Airport Development Program (ADP) Update
CIPOC Meeting
August 26, 2019

Dennis Probst
Vice President - Development
ADP Master Planning Goals

1. Passenger Terminal Facilities
   Efficiently accommodate future activity levels & maintain high levels of passenger satisfaction

2. Airfield/Airspace
   Operationally efficient airfield meeting FAA standards

3. Land Development
   Optimize the productive use of Airport properties

4. Ground Access
   Improve access to the Airport & accommodate parking demand

5. Social Responsibility
   Meet the aviation needs of the San Diego region in a socially responsible manner

6. Sustainability
   Provide a plan that is fiscally & environmentally sustainable
Phase 1: Main Components

- New Taxiway A
- Airfield Apron & Taxiway A/B Upgrades
- Terminal 1 Replacement w/ Commercial Development
- Dual-Level Roadway & Curbfront
- Parking Plaza
- On-Airport Entry Roadway
- Intermodal Transit Center via Pedestrian Bridge (SANDAG Project)
Initial ADP DEIR - Main Feedback

- Outdated Activity Forecast (Noise, Traffic, & AQ)
- Request FAA Funding Authorization
- More Transit Connectivity
- Less Parking
- SD CAP & Community Plan Consistency
- Sea Level Rise Adaptation

New Activity Forecast (2018 Baseline)
Submitting Request to FAA
Designated Transit Area, Old Town Shuttle, & TDM
Reduced by 2,000 Stalls (Only 650 Net Gain)
Consistency Achieved
SLR Modeling & Climate Resiliency Plan

Resulting Project Refinements
Recirculated Draft EIR - “Alternative 4”

- Designated Transit Station Area
- Modified West Concourse
- Removal of Commercial Development
- Reduced Parking Structure
- Direct Connect Option to Grand Central, ITC, or Other Station (SANDAG)
- On-Airport Exit Lanes R.O.W.
Updated Aviation Activity Forecast

Delays grow exponentially as operations approach the runway capacity (~290,000 operations)

Runway Capacity

Annual Aircraft Operations
Unconstrained Forecast w/ Constrained Scenario
Airlines respond to operational constraints by adjusting fares, schedules, & aircraft size to continue to serve up to ~40M annual passengers.
## Updated CEQA Schedule

<table>
<thead>
<tr>
<th>Timeframe</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 2017</td>
<td>Notice of Preparation Released &amp; Scoping Meetings Held</td>
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<tr>
<td>March 2017</td>
<td>Board reviews ADP and directs staff to:</td>
</tr>
<tr>
<td></td>
<td>▪ Include on-airport entry road</td>
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<tr>
<td></td>
<td>▪ Create Harbor Drive Mobility Committee</td>
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<tr>
<td>July 2018</td>
<td>Release Draft EIR for 60-Day Public Review Period</td>
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<tr>
<td>September 2018</td>
<td>End of Public Review Period / All Comments Due</td>
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<tr>
<td>Mid-September 2019</td>
<td>Revised Draft EIR Recirculated</td>
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<tr>
<td>November 2019</td>
<td>Prepare Final EIR (inc. Response to Comments)</td>
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<tr>
<td>January 2020</td>
<td>Certification of Final EIR &amp; Project Consideration by Board</td>
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<tr>
<td>CY 2021</td>
<td>Begin Construction of New Terminal 1*</td>
</tr>
<tr>
<td>CY 2024</td>
<td>New Terminal 1 Opens (Phase 1a)*</td>
</tr>
</tbody>
</table>

*Subject to full CEQA Review, Board Certification of Final EIR, and Board Approval of ADP Projects
**Updated NEPA Schedule**

*Subject to Full CEQA Review, Board Certification of Final EIR, and Board Approval of ADP Projects*
## ADP Packages*

<table>
<thead>
<tr>
<th>Description</th>
<th>Order of Magnitude Value</th>
<th>Expected Award</th>
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</thead>
<tbody>
<tr>
<td>Package 1—Terminal and Roadways</td>
<td>$1.9-2.1 Billion</td>
<td>2\textsuperscript{nd} Q 2020</td>
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<tr>
<td>Package 2—Administration Building</td>
<td>$60-70 Million</td>
<td>3\textsuperscript{rd} Q 2020</td>
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<tr>
<td>Package 3—Airside Facilities</td>
<td>$370-410 Million</td>
<td>3\textsuperscript{rd} Q 2021</td>
</tr>
<tr>
<td>Package 4—Structured Parking</td>
<td>$115-135 Million</td>
<td>3\textsuperscript{rd} Q 2021</td>
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</tbody>
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ADP Packages Schedule*

*Subject to Full CEQA Review, Board Certification of Final EIR, and Board Approval of ADP Projects
ADP Packages Schedule Continued*

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Related Elements

- Concession Program Procurement
- Art Program Procurements
- Commissioning Agent Procurement
- West Fuel Rack
- Solid & Liquid waste Facilities
Questions?

www.san.org/plan