

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

DISADVANTAGED BUSINESS ENTERPRISE PROGRAM

REVISED, May 16, 2023 San Diego County Regional Airport Authority Disadvantaged Business Enterprise Program

POLICY STATEMENT

Section 26.1, 26.23 Objectives/Policy Statement

The San Diego County Regional Airport Authority (the "Authority"), owner of the San Diego International Airport, has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The Authority has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the Authority has signed an assurance that it will comply with 49 CFR Part 26 (hereafter referred to as "Part 26").

It is the policy of the Authority to ensure that DBEs as defined in Part 26, have an equal opportunity to receive and participate in DOT–assisted contracts. It is also the Authority policy to engage in the following actions on a continuing basis:

- 1. Ensure nondiscrimination in the award and administration of DOT- assisted contracts:
- Create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
- 3. Ensure that the DBE Program is narrowly tailored in accordance with applicable law:
- 4. Ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- 5. Help remove barriers to the participation of DBEs in DOT assisted contracts;
- 6. Promote the use of DBEs in all types of federally-assisted contracts and procurement activities;
- 7. Assist the development of firms that can compete successfully in the market place outside the DBE Program; and
- 8. Make appropriate use of the flexibility afforded to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

Craig Ruiz, Small Business Development Manager has been delegated as the DBE Liaison Officer. In that capacity, Craig Ruiz, Small Business Development Manager is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the Authority in its financial assistance agreements with the Department of Transportation.

Authority has disseminated this policy statement to the Authority's Board of Directors and all of the components of our organization. This statement has been distributed to DBE and non-DBE business communities that may perform work on Authority DOT-assisted contracts. The distribution was accomplished by posting this statement on its website.

Kimberly J. Becker	May 16, 2023
Kimberly J. Becker, President and CEO	Date

GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are elaborated in the policy statement on the first page of this program.

Section 26.3 Applicability

Authority is the recipient of Federal airport funds authorized by 49 U.S.C 47101, et seq.

Section 26.5 Definitions

Authority will use terms in this program that have their meanings defined in 49 U.S.C. Part 26, §26.5.

Section 26.7 Non-discrimination Requirements

Authority will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, Authority will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT

The Authority will provide data about its DBE Program to the Department as directed by DOT operating administrations.

DBE participation will be reported to DOT as follows:

Authority will transmit to the Federal Aviation Administration (the "FAA") annually, by or before December 1, the information required for the "Uniform Report of DBE Awards or Commitments and Payments", as described in Appendix B to Part 26. Authority will similarly report the required information about participating DBE firms. All reporting will be done through the FAA's official reporting system, or another format acceptable to the FAA as instructed thereby.

Bidders List

Authority will create and maintain a bidders list. The purpose of the list is to provide as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on Authority DOT-assisted contracts, for use in helping

to set overall goals. The bidders list will include the name, address, DBE and non-DBE status, age of firm, and annual gross receipts of firms.

This information will be collected by the Authority at the time of the bid by requiring all prime bidders to furnish the information on their subcontractors with their bids. Prime bidders also will be surveyed post-award to obtain the information on those subcontractors that were not listed in the prime bidders' bids. The purpose of this requirement is to allow use of the bidder's list approach to assist in the calculation of the Authority's overall DBE goal. A sample Bidders List form is included as Attachment 3 to this program document.

Records retention and reporting:

As a certifying agency, the Authority will maintain records documenting a firm's compliance with the requirements of this part. At a minimum, Authority will keep a complete application package for each certified firm and all affidavits of no-change, change notices, and on-site reviews. These records will be retained in accordance with all applicable record retention requirements of Authority financial assistance agreement. Other certification or compliance related records will be retained for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the financial assistance agreement, whichever is longer.

The Authority, as a member of the California UCP established pursuant to §26.81, will report to the Department of Transportation's Office of Civil Rights each year the percentage and location in the State of certified DBE firms in the UCP Directory controlled by the following:

- 1) Women;
- 2) Socially and economically disadvantaged individuals (other than women); and
- 3) Individuals who are women and are otherwise socially and economically disadvantaged individuals.

Section 26.13 Federal Financial Assistance Agreement

The Authority has signed the following assurances, applicable to all DOT-assisted contracts and their administration:

<u>Assurance:</u> - Each financial assistance agreement Authority signs with a DOT operating administration (or a primary recipient) will include the following assurance:

The Authority shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE program or the requirements of 49 CFR Part 26. The Authority shall take all necessary and reasonable steps under 49 CFR Part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The Authority DBE program, as required by 49 CFR Part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure

to carry out its terms shall be treated as a violation of this agreement. Upon notification to the Authority of its failure to carry out its approved program, the Department may impose sanctions as provided for under 49 CFR Part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 *et seg.*).

<u>Contract Assurance:</u> Authority will ensure that the following clause is included in each DOT-funded contract it signs with a contractor (and each subcontract the prime contractor signs with a subcontractor):

The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate, which may include, but is not limited to:

- (1) Withholding monthly progress payments;
- (2) Assessing sanctions;
- (3) Liquidated damages; and/or
- (4) Disqualifying the contractor from future bidding as non-responsible.

<u>ADMINISTRATIVE REQUIREMENTS</u>

Section 26.21 DBE Program Updates

Authority is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning or development and will award prime contracts, cumulative total value of which exceeds \$250,000 in FAA funds in a federal fiscal year. Authority is not eligible to receive DOT financial assistance unless DOT has approved this DBE program and Authority is in compliance with it and Part 26. Authority will continue to carry out this program until all funds from DOT financial assistance have been expended. Authority does not have to submit regular updates of the DBE program document, as long as it remains in compliance. However, significant changes in the program, including those required by regulatory updates, will be submitted for DOT approval.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this DBE Program.

Section 26.25 DBE Liaison Officer (DBELO)

The following individual has been designated as the DBE Liaison Officer for Authority:

Craig Ruiz
Manager, Small Business Development
San Diego County Regional Airport Authority
P.O. Box 82776
San Diego, CA 92138-2776
619-400-2565
cruiz@san.org

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that the Authority complies with all provision of 49 CFR Part 26. The DBELO has direct, independent access to the Chief Executive Officer of the Authority concerning DBE program matters. An organizational chart displaying the DBELO's position in the organization is included in Attachment 2 to this program.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination with other appropriate officials. The DBELO has two direct-report staff, consultant support and a Department Director. Further, the DBE program receives assistance and support from various Authority departments, including the Legal Services, Operations, Finance, Development and External Relations Divisions. The duties and responsibilities include the following:

- 1. Gathers and reports statistical data and other information as required by DOT.
- 2. Reviews third party contracts and purchase requisitions for compliance with this program.
- 3. Works with all departments to set overall annual goals.
- 4. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner.
- 5. Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals) and monitors results.
- 6. Analyzes Authority's progress toward attainment and identifies ways to improve progress.
- 7. Participates in pre-bid meetings.
- 8. Advises the CEO/governing body on DBE matters and achievement.
- 9. Chairs the DBE Advisory Committee.
- 10. Determine contractor compliance with good faith efforts.
- 11. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance.
- 12. Plans and participates in DBE training seminars.
- 13. Acts as liaison to the Uniform Certification Process. [certifying agencies only]
- 14. Provides outreach to DBEs and community organizations to advise them of opportunities.
- 15. Maintains the Authority's updated directory on certified DBEs.

Section 26.27 DBE Financial Institutions

It is the policy of the Authority to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted contracts to make use of these institutions.

The Authority shall use the State of California, Department of General Services online directory https://caleprocure.ca.gov/pages/PublicSearch/supplier-search.aspx?psNewWin=true to search for commercial banking, credit unions, and consumer lending businesses. This will be done on an annual basis.

The Authority also participates in regular workshops, seminars and networking events that focus on funding opportunities for both small businesses and DBE business lenders hosted by the Small Business Development Center. Further, the Authority's Bonding and Contract Financing Assistance Program assists small contractors in establishing first time bonding or increasing their current bonding capacity and financing for airport contract work. The Authority uses these opportunities to inform attendees of the on-going and future lending opportunities at the San Diego International Airport and to connect contractors to DBE financial institutions.

Section 26.29 Prompt Payment Mechanisms

Authority requires that all subcontractors performing work on DOT-assisted contracts shall be promptly paid for work performed pursuant to their agreements, in accordance with all relevant federal, state, and local law.

In accordance with 49 CFR §26.29, the Authority established a contract clause implementing this requirement and requires prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from the prime contractor's receipt of each payment from the Authority.

Authority ensures prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. Pursuant to §26.29, Authority has selected the following method to comply with this requirement:

The Authority will hold retainage from prime contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime contractors based on these acceptances, and require a contract clause obligating the prime contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 30 days after your payment to the prime contractor.

The Owner may hold retainage from prime Contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime Contractors based on these acceptances, and require a contract clause obligating the

prime Contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 30 days after the Owner's payment to the prime Contractor.

- a. From the total of the amount determined to be payable on a partial payment, not to exceed 10% percent of such total amount will be deducted and retained by the Owner for protection of the Owner's interests. Unless otherwise instructed by the Owner, the amount retained by the Owner will be in effect until the final payment is made except as follows:
- (1) Contractor may request release of retainage on work that has been partially accepted by the Owner in accordance with Section 50-14. Contractor must provide a certified invoice to the RPR that supports the value of retainage held by the Owner for partially accepted work.
- (2) In lieu of retainage, the Contractor may exercise at its option the establishment of an escrow account per paragraph 90-08.
- b. The Contractor is required to pay all subcontractors for satisfactory performance of their contracts no later than 30 days after the Contractor has received a partial payment. Contractor must provide the Owner evidence of prompt and full payment of retainage held by the prime Contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. A subcontractor's work is satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the Owner. When the Owner has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.
- c. When at least 95% of the work has been completed to the satisfaction of the RPR, the RPR shall, at the Owner's discretion and with the consent of the surety, prepare estimates of both the contract value and the cost of the remaining work to be done. The Owner may retain an amount not less than twice the contract value or estimated cost, whichever is greater, of the work remaining to be done. The remainder, less all previous payments and deductions, will then be certified for payment to the Contractor.

It is understood and agreed that the Contractor shall not be entitled to demand or receive partial payment based on quantities of work in excess of those provided in the proposal or covered by approved change orders or supplemental agreements, except when such excess quantities have been determined by the RPR to be a part of the final quantity for the item of work in question.

No partial payment shall bind the Owner to the acceptance of any materials or work in place as to quality or quantity. All partial payments are subject to correction at the time of final payment as provided in paragraph 90-09, *Acceptance and Final Payment*.

The Contractor shall deliver to the Owner a complete release of all claims for labor and material arising out of this contract before the final payment is made. If any subcontractor or supplier fails to furnish such a release in full, the Contractor may furnish a bond or other collateral satisfactory to the Owner to indemnify the Owner against any potential

lien or other such claim. The bond or collateral shall include all costs, expenses, and attorney fees the Owner may be compelled to pay in discharging any such lien or claim.

Section 26.31 Directory

The Authority uses the State of California's DBE directory, maintained by California Unified Certification Program (CUCP). The CUCP Directory lists the firm's name, address, phone number, and the type of work the firm has been certified to perform as a DBE. In addition, the directory lists each type of work for which a firm is eligible to be certified by using the most specific NAICS code available to describe each type of work. The CUCP revises the directory annually. The CUCP directory also provides a vehicle for bidders, and proposers to obtain information regarding DBEs.

The CUCP Directory may be accessed through the California DOT's website at https://californiaucp.dbesystem.com/.

Section 26.33 Over-concentration

Authority has not identified that over-concentration exists in the types of work that DBEs perform.

Section 26.35 Business Development Programs

The Authority has not established a Business Development Program.

Section 26.37 Monitoring Responsibilities

Authority implements and carries out appropriate mechanisms to ensure compliance with 49 CFR Part 26 program requirements by all program participants, including prompt payment, and describes and set forth these mechanisms in Authority's DBE program.

Authority actively monitors participation by maintaining a running tally of actual DBE attainments (*e.g.*, payments actually made to DBE firms), including a means of comparing these attainments to commitments.

Monitoring Payments to DBEs and Non-DBEs

Authority undertakes ongoing monitoring of prime payments to subcontractors over the course of any covered contract. Such monitoring activities will be accomplished through the following method(s):

- Authority uses an automated system (B2Gnow) that requires real time entry of payments to, and receipts by, prime contractors and subcontractors and regularly monitoring that system.
- B2GNow automatically creates a monthly report showing payments to prime and subcontractors. Payment records that indicate prompt payment was not made is followed up by Authority staff to obtain the reason for the late payment and ensure payment are made.

Authority proactively reviews contract payments to subcontractors including DBEs.
 Payment reviews evaluate whether the actual amount paid to DBE subcontractors is equivalent to the amounts reported to Authority by the prime contractor.

Authority requires prime contractors to maintain records and documents of payments to subcontractors, including DBEs, for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the Authority's financial assistance agreement, whichever is longer. These records will be made available for inspection upon request by any authorized representative of Authority or DOT. This reporting requirement extends to all subcontractors, both DBE and non-DBE.

Prompt Payment Dispute Resolution

Authority will take the following steps to resolve disputes as to whether work has been satisfactorily completed for purposes of §26.29.

Meetings will be conducted including the Authority, prime, subconsultants, and the resident project representative and/or project manager presence as appropriate. The purpose of meeting will be to discuss satisfactory completion requirements and dispute resolution.

Authority has established, as part of its DBE program, the following mechanism(s) to ensure prompt payment and return of retainage:

When the work on which the claim for payment and/or retainage release is based has been completed, the Subcontractor shall, within 10 calendar days after not being paid as per the prompt payment clause listed in the Contract, submit a written claim to the Resident Project Representative (RPR) or Project Manager (PM) who will present it to OIAA for consideration in accordance with contract requirements or local laws I ordinances. The OIAA will immediately contact the Prime and require their compliance with Contract specifications. The matter will be monitored until payment has been satisfied.

Prompt Payment Complaints

Complaints by subcontractors regarding the prompt payment requirements are handled according to the following procedure.

- 1. The affected contractor shall notify the Project Manager (PM) and/or Resident Representative (RPR) in writing within 10 days of non-payment. The PM or RPR shall contact the prime to inquire and resolve the issue.
- If the affected contractor is not satisfied within 30 days of non-payment they shall notify the DBELO in writing clearly defining the issue including the dates of non-payment.
- 3. If the affected contractor is not satisfied within 90 days of the complaint, they shall notify the FAA Office of Civil Rights.

- 4. If affected subcontractor is not comfortable contracting prime directly regarding payment or unable to resolve payment discrepancies with prime, subcontractor should contact DBELO to initiate complaint.
- 5. If filing a prompt payment complaint with the DBELO does not result in timely and meaningful action by Authority to resolve prompt payment disputes, affected subcontractor may contact the FAA Western-Pacific Civil Rights Specialist.

Pursuant to Sec. 157 of the FAA Reauthorization Act of 2018, all complaints related to prompt payment will be reported in a format acceptable to the FAA, including the nature and origin of the complaint and its resolution.

Enforcement Actions for Noncompliance of Participants

Authority will provide appropriate means to enforce the requirements of §26.29. These means include:

- We will bring to the attention of the Department of Transportation (DOT) any false, fraudulent, or dishonest conduct in connection with the program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in 26.107.
- Advise subcontractors of the availability of the payment and performance bond to assure payment for labor and materials in the execution of the work provided for in the contract.
- Pay subcontractors directly and deduct this amount from the retainage owed to the prime.
- Issue a stop-work order until payments are released to subcontractors, specifying
 in the contract that such orders constitute unauthorized delays for the purposes of
 calculating liquidated damages if milestones are not met.
- Other penalties for failure to comply, up to and including contract termination (specify these penalties clearly).

Authority will actively implement the enforcement actions detailed above.

Monitoring Contracts and Work Sites

Authority reviews contracting records and engages in active monitoring of work sites to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. Work site monitoring is performed by DBELO and compliance team. Contracting records are reviewed by DBELO and compliance team. Authority will maintain written certification that contracting records have been reviewed and work sites have been monitored for this purpose.

Section 26.39 Fostering small business participation

Authority has created a Small Business element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

The small business element is incorporated as Attachment 10 to this DBE Program. The program elements will be actively implemented to foster small business participation. faith.

<u>SUBPART C – GOALS, GOOD FAITH EFFORTS, AND COUNTING</u>

Section 26.43 Set-asides or Quotas

Authority does not use guotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

Authority will establish an overall DBE goal covering a three-year federal fiscal year period if it anticipates awarding DOT/FAA funded prime contracts the cumulative total value of which exceeds \$250,000 during any one or more of the reporting fiscal years within the three-year goal period. In accordance with §26.45(f), Authority will submit its Overall Three-year DBE Goal to methodology report to FAA by August 1st of the year in which the goal is due, as required by the schedule established by and posted to the website of the FAA.

FAA:

https://www.faa.gov/about/office org/headquarters offices/acr/bus ent program/media/Schedule of DBE and ACDBE Reporting Requirements Dec 2017 Is sue.pdf

The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If Authority does not anticipate awarding prime contracts the cumulative total value of which exceeds \$250,000 in DOT/FAA funds during any of the years within the three-year reporting period, an overall goal will not be developed. However, this DBE Program will remain in effect and Authority will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

Step 1. The first step is to determine a base figure for the relative availability of DBEs in the market area. Authority will use all contractors (primes and subcontractors) that bid on projects with similar scopes of work, such as a Bidders List or DBE Directory information and Census Bureau Data as a method to determine the base figure. Authority understands that the exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with the requirements of 49 CFR Part 26.45(c)(2), is not an acceptable alternative means of determining the availability of DBEs.

Step 2. The second step is to adjust, if necessary, the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the recipient would expect in the absence of discrimination. Adjustments may be made based on past participation, information from a disparity study (to the extent it is not already accounted for in the base goal), and/or information about barriers to entry to past competitiveness of DBEs on contracts. Authority will examine all of the evidence available in its jurisdiction to determine what adjustment, if any, is needed. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

Any methodology selected will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in the Authority market.

In establishing the overall goal, Authority will provide for consultation and publication. This includes consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the efforts by Authority to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and it will occur before Authority is required to submit the goal methodology to the operating administration for review pursuant to §26.45(f). The goal submission will document the consultation process in which Authority engaged. Notwithstanding paragraph (f)(4) of §26.45, the proposed goal will not be implemented until this requirement is met.

In addition to the consultation described above, Authority will publish a notice announcing the proposed overall goal before submission to the FAA on August 1st. The notice will be posted on Authority's official internet web site and may be posted in other sources (e.g., minority-focused media, trade association publications). If the proposed goal changes following review by FAA, the revised goal will be posted on the official internet web site.

The public will also be informed that the proposed overall goal and its rationale are available for inspection during normal business hours at the principal office of Authority. This notice will provide that the Authority and FAA will accept comments on the goals for 30 days from the date of the notice. Notice of the comment period will include the addresses to which comments may be sent (including offices and websites) where the proposal may be reviewed. **The public comment period will not extend the August 1**st **deadline.**

The Overall Three-Year DBE Goal submission to the FAA will include a summary of information and comments received, if any, during this public participation process and Authority responses.

Authority will begin using the overall goal on October 1 of the relevant period, unless other instructions from the FAA have been received.

Project Goals

If permitted or required by the FAA Administrator, an overall goal may be expressed as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration. A project goal is an overall goal, and must meet all the substantive and procedural requirements of this section pertaining to overall goals. A project goal covers the entire length of the project to which it applies. The project goal will include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

If a goal is established on a project basis, the goal will be used by the time of the first solicitation for a DOT-assisted contract for the project.

Prior Operating Administration Concurrence

Authority understands that prior FAA concurrence with the overall goal is not required. However, if the FAA review suggests that the overall goal has not been correctly calculated or that the method employed by Authority for calculating goals is inadequate, FAA may, after consulting with Authority, adjust the overall goal or require that the goal be adjusted by Authority. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the U.S. DOT operating administration will be guided by the goal setting principles and best practices identified by the Department in guidance issued pursuant to §26.9.

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment 5 to this program.

Section 26.47 Failure to meet overall goals

Authority cannot be penalized, or treated by the Department as being in noncompliance with Part 26, because DBE participation falls short of an overall goal, unless Authority fails to administer its DBE program in good faith.

Authority understands that to be considered to be in compliance with this part, an approved DBE Program and overall DBE goal, if applicable, must be maintained, and this DBE Program must be administered in good faith.

Authority understands that if the awards and commitments shown on the Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the following actions must be taken in order to be regarded by the Department as implementing this DBE Program in good faith:

(1) Analyze in detail the reasons for the difference between the overall goal and the awards and commitments in that fiscal year;

- (2) Establish specific steps and milestones to correct the problems identified in the analysis to enable the goal for the new fiscal year to be fully met;
- (3) Authority will submit, within 90 days of the end of the fiscal year, the analysis and corrective actions developed under paragraphs (1) and (2) above to the FAA.

Section 26.51 Means Recipients Use to Meet Overall Goals

Breakout of Estimated Race-Neutral & Race-Conscious Participation

Authority will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating race-neutral DBE participation. Race-neutral DBE participation includes any time a DBE wins a prime contract through customary competitive procurement procedures or is awarded a subcontract on a prime contract that does not carry a DBE contract goal.

Race-neutral means include, but are not limited to the following:

- (1) Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39.
- (2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs, and other small businesses, obtain bonding and financing);
- (3) Providing technical assistance and other services;
- (4) Carrying out information and communications programs on contracting procedures and specific contract opportunities (e.g., ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate);
- (5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;(6) Providing services to help DBEs, and other small businesses, improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
- (7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;

- (8) Ensuring distribution of the DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors; and
- (9) Assisting DBEs, and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

The breakout of estimated race-neutral and race-conscious participation can be found in Attachment 5 to this program.

The Authority will arrange solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39.

Contract Goals

If the approved projection under paragraph (c) of §26.51 estimates that the entire overall goal for a given year can be met through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order meet the overall goal.

Contract goals will be established only on those DOT-assisted contracts that have subcontracting possibilities. A contract goal need not be established on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

Contract goals will be expressed as a percentage of Federal share of a DOT-assisted contract.

Section 26.53 Good Faith Efforts Procedures in Situations where there are Contract Goals

Demonstration of good faith efforts (pre-award)

In cases where a contract goal has been established, the contract in question will only be awarded to a bidder/offeror that has made good faith efforts to meet the contract goal. The bidder/offeror can demonstrate that it has made good faith efforts by either meeting the contract goal or documenting that it has made adequate good faith efforts to do so. Examples of good faith efforts are found in Appendix A to Part 26.

DBELO or designee is responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as responsive.

Authority will ensure that all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before committing to the performance of the contract by the bidder/offeror.

In all solicitations for DOT-assisted contracts for which a contract goal has been established, the following information will be required of every bidder/offeror:

- (1) Award of the contract will be conditioned on meeting the requirements of this section:
- (2) All bidders or offerors will be required to submit the following information to the recipient, at the time provided in paragraph (3) of this section:
 - (i) The names and addresses of DBE firms that will participate in the contract;
 - (ii) A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;
 - (iii) The dollar amount of the participation of each DBE firm participating;
 - (iv) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal; and
 - (v) Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.
 - (vi) If the contract goal is not met, evidence of good faith efforts (as elaborated in Appendix A of Part 26). The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and
- (3) The bidder/offeror will be required to present the information stipulated in paragraph (2) of this section:

No later than 5 days after bid opening as a matter of responsibility.

Provided that, in a negotiated procurement, including a design-build procurement, the bidder/offeror may make a contractually binding commitment to meet the goal at the time of bid submission or the presentation of initial proposals but provide the information required by paragraph (2) of this section before the final selection for the contract is made by the recipient.

Administrative reconsideration

Within 7 days of being informed by Authority that it is not responsive because it has not documented adequate good faith efforts, a bidder/offeror may request administrative reconsideration. Bidder/offerors should make this request in writing to the following reconsideration official: Deanna Zachrisson, Director, Revenue Generation and Partnership Development, PO BOX 82776, San Diego, CA 92138-2776. The reconsideration official will not have played any role in the original determination that the bidder/offeror did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with the reconsideration official to discuss the issue of whether the goal was met or the bidder/offeror made adequate good faith efforts to do. The bidder/offeror will be sent a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to the Department of Transportation.

Good Faith Efforts procedural requirements (post-solicitation)

The awarded contractor will be required to make available upon request a copy of all DBE subcontracts. The contractor shall ensure that all subcontracts or agreements with DBEs to supply labor or materials include all required contract provisions and mandate that the subcontractor and all lower tier subcontractors perform in accordance with this parts provisions.

Prime contractors will be prohibited from terminating a DBE subcontractor listed in response to a covered solicitation (or an approved substitute DBE firm) without the prior written consent of Authority. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or another DBE firm.

Such written consent will be provided only if Authority agrees, for reasons stated in the concurrence document, that the prime contractor has good cause to terminate the DBE firm. For purposes of this paragraph, good cause includes the following circumstances:

- (1) The listed DBE subcontractor fails or refuses to execute a written contract:
- (2) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (3) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, non-discriminatory bond requirements.
- (4) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
- (5) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR Parts 180, 215 and 1,200 or applicable state law;
- (6) Authority determined that the listed DBE subcontractor is not a responsible contractor:
- (7) The listed DBE subcontractor voluntarily withdraws from the project and provides Authority written notice of its withdrawal;
- (8) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (9) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;

(10) Other documented good cause that Authority has determined compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting to Authority a request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to Authority, of its intent to request to terminate and/or substitute the DBE, and the reason(s) for the request.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise Authority and the prime contractor of the reasons, if any, why the DBE objects to the proposed termination of its subcontract and why the prime contractor's action should not be approved. If required in a particular case as a matter of public necessity (e.g., safety), a response period shorter than five days may be provided.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.

Each prime contract will include a provision stating:

The contractor shall utilize the specific DBEs listed in the contractor's [bid/solicitation] response to perform the work and supply the materials for which each is listed unless the contractor obtains prior written consent of Authority as provided in 49 CFR Part 26, §26.53(f). Unless such consent is provided, the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

Authority will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal that was established for the procurement. The good faith efforts shall be documented by the contractor. If Authority requests documentation from the contractor under this provision, the contractor shall submit the documentation within 7 days, which may be extended for an additional 7 days if necessary at the request of the contractor. Authority shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.

If the contractor fails or refuses to comply in the time specified, the contracting office/representative of Authority may issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the contracting officer may issue a termination for default proceeding.

Section 26.55 Counting DBE Participation

DBE participation will be counted toward overall and contract goals as provided in §26.55. The participation of a DBE subcontractor will not be counted toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

In the case of post-award substitutions or additions, if a firm is not currently certified as a DBE in accordance with the standards of subpart D of this part at the time of the execution of the contract, the firm's participation will not be counted toward any DBE goals, except as provided for in §26.87(j).

Pursuant to Sec. 150 of the FAA Reauthorization Act of 2018, firms that exceed the business size standard in § 26.65(b) will remain eligible for DBE certification and credit on FAA-funded projects as long as they do not exceed the small business size standard, as adjusted by the United States Small Business Administration, for the NAICS code(s) in which they are certified.

SUBPART D – CERTIFICATION STANDARDS

Section 26.61 – 26.73 Certification Process

Authority will use the certification standards of Subpart D of Part 26 to determine the eligibility of firms to participate as DBEs in DOT-assisted contracts. To be certified as a DBE, a firm must meet all certification eligibility standards. Authority makes all certification decisions based on the facts as a whole.

For information about the certification process or to apply for certification, firms should contact:

Craig Ruiz
Manager, Small Business Development
PO BOX P.O. Box 82776
San Diego, California 92138-2776
T - 619-400-2565
cruiz@san.org

The Uniform Certification Application form and documentation requirements are found in Attachment 8 to this program.

SUBPART E – CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs

Authority is the member of a Unified Certification Program (UCP) administered by California Unified Certification Program (CUCP). The UCP will meet all of the requirements of this section. [Attach a copy of the signed agreement page of the membership of the UCP between the Recipient and the UCP].

Section 26.83 Procedures for Certification Decisions

Only firms certified as eligible DBEs under §26.83may participate as DBEs in this program. Authority will take all required steps outlined in §26.83(c) in determining whether a DBE firm meets the standards of subpart D of Part 26.

Once a firm has been certified as a DBE, it shall remain certified until and unless its certification has been removed, in whole or in part, through the procedures of §26.87, except as provided in §26.67(b)(1).

DBEs will not be required to reapply for certification or undergo a recertification process. However, a certification review of a certified DBE firm may be conducted, including a new onsite review, if appropriate in light of changed circumstances (e.g., of the kind requiring notice under paragraph (i) of this section or relating to suspension of certification under §26.88), a complaint, or other information concerning the firm's eligibility. If information comes to the attention of Authority that leads to questions regarding the firm's eligibility, an on-site review may be conducted on an unannounced basis, at the firm's offices and job sites.

"No Change" Affidavits and Notices of Change

The UCP requires all DBEs owners to provide a written affidavit of any change in its circumstances affecting its ability to meet size, disadvantaged status, ownership, or control criteria of 49 CFR Part 26, or of any material changes in the information provided with the DBE firm's original application for certification.

The UCP also requires all DBE owners to submit every year, on the anniversary date of their certification, a "no change" affidavit meeting the requirements of §26.83(j). The text of this affidavit is the following:

I swear (or affirm) that there have been no changes in the circumstances of [name of DBE firm] affecting its ability to meet the size, disadvantaged status, ownership, or control requirements of 49 CFR Part 26. There have been no material changes in the information provided with [name of DBE]'s application for certification, except for any changes about which [name of DBE firm] has provided written notice to the Authority pursuant to §26.83(i). [Name of DBE firm] meets Small Business Administration (SBA) criteria for being a small business concern and its average annual gross receipts (as defined by SBA rules) over the firm's previous three fiscal years do not exceed \$23.98 million.

The UCP requires DBEs to submit documentation with this affidavit regarding the firm's size and gross receipts (e.g., submission of federal tax returns).

The UCP will notify all currently certified DBE firms of these obligations at the time of certification and prior to the firm's anniversary date. This notification will inform DBEs that to submit the "no change" affidavit, their owners must swear or affirm that they meet all

regulatory requirements of Part 26, including personal net worth. The notification will likewise inform the DBE that if a firm's owner knows or should know that he or she, or the firm, fails to meet a Part 26 eligibility requirement (e.g. personal net worth, business size), the obligation to submit a notice of change applies.

Section 26.85 Interstate Certification

When a firm currently certified in its home state ("State A") applies to a member of this State's UCP ("State B") for DBE certification, the UCP will follow the procedures defined in §26.85(c).

Section 26.86 Denials of Initial Requests for Certification

If a currently certified DBE firm is decertified, or if an applicant firm's initial application is denied, the affected firm may not reapply until 12 months have passed from such action. The time period for reapplication begins to run on the date the explanation required by paragraph (a) of §26.86 is received by the firm. If an applicant appeals this decision to the Department of Transportation pursuant to §26.89, such an appeal does not extend the waiting period.

Section 26.87 Removal of a DBE's Eligibility

In the event Authority proposes to remove a DBE's certification, the procedures followed will be consistent with §26.87. Attachment 9 to this program sets forth these procedures in detail. To ensure separation of functions in a proposal to remove a firm's eligibility, the Authority has determined that hearing official will serve as the decision-maker in the required proceedings. Authority has established an administrative "firewall" to ensure that hearing official will not have participated in any way in actions leading to or seeking to implement the proposal to remove the firm's eligibility, and is not subject, with respect to the matter, to direction from the office or personnel who did take part in these actions (including the decision to initiate such a proceeding).

Section 26.88 Summary Suspension of Certification.

Authority will follow procedures consistent with §26.88 regarding the suspension of a DBE's certification.

A DBE's certification shall be immediately suspended without adhering to the requirements in §26.87(d) of this part when an individual owner whose ownership and control of the firm are necessary to the firm's certification dies or is incarcerated.

A DBE's certification will be immediately suspended without adhering to the requirements in §26.87(d) when there is adequate evidence to believe that there has been a material change in circumstances that may affect the eligibility of the DBE firm to remain certified, or when the DBE fails to notify the recipient or UCP in writing of any material change in circumstances as required by §26.83(i) of this part or fails to timely file an affidavit of no change under §26.83(j).

When a firm is suspended pursuant to §26.88 (a) or (b), Authority will immediately notify the DBE of the suspension by certified mail, return receipt requested, to the last known address of the owner(s) of the DBE. Suspension is a temporary status of ineligibility pending an expedited show cause hearing/proceeding under §26.87 of Part 26 to determine whether the DBE is eligible to participate in the program and consequently should be removed. The suspension takes effect when the DBE receives, or is deemed to have received, the Notice of Suspension.

While suspended, the DBE may not be considered to meet a contract goal on a new contract, and any work it does on a contract received during the suspension shall not be counted toward a recipient's overall goal. The DBE may continue to perform under an existing contract executed before the DBE received a Notice of Suspension and may be counted toward the contract goal during the period of suspension as long as the DBE is performing a commercially useful function under the existing contract.

Following receipt of the Notice of Suspension, if the DBE believes it is no longer eligible, it may voluntarily withdraw from the program, in which case no further action is required. If the DBE believes that its eligibility should be reinstated, it must provide to the Authority information demonstrating that the firm is eligible notwithstanding its changed circumstances. Within 30 days of receiving this information, the suspension will either be lifed and the firm's certification reinstated, or a decertification action under §26.87 of this part will be initiated. If a decertification proceeding is commenced, the suspension remains in effect during the proceeding. The decision to immediately suspend a DBE under §26.88(a) or (b) is not appealable to the U.S. DOT.

Failure of Authority to either lift the suspension and reinstate the firm or commence a decertification proceeding as required by paragraph (g) of §26.88 is considered a constructive decertification, which action is appealable to the U.S. DOT under §26.89.

Section 26.89 Certification Appeals

Any firm or complainant may appeal a decision of Authority in a certification matter to U.S. DOT. A firm that wants to file an appeal must send a letter to the U.S. DOT within 90 days of the date of the final decision of Authority, including information and setting forth a full and specific statement as to why the decision is erroneous, what significant fact(s) Authority failed to consider, or what provisions of Part 26 were not properly applied. The U.S. DOT may accept an appeal filed later than 90 days after the date of the decision if the U.S. DOT determines that there was good cause for the late filing of the appeal, or in the interest of justice.

Appeals may be sent to:

U.S. Department of Transportation Departmental Office of Civil Rights 1200 New Jersey Ave., S.E. Washington, DC 20590-0001 The U.S. DOT makes its decision based solely on the entire administrative record as supplemented by the appeal. The U.S. DOT does not make a de novo review of the matter and does not conduct a hearing. The U.S. DOT may also supplement the administrative record by adding relevant information made available by the DOT Office of Inspector General; Federal, State, or local law enforcement authorities; officials of a DOT operating administration or other appropriate DOT office; a recipient; or a firm or other private party.

The UCP will promptly implement any DOT certification appeal decisions affecting the eligibility of DBEs for our DOT-assisted contracting (e.g., certify a firm if DOT has determined that the denial of its application was erroneous).

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.101 Compliance Procedures Applicable to Authority

Authority understands that if it fails to comply with any requirement of this part, Authority may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FHWA program, actions provided for under 23 CFR 1.36; in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122; and in the case of the FTA program, any actions permitted under 49 U.S.C. chapter 53 or applicable FTA program requirements.

Section 26.109 Information, Confidentiality, Cooperation and intimidation or retaliation

Information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law will be safeguarded from disclosure to third parties. The Authority will comply with all applicable state and Authority policies as it relates to the release or the prohibition of the release of public information.

Notwithstanding any provision of Federal or state law, information that may reasonably be construed as confidential business information will not be released to any third party without the written consent of the firm that submitted the information, including applications for DBE certification and supporting information. However, this information will be transmitted to DOT in any certification appeal proceeding under §26.89 or to any other state to which the individual's firm has applied for certification under §26.85.

All participants in the Department's DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal

of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

Authority, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. Authority understands that it is in noncompliance with Part 26 if it violates this prohibition.

ATTACHMENTS

[List and append]

Attachment 1 Regulations: 49 CFR Part 26 or website link

Attachment 2 Organizational Chart

Attachment 3 Bidder's List Collection Form

Attachment 4 DBE Directory or link to DBE Directory

Attachment 5 Overall Goal Calculations (This information is still being prepared)

Attachment 6 Demonstration of Good Faith Efforts or Good Faith Effort Plan –

Forms 1 & 2

Attachment 7 DBE Monitoring and Enforcement Mechanisms

Attachment 8 DBE Certification Application Form

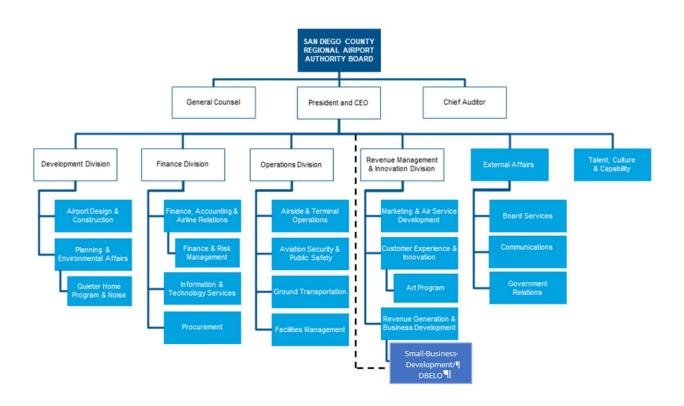
Attachment 9 State's UCP Agreement

Attachment 10 Small Business Element Program

Regulations: 49 CFR Part 26

https://www.ecfr.gov/current/title-49/subtitle-A/part-26?toc=1

Organizational Chart



Bidder's List Collection Form

California DBE Directory

California Unified Certification Program

https://californiaucp.dbesystem.com/

Overall Goal Calculations (This information is still being prepared)

Demonstration of Good Faith Efforts - Forms 1 & 2

[The following "Form 1" and "Form 2" are provided for illustrative purposes ONLY, and are not promulgated or endorsed by the USDOT.]

[Any forms recipients develop and use for purposes of assessing bidders'/offerors' good faith efforts should be provided as part of the solicitation documents.]

FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

The undersigned bidder/offeror has satisfied the requirements of the bid specification in the following manner:

	□ Bidder/offeror has met the DBE contract goal The bidder/offeror is committed to a minimum of _	% DBE utilization on this contract
	☐ Bidder/offeror has not met the DBE contract goal The bidder/offeror is committed to a minimum of _ and has submitted [or "will submit," if recipient mad responsibility] documentation demonstrating good	% DBE utilization on this contract de compliance a matter of
Legal	name of bidder/offeror's firm:	
Biddeı	/Offeror Representative:	
	Name & Title	
	Signature	Date

FORM 2: LETTER OF INTENT

Note: The authorized representative (AR) named below must be an individual vested with the authority to make contracting decisions on behalf of the firm.

Name of bidder/offeror's firm:					
Name & title of firm's AR:					
Phone:	one: Email:				
Name of DBE firm:					
Name & title of DBE firm's AR:					
Address:					
City:		State: 2	Zip:		
Phone:	Email:				
Work to be performed by DBE firm:					
Description of Work	NAICS	Dollar Amount / %*	Dealer/Manufacturer**		
*Percentage is to be used only in negotiate **For material suppliers only, indicate whether					
The undersigned bidder/offeror is condescribed above. The total expecte \$ The bid contract/agreement resulting from the DBE firm identified above that is replied by the distribution or terminate the DBE listed above were supported by the distribution of the d	d dollar valuder/offeror his procure presentative on submittin	ue of this work is understands that if it is ment, it must enter into e of the type and amou g this form with its bid/	s awarded the a subcontract with the nt of work listed. offer, it may not substitute		
Date: Signature of Bidder/Offeror's Authorized Representative					
The undersigned DBE affirms that i of work as described above, and is therefore.	t is ready, v	villing, and able to perf	• •		
Signature of DBE's Authorized Rep	resentative		ate:		

If the bidder/offeror does not receive award of the prime contract, any and all representations in this Letter of Intent shall be null and void.

<u>Submit this page for each DBE subcontractor.</u>

DBE Monitoring and Enforcement Mechanisms

The Authority has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

- 1. Breach of contract action, pursuant to the terms of the contract, as follows:
 - a. Enforcement action pursuant to 49 CFR Part 31;
 - b. Suspension or debarment proceedings pursuant to 49 CFR Part 26.103, Public Contract Code 7100-7203, and all other available enforcement to the DBE requirements.
- 2. Breach of contract action, pursuant to California Civil Code, Article 1 Damages for Breach of Contract 3300-3322

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

- 1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
- 2. Enforcement action pursuant to 49 CFR Part 31
- 3. Prosecution pursuant to 18 USC 1001.

DBE Certification Application Form

 $\frac{https://www.transportation.gov/sites/dot.gov/files/2021-02/uniform-certification-application\%202.8.2021.pdf}{}$



OMB APPROVAL NO: 2105-0510 Expiration Date: 10/31/2021

Appendix F

UNIFORM CERTIFICATION APPLICATION DISADVANTAGED BUSINESS ENTERPRISE (DBE) / AIRPORT CONCESSION DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) 49 C.F.R. Parts 23 and 26

Roadmap for Applicants

1. Should I apply?

You may be eligible to participate in the DBE/ACDBE program if:

- The firm is a for-profit business that performs or seeks to perform transportation related work (or a concession activity) for a recipient of Federal Transit Administration, Federal Highway Administration, or Federal Aviation Administration funds.
- The firm is at least 51% owned by a socially and economically disadvantaged individual(s) who also controls it.
- The firm's disadvantaged owners are U.S. citizens or lawfully admitted permanent residents of the U.S.
- The firm meets the Small Business Administration's size standard and DBE/ACDBE size standards https://www.transportation.gov/DBEsizestandards

2. How do I apply?

First time applicants for DBE certification must complete and submit this certification application and related material to the certifying agency in your home state and participate in an on-site interview conducted by that agency. The attached document checklist can help you locate the items you need to submit to the agency with your completed application. If you fail to submit the required documents, your application may be delayed and/or denied. Firms already certified as a DBE do not have to complete this form, but may be asked by certifying agencies outside of your home state to provide a copy of your initial application form, supporting documents, and any other information you submitted to your home state to obtain certification or to any other state related to your certification.

3. Where can I send my application? [INSERT UCP PARTICIPATING MEMBER CONTACT INFORMATION]

4. Who will contact me about my application and what are the eligibility standards? A transportation agency in your state that performs certification functions will contact you. The agency is a member of a statewide Unified Certification Program (UCP), which is required by the U.S. Department of Transportation. The UCP is a one-stop certification program that eliminates the need for your firm to obtain certification from multiple certifying agencies within your state. The UCP is responsible for certifying firms and maintaining a database of certified DBEs and ACDBEs, pursuant to the eligibility standards found in 49 C.F.R. Parts 23 and 26.

5. Where can I find more information?

U.S. DOT—https://www.transportation.gov/civil-rights (This site provides useful links to the rules and regulations governing the DBE/ACDBE program, questions and answers, and other pertinent information)

SBA—Small Business Size Standards matched to the North American Industry Classification System (NAICS): http://www.census.gov/eos/www/naics/ and http://www.sba.gov/content/table-small-business-size-standards.

In collecting the information requested by this form, the Department of Transportation (Department) complies with the provisions of the Federal Freedom of Information and Privacy Acts (5 U.S.C. 552 and 552a). The Privacy Act provides comprehensive protections for your personal information. This includes how information is collected, used, disclosed, stored, and discarded. Your information will not be disclosed to third parties without your consent. The information collected will be used solely to determine your firm's eligibility to participate in the Department's Disadvantaged Business Enterprise Program as defined in 49 C.F.R. §26.5 and the Airport Concession Disadvantaged Business Enterprise Program as defined in 49 C.F.R. §23.3. You may review DOT's complete Privacy Act Statement in the Federal Register published on April 11, 2000 (65 FR 10477)

Under 49 C.F.R. §26.107, dated February 2, 1999 and January 28, 2011, if at any time, the Department or a recipient has reason to believe that any person or firm has willfully and knowingly provided incorrect information or made false statements, the Department may initiate suspension or debarment proceedings against the person or firm under 2 C.F.R. Parts 180 and 1200, No procurement Suspension and Department, take enforcement action under 49 C.F.R. Part 31, Program Fraud and Civil Remedies, and/or refer the matter to the Department of Justice for criminal prosecution under 18 U.S.C. 1001, which prohibits false statements in Federal programs.

U.S. DOT Uniform DBE / ACDBE Certification Application

INSTRUCTIONS FOR COMPLETING THE DISADVANTAGED BUSINESS ENTERPRISE (DBE) AIRPORT CONCESSIONS DISADVANTAGED BUSINESS ENTERPRISE (ACDBE) UNIFORM CERTIFICATION APPLICATION

NOTE: All participating firms must be for-profit enterprises. If your firm is not for profit, then you do NOT qualify for the DBE/ACDBE program and should not complete this application. If you require additional space for any question in this application, please attach additional sheets or copies as needed, taking care to indicate on each attached sheet/copy the section and number of this application to which it refers.

Section 1: CERTIFICATION INFORMATION

A. Basic Contact Information

- Enter the contact name and title of the person completing this application and the person who will serve as your firm's contact for this application.
- (2) Enter the legal name of your firm, as indicated in your firm's Articles of Incorporation or charter.
- (3) Enter the primary phone number of your firm.
- (4) Enter a secondary phone number, if any.
- (5) Enter your firm's fax number, if any.
- (6) Enter the contact person's email address.
- (7) Enter your firm's website addresses, if any.
- (8) Enter the street address of the firm where its offices are physically located (<u>not</u> a P.O. Box).
- (9) Enter the mailing address of your firm, if it is different from your firm's street address.

B. Prior/Other Certifications and Applications

- (10) Check the appropriate box indicating whether your firm is currently certified in the DBE/ACDBE programs, and provide the name of the certifying agency that certified your firm. List the dates of any site visits conducted by your home state and any other states or UCP members. Also provide the names of state/UCP members that conducted the review.
- (11) Indicate whether your firm or any firms owned by the persons listed has ever been denied certification as a DBE/ACDBE, 8(a), or Small Disadvantaged Business (SDB) firm, or state and local MBE/WBE firm. Indicate if the firm has ever been decertified from one of these programs. Indicate if the application was withdrawn or whether the firm was debarred, suspended, or otherwise had its bidding privileges denied or restricted by any state or local agency, or Federal entity. If your answer is yes, identify the name of the agency, and explain fully the nature of the action in the space provided. Indicate if you have ever appealed this decision to the Department and if so, attach a copy of USDOT's final agency decision(s).

Section 2: GENERAL INFORMATION

A. Business profile:

 Give a concise description of the firm's primary activities, the product(s) or services the company provides, or type of construction. If your company offers more than one product/service, list primary product or service first (attach additional sheets if necessary). This description may be used in our UCP online directory if you are certified as a DBE.

- (2) If you know the appropriate NAICS Code for the line(s) of work you identified in your business profile, enter the codes in the space provided.
- (3) State the date on which your firm was established as stated in your firm's Articles of Incorporation or charter.
- (4) State the date each person became a firm owner.
- (5) Check the appropriate box describing the manner in which you and each other owner acquired ownership of your firm. If you checked "Other," explain in the space provided.
- (6) Check the appropriate box that indicates whether your firm is "for profit." If you checked "No," then you do NOT qualify for the DBE/ACDBE program and should not complete this application. All participating firms must be for-profit enterprises. Provide the Federal Tax ID number as stated on your firm's Federal tax return.
- (7) Check the appropriate box that describes the type of legal business structure of your firm, as indicated in your firm's Articles of Incorporation or similar document. If you checked "Other," briefly explain in the space provided.
- (8) Indicate in the spaces provided how many employees your firm has, specifying the number of employees who work on a full-time, part-time, and seasonal basis. Attach a list of employees, their job titles, and dates of employment, to your application.
- (9) Specify the firm's gross receipts for each of the past three years, as stated in your firm's filed Federal tax returns. You must submit complete copies of the firm's Federal tax returns for each year. If there are any affiliates or subsidiaries of the applicant firm or owners, you must provide these firms' gross receipts and submit complete copies of these firm(s) Federal tax returns. Affiliation is defined in 49 C.F.R. §26.5 and 13 C.F.R. Part 121.

B. Relationships and Dealings with Other Businesses

(1) Check the appropriate box that indicates whether your firm is co-located at any of its business locations, or whether your firm shares a telephone number(s), a post office box, any office space, a yard, warehouse, other facilities, any equipment, financing, or any office staff and/or employees with any other business, organization or entity of any kind. If you answered "Yes," then specify the name of the other firm(s) and fully explain the nature of your relationship with these other businesses by identifying the business or person with whom you have any formal, informal, written, or oral

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- agreement. Provide an explanation of any items shared with other firms in the space provided.
- (2) Check the appropriate box indicating whether any other firm currently has or had an ownership interest in your firm at present or at any time in the past. If you checked yes, please explain.
- (3) Check the appropriate box that indicates whether at present or at any time in the past your firm:
- ever existed under different ownership, a different type of ownership, or a different name;
- (b) existed as a subsidiary of any other firm;
- existed as a partnership in which one or more of the partners are/were other firms;
- (d) owned any percentage of any other firm; and
- (e) had any subsidiaries of its own.
- served as a subcontractor with another firm constituting more than 25% of your firm's receipts.

If you answered "Yes" to any of the questions in (3)(a-f), you may be asked to explain the arrangement in detail.

Section 3: MAJORITY OWNER INFORMATION

Identify all individuals or holding companies with any ownership interest in your firm, providing the information requested below (if your firm has more than one owner, provide completed copies of this section for each owner):

A. Identify the majority owner of the firm holding 51% or more ownership interest

- (1) Enter the full name of the owner.
- (2) Enter his/her title or position within your firm.
- (3) Give his/her home phone number.
- (4) Enter his/her home (street) address.
- (5) Indicate this owner's gender.
- (6) Identify the owner's ethnic group membership. If you checked "Other," specify this owner's ethnic group/identity not otherwise listed.
- (7) Check the appropriate box to indicate whether this owner is a U.S. citizen or a lawfully admitted permanent resident. If this owner is neither a U.S. citizen nor a lawfully admitted permanent resident of the U.S., then this owner is NOT eligible for certification as a DBE owner.
- (8) Enter the number of years during which this owner has been an owner of your firm.
- (9) Indicate the percentage of the total ownership this person holds and the date acquired, including (if appropriate), the class of stock owned.
- (10) Indicate the dollar value of this owner's initial investment to acquire an ownership interest in your firm, broken down by cash, real estate, equipment, and/or other investment. Describe how you acquired your business and attach documentation substantiating this investment.

B. Additional Owner Information

- Describe the familial relationship of this owner to each other owner of your firm and employees.
- (2) Indicate whether this owner performs a management or supervisory function for any other business. If you checked "Yes," state the name of the other business and this owner's function/title held in that business.

- (3) (a) Check the appropriate box that indicates whether this owner owns or works for any other firm(s) that has any relationship with your firm. If you checked "Yes," identify the name of the other business, the nature of the business relationship, and the owner's function at the firm.
 - (b) If the owner works for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week, please identify this activity.
- (4) (a) Provide the personal net worth of the owner applying for certification in the space provided. Complete and attach the accompanying "Personal Net Worth Statement for DBE/ACDBE Program Eligibility" with your application. Note, complete this section and accompanying statement only for each owner applying for DBE qualification (i.e., for each owner claiming to be socially and economically disadvantaged).
- (b) Check the appropriate box that indicates whether any trust has been created for the benefit of the disadvantaged owner(s). If you answered "Yes," you may be asked to provide a copy of the trust instrument.
- (5) Check the appropriate to indicate whether any of your immediate family members, managers, or employees, own, manage, or are associated with another company. Immediate family member is defined in 49 C.F.R. §26.5. If you answered "Yes," provide the name of each person, your relationship to them, the name of the company, the type of business, and whether they own or manage the company.

Section 4: CONTROL

A. Identify the firm's Officers and Board of Directors

- In the space provided, state the name, title, date of appointment, ethnicity, and gender of each officer.
- (2) In the space provided, state the name, title, date of appointment, ethnicity, and gender of each individual serving on your firm's Board of Directors.
- (3) Check the appropriate box to indicate whether any of your firm's officers and/or directors listed above performs a management or supervisory function for any other business. If you answered "Yes," identify each person by name, his/her title, the name of the other business in which s/he is involved, and his/her function performed in that other business.
- (4) Check the appropriate box that indicates whether any of your firm's officers and/or directors listed above own or work for any other firm(s) that has a relationship with your firm. (e.g., ownership interest, shared office space, financial investments, equipment leases, personnel sharing, etc.) If you answered "Yes," identify the name of the firm, the individual's name, and the nature of his/her business relationship with that other firm.

B. Duties of Owners, Officers, Directors, Managers and Key Personnel

(1), (2) Specify the roles of the majority and minority owners, directors, officers, and managers, and key personnel who are responsible for the functions listed for the firm. Submit résumés for each owner and non-owner identified below. State the name of the individual, title, race

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and gender and percentage ownership if any. Circle the frequency of each person's involvement as follows: "always, frequently, seldom, or never" in each area.

Indicate whether any of the persons listed in this section perform a management or supervisory function for any other business. Identify the person, business, and their title/function. Identify if any of the persons listed above own or work for any other firm(s) that has a relationship with this firm (e.g. ownership interest, shared office space, financial investment, equipment, leases, personnel sharing, etc.) If you answered "Yes," describe the nature of his/her business relationship with that other firm.

C. Inventory: Indicate firm inventory in these categories:

(1) Equipment and Vehicles

State the make and model, and current dollar value of each piece of equipment and motor vehicle held and/or used by your firm. Indicate whether each piece is either owned or leased by your firm or owner, whether it is used as collateral, and where this item is stored.

(2) Office Space

State the street address of each office space held and/or used by your firm. Indicate whether your firm or owner owns or leases the office space and the current dollar value of that property or its lease.

(3) Storage Space

State the street address of each storage space held and/or used by your firm. Indicate whether your firm or owner owns or leases the storage space and the current dollar value of that property or its lease. Provide a signed lease agreement for each property.

D. Does your firm rely on any other firm for management functions or employee payroll?

Check the appropriate box that indicates whether your firm relies on any other firm for management functions or for employee payroll. If you answered "Yes," you may be asked to explain the nature of that reliance and the extent to which the other firm carries out such functions.

E. Financial / Banking Information

State the name, City and State of your firm's bank. Identify the persons able to sign checks on this account. Provide bank authorization and signature cards.

Bonding Information. State your firm's bonding limits both aggregate and project limits.

F. Sources, amounts, and purposes of money loaned to your firm, including the names of persons or firms guaranteeing the loan.

State the name and address of each source, the name of person securing the loan, original dollar amount and the current balance of each loan, and the purpose for which each loan was made to your firm. Provide copies of signed loan agreements and security agreements

G. Contributions or transfers of assets to/from your firm and to/from any of its owners or another individual over the past two years:

Indicate in the spaces provided, the type of contribution or asset that was transferred, its current dollar value, the person or firm from whom it was transferred, the person or firm to whom it was transferred, the relationship between the two persons and/or firms, and the date of the transfer.

H. Current licenses/permits held by any owner or employee of your firm.

List the name of each person in your firm who holds a professional license or permit, the type of permit or license, the expiration date of the permit or license, and issuing State of the license or permit. Attach copies of licenses, license renewal forms, permits, and haul authority forms.

Largest contracts completed by your firm in the past three years, if any.

List the name of each owner or contractor for each contract, the name and location of the projects under each contract, the type of work performed on each contract, and the dollar value of each contract.

J. Largest active jobs on which your firm is currently working.

For each active job listed, state the name of the prime contractor and the project number, the location, the type of work performed, the project start date, the anticipated completion date, and the dollar value of the contract.

Section 5: AIRPORT CONCESSION (ACDBE) APPLICANTS

Complete the entries in this section if you are applying for ACDBE certification. Indicate in Section A if you operate a concession at the airport, and/or supply a good or service to an airport concessionaire. Indicate in Section B whether the applicant firm owns or operates any off-airport locations, providing the type of business, lease information, address/location, and annual gross receipts generated. Provide similar information in section C for any airport concession locations the firm currently owns or operates. If the applicant firm has any affiliates, provide the requested information in Section D. Indicate whether the ACDBE firm is participating in any joint ventures, and if so, include the original and any amended joint venture agreements.

AFFIDAVIT & SIGNATURE

The Affidavit of Certification must accompany your application. Carefully read the attached affidavit in its entirety. Fill in the required information for each blank space, and sign and date the affidavit in the presence of a Notary Public, who must then notarize the form.

Section 1: CERTIFICATION INFORMATION Lam applying for certification as DRF ACDRF

A Basic Contact Information



A. Basic Contact Information	I am apprying i	or ceruncation as D	BE _RCDE	DE SANTES OF SANTES
(1) Contact person and Title:	(2)	Legal name of firm:		
(3) Phone #: () (4) O	ther Phone #: ((5) I	ax #: ()
(6) E-mail:	(7) Firm	Websites:		
(8) Street address of firm (No P.O. Box):	City:	County/Parish:	State:	Zip:
(9) Mailing address of firm (if different):	City:	County/Parish:	State:	Zip:
B. Prior/Other Certifications and Applications	tions			
(10) Is your firm currently certified for a □ DBE □ ACDBE Names of certifying a		U.S. DOT programs	?	
⊗ If you are certified in your home state as a DE Ask your state UCP about the interstate certifica		ot have to complete this	application fo	or other states.
List the dates of any site visits conducted	by your home stat	e and any other state	s or UCP m	embers:
Date/ State/UCP Member:	Date	_// State/UCP	Member:	
(11) Indicate whether the firm or any per	sons listed in this	application have ever	been:	
(a) Denied certification or decertified as a I (b) Withdrawn an application for these denied or restricted by any state or local	programs, or deban	red or suspended or oth		
If yes, explain the nature of the action. (If ye	u appealed the decis	ion to DOT or another ag	gency, attach	a copy of the decision)
See A.	n 2: GENERAL I	TODMATION		
A. Business Profile: (1) Give a concise des it provides. If your company offers more that use additional paper if necessary. This descrate certified as a DBE or ACDBE.	cription of the firm an one product/serv	's primary activities an ice, list the primary pro	oduct or serv	rice first. Please
(2) Applicable NAICS Codes for this line				
(3) This firm was established on/_	(4)	I/We have owned this	firm since:	
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(5) Method of acquisition (Check all that apply):	Section 18 and 1
☐ Started new business ☐ Bought existing business ☐ Inherited business ☐ Gifted	
☐ Merger or consolidation ☐ Other (explain)	Santa of the
(6) Is your firm "for profit"? □Yes Federal Tax ID# No→ ⊗ STOP! If your firm is NOT for-profit, then you do qualify for this program and should not fill out this application	
(7) Type of Legal Business Structure: (check all that apply): □ Sole Proprietorship □ Limited Liability Partnership □ Partnership□Corporation □ Limited Liability Company□ Other, Describe	
(8) Number of ampleyees: Full time Port time Second Total	
(8) Number of employees: Full-time Part-time Seasonal Total (Provide a list of employees, their job titles, and dates of employment, to your application).	
(9) Specify the firm's gross receipts for the last 3 years. (Submit complete copies of the firm's Federal tax reach year. If there are affiliates or subsidiaries of the applicant firm or owners, you must submit complete copies of firms' Federal tax returns). Year Gross Receipts of Applicant Firm \$ Gross Receipts of Affiliate Firms \$	
Year Gross Receipts of Applicant Firm \$ Gross Receipts of Affiliate Firms \$	
Year Gross Receipts of Applicant Firm \$ Gross Receipts of Affiliate Firms \$	
any other business, organization, or entity? Yes No If Yes, explain the nature of your relationship with these other businesses by identifying the business or person with whave any formal, informal, written, or oral agreement. Also detail the items shared	hom you
(2) Has any other firm had an ownership interest in your firm at present or at any time in the past? Yes □ No If Yes, explain (3) At present, or at any time in the past, has your firm: (a) Ever existed under different ownership, a different type of ownership, or a different name? □ Yes □ No (b) Existed as a subsidiary of any other firm? □ Yes □ No (c) Existed as a partnership in which one or more of the partners are/were other firms? □ Yes □ No (d) Owned any percentage of any other firm? □ Yes □ No (e) Had any subsidiaries? □ Yes □ No (f) Served as a subcontractor with another firm constituting more than 25% of your firm's receipts? □ Yes (If you answered "Yes" to any of the questions in (2) and/or (3)(a)-(f), you may be asked to provide further details a whether the arrangement continues).	es 🛘 No
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Section 3: MAJORITY OWNER INFORMATION A. Identify the majority owner of the firm holding 51% or more ownership interest. (1) Full Name: (2) Title: (3) Home Phone #: State: (4) Home Address (Street and Number) City: Zip: (8) Number of years as owner: (5) Gender: Male Female (9) Percentage owned: Class of stock owned: Date acquired (6) Ethnic group membership (Check all that apply): (10) Initial investment to Dollar Value Black acquire ownership Cash Hispanic interest in firm: Real Estate S Asian Pacific Equipment \$ ■ Native American Other ■ Subcontinent Asian Describe how you acquired your business: Other (specify) Started business myself. It was a gift from: (7) U.S. Citizenship: U.S. Citizen I bought it from: Lawfully Admitted Permanent Resident I inherited it from: ☐ Other (Attach documentation substantiating your investment) B. Additional Owner Information (1) Describe familial relationship to other owners and employees: (2) Does this owner perform a management or supervisory function for any other business? ☐ Yes ☐ No If Yes, identify: Name of Business: Function/Title: (3)(a) Does this owner own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership interest, shared office space, financial investments, equipment, leases, personnel sharing, etc.) 🔲 Yes 🔲 No Identify the name of the business, and the nature of the relationship, and the owner's function at the firm: (b) Does this owner work for any other firm, non-profit organization, or engage in any other activity more than 10 hours per week? If yes, identify this activity: (4)(a) What is the personal net worth of this disadvantaged owner applying for certification? \$ (b)Has any trust been created for the benefit of this disadvantaged owner(s)? ☐ Yes ☐ No (If Yes, you may be asked to provide a copy of the trust instrument). (5) Do any of your immediate family members, managers, or employees own, manage, or are associated with another company? 🗖 Yes 🗖 No. If Yes, provide their name, relationship, company, type of business, and indicate whether they own or manage the company: (Please attach extra sheets, if needed):

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Section 3: OWNER INFORMATION, Cont'd.



A. Identify all individuals, firms, or holding companies that hold LESS THAN 51% ownership interest in the

l) Full Name:	(2) Title:		(3) Home	Phone #:	
	_		()_		
4) Home Address (Street and Number)):	City:	_	State:	Zip:
5) Gender: 🗆 Male 🗀 Female		(8) Number of yea		r:	
6) Ethnic group membership (Che	ck all that apply)	(9) Percentage ow Class of stock own		Date acq	uired
Black		(10) Initial inves		_	
Hispanic		to acquire owners			lar Value
Asian Pacific		interest in firm:	Cas	_	
Native American				1 Estate \$	
Subcontinent Asian			-	ipment \$	
Other (specify)			Oth	ier \$	
7) U.S. Citizenship:		Describe how you		ur business:	
U.S. Citizen		Started business	•		
Lawfully Admitted Permanent Re	esident	☐ It was a gift from			
		☐ I bought it from			
		☐ I inherited it from	n:		
		☐ Other			
	o other owners	(Attach documentatio	n substantia	ting your inv	estment)
Additional Owner Information 1) Describe familial relationship t		(Attach documentation and employees:			
Describe familial relationship t Does this owner perform a mai	nagement or su	(Attach documentation and employees:			
1) Describe familial relationship t 2) Does this owner perform a man f Yes, identify: Name of Business:	nagement or su k for any other	(Attach documentation and employees: pervisory function for Function for firm(s) that has a re-	or any othe n/Title: elationship	r business? with this fi	Yes No
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Section 4: CONTROL

A. Identify your firm's Officers and Board of Directors (If additional space is required, attach a separate sheet)

	Name	Title	Date Appointed	Ethnicity	Gender
(1) Officers of the Company	(a)				
	(b)				
	(c)				
	(d)				
(2) Board of Directors	(a)				
	(b)				
	(e)				
	(d)				

(3) Do	any of	the pers	sons listed	above per	rform a ma	anagement	or supervisor	y function fo	r any ot	her l	ousiness?
	Yes	No	If Yes,	identify fo	or each:							

Person:	Title:	
Business:	Function:	
Person:	Title:	
Business:	Function:	
-	isted in section A above own or work for any other firm(s p interest, shared office space, financial investments, equipment, leases, p	
Firm Name:	Person:	
Nature of Business Relationship	p:	

B. Duties of Owners, Officers, Directors, Managers, and Key Personnel
1. Complete for all Owners who are responsible for the following functions of the firm (Attach separate sheets as needed).

		Ma	jonit	y Ot	vne	r (5	1%	or	more)		Min	orit	y Ov	mei	r (4	9%	or	less	5)	
A= Always	S = Seldom		me:		_						Nan				_					
$\mathbf{F} = \mathbf{F}$ requently	N = Never		le: cent	Ow	ned	:					Title Perc		Own	ed:			Ī			
Sets policy for comp of operations	oany direction/scope	A		F			S		N		A		F]	S]	N	
Bidding and estimat	ing	Α		F		\Box	S		N		A		F			S			N	
Major purchasing de	ecisions	A		F			S		N		Α		F		1	S		1	N	
Marketing and sales		A		F		П	S		N		A		F		П	S			N	
Supervises field ope	rations	A		F		П	S		N		A		F			S			N	
Attend bid opening	and lettings	Α		F			S		N		A		F			S			N	
Perform office mana accounts receivable		A		F			S		N]	A		F]	S]	N	
Hires and fires man	agement staff	Α		F			S		N		A		F		1	S	Г]	N	
Hire and fire field st	aff or crew	A		F			S		N		Α		F			S			N	
Designates profits sp	pending or investment	A		F			S		N		A		F			S			N	
Obligates business b	y contract/credit	A		F		\Box	S		N		A		F			S			N	
Purchase equipment		A		F			S		N		A		F			S			N	
Signs business check	ks	A		F			S		N		A		F			S]	N	

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mctions of the firm. (Attach separate s					Man	2000	/Key	Darro	nnol	0.0	icor/	Dirac	tor/	15-22	2200	r/ Ke	. D.	****
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of operations	<u> </u>	_	\perp	_	\perp	_						_	\perp	_			_	
Bidding and estimating	A		F		S		N			Α	F	Ц	S	_		N		
Major purchasing decisions	A		F		S	Щ	N			A	F		S	_		N		
Marketing and sales	A		F	Щ	S	Н	N	Н		A	F	Н	S	_		N	Н	
upervises field operations	A	_	F	Н.	S	H	N	Н		A	F	H	S	_=	_	N	Н	
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lire and fire field staff or crew	A		F		S		N			A	F	Н	5	_		N	Н	
Designates profits spending or investment	A		F	-	S	H	N			A	F	H	5	_=	-	N	H	
Obligates business by contract/credit	A	+	F	H	S	H	N	\blacksquare		A	F	H	5	_		N		
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St	reet Address	Owned or I	eased by C	urrent Value of	Property or Lease
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Does your firm	n rely on any other fir	m for management fu	inctions or emp	loyee payroll?	Yes No
inancial/Bank	sing Information (Prov	ide bank authorization a	nd signature card	ls)	
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vide copies of si	igned loan agreements an	d security agreements).			
me of Source	Address of Source	Name of Person	Original	Current	Purpose of Loan
		Guaranteeing the	Amount	Balance	
		Loan			
	outions or transfers of	assets to/from your f	irm and to/fron	n any of its on	mers or another
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Name of Owner/Contractor	Name/Locat Project		Type o	f Work Perform	ned	Dollar Value of Contract		
ist the three largest acti								
Name of Prime ontractor and Project Number	Location of Project	Type of	f Work	Project Start Date	Anticipa Complet Date	ion of Contrac		
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SECTION 5 - AIRPORT CONCESSION (ACDBE APPLICANTS ONLY)

A. I am applying for ACDBE certification to: (check all that apply)



Duty Free, Adve		Term (years)	Start Date	Ad	dress / Location	Annual Gross Receipts Generated
Does the applic the following in		ly own/o	perate :	any <u>airport</u> co	ncession locations	? □Yes □No If Yes, supply
Airport Name	Concession Typ (e.g., F&B, News Gift, Retail, Duty Fr Advertising, etc.)	& L	nber of eases	Number of Locations	Annual Gross Receipts Generated	Lease Type (e.g. Direct Lease, Subcontract Management Agreement, etc. e all that apply to the leases list

D. Does the applicant firm have any affiliates?

Yes No If Yes, provide the following information concerning any locations owned/operated by affiliate firms.

Airport Name	Concession Type (e.g., F&B, News & Gift, Retail, Duty Free, Advertising, etc.)	Number of Locations	Annual Gross Receipts Generated	Lease Type (e.g. Direct Lease, Subcontract Management Agreement, etc. enter all that apply to the leases listed)

E. Is the ACDBE applicant firm a participant in any joint ventures?

Yes No If Yes, attach all original and any amended Joint Venture Agreements and any amendments to the agreements.

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AFFIDAVIT OF CERTIFICATION



This form must be signed and notarized for each owner upon which disadvantaged status is relied.

A MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION IS SUFFICIENT CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INITIATION OF SUSPENSION OR DEBARMENT PROCEEDINGS, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND ALL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

I (full name printed),	
swear or affirm under penalty of law that I am	I acknowledge and agree that any misrepresentations in this
(title) of the applicant firm	application or in records pertaining to a contract or subcontract
and that I	will be grounds for terminating any contract or subcontract
have read and understood all of the questions in this	which may be awarded; denial or revocation of certification;
application and that all of the foregoing information and statements submitted in this application and its attachments	suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or
and supporting documents are true and correct to the best of my knowledge, and that all responses to the questions are full	other applicable offenses.
and complete, omitting no material information. The responses include all material information necessary to fully and	I certify that I am a socially and economically disadvantaged individual who is an owner of the above-referenced firm seeking
accurately identify and explain the operations, capabilities and	certification as a Disadvantaged Business Enterprise or Airport
pertinent history of the named firm as well as the ownership,	Concession Disadvantaged Business Enterprise. In support of my
control, and affiliations thereof.	application, I certify that I am a member of one or more of the following groups, and that I have held myself out as a member of
I recognize that the information submitted in this application is	the group(s): (Check all that apply):
for the purpose of inducing certification approval by a	
government agency. I understand that a government agency may, by means it deems appropriate, determine the accuracy	 □ Female □ Black American □ Hispanic American □ Native American □ Asian-Pacific American
and truth of the statements in the application, and I authorize	□ Subcontinent Asian American □ Other (specify)
such agency to contact any entity named in the application, and	a vivevania (prem))
the named firm's bonding companies, banking institutions,	
credit agencies, contractors, clients, and other certifying	I certify that I am socially disadvantaged because I have been
agencies for the purpose of verifying the information supplied	subjected to racial or ethnic prejudice or cultural bias, or have
and determining the named firm's eligibility.	suffered the effects of discrimination, because of my identity
I agree to submit to government audit, examination and review	as a member of one or more of the groups identified above, without regard to my individual qualities.
of books, records, documents and files, in whatever form they	made region to my man quanter.
exist, of the named firm and its affiliates, inspection of its	I further certify that my personal net worth does not exceed
places(s) of business and equipment, and to permit interviews	\$1.32 million, and that I am economically disadvantaged
of its principals, agents, and employees. I understand that	because my ability to compete in the free enterprise system has
refusal to permit such inquiries shall be grounds for denial of certification.	been impaired due to diminished capital and credit opportunities as compared to others in the same or similar line
Celtification	of business who are not socially and economically
If awarded a contract, subcontract, concession lease or	disadvanta ged.
sublease, I agree to promptly and directly provide the prime	
contractor, if any, and the Department, recipient agency, or	I declare under penalty of perjury that the information
federal funding agency on an ongoing basis, current, complete	provided in this application and supporting documents is true and correct.
and accurate information regarding (1) work performed on the project; (2) payments; and (3) proposed changes, if any, to the	and correct.
foregoing arrangements.	Signature sexual
	(DBE/ACDBE Applicant) (Date)
I agree to provide written notice to the recipient agency or	
Unified Certification Program of any material change in the	NOTARY CERTIFICATE
information contained in the original application within 30 calendar days of such change (e.g., ownership changes,	
address/telephone number, personal net worth exceeding \$1.32	
million, etc.).	

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UNIFORM CERTIFICATION APPLICATION SUPPORTING DOCUMENTS CHECKLIST



In order to complete your application for DBE or ACDBE certification, you must attach copies of all of the following REQUIRED documents. A failure to supply any information requested by the UCP may result in your firm denied DBE/ACDBE certification.

Required Documents for All Applicants	□ Corporate by-laws and any amendments	
	□ Corporate bank resolution and bank signature cards	
Résumés (that include places of employment with	 Official Certificate of Formation and Operating Agreement 	
corresponding dates), for all owners, officers, and key	with any amendments (for LLCs)	
personnel of the applicant firm	Optional Desuments to De Provided on Passes	
Personal Net Worth Statement for each socially and	Optional Documents to Be Provided on Request	
economically disadvantaged owners who the applicant firm relies upon to satisfy the Regulation's 51% ownership	The certifying agency to which you are applying may require	
requirement.	the submission of the following documents. If requested to	
Personal Federal tax returns for the past 3 years, if	provide these document, you must supply them with your	
applicable, for each disadvantaged owner	application or at the on-site visit.	
Federal tax returns (and requests for extensions) filed by	application of at the on-site visit.	
the firm and its affiliates with related schedules, for the past 3	□ Proof of citizenship	
years.	☐ Insurance agreements for each truck owned or operated by	
Documented proof of contributions used to acquire	your firm	
ownership for each owner (e.g., both sides of cancelled	Audited financial statements (if available)	
checks)	 Trust agreements held by any owner claiming 	
Signed loan and security agreements, and bonding forms	disadvantaged status	
☐ List of equipment and/or vehicles owned and leased	Year-end balance sheets and income statements for the	
including VIN numbers, copy of titles, proof of ownership,	past 3 years (or life of firm, if less than three years)	
insurance cards for each vehicle.		
Title(s), registration certificate(s), and U.S. DOT numbers	Suppliers	
for each truck owned or operated by your firm	List of product lines carried and list of distribution	
 Licenses, license renewal forms, permits, and haul 	equipment owned and/or leased	
authority forms		
Descriptions of all real estate (including office/storage		
space, etc.) owned/leased by your firm and documented proof		
of ownership/signed leases		
Documented proof of any transfers of assets to/from your		
firm and/or to/from any of its owners over the past 2 years		
 DBE/ACDBE and SBA 8(a), SDB, MBE/WBE certifications, denials, and/or decertification's, if applicable; 		
and any U.S. DOT appeal decisions on these actions.		
Bank authorization and signatory cards		
Schedule of salaries (or other remuneration) paid to all		
officers, managers, owners, and/or directors of the firm		
List of all employees, job titles, and dates of employment.		
□ Proof of warehouse/storage facility ownership or lease		
arrangements		
Partnership or Joint Venture		
Original and any amended Partnership or Joint Venture		
Agreements		
Corporation or LLC		
Official Articles of Incorporation (signed by the state)		
official)		
Both sides of all corporate stock certificates and your		
firm's stock transfer ledger		
Shareholders' Agreement(s)		
 Minutes of all stockholders and board of director's meetings 		
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ATTACHMENT 9

State's UCP Agreement

https://www.transit.dot.gov/sites/fta.dot.gov/files/docs/California UCP Review - August 2010 Redacted.pdf

ATTACHMENT 10

Small Business Element

The Authority will include this small business element into this DBE Program. This small business element is intended to facilitate competition by and expand opportunities for small businesses. We are committed to taking all reasonable steps to eliminate obstacles to small businesses that may preclude their participation in procurements as contractors or subcontractors. We will meet its objectives using a combination of the following methods and strategies:

1. Objective/Strategies

- a) Unbundling: The Authority, where feasible, may "unbundle" projects or separate large contracts into smaller contracts to make the contracting opportunity more suitable for small business participation. The Authority will conduct a contract review of each FAA- assisted contract to determine whether portions of the project could be "unbundled" or bid separately to facilitate participation by small businesses. Similarly, the Authority will encourage its prime contractors and prime consultants to unbundle contracts to facilitate participation by small businesses.
- b) Small Business Goals: Where feasible, the Authority will establish a percentage goal of the total value of a contract for small business participation where the prime contractor must meet or exceed the goal or provide evidence of a good faith effort to meet the small business participation goal on FAA-assisted contracts. A small business goal is open to all small businesses regardless of the owner's gender, race or geographic location. The project manager and Disadvantaged Business Enterprise Liaison Officer (DBELO) will review FAA- assisted purchases and contracts to assess the small business opportunities, giving consideration to the size and scope of each purchase or contract to establish the small business percentage goal. In the event that a small business participation goal is not established on an FAA-assisted contract, the project manager and DBELO will document why a small business goal is not in the best interest of the Authority.

c)

2. Definition

Size standard should be consistent with 49 CFR 26.5 and must be no larger than the Small Business Administration's size standards. DBE firms and small firms eligible for the program should be similarly sized to reduce competitive conflict between DBE and non-DBE firms.

- a) Small Business: Defined pursuant to section 3 of the Small Business Act and Small Business Administration regulations implementing it (13 CFR part 121) that also does not exceed the cap on average annual gross receipts specified in §26.65(b).
- b) Disadvantaged Business Enterprise:
 - At least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals; and
 - The management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.
 - For the purposes of the small business element of the OIAA DBE Program, DBE's who are also defined as small businesses shall be in accordance with 49 CFR Part 26.

3. Verification

The Authority will accept small business participation from those firms that have had their small business status verified by the Authority or the CUCO, and which is consistent with the Small Business Administration size standards. The Authority will actively implement the program elements to foster small business participation; doing so is a requirement of good faith implementation of its DBE program.

4. Monitoring/Record Keeping

- Documentation regarding the small business element of this program will be organized in a designated directory and will be monitored and updated on an annual basis with the Authority.
- This Small Business element will be monitored by reviewing project financial reporting documentation.

5. Assurance

- 1. The program is authorized under state law;
- 2. Certified DBEs that meet the size criteria established under the program are presumptively eligible to participate in the program;
- 3. No limits are placed on the number of contracts awarded to firms participating in the program, but every effort will be made to avoid creating barriers to the use of new, emerging, or untried businesses; and
- 4. Aggressive steps will be taken to encourage those minority and women owned firms that are eligible for DBE certification to become certified.
- 5. The program is open to small businesses regardless of their location (i.e., there is no local or other geographic preference).

DBE Plan May 16_2023 FINAL

Final Audit Report 2023-05-17

Created: 2023-05-16

By: Debbie Finch (dfinch@san.org)

Status: Signed

Transaction ID: CBJCHBCAABAAbEZleF1itdlLOjhqLy4KPwMYCqlljZXt

"DBE Plan May 16_2023 FINAL" History

Document created by Debbie Finch (dfinch@san.org) 2023-05-16 - 4:13:38 PM GMT

Document emailed to Kim Becker (kbecker@san.org) for signature 2023-05-16 - 4:15:55 PM GMT

Email viewed by Kim Becker (kbecker@san.org) 2023-05-17 - 0:06:10 AM GMT

Document e-signed by Kim Becker (kbecker@san.org)
Signature Date: 2023-05-17 - 0:06:25 AM GMT - Time Source: server

Agreement completed. 2023-05-17 - 0:06:25 AM GMT