

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Robert H. Gleason  
Lloyd B. Hubbs  
Jim Janney  
Mark Kersey  
Paul Robinson  
Mary Sessom

## EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

### AGENDA

Monday, November 7, 2016  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## Ex-Officio Board Members

Laurie Berman  
Eraina Ortega  
Col. Jason Woodworth

## President / CEO

Thella F. Bowens

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

***Executive Committee***

Committee Members: Boling (Chairman), Janney, Robinson

***Finance Committee***

Committee Members: Boling (Chairman), Cox, Janney, Sessom

**NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the October 10, 2016 regular meeting.

**FINANCE COMMITTEE NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2016:**

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF SEPTEMBER 30, 2016:**

Presented by: Geoff Bryant, Manager, Airport Finance

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Corporate & Information Governance/Authority Clerk

**5. REVIEW OF THE PROPOSED 2017 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**

RECOMMENDATION: Forward to the Board for acceptance.

Presented by Tony R. Russell, Director, Corporate & Information Governance /Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

**6. REVIEW OF THE DRAFT AGENDA FOR THE NOVEMBER 17, 2016 BOARD MEETING:**

Presented by: Thella F. Bowens, President/CEO

**7. REVIEW OF THE DRAFT AGENDA FOR THE NOVEMBER 17, 2016 AIRPORT LAND USE COMMISSION MEETING:**

Presented by: Thella F. Bowens, President/CEO

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the announcement of that portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment period at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, or Committee on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who were not heard during the first Public Comment period.
- 3) Persons wishing to speak on a specific item listed on the agenda will be afforded an opportunity to speak during the presentation of that individual item. Persons wishing to speak on a specific item should reserve their comments until the item is taken up by the Board, ALUC or Committee. Public comment on a specific item is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC or Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the Public Comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
December 5 <sup>th</sup>	Monday	9:00 A.M.	Regular	Board Room

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**EXECUTIVE AND FINANCE COMMITTEE MEETING**  
**MINUTES**  
**MONDAY, OCTOBER 10, 2016**  
**BOARD ROOM**

**CALL TO ORDER:** Chairman Boling called the Executive and Finance Committee Meeting to order at 9:02 a.m., on Monday, October 10, 2016, in the Board Room of the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Janney led the pledge of allegiance.

**ROLL CALL:**

***Executive Committee***

PRESENT:                Committee Members: Boling (Chairman), Janney, Robinson  
                                 Board Members:        Desmond, Hubbs

ABSENT:                Committee Members: None.

***Finance Committee***

PRESENT:                Committee Members: Boling (Chairman), Cox, Janney, Sessom

ABSENT:                Committee Members: None.

ALSO PRESENT:        Thella F. Bowens, President/CEO; Amy Gonzalez, General Counsel;  
                                 Tony Russell, Director, Corporate and Information Governance/  
                                 Authority Clerk; Martha Morales, Corporate Information Assistant

*Board Member Cox arrived during the course of the meeting.*

**NON-AGENDA PUBLIC COMMENT**

KAMRAN HAMIDI, SAN DIEGO, provided a handout and expressed concern regarding the taxicab trip fee.

## ***EXECUTIVE/FINANCE BUSINESS***

### **NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the September 6, 2016 regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Janney to approve staff's recommendation. Motion carried unanimously.**

## ***FINANCE COMMITTEE***

### **NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TWO MONTHS ENDED AUGUST 31, 2016:**

Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Two Months Ended August 31, 2016, which included Gross Landing Weight Units, Enplanements, Car Rental License Fees, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Parking Revenue, Operating Revenues, Operating Expenses, Financial Summary, Nonoperating Revenues & Expenses, Monthly Operating Revenue, Operating Revenues for the Two Months Ended August 31, 2016, Monthly Operating Expenses, Operating Expenses for the Two Months Ended August 31, 2016, Financial Summary for the Two Months Ended August 31, 2016, Nonoperating Revenues & Expenses for the Two Months Ended August 31, 2016, and Statements of Net Position as of August 31, 2016.

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF AUGUST 31, 2016:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of August 31, 2016, which included Total Portfolio Summary, Portfolio Composition by Security Type, Portfolio Composition by Credit Rating, Portfolio Composition by Maturity, Benchmark Comparison, Detail of Security Holdings, Portfolio Investment Transactions, Bond Proceeds Summary, and Bond Proceeds Investment Transactions.

**4. CAPITAL FINANCING STRATEGY:**

John Dillon, Director, Financial Management provided a presentation on the Capital Financing Strategy, which included Parking Plaza Financing Strategy, Revolving Credit Facility Status, Revolving Credit Facility Strategy, and Proposed Financing Calendar.

## ***EXECUTIVE COMMITTEE***

### **NEW BUSINESS:**

**5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Janney to approve staff's recommendation. Motion carried unanimously.**

### **REVIEW OF FUTURE AGENDAS:**

**6. REVIEW OF THE DRAFT AGENDA FOR THE OCTOBER 20, 2016 BOARD MEETING:**

Thella F. Bowens, President/CEO, provided an overview of the draft agenda for the October 20, 2016 Board Meeting.

Board Member Sessom suggested that all Board and Committee meetings be held on Thursdays.

Board Member Cox requested to add an item to the October Board agenda to review the art policy. He requested that the policy have a provision allowing art proposals to be forwarded to the Board for review if at least three members express interest.

Chairman Boling suggested that the item be added to the December Board meeting. She stated that it is not necessarily the time to change the policy in the middle of handling a controversial item and that she would like to see whether something can be worked out under the existing policy before discussing potential amendments.

Tony Russell, Director, Corporate and Information Governance/ Authority Clerk stated that staff requested an item be added to the agenda to Amend Policy 9.20 - San Diego International Airport Noise Advisory Committee.

Amy Gonzalez, General Counsel clarified that the language regarding the creation of the subcommittee that invokes Brown Act requirements will be changed.

KAMRAN HAMIDI, SAN DIEGO, encouraged the committee members to settle the claim of V.I.P Taxi Co. at the October Board meeting.

**7. REVIEW OF THE DRAFT AGENDA FOR THE OCTOBER 20, 2016 AIRPORT LAND USE COMMISSION MEETING:**

Thella F. Bowens, President/CEO, provided an overview of the draft agenda for the October 20, 2016 ALUC Meeting.

**NON-AGENDA PUBLIC COMMENT:** None.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting was adjourned at 9:50 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 7<sup>th</sup> DAY OF NOVEMBER, 2016.

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TONY R. RUSSELL  
DIRECTOR, CORPORATE &  
INFORMATION GOVERNANCE/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of September 30, 2016**  
**(Unaudited)**  
**Revised**

**ASSETS**

	September	
	2016	2015
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 63,340,998	\$ 86,449,570
Tenant lease receivable, net of allowance of 2016: (\$224,210) and 2015: (\$60,720)	7,470,216	7,982,539
Grants receivable	5,611,125	10,381,186
Notes receivable-current portion	1,705,491	1,608,986
Prepaid expenses and other current assets	8,841,750	8,713,450
<b>Total current assets</b>	<b>86,969,580</b>	<b>115,135,731</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>22,411,195</b>	<b>26,210,492</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	57,872,255	68,621,590
Passenger facility charges and interest unapplied <sup>(1)</sup>	75,007,218	52,594,581
Customer facility charges and interest unapplied <sup>(1)</sup>	32,862,928	41,867,457
Commercial paper reserve <sup>(1)</sup>	-	-
SBD Bond Guarantee <sup>(1)</sup>	4,000,000	4,000,000
Bond proceeds held by trustee <sup>(1)</sup>	149,094,826	250,006,815
Commercial paper interest held by trustee <sup>(1)</sup>	-	-
Passenger facility charges receivable	4,268,472	4,257,726
Customer facility charges receivable	3,158,641	2,879,598
OCIP insurance reserve	3,119,481	4,273,585
<b>Total restricted assets</b>	<b>329,383,820</b>	<b>428,501,352</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	109,974,224	72,563,518
Runways, roads and parking lots	590,772,032	590,461,113
Buildings and structures	1,406,154,218	1,116,136,769
Machinery and equipment	48,393,196	15,944,662
Vehicles	14,810,338	5,797,672
Office furniture and equipment	32,336,187	32,173,426
Works of art	9,579,436	3,423,910
Construction-in-progress	165,539,403	435,858,503
	<b>2,377,559,034</b>	<b>2,272,359,573</b>
Less accumulated depreciation	(835,531,973)	(752,041,918)
<b>Total capital assets, net</b>	<b>1,542,027,061</b>	<b>1,520,317,655</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	34,630,244	36,358,144
Investments-long-term portion <sup>(1)</sup>	161,700,141	78,878,894
Security deposit	349,943	349,943
<b>Total other assets</b>	<b>196,680,328</b>	<b>115,586,981</b>
<b>Deferred outflows of resources:</b>		
Deferred pension contributions	6,136,733	5,852,753
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,183,608,717</b>	<b>\$ 2,211,604,964</b>

<sup>(1)</sup> Total cash and investments, \$566,289,561 for 2016 and \$608,629,399 for 2015

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of September 30, 2016**  
**(Unaudited)**  
**Revised**

**LIABILITIES AND NET POSITION**

	September	
	2016	2015
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 36,405,827	\$ 66,583,399
Deposits and other current liabilities	8,227,201	5,747,473
<b>Total current liabilities</b>	<b>44,633,028</b>	<b>72,330,872</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	11,585,000	11,090,000
Accrued interest on bonds and variable debt	16,351,853	16,476,903
<b>Total liabilities payable from restricted assets</b>	<b>27,936,853</b>	<b>27,566,903</b>
<b>Long-term liabilities:</b>		
Variable debt	32,581,000	38,705,000
Other long-term liabilities	10,425,747	6,068,768
Long term debt - bonds net of amortized premium	1,279,124,169	1,294,930,227
<b>Total long-term liabilities</b>	<b>1,322,130,916</b>	<b>1,339,703,995</b>
<b>Total liabilities</b>	<b>1,394,700,797</b>	<b>1,439,601,770</b>
<b>Deferred inflows of resources:</b>		
Deferred pension investment gains	1,807,420	8,167,978
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 1,396,508,217</b>	<b>\$ 1,447,769,748</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	360,163,494	417,672,446
Other restricted	180,087,379	178,151,322
Unrestricted:		
Designated	22,411,195	26,210,492
Undesignated	224,438,432	141,800,956
<b>Total Net Position</b>	<b>\$ 787,100,500</b>	<b>\$ 763,835,216</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended September 30, 2016**  
**(Unaudited)**  
**Revised**

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 2,136,721	\$ 2,240,354	\$ 103,633	5%	\$ 2,047,028
Aircraft parking Fees	242,304	242,299	(5)	(0)%	225,877
Building rentals	4,570,098	4,520,183	(49,915)	(1)%	4,497,852
Security surcharge	2,488,129	2,482,738	(5,391)	(0)%	2,306,129
CUPPS Support Charges	103,761	103,334	(427)	(0)%	100,544
Other aviation revenue	133,675	131,562	(2,113)	(2)%	132,633
Terminal rent non-airline	104,747	110,834	6,087	6%	111,775
Terminal concessions	1,891,602	2,118,329	226,727	12%	1,889,691
Rental car license fees	1,926,276	2,143,051	216,775	11%	1,933,671
Rental car center cost recovery	182,887	187,377	4,490	2%	-
License fees other	346,630	402,657	56,027	16%	415,261
Parking revenue	3,478,662	3,539,894	61,232	2%	3,609,339
Ground transportation permits and citations	450,444	615,519	165,075	37%	314,531
Ground rentals	1,548,570	1,524,737	(23,833)	(2)%	997,485
Grant reimbursements	18,074	24,000	5,926	33%	24,000
Other operating revenue	62,690	66,122	3,432	5%	68,380
<b>Total operating revenues</b>	<b>19,685,270</b>	<b>20,452,990</b>	<b>767,720</b>	<b>4%</b>	<b>18,674,196</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,928,154	4,569,450	358,704	7%	3,113,365
Contractual services	3,656,540	3,869,846	(213,306)	(6)%	2,794,774
Safety and security	3,049,888	2,850,106	199,782	7%	1,909,000
Space rental	849,288	848,997	291	0%	867,915
Utilities	1,267,674	848,958	418,716	33%	1,053,451
Maintenance	1,284,767	1,395,163	(110,396)	(9)%	1,161,139
Equipment and systems	49,364	22,266	27,098	55%	42,885
Materials and supplies	36,087	54,391	(18,304)	(51)%	43,037
Insurance	77,388	78,606	(1,218)	(2)%	62,845
Employee development and support	141,318	81,064	60,254	43%	134,607
Business development	260,219	264,550	(4,331)	(2)%	86,834
Equipment rentals and repairs	277,191	255,448	21,743	8%	264,456
<b>Total operating expenses</b>	<b>15,877,878</b>	<b>15,138,845</b>	<b>739,033</b>	<b>5%</b>	<b>11,534,308</b>
Depreciation	7,686,665	7,685,688	977	-	6,637,342
<b>Operating income (loss)</b>	<b>(3,879,273)</b>	<b>(2,371,543)</b>	<b>1,507,730</b>	<b>39%</b>	<b>502,546</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	3,324,662	3,560,595	235,933	7%	3,238,342
Customer facility charges (Rental Car Center)	2,947,210	3,115,796	168,586	6%	2,902,238
Quieter Home Program	(239,607)	(12,852)	226,755	95%	(307,101)
Interest income	551,475	695,473	143,998	26%	474,213
BAB interest rebate	385,935	385,851	(84)	(0)%	385,851
Interest expense	(5,537,360)	(5,111,725)	425,635	8%	(4,851,464)
Bond amortization costs	348,328	348,328	-	0%	355,750
Other nonoperating income (expenses)	(833)	28,848	29,681	-	(83,261)
<b>Nonoperating revenue, net</b>	<b>1,779,810</b>	<b>3,010,314</b>	<b>1,230,504</b>	<b>69%</b>	<b>2,114,568</b>
<b>Change in net position before capital grant contribution</b>	<b>(2,099,463)</b>	<b>638,771</b>	<b>2,738,234</b>	<b>(130)%</b>	<b>2,617,114</b>
Capital grant contributions	38,165	(6,078)	(44,243)	(116)%	1,823,519
<b>Change in net position</b>	<b>\$ (2,061,298)</b>	<b>\$ 632,693</b>	<b>\$ 2,693,991</b>	<b>131%</b>	<b>\$ 4,440,633</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Three Months Ended September 30, 2016 and 2015**  
**(Unaudited)**  
**Revised**

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 6,911,326	\$ 7,059,059	\$ 147,733	2%	\$ 6,540,886
Aircraft parking fees	726,912	726,897	(15)	(0)%	677,633
Building rentals	13,738,504	13,725,618	(12,886)	(0)%	13,512,556
Security surcharge	7,464,387	7,458,998	(5,389)	(0)%	6,918,389
CUPPS Support Charges	311,283	310,854	(429)	(0)%	301,634
Other aviation revenue	406,825	408,038	1,213	0%	402,394
Terminal rent non-airline	309,583	332,441	22,858	7%	335,034
Terminal concessions	6,040,518	6,595,748	555,230	9%	6,014,309
Rental car license fees	7,389,705	7,883,565	493,860	7%	7,361,587
Rental car center cost recovery	548,660	562,131	13,471	2%	-
License fees other	1,056,497	1,189,726	133,229	13%	1,149,702
Parking revenue	11,064,573	11,004,498	(60,075)	(1)%	11,202,683
Ground transportation permits and citations	1,984,782	1,989,187	4,405	0%	1,417,258
Ground rentals	4,645,710	4,639,426	(6,284)	(0)%	2,986,388
Grant reimbursements	55,427	73,600	18,173	33%	73,600
Other operating revenue	188,072	290,202	102,130	54%	193,710
<b>Total operating revenues</b>	<b>62,842,764</b>	<b>64,249,988</b>	<b>1,407,224</b>	<b>2%</b>	<b>59,087,763</b>
<b>Operating expenses:</b>					
Salaries and benefits	11,297,564	10,531,607	765,957	7%	9,368,926
Contractual services	10,827,998	11,004,035	(176,037)	(2)%	8,279,980
Safety and security	7,187,855	6,740,573	447,282	6%	5,623,694
Space rental	2,547,863	2,547,465	398	0%	2,548,119
Utilities	3,661,782	3,068,193	593,589	16%	3,186,128
Maintenance	3,600,142	3,534,119	66,023	2%	3,301,711
Equipment and systems	85,495	81,449	4,046	5%	129,332
Materials and supplies	102,046	130,605	(28,559)	(28)%	126,314
Insurance	235,264	243,659	(8,395)	(4)%	238,835
Employee development and support	333,862	185,886	147,976	44%	251,678
Business development	480,816	464,998	15,818	3%	175,210
Equipment rentals and repairs	912,746	858,638	54,108	6%	645,392
<b>Total operating expenses</b>	<b>41,273,433</b>	<b>39,391,227</b>	<b>1,882,206</b>	<b>5%</b>	<b>33,875,319</b>
Depreciation	23,073,307	23,072,330	977	-	19,521,077
<b>Operating income (loss)</b>	<b>(1,503,976)</b>	<b>1,786,431</b>	<b>3,288,453</b>		<b>5,691,367</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	10,138,772	10,313,346	174,574	2%	9,896,623
Customer facility charges (Rental Car Center)	9,049,774	9,046,552	(3,222)	(0)%	8,903,586
Quieter Home Program	(595,246)	(253,051)	342,195	57%	(552,571)
Interest income	1,673,204	1,806,044	132,840	8%	1,438,616
BAB interest rebate	1,157,805	1,157,554	(251)	(0)%	1,157,554
Interest expense	(16,595,274)	(15,308,044)	1,287,230	8%	(14,306,357)
Bond amortization costs	1,046,872	1,046,872	-	0%	1,069,064
Other nonoperating income (expenses)	(2,499)	(426,532)	(424,033)	-	(65,332)
<b>Nonoperating revenue, net</b>	<b>5,873,408</b>	<b>7,382,741</b>	<b>1,509,333</b>	<b>26%</b>	<b>7,541,183</b>
<b>Change in net position before capital grant contributions</b>	<b>4,369,432</b>	<b>9,169,172</b>	<b>4,797,786</b>	<b>110%</b>	<b>13,232,550</b>
Capital grant contributions	114,496	258,264	143,768	126%	7,857,425
<b>Change in net position</b>	<b>\$ 4,483,928</b>	<b>\$ 9,427,436</b>	<b>\$ 4,943,508</b>	<b>110%</b>	<b>\$ 21,089,975</b>



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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees - Signatory	\$2,151,554	\$2,267,709	\$116,155	5	\$2,059,932	\$6,956,134	\$7,116,500	\$160,367	2	\$6,580,564
41113 - Landing Fee Rebate	(14,833)	(27,355)	(12,522)	(84)	(12,904)	(44,808)	(57,441)	(12,633)	(28)	(39,678)
<b>Total Landing Fees</b>	<b>2,136,721</b>	<b>2,240,355</b>	<b>103,633</b>	<b>5</b>	<b>2,047,028</b>	<b>6,911,326</b>	<b>7,059,060</b>	<b>147,734</b>	<b>2</b>	<b>6,540,886</b>
<b>Aircraft Parking Fees</b>										
41150 - Terminal Aircraft Parking	208,381	208,376	(5)	0	194,400	625,144	625,129	(15)	0	583,199
41155 - Remote Aircraft Parking	33,923	33,923	0	0	31,478	101,768	101,768	0	0	94,434
<b>Total Aircraft Parking Fees</b>	<b>242,304</b>	<b>242,299</b>	<b>(5)</b>	<b>0</b>	<b>225,877</b>	<b>726,912</b>	<b>726,897</b>	<b>(15)</b>	<b>0</b>	<b>677,632</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	4,507,685	4,463,670	(44,015)	(1)	4,438,764	13,523,055	13,482,929	(40,127)	0	13,324,776
41215 - Federal Inspection Services	62,412	56,513	(5,899)	(9)	59,086	215,449	242,689	27,240	13	187,780
<b>Total Building and Other Rents</b>	<b>4,570,097</b>	<b>4,520,183</b>	<b>(49,914)</b>	<b>(1)</b>	<b>4,497,850</b>	<b>13,738,504</b>	<b>13,725,618</b>	<b>(12,887)</b>	<b>0</b>	<b>13,512,556</b>
<b>Security Surcharge</b>										
41310 - Airside Security Charges	613,108	611,655	(1,453)	0	562,280	1,839,325	1,837,873	(1,452)	0	1,686,842
41320 - Terminal Security Charge	1,875,021	1,871,083	(3,938)	0	1,743,849	5,625,062	5,621,125	(3,937)	0	5,231,547
<b>Total Security Surcharge</b>	<b>2,488,129</b>	<b>2,482,738</b>	<b>(5,391)</b>	<b>0</b>	<b>2,306,129</b>	<b>7,464,387</b>	<b>7,458,998</b>	<b>(5,389)</b>	<b>0</b>	<b>6,918,389</b>
<b>CUPPS Support Charges</b>										
41400 - CUPPS Support Charges	103,761	103,334	(427)	0	100,544	311,283	310,854	(429)	0	301,634
<b>Total CUPPS Support Charges</b>	<b>103,761</b>	<b>103,334</b>	<b>(427)</b>	<b>0</b>	<b>100,544</b>	<b>311,283</b>	<b>310,854</b>	<b>(429)</b>	<b>0</b>	<b>301,634</b>
<b>Other Aviation Revenue</b>										
43100 - Fuel Franchise Fees	14,724	12,611	(2,113)	(14)	13,682	49,972	51,185	1,213	2	45,541
43105 - New Capital Recovery	118,951	118,951	0	0	118,951	356,853	356,853	0	0	356,853
<b>Total Other Aviation Revenue</b>	<b>133,675</b>	<b>131,562</b>	<b>(2,113)</b>	<b>(2)</b>	<b>132,633</b>	<b>406,825</b>	<b>408,038</b>	<b>1,213</b>	<b>0</b>	<b>402,394</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	104,747	110,834	6,086	6	111,775	309,583	332,441	22,858	7	335,034
<b>Total Non-Airline Terminal Rents</b>	<b>104,747</b>	<b>110,834</b>	<b>6,086</b>	<b>6</b>	<b>111,775</b>	<b>309,583</b>	<b>332,441</b>	<b>22,858</b>	<b>7</b>	<b>335,034</b>

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<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$788,737	\$881,009	\$92,272	12	\$774,192	\$2,537,825	\$2,769,115	\$231,290	9	\$2,486,718
45112 - Terminal Concessions - Retail	515,038	580,020	64,982	13	502,570	1,715,591	1,924,988	209,397	12	1,682,049
45113 - Term Concessions - Other	253,503	327,412	73,909	29	284,801	771,340	891,988	120,648	16	851,689
45114 - Term Concessions Space Rents	71,969	72,681	712	1	72,524	215,908	217,772	1,864	1	214,118
45115 - Term Concessions Cost Recovery	90,162	82,213	(7,948)	(9)	86,669	271,985	257,001	(14,984)	(6)	260,391
45116 - Rec Distr Center Cost Recovery	127,172	124,364	(2,807)	(2)	124,418	381,515	373,097	(8,418)	(2)	372,771
45117 - Concessions Marketing Program	45,021	50,630	5,609	12	44,517	146,354	161,787	15,433	11	146,573
45120 - Rental car license fees	1,926,276	2,143,051	216,775	11	1,933,671	7,389,705	7,883,565	493,860	7	7,361,587
45121 - Rental Car Center Cost Recover	182,887	187,377	4,490	2	0	548,660	562,131	13,470	2	0
45130 - License Fees - Other	346,630	402,657	56,027	16	415,261	1,056,497	1,189,726	133,229	13	1,149,702
<b>Total Concession Revenue</b>	<b>4,347,395</b>	<b>4,851,414</b>	<b>504,019</b>	<b>12</b>	<b>4,238,621</b>	<b>15,035,381</b>	<b>16,231,171</b>	<b>1,195,790</b>	<b>8</b>	<b>14,525,599</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	3,478,662	3,539,894	61,232	2	3,609,339	11,064,573	11,004,498	(60,075)	(1)	11,202,683
45220 - AVI fees	442,063	539,640	97,578	22	255,373	1,467,012	1,506,213	39,200	3	746,568
45240 - Ground Transportation Pe	0	55,403	55,403	0	50,136	492,626	433,446	(59,180)	(12)	612,614
45250 - Citations	8,381	20,476	12,095	144	9,022	25,144	49,528	24,384	97	58,076
<b>Total Parking and Ground Transportat</b>	<b>3,929,106</b>	<b>4,155,413</b>	<b>226,307</b>	<b>6</b>	<b>3,923,870</b>	<b>13,049,356</b>	<b>12,993,685</b>	<b>(55,671)</b>	<b>0</b>	<b>12,619,941</b>
<b>Ground Rentals</b>										
45310 - Ground Rental - Fixed	1,548,570	1,524,738	(23,832)	(2)	987,758	4,645,710	4,639,426	(6,284)	0	2,967,093
45320 - Ground Rental - Percenta	0	0	0	0	9,727	0	0	0	0	19,295
<b>Total Ground Rentals</b>	<b>1,548,570</b>	<b>1,524,738</b>	<b>(23,832)</b>	<b>(2)</b>	<b>997,485</b>	<b>4,645,710</b>	<b>4,639,426</b>	<b>(6,284)</b>	<b>0</b>	<b>2,986,388</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	18,074	24,000	5,926	33	24,000	55,427	73,600	18,173	33	73,600
<b>Total Grant Reimbursements</b>	<b>18,074</b>	<b>24,000</b>	<b>5,926</b>	<b>33</b>	<b>24,000</b>	<b>55,427</b>	<b>73,600</b>	<b>18,173</b>	<b>33</b>	<b>73,600</b>

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<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$17,605	\$15,353	\$(2,252)	(13)	\$16,759	\$52,816	\$53,028	\$212	0	\$54,679
45520 - Utilities Reimbursements	19,427	19,427	0	0	18,416	58,280	58,280	0	0	55,247
45530 - Miscellaneous Other Reve	4,274	5,521	1,248	29	347	12,821	82,799	69,978	546	8,452
45540 - Service Charges	7,314	9,484	2,170	30	12,419	21,942	42,607	20,666	94	31,174
45570 - FBO Landing Fees	14,071	16,336	2,265	16	18,439	42,213	52,328	10,115	24	36,998
45580 - Equipment Rental	0	0	0	0	2,000	0	1,160	1,160	0	7,160
<b>Total Other Operating Revenue</b>	<b>62,691</b>	<b>66,120</b>	<b>3,430</b>	<b>5</b>	<b>68,380</b>	<b>188,072</b>	<b>290,203</b>	<b>102,131</b>	<b>54</b>	<b>193,710</b>
<b>Total Operating Revenue</b>	<b>19,685,271</b>	<b>20,452,990</b>	<b>767,719</b>	<b>4</b>	<b>18,674,192</b>	<b>62,842,766</b>	<b>64,249,991</b>	<b>1,407,225</b>	<b>2</b>	<b>59,087,763</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	4,023,042	3,323,823	699,219	17	2,105,350	8,767,486	7,158,402	1,609,083	18	5,932,297
51210 - Paid Time Off	0	302,463	(302,463)	0	191,205	0	765,817	(765,817)	0	666,493
51220 - Holiday Pay	0	51,980	(51,980)	0	55,447	0	108,314	(108,314)	0	160,208
51240 - Other Leave With Pay	0	7,453	(7,453)	0	15,459	0	22,984	(22,984)	0	21,427
51250 - Special Pay	0	64,747	(64,747)	0	106,333	0	224,357	(224,357)	0	173,525
<b>Total Salaries</b>	<b>4,023,042</b>	<b>3,750,465</b>	<b>272,577</b>	<b>7</b>	<b>2,473,796</b>	<b>8,767,486</b>	<b>8,279,875</b>	<b>487,611</b>	<b>6</b>	<b>6,953,950</b>
52110 - Overtime	57,091	90,780	(33,689)	(59)	56,906	161,024	209,873	(48,850)	(30)	182,221

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<b>Benefits</b>										
54110 - FICA Tax	\$292,506	\$270,436	\$22,071	8	\$173,142	\$644,202	\$603,579	\$40,623	6	\$515,322
54120 - Unemployment Insurance-S	0	0	0	0	0	0	16,357	(16,357)	0	20,866
54130 - Workers Compensation Ins	34,294	0	34,294	100	13,970	74,303	(24)	74,328	100	39,736
54135 - Workers Comp Incident Expense	0	5,843	(5,843)	0	1,753	0	11,235	(11,235)	0	(1,867)
54210 - Medical Insurance	349,478	333,101	16,377	5	320,942	1,048,435	991,255	57,179	5	966,012
54220 - Dental Insurance	27,436	26,118	1,318	5	25,342	82,309	78,170	4,139	5	75,936
54230 - Vision Insurance	3,376	3,192	184	5	3,096	10,129	9,532	597	6	9,264
54240 - Life Insurance	8,615	8,219	395	5	7,683	25,845	24,487	1,357	5	23,121
54250 - Short Term Disability	9,584	9,985	(400)	(4)	9,491	28,753	29,741	(989)	(3)	28,433
54310 - Retirement	694,830	460,818	234,013	34	445,454	1,549,162	1,309,855	239,307	15	1,315,901
54315 - Retiree	174,548	174,150	398	0	209,650	523,645	521,800	1,845	0	629,100
54320 - Amortization of Retiree	0	0	0	0	(100,385)	0	0	0	0	0
54410 - Taxable Benefits	0	0	0	0	1,375	0	445	(445)	0	3,108
54430 - Accrued Vacation	0	(6,147)	6,147	0	(62,255)	0	(191,817)	191,817	0	(82,066)
<b>Total Benefits</b>	<b>1,594,669</b>	<b>1,285,715</b>	<b>308,954</b>	<b>19</b>	<b>1,049,258</b>	<b>3,986,782</b>	<b>3,404,615</b>	<b>582,167</b>	<b>15</b>	<b>3,542,867</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(670,480)	(112,548)	(557,931)	(83)	(85,005)	(1,452,706)	(258,636)	(1,194,070)	(82)	(249,194)
54515 - Capitalized Burden Rech	0	(37,607)	37,607	0	(32,591)	0	(95,706)	95,706	0	(98,163)
54599 - OH Contra	0	(332,360)	332,360	0	(290,862)	0	(842,269)	842,269	0	(790,898)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(670,480)</b>	<b>(482,515)</b>	<b>(187,965)</b>	<b>(28)</b>	<b>(408,458)</b>	<b>(1,452,706)</b>	<b>(1,196,611)</b>	<b>(256,095)</b>	<b>(18)</b>	<b>(1,138,255)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(76,164)	(2,846)	(73,318)	(96)	(29,371)	(165,023)	(47,190)	(117,833)	(71)	(91,014)
54525 - QHP Burden Recharge	0	(1,156)	1,156	0	(13,032)	0	(19,845)	19,845	0	(40,476)
54526 - QHP OH Contra Acct	0	(70,995)	70,995	0	(15,735)	0	(99,109)	99,109	0	(40,366)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(76,164)</b>	<b>(74,997)</b>	<b>(1,167)</b>	<b>(2)</b>	<b>(58,138)</b>	<b>(165,023)</b>	<b>(166,144)</b>	<b>1,121</b>	<b>1</b>	<b>(171,857)</b>
54530 - MM & JS Labor Recharge	0	0	0	0	0	0	0	0	0	(52)
54531 - Joint Studies - Labor	0	0	0	0	0	0	0	0	0	52
54535 - MM & JS Burden Recharge	0	0	0	0	0	0	0	0	0	(16)
54536 - Maintenance-Burden	0	0	0	0	0	0	0	0	0	16
<b>Total Personnel Expenses</b>	<b>4,928,158</b>	<b>4,569,448</b>	<b>358,710</b>	<b>7</b>	<b>3,113,363</b>	<b>11,297,562</b>	<b>10,531,608</b>	<b>765,954</b>	<b>7</b>	<b>9,368,926</b>
<b>Non-Personnel Expenses</b>										



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<b>Contract Services</b>										
61100 - Temporary Staffing	\$7,800	\$46,411	\$(38,611)	(495)	\$21,998	\$31,610	\$140,381	\$(108,771)	(344)	\$72,304
61110 - Auditing Services	45,000	40,000	5,000	11	40,000	65,000	60,000	5,000	8	98,500
61120 - Legal Services	66,000	(11,050)	77,050	117	55,412	198,000	22,633	175,367	89	143,412
61130 - Services - Professional	1,052,176	1,356,327	(304,151)	(29)	875,398	3,062,628	3,245,880	(183,252)	(6)	2,728,166
61150 - Outside Svs - Other	274,309	282,604	(8,295)	(3)	267,256	829,798	799,313	30,485	4	777,539
61160 - Services - Custodial	2,351,808	2,259,823	91,985	4	1,593,490	7,061,386	6,904,570	156,816	2	4,787,374
61190 - Receiving & Dist Cntr Services	131,429	131,296	133	0	130,912	394,287	392,595	1,692	0	392,440
61990 - OH Contra	0	(235,564)	235,564	0	(189,691)	0	(561,337)	561,337	0	(719,755)
61998 - Capital Proj OH Alloc Co	(271,982)	0	(271,982)	(100)	0	(814,711)	0	(814,711)	(100)	0
<b>Total Contract Services</b>	<b>3,656,540</b>	<b>3,869,847</b>	<b>(213,307)</b>	<b>(6)</b>	<b>2,794,776</b>	<b>10,827,999</b>	<b>11,004,035</b>	<b>(176,036)</b>	<b>(2)</b>	<b>8,279,981</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	495,720	455,279	40,441	8	367,569	1,487,160	1,424,266	62,894	4	1,309,766
61180 - Services - SDUPD-Harbor	2,114,167	1,979,042	135,125	6	1,159,928	4,580,695	4,222,465	358,230	8	3,295,593
61185 - Guard Services	250,000	262,590	(12,590)	(5)	258,709	750,000	810,282	(60,282)	(8)	738,480
61188 - Other Safety & Security Serv	190,000	153,194	36,806	19	122,793	370,000	283,560	86,440	23	279,855
<b>Total Safety and Security</b>	<b>3,049,886</b>	<b>2,850,104</b>	<b>199,782</b>	<b>7</b>	<b>1,908,998</b>	<b>7,187,854</b>	<b>6,740,572</b>	<b>447,282</b>	<b>6</b>	<b>5,623,694</b>
<b>Space Rental</b>										
62100 - Rent	849,288	848,997	291	0	867,915	2,547,863	2,547,465	398	0	2,548,119
<b>Total Space Rental</b>	<b>849,288</b>	<b>848,997</b>	<b>291</b>	<b>0</b>	<b>867,915</b>	<b>2,547,863</b>	<b>2,547,465</b>	<b>398</b>	<b>0</b>	<b>2,548,119</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	35,829	62,269	(26,439)	(74)	32,036	107,554	118,307	(10,753)	(10)	100,769
63110 - Utilities - Gas & Electr	1,135,440	658,713	476,726	42	929,617	3,282,554	2,652,559	629,995	19	2,825,755
63120 - Utilities - Water	96,405	127,986	(31,581)	(33)	91,798	271,674	297,913	(26,239)	(10)	259,604
63190 - OH Contra	0	(9)	9	0	0	0	(586)	586	0	0
<b>Total Utilities</b>	<b>1,267,674</b>	<b>848,960</b>	<b>418,714</b>	<b>33</b>	<b>1,053,452</b>	<b>3,661,782</b>	<b>3,068,193</b>	<b>593,590</b>	<b>16</b>	<b>3,186,129</b>

**San Diego County Regional Airport Authority**  
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For the three months ended September 30, 2016  
(Unaudited)

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Maintenance</b>										
64100 - Facilities Supplies	\$86,400	\$44,716	\$41,684	48	\$102,791	\$174,100	\$165,597	\$8,503	5	\$170,092
64110 - Maintenance - Annual R	851,060	808,654	42,406	5	756,988	2,568,428	2,600,893	(32,465)	(1)	2,301,622
64124 - Maintenance-Overhead	0	124	(124)	0	45	0	204	(204)	0	(393)
64125 - Major Maintenance - Mat	267,307	453,160	(185,853)	(70)	103,385	717,614	611,184	106,430	15	325,040
64127 - Contract Overhead (co	0	0	0	0	329	0	0	0	0	394
64140 - Refuse & Hazardous Waste	80,000	88,510	(8,510)	(11)	197,601	140,000	156,241	(16,241)	(12)	504,956
<b>Total Maintenance</b>	<b>1,284,767</b>	<b>1,395,165</b>	<b>(110,398)</b>	<b>(9)</b>	<b>1,161,139</b>	<b>3,600,142</b>	<b>3,534,119</b>	<b>66,024</b>	<b>2</b>	<b>3,301,710</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	51,828	25,129	26,699	52	43,011	92,887	85,433	7,454	8	129,458
65101 - OH Contra	(2,464)	(2,863)	399	16	(126)	(7,392)	(3,984)	(3,408)	(46)	(126)
<b>Total Equipment and Systems</b>	<b>49,364</b>	<b>22,266</b>	<b>27,098</b>	<b>55</b>	<b>42,884</b>	<b>85,495</b>	<b>81,449</b>	<b>4,046</b>	<b>5</b>	<b>129,332</b>
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	34,112	44,740	(10,628)	(31)	36,950	96,566	104,373	(7,806)	(8)	100,753
65120 - Safety Equipment & Suppl	5,354	12,009	(6,655)	(124)	7,500	15,786	28,488	(12,702)	(80)	30,671
65130 - Tools - Small	1,250	2,571	(1,321)	(106)	1,418	3,750	8,642	(4,892)	(130)	3,638
65199 - OH Contra	(4,630)	(4,929)	299	6	(2,830)	(14,056)	(10,898)	(3,158)	(22)	(8,748)
<b>Total Materials and Supplies</b>	<b>36,086</b>	<b>54,391</b>	<b>(18,305)</b>	<b>(51)</b>	<b>43,039</b>	<b>102,046</b>	<b>130,605</b>	<b>(28,559)</b>	<b>(28)</b>	<b>126,315</b>
<b>Insurance</b>										
67170 - Insurance - Property	40,726	40,919	(194)	0	37,184	122,177	122,758	(581)	0	111,552
67171 - Insurance - Liability	12,170	11,825	345	3	17,254	36,511	35,475	1,036	3	51,761
67172 - Insurance - Public Offic	11,281	11,255	26	0	11,771	34,793	34,716	78	0	36,262
67173 - Insurance Miscellaneous	13,211	14,608	(1,397)	(11)	(3,363)	41,783	50,710	(8,928)	(21)	39,260
<b>Total Insurance</b>	<b>77,388</b>	<b>78,607</b>	<b>(1,219)</b>	<b>(2)</b>	<b>62,845</b>	<b>235,264</b>	<b>243,659</b>	<b>(8,395)</b>	<b>(4)</b>	<b>238,835</b>

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<b>Employee Development and Suppo</b>										
66120 - Awards - Service	\$25,000	\$2,856	\$22,144	89	\$2,198	\$35,000	\$5,611	\$29,389	84	\$8,097
66130 - Book & Periodicals	6,234	5,482	753	12	5,855	19,798	6,385	13,413	68	14,639
66220 - Permits/Certificates/Lic	4,074	1,239	2,835	70	7,784	37,311	663	36,648	98	10,348
66260 - Recruiting	1,620	150	1,470	91	2,238	4,860	496	4,364	90	4,486
66280 - Seminars & Training	51,488	30,852	20,636	40	58,876	115,853	74,509	41,344	36	98,036
66290 - Transportation	13,111	12,255	856	7	11,976	40,734	33,574	7,160	18	36,436
66299 - OH Contra	(4,913)	(2,533)	(2,380)	(48)	(1,142)	(14,089)	(7,857)	(6,232)	(44)	(4,282)
66305 - Travel-Employee Developm	34,170	25,148	9,022	26	34,635	65,244	54,154	11,090	17	55,654
66310 - Tuition	5,000	1,923	3,077	62	5,641	15,000	5,012	9,988	67	9,286
66320 - Uniforms	5,533	3,691	1,842	33	6,546	14,151	13,339	812	6	18,978
<b>Total Employee Development and Suppo</b>	<b>141,317</b>	<b>81,062</b>	<b>60,255</b>	<b>43</b>	<b>134,607</b>	<b>333,862</b>	<b>185,887</b>	<b>147,975</b>	<b>44</b>	<b>251,678</b>
<b>Business Development</b>										
66100 - Advertising	67,253	84,332	(17,079)	(25)	2,201	166,595	144,017	22,578	14	14,807
66110 - Allowance for Bad Debts	2,500	4,857	(2,357)	(94)	1,258	2,500	4,857	(2,357)	(94)	1,258
66200 - Memberships & Dues	26,090	38,300	(12,210)	(47)	16,595	80,800	110,180	(29,380)	(36)	62,583
66230 - Postage & Shipping	2,487	702	1,785	72	647	7,343	2,445	4,898	67	5,733
66240 - Promotional Activities	90,999	58,305	32,694	36	47,548	135,626	115,979	19,647	14	54,853
66250 - Promotional Materials	16,263	30,428	(14,164)	(87)	4,480	20,291	31,071	(10,780)	(53)	7,772
66300 - Travel-Business Developm	54,627	47,625	7,002	13	14,105	67,661	56,449	11,212	17	28,204
<b>Total Business Development</b>	<b>260,219</b>	<b>264,550</b>	<b>(4,330)</b>	<b>(2)</b>	<b>86,833</b>	<b>480,817</b>	<b>464,998</b>	<b>15,818</b>	<b>3</b>	<b>175,209</b>
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	46,000	42,506	3,494	8	47,399	121,250	128,284	(7,034)	(6)	87,409
66150 - Equipment Rental/Leasing	17,592	14,406	3,185	18	18,242	66,870	72,684	(5,815)	(9)	64,529
66160 - Tenant Improvements	70,000	36,002	33,998	49	57,194	200,000	192,356	7,644	4	174,871
66270 - Repairs - Office Equipme	176,773	170,391	6,383	4	170,572	625,590	537,280	88,310	14	394,641
66279 - OH Contra	(33,174)	(7,857)	(25,317)	(76)	(28,951)	(100,964)	(71,966)	(28,998)	(29)	(76,058)
<b>Total Equipment Rentals and Repairs</b>	<b>277,191</b>	<b>255,448</b>	<b>21,743</b>	<b>8</b>	<b>264,457</b>	<b>912,745</b>	<b>858,638</b>	<b>54,107</b>	<b>6</b>	<b>645,392</b>
<b>Total Non-Personnel Expenses</b>	<b>10,949,720</b>	<b>10,569,397</b>	<b>380,323</b>	<b>3</b>	<b>8,420,944</b>	<b>29,975,869</b>	<b>28,859,619</b>	<b>1,116,250</b>	<b>4</b>	<b>24,506,393</b>
<b>Total Departmental Expenses before</b>	<b>15,877,878</b>	<b>15,138,845</b>	<b>739,032</b>	<b>5</b>	<b>11,534,307</b>	<b>41,273,431</b>	<b>39,391,227</b>	<b>1,882,205</b>	<b>5</b>	<b>33,875,319</b>

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<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	\$7,686,665	\$7,685,688	\$977	0	\$6,637,342	\$23,073,307	\$23,072,330	\$977	0	\$19,521,077
<b>Total Depreciation and Amortization</b>	<b>7,686,665</b>	<b>7,685,688</b>	<b>977</b>	<b>0</b>	<b>6,637,342</b>	<b>23,073,307</b>	<b>23,072,330</b>	<b>977</b>	<b>0</b>	<b>19,521,077</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	3,324,662	3,560,595	235,934	7	3,238,342	10,138,772	10,313,346	174,574	2	9,896,623
<b>Total Passenger Facility Charges</b>	<b>3,324,662</b>	<b>3,560,595</b>	<b>235,934</b>	<b>7</b>	<b>3,238,342</b>	<b>10,138,772</b>	<b>10,313,346</b>	<b>174,574</b>	<b>2</b>	<b>9,896,623</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,947,210	3,115,796	168,586	6	2,902,238	9,049,774	9,046,552	(3,222)	0	8,903,586
<b>Total Customer Facility Charges</b>	<b>2,947,210</b>	<b>3,115,796</b>	<b>168,586</b>	<b>6</b>	<b>2,902,238</b>	<b>9,049,774</b>	<b>9,046,552</b>	<b>(3,222)</b>	<b>0</b>	<b>8,903,586</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	0	(2,846)	(2,846)	0	(29,371)	0	(47,190)	(47,190)	0	(91,014)
71213 - Quieter Home - Burden	0	(1,156)	(1,156)	0	(13,032)	0	(19,845)	(19,845)	0	(40,476)
71214 - Quieter Home - Overhead	0	(70,995)	(70,995)	0	(15,735)	0	(99,109)	(99,109)	0	(40,366)
71215 - Quieter Home - Material	(1,073,032)	(94,122)	978,910	91	(1,241,755)	(2,601,239)	(956,549)	1,644,691	63	(3,192,007)
71216 - Quieter Home Program	858,425	156,268	(702,157)	(82)	1,012,207	2,080,993	869,763	(1,211,230)	(58)	2,883,970
71217 - Contract Labor	0	0	0	0	(5,334)	0	(53)	(53)	0	(18,687)
71218 - Contractor Burden	0	0	0	0	(6,789)	0	(68)	(68)	0	(23,784)
71224 - Joint Studies Overhead	0	0	0	0	0	0	0	0	0	(23)
71225 - Joint Studies - Material	(25,000)	0	25,000	100	(7,293)	(75,000)	0	75,000	100	(30,184)
<b>Total Quieter Home Program</b>	<b>(239,607)</b>	<b>(12,851)</b>	<b>226,755</b>	<b>95</b>	<b>(307,101)</b>	<b>(595,246)</b>	<b>(253,051)</b>	<b>342,195</b>	<b>57</b>	<b>(552,571)</b>
<b>Interest Income</b>										
71310 - Interest - Investments	386,575	444,743	58,168	15	206,598	1,165,608	1,041,495	(124,113)	(11)	621,339
71340 - Interest - Note Receivab	164,900	164,900	0	0	172,242	507,596	507,596	0	0	530,005
71350 - Interest - Other	0	(577)	(577)	0	(430)	0	(577)	(577)	0	(430)
71360 - Interest - Bonds	0	0	0	0	0	0	0	0	0	(2,278)
71361 - Interest Income - 2010 Bonds	0	38,215	38,215	0	26,203	0	113,070	113,070	0	77,199
71363 - Interest Income - 2013 Bonds	0	22,849	22,849	0	24,885	0	68,642	68,642	0	74,654
71365 - Interest Income - 2014 Bond A	0	25,343	25,343	0	44,715	0	75,818	75,818	0	138,127
<b>Total Interest Income</b>	<b>551,475</b>	<b>695,474</b>	<b>143,998</b>	<b>26</b>	<b>474,213</b>	<b>1,673,204</b>	<b>1,806,044</b>	<b>132,840</b>	<b>8</b>	<b>1,438,617</b>

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<b>Interest income BAB's rebate</b>										
71362 - BAB interest rebate	\$385,935	\$385,851	\$(84)	0	\$385,851	\$1,157,805	\$1,157,554	\$(251)	0	\$1,157,554
<b>Total Interest income BAB's rebate</b>	<b>385,935</b>	<b>385,851</b>	<b>(84)</b>	<b>0</b>	<b>385,851</b>	<b>1,157,805</b>	<b>1,157,554</b>	<b>(251)</b>	<b>0</b>	<b>1,157,554</b>
<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	(2,559,687)	(2,559,687)	0	0	(2,595,983)	(7,679,062)	(7,679,062)	0	0	(7,787,950)
71412 - Interest Expense 2013 Bonds	(1,529,163)	(1,529,163)	0	0	(1,534,550)	(4,587,488)	(4,587,488)	0	0	(4,603,650)
71413 - Interest Expense 2014 Bond A	(1,361,768)	(1,361,768)	0	0	(1,361,768)	(4,085,303)	(4,085,303)	0	0	(4,085,303)
71420 - Interest Expense-Variable Debt	(37,391)	(27,865)	9,526	25	(22,329)	(112,172)	(79,753)	32,419	29	(68,559)
71430 - LOC Fees - C/P	(15,736)	(30,396)	(14,659)	(93)	(26,608)	(47,209)	(89,287)	(42,078)	(89)	(81,660)
71458 - Capitalized Interest	0	453,633	453,633	0	748,704	0	1,382,666	1,382,666	0	2,495,894
71460 - Interest Expense - Other	0	0	0	0	(1,000)	0	0	0	0	(1,000)
71461 - Interest Expense - Cap Leases	(33,616)	(56,480)	(22,864)	(68)	(57,929)	(84,040)	(169,817)	(85,778)	(102)	(174,129)
<b>Total Interest Expense</b>	<b>(5,537,360)</b>	<b>(5,111,725)</b>	<b>425,635</b>	<b>8</b>	<b>(4,851,462)</b>	<b>(16,595,273)</b>	<b>(15,308,044)</b>	<b>1,287,229</b>	<b>8</b>	<b>(14,306,357)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	348,328	348,328	0	0	355,750	1,046,872	1,046,872	0	0	1,069,064
<b>Total Amortization</b>	<b>348,328</b>	<b>348,328</b>	<b>0</b>	<b>0</b>	<b>355,750</b>	<b>1,046,872</b>	<b>1,046,872</b>	<b>0</b>	<b>0</b>	<b>1,069,064</b>
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	0	0	0	0	2,525	0	0	0	0	2,535
71530 - Gain/Loss On Investments	0	20,324	20,324	0	(94,078)	0	(440,862)	(440,862)	0	(92,829)
71540 - Discounts Earned	0	3,316	3,316	0	3,106	0	6,747	6,747	0	7,400
71610 - Legal Settlement Expense	(833)	0	833	100	0	(2,499)	0	2,499	100	0
71620 - Other non-operating revenue (e	0	5,208	5,208	0	5,186	0	7,583	7,583	0	17,562
<b>Total Other Non-Operating Income (Expense)</b>	<b>(833)</b>	<b>28,848</b>	<b>29,681</b>	<b>3,563</b>	<b>(83,261)</b>	<b>(2,499)</b>	<b>(426,532)</b>	<b>(424,033)</b>	<b>(16,968)</b>	<b>(65,332)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>1,779,810</b>	<b>3,010,316</b>	<b>1,230,506</b>	<b>69</b>	<b>(2,114,571)</b>	<b>5,873,408</b>	<b>7,382,741</b>	<b>1,509,333</b>	<b>26</b>	<b>(7,541,184)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	38,165	(6,078)	(44,243)	(116)	1,823,519	114,496	258,264	143,768	126	7,857,425
<b>Total Capital Grant Contribution</b>	<b>38,165</b>	<b>(6,078)</b>	<b>(44,243)</b>	<b>(116)</b>	<b>1,823,519</b>	<b>114,496</b>	<b>258,264</b>	<b>143,768</b>	<b>126</b>	<b>7,857,425</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>21,746,568</b>	<b>19,820,296</b>	<b>1,926,272</b>	<b>9</b>	<b>14,233,559</b>	<b>58,358,835</b>	<b>54,822,552</b>	<b>3,536,283</b>	<b>6</b>	<b>37,997,787</b>
<b>Net Income/(Loss)</b>	<b>(2,061,297)</b>	<b>632,694</b>	<b>2,693,991</b>	<b>131</b>	<b>4,440,633</b>	<b>4,483,931</b>	<b>9,427,438</b>	<b>4,943,507</b>	<b>110</b>	<b>21,089,976</b>

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<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	\$(40,200)	\$(677,591)	\$(637,391)	(1,586)	\$0	\$(80,600)	\$(677,591)	\$(596,991)	(741)	\$484
73299 - Capitalized Equipment Co	0	677,591	677,591	0	0	0	677,591	677,591	0	0
<b>Total Equipment Outlay</b>	<b>(40,200)</b>	<b>0</b>	<b>40,200</b>	<b>100</b>	<b>0</b>	<b>(80,600)</b>	<b>0</b>	<b>80,600</b>	<b>100</b>	<b>484</b>

# Review of the Unaudited Financial Statements for the Three Months Ended September 30, 2016 and 2015



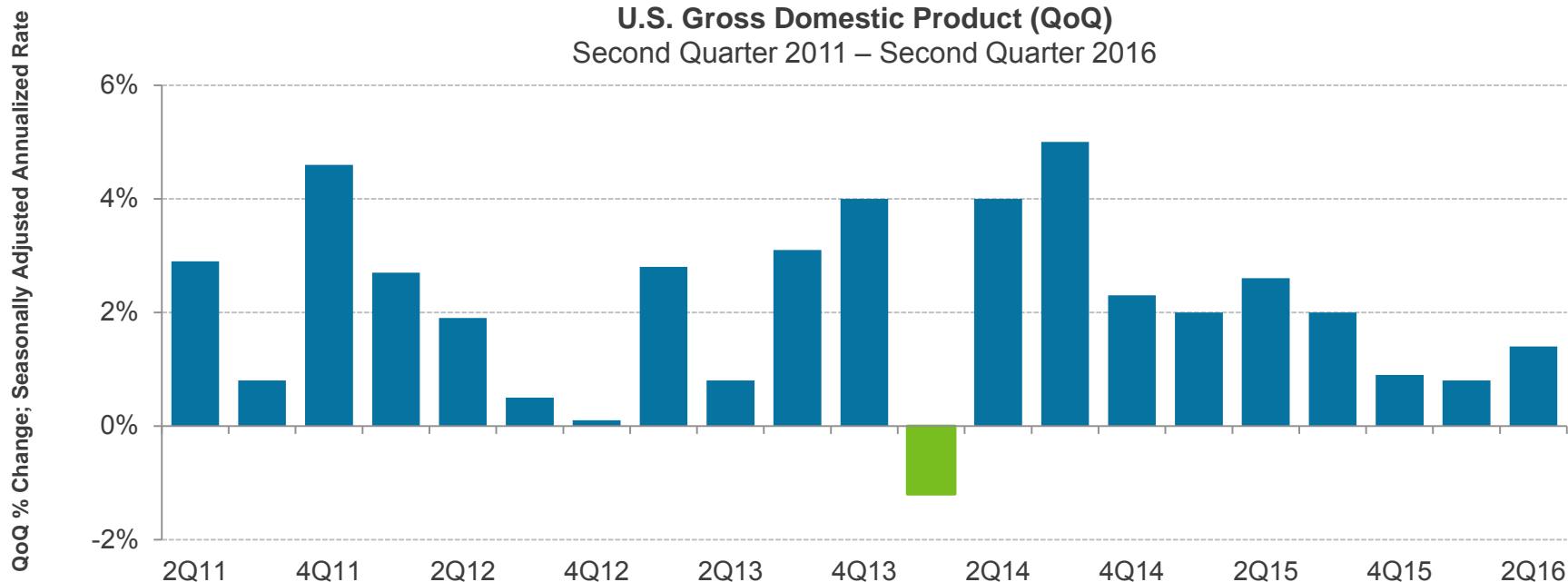
**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

Presented by:  
Scott Brickner, CPA  
Vice President, Finance and Asset Management/Treasurer  
Kathy Kiefer  
Senior Director, Finance & Asset Management

November 7, 2016

# Second Quarter GDP

Second quarter GDP grew at a modest rate of 1.4% (third estimate) up from the 1.1% (second estimate), which reflects an increase in nonresidential fixed investment during the quarter. Second quarter GDP reflected strong contributions from personal consumption, but weak business investment detracted from GDP. Recent forecasts are for slightly higher growth in the third quarter, but growth expectations remain modest.





# Initial Claims For Unemployment

For the week ending October 8, initial claims for unemployment (seasonally adjusted) remained unchanged at 246,000. The 4-week moving average, which helps smooth out some of the weekly volatility, fell 3,500 to 249,250. The overall level of claims remains low suggesting continued strength in the labor markets. This week marks 84 consecutive weeks of initial claims below 300,000, the longest streak since 1970.

**Initial Jobless Claims and 4-Week Moving Average**

October 2011 – October 2016



# September Unemployment Rates

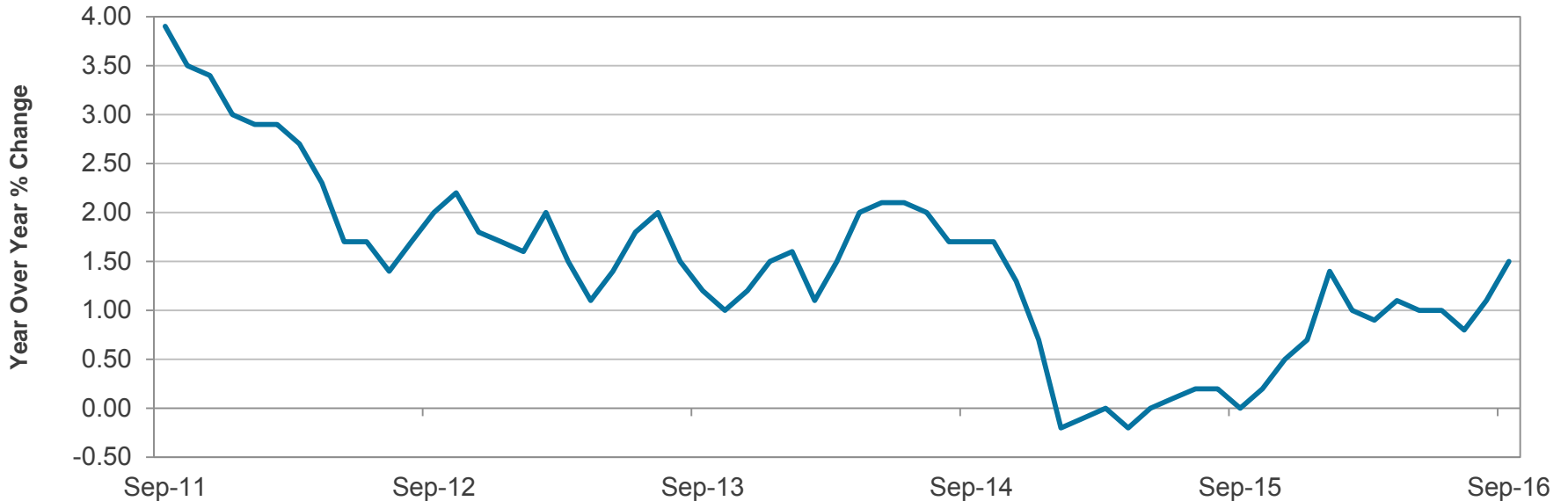
The National unemployment rate rose to 5.0 percent for September. The National U-6 rate remained at 9.7 percent for the month of September. The California unemployment rate also increased its position at 5.6 percent for the month of September, down 0.3 percentage points from one year ago. Locally, San Diego's unemployment rate raised to 5.0 percent, an increase of 0.2 percentage points from August.



# Consumer Price Index

The Consumer Price Index (CPI) for the twelve months ending September rose 1.50%, compared to a 1.01% increase in August. Core CPI, excluding food and energy, was up 2.2% for the twelve months ending September, which was unchanged from the 2.2% increase in August.

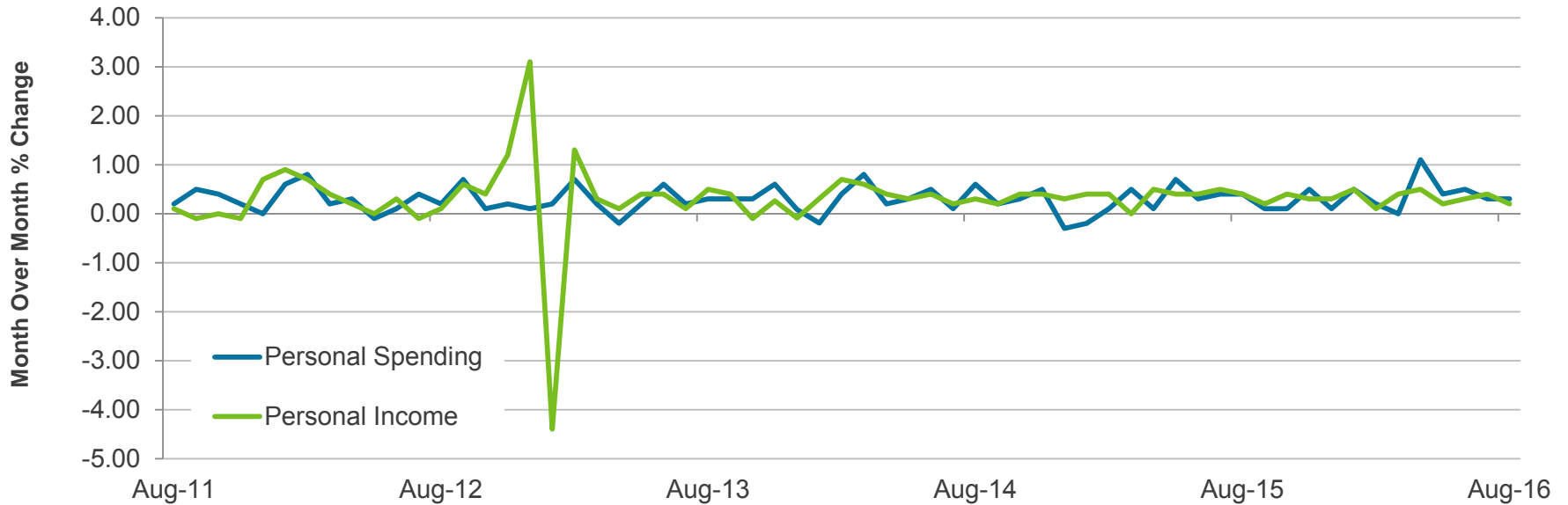
**Consumer Price Index (YoY%)**  
September 2011 – September 2016



# Personal Income and Spending

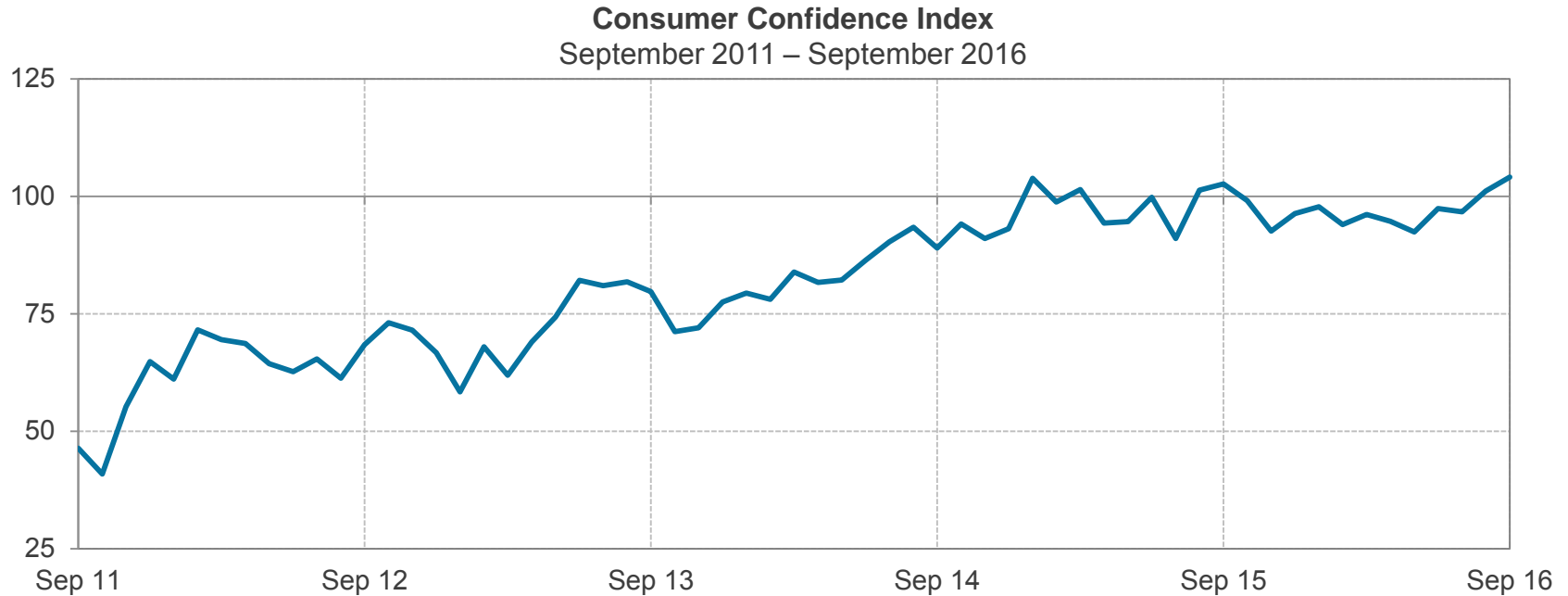
The overall picture for the consumer was unfavorable in August. Personal income rose by only 0.20% in August down from a 0.40% increase in July. Consumer spending remained unchanged in August from 0.30% in July and down from a 0.40% increase in June.

**Personal Income and Spending (MoM%)**  
August 2011 – August 2016



# Consumer Confidence Index

The Consumer Confidence Index improved to 104.1 in September, which was much better than expected, and up 3.0 points from August's 101.1 reading, as consumers' assessment of both current and future conditions improved. September's reading was the index's highest reading since September 2015.



# Existing Home Sales

Existing home sales fell to a seasonally adjusted annualized rate of 5.33 million units in August, which was down 0.9% from July, but a 0.8% increase from August 2015. Tight inventories, which were down 10.1% from August 2015, and higher median prices, which were up 5.1% from August 2015, were seen as key factors to the decline. Despite the monthly decrease, existing home sales are still on pace for their strongest year since the recession.

**U.S. Existing Home Sales (MoM)**  
August 2006 – August 2016



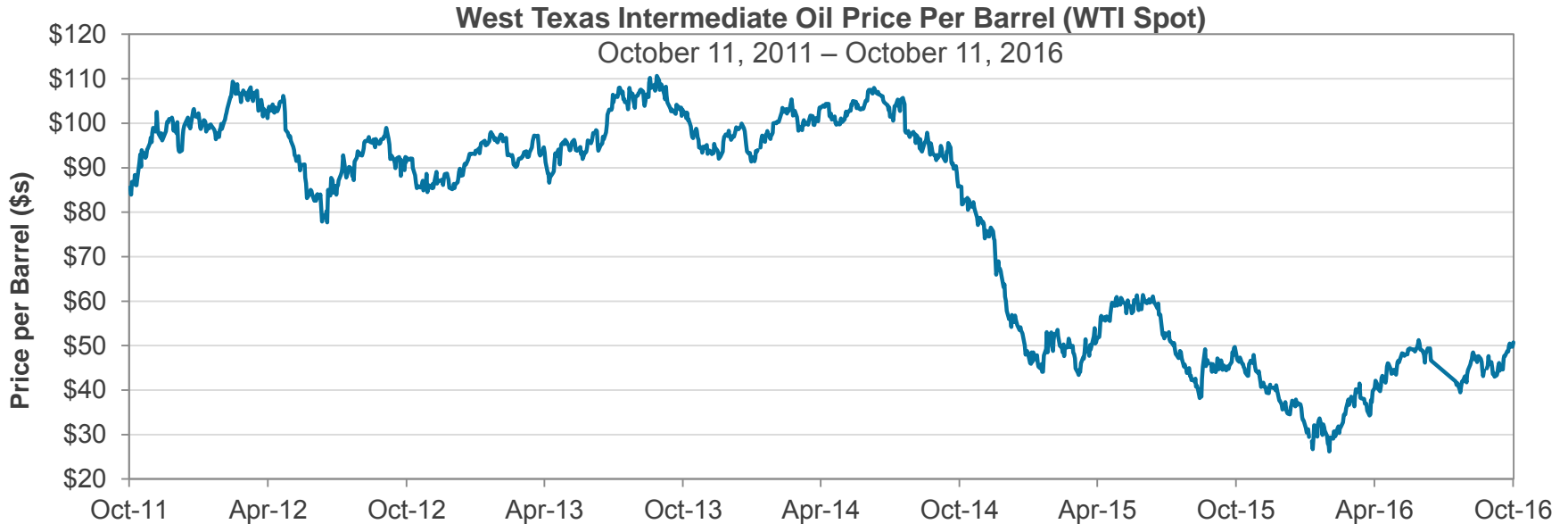
# New Home Sales

New homes sales fell by 7.6% in August to a seasonally adjusted annualized rate of 609,000 units. While down for the month, new home sales were up 20.6% compared to August 2015.



# Oil Prices

Oil (WTI spot) closed at \$50.72 on October 11, which matched its average price during the past 30 days. Oil prices remain elevated on speculation of a potential OPEC production freeze. However, unless production slows, continued strong supplies are likely to limit further price increases. Oil is up 36.6% year-to-date, but down 1.0% from its 12 month high.

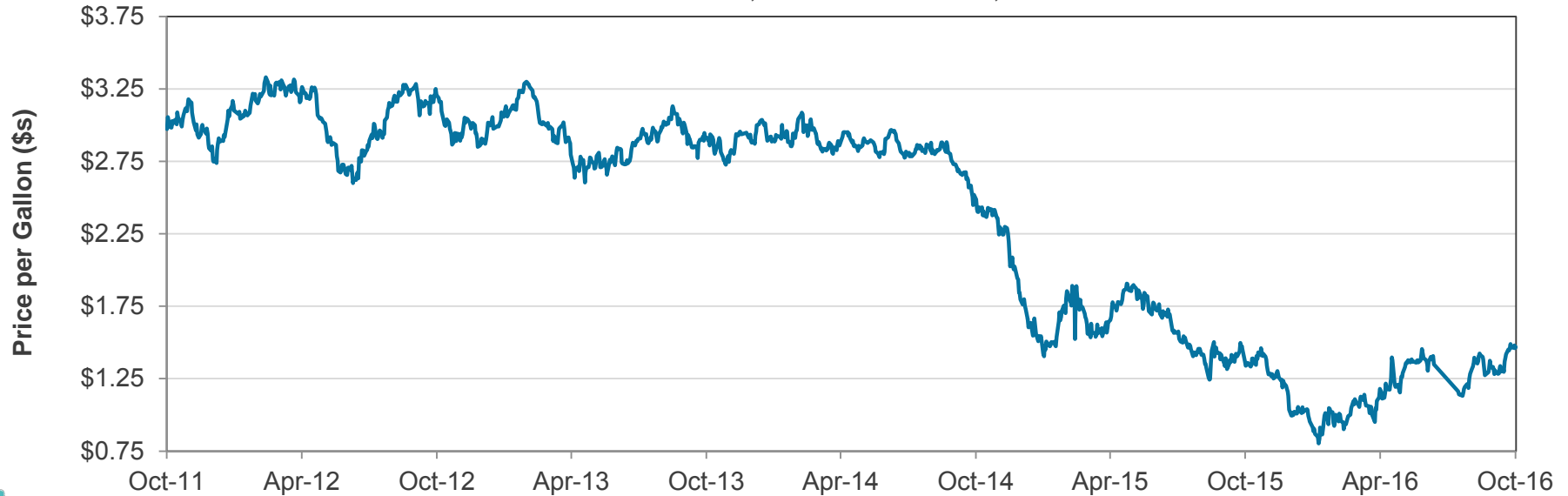




# Jet Fuel

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.47 on October 13, which is higher than its 30-day average of \$1.36. The price of jet fuel remains elevated on higher crude prices. Jet fuel is up 43.1% year-to-date, but is 1.5% below its 12-month high.

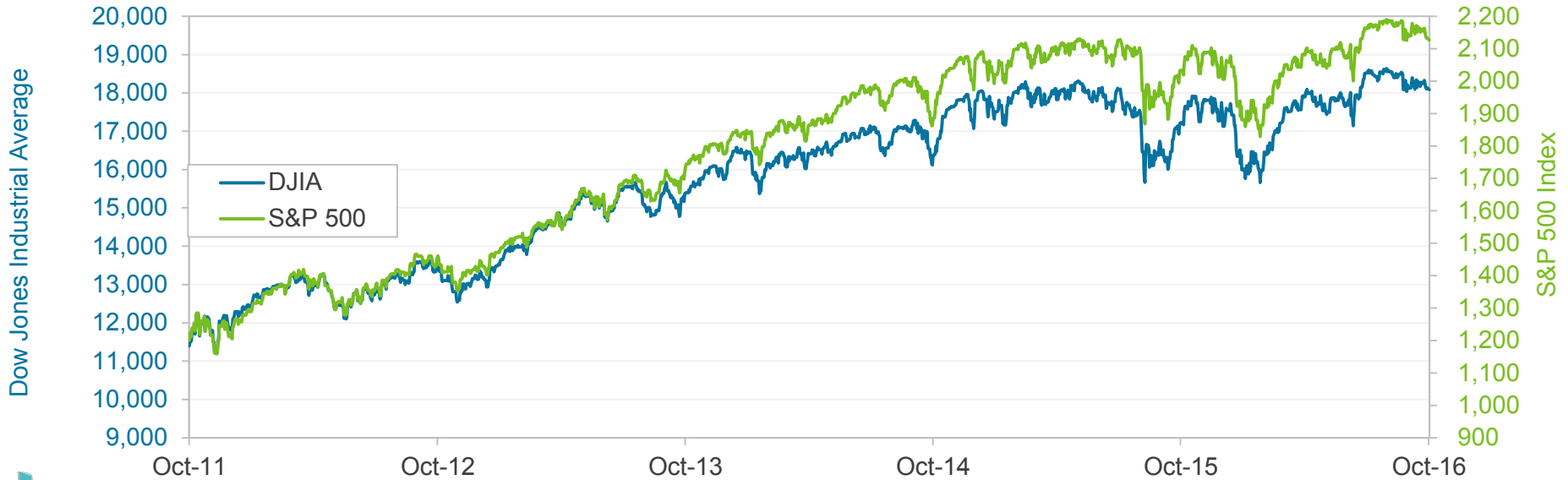
**U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB**  
October 13, 2011 – October 13, 2016



# U.S. Equity Markets

The equity markets fell in mid-September as investors took profits and on higher expectations for a rate hike later this year. The equity markets have trended downward in recent weeks as the expectations for the rate hike increased amid hawkish comments from Fed officials and strong economic data. Year-to-date, the DJIA is up 3.80% and the S&P 500 is up 5.09%.

**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
October 17, 2011 – October 17, 2016

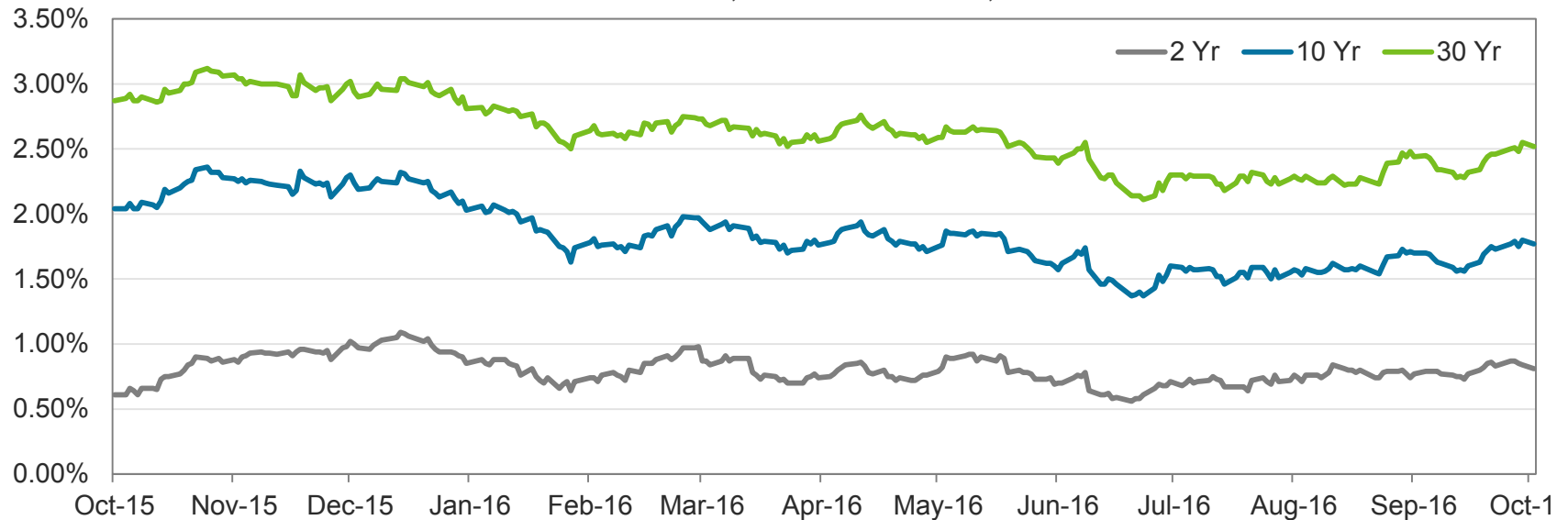


# Treasury Yields

Over the past five years, longer-term Treasury yields have trended lower on concerns about global economic conditions, continued low inflation expectations, and low global sovereign debt yields. Short-term yields are up modestly on the Federal Funds rate hike in December 2015 and the potential for another rate hike later this year.

## 2-, 10- and 30-year U.S. Treasury Yields

October 16, 2011 – October 17, 2016

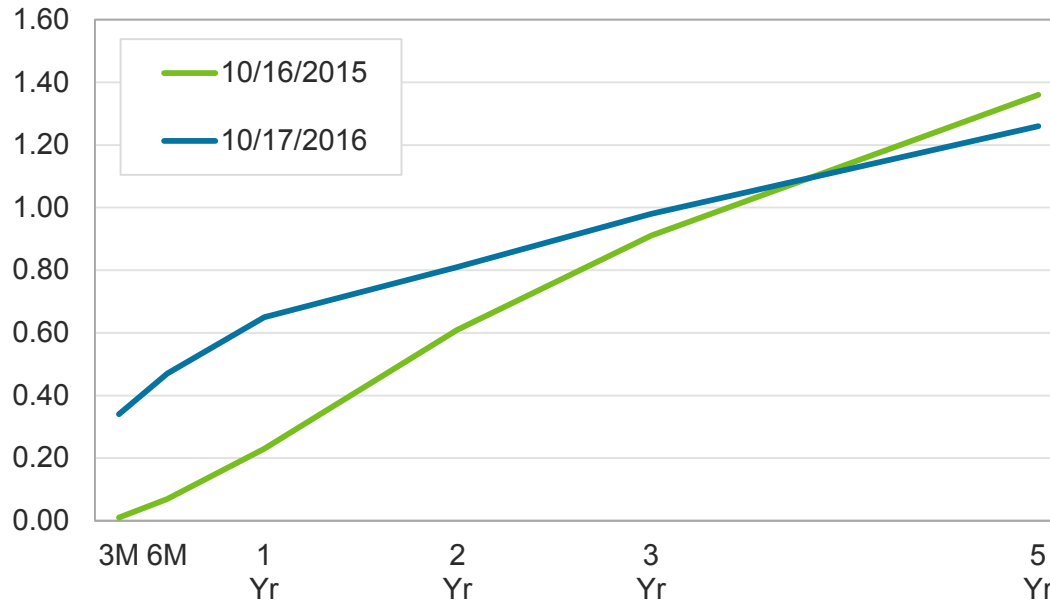


# U.S. Treasury Yield Curve Flattens


The yield curve has flattened over the past year, as short-term Treasury yields are up modestly on the hike in the federal funds target rate while longer-term yields have fallen sharply due to global economic concerns, and lowered inflation expectations.

## U.S. Treasury Yield Curve

October 16, 2015 versus October 17, 2016

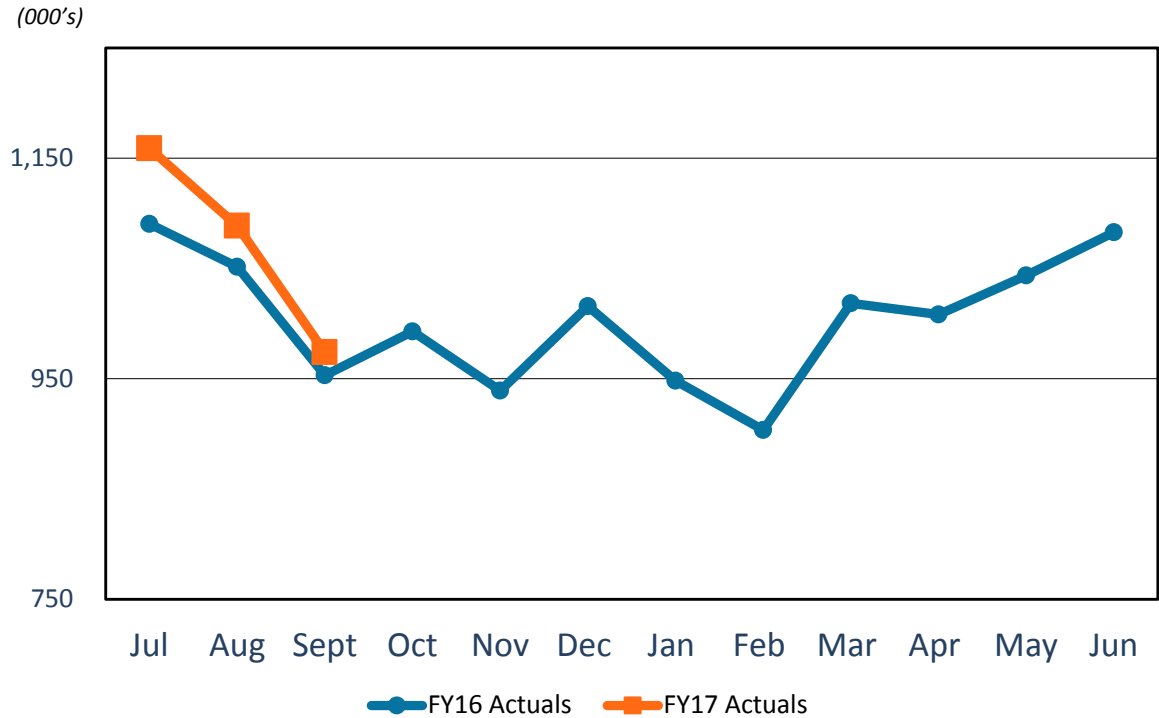


	10/16/15	10/17/16	Change
<b>3-Mo.</b>	0.01%	0.34%	0.33%
<b>6-Mo.</b>	0.07%	0.47%	0.40%
<b>1-Yr.</b>	0.23%	0.65%	0.42%
<b>2-Yr.</b>	0.61%	0.81%	0.20%
<b>3-Yr.</b>	0.91%	0.98%	0.07%
<b>5-Yr.</b>	1.36%	1.26%	(0.10%)
<b>10-Yr.</b>	2.04%	1.77%	(0.27%)
<b>20-Yr.</b>	2.46%	2.19%	(0.27%)
<b>30-Yr.</b>	2.87%	2.52%	(0.36%)



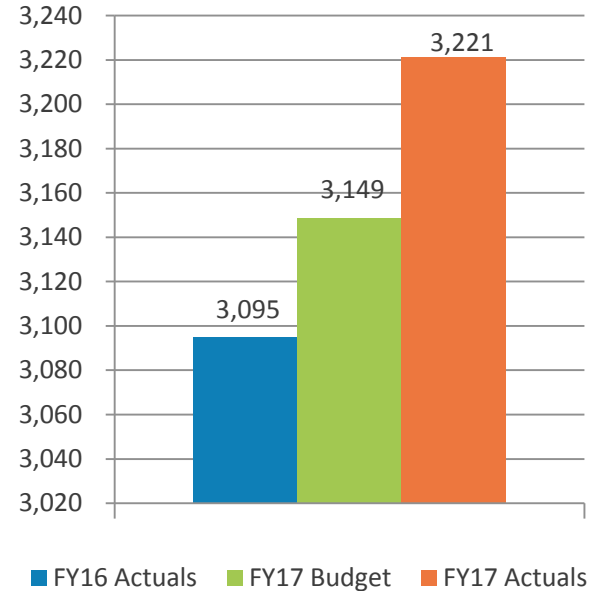
# Revenue & Expenses (Unaudited) For the Month Ended September 30, 2016 and 2015

# Gross Landing Weight Units (000 lbs)



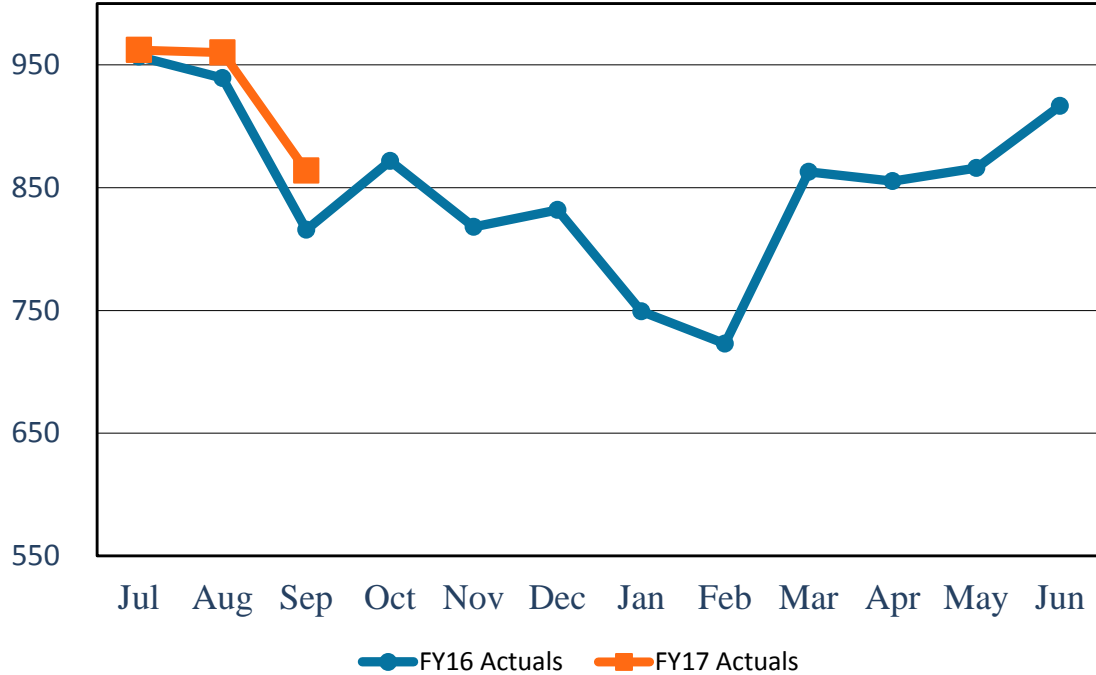
FY17 YTD Act Vs.  
FY16 YTD Act  
4.1%

FY17 YTD Act Vs.  
FY17 YTD Budget  
2.3%



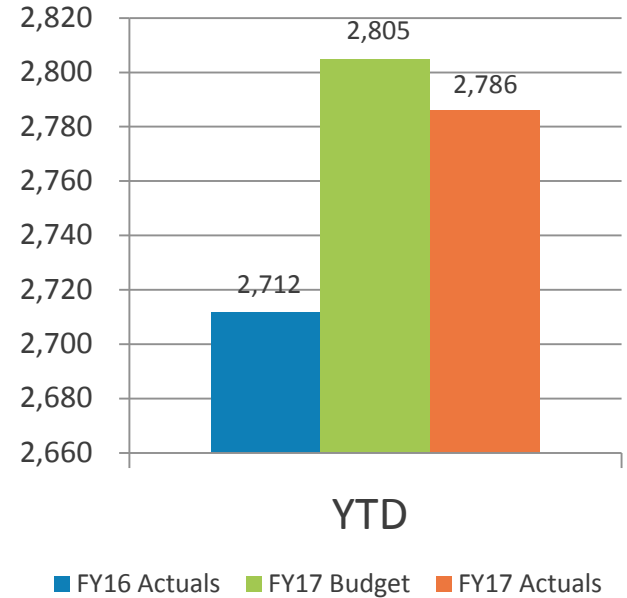
# Enplanements

(000's)

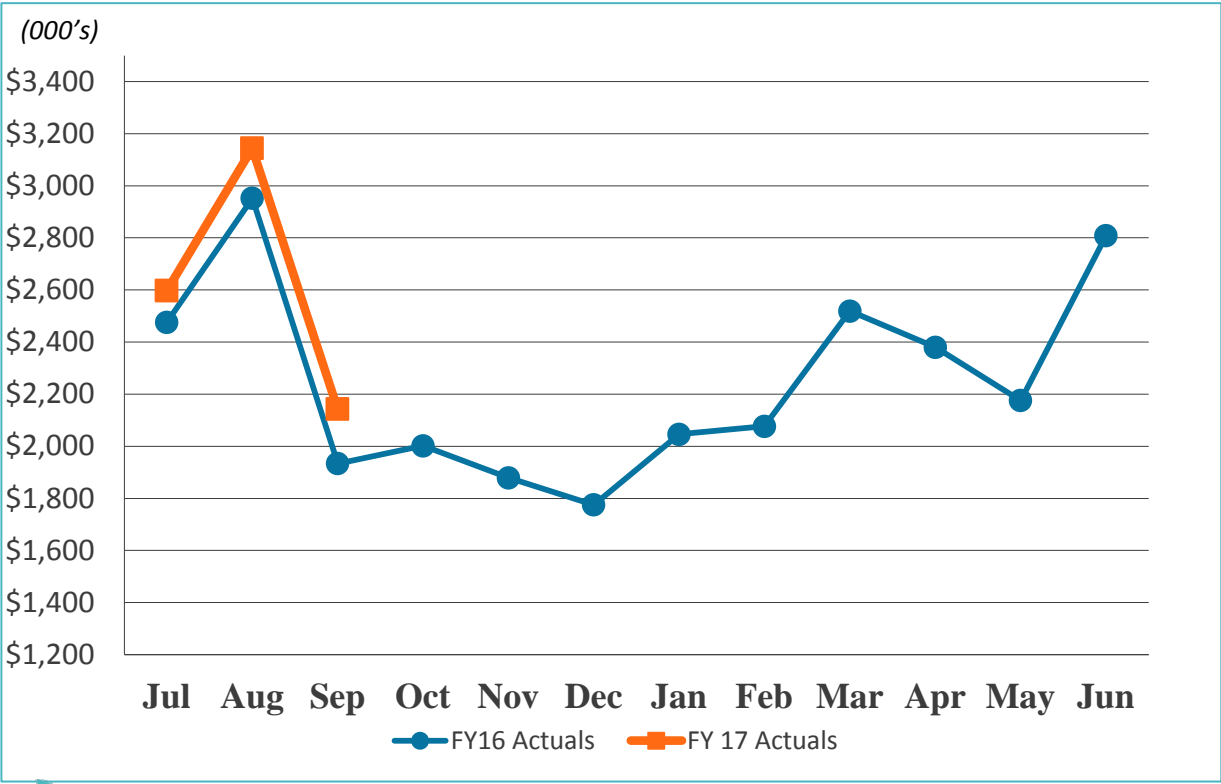


FY17 YTD Act Vs.  
FY16 YTD Act  
2.7%

FY17 YTD Act Vs.  
FY17 YTD Budget  
-0.7%

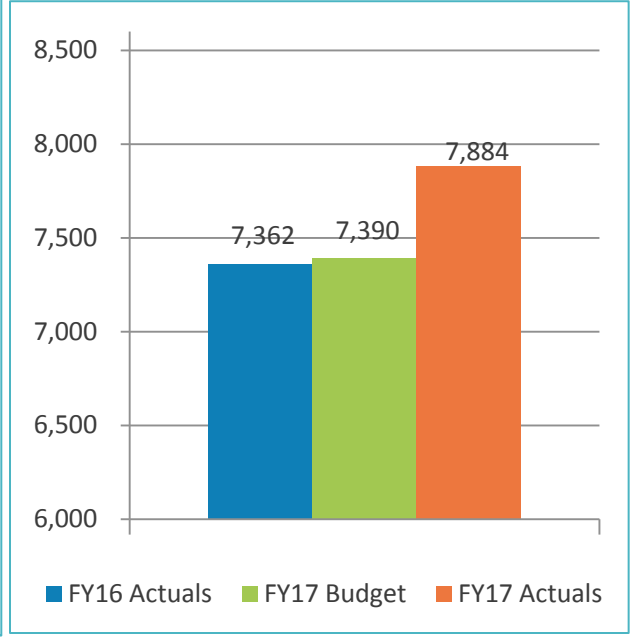


# Car Rental License Fees



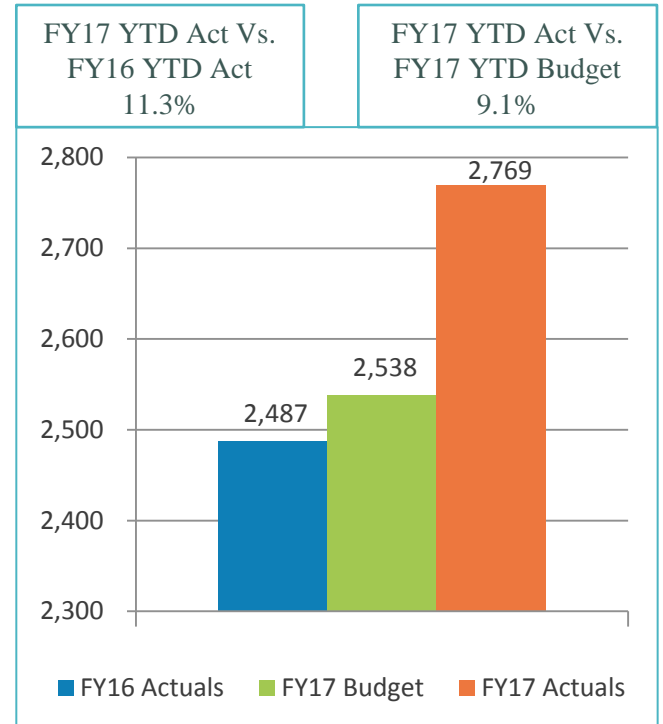
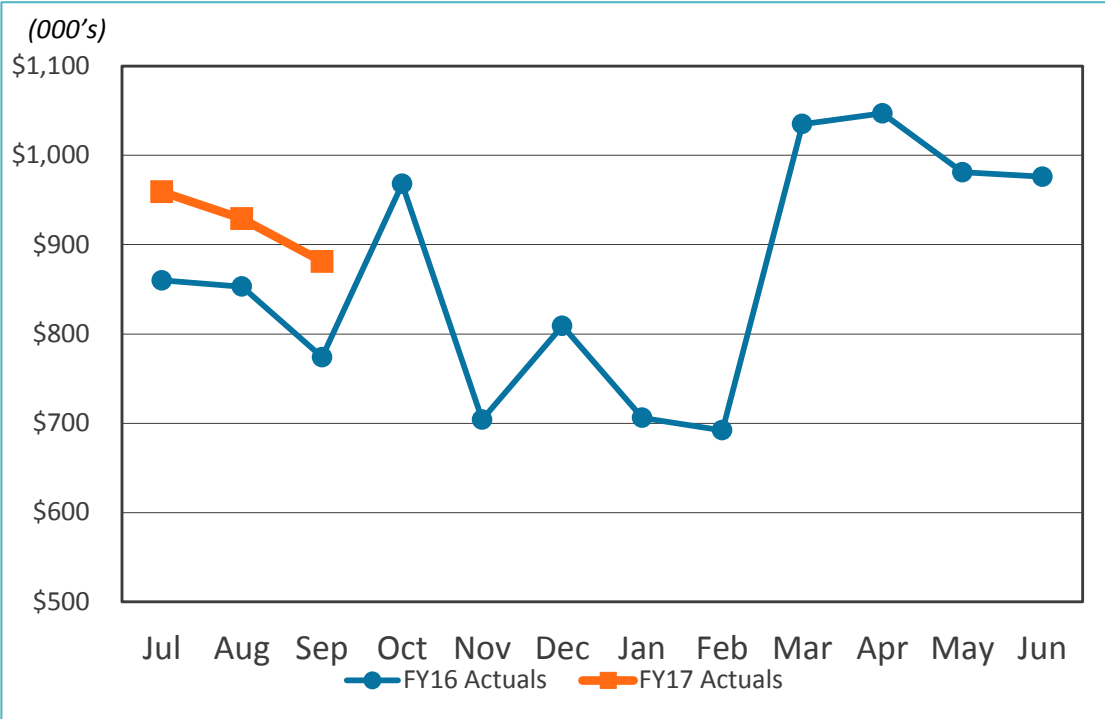
FY17 YTD Act Vs.  
FY16 YTD Act  
7.1%

FY17 YTD Act Vs.  
FY17 YTD Budget  
6.7%

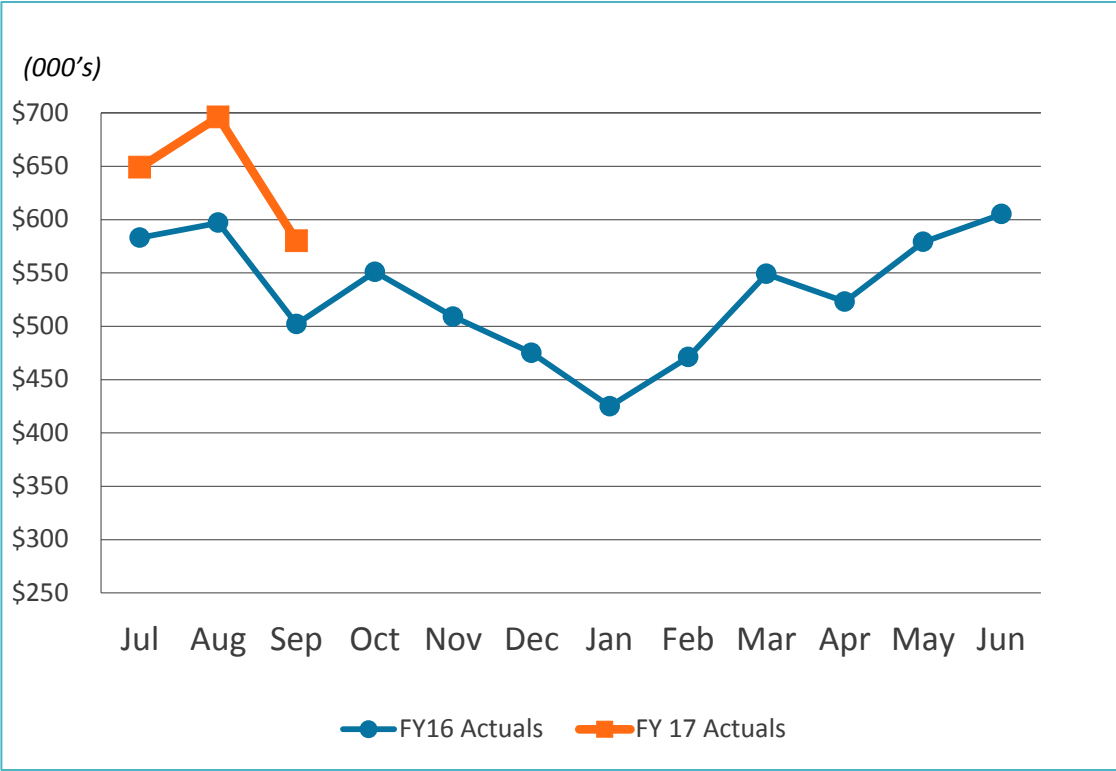




# Food and Beverage Concessions Revenue

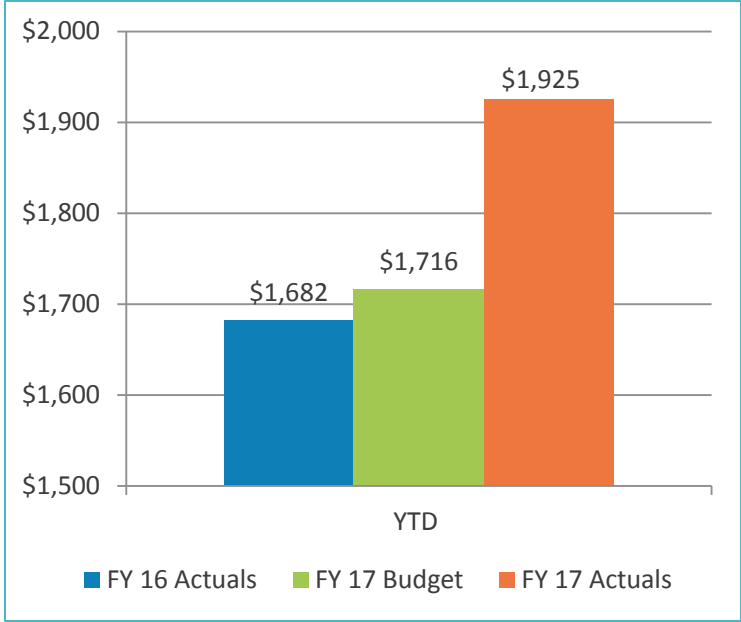


# Retail Concessions Revenue

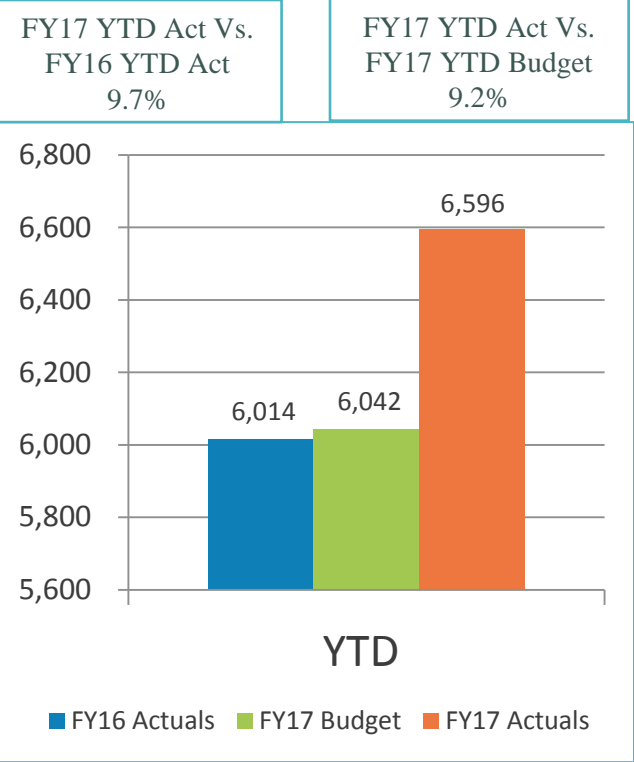
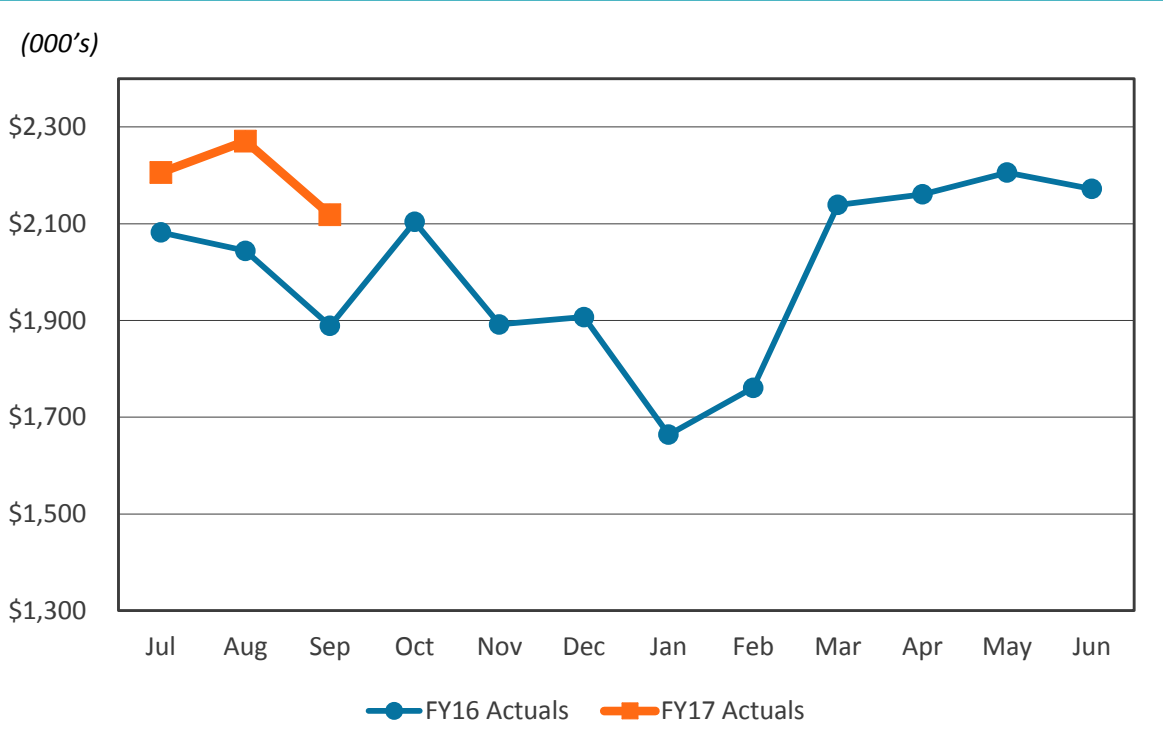


FY17 YTD Act Vs.  
FY16 YTD Act  
14.4%

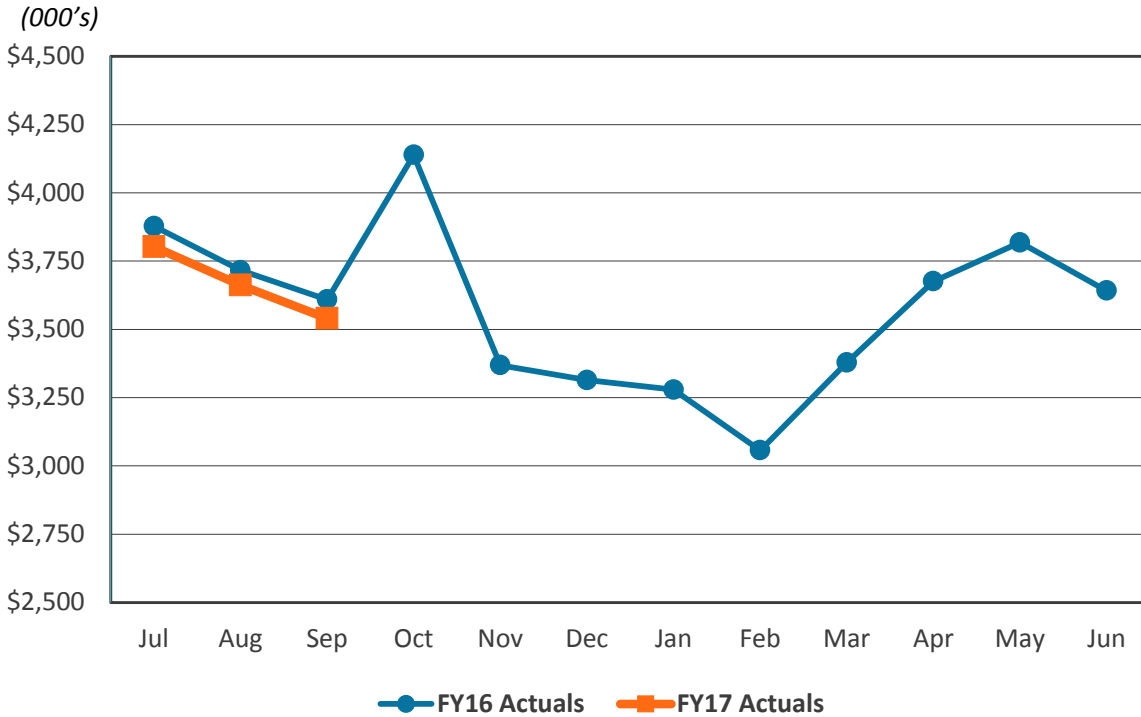
FY17 YTD Act Vs.  
FY17 YTD Budget  
12.2%



# Total Terminal Concessions (Includes Cost Recovery)

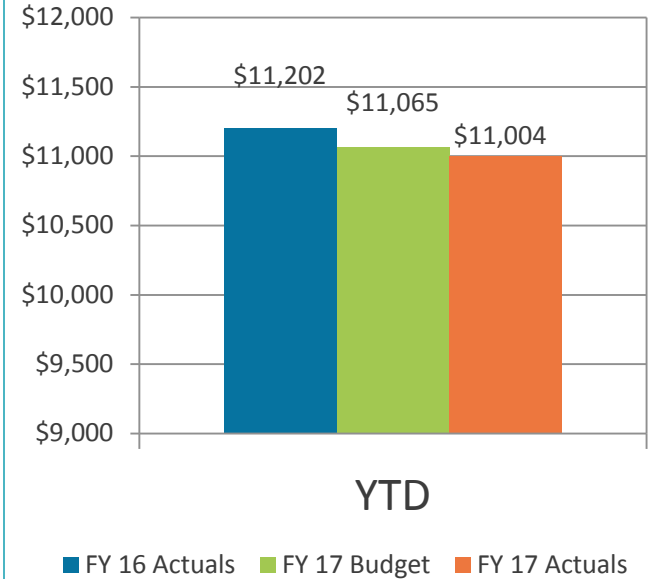


# Parking Revenue



FY17 YTD Act Vs.  
FY16 YTD Act  
-1.8%

FY17 YTD Act Vs.  
FY17 YTD Budget  
-0.5%



# Operating Revenues

## for the Month Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Aviation revenue:</b>					
Landing fees	\$ 2,137	\$ 2,240	\$ 103	5%	\$ 2,047
Aircraft parking fees	242	242	-	-	226
Building rentals	4,570	4,520	(50)	(1)%	4,498
Security surcharge	2,488	2,483	(5)	-	2,306
CUPPS Support Charges	104	103	(1)	-	100
Other aviation revenue	133	132	(1)	(1)%	133
<b>Total aviation revenue</b>	<b>\$ 9,674</b>	<b>\$ 9,720</b>	<b>\$ 46</b>	<b>-</b>	<b>\$ 9,310</b>

# Operating Revenues for the Month Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Terminal rent non-airline</b>	\$ 105	\$ 111	\$ 6	6%	\$ 112
<b>Concession revenue:</b>					
<b>Terminal concession revenue:</b>					
Food and beverage	789	881	92	12%	774
Retail	515	580	65	13%	503
Space storage	72	73	1	1%	73
Cost recovery	217	207	(10)	(5)%	211
Other (Primarily advertising)	299	378	79	26%	329
<b>Total terminal concession revenue</b>	<b>1,892</b>	<b>2,119</b>	<b>227</b>	<b>12%</b>	<b>1,890</b>
<b>Car rental and license fee revenue:</b>					
Rental car and license fees	1,926	2,143	217	11%	1,934
Rental car center cost recovery	183	187	4	2%	-
License fees-other	347	403	56	16%	415
<b>Total rental car and license fees</b>	<b>2,456</b>	<b>2,733</b>	<b>277</b>	<b>11%</b>	<b>2,349</b>
<b>Total concession revenue</b>	<b>\$ 4,348</b>	<b>\$ 4,852</b>	<b>\$ 504</b>	<b>12%</b>	<b>\$ 4,239</b>

# Operating Revenues

## for the Month Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 2,044	\$ 2,017	\$ (27)	(1)%	\$ 2,250
Long-term parking revenue	1,435	1,523	88	6%	1,359
<b>Total parking revenue</b>	<b>3,479</b>	<b>3,540</b>	<b>61</b>	<b>2%</b>	<b>3,609</b>
Ground transportation permits and citations	450	615	165	37%	315
Ground rentals	1,548	1,525	(23)	(1)%	997
Grant reimbursements	18	24	6	33%	24
Other operating revenue	63	66	3	5%	68
<b>Subtotal</b>	<b>5,558</b>	<b>5,770</b>	<b>212</b>	<b>4%</b>	<b>5,013</b>
<b>Total operating revenues</b>	<b>\$ 19,685</b>	<b>\$ 20,453</b>	<b>\$ 768</b>	<b>4%</b>	<b>\$ 18,674</b>

# Operating Expenses

## for the Month Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 4,928	\$ 4,569	\$ 359	7%	\$ 3,113
Contractual services	3,657	3,870	(213)	-	2,795
Safety and security	3,050	2,850	200	7%	1,909
Space rental	849	849	-	-	868
Utilities	1,268	849	419	33%	1,053
Maintenance	1,285	1,395	(110)	(9)%	1,161
Equipment and systems	49	22	28	56%	43
Materials and supplies	36	54	(18)	(50)%	43
Insurance	77	79	(2)	(3)%	63
Employee development and support	141	81	60	43%	134
Business development	260	265	(5)	(2)%	87
Equipment rental and repairs	277	256	21	8%	265
<b>Total operating expenses</b>	<b>\$ 15,878</b>	<b>\$ 15,139</b>	<b>\$ 739</b>	<b>5%</b>	<b>\$ 11,534</b>



# Financial Summary

## for the Month Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 19,685	\$ 20,453	\$ 768	4%	\$ 18,674
Total operating expenses	15,878	15,139	739	5%	11,534
<b>Income from operations</b>	<b>3,807</b>	<b>5,314</b>	<b>1,507</b>	<b>40%</b>	<b>7,140</b>
Depreciation	7,687	7,686	1	-	6,637
<b>Operating income (loss)</b>	<b>\$ (3,880)</b>	<b>\$ (2,372)</b>	<b>\$ 1,508</b>	<b>39%</b>	<b>\$ 503</b>

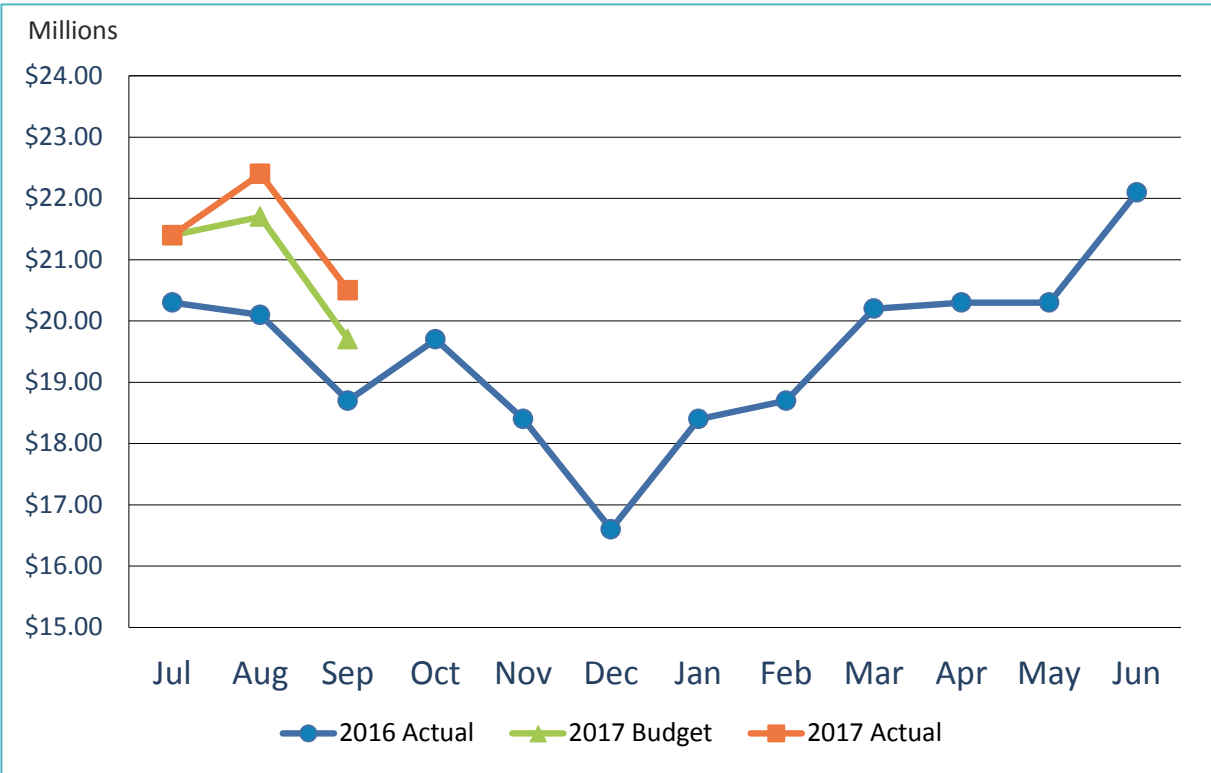
# Nonoperating Revenues & Expenses for the Month Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 3,325	\$ 3,561	\$ 236	7%	\$ 3,238
Customer facility charges (Rental Car Center)	2,947	3,116	169	6%	2,902
Quieter Home Program, net	(240)	(13)	227	95%	(307)
Interest income	552	696	144	26%	474
BAB interest rebate	386	386	-	-	386
Interest expense & debt issuance costs	(5,537)	(5,112)	425	8%	(4,852)
Bond amortization	348	348	-	-	356
Other nonoperating revenue (expenses)	(1)	29	30	-	(83)
<b>Nonoperating revenue, net</b>	<b>1,780</b>	<b>3,011</b>	<b>1,231</b>	<b>69%</b>	<b>2,114</b>
<b>Change in net position before grant contributions</b>	<b>(2,100)</b>	<b>639</b>	<b>2,739</b>		<b>2,617</b>
Capital grant contributions	38	(6)	(44)	(116)%	1,824
<b>Change in net position</b>	<b>\$ (2,062)</b>	<b>\$ 633</b>	<b>\$ 2,695</b>	<b>131%</b>	<b>\$ 4,441</b>



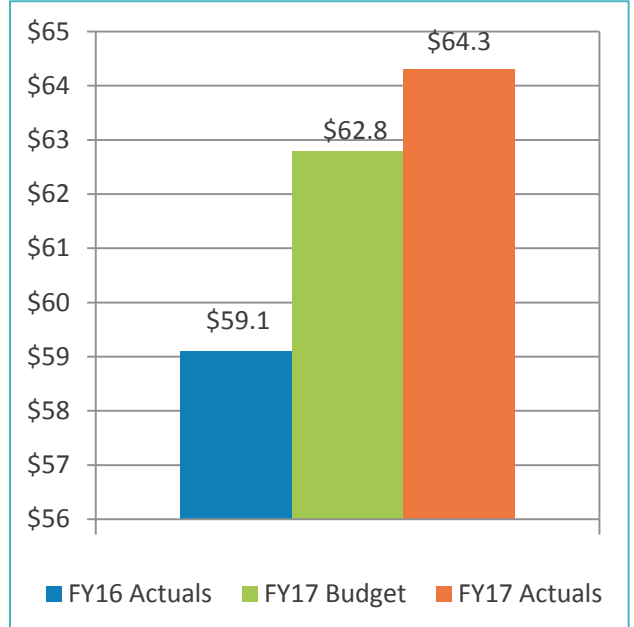
**Revenue & Expense  
(Unaudited)  
For the Three Months Ended  
September 30, 2016 and 2015**

# Monthly Operating Revenue (Unaudited)



FY17 YTD Act Vs.  
FY16 YTD Act  
8.8%

FY17 YTD Act Vs.  
FY17 YTD Budget  
2.4%



# Operating Revenues

## for the Three Months Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Aviation revenue:</b>					
Landing fees	\$ 6,911	\$ 7,059	\$ 148	2%	\$ 6,541
Aircraft parking fees	727	727	-	-	678
Building rentals	13,738	13,726	(12)	-	13,513
Security surcharge	7,464	7,459	-	-	6,918
CUPPS Support Charges	311	311	-	-	302
Other aviation revenue	407	408	1	-	402
<b>Total aviation revenue</b>	<b>\$ 29,558</b>	<b>\$ 29,690</b>	<b>\$ 132</b>	-	<b>\$ 28,354</b>

# Operating Revenues for the Three Months Ended September 30, 2016 (Unaudited)

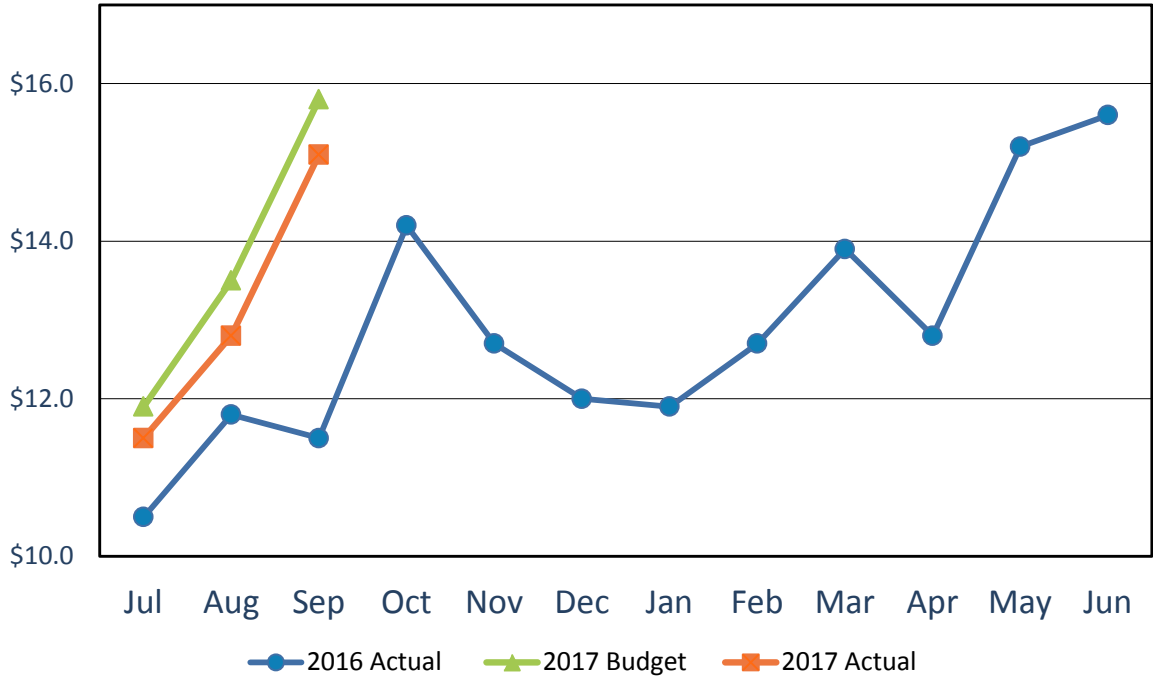
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Terminal rent non-airline	\$ 309	\$ 332	\$ 23	7%	\$ 335
Concession revenue:					
Terminal concession revenue:					
Food and beverage	2,538	2,769	231	9%	2,487
Retail	1,716	1,925	209	12%	1,682
Space storage	216	218	2	1%	214
Cost recovery	654	630	(24)	(4)%	633
Other (Primarily advertising)	918	1,054	136	15%	998
<b>Total terminal concession revenue</b>	<b>6,042</b>	<b>6,596</b>	<b>554</b>	<b>9%</b>	<b>6,014</b>
Car rental and license fee revenue:					
Rental car license fees	7,390	7,884	494	7%	7,362
Rental car center cost recovery	549	562	13	2%	-
License fees-other	1,056	1,190	134	13%	1,150
<b>Total rental car and license fees</b>	<b>8,995</b>	<b>9,636</b>	<b>641</b>	<b>7%</b>	<b>8,512</b>
<b>Total concession revenue</b>	<b>\$ 15,037</b>	<b>\$ 16,232</b>	<b>\$ 1,195</b>	<b>8%</b>	<b>\$ 14,526</b>

# Operating Revenues for the Three Months Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 6,753	\$ 6,318	\$ (435)	(6)%	\$ 7,055
Long-term parking revenue	4,312	4,686	374	9%	4,147
<b>Total parking revenue</b>	<b>11,065</b>	<b>11,004</b>	<b>(61)</b>	<b>(1)%</b>	<b>11,202</b>
Ground transportation permits and citations	1,985	1,989	4	-	1,417
Ground rentals	4,646	4,639	(7)	-	2,986
Grant reimbursements	55	74	18	35%	74
Other operating revenue	188	290	102	54%	194
<b>Subtotal</b>	<b>17,939</b>	<b>17,996</b>	<b>57</b>	-	<b>15,873</b>
<b>Total operating revenues</b>	<b>\$ 62,843</b>	<b>\$ 64,250</b>	<b>\$ 1,407</b>	<b>2%</b>	<b>\$ 59,088</b>

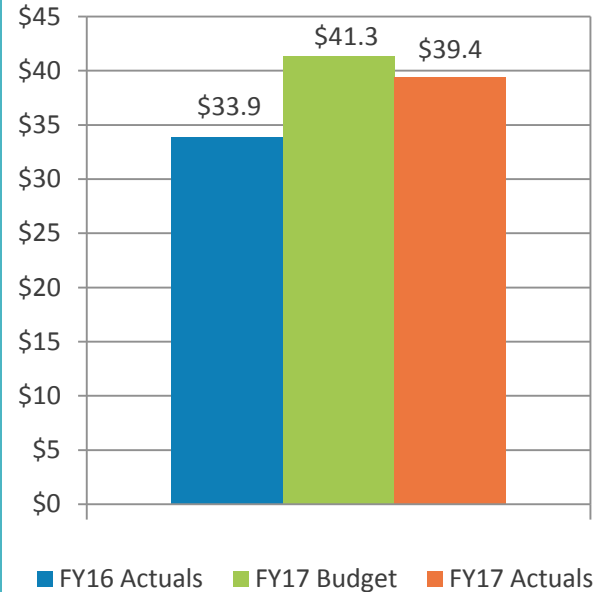
# Monthly Operating Expenses (Unaudited)

Millions



FY17 YTD Act Vs.  
FY16 YTD Act <sup>(1)</sup>  
16.2%

FY17 YTD Act Vs.  
FY17 YTD Budget  
4.6%





# Operating Expenses

## for the Three Months Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 11,298	\$ 10,532	\$ 766	7%	\$ 9,369
Contractual services	10,828	11,004	(176)	(2)%	8,280
Safety and security	7,188	6,741	447	6%	5,624
Space rental	2,548	2,547	-	-	2,548
Utilities	3,662	3,068	594	16%	3,186
Maintenance	3,600	3,534	66	2%	3,302
Equipment and systems	85	81	4	5%	129
Materials and supplies	102	131	(29)	(28)%	126
Insurance	235	244	(8)	(4)%	239
Employee development and support	334	186	148	44%	252
Business development	481	465	16	3%	175
Equipment rental and repairs	913	859	54	6%	645
<b>Total operating expenses</b>	<b>\$ 41,274</b>	<b>\$ 39,392</b>	<b>\$ 1,882</b>	<b>5%</b>	<b>\$ 33,875</b>

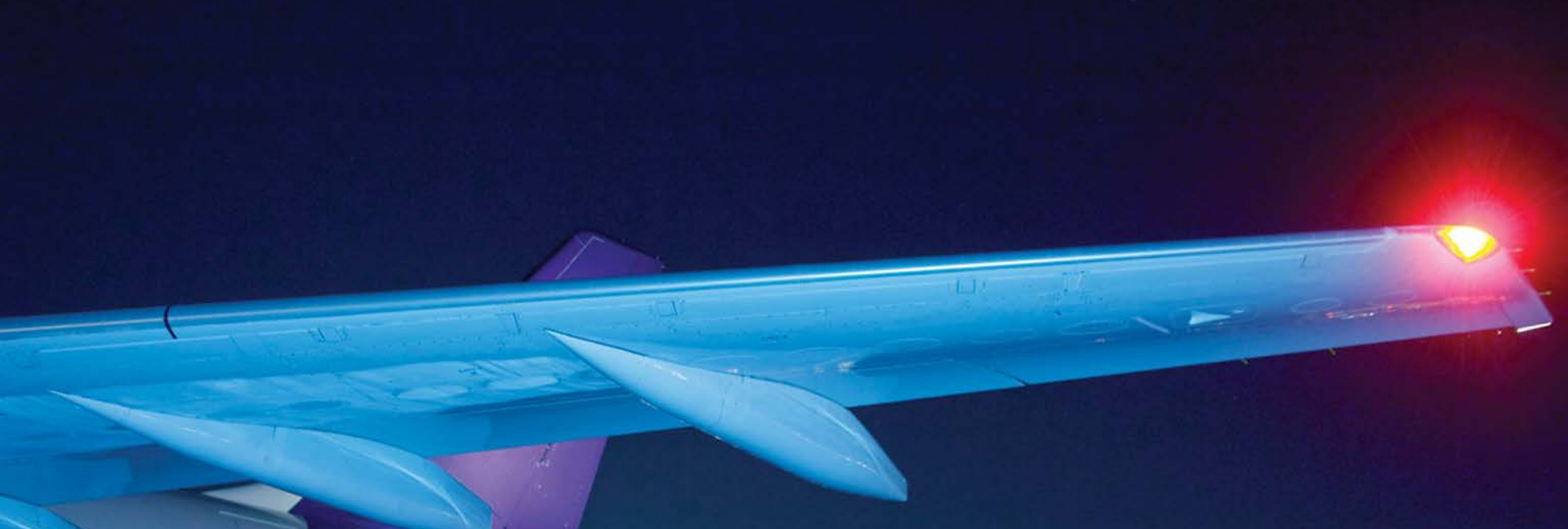
# Financial Summary

## for the Three Months Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 62,843	\$ 64,250	\$ 1,407	2%	\$ 59,088
Total operating expenses	41,274	39,392	1,882	5%	33,875
Income from operations	<b>21,569</b>	<b>24,858</b>	<b>3,289</b>	<b>15%</b>	<b>25,213</b>
Depreciation	23,073	23,072	1	-	19,521
Operating income (loss)	<b>\$ (1,504)</b>	<b>\$ 1,786</b>	<b>\$ 3,290</b>	<b>219%</b>	<b>\$ 5,692</b>

# Nonoperating Revenues & Expenses for the Three Months Ended September 30, 2016 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 10,139	\$ 10,313	\$ 174	2%	\$ 9,897
Customer facility charges (Rental Car Center)	9,050	9,047	(3)	-	8,904
Quieter Home Program, net	(595)	(253)	342	57%	(553)
Interest income	1,673	1,806	133	8%	1,439
BAB interest rebate	1,158	1,158	-	-	1,157
Interest expense & debt issuance costs	(16,595)	(15,308)	1,287	8%	(14,306)
Bond amortization	1,046	1,047	-	-	1,069
Other nonoperating revenue (expenses)	(2)	(427)	(425)	-	(65)
<b>Nonoperating revenue, net</b>	<b>5,874</b>	<b>7,383</b>	<b>1,509</b>	<b>26%</b>	<b>7,541</b>
<b>Change in Net Position before grant contributions</b>	<b>4,370</b>	<b>9,169</b>	<b>4,799</b>	<b>110%</b>	<b>13,233</b>
Capital grant contributions	114	258	144	126%	7,857
<b>Change in Net Position</b>	<b>\$ 4,484</b>	<b>\$ 9,427</b>	<b>\$ 4,943</b>	<b>110%</b>	<b>\$ 21,090</b>



# Statements of Net Position (Unaudited) September 30, 2016 and 2015

# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

	<u>2016</u>	<u>2015</u>
<b>Current assets:</b>		
Cash and investments	\$ 63,341	\$ 86,450
Tenant lease receivable, net of allowance of 2016: (\$224,210) and 2015: (\$60,720)	7,470	7,982
Grants receivable	5,611	10,381
Notes receivable-current portion	1,706	1,609
Prepaid expenses and other current assets	8,842	8,713
<b>Total current assets</b>	<u><b>86,970</b></u>	<u><b>115,135</b></u>
 <b>Cash designated for capital projects and other</b>	 <u><b>\$ 22,411</b></u>	 <u><b>\$ 26,210</b></u>

# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

	<u>2016</u>	<u>2015</u>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve	\$ 57,872	\$ 68,622
Passenger facility charges and interest unapplied	75,007	52,594
Customer facility charges and interest applied	32,863	41,867
SBD bond guarantee	4,000	4,000
Bond proceeds held by trustee	149,095	250,007
Passenger facility charges receivable	4,269	4,258
Customer facility charges receivable	3,159	2,880
OCIP insurance reserve	3,119	4,273
<b>Total restricted assets</b>	<b><u>\$ 329,384</u></b>	<b><u>\$ 428,501</u></b>

# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

### Noncurrent assets:

#### Capital assets:

Land and land improvements

Runways, roads and parking lots

Buildings and structures

Machinery and equipment

Vehicles

Office furniture and equipment

Works of art

Construction-in-progress

Less: accumulated depreciation

**Total capital assets, net**

	<u>2016</u>	<u>2015</u>
	\$ 109,974	\$ 72,564
	590,772	590,461
	1,406,154	1,116,137
	48,393	15,945
	14,810	5,798
	32,336	32,173
	9,580	3,424
	165,539	435,859
	<b>2,377,558</b>	<b>2,272,361</b>
	(835,532)	(752,042)
	<b><u>\$ 1,542,026</u></b>	<b><u>\$ 1,520,319</u></b>

# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

### Other assets:

Notes receivable - long-term portion

Investments - long-term portion

Security deposit

### Total other assets

### Deferred outflows of resources:

Deferred pension contributions:

### Total assets and deferred outflows of resources

	<u>2016</u>	<u>2015</u>
	\$ 34,630	\$ 36,358
	161,700	78,879
	350	350
	<u>196,680</u>	<u>115,587</u>
	6,137	5,853
	<u>\$ 2,183,608</u>	<u>\$ 2,211,605</u>



# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

	<u>2016</u>	<u>2015</u>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 36,405	\$ 66,584
Deposits and other current liabilities	8,227	5,747
<b>Total current liabilities</b>	<u><b>44,633</b></u>	<u><b>72,331</b></u>
 <b>Current liabilities payable from restricted assets:</b>		
Current portion of long-term debt	11,585	11,090
Accrued interest on bonds and variable debt	16,352	16,477
<b>Total liabilities payable from restricted assets</b>	<u><b>\$ 27,937</b></u>	<u><b>\$ 27,567</b></u>

# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

	<u>2016</u>	<u>2015</u>
<b>Long-term liabilities:</b>		
Variable debt	\$ 32,581	\$ 38,705
Other long-term liabilities	10,426	6,069
Long-term debt - bonds net of amortized premium	<u>1,279,124</u>	<u>1,294,930</u>
<b>Total long-term liabilities</b>	<b><u>1,322,131</u></b>	<b><u>1,339,704</u></b>
<b>Total liabilities</b>	<u>1,394,701</u>	<u>1,439,602</u>
<b>Deferred inflows of resources</b>		
Deferred pension investment gains	1,807	8,168
<b>Total liabilities and deferred inflows of resources</b>	<b><u>\$ 1,396,508</u></b>	<b><u>\$ 1,447,770</u></b>

# Statements of Net Position (Unaudited)

## As of September 30, 2016 and 2015

(In Thousands)

### Net Position:

Invested in capital assets, net of related debt

Other restricted

Unrestricted:

Designated

Undesignated

**Total net position**

	<u>2016</u>	<u>2015</u>
	\$ 360,164	\$ 417,673
	180,087	178,151
	22,411	26,210
	<u>224,438</u>	<u>141,801</u>
	<u><b>\$ 787,100</b></u>	<u><b>\$ 763,835</b></u>



Questions?



Item 3



## San Diego County Regional Airport Authority

### Review of the Authority's Investment Report As of September 30, 2016

Presented by: Geoff Bryant  
Manager, Airport Finance

**November 7, 2016**

This report is prepared for the San Diego County Regional Airport Authority (the "Authority") in accordance with California Government Code Section 53646, which states that "the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report."

The investment report was compiled in compliance with California Government Code Section 53646 and the Authority's approved Investment Policy. All investment transactions made in the Authority's portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
V.P. Finance & Asset Management / Treasurer  
San Diego County Regional Airport Authority

# Total Portfolio Summary

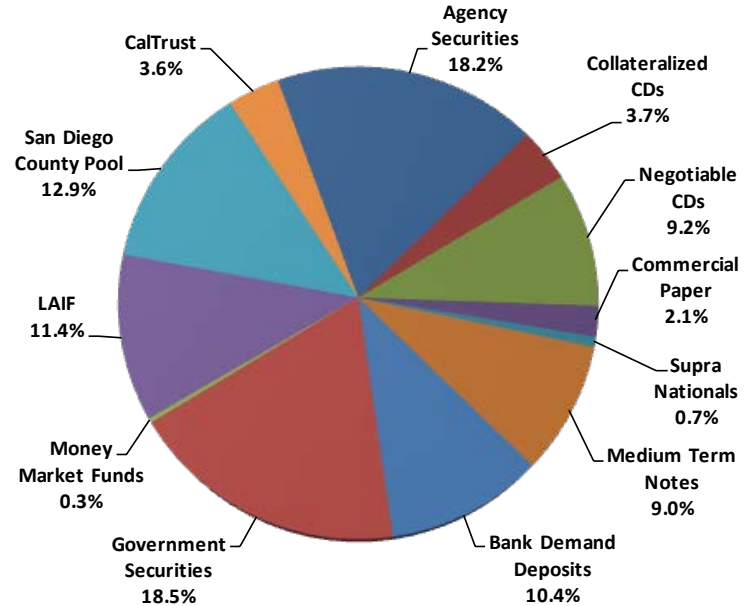
	Current Period	Prior Period	Change From
	September 30, 2016	June 30, 2016	Prior
Book Value (1)	\$419,134,000	\$410,740,000	\$8,394,000
Market Value (1)	\$419,680,000	\$412,287,000	\$7,393,000
Market Value%	100.13%	100.38%	(0.25%)
Unrealized Gain / (Loss)	\$546,000	\$1,547,000	(\$1,001,000)
Weighted Average Maturity (Days)	402 days	398 days	4
Weighted Average Yield as of Period End	0.92%	0.91%	0.01%
Cash Interest Received- Current Month	\$265,000	\$378,000	(\$113,000)
Cash Interest Received- Quarter-to-Date	\$705,000	\$911,000	(\$206,000)
Accrued Interest	\$825,000	\$534,000	\$291,000

## Notes:

(1) Increase in portfolio value is primarily due to operating receipts exceeding operating expenditures.

# Portfolio Composition by Security Type

	September 30, 2016		June 30, 2016		Permitted by Policy
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio	
Agency Securities	\$ 76,317,000	18.2%	\$ 50,680,000	12.3%	100%
Collateralized CDs	15,334,000	3.7%	15,310,000	3.7%	30%
Negotiable CDs	38,509,000	9.2%	42,513,000	10.3%	30%
Commercial Paper	8,970,000	2.1%	13,942,000	3.4%	25%
Supra Nationals	3,000,000	0.7%	3,010,000	0.7%	30%
Medium Term Notes	37,758,000	9.0%	38,698,000	9.4%	15%
Bank Demand Deposits	42,752,000	10.4%	40,247,000	10.0%	100%
Government Securities	78,524,000	18.5%	95,096,000	22.9%	100%
Money Market Funds	1,320,000	0.3%	603,000	0.1%	20%
LAIF	47,882,000	11.4%	47,919,000	11.6%	\$65 million <sup>(1)</sup>
San Diego County Pool	54,108,000	12.9%	49,092,000	11.9%	\$65 million <sup>(2)</sup>
CalTrust	15,206,000	3.6%	15,177,000	3.7%	\$65 million <sup>(3)</sup>
<b>Total:</b>	<b>\$ 419,680,000</b>	<b>100.0%</b>	<b>\$ 412,287,000</b>	<b>100.0%</b>	



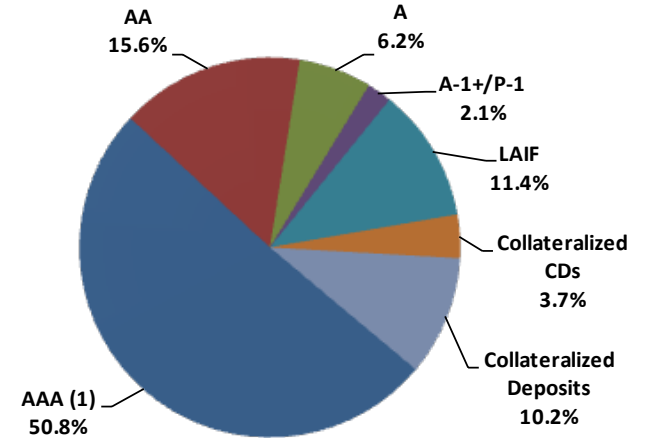
## Notes:

- 1.) The \$65 million limit on LAIF is a non-statutory LAIF internal limit. It does not apply to bond proceeds.
- 2.) The San Diego County Investment Pool mirrors the LAIF internal limit and does not apply to bond proceeds.
- 3.) The CalTrust mirrors the LAIF internal limit and does not apply to bond proceeds.



# Portfolio Composition by Credit Rating

	September 30, 2016		June 30, 2016	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
AAA <sup>(1)</sup>	\$ 213,267,000	50.8%	\$ 198,480,000	48.1%
AA	65,302,000	15.6%	66,147,000	16.0%
A	26,170,000	6.2%	26,242,000	6.4%
A-1+/P-1	8,971,000	2.1%	17,942,000	4.4%
LAIF	47,883,000	11.4%	47,919,000	11.6%
Collateralized CDs	15,334,000	3.7%	15,310,000	3.7%
Collateralized Deposits	42,753,000	10.2%	40,247,000	9.8%
<b>Total:</b>	<b>\$ 419,680,000</b>	<b>100.0%</b>	<b>\$ 412,287,000</b>	<b>100.0%</b>

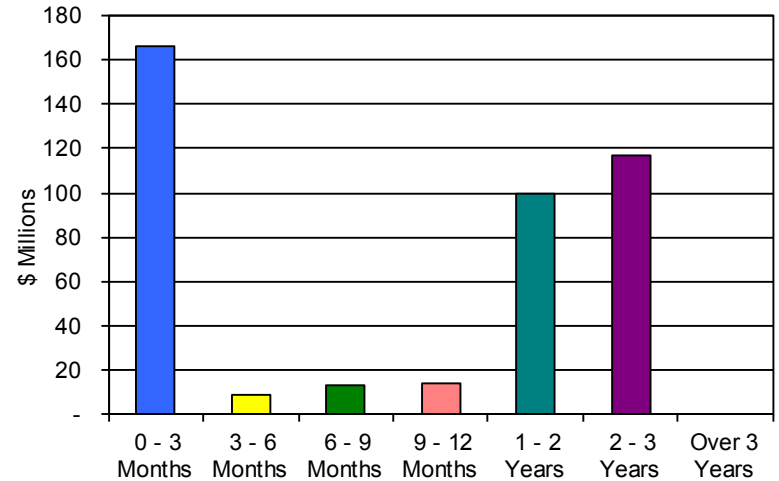


**Notes:**

1.) Includes investments that have split ratings between S&P (AA+), Moodys (AAA) and Fitch (AAA)

# Portfolio Composition by Maturity <sup>(1)</sup>

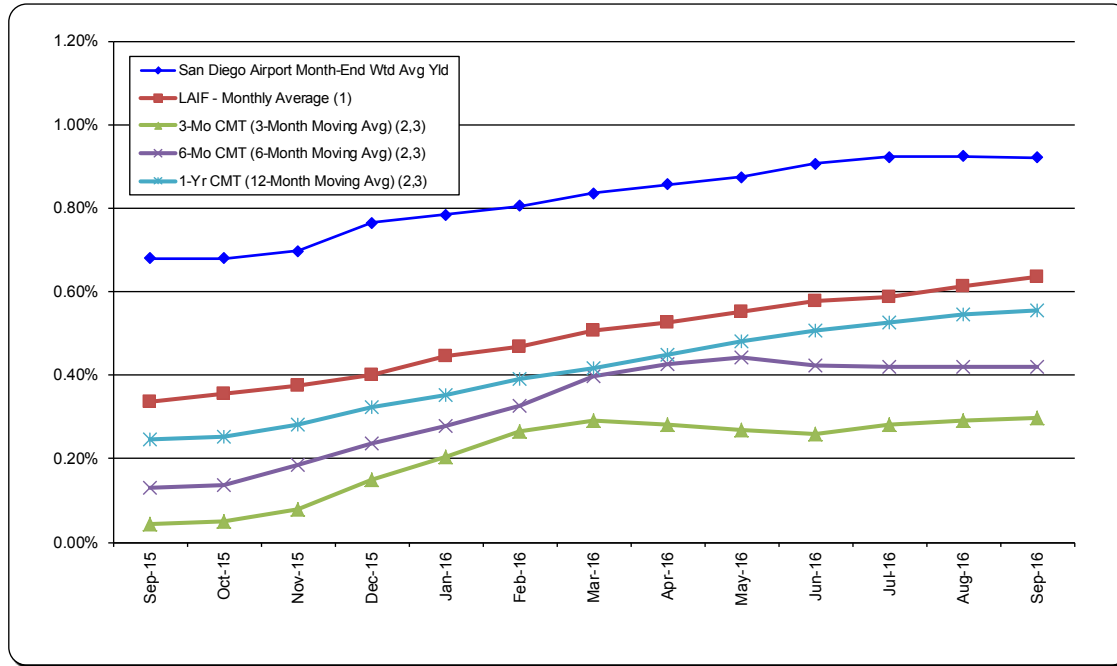
	September 30, 2016		June 30, 2016	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
0 - 3 Months	\$ 166,290,000	39.7%	\$ 172,327,000	41.8%
3 - 6 Months	8,971,000	2.1%	5,815,000	1.4%
6 - 9 Months	12,995,000	3.1%	8,950,000	2.2%
9 - 12 Months	14,326,000	3.4%	13,000,000	3.2%
1 - 2 Years	100,007,000	23.8%	118,052,000	28.6%
2 - 3 Years	117,091,000	27.9%	94,143,000	22.8%
Over 3 Years	-	0.0%	-	0.0%
<b>Total:</b>	<b>\$ 419,680,000</b>	<b>100.0%</b>	<b>\$ 412,287,000</b>	<b>100.0%</b>



## Notes:

1.) The 0-3 Quarter category includes investments held in the LAIF, CalTrust, and the San Diego County Investment Pool.

# Benchmark Comparison



## Notes:

- 1.) Benchmark data for LAIF is the average monthly effective yield.
- 2.) CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities.
- 3.) The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year CMT is the daily average for the previous 12-months.

# Detail of Security Holdings As of September 30, 2016

Settlement Date	Security Description	Coupon	Maturity Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
10/16/15	FNMA	1.125	10/19/18	5,000,000	100.550	5,027,500	100.52	5,025,900	749	0.939
08/15/16	FHLB	0.625	08/07/18	4,000,000	99.624	3,985,680	99.61	3,984,400	676	0.808
01/30/13	FNMA	1.030	01/30/18	3,500,000	99.990	3,499,650	99.96	3,498,530	487	1.032
06/24/16	FNMA	0.875	03/28/18	4,450,000	100.099	4,454,406	100.08	4,453,382	544	0.818
06/29/16	FNMA	1.125	06/21/19	10,400,000	100.857	10,497,978	100.42	10,443,160	994	0.833
02/03/16	FNMA	1.375	01/28/19	6,000,000	100.842	6,050,520	101.11	6,066,300	850	1.088
05/16/16	FNMA	1.000	02/26/19	5,000,000	100.116	5,005,800	100.14	5,007,100	879	0.957
04/20/16	FHLB	1.125	04/15/19	8,000,000	100.319	8,020,420	100.44	8,035,520	927	1.016
02/25/16	FHLB	0.875	03/19/18	3,500,000	100.021	3,500,735	100.08	3,502,800	535	0.865
07/08/16	FHLMC	1.250	08/01/19	5,000,000	101.285	5,064,250	100.73	5,036,300	1035	0.824
09/06/16	FNMA	1.000	08/28/19	13,500,000	99.836	13,477,860	99.95	13,493,790	1062	1.056
08/02/16	FNMA	0.875	08/02/19	7,800,000	99.832	7,786,896	99.61	7,769,658	1036	0.932
<b>Agency Total</b>				<b>76,150,000</b>		<b>76,371,695</b>		<b>76,316,840</b>	<b>884</b>	<b>0.945</b>
07/02/16	East West Bk CD	0.700	07/07/17	10,312,166	100.000	10,312,166	100.00	10,312,166	280	0.700
04/25/16	East West Bk CD	0.500	10/24/16	5,021,472	100.000	5,021,472	100.00	5,021,472	24	0.500
<b>Collateralized CDs Total</b>				<b>15,333,638</b>		<b>15,333,638</b>		<b>15,333,638</b>	<b>196</b>	<b>0.635</b>
09/11/14	US BK NA CINCIN C/D	1.375	09/11/17	4,000,000	100.000	3,993,560	100.35	4,014,000	346	1.430
03/09/16	US Bank CD	1.060	03/09/18	4,000,000	100.000	4,000,000	100.00	4,000,000	525	1.060
11/17/15	SKANDINAV ENSKD CD	1.480	11/16/17	4,500,000	100.000	4,500,000	100.00	4,500,000	412	1.480
11/18/15	HSBC BK C/D	0.954	11/17/17	4,000,000	100.000	4,000,000	100.00	4,000,000	413	0.954
04/10/15	CANADIAN IMP CD	1.010	04/06/17	5,000,000	100.000	5,000,000	99.94	4,997,150	188	1.010
03/16/16	Toronto Dominion CD	1.720	03/14/18	5,000,000	100.000	5,000,000	100.00	5,000,000	530	1.720
04/27/15	RABOBANK CD	1.070	04/21/17	4,000,000	100.000	4,000,000	99.95	3,997,960	203	1.070
05/29/15	NORDEA BK CD	1.150	05/26/17	4,000,000	100.000	4,000,000	100.00	4,000,000	238	1.150
03/15/16	ROYAL BK CDA Y C/D	1.700	03/09/18	4,000,000	100.000	4,000,000	100.00	4,000,000	525	1.700
<b>Negotiable CDs Total</b>				<b>38,500,000</b>		<b>38,493,560</b>		<b>38,509,110</b>	<b>375</b>	<b>1.293</b>

# Detail of Security Holdings As of September 30, 2016

Settlement Date	Security Description	Coupon	Maturity Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
04/08/16	BNP PARIBAS FIN DC/P	1.030	01/03/17	4,000,000	99.228	3,969,100	99.75	3,990,080	95	1.038
05/16/16	JP MORGAN SECS DC/P	1.020	02/10/17	5,000,000	99.235	4,961,750	99.61	4,980,500	133	1.028
Commercial Paper Total				9,000,000		8,930,850		8,970,580	116	1.032
04/21/16	INTER-AMER DEV BANK	1.000	05/13/19	3,000,000	99.714	2,991,420	99.99	2,999,700	955	1.095
Supranationals				3,000,000		2,991,420		2,999,700	955	1.095
05/12/15	APPLE INC NOTES	1.000	05/03/18	4,000,000	99.121	3,964,840	99.86	3,994,440	580	1.302
01/15/15	BERKSHIRE HATHAWAY	0.553	01/12/18	5,000,000	100.000	5,000,000	100.24	5,011,850	469	0.554
06/06/16	WELLS FARGO CO MTN	2.150	01/15/19	4,600,000	101.427	4,665,642	101.24	4,657,086	837	1.589
07/17/15	GECC MTN	1.625	04/02/18	4,950,000	105.364	4,968,018	101.02	5,000,540	549	1.487
12/28/15	JPM CHASE & CO NT	1.800	01/25/18	5,000,000	99.888	4,994,400	100.41	5,020,350	482	1.855
11/19/14	CHEVRON CORP	1.345	11/15/17	5,000,000	100.199	5,009,950	100.21	5,010,250	411	1.345
02/29/16	CISCO SYSTEMS	1.600	02/28/19	3,000,000	100.330	3,009,900	100.75	3,022,530	881	1.487
02/24/16	IBM CORP NOTES	1.800	05/17/19	3,000,000	100.119	3,003,570	101.44	3,043,200	959	1.761
09/14/15	AMERICAN EXPRESS MTN	1.800	07/31/18	2,980,000	99.759	2,972,818	100.58	2,997,403	669	1.886
Medium Term Notes				37,530,000		37,589,138		37,757,649	619	1.439

# Detail of Security Holdings As of September 30, 2016

Settlement Date	Security Description	Coupon	Maturity Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
12/23/15	U.S. Treasury	1.500	12/31/18	15,200,000	100.516	15,295,391	101.50	15,427,392	822	1.325
04/01/15	U.S. Treasury	0.750	03/31/18	16,050,000	99.477	15,965,988	100.03	16,054,334	547	0.927
11/13/15	U.S. Treasury	1.250	11/30/18	11,000,000	100.234	11,002,578	100.92	11,101,420	791	1.242
02/03/16	U.S. Treasury	1.375	02/28/19	2,950,000	100.988	2,979,154	101.27	2,987,554	881	1.047
06/10/15	U.S. Treasury	1.000	05/31/18	15,000,000	99.762	14,964,258	100.40	15,059,250	608	1.082
04/20/16	U.S. Treasury	1.000	09/15/18	4,900,000	100.367	4,917,992	100.40	4,919,698	715	0.845
03/04/16	U.S. Treasury	1.625	03/31/19	5,850,000	101.793	5,954,889	101.90	5,961,267	912	1.031
05/06/16	U.S. Treasury	1.250	10/31/18	6,950,000	101.066	7,024,115	100.91	7,012,967	761	0.816
<b>Government Total</b>				<b>77,900,000</b>		<b>78,104,365</b>		<b>78,523,881</b>	<b>717</b>	<b>1.076</b>
	East West Bank			104,153	100.000	104,153	100.00	104,153	1	0.350
	East West Bank			17,516,472	100.000	17,516,472	100.00	17,516,472	1	0.350
	US Bank General Acct			20,060,169	100.000	20,060,169	100.00	20,060,169	1	0.000
	Torrey Pines Bank			5,071,716	100.000	5,071,716	100.00	5,071,716	1	0.400
	<b>Bank Demand Deposits</b>			<b>42,752,510</b>		<b>42,752,510</b>		<b>42,752,510</b>	<b>1</b>	<b>0.192</b>
	DREYFUS GOVT INVEST			1,320,259	100.000	1,320,259	100.00	1,320,259	1	0.000
	<b>Money Market Fund</b>			<b>1,320,259</b>		<b>1,320,259</b>		<b>1,320,259</b>	<b>1</b>	<b>0.000</b>
	Local Agency Invstmnt Fd			47,873,495	100.000	47,873,495	100.02	47,882,603	1	0.634
	San Diego County Inv Pool			54,167,738	100.000	54,167,738	99.89	54,107,729	1	0.981
	CalTrust			15,205,612	100.000	15,205,612	100.00	15,205,612	1	0.810
<b>Grand Total</b>				<b>\$ 418,733,252</b>	<b>100.16</b>	<b>\$ 419,134,280</b>	<b>100.13</b>	<b>\$ 419,680,111</b>	<b>402</b>	<b>0.922</b>

# Portfolio Investment Transactions

## From September 1<sup>st</sup>, 2016 - September 30<sup>th</sup>, 2016

Settle Date	Security Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
<b>PURCHASES</b>								
07/08/16	FHLMC	AGCY	3137EADK2	1.250	08/01/19	--	101.285	\$ 5,091,507
07/08/16	FHLB	AGCY	3130A8DB6	1.125	06/21/19	--	101.034	5,054,356
08/02/16	FNMA	AGCY	3135G0N33	0.875	08/02/19	--	99.932	7,786,896
08/15/16	FHLB	AGCY	3130A8PK3	0.625	08/07/18	--	99.642	3,986,236
09/06/16	FNMA	AGCY	3135G0P49	1.000	08/28/19	--	99.836	13,479,360
								<b>\$ 35,398,355</b>
<b>CALLS</b>								
								<b>\$ -</b>
<b>MATURITIES</b>								
08/19/14	GOLDMAN SACHS BANK CD	CD	38147J2L5	0.900	08/12/16	--	100.000	\$ 4,000,000
								<b>\$ 4,000,000</b>
<b>DEPOSITS</b>								
08/29/16	SDCIP	SD County	SDCIP	0.890	--	--	100.000	\$ 5,000,000
								<b>\$ 5,000,000</b>
<b>WITHDRAWALS / SALES / TRANSFERS</b>								
07/08/16	FNMA	AGCY	3135G0ZL0	1.000	09/27/17	--	100.431	\$ 1,712,096
07/08/16	US TREAS NTS	US TREAS NTS	912828TW0	0.750	10/31/17	--	100.242	3,483,284
07/08/16	BANK OF TOKYO MITS	CP	06538BJP9	0.620	09/23/16	--	99.867	4,993,369
08/02/16	FHLB	AGCY	3130A6LZ8	0.625	10/26/17	--	99.975	4,001,667
08/02/16	FNMA	AGCY	3135G0ZL0	1.000	09/27/17	--	100.347	3,826,380
09/06/16	COCA COLA CORP NOTE	MTN	191216BD1	0.750	11/01/16	--	100.006	802,131
09/06/16	US TREAS NTS	US TREAS NTS	912828UR9	0.750	02/28/18	--	99.969	6,113,849
09/06/16	US TREAS NTS	US TREAS NTS	912828UE8	0.750	12/31/17	--	100.012	6,609,920
								<b>\$ 31,542,697</b>

# Bond Proceeds Summary

## SUMMARY OF 2010, 2013 & 2014 BOND PROCEEDS\*

As of: September 30, 2016

(in thousands)

	Series 2010	Series 2013	Series 2014	Total	Yield	Rating
<b><u>Project Fund</u></b>						
SDCIP	\$ -	\$ 8,383	\$ 7,085	\$ 15,468	0.98%	AAAf
	\$ -	\$ 8,383	\$ 7,085	\$ 15,468		
<b><u>Debt Service Reserve &amp; Coverage Funds</u></b>						
SDCIP	\$ 30,367	\$ 33,427	\$ 28,791	\$ 92,585	0.98%	AAAf
East West Bank CD	20,979	-	-	20,979	0.80%	N/R
	\$ 51,346	\$ 33,427	\$ 28,791	\$ 113,564		
	<u>\$ 51,346</u>	<u>\$ 41,810</u>	<u>\$ 35,876</u>	<u>\$ 129,032</u>	0.95%	

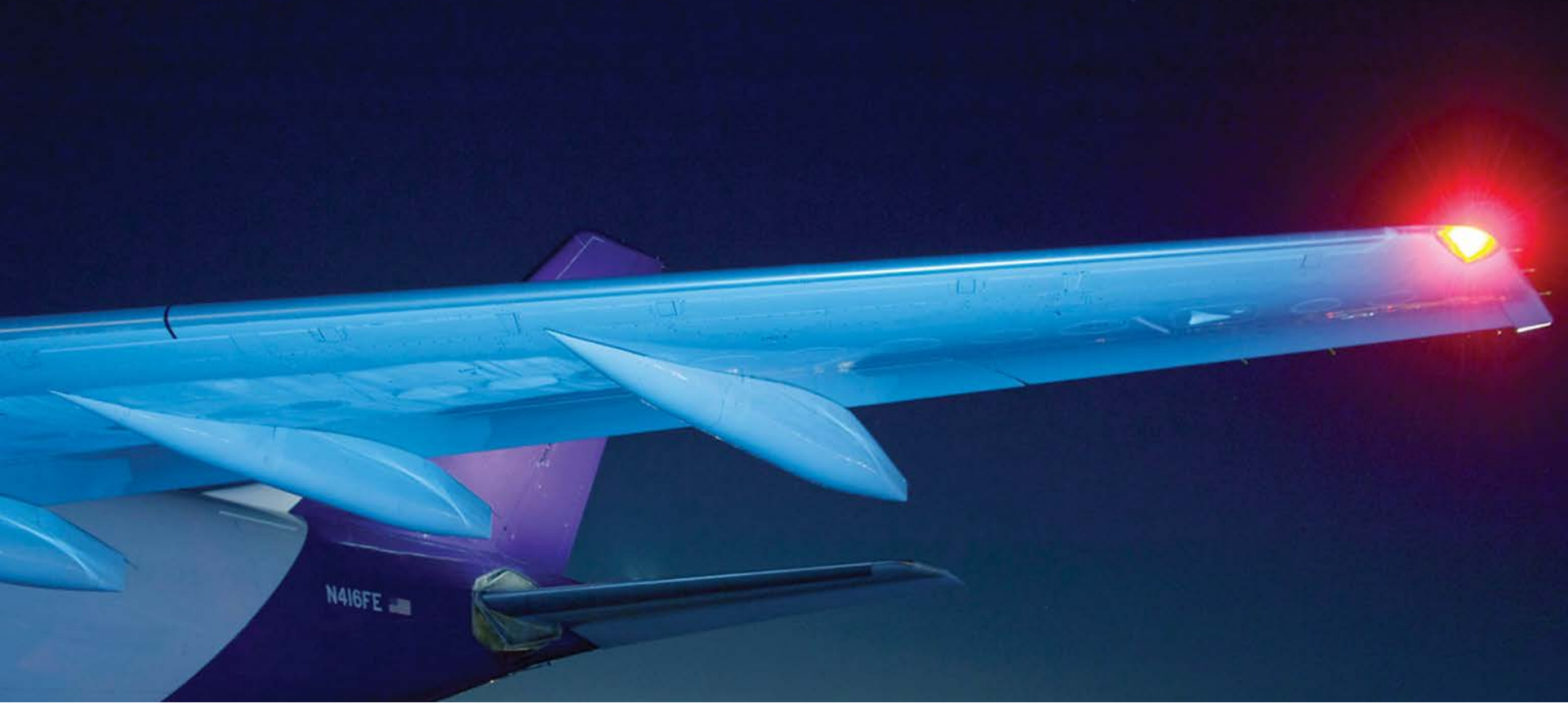
\*Bond proceeds are not included in deposit limits as applied to operating funds



# Bond Proceeds Investment Transactions

## From July 1<sup>st</sup>, 2016 - September 30<sup>th</sup>, 2016

Settle Date	Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
<b>PURCHASES</b>								
							\$	-
<b>CALLS</b>								
							\$	-
<b>MATURITIES</b>								
							\$	-
<b>DEPOSITS</b>								
							\$	-
<b>WITHDRAWALS / SALES</b>								
7/1/2016	First Amer Govt Oblig Fd MM	MM		0.00	--	--	1.000	\$ 3,865,567
8/19/2016	SDCIP (2013 Bonds)	SDCIP		0.96	--	--	1.000	4,646,223
9/19/2016	SDCIP (2013 Bonds)	SDCIP		0.98	--	--	1.000	2,621,725
							\$	11,133,515



Questions ?

## STAFF REPORT

Meeting Date: **NOVEMBER 7, 2016**

### Subject:

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

### Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

### Background/Justification:

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

### Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2016-2017 Budget.

### Environmental Review:

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

# **TRAVEL REQUEST**

**THELLA F. BOWENS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 10/28/16 **PLANNED DATE OF DEPARTURE/RETURN:** 11/13/16 / 11/15/16

**3. DESTINATIONS/PURPOSE** (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Toronto, Canada

Purpose: 24<sup>th</sup> Annual Conference - Canadian Council for Public-Private Partnerships - Speaker

Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$ 1,200.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ 100.00
<b>B. LODGING</b>	<b>\$ 600.00</b>
<b>C. MEALS</b>	<b>\$ 300.00</b>
<b>D. SEMINAR AND CONFERENCE FEES</b>	<b>\$</b>
<b>E. ENTERTAINMENT (If applicable)</b>	<b>\$</b>
<b>F. OTHER INCIDENTAL EXPENSES</b>	<b>\$ 100.00</b>
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ 2300.00</b>

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: 

Date: 11/01/16

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved

(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

**Casey Diane**

---

**From:** conference@pppcouncil.ca  
**Sent:** Friday, October 28, 2016 1:50 PM  
**To:** Bowens Thella  
**Cc:** conference@pppcouncil.ca; Casey Diane  
**Subject:** P3 2016 CONFERENCE CONFIRMATION - COMPLIMENTARY SPEAKER REGISTRATION



## **P3 2016 CONFERENCE CONFIRMATION COMPLIMENTARY SPEAKER REGISTRATION**

October 28, 2016

Registration ID: **15368**

*Please review the following information for accuracy.*

**Name on Badge:** Thella Bowens  
**Company:** San Diego County Regional Airport Authority  
**Address:** 3225 North Harbor Drive  
Third Floor, Commuter Terminal  
San Diego, CA 92101  
United States  
**Tel:** 619-400-  
**Fax:**  
**Email:**  
**CC:**

***BADGES ARE TO BE WORN BY REGISTERED ATTENDEES ONLY.  
BADGE SHARING IS NOT PERMITTED.***

**Government issued photo ID is mandatory when picking up your name badge.**

### **ACCOMMODATIONS**

**Need Accommodations?**

**Book at the Sheraton Centre Toronto Hotel and receive the block group rate of \$225/night.**

**Sheraton Centre Toronto Hotel**  
123 Queen Street West



Toronto, Ontario M5H 2M9  
Tel: 1-416-361-1000

A block of rooms has been reserved at the Sheraton Centre Toronto Hotel at a special conference rate starting at \$225/night, plus applicable taxes and fees.

To book your room, please visit the following [link](#) and reserve with booking code **CCK13A**.

Or call the Sheraton Reservations at 1 888 627 7175 and state that you are with the «**Canadian Council for Public Private Partnership**», or with group code **CCK13A** to receive the special group rates.

Conference rates are valid until October 28th, 5:00 PM Eastern Standard Time

## **PARKING**

If you are driving to the hotel, there are several parking options available, please visit [link](#) for options.

## **CONFERENCE CANCELLATION POLICY**

If you cannot attend the full conference, you may register a replacement from your organization to attend the full conference at no additional cost.

**Badge sharing is not permitted and all attendees must be registered.**

Written cancellation requests received prior to October 28, 2016 11:59 pm EST, will receive a full refund. A \$500.00 administration fee plus taxes will apply on cancellations received after October 28, 2016.

All cancellations and substitutions must be received in writing to [conference@pppcouncil.ca](mailto:conference@pppcouncil.ca)

Regards,

CCPPP Conference Office  
[conference@pppcouncil.ca](mailto:conference@pppcouncil.ca)  
416-593-5754 or 1-877-879-3988.

Français (/Program?lang=fr-CA)

**f** (<https://www.facebook.com/PPPCouncil>) **t** (<https://twitter.com/pppcouncil>)

**in** (<https://www.linkedin.com/company/the-canadian-council-for-public-private-partnerships>)

**P3 2016**  
The Canadian Council for Public-Private Partnerships  
Le Conseil Canadien pour les Partenariats Public-Privé

*The 24<sup>th</sup> Annual CCPPP National Conference  
on Public-Private Partnerships*

# **INNOVATING OUR FUTURE**

November 14-15, 2016  
Sheraton Centre Toronto Hotel | Toronto, Canada

≡ MENU

## **P3 2016 Program**

**We are pleased to announce our distinguished keynote speakers**

at the 24th CCPPP Annual Conference:



**Luis Alberto Moreno**  
President, Inter-American Development Bank



**Governor Tom Ridge**  
Chairman, Ridge Global and First US Secretary of Homeland Security

**P3 FUNDAMENTALS**  
**A One-Day Seminar on the Basics of Public-Private Partnerships**  
**November 14, 2016 | Sheraton Centre Toronto Hotel | Toronto, Canada**  
**MORE INFO**

(<http://www.p3fundamentals.ca>)



**David MacNaughton**  
Canada's Ambassador to the United States of America

## **MONDAY NOVEMBER 14**

**7:00 Registration & Breakfast**

*Conference  
Foyer*

**7:00 Women's Infrastructure Network Breakfast**

Join McCarthy Tétrault for the WIN breakfast, which will feature a short keynote presentation by Savaun Palvetzian, CEO, CivicAction, about the intersection of infrastructure projects with a city at large and the ways we in the infrastructure sector can contribute to that conversation. Network with colleagues and make new connections. To attend, please RSVP to Jennifer Davies at [jdavies@osler.com](mailto:jdavies@osler.com) (mailto:jdavies@osler.com).

*BnB  
Restaurant*

**8:00 Welcome & Opening Remarks**

**Dale Richmond**, Chair, The Canadian Council for & Public-Private Partnerships and President & CEO, DERX Inc.

**The Hon. John Manley**, P.C., O.C., Honorary Chair, The Canadian Council for Public-Private Partnerships and President & CEO, Business Council of Canada

**Mark Romoff**, President and CEO, The Canadian Council for Public-Private Partnerships

*Grand  
Ballroom*

**8:20 Remarks from Conference Presenting Sponsor: SNC-Lavalin**

*Grand  
Ballroom*

**8:25 Keynote Address: To Be Announced**

*Grand  
Ballroom*

**8:50 General Session 1: Delivering the Infrastructure Imperative**

*Grand  
Ballroom*



**The Hon. Kathleen Wynne**, Premier of Ontario

**Moderator: Annette Verschuren**, Chair and CEO, NRStor Inc. and former President, Home Depot Canada

This session will include a discussion with Ontario Premier Kathleen Wynne, highlighting the province's ambitious infrastructure plan and how it is being implemented to deliver critical infrastructure for the next generation of Ontarians. Additional details and speakers to be confirmed soon.

**8:50- International Café**

*Sheraton Hall*

If your company is considering expanding into international markets that may offer P3 opportunities now or in the future, meet with the people on the ground who can assist you in taking your P3 expertise global. See the International Café (Program/International-Cafe) page for details and times.

*C*

**9:50 Networking Break**

Conference  
Foyer

**10:20 General Session 2: Urbanization: How Cities Are  
Shaping Our Future**

Grand  
Ballroom

This panel will bring together urban and private sector leaders to discuss how urbanization is changing our infrastructure needs and focus, and how innovation, technology and private sector finance can be leveraged to create the "city of the future."

*Moderator:* **Gregory Smith**, President and CEO, InstarAGF Asset Management Inc.

*Panel:*

**Ken Tanenbaum**, Chairman, Kilmer Developments

Other speakers to be confirmed

**11:40 Breakout Sessions****1A - Creating an Innovation Culture in the Transit  
Sector**

Grand  
Ballroom  
East

How are transit authorities using innovation to deliver public/commuter transit in the face of increased demands in major urban centres? P3s are one innovative way of delivering the infrastructure and the service but how do transit authorities and planners ensure that a culture of innovation is engrained in the design, development and delivery of mass rapid transit?

*Moderator:* **Kevin Desmond**, CEO, TransLink

*Panel:*

**Joshua Schank**, Chief Innovation Officer, LA Metro

**Chris Gauer**, Executive Vice President, Civil Infrastructure,  
Infrastructure Ontario

**Jason Loos**, Director and Head, Partnerships Victoria (Australia)

**1B - U.S. P3s through a Municipal Lens**

Municipalities in the United States were early adopters of P3s and continue to expand the model into new sectors. Hear from these leading-edge civic leaders about their successes and challenges in executing P3s and what can be done to foster more activity at the municipal level.

*Moderator:* **Michael Marasco**, CEO, Plenary Concessions and Director, CCPPP

*Panel:*

**Ed Marquez**, Deputy Mayor, Miami Dade County

**Diane Barrett**, Chief Projects Officer, City and County of Denver

**Seth W. Miller Gabriel**, Director, Office of Public-Private Partnerships, District of Columbia

Osgoode  
Ballroom  
East

**1C - We the North: Fostering P3s in Canada's Remote and Aboriginal Communities**

Building in Canada's North can create a myriad of challenges from construction risk, unpredictable climate, training issues, and different governance models. The panel will discuss the challenges of executing P3s in the North in a variety of sectors, drawing on the knowledge from projects underway and the leaders who want to get them done.

*Moderator:* **Michael F. Ledgett**, Co-Chair National Infrastructure/PPP Practice Group, Dentons Canada LLP

*Panel:*

**Chief David Crate**, Fisher River Cree Nation

**Stephen Lindley**, Vice President, Aboriginal & Northern Affairs, SNC-Lavalin

**Darrell Beaulieu**, CEO, Denendeh Investments Incorporated

**Elizabeth Pierce**, CEO, Quintillion Subsea Operations

Sheraton Hall  
E

**1:00 Luncheon**

Grand  
Ballroom

**1:30 CCPPP National Awards for Innovation & Excellence in P3s**

Join the celebration and hear about Canada's outstanding projects at the 19th Annual CCPPP National Awards for Innovation & Excellence in Public-Private Partnerships.

Grand  
Ballroom

**2:00 Keynote Address: Public-Private Partnerships in Latin America**

*Grand Ballroom*



**Luis Alberto Moreno**, President, Inter-American Development Bank

The IDB has done extensive research into financing models and the role of the public and private sector in addressing the infrastructure needs of Latin America and the Caribbean. Mr. Moreno will share his views on the obstacles, challenges and the P3 opportunities in these emerging markets.

**2:40 Breakout Sessions**

**2A - The Long Game: Preparing for Handback**

*Osgoode Ballroom East*

Many of Canada's P3 market fully into the O&M phase so the focus shifts from construction to lifecycle and even handback. With a look at Canadian and UK hospital projects that are deep into the O&M period, what issues need to be considered for these complex projects to ensure that owners and providers maintain both their relationship and their assets in a state of good repair?

*Moderator: Anne Stewart*, Partner, Blakes LLP

*Panel:*

**John MacCuish**, Executive Vice President, Services, Carillion Canada

**Doug Wills**, General Manager, P3 Operations, Fraser Health

**Chris Arthur**, Senior Vice President, Balfour Beatty Investments

**Shona Henderson**, Acting Head, Public-Private Partnerships, UK Infrastructure & Projects Authority

**2B - Turning on the P3 Taps in the Water/Wastewater Sector** *Sheraton Hall  
E*

Tougher regulations and aging infrastructure has prompted municipalities and First Nations to look for new and innovative ways to procure and deliver water and wastewater systems. This session will discuss early success stories in Canada's water/wastewater P3 sector, international project expertise, and barriers to adopting the best technology to overcome an estimated \$80 billion water infrastructure gap and deliver superior value for money.

*Moderator:* **Stuart Lee**, President & CEO, EPCOR Utilities Inc.

*Panel:*

**José Diaz-Caneja**, Director General, ACCIONA Agua

**Jean-François Tremblay**, Deputy Minister, Infrastructure and Communities, Government of Canada

**Mark Rupke**, Vice President, Municipal & Commercial Operations, Veolia North America

**2C - The Next Big Things in Infrastructure Financing**

*Grand  
Ballroom  
East*

The financial sector is experiencing one of its biggest shakeups in recent history, with new players and investment vehicles challenging traditional approaches. There is also a strong appetite for stable infrastructure investments. This panel will look at the new models and potential opportunities, such as aboriginal communities, for investors to park their capital.

*Moderator:* **Victoria Turnbull**, Managing Director and Co-Head, Infrastructure Finance Canada, RBC Capital Markets

*Panel:*

**JP Gladu**, President and CEO, Canadian Council for Aboriginal Business

**Mila Lukic**, Investment Director, Bridges Ventures

**Bruce Anderson**, Managing Director, Project Finance and Infrastructure, Manulife Financial Corporation

Other speaker to be confirmed

**3:40 Networking Break**

*Conference  
Foyer*

**4:10 Breakout Sessions**



### **3A - Airports and the Future of Travel**

Osgoode  
Ballroom  
East

The megatrend towards large cities and urbanization will ensure airports remain the most important hubs for global passenger and cargo travel. Modern airports help spur economic growth and will need to meet future growth for cargo and passengers. Airports may even become destinations in their own right - tech-heavy terminals that charm and amaze us. How has the P3 model been leveraged to drive these innovations and what does the future hold? What are the benefits and risks associated with privatizing these assets altogether?

*Moderator:* **Ryan Brady**, Director of US Operations, Aviation Infrastructure Specialist, BTY Group

*Panel:*

**Stewart Steeves**, Chief Executive Officer, LaGuardia Gateway Partners

**Darija K. Scott**, Managing Principal, SCOTT Associates Architects Inc.

Other speakers to be confirmed

### **3B - Building Smart Infrastructure: P3s in the Digital Age**

Sheraton Hall  
E

The digital transformation of workplaces has increased the reliance on IT systems to safeguard employees, improve productivity and deliver better services. The sector is seeing increased demand for these systems in P3 projects such as hospitals, prisons, and other social infrastructure projects. What are the risks and opportunities that these systems bring to P3 and how does it implicate the financing, construction and operation of projects? Learn from those that have been there and are developing the path forward.

*Panel:*

**Wayne Kent**, Vice President and General Manager, Honeywell Building Solutions

**Jeff Good**, Assistant Vice President, Projects, Partnerships BC

**Bill Bailey**, Vice President, Redevelopment, Halton Healthcare

**Joey Comeau**, Vice President, Capital Services, EllisDon Corporation

### **3C - Ontario Regional Express Rail Program Update & Outlook**

Join Metrolinx and Infrastructure Ontario as they present an update on the Regional Express Rail program and outlook of projects. This is one of the largest infrastructure programs in North America and a top priority for transit in the Greater Toronto and Hamilton area. The information session will involve presentations and provide an opportunity for dialogue about the challenges and opportunities for the market.

*Grand  
Ballroom  
East*

### **6:00 First Night Reception**

Join fellow delegates, speakers and VIPs at the conference's gala networking event.

*Sponsored by:* Aecon Group, Acciona, BMO Capital Markets, Morrison Hershfield, Torys LLP, WSP / MMM Group

*Art Gallery of  
Ontario,  
317 Dundas  
St. West*

### **8:00 Young Leaders in Infrastructure Reception**



Following the Reception, head to YLI's popular after-party.

*Pravda  
Vodka Bar,  
44 Wellington  
St. East*

## **TUESDAY NOVEMBER 15**

### **7:15 Breakfast**

*Conference  
Foyer*

### **7:45 CCPPP Annual General Meeting**

*Grand  
Ballroom  
East*

### **8:30 Day 2 Opening Remarks**

**Mark Bain**, Chair, The Canadian Council for Public-Private Partnerships and Partner, Torys LLP

**Dale Richmond**, former Chair, The Canadian Council for & Public-Private Partnerships and President & CEO, DERX Inc.

*Grand  
Ballroom*

**8:40 Keynote Address & Discussion: Shared Risk:  
Protecting Critical Infrastructure**

*Grand  
Ballroom*

**Governor Tom Ridge**, Chairman, Ridge Global and First US  
Secretary of Homeland Security



*Moderated by: The Hon. John Manley, P.C., O.C.,  
Honorary Chair, CCPPP and President & CEO,  
Business Council of Canada*

Governor Ridge says unlike natural disasters or other events that can disrupt commerce and vital services, cyber-attacks occur every minute of every day in every industry. Whether it is ransomware that can debilitate healthcare systems or hackers targeting sensitive national security information, he says cyber-attacks are becoming more complex and more common. Governor Ridge will address the need to protect and defend critical infrastructure from the daily threat of cyber-attacks.

**9:15 General Session 3: Investing in Infrastructure - Global Trends, Challenges and Opportunities**

*Grand  
Ballroom*

This session will put the spotlight on the evolution of the international market for infrastructure investment. Hear from the leaders of firms with huge global footprints share their views on the P3 state of play around the world and what governments need to do to attract these strategic investments in an increasingly competitive global marketplace.

*Panel:*

**Thierry Déau**, Founding Partner, CEO, Meridiam

**Olivier Brousse**, Chief Executive, John Laing

**Lou Serafini, Jr.**, President & CEO, Fengate Capital Management and Director, CCPPP

**Bruce Hogg**, Managing Director, Head of Infrastructure Americas, Canada Pension Plan Investment Board

**10:15 Networking Break**

*Conference  
Foyer*

**10:35 General Session 4: State of the Nation: A Dialogue with  
Canada's P3 Agencies**

*Grand  
Ballroom*

With infrastructure investments at the forefront of provincial and federal budgets, what's on the agenda for Canada's P3 agencies and how is the model changing and adapting to market conditions and the need to maximize value for money? What P3 expertise is Canada exporting to both established and emerging markets?.

*Moderator: Drew Fagan*, Senior Fellow, Public Policy Forum and C.D. Howe Institute; former Ontario Deputy Minister of Infrastructure

*Panel:*

**Ehren Cory**, Divisional President, Project Delivery, Infrastructure Ontario

**Amanda Farrell**, President and CEO, Partnerships BC and Director, CCPPP

**John McBride**, Chief Executive Officer, PPP Canada

**Rupen Pandya**, President & CEO, SaskBuilds and Director, CCPPP

**11:35 Speed Networking**

*Sheraton  
Hall C*

If you're looking to expand your contact list, meet industry leaders and new colleagues at this quick-paced networking session.

**11:50 Breakout Sessions**

**4A - What Happens When Things Go Wrong?**

*Osgoode  
Ballroom  
East*

The 't's are crossed. The 'i's are dotted. The risks have been assessed and assigned. The contract has been vetted. Looks great on paper. What could possibly go wrong? Chances are something will go wrong and the question is how does ProjectCo and the public sector owner deal with the unforeseen while making sure the project is still delivered on time and on budget. This panel will discuss real problems that arose on real projects and explore the lessons learned.

*Moderator: Sarah Roberts*, President, INTECH Risk Management

*Panel:*

**Brian Kelsall**, Partner, Fasken Martineau DuMoulin LLP

**David Bowcott**, Global Director – Growth, Innovation & Insight, Construction and Infrastructure Group, Aon Risk Solutions

**Edmund Mahabir**, Executive Vice President, PPP Infrastructure Development & Construction, Carillion Canada Inc.

**Paul Hughes**, Senior Director, Altus Group

#### **4B - Let's Get Jurisprudential: Hot Topics in P3 Law and Procurement**

*Grand  
Ballroom  
East*

This panel of leading legal and procurement experts will discuss trends, new developments, changes and opportunities in P3s. This will include topics such as changes in procurement best practices, conflict of interest, dispute resolution, updates to templates and processes, and more.

*Moderator: Tara Mackay, Partner, Torys LLP*

*Panel:*

**Marni Dicker**, Executive Vice President, General Counsel and Corporate Secretary, Infrastructure Ontario

**Catherine Doyle**, Partner, Blake, Cassels & Graydon LLP

**Timothy J. Murphy**, Partner, McMillan LLP

**Andrée M. Blais**, Partner, Nossaman LLP

#### **4C - Higher Ground: Bringing the P3 Model to Post-Secondary Infrastructure**

*Sheraton  
Hall E*

Colleges and universities have historically used P3s to build student housing and are now using inventive approaches to deliver other types of campus facilities, such as classrooms and labs, research facilities and athletic spaces. This panel will draw on the global experiences and lessons learned in post-secondary P3s to ensure their success in this growing market.

*Panel:*

**Dan Feitelberg**, Vice Chancellor for Planning and Budget, University of California Merced

**Dr. Ron Burnett**, President and Vice-Chancellor, Emily Carr University of Art + Design

**N.W. Bud Purves**, President, York University Development Corporation

**Kerry Alexander**, Investment Programmes Director, Scottish Futures Trust

#### **1:00 Luncheon & Champion Award**

*Grand  
Ballroom*

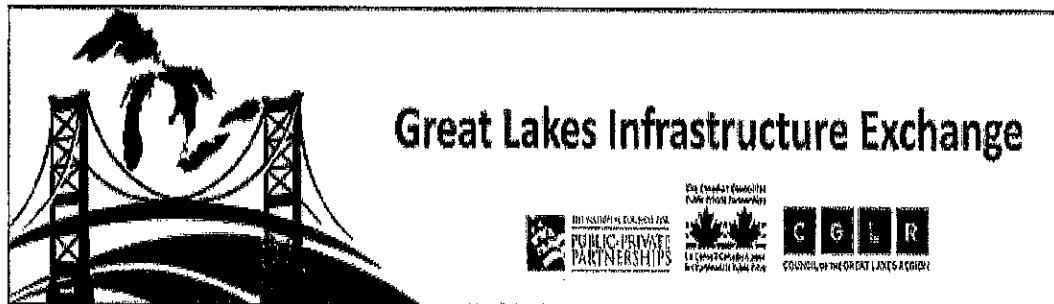
**1:40 Keynote Address: Canada-US Relations and the Need for Long-Term Economic and Infrastructure Security**

*Grand Ballroom*



**David MacNaughton**, Canada's Ambassador to the United States of America

Ambassador MacNaughton will discuss the Canada – US relationship moving forward with a new president set to take office on January 20th, 2017. He will also highlight the benefits both countries enjoy through an ongoing and open dialogue about shared concerns relating to our economic, security and infrastructure needs.



**2:20 Remarks from Great Lakes Infrastructure Exchange Presenting Sponsor**

*Grand Ballroom East*

**2:25 Keynote Address: To Be Announced**

*Grand Ballroom East*

**2:45 Panel 1 - The State of the P3 Market in the Great Lakes Region**

*Grand Ballroom East*

Alternative approaches to financing and procurement, such as P3s, have the potential to facilitate important infrastructure renewal in the Great Lakes and St. Lawrence Region. The use of these alternative approaches has been mixed on both sides of the border. This panel will explore the state of the P3 market in the region and what policies and regulations would enable more private sector partnerships.

**3:30 Networking Break**

*Conference Foyer*

**3:50 Panel 2 - Key Ingredients to Fostering P3s in the  
Great Lakes Region**

*Grand Ballroom  
East*

Major civil infrastructure projects require the fiscal capacity to build them as well as the long-term financial capacity to operate and maintain the assets for decades. Another important element of large, complex capital projects is the proper management of project risk. This panel will explore the key ingredients to successfully designing and deploying new infrastructure in the region.

*Panel:*

**Dale Bonner**, Executive Chairman, Plenary Concessions

**George Theodoropoulos**, Managing Director – Infrastructure,  
Fengate Capital

**Bryan Kendro**, Vice President, Development, Star America  
Infrastructure

**4:35 Panel 3 - Bi-National P3 Opportunities**

*Grand Ballroom  
East*

Infrastructure improvements in the Great Lakes-St. Lawrence Region are essential for robust economic growth and to enhance productivity, with a record of high return on investment. Where is the greatest potential for private sector involvement in modernizing the region's public assets, from the renewal of roads and bridges, drinking water, wastewater systems, to our ports and waterways?

*Panel:*

**Helena Borges**, Associate Deputy Minister, Transport Canada

**Frédéric Brassard**, Vice President, Corporate Development &  
Legal Affairs, Axiom Infrastructure

**George Ghareeb**, Vice President, TERRA Engineering Ltd. and  
Chair, American Society of Civil Engineers' Region 3

**Cameron Davis**, Senior Advisor to the Administrator, U.S.  
Environmental Protection Agency

**5:20 Closing Remarks**

*Grand Ballroom  
East*

**5:30 Closing Networking Reception**

*Conference  
Foyer*

Contact Us at the CCPPP Conference Office by phone at 416-593-5754 or 1-877-879-3988  
Email Us at [conference@pppcouncil.ca](mailto:conference@pppcouncil.ca) (<mailto:conference@pppcouncil.ca>)

# **TRAVEL EXPENSE**



**APRIL BOLING**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**TRAVEL EXPENSE REPORT - Board Members**

*(To be completed within 30 days from travel return date)*

Board member name: April C. Boling  
 Departure Date: 9/25/2016 Return Date: 9/27/2016 Report Due: 10/27/16  
 Destination: Washington, D.C.

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

<sup>3</sup> Business Expense Reimbursement Policy 3.30

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40

	Authority Expenses (Prepaid by Athly)	Board Member Expenses							TOTALS	
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY		
		9/25/16	9/26/16	9/27/16						
<b>Daily PerDiem Limitations:</b>										
**GSA Daily Hotel Rate or Conference Hotel Rate		325.00	325.00							
**GSA Daily Meals, Entertainment & Incidentals (ME&I)		69.00	69.00							
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)		647.20								647.20
Conference Fees (provide copy of flyer/registration expenses)	1,800.00									0.00
Rental Car										0.00
Gas and Oil										0.00
Garage/Parking										0.00
Mileage - attach mileage form										0.00
Taxi/Shuttle Fare (include tips pd.) To/From meetings, airport, etc.		20.00	10.48	13.91						44.39
Hotel - Actual Expense Paid - Excluding Taxes		325.00	325.00							
Allowable Hotel (Lessor of Actual or GSA Allowance)		325.00	325.00	0.00	0.00	0.00	0.00	0.00		650.00
Hotel Taxes Paid		47.13	47.13							94.26
Telephone, Internet and Fax										0.00
Laundry										0.00
<b>Meals, Entertainment &amp; Incidentals (M,E&amp;I):</b>										
Meals (include tips pd.)	Breakfast			21.70						
	Lunch			25.22						
	Dinner		24.16	87.97						
	Other Meals									
Entertainment (Hospitality) <sup>1</sup>										
Tips Paid to Maids, Bellhops and other hotel servers										
Taxi/Shuttle Fare (include tips pd.) To/From meal destinations										
<b>Total Meals, Entertainment &amp; Incidentals</b>		24.16	87.97	46.92	0.00	0.00	0.00	0.00		
<b>GSA Allowance for M,E&amp;I (from above)</b>		69.00	69.00	69.00	0.00	0.00	0.00	0.00		
<b>Allowable M,E&amp;I (Lessor of Actual or GSA Allowance)</b>		24.16	69.00	46.92	0.00	0.00	0.00	0.00		140.08
<i>Alcohol is a non-reimbursable expense</i>										0.00
Miscellaneous: Baggage Fee										0.00
										0.00
										0.00
<b>Total Expenses</b>	1,800.00	1,782.49	1,170.61	60.83	0.00	0.00	0.00	0.00		1,575.93

**Grand Trip Total** 3,375.93

Less Cash Advance (attach copy of Authority ck)

Less Expenses Prepaid by Authority 1,800.00

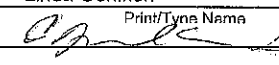
**Due Traveler** - if positive amount, prepare check request

**Due Authority** - if negative, attach check payable to SDCRAA 1,575.93

Note: Send this report to Accounting even if the amount is \$0.

*Alcohol is a non-reimbursable expense*  
<sup>1</sup> Give names and business affiliations of all persons whose meals were paid by traveler.  
 Failure to attach required documentation will result in the delay of processing reimbursement. If you have any

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Linda Gehlken  
 Traveler Signature:   
 Administrator's signature: \_\_\_\_\_

Ext.: X2557  
 Date: 10/20/16  
 Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_.

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: April Boling Dept: 2

Position:  Board Member     President/CEO     Gen. Counsel     Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 7/13/16 PLANNED DATE OF DEPARTURE/RETURN: 9/25/16 / 9/28/16

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Washington D.C.

Purpose: Attend S.D. Regional Chamber Mission to Washington D.C.

Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 650.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 150.00

B. LODGING \$ 1200.00

C. MEALS \$ 215.00

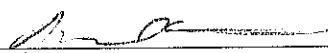
D. SEMINAR AND CONFERENCE FEES \$ 1,300.00

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$ 50.00

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 3,515.00

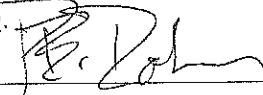
**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 7/13/16

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 7/21/16

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)



# MISSION TO WASHINGTON D.C.

**2016  
TENTATIVE  
AGENDA**

## September 25, 2016

7:00 PM - 9:00 PM

### **Sunday - Welcome Reception, Sponsored by Kaiser Permanente**

**Location:** Altitude Room (Roof Level), W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

## September 26, 2016

7:45 AM - 8:00 AM

### **Delegation Photo**

**Location:** Great Room (Lower Level), W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

8:00 AM - 9:00 AM

### **Monday - Breakfast, Sponsored by SDSU**

**Location:** Great Room (Lower Level), W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

#### **Speakers:**

- Eileen Braden, VP of Political Affairs, US Chamber
- Jack Howard, SVP of Congressional Affairs, US Chamber

9:00 AM - 9:20 AM

### **Introduction to Hidden Heroes by Senator Elizabeth Dole**

**Location:** W Hotel; 515 15th St NW, Washington, DC 20004

**Meeting Objectives:** Senator Elizabeth Dole makes an important announcement about San Diego's newest designation in regards to her initiative, Hidden Heroes.

9:15 AM - 10:00 AM

### **The National Security Case for TPP with Jim Arkedis**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Meeting With:** Jim Arkedis, President, 4DPAC

**Meeting Objectives:** Jim Arkedis is the President of 4DPAC, a political action committee that supports candidates with internationalist national security platforms, and a specific focus on development. He appears regularly on CNN and MSNBC to comment on security and foreign policy, and has written for the *New York Times*, *Washington Post*, and *The Atlantic*, among others. He will share his expertise through the perspective of TPP, a major Chamber priority.

**POC:** Stefanie Benvenuto, Chamber staff

10:00 AM - 10:45 AM

### **Department of Commerce**

**Location:** 1401 Constitution Ave., N.W., Washington, DC 20230

**Entrance:** Enter through the main visitor's entrance on 14th street (directly across from the Ronald Reagan Building). Area under construction.

**Check-in:** Delegates will need a picture ID and will pass through metal detectors. Either Patrick or other DOC staff will escort the group to the meeting room.

**Meeting With:** John M Anderson; Geri Word, Director of the Office of North America; and SelectUSA Executive Director Vinai Thummalapally

**Meeting Objectives:**

- High Level Economic Dialogue (HLED) recent memorialization and plan to transcend Presidential Administrations for a long-term collaborative relationship between the US and Mexico; including the reestablishment of the desert rail line.
- The need to reach significant milestones for Otay Mesa East
- TPP

**POC:** Patrick J. Krissek, Mexico Desk Officer, Office of North America, 202-482-4231

10:00 AM - 10:45 AM

**U.S. Interagency Council on Homelessness**

**Location:** Cannon House Office Building, Room 122, 27 Independence Avenue SE. Washington D.C. 20003

**Meeting With:** Matthew Doherty, Executive Director of the United States Interagency Council on Homeless

**Meeting Objectives:**

- Introduction to the operation of USICH.
- Discuss intersection of healthcare & homelessness-coordinated systems and coordinated entry.
- Urge HUD to revise the federal funding formula for homelessness prior to the end of the year.
- Highlight San Diego successes in addressing homelessness.

**POC:** Kenya Wiggins, kenya.wiggins@usich.gov

10:45 AM - 11:45 AM

**Key Education & Workforce Staffers - House Education & Workforce Committee**

**Location:** Longworth House Office Building, Room 1040, 9 Independence Ave SE, Washington, DC 20515

**Meeting With:** Eunice Ikene & Udochi Onwubiko, Labor Policy Associates

**POC:** Christine Godinez, (202) 226-2068, christine.godinez@mail.house.gov

11:00 AM - 11:45 AM

**General Services Administration**

**Location:** GSA Headquarters, 1800 F Street Rm 1408, NWWashington, DC 20405

**Entrance:** Meet Ningurm at the 1800 F St. door where she will escort the group. Photo ID required.

**\*please arrive no later than 10:45am for security clearance**

**Speaker:** Denise Turner Roth, Administrator

**Meeting Objectives:**

- General overview and update of the San Ysidro Port of Entry Modernization and Expansion
- Vision and innovative concept of the future Otay Mesa East Port of Entry

**POC:** Ningrum W Spicer, (202) 316-8367, [purwaningrum.spicer@gsa.gov](mailto:purwaningrum.spicer@gsa.gov)

11:00 AM - 11:45 AM

**Rear Admiral Paul D. Pearigen - US Navy**

**Location:** Cannon House Office Building, Room 122, 27 Independence Avenue SE. Washington D.C. 20003

**Meeting With:** Rear Admiral Paul D. Pearigen of the US Navy. Admiral Pearigen will be assuming command of Navy Medicine West in late 2016.

**Meeting Objectives:** Introduce Adm. Pearigen to the San Diego business community, learn about his plans for Navy Medicine West and hear high-level overview of latest developments and innovation in military medicine.

11:15 AM - 11:45 AM

**Congresswoman Mimi Walters**

**Location:** Cannon House Office Building, Room 236, 27 Independence Ave SE, Washington, DC 20003

**Meeting Objectives:** Economic Development/Gig Economy

**POC:** Gabriela Sterling, (202) 225-5611, [gabriela.sterling@mail.house.gov](mailto:gabriela.sterling@mail.house.gov)

11:30 AM - 1:00 PM

**Monday - Luncheon, Sponsored by Dentons**

**Location:** Denton Offices, 1900 K St NW, Washington, DC 20006

**Lunch served at 11:30am**

**Program begins at noon**

**Speakers:** Former Congressman Bill Owens, Ron Kaufman, John Russell IV, Margeaux Plaisted

**Meeting Objectives:** Our always exciting and informative partners at Denton's bring together a panel of former elected officials, campaign strategists and legislative experts to discuss the 2016 election.

1:00 PM - 1:45 PM

**Deputy Secretary Nani Coloretti - Department of Housing & Urban Development**

**Location:** Department of Housing & Urban Development, 451 7th Street S.W., Washington, DC 20410

**Meeting With:** Nani Coloretti, Deputy Secretary

**Meeting Objectives:** Highlight the important opportunity the Department has to adopt a new federal formula for homelessness funding, as San Diego has been inadequately funded for decades. Thank the Department for their assistance in extending the Moving to Work program, and identify recent successes of the region including Housing Our Heroes, and the rehab of the Hotel Churchill.

**Meeting Lead:** Rick Gentry, San Diego Housing Commission

**POC:** Casimir Peters, [Casimir.Peters@hud.gov](mailto:Casimir.Peters@hud.gov)

1:15 PM - 1:45 PM

**Senior Advisor to the Secretary - Department of Veterans Affairs**

**Location:** U.S. Department of Veterans Affairs - Central Office, 810 Vermont Ave NW, Washington DC 20420

**Meeting With:** Matthew Collier, Senior Advisor to the Secretary

**Meeting Objectives:** Transitioning veterans and Housing & Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) program

**POC:** Nickole Logan, Executive Assistant, (202) 461-1752;  
nickole.logan@va.gov  
<http://www.va.gov/homeless/hud-vash.asp>

1:30 PM - 2:15 PM

**McKinsey & Company**

**Location:** 1200 19th St, NW, Wash, DC 20036 10th floor plaza

**Meeting Objectives:** Vivian Riefberg, Senior Partner at McKinsey will discuss dynamics of the Presidential election and share information from McKinsey's Presidential Transition Initiative. Then we will break-out into the following groups.

**Speakers:**

W. Thomas Dohrmann, Senior Partner  
Vivian Riefberg, Senior Partner  
Jeff Berg, Partner  
Kevin Neher, Partner  
Drew Erdmann, Partner  
Jon Spaner, Advisor on Homeland Security  
Shannon Peloquin, Associate Principal  
Ron Ritter, Expert Principal in Service Operations  
Alex Kazaks, Expert Principal in Innovation and Technology  
Martha Laboissiere, Senior Expert on Education  
John Means, Partner

2:00 PM - 2:30 PM

**Key NIH/Public Health Staffer - Office of Senator Alexander (TN)**

**Location:** 104 Hart Office Building, Room 725, Washington D.C. 20002

**Meeting With:** Laura Pence

**Meeting Objectives:**

- Receive update on mental health policy
- Discuss telehealth opportunity
- Review concerns of MACRA implementation
- Discuss public health issues/concerns

**POC:** Katherine Bell, (202) 224-1409,  
Kathryn\_Bell@help.senate.gov

2:15 PM - 3:00 PM

**McKinsey & Company Break Out Sessions**

**Location:**

**Break-Out Sessions:**

- Customer Experience (includes travel and tourism)
- Capital Productivity and Infrastructure (airports, seaports, real estate, public transportation, engineering and services, and water and waste)
- Innovation and technology (as applied to the City's aspiration to build the tech economy)
- Smart Cities and Economic Development
- Healthcare
- Education

3:00 PM - 3:45 PM

**Brookings Institution - Bilateral Cities Initiative**

The Global Cities Initiative (GCI) is a joint project of the Brookings Institution and JPMorgan Chase to help U.S. and international city-regions strengthen their international economic competitiveness and connections for sustained growth and high-quality jobs.

**Location:** The Brookings Institution - 1755 Massachusetts Ave NW, Washington, DC 20036, 5th floor

**Entrance:** At entrance, check-in with security

**Speaker:** Marek Gootman, Fellow and Director, Strategic Partnerships & Global Initiatives

**POC:** Anthony will greet us in the lobby, 202-238-3113

3:00 PM - 4:30 PM

**Department of Transportation Presents the Future of Autonomous Vehicles**

**Location:** 1200 New Jersey Ave SE Washington, DC 2059

**Meeting With:** Greg Winfree, Assistant Secretary for Research and Technology, Mark Rosekind - NHTSA Administrator Egan Smith, and Kevin Dopart - Intelligent Transportation Systems - Joint Program Office

**Meeting Objectives:** The global shift to autonomous vehicles is moving at a breakneck pace but is confronted with technological, regulatory and legal complications. Representatives from the Office of the Secretary, NHTSA & FHWA will share insights in to policy trends and regulatory development both on the federal and state level. Panelists will also address whether the current federal and state funding methods and structures are driving the innovation required.

**POC:** Nate Turnbull, (202) 413-1008, NTurnbull@connect.org

3:15 PM - 3:45 PM

**Deputy Secretary Chris Lu, Department of Labor**

**Location:** Department of Labor, FPB Building, 200 Constitution Ave NW, Washington, DC 20210

**Meeting With:** Chris Lu, Deputy Secretary

**Meeting Objectives:**

- Highlight successful initiatives to address increased workforce participation in San Diego
- Discuss the Deputy Secretary's efforts to increase veteran hiring
- Address the issue of disconnected youth in San Diego

**POC:** Kwanice Jackson, (202)693-6092, jackson.kwanice@dol.gov

4:00 PM - 4:30 PM

**US Trade Representative's Office**

**Location:** EEOB 210/2121650 Pennsylvania Avenue N.W., Washington, DC 20502

**Entrance:** Check in at security checkpoint at the corner of 17th and State place, NW by 3:40 to allow time for security procedures.

**Meeting With:** Barbara Weisel, Chief Negotiator TPP

**Meeting Objectives:**

- TPP update, likelihood of passing in lame duck term
- TTIP
- Brexit



**POC:** Max Oltersdorf, (202)395-9590,  
Max\_L\_Oltersdorf@ustr.eop.gov

6:00 PM - 7:30 PM

**Monday - Reception Sponsored by Cox**

**Location:** Holeman Lounge, The National Press Club, 529 14th Street NW (13th Floor), Washington, DC 20045

8:00 PM - 10:00 PM

**No-Host Presidential Debate Viewing**

**Location:** Bar Deco, 717 6th St. NW, Washington, DC 20001

10:00 PM - 2:00 AM  
(September 27, 2016)

**Capitol Tour w/ Congressman Vargas**

**Location:** US Capitol  
Capitol Tour w/ Congressman Vargas

**September 27, 2016**

8:00 AM - 9:00 AM

**Tuesday - Breakfast**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Speaker:** Carlos Sada, Mexican Ambassador to the United States

9:30 AM - 10:15 AM

**Congressmembers Vargas and Issa**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**POC:** Christina Reyes (Vargas), (202) 225-8045, [Christina.Reyes@mail.house.gov](mailto:Christina.Reyes@mail.house.gov) ; Katie Weiss (Issa), (202) 225-3906, [Katie.Weiss@mail.house.gov](mailto:Katie.Weiss@mail.house.gov)

10:30 AM - 11:00 AM

**Key Energy & Water Staffer - Office of Congressman Peters (CA-52)**

**Location:** Office of Congressman Peters, Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** K.C. Jaski, Legislative Assistant

**POC:** K.C. Jaski, (202) 225-0508, [KC.Jaski@mail.house.gov](mailto:KC.Jaski@mail.house.gov)

10:30 AM - 11:00 AM

**Key Healthcare Staffer - Office of Senator Bill Cassidy (LA-6)**

**Location:** 703 Hart Senate Office Building, Washington D.C., 20002

**Meeting With:** Brenda Destro, Office of Senator Cassidy, Senior Public Health Policy Advisor

**Meeting Objectives:** Discussion of Precision Medicine, Mental Health, IMD Exclusion, and Telehealth.

**POC:** Jennifer Lauterbach, (202) 224-5824, [Jennifer\\_Lauterbach@cassidy.senate.gov](mailto:Jennifer_Lauterbach@cassidy.senate.gov)

10:30 AM - 11:30 AM

**Customs and Border Protection**

**Location:** Ronald Regan Building, 4.4A Commissioner's Large Conference Room, 1300 Pennsylvania Ave NW, Washington, DC

20004

**Entrance:** Use the 14th street entrance. Check in with the guards and call 202-344-2001 for escort.

**Meeting With:** Executive Assistant Commissioner Todd Owen

**Meeting Objectives:**

- Update on the creation of a consolidated North American Trusted Traveler Program (Nexus, SENTRI, Global Entry)
- Simplifying the addition of a new vehicle for existing SENTRI/Global Entry users by removing this requirement or significantly reducing the approval time
- Construct a rail port of entry at Tecate which includes a pre-inspection facility
- Continue to work with the region to advance planning and construction of the Otay Mesa East POE
- Update on technology improvements at ports of entry to increase efficiency
- We also continue to support business hours expansion at the Tecate POE and increased staffing at our air and sea ports.

**POC:** Danyelle McDowell

10:30 AM - 11:30 AM

**The State of San Diego's Military - Briefing by Dentons**

**Location:** W Hotel, 515 15th St NW, Washington DC 20004

**Meeting Objectives:** Hear from defense lobbying professionals about how San Diego's businesses and military installations are keeping the country safe. Will include expectations about the future of defense policy, and the businesses that contract with our major military institutions.

10:45 AM - 1:00 PM

**National Cybersecurity & Communications Integration Center**

**Location:** National Cybersecurity & Communications Integration Center, 1110 North Glebe Road, Arlington, Virginia 22201

**Meeting With:** Senior Staff

**Meeting Objectives:** The National Cybersecurity and Communications Integration Center is a 24x7 cyber situational awareness, incident response, and management center that is a national nexus of cyber and communications integration for the Federal Government, intelligence community, and law enforcement.

**Important Note:** The facility is approximately 20 minutes from the W by taxi. Due to the classified nature of the NCCIC, access is available to U.S. Citizens only (not open to Foreign Nationals). The closest metro station is the Ballston stop on the orange line. All visitors will be required to present a valid government-issued photo identification. Please allow 10 minutes to clear security. Upon clearing security, proceed to the 7th Floor for the tour and briefing.

**POC:** Nate Turnbull, Cell: (202) 413-1008,  
NTurnbull@connect.org

11:00 AM - 11:45 AM

**Deputy Secretary Victor Mendez, Department of Transportation**

**Location:** U.S. Department of Transportation (Lincoln Room- 9th Floor), 1200 New Jersey Ave SE Washington, DC 20590

**Entrance:** The main visitor's entrance is located in the West Building, on New Jersey Avenue and M Street (next to the Starbucks). Upon entering the lobby, please proceed to the security desk and inform them that you have a meeting with the Deputy Secretary. A member of our team meet you downstairs and escort you to the meeting location. Additionally, please remember to arrive at least 10 minutes prior to your meeting to allow enough time to check-in and go through security. If you would like more information on directions to our building as well as parking or metro information please visit <https://www.transportation.gov/directions>.

**Meeting With:** Victor Mendez, Deputy Secretary

**POC:** Deva Tucker, 202 430 8053, Deva.Tucker@dot.gov

12:00 PM - 1:00 PM

**Tuesday - Luncheon, Sponsored by Kaiser Permanente**

**Location:** Kaiser Permanente Center for Total Health, 700 2nd St NE, Washington, DC 20002

**Speaker:** Jeff Roe, Founder & Principal, Axiom Strategies

**Meeting Objectives:** Join us to hear from Jeff Roe, the former campaign manager for Senator Ted Cruz's 2016 Presidential race. Roe is the Founder and Principal of Axiom Strategies, one of the fastest growing firms in Washington, DC. He'll provide a unique insight into the Republican Primary of 2016 and an exciting look ahead to November.

1:15 PM - 1:45 PM

**Key Small Business & Jobs Staffer - Office of Congressman Issa**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Legal Fellow and 1st Lt J. Michael O'Neill, USMC

**POC:** Michael O'Neill, (202) 713-7328, michael.oneill@mail.house.gov

2:00 PM - 2:30 PM

**Congress Members Peters, Davis & Hunter**

**Location:** Cannon House Office Building, Room TBD, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Rep. Peters, Rep. Davis & Rep. Hunter

**POC:** Baillee Brown (Peters), Cynthia Patton (Davis); Liz Argo (Hunter)

2:00 PM - 3:00 PM

**Department of State**

**Location/Entrance:** 2201 C Street NW, which is the main entrance to the State Department.

**\*Please arrive by 1:30pm for clearance.**

**Meeting With:** John Creamer, Deputy Assistant Secretary

**Meeting Objectives:**

- Overview of the administration's successes & future challenges with regard to U.S. relations with Mexico (lessons learned, policy recommendations/advice for next administration).

- Overview of the U.S.-Mexico relationship with particular emphasis on the State Department's role in promoting cross-border trade as well as building more efficient border infrastructure.

2:00 PM - 3:30 PM

**Hidden Heroes Press Conference/Elizabeth Dole Foundation**

**Location:** Capitol Visitors Center Auditorium, 1st St NE, Washington, DC 20515

3:00 PM - 3:30 PM

**Key Health Staffer - Office of Senator Feinstein**

**Location:** 104 Hart Office Building, Room 331, Washington, DC 20002

**Meeting With:** Megan Thompson, Legislative Assistant

**POC:** Megan Thompson, (202) 223-3841, Megan\_Thompson@feinstein.senate.gov

3:00 PM - 3:30 PM

**Key Water Staffer - Office of Congressman Vargas (CA-51)**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Aaron M. Allen, Senior Legislative Assistant

**POC:** Aaron M. Allen, (202) 225-8045, Aaron.Allen@mail.house.gov

3:00 PM - 4:00 PM

**Department of Homeland Security**

**Meeting With:** Alan Bersin, Assistant Secretary

3:30 PM - 4:00 PM

**Key Military & Veterans Staffer - Office of Congressman Peters (CA-52)**

**Location:** Cannon House Office Building, Room 340, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Sterling McHale, Legislative Aide, House Veterans Affairs Committee

**POC:** Sterling McHale, (202) 225-0508 (office), Sterling.McHale@mail.house.gov

3:30 PM - 4:15 PM

**Clean Energy Briefing from Leading Think Tank - Third Way**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Ryan Fitzpatrick, Deputy Director of the Clean Energy Program

<http://www.thirdway.org/about/team/ryan-fitzpatrick>

4:00 PM - 4:30 PM

**Congressmember Joe Wilson (SC-2) - Armed Services Committee**

**Location:** 2229 Rayburn House Office Building, Washington DC 20515

**Meeting Contact:** Emily Saleeby, 202.225.2452

4:00 PM - 5:00 PM

**White House Biotech Regulation Roundtable/White House Office of Science & Technology Policy**

**Location:** White House Eisenhower Executive Office Building, Room 460, 1600 Pennsylvania Ave NW, Washington, DC 20515

**Meeting Objectives:** Each of the Federal regulatory agencies (USDA, HHS & EPA) with jurisdiction over biotechnology products have developed regulations and guidance under each of their existing laws, resulting in a complex system for assessing and managing health and environmental risks of the products of biotechnology. The White House recently initiated a process to modernize the Federal regulatory system for biotechnology. Members of the Office of Science and Technology Policy overseeing the modernization will brief the San Diego delegation on framework for the modernization and process for building a long-term strategy to ensure that the Federal regulatory system protects public health while promoting innovation.

**POC:** Nate Turnbull, cell: (202) 413-1008, NTurnbull@connect.org

**IMPORTANT NOTE:** full security details required.

5:30 PM - 7:00 PM

**Tuesday - Reception sponsored by Charter**

**Location:** Mexican Cultural Institute, 2829 16th St NW, Washington, DC 20009

September 28, 2016

8:00 AM - 9:00 AM

**Wednesday - Breakfast - Closing Session**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Speakers:** Gerrit Lansing, Chief Digital Officer, Republican National Committee & Mike Moschella, Director, DKC Analytics

**Meeting Objectives:** An exciting overview from national campaign experts that explains the new and innovative ways data and technology are impacting campaigns and elections.

Thank you for submitting your application. If you don't receive a confirmation email in the next hour, please contact [eventregistration@sdchamber.org](mailto:eventregistration@sdchamber.org).

You will be notified when your application is approved, at which point your card will also be charged.

You can modify your application by clicking the "MODIFY" button above. Please **save your confirmation number** below so that you may access and modify your agenda and information at a later time.

**General Options**

**Name:**

Catherine April Boling

**Title:**

Board Member

**Company:**

San Diego County Regional Airport Authority

**Address:**

3225 N. Harbor Drive

San Diego, California 92101-1045

USA

**Confirmation Number:**

**ZDNXBQPHGC7** (needed to modify your registration)

**Event Title:**

San Diego Regional Chamber Mission to Washington, D.C.

**Location:**

W Hotel Washington DC

515 15th St. NW

Washington, District of Columbia 20004

**Date:**








09/25/2016

**Time:**

7:00 PM

**Current Registration Details**

**Catherine April Boling**

Date and Time	Session	Cost
09/25/2016 7:00 PM	Sunday - Welcome Reception	
09/26/2016 8:00 AM	Monday - Breakfast	
09/26/2016 12:00 PM	Monday - Luncheon	
09/26/2016 5:00 PM	Monday - Reception	
09/27/2016 8:00 AM	Tuesday - Breakfast	
09/27/2016 12:00 PM	Tuesday - Luncheon	
09/27/2016 6:00 PM	Tuesday - Reception	

**Pending Order Summary**

**Order**

Date	Payment Method	Amount Ordered	Pending Payment	Pending Balance
07/27/2016 ET	Visa	\$1,800.00	\$1,800.00	\$0.00



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700



Tuesday, 26JUL 2016 12:51 PM EDT

Passengers: CATHERINE APRIL BOLING (02)

Agency Reference Number: IHQSRI

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation IHQSRI

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

You are a valued client and we want to do everything possible to make your trip enjoyable and worry free.  
 Because the unexpected can occur, we offer the Travel Insured Plan. It has excellent  
 benefits and combines insurance coverage with Emergency Hotline Services. Please click the following link  
 for a free quote or more information. [Click Here](#) (Currently Available For U.S. Departures Only)

**AIR Sunday, 25SEP 2016**

<b>American Airlines</b>	<b>Flight Number: 0567</b>	<b>Class: N-Coach/Economy</b>
<b>From: San Diego CA, USA</b>	<b>Depart: 06:25 AM</b>	
<b>To: Phoenix AZ, USA</b>	<b>Arrive: 07:49 AM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 1 hour(s) 24 minute(s)</b>	
<b>Seats: 16F</b>	<b>Status: CONFIRMED</b>	<b>Miles: 304 / 486 KM</b>
<b>Equipment: Airbus A321 Jet</b>		
<b>DEPARTS SAN TERMINAL 2 - ARRIVES PHX TERMINAL 4</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>WINDOW SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is IHQSRI</b>		

**AIR Sunday, 25SEP 2016**

<b>American Airlines</b>	<b>Flight Number: 0595</b>	<b>Class: S-Coach/Economy</b>
<b>From: Phoenix AZ, USA</b>	<b>Depart: 08:47 AM</b>	
<b>To: Washington Reagan Natl DC, USA</b>	<b>Arrive: 04:16 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 4 hour(s) 29 minute(s)</b>	
<b>Seats: 17F</b>	<b>Status: CONFIRMED</b>	<b>Miles: 1964 / 3142 KM</b>
<b>Equipment: Airbus A321 Jet</b>	<b>MEAL: FOOD FOR PURCHASE</b>	
<b>DEPARTS PHX TERMINAL 4 - ARRIVES DCA TERMINAL C</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>WINDOW SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is IHQSRI</b>		

**AIR Tuesday, 27SEP 2016**

<b>American Airlines</b>	<b>Flight Number: 2041</b>	<b>Class: S-Coach/Economy</b>
<b>From: Washington Reagan Natl DC, USA</b>	<b>Depart: 04:03 PM</b>	
<b>To: Philadelphia PA, USA</b>	<b>Arrive: 05:07 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 1 hour(s) 4 minute(s)</b>	
<b>Seats: 14A</b>	<b>Status: CONFIRMED</b>	<b>Miles: 127 / 203 KM</b>

Equipment: EMBRAER EMB  
DEPARTS DCA TERMINAL C  
Frequent Flyer Number: [REDACTED]  
WINDOW SEAT CONFIRMED  
American Airlines Confirmation number is IHQSRI

**AIR** Tuesday, 27SEP 2016



**American Airlines**  
From: Philadelphia PA, USA  
To: San Diego CA, USA  
Stops: Nonstop  
Seats: 17F  
Equipment: Airbus A321 Jet  
ARRIVES SAN TERMINAL 2  
Frequent Flyer Number: [REDACTED]  
WINDOW SEAT CONFIRMED  
American Airlines Confirmation number is IHQSRI

Flight Number: 0755  
Class: S-Coach/Economy  
Depart: 06:10 PM  
Arrive: 08:57 PM  
Duration: 5 hour(s) 47 minute(s)  
Status: CONFIRMED  
Miles: 2365 / 3784 KM  
MEAL: FOOD FOR PURCHASE

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. AMERICAN AIRLINES CONFIRMATION NUMBER - IHQSRI FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: CATHERINE APRIL BOLING  
Date issued: 7/26/2016 Invoice Nbr: [REDACTED]  
Ticket Nbr: AA7848508410 Electronic Tkt: Yes Amount: 617.20  
Base: 532.10 US Tax: 39.90 USD XT Tax: 45.20 USD

Charged to: [REDACTED]

Service fee: CATHERINE APRIL BOLING  
Date issued: 7/26/2016  
Document Nbr: [REDACTED] Amount: 30.00  
Charged to: [REDACTED]

Total Tickets: 617.20  
Total Fees: 30.00  
Total Amount: 647.20

**Click here 24 hours in advance to obtain boarding passes:**  
[American](#)

**Click here to review Baggage policies and guidelines:**  
[American](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

Thank you for choosing Traveltrust!  
Our Business Hours are 1am-5:30pm Pacific Monday - Friday.  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00



W Washington DC  
 515 15th Street, NW  
 Washington, DC 20004  
 United States  
 Tel: 202-661-2400 Fax: 202-661-2425



Catherine Boling

Page Number : 1 Invoice Nbr : 194792  
 Guest Number : 567930  
 Folio ID : A  
 Arrive Date : 25-SEP-16 16:52  
 Depart Date : 27-SEP-16 15:28  
 No. Of Guest : 1  
 Room Number : 449  
 Club Account : SPG - A4785

Copy Invoice

Tax ID :

W Washington DC OCT-07-2016 11:34 RMCMAHON

Date	Reference	Description	Charges (USD)	Credits (USD)
25-SEP-16	RT449	Room Charge	325.00	
25-SEP-16	RT449	Occupancy/Tourism	47.13	
26-SEP-16	RT449	Room Charge	325.00	
26-SEP-16	RT449	Occupancy/Tourism	47.13	
27-SEP-16	VI	Visa [REDACTED]		-744.26
***For Authorization Purpose Only***				
xxxxx [REDACTED]				
Date	Code	Authorized		
25-SEP-16	07844D	200		
25-SEP-16	06749D	643.38		

\*\* Total 744.26 -744.26  
 \*\*\* Balance 0.00

Tell us about your stay. [www.whotels.com/reviews](http://www.whotels.com/reviews)

CHAIRMAN BOLING

\*\*\*\*\*  
\* Customer Copy \*  
\*\*\*\*\*



Tosca  
1112 F STREET, N.W.  
Washington, DC 20004  
Tel. 202.367.1990

\*\*\*\*\*  
Tosca  
1112 F STREET, N.W.  
Washington, DC 20004  
Tel. 202.367.1990  
Server 12 TEAM#2  
Order 6938 09/26/16 8:57 PM  
TABLE 37:1 Cust. 5  
\*\*\*\*\*

Date: 09/26/16  
Time: 9:02 PM  
Server: 12. TEAM#2  
Order: 446938  
Description: Table 37:1

Card Type: Visa/MC  
Card No: XXXXXXXXXXXX  
Expires: XX/XX  
Appr Code: 06037G

\*\*\* TABLE SERVICE \*\*\*

1 SQUASH BLOSSOM	16.00
1 CAPRESE	17.00
2 NY STRIP	96.00
4 GR SWORDFISH	152.00
1 GR SCALLOPS	38.00
1 TIRAMISU	12.00
1 PANNA COTTA	11.00
1 BARRETTA	12.00
1 1/2 FETT ALL'AMATRICIANA	14.00
1 1/2 PASTA SPECIAL	15.00
1 GNOCCHI	30.00
4 COFFEE	16.00
1 DECAF COFFEE	4.00

Purchases: \$ 74.80

Tip: \$ 15

Total: \$ 89.80  
BOLING/C

I agree to pay the above total amount according to the card issuer agreement.

Taxable: 476.00  
Sub-total: 476.00  
Sales Tax: 47.60

Total Due: 523.60

(1) \$ 38.00

(1) \$ 4.00

\$ 69.00  
397 5.75% TAX

\$ 72.92  
1500 TIP

\$ 87.97

-- Private dining space available  
-- Please inquire at (202) 367-1990  
-- Visit www.toscadc.com  
Thank You !!!!



KAPNOS TAVERNA  
REAGAN NATIONAL AIRPORT

180122 Desta

20671 GST 1  
3077  
SEP27'16 2:46PM

DINE IN

\*\*\*\* SEAT 1 \*\*\*\*  
1 SODA BAR M 2.50  
FIRST RND SFTBEV  
ICD TEA  
1 SLD CHIX CAESAR 16.79  
TAX 1.93 AMOUNT D 21.22  
\*\*\*\*\*

SUBTOTAL 19.29  
TAX 1.93  
AMOUNT DUE \$21.22

WE WANT TO HEAR YOUR FEEDBACK!  
PLEASE CONTACT 1-877-672-7467  
OR CUSTOMERSERVICE@HMSSHOT.COM  
TO SHARE YOUR EXPERIENCE.

STOREID: DCAKTA01

\*\*\*\*\*

@ AIRPORT ON  
WAM  
HOTEL ✓  
ADD TIP \$4.00  
25.22 ✓

Pinea  
W  
Washington DC  
932790055 Leandro P

CHK 6903 TBL 32/1 GST 2  
9/27/2016 7:03 AM

1 Spinach Omelette 14.00 T1  
1 Bfst American 18.00 T1  
1 Coffee 3.00 T1

Subtotal: \$35.00  
Food Tax \$3.50  
Total Due: \$38.50

BREAKFAST ON TUES  
OMLETTE + COFFEE IS  
MINE (45.50 TOTAL)  
ADD TIP  
17.00 1.10 TAX  
18.70  
+ 3.00  
21.70 ✓



Old Ebbitt Grill  
 675 15th Street NW  
 Washington DC 20005  
 202-347-4800  
 www.ebbitt.com

12921 Made lyn

Tbl 55/1      Chk 5782      Gst 1  
 Sep25'18 09:45PM  
 \*\*\* Memo Check \*\*\*

Seat: 10

1 Jerk Chicken      18.50  
 Subtotal      31.50 *1.66*  
 Sales Tax      3.15  
 11:10PM Total      **34.65**

DC Sales Tax      3.15

Old Ebbitt Grill's  
 4th Annual Craft Brewhaha  
 on Saturday, September 24th &  
 22nd Annual Oyster Riot  
 on Fri. Nov 18 & Sat Nov 19  
 are both on sale at ebbitt.com  
 And 11pm to 2am

*REIMBURSE 20.16*  
*FIP 4.00*  
*24.16*

# KING CAB CO.

ALEXANDRIA, VA.  
**PH: 703-549-3530**

FROM AIRPORT

TO W HOTEL

DATE 9/25      FARE\$ 20

DRIVER'S NAME \_\_\_\_\_ CAB# \_\_\_\_\_

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

MISSING RECEIPT FORM

Board Member/Executive Committee Member must complete form below.

Date of Purchase/Event: 9/26/16 - S.D. Chamber Mission to Washington D.C.

Description of Item/Event: Ride from meeting to W Hotel

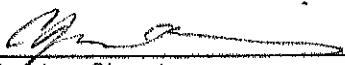
Vendor/Event Name: LYFT

Dollar Amount: \$10.48

Reason for Missing Receipt: No receipt provided

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

I hereby certify that the original receipt in question was lost or none was issued to me.

  
Board Member Signature

10/28/16  
Date

\_\_\_\_\_  
Executive Committee Member Signature

\_\_\_\_\_  
Date

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

MISSING RECEIPT FORM

Board Member/Executive Committee Member must complete form below.

Date of Purchase/Event: 9/27/16 - S.D. Chamber Mission to Washington D.C.

Description of Item/Event: Ride to Washington Reagan Airport from W Hotel

Vendor/Event Name: LYFT

Dollar Amount: \$13.91

Reason for Missing Receipt: No receipt provided

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

I hereby certify that the original receipt in question was lost or none was issued to me.

  
Board Member Signature

10/28/16  
Date

\_\_\_\_\_  
Executive Committee Member Signature

\_\_\_\_\_  
Date

**GREG COX**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REPORT - Board Members**  
*(To be completed within 30 days from travel return date)*

Board member name: Greg Cox  
 Departure Date: 9/25/2016 Return Date: 9/28/2016 Report Due: 10/28/16  
 Destination: Washington, D.C.

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

<sup>5</sup> Business Expense Reimbursement Policy 3.30

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40

	Authority Expenses (Prepaid by Athly)	Board Member Expenses							TOTALS
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
		9/25/16	9/26/16	9/27/16					
<b>Daily PerDiem Limitations:</b>									
**GSA Daily Hotel Rate or Conference Hotel Rate		325.00	325.00	325.00					
**GSA Daily Meals, Entertainment & Incidentals (ME&I)		69.00	69.00	69.00					
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	800.46								0.00
Conference Fees (provide copy of flyer/registration expenses)	1,300.00								0.00
Rental Car									0.00
Gas and Oil									0.00
Garage/Parking									0.00
Mileage - attach mileage form									0.00
Taxi/Shuttle Fare (include tips pd.) To/From meetings, airport, etc.			15.00	15.00					30.00
Hotel - Actual Expense Paid - Excluding Taxes		325.00	325.00	325.00					
Allowable Hotel (Lessor of Actual or GSA Allowance)		325.00	325.00	325.00	0.00	0.00	0.00	0.00	975.00
Hotel Taxes Paid		47.13	47.13	47.13					141.39
Telephone, Internet and Fax									0.00
Laundry									0.00
<b>Meals, Entertainment &amp; Incidentals (M,E&amp;I):</b>									
Meals (include tips pd.)	Breakfast								
	Lunch								
	Dinner			60.76					
	Other Meals								
Entertainment (Hospitality)									
Tips Paid to Maids, Bellhops and other hotel servers									
Taxi/Shuttle Fare (include tips pd.) To/From meal destinations									
<b>Total Meals, Entertainment &amp; Incidentals</b>		0.00	60.76	0.00	0.00	0.00	0.00	0.00	
<b>GSA Allowance for M,E&amp;I (from above)</b>		69.00	69.00	69.00	0.00	0.00	0.00	0.00	
<b>Allowable M,E&amp;I (Lessor of Actual or GSA Allowance)</b>		0.00	60.76	0.00	0.00	0.00	0.00	0.00	60.76
<i>Alcohol is a non-reimbursable expense</i>									0.00
									0.00
									0.00
<b>Total Expenses</b>	2,100.46	1,091.13	1,166.89	1,106.13	0.00	0.00	0.00	0.00	1,207.15

**Grand Trip Total** 3,307.61

Less Cash Advance (attach copy of Authority ck)

Less Expenses Prepaid by Authority 2,100.46

**Due Traveler** - if positive amount, prepare check request

**Due Authority** - if negative, attach check payable to SDCRAA **1,207.15**

Note: Send this report to Accounting even if the amount is \$0.

*Alcohol is a non-reimbursable expense*  
 Give names and business affiliations of all persons whose meals were paid by traveler.  
 Failure to attach required documentation will result in the delay of processing reimbursement. If you have any

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Linda Gehlken  
 Traveler Signature: Greg Cox  
 Administrator's signature: \_\_\_\_\_

Ext.: x2557  
 Date: 10/20/16  
 Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel travelling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Greg Cox Dept: 2  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 8/3/16 PLANNED DATE OF DEPARTURE/RETURN: 9/25/16 / 9/28/16

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip- continue on extra sheets of paper as necessary):

Destination: Washington D.C. Purpose: Attend S.D. Regional Chamber Mission to Washington D.C.

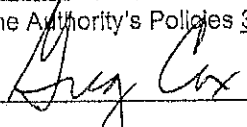
Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$ 650.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ 150.00
B. LODGING	\$ 1200.00
C. MEALS	\$ 215.00
D. SEMINAR AND CONFERENCE FEES	\$ 1,300.00
E. ENTERTAINMENT (If applicable)	\$
F. OTHER INCIDENTAL EXPENSES	\$ 50.00
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ 3,515.00</b>

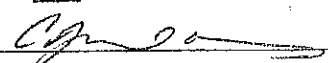
**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 8/3/16

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and Intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 8/3/16

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

Thank you for submitting your application. If you don't receive a confirmation email in the next hour, please contact [eventregistration@sdchamber.org](mailto:eventregistration@sdchamber.org).

You will be notified when your application is approved, at which point your card will also be charged.

You can modify your application by clicking the "MODIFY" button above. Please **save your confirmation number below** so that you may access and modify your agenda and information at a later time.

**General Options**

**Name:**

Gregory Cox

**Title:**

Board Member

**Company:**

San Diego County Regional Airport Authority

**Address:**

3225 N. Harbor Drive

San Diego, California 92101-1045

USA

**Confirmation Number:**

**X7NHQC4NNG7** (needed to modify your registration)

**Event Title:**

San Diego Regional Chamber Mission to Washington, D.C.

**Location:**

W Hotel Washington DC

515 15th St. NW

Washington, District of Columbia 20004

**Date:**

09/25/2016

**Time:**

7:00 PM

**Current Registration Details**

**Gregory Cox**

Date and Time	Session	Cost
09/25/2016 7:00 PM	Sunday - Welcome Reception	
09/26/2016 8:00 AM	Monday - Breakfast	
09/26/2016 12:00 PM	Monday - Luncheon	
09/26/2016 5:00 PM	Monday - Reception	
09/27/2016 8:00 AM	Tuesday - Breakfast	
09/27/2016 12:00 PM	Tuesday - Luncheon	
09/27/2016 6:00 PM	Tuesday - Reception	
09/28/2016 8:30 AM	Wednesday - Breakfast	

**Pending Order Summary**

**Order**

Date	Payment Method	Amount Ordered	Pending Payment	Pending Balance
08/09/2016 ET	Visa	\$1,300.00	\$1,300.00	\$0.00



# MISSION TO WASHINGTON D.C.

**2016  
TENTATIVE  
AGENDA**

## September 25, 2016

7:00 PM - 9:00 PM

### **Sunday - Welcome Reception, Sponsored by Kaiser Permanente**

**Location:** Altitude Room (Roof Level), W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

## September 26, 2016

7:45 AM - 8:00 AM

### **Delegation Photo**

**Location:** Great Room (Lower Level), W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

8:00 AM - 9:00 AM

### **Monday - Breakfast, Sponsored by SDSU**

**Location:** Great Room (Lower Level), W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

#### **Speakers:**

- Eileen Braden, VP of Political Affairs, US Chamber
- Jack Howard, SVP of Congressional Affairs, US Chamber

9:00 AM - 9:20 AM

### **Introduction to Hidden Heroes by Senator Elizabeth Dole**

**Location:** W Hotel; 515 15th St NW, Washington, DC 20004

**Meeting Objectives:** Senator Elizabeth Dole makes an important announcement about San Diego's newest designation in regards to her initiative, Hidden Heroes.

9:15 AM - 10:00 AM

### **The National Security Case for TPP with Jim Arkedis**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Meeting With:** Jim Arkedis, President, 4DPAC

**Meeting Objectives:** Jim Arkedis is the President of 4DPAC, a political action committee that supports candidates with internationalist national security platforms, and a specific focus on development. He appears regularly on CNN and MSNBC to comment on security and foreign policy, and has written for the *New York Times*, *Washington Post*, and *The Atlantic*, among others. He will share his expertise through the perspective of TPP, a major Chamber priority.

**POC:** Stefanie Benvenuto, Chamber staff

10:00 AM - 10:45 AM

### **Department of Commerce**

**Location:** 1401 Constitution Ave., N.W., Washington, DC 20230

**Entrance:** Enter through the main visitor's entrance on 14th street (directly across from the Ronald Reagan Building). Area under construction.

**Check-in:** Delegates will need a picture ID and will pass through metal detectors. Either Patrick or other DOC staff will escort the group to the meeting room.

**Meeting With:** John M Anderson; Geri Word, Director of the Office of North America; and SelectUSA Executive Director Vinai Thummalapally

**Meeting Objectives:**

- High Level Economic Dialogue (HLED) recent memorialization and plan to transcend Presidential Administrations for a long-term collaborative relationship between the US and Mexico; including the reestablishment of the desert rail line.
- The need to reach significant milestones for Otay Mesa East
- TPP

**POC:** Patrick J. Krissek, Mexico Desk Officer, Office of North America, 202-482-4231

10:00 AM - 10:45 AM

**U.S. Interagency Council on Homelessness**

**Location:** Cannon House Office Building, Room 122, 27 Independence Avenue SE. Washington D.C. 20003

**Meeting With:** Matthew Doherty, Executive Director of the United States Interagency Council on Homeless

**Meeting Objectives:**

- Introduction to the operation of USICH.
- Discuss intersection of healthcare & homelessness-coordinated systems and coordinated entry.
- Urge HUD to revise the federal funding formula for homelessness prior to the end of the year.
- Highlight San Diego successes in addressing homelessness.

**POC:** Kenya Wiggins, kenya.wiggins@usich.gov

10:45 AM - 11:45 AM

**Key Education & Workforce Staffers - House Education & Workforce Committee**

**Location:** Longworth House Office Building, Room 1040, 9 Independence Ave SE, Washington, DC 20515

**Meeting With:** Eunice Ikene & Udochi Onwubiko, Labor Policy Associates

**POC:** Christine Godinez, (202) 226-2068, christine.godinez@mail.house.gov

11:00 AM - 11:45 AM

**General Services Administration**

**Location:** GSA Headquarters, 1800 F Street Rm 1408, NWWashington, DC 20405

**Entrance:** Meet Ningurm at the 1800 F St. door where she will escort the group. Photo ID required.

**\*please arrive no later than 10:45am for security clearance**

**Speaker:** Denise Turner Roth, Administrator

**Meeting Objectives:**

- General overview and update of the San Ysidro Port of Entry Modernization and Expansion
- Vision and innovative concept of the future Otay Mesa East Port of Entry

**POC:** Ningrum W Spicer, (202) 316-8367, [purwaningrum.spicer@gsa.gov](mailto:purwaningrum.spicer@gsa.gov)

11:00 AM - 11:45 AM

**Rear Admiral Paul D. Pearigen - US Navy**

**Location:** Cannon House Office Building, Room 122, 27 Independence Avenue SE, Washington D.C. 20003

**Meeting With:** Rear Admiral Paul D. Pearigen of the US Navy. Admiral Pearigen will be assuming command of Navy Medicine West in late 2016.

**Meeting Objectives:** Introduce Adm. Pearigen to the San Diego business community, learn about his plans for Navy Medicine West and hear high-level overview of latest developments and innovation in military medicine.

11:15 AM - 11:45 AM

**Congresswoman Mimi Walters**

**Location:** Cannon House Office Building, Room 236, 27 Independence Ave SE, Washington, DC 20003

**Meeting Objectives:** Economic Development/Gig Economy

**POC:** Gabriela Sterling, (202) 225-5611, [gabriela.sterling@mail.house.gov](mailto:gabriela.sterling@mail.house.gov)

11:30 AM - 1:00 PM

**Monday - Luncheon, Sponsored by Dentons**

**Location:** Denton Offices, 1900 K St NW, Washington, DC 20006

**Lunch served at 11:30am**

**Program begins at noon**

**Speakers:** Former Congressman Bill Owens, Ron Kaufman, John Russell IV, Margeaux Plaisted

**Meeting Objectives:** Our always exciting and informative partners at Denton's bring together a panel of former elected officials, campaign strategists and legislative experts to discuss the 2016 election.

1:00 PM - 1:45 PM

**Deputy Secretary Nani Coloretti - Department of Housing & Urban Development**

**Location:** Department of Housing & Urban Development, 451 7th Street S.W., Washington, DC 20410

**Meeting With:** Nani Coloretti, Deputy Secretary

**Meeting Objectives:** Highlight the important opportunity the Department has to adopt a new federal formula for homelessness funding, as San Diego has been inadequately funded for decades. Thank the Department for their assistance in extending the Moving to Work program, and identify recent successes of the region including Housing Our Heroes, and the rehab of the Hotel Churchill.

**Meeting Lead:** Rick Gentry, San Diego Housing Commission

**POC:** Casimir Peters, [Casimir.Peters@hud.gov](mailto:Casimir.Peters@hud.gov)

1:15 PM - 1:45 PM

**Senior Advisor to the Secretary - Department of Veterans Affairs**

**Location:** U.S. Department of Veterans Affairs - Central Office, 810 Vermont Ave NW, Washington DC 20420

**Meeting With:** Matthew Collier, Senior Advisor to the Secretary

**Meeting Objectives:** Transitioning veterans and Housing & Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) program

**POC:** Nickole Logan, Executive Assistant, (202) 461-1752;  
nickole.logan@va.gov  
<http://www.va.gov/homeless/hud-vash.asp>

1:30 PM - 2:15 PM

**McKinsey & Company**

**Location:** 1200 19th St, NW, Wash, DC 20036 10th floor plaza

**Meeting Objectives:** Vivian Riefberg, Senior Partner at McKinsey will discuss dynamics of the Presidential election and share information from McKinsey's Presidential Transition Initiative. Then we will break-out into the following groups.

**Speakers:**

W. Thomas Dohrmann, Senior Partner

Vivian Riefberg, Senior Partner

Jeff Berg, Partner

Kevin Neher, Partner

Drew Erdmann, Partner

Jon Spaner, Advisor on Homeland Security

Shannon Peloquin, Associate Principal

Ron Ritter, Expert Principal in Service Operations

Alex Kazaks, Expert Principal in Innovation and Technology

Martha Laboissiere, Senior Expert on Education

John Means, Partner

2:00 PM - 2:30 PM

**Key NIH/Public Health Staffer - Office of Senator Alexander (TN)**

**Location:** 104 Hart Office Building, Room 725, Washington D.C. 20002

**Meeting With:** Laura Pence

**Meeting Objectives:**

- Receive update on mental health policy
- Discuss telehealth opportunity
- Review concerns of MACRA implementation
- Discuss public health issues/concerns

**POC:** Katherinne Bell, (202) 224-1409,  
Kathryn\_Bell@help.senate.gov

2:15 PM - 3:00 PM

**McKinsey & Company Break Out Sessions**

**Location:**

**Break-Out Sessions:**

- Customer Experience (includes travel and tourism)
- Capital Productivity and Infrastructure (airports, seaports, real estate, public transportation, engineering and services, and water and waste)
- Innovation and technology (as applied to the City's aspiration to build the tech economy)
- Smart Cities and Economic Development
- Healthcare
- Education

3:00 PM - 3:45 PM

**Brookings Institution - Bilateral Cities Initiative**

The Global Cities Initiative (GCI) is a joint project of the Brookings Institution and JPMorgan Chase to help U.S. and international city-regions strengthen their international economic competitiveness and connections for sustained growth and high-quality jobs.

**Location:** The Brookings Institution - 1755 Massachusetts Ave NW, Washington, DC 20036, 5th floor

**Entrance:** At entrance, check-in with security

**Speaker:** Marek Gootman, Fellow and Director, Strategic Partnerships & Global Initiatives

**POC:** Anthony will greet us in the lobby, 202-238-3113

3:00 PM - 4:30 PM

**Department of Transportation Presents the Future of Autonomous Vehicles**

**Location:** 1200 New Jersey Ave SE Washington, DC 2059

**Meeting With:** Greg Winfree, Assistant Secretary for Research and Technology, Mark Rosekind - NHTSA Administrator Egan Smith, and Kevin Dopart - Intelligent Transportation Systems - Joint Program Office

**Meeting Objectives:** The global shift to autonomous vehicles is moving at a breakneck pace but is confronted with technological, regulatory and legal complications. Representatives from the Office of the Secretary, NHTSA & FHWA will share insights in to policy trends and regulatory development both on the federal and state level. Panelists will also address whether the current federal and state funding methods and structures are driving the innovation required.

**POC:** Nate Turnbull, (202) 413-1008, NTurnbull@connect.org

3:15 PM - 3:45 PM

**Deputy Secretary Chris Lu, Department of Labor**

**Location:** Department of Labor, FPB Building, 200 Constitution Ave NW, Washington, DC 20210

**Meeting With:** Chris Lu, Deputy Secretary

**Meeting Objectives:**

- Highlight successful initiatives to address increased workforce participation in San Diego
- Discuss the Deputy Secretary's efforts to increase veteran hiring
- Address the issue of disconnected youth in San Diego

**POC:** Kwanice Jackson, (202)693-6092, jackson.kwanice@dol.gov

4:00 PM - 4:30 PM

**US Trade Representative's Office**

**Location:** EEOB 210/2121650 Pennsylvania Avenue N.W., Washington, DC 20502

**Entrance:** Check in at security checkpoint at the corner of 17th and State place, NW by 3:40 to allow time for security procedures.

**Meeting With:** Barbara Weisel, Chief Negotiator TPP

**Meeting Objectives:**

- TPP update, likelihood of passing in lame duck term
- TTIP
- Brexit

**POC:** Max Oltersdorf, (202)395-9590,  
Max\_L\_Oltersdorf@ustr.eop.gov

6:00 PM - 7:30 PM

**Monday - Reception Sponsored by Cox**

**Location:** Holeman Lounge, The National Press Club, 529 14th Street NW (13th Floor), Washington, DC 20045

8:00 PM - 10:00 PM

**No-Host Presidential Debate Viewing**

**Location:** Bar Deco, 717 6th St. NW, Washington, DC 20001

10:00 PM - 2:00 AM  
(September 27, 2016)

**Capitol Tour w/ Congressman Vargas**

**Location:** US Capitol  
Capitol Tour w/ Congressman Vargas

**September 27, 2016**

8:00 AM - 9:00 AM

**Tuesday - Breakfast**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Speaker:** Carlos Sada, Mexican Ambassador to the United States

9:30 AM - 10:15 AM

**Congressmembers Vargas and Issa**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**POC:** Christina Reyes (Vargas), (202) 225-8045, [Christina.Reyes@mail.house.gov](mailto:Christina.Reyes@mail.house.gov) ; Katie Weiss (Issa), (202) 225-3906, [Katie.Weiss@mail.house.gov](mailto:Katie.Weiss@mail.house.gov)

10:30 AM - 11:00 AM

**Key Energy & Water Staffer - Office of Congressman Peters (CA-52)**

**Location:** Office of Congressman Peters, Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** K.C. Jaski, Legislative Assistant

**POC:** K.C. Jaski, (202) 225-0508, [KC.Jaski@mail.house.gov](mailto:KC.Jaski@mail.house.gov)

10:30 AM - 11:00 AM

**Key Healthcare Staffer - Office of Senator Bill Cassidy (LA-6)**

**Location:** 703 Hart Senate Office Building, Washington D.C., 20002

**Meeting With:** Brenda Destro, Office of Senator Cassidy, Senior Public Health Policy Advisor

**Meeting Objectives:** Discussion of Precision Medicine, Mental Health, IMD Exclusion, and Telehealth.

**POC:** Jennifer Lauterbach, (202) 224-5824, [Jennifer\\_Lauterbach@cassidy.senate.gov](mailto:Jennifer_Lauterbach@cassidy.senate.gov)

10:30 AM - 11:30 AM

**Customs and Border Protection**

**Location:** Ronald Regan Building, 4.4A Commissioner's Large Conference Room, 1300 Pennsylvania Ave NW, Washington, DC



20004

**Entrance:** Use the 14th street entrance. Check in with the guards and call 202-344-2001 for escort.

**Meeting With:** Executive Assistant Commissioner Todd Owen

**Meeting Objectives:**

- Update on the creation of a consolidated North American Trusted Traveler Program (Nexus, SENTRI, Global Entry)
- Simplifying the addition of a new vehicle for existing SENTRI/Global Entry users by removing this requirement or significantly reducing the approval time
- Construct a rail port of entry at Tecate which includes a pre-inspection facility
- Continue to work with the region to advance planning and construction of the Otay Mesa East POE
- Update on technology improvements at ports of entry to increase efficiency
- We also continue to support business hours expansion at the Tecate POE and increased staffing at our air and sea ports.

**POC:** Danyelle McDowell

10:30 AM - 11:30 AM

**The State of San Diego's Military - Briefing by Dentons**

**Location:** W Hotel, 515 15th St NW, Washington DC 20004

**Meeting Objectives:** Hear from defense lobbying professionals about how San Diego's businesses and military installations are keeping the country safe. Will include expectations about the future of defense policy, and the businesses that contract with our major military institutions.

10:45 AM - 1:00 PM

**National Cybersecurity & Communications Integration Center**

**Location:** National Cybersecurity & Communications Integration Center, 1110 North Glebe Road, Arlington, Virginia 22201

**Meeting With:** Senior Staff

**Meeting Objectives:** The National Cybersecurity and Communications Integration Center is a 24x7 cyber situational awareness, incident response, and management center that is a national nexus of cyber and communications integration for the Federal Government, intelligence community, and law enforcement.

**Important Note:** The facility is approximately 20 minutes from the W by taxi. Due to the classified nature of the NCCIC, access is available to U.S. Citizens only (not open to Foreign Nationals). The closest metro station is the Ballston stop on the orange line. All visitors will be required to present a valid government-issued photo identification. Please allow 10 minutes to clear security. Upon clearing security, proceed to the 7th Floor for the tour and briefing.

**POC:** Nate Turnbull, Cell: (202) 413-1008,  
NTurnbull@connect.org

11:00 AM - 11:45 AM

**Deputy Secretary Victor Mendez, Department of Transportation**

**Location:** U.S. Department of Transportation (Lincoln Room- 9th Floor), 1200 New Jersey Ave SE Washington, DC 20590

**Entrance:** The main visitor's entrance is located in the West Building, on New Jersey Avenue and M Street (next to the Starbucks). Upon entering the lobby, please proceed to the security desk and inform them that you have a meeting with the Deputy Secretary. A member of our team meet you downstairs and escort you to the meeting location. Additionally, please remember to arrive at least 10 minutes prior to your meeting to allow enough time to check-in and go through security. If you would like more information on directions to our building as well as parking or metro information please visit <https://www.transportation.gov/directions>.

**Meeting With:** Victor Mendez, Deputy Secretary

**POC:** Deva Tucker, 202 430 8053, Deva.Tucker@dot.gov

12:00 PM - 1:00 PM

**Tuesday - Luncheon, Sponsored by Kaiser Permanente**

**Location:** Kaiser Permanente Center for Total Health, 700 2nd St NE, Washington, DC 20002

**Speaker:** Jeff Roe, Founder & Principal, Axiom Strategies

**Meeting Objectives:** Join us to hear from Jeff Roe, the former campaign manager for Senator Ted Cruz's 2016 Presidential race. Roe is the Founder and Principal of Axiom Strategies, one of the fastest growing firms in Washington, DC. He'll provide a unique insight into the Republican Primary of 2016 and an exciting look ahead to November.

1:15 PM - 1:45 PM

**Key Small Business & Jobs Staffer - Office of Congressman Issa**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Legal Fellow and 1st Lt J. Michael O'Neill, USMC

**POC:** Michael O'Neill, (202) 713-7328, michael.oneill@mail.house.gov

2:00 PM - 2:30 PM

**Congress Members Peters, Davis & Hunter**

**Location:** Cannon House Office Building, Room TBD, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Rep. Peters, Rep. Davis & Rep. Hunter

**POC:** Baillee Brown (Peters), Cynthia Patton (Davis); Liz Argo (Hunter)

2:00 PM - 3:00 PM

**Department of State**

**Location/Entrance:** 2201 C Street NW, which is the main entrance to the State Department.

**\*Please arrive by 1:30pm for clearance.**

**Meeting With:** John Creamer, Deputy Assistant Secretary

**Meeting Objectives:**

- Overview of the administration's successes & future challenges with regard to U.S. relations with Mexico (lessons learned, policy recommendations/advice for next administration).

- Overview of the U.S.-Mexico relationship with particular emphasis on the State Department's role in promoting cross-border trade as well as building more efficient border infrastructure.

2:00 PM - 3:30 PM

**Hidden Heroes Press Conference/Elizabeth Dole Foundation**

**Location:** Capitol Visitors Center Auditorium, 1st St NE, Washington, DC 20515

3:00 PM - 3:30 PM

**Key Health Staffer - Office of Senator Feinstein**

**Location:** 104 Hart Office Building, Room 331, Washington, DC 20002

**Meeting With:** Megan Thompson, Legislative Assistant

**POC:** Megan Thompson, (202) 223-3841, Megan\_Thompson@feinstein.senate.gov

3:00 PM - 3:30 PM

**Key Water Staffer - Office of Congressman Vargas (CA-51)**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Aaron M. Allen, Senior Legislative Assistant

**POC:** Aaron M. Allen, (202) 225-8045, Aaron.Allen@mail.house.gov

3:00 PM - 4:00 PM

**Department of Homeland Security**

**Meeting With:** Alan Bersin, Assistant Secretary

3:30 PM - 4:00 PM

**Key Military & Veterans Staffer - Office of Congressman Peters (CA-52)**

**Location:** Cannon House Office Building, Room 340, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Sterling McHale, Legislative Aide, House Veterans Affairs Committee

**POC:** Sterling McHale, (202) 225-0508 (office), Sterling.McHale@mail.house.gov

3:30 PM - 4:15 PM

**Clean Energy Briefing from Leading Think Tank - Third Way**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Ryan Fitzpatrick, Deputy Director of the Clean Energy Program

<http://www.thirdway.org/about/team/ryan-fitzpatrick>

4:00 PM - 4:30 PM

**Congressmember Joe Wilson (SC-2) - Armed Services Committee**

**Location:** 2229 Rayburn House Office Building, Washington DC 20515

**Meeting Contact:** Emily Saleeby, 202.225.2452

4:00 PM - 5:00 PM

**White House Biotech Regulation Roundtable/White House Office of Science & Technology Policy**

**Location:** White House Eisenhower Executive Office Building, Room 460, 1600 Pennsylvania Ave NW, Washington, DC 20515

**Meeting Objectives:** Each of the Federal regulatory agencies (USDA, HHS & EPA) with jurisdiction over biotechnology products have developed regulations and guidance under each of their existing laws, resulting in a complex system for assessing and managing health and environmental risks of the products of biotechnology. The White House recently initiated a process to modernize the Federal regulatory system for biotechnology. Members of the Office of Science and Technology Policy overseeing the modernization will brief the San Diego delegation on framework for the modernization and process for building a long-term strategy to ensure that the Federal regulatory system protects public health while promoting innovation.

**POC:** Nate Turnbull, cell: (202) 413-1008, NTurnbull@connect.org

**IMPORTANT NOTE:** full security details required.

5:30 PM - 7:00 PM

**Tuesday - Reception sponsored by Charter**

**Location:** Mexican Cultural Institute, 2829 16th St NW, Washington, DC 20009

**September 28, 2016**

8:00 AM - 9:00 AM

**Wednesday - Breakfast - Closing Session**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Speakers:** Gerrit Lansing, Chief Digital Officer, Republican National Committee & Mike Moschella, Director, DKC Analytics

**Meeting Objectives:** An exciting overview from national campaign experts that explains the new and innovative ways data and technology are impacting campaigns and elections.



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Wednesday, 17AUG 2016 02:40 PM EDT

**Passengers: GREGORY RICHARDSON COX (02)**

Agency Reference Number: AKHAYL


Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Southwest Airlines Confirmation B2B6EU

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
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You are a valued client and we want to do everything possible to make your trip enjoyable and worry free.  
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 \*\*\*ONLINE WITH YOUR AIRLINE PRIOR TO EACH FLIGHT  
 \*\*\*FOR THE MOST CURRENT TIMES AND ALERTS  
 AIRFARE 770.46 NONREF TKT BY TODAY

<b>AIR</b>	<b>Sunday, 25SEP 2016</b>	
<b>Southwest Airlines</b>	<b>Flight Number: 0403</b>	<b>Class: Y-Coach/Economy</b>
<b>From: San Diego CA, USA</b>	<b>Depart: 07:10 AM</b>	
<b>To: Washington Reagan Natl DC, USA</b>	<b>Arrive: 04:55 PM</b>	
<b>Stops: 1</b>	<b>Duration: 5 hour(s) 55 minute(s)</b>	
<b>Austin TX, USA</b>	<b>Status: CONFIRMED</b>	<b>Miles: 2461 / 3938 KM</b>
<b>Equipment: Boeing 737 Jet</b>		
<b>DEPARTS SAN TERMINAL 1</b>		
<b>Southwest Airlines Confirmation number is B2B6EU</b>		

<b>AIR</b>	<b>Wednesday, 28SEP 2016</b>	
<b>Southwest Airlines</b>	<b>Flight Number: 1494</b>	<b>Class: S-Coach/Economy</b>
<b>From: Washington Reagan Natl DC, USA</b>	<b>Depart: 05:45 PM</b>	
<b>To: San Diego CA, USA</b>	<b>Arrive: 09:50 PM</b>	
<b>Stops: 1</b>	<b>Duration: 6 hour(s) 10 minute(s)</b>	
<b>Austin TX, USA</b>	<b>Status: CONFIRMED</b>	<b>Miles: 2461 / 3938 KM</b>
<b>Equipment: Boeing 737 Jet</b>		
<b>ARRIVES SAN TERMINAL 1</b>		
<b>Southwest Airlines Confirmation number is B2B6EU</b>		

A PORTION OF THIS TRIP MAY BE REFUNDABLE. PLEASE RETURN  
 UNUSED PORTIONS TO TRAVELTRUST FOR POSSIBLE REFUND.  
 SOUTHWEST AIRLINES CONFIRMATION NUMBER - B2B6EU

FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: GREGORY RICHARDSON COX  
Ticket Nbr: WN2438777342 Electronic Tkt: No Amount: 770.46  
Base: 683.03 Tax: 87.43  
Charged to: AX\*\*\*\*\*[REDACTED]

Service fee: GREGORY RICHARDSON COX  
Date issued: 8/17/2016  
Document Nbr: XD0679739735 Amount: 30.00  
Charged to: AX\*\*\*\*\*[REDACTED]

Total Tickets: 770.46  
Total Fees: 30.00  
Total Amount: 800.46

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W Washington DC  
 515 15th Street, NW  
 Washington, DC 20004  
 United States  
 Tel: 202-661-2400 Fax: 202-661-2425



Greg Cox  
 [Redacted]

Page Number : 1 Invoice Nbr : 194904  
 Guest Number : 570083  
 Folio ID : A -  
 Arrive Date : 25-SEP-16 18:04  
 Depart Date : 28-SEP-16 07:39  
 No. Of Guest : 1  
 Room Number : 933  
 Club Account : SPG - A6316

Tax Invoice

Tax ID :

W Washington DC SEP-28-2016 07:39 HARRFRA1

Date	Reference	Description	Charges (USD)	Credits (USD)
25-SEP-16	RT933	Room Charge	325.00	
25-SEP-16	RT933	Occupancy/Tourism	47.13	
26-SEP-16	RT933	Room Charge	325.00	
26-SEP-16	RT933	Occupancy/Tourism	47.13	
27-SEP-16	RT933	Room Charge	325.00	
27-SEP-16	RT933	Occupancy/Tourism	47.13	
28-SEP-16	MC	MasterCard / Diners Intl-5141		

-1116.39 ✓

\*\*\*For Authorization Purpose Only\*\*\*

xxxxx [Redacted]

Date	Code	Authorized
25-SEP-16	07146Z	200
25-SEP-16	06142Z	1114.63

Approve EMV Receipt for MC - 5141: Signature Captured  
 TC:4C965BE6871D9B9A TVR:0000008000 AID:A0000000041010  
 Application Label:MASTERCARD

Continued on the next page

# Taxi Cab Receipt

Date: 9/26/16 Time: \_\_\_\_\_

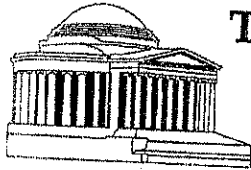
Trip Origin: HMT OFFICE BLDG

Destination: W HOTEL

Fare: \$ 15

Signature: [Signature]

\$15<sup>00</sup>



# TAXICAB RECEIPT

Time: \_\_\_\_\_

Date: 9/27/16

Origin of trip: W HOTEL

Destination: BARBARA OFFICE BLDG

Fare: 15<sup>00</sup> Sign: \_\_\_\_\_





\*\*\*\*\*  
 Tosca  
 1112 F STREET, N.W.  
 Washington, DC 20004  
 Tel. 202.367.1990  
 Server 12 TEAM#2  
 Order 6938 09/26/16 8:57 PM  
 TABLE 37:1 Cust. 5  
 \*\*\*\*\*

\*\*\* TABLE SERVICE \*\*\*

~~XXXXXXXXXXXXXXXXXXXXXXXXXXXX~~  
~~XXXXXXXXXXXXXXXXXXXXXXXXXXXX~~  
~~XXXXXXXXXXXXXXXXXXXXXXXXXXXX~~

1 SQUASH BLOSSOM	16.00
1 CAPRESE	17.00
2 NY S"RIP	96.00
4 GR SWORDFISH	152.00
1 GR SCALLOPS	38.00
1 TIRAMISU	12.00
1 PANNA COTTA	11.00
1 BARRETTA	12.00
1 1/2 FETT ALL'AMATRICIANA	14.00
1 1/2 PASTA SPECIAL	15.00
1 GNOCCHI	30.00
4 COFFEE	16.00
1 DECAF COFFEE	4.00

48.00

Taxable: 476.00  
 Sub-total: 476.00  
 Sales Tax: 47.60

48.00  
 2.76 (TAX 5.75%)

Total Due: 523.60

50.76  
 \$ 10.00 TIP  
60.76

-- Private dining space available  
 -- Please inquire at (202) 367-1990  
 -- Visit [www.toscadc.com](http://www.toscadc.com)  
 Thank You !!!!

\*\*\*\*\*  
\* Store Copy \*  
\*\*\*\*\*

Tosca  
1112 F. STREET, N.W.  
Washington, DC 20004  
202-367-1990

Date: 09/26/16  
Time: 9:02 PM  
Server: 12. TEAM#2  
Order: 446938  
Description: Table 37:1  
  
Card Type: Visa/MC  
Card No: [REDACTED]  
Expires: XX/XX  
Appr Code: 06115Z

Purchases: \$ 74.80

Tip: \$ 10.00

Total: \$ 84.80

Signature

*Gregory*  
GREGORY

**AMY GONZALEZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Amy Gonzalez DEPT. NAME & NO. General Counsel  
 DEPARTURE DATE: 9/22/2016 RETURN DATE: 9/28/2016 REPORT DUE: 10/28/16  
 DESTINATION: Montreal, QC Canada

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY 9/25/16	MONDAY 9/26/16	TUESDAY 9/27/16	WEDNESDAY 9/28/16	THURSDAY 9/22/16	FRIDAY 9/23/16	SATURDAY 9/24/16	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	896.82								0.00
Conference Fees (provide copy of flyer/registration expenses)	795.00								0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)**				37.44		37.44			74.88
Hotel*		217.45	217.45			217.45	217.45	217.45	1,087.25
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)	Breakfast*								0.00
	Lunch*						13.77		13.77
	Dinner*			5.92		14.97	33.69		54.68
	Other Meals*								0.00
<i>Alcohol is a non-reimbursable expense</i>									
Hospitality 1*									0.00
Miscellaneous									0.00
Baggage fee									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>1,691.82</b>	<b>217.45</b>	<b>223.37</b>	<b>37.44</b>	<b>0.00</b>	<b>269.86</b>	<b>264.91</b>	<b>217.45</b>	<b>1,230.48</b>

Explanation:	Total Expenses Prepaid by Authority	1,691.82
	Total Expenses Pd. by Employee (including cash advances)	1,230.48
	<b>Grand Trip Total</b>	<b>2,922.30</b>
	Less Cash Advance (attach copy of Authority ck)	
	Less Expenses Prepaid by Authority	1,691.82
	<b>Due Traveler (positive amount)<sup>2</sup></b>	
	<b>Due Authority (negative amount)<sup>3</sup></b>	<b>1,230.48</b>
<i>Note: Send this report to Accounting even if the amount is \$0.</i>		

1 Give names and business affiliations of any persons whose meals were paid by traveler.  
 2 Prepare Check Request  
 3 Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>A</sup> and 3.30 - Business Expense Reimbursement Policy<sup>B</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.  
<sup>A</sup> Travel and Lodging Expense Reimbursement Policy 3.40      <sup>B</sup> Business Expense Reimbursement Policy 3.30

Prepared By: Kendy Rios Ext.: x2424  
 Traveler Signature: *Amy Gonzalez* Date: 10/28/16  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Amy Gonzalez Dept: 15  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 6/28/16 PLANNED DATE OF DEPARTURE/RETURN: 9/22/16 / 9/28/16

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):  
 Destination: Montreal, CAN Purpose: World Annual Conference  
 Explanation: 2016 ACI-NA / World Annual Conference

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$	<u>450.00</u>
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$	<u>120.00</u>
B. LODGING	\$	<u>1450.00</u>
C. MEALS	\$	<u>250.00</u>
D. SEMINAR AND CONFERENCE FEES	\$	<u>795.00</u>
E. ENTERTAINMENT (If applicable)	\$	
F. OTHER INCIDENTAL EXPENSES	\$	
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$</b>	

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Amy L Date: 6/29/16

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: [Signature] Date: 8/10/16

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Tony R. Russell, Authority Clerk, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 by the Executive Committee at its 9-6-16 meeting.  
 (Leave blank and we will insert the meeting date.)

Purchase Confirmation

User GONZALEZ, AMY

*Amy*  
Registration BACK

Purchase Confirmation

Purchase Information

Date of Purchase: Jul 11 2016 6:59PM

Ms. Amy Gonzalez

Purchase Number: 9081

Payment method: Credit card

Order Number: 84272.00

Transaction Numbers:

Detail

Code	Type	Description	Quantity	Unit Price	Extended Amount
16306/REGMEETING		Full Conference	1	\$795.00	\$795.00
Total:					\$795.00
Payments:					-\$795.00
Balance:					\$0.00

Registrant Detail

Registrant ID	Registrant Name	Meeting	Confirmation Number
32129	Ms. Amy Gonzalez	2016 ACI-NA World Conference & Exhibition	84272

OK PRINT



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700



Wednesday, 24AUG 2016 05:04 PM EDT

Passengers: AMY GONZALEZ (15)

Agency Reference Number: AJHIEJ

Click here to view your current Itinerary or ETicket receipt on-line: [trippcase.com](http://trippcase.com)

Delta Air Lines Confirmation GS7RCH

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

You are a valued client and we want to do everything possible to make your trip enjoyable and worry free.  
 Because the unexpected can occur, we offer the Travel Insured Plan. It has excellent  
 benefits and combines Insurance coverage with Emergency Hotline Services. Please click the following link  
 for a free quote or more information. [Click Here](#) (Currently Available For U.S. Departures Only)

\*\*\*TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
 \*\*\*ONLINE WITH YOUR AIRLINE PRIOR TO EACH FLIGHT  
 \*\*\*FOR THE MOST CURRENT TIMES AND ALERTS  
 FOR TRAVEL TO CANADA A US CITIZEN  
 MUST HAVE A VALID PASSPORT

\*\*\*\*\*  
 YOU CANNOT TRAVEL OUT OF THE UNITED STATES IF YOUR US  
 PASSPORT EXPIRES WITHIN 6 MONTHS OF YOUR DEPARTURE DATE  
 YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS.  
 PLEASE CHECK WWW.CDC.GOV FOR LATEST REQUIREMENTS  
 \*\*\*\*\*

CERTAIN FARES MAY REQUIRE REISSUANCE AT TIME OF  
 CANCELLATION. PLEASE CONTACT THE AIRLINE OR TRAVELTRUST

AIR	Thursday, 22SEP 2016		
Delta Air Lines	Flight Number: 0352	Class: Q-Coach/Economy	
From: San Diego CA, USA	Depart: 11:46 AM		
To: Detroit Metro MI, USA	Arrive: 07:19 PM		
Stops: Nonstop	Duration: 4 hour(s) 33 minute(s)		
Seats: 39D	Status: CONFIRMED	Miles: 1958 / 3133 KM	
Equipment: Boeing 757 Jet	MEAL: FOOD FOR PURCHASE		
DEPARTS SAN TERMINAL 2 - ARRIVES DTW E.H.MCNAMARA TERMINAL			
Delta Air Lines Confirmation number is GS7RCH			

AIR	Thursday, 22SEP 2016		
Delta Air Lines	Flight Number: 5240	Class: Q-Coach/Economy	
Operated By: EXPRESSJET DBA DELTA CONNECTION	Depart: 08:15 PM		
From: Detroit Metro MI, USA	Arrive: 10:07 PM		
To: Montreal, Canada	Duration: 1 hour(s) 52 minute(s)		
Stops: Nonstop	Status: CONFIRMED	Miles: 518 / 829 KM	
Seats: 14B			

Equipment: CRJ-700 Canadair Regional Jet  
DEPARTS DTW E.H.MCNAMARA TERMINAL  
Delta Air Lines Confirmation number is GS7RCH



**Delta Air Lines**  
Operated By: EXPRESSJET DBA DELTA CONNECTION  
Flight Number: 5537 Class: Q-Coach/Economy  
From: Montreal, Canada Depart: 12:45 PM  
To: Atlanta GA, USA Arrive: 03:34 PM  
Stops: Nonstop Duration: 2 hour(s) 49 minute(s)  
Seats: 15B Status: CONFIRMED Miles: 1002 / 1603 KM  
Equipment: Canadair Regional Jet MEAL: REFRSHMNT/PUR  
ARRIVES ATL TERMINAL MAYNARD JACKSON INTL TERM

Delta Air Lines Confirmation number is GS7RCH



**Delta Air Lines**  
From: Atlanta GA, USA Flight Number: 1792 Class: Q-Coach/Economy  
To: San Diego CA, USA Depart: 04:24 PM  
Stops: Nonstop Arrive: 05:57 PM  
Seats: 32C Duration: 4 hour(s) 33 minute(s)  
Equipment: Boeing 737-900 Jet Status: CONFIRMED Miles: 1888 / 3021 KM  
MEAL: FOOD FOR PURCHASE  
DEPARTS ATL SOUTH TERMINAL - ARRIVES SAN TERMINAL 2

Delta Air Lines Confirmation number is GS7RCH

A PORTION OF THIS TRIP MAY BE REFUNDABLE. PLEASE RETURN  
UNUSED PORTIONS TO TRAVELTRUST FOR POSSIBLE REFUND,  
DELTA AIR LINES CONFIRMATION NUMBER - GS7RCH  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043  
FOR EMERGENCY SERVICE FROM CANADA - 888-221-6043

**Ticket/Invoice Information**

Ticket for: AMY GONZALEZ  
Date Issued: 8/24/2016 Invoice Nbr: 5393988  
Ticket Nbr: DL7856796274 Electronic Tkt: Yes Amount: 856.82  
Base: 714.00 US Tax: 53.56 USD GST/HST Tax: 1.00 USD QST Tax: 1.90 USD XT Tax: 86.36 USD  
Charged to: AX\*\*\*\*\*

Service fee: AMY GONZALEZ  
Date Issued: 8/24/2016  
Document Nbr: XD0680025444 Amount: 40.00  
Charged to: AX\*\*\*\*\*

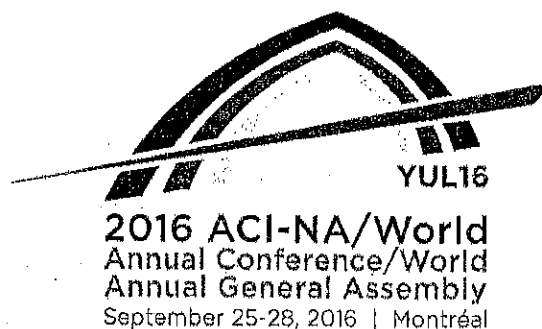
Total Tickets: 856.82  
Total Fees: 40.00  
Total Amount: 896.82

Click here 24 hours in advance to obtain boarding passes:  
[DELTA](#)

Click here to review Baggage policies and guidelines:  
[DELTA](#)

Check operating carrier website for any policies that may vary.





**DRAFT AGENDA**  
**ACI-NA LEGAL COMMITTEE WORKSHOP**  
**FALL 2016**

**Montreal, Quebec, Canada**

**September 24-25, 2016**

**WIFI: ACINA Password: airports2016**

**Palais des Congrès de Montréal • Montréal, Québec**

*Thank you to our host airport:*

**AÉROPORTS DE**  
**MONTRÉAL**

**Friday, September 23, 2016**

5:00pm – **Legal Steering Group Meeting (By Invitation Only)**  
7:00pm

**Saturday, September 24, 2016**

7:30am – **Registration**  
6:30pm

7:30am – **Continental Breakfast**  
8:30am

8:30am – **Welcome & Opening Remarks**  
8:45am  
*Raymond S. Ilgunas, Committee Chair, General Counsel, Los Angeles World Airports-Legal Department*  
*Pierre Gagnon, Committee Vice Chair, Vice-président, Affaires juridiques et secrétaire, Aeroports de Montreal*

8:45am – **Freedom of expression and the right to manifest (demonstrate) at airports in the European, Canadian and US context.** What are the legal rights at airports and what are the limits an airport may impose? Topics include labor organizations' protests/billboards; controversial social issues protests; religious groups' organized activities; distribution of materials, silent protests, picketing.  
10:15am

**Moderator:** *Debra A. Braga, Chief Legal Officer, Jacksonville Aviation Authority*

**Speakers :**

*Richard Charney, Global Head of Employment and Labour*

*Norton Rose Fulbright Canada LLP / S.E.N.C.R.L., s.r.l.*

*Paul Griffin, Senior partner Norton Rose Fulbright, London office*

*Peter Hayvren, Calgary airport*

*Jodi Howick, The Howick Law Group*

10:15am – **Morning Break**  
10:30am

10:30am – **Legal Issues In How Air Traffic Control Authorities Interact (or not) with Airports and**  
11:30am **Communities** - Common legal issues between airports and navigation organizations. How do ATC organizations engage with airports and the public? Is it different for federal government versus private ATC organizations? How do they deal with drone integration? The following issues will be addressed: a) how do airports and the ATC authority allocate or share responsibility for noise management and the handling of complaints on this matter? b) what changes are expected from the evolution in technology and what could be the implications for airports? c) when changes in flight paths are required or recommended, what are the consultation obligations with interested parties and how to handle such a process? What should be the consideration given to comments from interveners, etc.?

**Moderator:** *Pierre Gagnon*, Vice-président, Affaires juridiques et secrétaire, Aeroports de Montreal

**Speakers:**

*George Donovan*, Assistant General Counsel, Nav Canada

*Andrew Charlton*, Aviation Advocacy, Switzerland

*Gary Norek*, Director of Airspace Services, Federal Aviation Administration.

11:30am – **Noise Potential Outcomes and Implications for Airports Arising from FAA Review of 65DNL**  
Noon **Noise Significance Threshold**

**Moderator:** *Thomas Anderson*, General Counsel Metropolitan Airports Commission, Minneapolis-St. Paul International Airport

**Speaker:**

*John Putnam*, Partner, Kaplan Kirsch & Rockwell

12:00pm – **Lunch**  
1:15pm

1:15pm – **Safety Management Systems (SMS) - Legal oversight and recordkeeping in anticipation of SMS**  
2:15pm **implementation** (FAA supplemental NPRM was issued in U.S. Canadian airports have already been operating under SMS requirement. Legal issues include protection of SMS information from public records requests and litigation discovery, and the use of SMS reports (identifying potential safety problems) in litigation against the airport, and the extent of airport reporting obligations for incidents that involves third parties over which the airport has little or no control. How have Canadian airports addressed/lived with those issues?

**Moderator:** *Mark Gardner*, Deputy General Counsel, Pease Development Authority, Portsmouth, NH

**Speakers:**

*Dave Bannard*, Partner, Foley & Lardner

*Pierre Gagnon*, Vice-président Affaires juridiques et secrétaire, Aeroports de Montreal

2:15- **Discussion of Additional Issues of Mutual Interest Among U.S., Canadian, and European**  
2:45pm **Lawyers (Closed Session. No one representing interests adverse to airports on topics being discussed may attend during that discussion)**

**Moderators:**

*Raymond S. Ilgunas* Committee Chair, and General Counsel, Los Angeles World Airports- Legal Department

*Pierre Gagnon*, Committee Vice Chair, and Vice-président Affaires juridiques et secrétaire, Aeroports de Montreal

**Speaker:**

*Andrew Charlton*, Aviation Advocacy, Switzerland

2:45pm – **Afternoon Break**  
3:00pm

3:00pm –  
4:15pm

**How to legally manage Big Data in the airports business.**

Privacy law issues on data and images gathering through airports' internet services, apps or social media services. How Europe, Canada, and the U.S. handle privacy in airports related to the gathering of information from passengers via CCTV cameras, airport stores, personal information provided to airports through website and apps, information used for marketing purposes, etc.

**Moderator:** *Ann Morgan*, Director, Fennemore Craig Jones Vargas (Outside General Counsel, Reno Tahoe Airport)

**Speakers:**

*Suzanne Morin*, VP, Assistant GC and Chief Privacy Officer of Sun Life Financial

*Fabrice Naftalski*, Avocat Associé, Attorney at law Partner, EMEA Head of Data Protection and IPIT Law Practice, Ernst & Young Société d'Avocats

*Michael Stephens*, General Counsel, Hillsborough County Aviation Authority

4:15 pm –  
5:15pm

**Transborder Issues in Ride-booking Company Operations at Airports**

TNCs in some jurisdictions have agreed to airport charges, even supporting legislation allowing airports to regulate TNCs and charge them for their airport operations. Also, how can airports address TNC concerns about protecting from public disclosure documents deemed and marked trade secrets by the TNCs; how do airports handle public (internal or external government agencies) or private (bond underwriters, investors, credit agencies) financial reporting and disclosures?

**Moderator:** *Sheryl Bregman*, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport

**Speakers:**

*Cynji Lee*, Dade County Attorney's Office (Miami International Airport)

*Anita Poston*, Partner, Vandeventer Black (outside general counsel to Norfolk Airport Authority)

5:15pm

**Adjourn for the day**

**Sunday, September 25, 2016**

7:30am – Registration  
7:00pm

8:00am – Continental Breakfast  
9:00am

9:00am – **Litigation Update (Closed Session. No one representing interests adverse to airports on topics  
10:15am being discussed may attend during that discussion)**

Discussion of current and recent litigation of significance to airports

**Moderator:** *Joseph F. Messina*, Deputy Director of Aviation for Regulatory Affairs  
Philadelphia International Airport

**Cases/Speakers:** *Love Field* DC Circuit decision clarifies that agency advice/guidance/direction/correspondence/etc. is not final agency action, and not appealable. How does this square with *Dania Beach*? What are the implications for airports that seek agency guidance? Is a Part 16 decision the only way to obtain a binding agency interpretation of airport obligations? *Peter Kirsch*, Partner, Kaplan Kirsch & Rockwell LLP  
-*Skydive Myrtle Beach v. Horry County Department of Airports* FAA Final Agency Decision Upholding airport action, and implications for other cases of FAA's use of *ex parte* materials.

*Dave Bannard*, Partner, Foley & Lardner

-Approaches to responding to FAA Notices of Proposed Civil Penalties, *Melissa Allison*, Partner, Anderson & Kreiger.

-*NAACP v. Philadelphia* First Amendment case involving airport's right to ban non-commercial advertising. Status of case, implications for other airports, ACI-NA amicus brief. *Joseph F. Messina*, Deputy Director of Aviation for Regulatory Affairs  
Philadelphia International Airport.

*(Others to be Determined by Pending or Recently Completed Litigation)*

10:15am – Morning Break  
10:30am

10:30am –  
11:30am

**Legal Issues Relating to Car-Sharing Operations Arising at Airports** – How can airports prevent operations by entities that have no contractual relationship with the airport? What about assertions that car-sharing companies are not rental car operations and are not subject to airport requirements for licensing and payment of fees (asserted pre-emption via internet law)? Legal issues related to potential competition of car-sharing with rental car providers who have fee agreements with airports. Also, how to address rental car companies' desire to share space with affiliated car-sharing services (e.g., Enterprise Car Share, Zip Car, Hertz on Demand);

**Moderator:** *Daniel S. Reimer*, Assistant General Counsel, Denver International Airport

**Speakers:**

*Gregory M. Scott*, President, Merevir Consulting (Government Affairs Representative for American Car Rental Association (ACRA))

11:30am –  
Noon

**General FAA/Legislative Update**

**Moderator:** *Ray Ilgunas*, Committee Chair, General Counsel, Los Angeles World Airports-Legal Department

**Speakers:**

*Eddie Angeles*, Associate Administrator for Airports, FAA

*Annie Russo*, Vice President of Government and Political Affairs

12:00pm –  
1:00pm

**Lunch**

1:00pm –  
1:45pm

**Contract Language required by FAA in Airport Contracts.**

**Moderator:** *Raymond S. Ilgunas*, Committee Chair, General Counsel, Los Angeles World Airports-Legal Department

**Speaker:**

*Joseph E. Manges*, Airports and Environmental Law Division, Office of Chief Counsel, Federal Aviation Administration

1:45-  
2:30pm

**TSA Update** – Security issues of interest to airports in the U.S. and Canada. Topics include security badge process and ways to deny badges for questionable applicants;

**Moderator:** *Robert C. Watson*, Senior Vice President & CLO, Metropolitan Nashville Airport Authority

**Speaker:**

*Francine Kerner*, Chief Counsel, Transportation Security Administration

2:30pm –  
2:45pm

**Afternoon Break**

2:45pm –  
3:45pm

**Airport General Counsel Panel – You're Just Appointed as Airport General Counsel: Now What?**  
What real world aspects of the job are important to know, but difficult to understand without extensive experience? Seasoned general counsels provide valuable tips and answer your questions on managing a legal department, hiring and managing outside counsel, balancing airport interests and the political interests of the airport governing body, and more.

**Moderator:** *Elaine Rodriguez*, General Counsel, Dallas/Fort Worth International Airport

**Speakers:**

*Tim Abbott* Assistant County Attorney, Dade County Aviation Department

*Tom Anderson*, General Counsel Metropolitan Airports Commission, Minneapolis-St. Paul International Airport

*Ray Igunas*, Committee Chair, General Counsel, Los Angeles World Airports-Legal Department

*Leila Lahbabi* Senior Assistant City Attorney/Airport Attorney, Charlotte Douglas International Airport

*Selma Lussenburg*, Vice President Governance, Corporate Safety & Security, General Counsel and Corporate Secretary, Greater Toronto Airports Authority

3:45pm –  
4:15pm

**Airport Law Roundtable (Closed Session. No one representing interests adverse to airports on topics being discussed may attend during that discussion)**

Discussion of current issues of interest to airport lawyers.

**Moderator:** *Louisa Goldstein*, Counsel and Assistant Attorney General Maryland Aviation Administration, Thurgood Marshall Baltimore Washington International Airport (BWI)

**Topics/Speakers**

Louisville's decision to "defederalize" the process of protecting airport approaches (tree trimming). Does this approach hold promise for airports that have immediate action items that do not depend on AIP funding when the airport cannot obtain timely FAA approval to act? *Peter Kirsch*, Partner, Kaplan Kirsch & Rockwell LLP

The DOT OIG's current investigation into FAA's treatment of airports grandfathered from the prohibition against diversion of airport revenue: scope of the investigation; implications for grandfathered airports; and tips for all airports on how the OIG conducts audits and how airports can be prepared and take appropriate preventive measures. *TJ Roskelley*, Partner, Anderson & Kreiger.

**Adjourn**

5:00pm Exhibition Hall Grand Opening

**Mark Your Calendars!**  
**Spring 2017 Legal Conference**  
**May 3-6, 2017 Amelia Island, FL**

<http://www.omnihotels.com/hotels/amelia-island-plantation>

Hotel

1255 Jeanne-Mance St., P.O. Box 130  
Montréal (Québec) H5B 1E5  
Tel: 514 982-1234  
Fax: 514 285-1243  
[montreal.hyatt.com](http://montreal.hyatt.com)



INVOICE

Payee Amy Gonzalez  
1445 Elevation Road  
San Diego CA 92110  
United States

Room No. 0415  
Arrival 09/22/16  
Departure 09/27/16  
Page 1 of 2  
Folio Window 1  
Folio No. 1117534

Confirmation No. 1913786301  
Group Name ACI NA WORLD CONFERENCE  
Booking No. 32FKTZ3J

G.S.T. # 807214218  
P.S.T. # 1214207601

Date	Description		Charges	Credits
09/22/16	SAC -Alliment (R/S -Food) (D)	CHECK# 12378	41.86	
09/22/16	Chambre (Room)		229.00	
09/22/16	TTQ		8.02	
09/22/16	TPS (GST)		11.85	
09/22/16	TVQ (PST)		23.64	
09/23/16	Chambre (Room)		229.00	
09/23/16	TTQ		8.02	
09/23/16	TPS (GST)		11.85	
09/23/16	TVQ (PST)		23.64	
09/24/16	Chambre (Room)		229.00	
09/24/16	TTQ		8.02	
09/24/16	TPS (GST)		11.85	
09/24/16	TVQ (PST)		23.64	
09/25/16	Chambre (Room)		229.00	
09/25/16	TTQ		8.02	
09/25/16	TPS (GST)		11.85	
09/25/16	TVQ (PST)		23.64	
09/26/16	SAC -Alliment (R/S -Food) (D)	CHECK# 12538	15.42	
09/26/16	Chambre (Room)		229.00	
09/26/16	TTQ		8.02	
09/26/16	TPS (GST)		11.85	
09/26/16	TVQ (PST)		23.64	
09/26/16	Garage (Parking)		32.00	
09/27/16	Visa	XXXXXXXXXXXXXX XX/XX		1,451.83

<b>Total</b>	1,451.83	<b>1,451.83</b>
Guest Signature	<b>Balance</b>	0.00

I agree that my liability for this bill is not waived and I agree to be held personally liable in the event that the indicated person, company or association fails to pay for any part or the full amount of these charges.

**Hyatt Gold Passport Summary**

No Membership to be credited

Join Hyatt Gold Passport today and start earning points for stays, dining and more. Visit [goldpassport.com](http://goldpassport.com)

Tax Summary:	
TTQ	40.10
GST	62.87
PST	125.43
<b>Total</b>	<b>228.4</b>

**LOOKING FORWARD TO WELCOMING YOU AGAIN!**

Our goal is to provide you with the best possible service. You may receive a short e-mail survey where you will have the opportunity

Hotel



### Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:

**1,451.83 CAD**

Currency I Want:

**1,087.25 USD**

#### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 1,451.83 CAD → you get 1,087.25 USD

Buying 1,451.83 CAD → you pay 1,087.42 USD

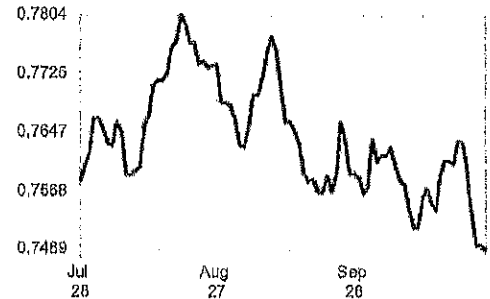
#### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	Bid Sell 1 CAD	Ask Buy 1 CAD
MIN	0.74634	0.74645
AVG	0.74888	0.74900
MAX	0.75259	0.75277

#### Recent Trends

CAD/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 26, 2016						Oct 26, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	0.75	15	11.23	45	33.70	1	1.34	15	20.03	45	60.08
2	1.50	20	14.98	50	37.44	2	2.67	20	26.70	50	66.76
3	2.25	25	18.72	100	74.89	3	4.01	25	33.38	100	133.51
4	3.00	30	22.47	250	187.22	4	5.34	30	40.05	250	333.78
5	3.74	35	26.21	500	374.44	5	6.68	35	46.73	500	667.56
10	7.49	40	29.96	1,000	748.88	10	13.35	40	53.40	1,000	1,335.11



9/22  
TAXI

CAN \$50 = US \$37.44



Coop Taxi de l'Ouest

570, Ave Marshall, Dorval QC H9P 1G9

cooptaxi.com

Reçu 07970

Date 22-9-16 Heure 11:45

Permis 21976 Vignette 8100

De/From \_\_\_\_\_

Destination DOWN TOWN

Montant/Amount 50! 00

TPS : 810447094 RT0001

TVQ : 4004394483 TQ0001



9/22  
Taxi



## Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:

**50.00** CAD

Currency I Want:

**37.4442** USD

### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 50,0000 CAD → you get 37,4442 USD

Buying 50,0000 CAD → you pay 37,4501 USD

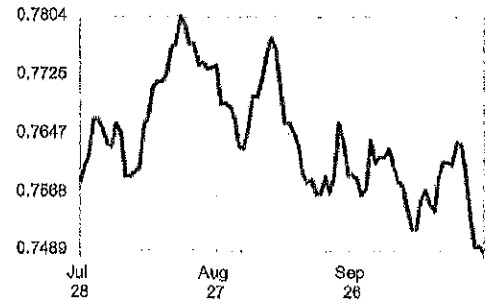
### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	Bid Sell 1 CAD	Ask Buy 1 CAD
MIN	0.74634	0.74645
AVG	0.74888	0.74900
MAX	0.75259	0.75277

### Recent Trends

CAD/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 25, 2016						Oct 25, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	0.75	15	11.23	45	33.70	1	1.34	15	20.03	45	60.08
2	1.50	20	14.98	50	37.44	2	2.67	20	26.70	50	66.76
3	2.25	25	18.72	100	74.89	3	4.01	25	33.38	100	133.51
4	3.00	30	22.47	250	187.22	4	5.34	30	40.05	250	333.78
5	3.74	35	26.21	500	374.44	5	6.68	35	46.73	500	667.56
10	7.49	40	29.96	1,000	748.88	10	13.35	40	53.40	1,000	1,335.11

9/22  
Dinner  
CAN \$20 = \$14.97 US

Service Aux Chambres  
HYATT REGENCY MONTREAL

1255 Jeanne Mance, CP 130  
Montreal, Quebec H5B 1E5  
Tel. 1-(514)-982-1234

1295849 David 1

FACT 12378 CLIENT 1  
415

2016-09-22 10:16PM

\*\*\*\*\* REIMPRESSION \*\*\*\*\*

1 Livraison	3.00
1 Pizza Italien	17.00
<del>1 Pizza Italien</del>	<del>17.00</del>
syrah	
15% SVC Charge	4.80
15.00 %	

Subtotal	\$32.00
Frais de Service	\$4.80
T.P.S. 807214218	\$1.69
T.V.Q. 1214207601	\$3.37
Paiement Du	<del>41.86</del>

\$20-

----- Facture imprimée  
2016-09-22 10:16PM

-----  
TPS: 1.69 \$ TVQ: 3.37 \$  
Total : 41.86 \$  
REIMPRESSION



2016-09-22 23:46:33 NEV:13406601-10103711  
6 RESTO LOUNGE  
1255, RUE JEANNE-MANCE MONTREAL  
© ~ 5% ~ 1 ~ 1 ~ 0 \$ ~ 1 ~ 1

9/22  
Dinner



## Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:  
**20.00 CAD**

Currency I Want:  
**14.9777 USD**

### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 20.0000 CAD → you get 14.9777 USD  
Buying 20.0000 CAD → you pay 14.9800 USD

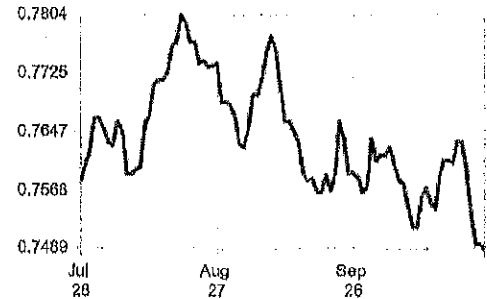
### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	Bid Sell 1 CAD	Ask Buy 1 CAD
MIN	0.74634	0.74645
AVG	0.74888	0.74900
MAX	0.75259	0.75277

### Recent Trends

CAD/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 25, 2016						Oct 25, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	0.75	15	11.23	45	33.70	1	1.34	15	20.03	45	60.08
2	1.50	20	14.98	50	37.44	2	2.67	20	26.70	50	66.76
3	2.25	25	18.72	100	74.89	3	4.01	25	33.38	100	133.51
4	3.00	30	22.47	250	187.22	4	5.34	30	40.05	250	333.78
5	3.74	35	26.21	500	374.44	5	6.68	35	46.73	500	667.58
10	7.49	40	29.96	1,000	748.88	10	13.35	40	53.40	1,000	1,335.11

9/23  
Dinner  
CAN # 45.00 = \$ US 33.69

**La loux**  
250, AVE. DES PINS EST  
MONTREAL, QUEBEC

VEN 23 SEPTEMBRE 2016  
ADDITION #121044-1  
TABLE #303  
CLIENTS # 1, 2, 5, 7, 8

<del>BOISSONS FRAIS</del>	<del>10.00</del>
<del>BOISSONS FRAIS</del>	<del>00.00</del>
Plat principal	
1 DIVERS NOURRITURE	\$45.00
Dessert	
<del>MARTINI DELUXE</del>	<del>10.00</del>
Digestif	
<del>BOISSONS FRAIS</del>	<del>00.00</del>
SOUS-TOTAL	
T.P.S.	
T.V.Q.	
TOTAL	<del>100.00</del>

TPS: 105925614 RT0001  
TVQ: 1002928899 TQ0001

Heure: 23:18 5 CLIENTS  
9 ADDITIONS

MERCI !

VOUS AVEZ ETE SERVI  
PAR : BAR LALOUX

TPS: 4.31 \$ TVQ: 8.59 \$  
Total : ~~100.00~~ \$  
FACTURE ORIGINALE



2016-09-23 23:18:10 MEV:12800701-10111926  
RESTAURANT LALOUX

250, AV. DES PINS E MONTREAL

→ 00 → ↓ → 00 \* W 1 → V }

9/23  
Dinner



## Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:  
**45.00** CAD

Currency I Want:  
**33.6998** USD

### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 45.0000 CAD → you get 33.6998 USD  
 Buying 45.0000 CAD → you pay 33.7051 USD

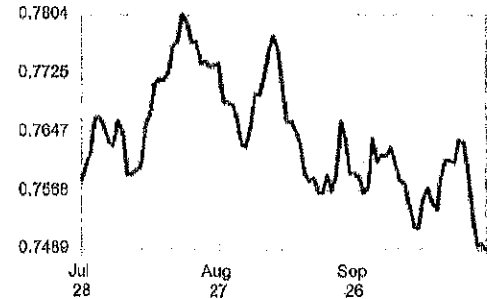
### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	Bid Sell 1 CAD	Ask Buy 1 CAD
MIN	0.74634	0.74645
AVG	<b>0.74888</b>	0.74900
MAX	0.75259	0.75277

### Recent Trends

CAD/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 25, 2016						Oct 25, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	0.75	15	11.23	45	33.70	1	1.34	15	20.03	45	60.08
2	1.50	20	14.98	50	37.44	2	2.67	20	26.70	50	66.76
3	2.25	25	18.72	100	74.89	3	4.01	25	33.38	100	133.51
4	3.00	30	22.47	250	187.22	4	5.34	30	40.05	250	333.78
6	3.74	35	28.21	500	374.44	5	6.68	35	46.73	500	667.56
10	7.49	40	29.96	1,000	748.88	10	13.35	40	53.40	1,000	1,336.11

9/23

Lunch

CAN \$18.40 = US\$ 13.77

**SESAME**  
CUISINE ASIATIQUE

SESAME  
288, SAINTE-CATHERINE O.  
MONTREAL, QC H2X 2A1

14:16:17 Ven., 23 Septembre 2016

#288535

TBL#2-1

1 THAIE COCO MED	\$8.75
1 DUMPLING CREVET	\$7.25

---

SOUS-TOTAL	\$15.00
TPS	\$0.80
TVQ	\$1.60

**TOTAL \$18.40**

TPS #814067.1  
TVQ #12-0197740  
1 client

VOUS AVEZ ETE SERVI  
PAR: Melodie

POUR COMMANDER  
TEL 514 508-0622

TPS: 0,80 \$ TVQ: 1,60 \$

**Total : 18,40 \$**

FACTURE ORIGINALE



2016-09-23 14:11:10 MEV:14149103-10126438  
SESAME SAINTE-CATHERINE  
288, RUE SAINTE-CATHERINE O MONTREAL

9/23  
Lunch



## Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:

**18.40** CAD

Currency I Want:

**13.7795** USD

### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 18,4000 CAD → you get 13.7795 USD

Buying 18,4000 CAD → you pay 13.7816 USD

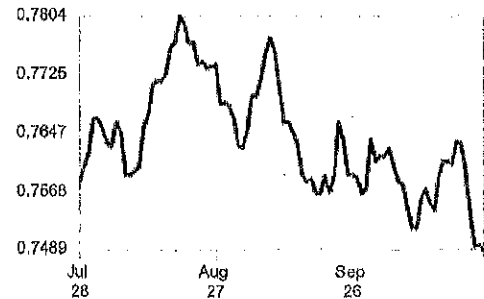
### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	<b>Bid</b> Sell 1 CAD	<b>Ask</b> Buy 1 CAD
MIN	0.74634	0.74645
AVG	<b>0.74888</b>	0.74900
MAX	0.75259	0.75277

### Recent Trends

CAD/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 26, 2016						Oct 26, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	0.75	15	11.23	45	33.70	1	1.34	15	20.03	45	60.08
2	1.50	20	14.98	50	37.44	2	2.67	20	28.70	50	66.76
3	2.25	25	18.72	100	74.89	3	4.01	25	33.38	100	133.51
4	3.00	30	22.47	250	187.22	4	5.34	30	40.05	250	333.78
5	3.74	35	26.21	500	374.44	5	6.68	35	46.73	500	667.56
10	7.49	40	29.96	1,000	748.88	10	13.35	40	53.40	1,000	1,335.11



CAN \$ 7.91 = 9/26 Dinner = US \$ 5.92

Complexe Desjardins  
150 Rue Sainte-Catherine Ouest  
Montréal QC H2X 3Y2  
Rest # : 40618 TAT # : 514844684  
Bienvenue chez McDonald's  
TPS: 827911694  
TVQ: 1214816432

184-1

CS # 1 26/09/2018 18:13:54

Qté Article	TOTAL
1 Hamburger fromage	1.69
1 6 McCroquettes	5.29
1 Moutarde spéciale	
1 Moutarde épilcée	0.00
Total partie	6.98
TPS	0.34
TVQ	0.69
Total pour emporter	7.91
Ajustement d'arrondissement	-0.01
Total arrondi	7.90
Argent remis	20.00
Monnaie	12.10

# VENTE 11n5n8gJwk

TPS: 0,34 \$ TVQ: 0,69 \$  
Total: 7,91 \$  
PAIEMENT REÇU



2016-09-26 18:40:09 MEV:14556501-10687568  
RESTAURANT MCDONALD'S COMPLEXE  
DES JARDINS  
150-163, RUE SAINTE-CATHERINE O MONTREAL

2 NOTRE OFFRE AU VERSO!  
DÉCOUVREZ NOTRE OFFRE AU VERSO!  
DÉCOUVREZ NOTRE OFFRE AU VERSO!  
DÉCOUVREZ NOTRE OFFRE AU VERSO!  
DÉCOUVREZ NOTRE OFFRE AU VERSO!  
DÉCOUVREZ NOTRE OFFRE AU VERSO!

9/26  
Dinner



## Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:  
**7.91 CAD**

Currency I Want:  
**5.92367 USD**

### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 7.91000 CAD → you get 5.92367 USD  
 Buying 7.91000 CAD → you pay 5.92461 USD

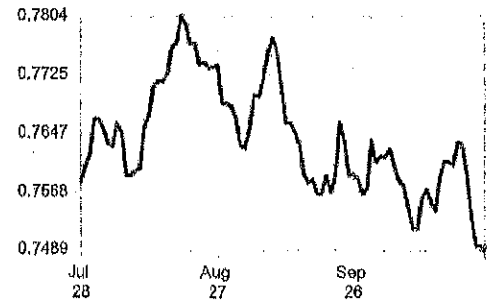
### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	Bid Sell 1 CAD	Ask Buy 1 CAD
MIN	0.74634	0.74845
AVG	0.74888	0.74900
MAX	0.75259	0.75277

### Recent Trends

CAD/USD average daily bid prices  
Last 90 days








Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 26, 2016						Oct 26, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	0.75	15	11.23	45	33.70	1	1.34	15	20.03	45	60.08
2	1.50	20	14.98	50	37.44	2	2.67	20	26.70	50	66.76
3	2.25	25	18.72	100	74.89	3	4.01	25	33.38	100	133.51
4	3.00	30	22.47	250	187.22	4	5.34	30	40.05	250	333.78
5	3.74	35	26.21	500	374.44	5	6.68	35	46.73	500	667.56
10	7.49	40	29.96	1,000	748.88	10	13.36	40	53.40	1,000	1,335.11

9/27  
TAXI

CAN \$50 = US \$37.44

			
DATE: 27/9/16		\$ 47.2	
DE/FROM:			
A/TO:			
N° Vignette / Cum No. 2483		N° permis de travail / Work permit No. 10561	
NIP:		Cle	
Signature du conducteur / Driver's signature			
Signature du client / Customer's signature		4854170	
			
			



9/27  
TAXI

## Currency Converter

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Currency I Have:

**50.00** CAD

Currency I Want: †

**37.4442** USD

### CAD/USD Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC @ +/- 0%

Selling 50,0000 CAD → you get 37.4442 USD

Buying 50,0000 CAD → you pay 37.4501 USD

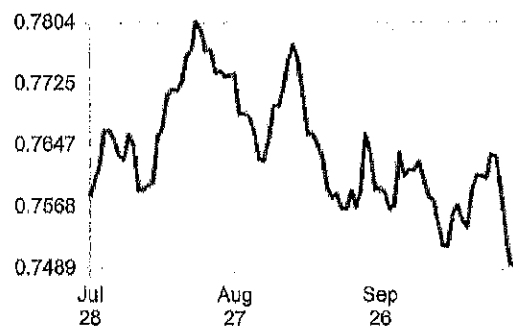
### Rate Details

CAD/USD for the 24-hour period ending Monday, Oct 24, 2016 22:00 UTC

	Bid Sell 1 CAD	Ask Buy 1 CAD
MIN	0.74634	0.74645
AVG	<b>0.74888</b>	0.74900
MAX	0.75259	0.75277

### Recent Trends

CAD/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

CAD/USD						USD/CAD					
Interbank Rate +/- 0%						Interbank Rate +/- 0%					
Oct 25, 2016						Oct 25, 2016					
CAD	USD	CAD	USD	CAD	USD	USD	CAD	USD	CAD	USD	CAD
1	→ 0.75	15	→ 11.23	45	→ 33.70	1	→ 1.34	15	→ 20.03	45	→ 60.08
2	→ 1.50	20	→ 14.98	60	→ 37.44	2	→ 2.67	20	→ 26.70	50	→ 66.76
3	→ 2.25	25	→ 18.72	100	→ 74.89	3	→ 4.01	25	→ 33.38	100	→ 133.61
4	→ 3.00	30	→ 22.47	250	→ 187.22	4	→ 5.34	30	→ 40.05	250	→ 333.78
5	→ 3.74	35	→ 26.21	500	→ 374.44	5	→ 6.68	35	→ 46.73	500	→ 667.56
10	→ 7.49	40	→ 29.98	1,000	→ 748.88	10	→ 13.36	40	→ 53.40	1,000	→ 1,335.11

**PAUL ROBINSON**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT - Board Members  
(To be completed within 30 days from travel return date)**

Board member name: Paul Robinson  
 Departure Date: 9/24/2016 Return Date: 9/28/2016 Report Due: 10/28/16  
 Destination: Washington, D.C.

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

<sup>3</sup> Business Expense Reimbursement Policy 3.30

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40

	Authority Expenses (Prepaid by Athly)	Board Member Expenses							TOTALS
		SUNDAY 9/25/16	MONDAY 9/26/16	TUESDAY 9/27/16	WEDNESDAY 9/28/16	THURSDAY	FRIDAY	SATURDAY 9/24/16	
<b>Daily PerDiem Limitations:</b>									
**GSA Daily Hotel Rate or Conference Hotel Rate		325.00	325.00	325.00				325.00	
**GSA Daily Meals, Entertainment & Incidentals (ME&I)		69.00	69.00	69.00				69.00	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	379.20								0.00
Conference Fees (provide copy of flyer/registration expenses)	1,300.00								0.00
Rental Car									0.00
Gas and Oil									0.00
Garage/Parking									0.00
Mileage - attach mileage form									0.00
Taxi/Shuttle Fare (include tips pd.) To/From meetings, airport, etc.			15.00					20.00	35.00
Hotel - Actual Expense Paid - Excluding Taxes		325.00	325.00	325.00				325.00	
Allowable Hotel (Lessor of Actual or GSA Allowance)		325.00	325.00	325.00	0.00	0.00	0.00	325.00	1,300.00
Hotel Taxes Paid		47.13	47.13	47.13				47.13	188.52
Telephone, Internet and Fax									0.00
Laundry									0.00
<b>Meals, Entertainment &amp; Incidentals (M,E&amp;I):</b>									
Meals (include tips pd.)	Breakfast				12.30				
	Lunch			40.67					
	Dinner		58.16					28.33	
	Other Meals								
Entertainment (Hospitality) <sup>1</sup>									
Tips Paid: to Maids, Bellhops and other hotel servers									
Taxi/Shuttle Fare (include tips pd.) To/From meal destinations									
Total Meals, Entertainment & Incidentals		0.00	58.16	40.67	12.30	0.00	0.00	28.33	
GSA Allowance for M,E&I (from above)		69.00	69.00	69.00	0.00	0.00	0.00	69.00	
Allowable M,E&I (Lessor of Actual or GSA Allowance)		0.00	58.16	40.67	0.00	0.00	0.00	28.33	127.16
Alcohol is a non-reimbursable expense									0.00
									0.00
									0.00
									0.00
<b>Total Expenses</b>	1,679.20	1,091.13	1,164.29	1,131.80	0.00	0.00	0.00	420.46	1,650.68

**Grand Trip Total** 3,329.88

Less Cash Advance (attach copy of Authority ck)

Less Expenses Prepaid by Authority 1,679.20

**Due Traveler** - If positive amount, prepare check request

**Due Authority** - If negative, attach check payable to SDCRAA 1,650.68

Note: Send this report to Accounting even if the amount is \$0.

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>3</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Linda Gehlken  
 Traveler Signature: [Signature]  
 Administrator's signature: \_\_\_\_\_

Ext.: x2557  
 Date: 10/25/16  
 Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_.

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40 use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Paul Robinson Dept: 2

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 7/13/16 PLANNED DATE OF DEPARTURE/RETURN: 9/22/16 / 9/28/16

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Washington D.C.

Purpose: Attend S.D. Regional Chamber Mission to Washington D.C.

Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 650.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 150.00

B. LODGING \$ 1200.00

C. MEALS \$ 215.00

D. SEMINAR AND CONFERENCE FEES \$ 1,300.00

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$ 50.00

**TOTAL PROJECTED TRAVEL EXPENSE \$ 3,515.00**

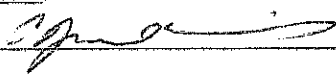
**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 7/14/16

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 7/21/16

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)



# MISSION TO WASHINGTON D.C.

2016  
TENTATIVE  
AGENDA

## September 25, 2016

7:00 PM - 9:00 PM

### Sunday - Welcome Reception, Sponsored by Kaiser Permanente

**Location:** Altitude Room (Roof Level), W Hotel Washington  
DC, 515 15th St NW, Washington, DC 20004

## September 26, 2016

7:45 AM - 8:00 AM

### Delegation Photo

**Location:** Great Room (Lower Level), W Hotel Washington  
DC, 515 15th St NW, Washington, DC 20004

8:00 AM - 9:00 AM

### Monday - Breakfast, Sponsored by SDSU

**Location:** Great Room (Lower Level), W Hotel Washington  
DC, 515 15th St NW, Washington, DC 20004

#### Speakers:

- Eileen Braden, VP of Political Affairs, US Chamber
- Jack Howard, SVP of Congressional Affairs, US Chamber

9:00 AM - 9:20 AM

### Introduction to Hidden Heroes by Senator Elizabeth Dole

**Location:** W Hotel; 515 15th St NW, Washington, DC 20004

**Meeting Objectives:** Senator Elizabeth Dole makes an important announcement about San Diego's newest designation in regards to her initiative, Hidden Heroes.

9:15 AM - 10:00 AM

### The National Security Case for TPP with Jim Arkedis

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Meeting With:** Jim Arkedis, President, 4DPAC

**Meeting Objectives:** Jim Arkedis is the President of 4DPAC, a political action committee that supports candidates with internationalist national security platforms, and a specific focus on development. He appears regularly on CNN and MSNBC to comment on security and foreign policy, and has written for the *New York Times*, *Washington Post*, and *The Atlantic*, among others. He will share his expertise through the perspective of TPP, a major Chamber priority.

**POC:** Stefanie Benvenuto, Chamber staff

10:00 AM - 10:45 AM

### Department of Commerce

**Location:** 1401 Constitution Ave., N.W., Washington, DC 20230

**Entrance:** Enter through the main visitor's entrance on 14th street (directly across from the Ronald Reagan Building). Area under construction.



**Check-in:** Delegates will need a picture ID and will pass through metal detectors. Either Patrick or other DOC staff will escort the group to the meeting room.

**Meeting With:** John M Anderson; Geri Word, Director of the Office of North America; and SelectUSA Executive Director Vinai Thummalapally

**Meeting Objectives:**

- High Level Economic Dialogue (HLED) recent memorialization and plan to transcend Presidential Administrations for a long-term collaborative relationship between the US and Mexico; including the reestablishment of the desert rail line.
- The need to reach significant milestones for Otay Mesa East
- TPP

**POC:** Patrick J. Krissek, Mexico Desk Officer, Office of North America, 202-482-4231

10:00 AM - 10:45 AM

**U.S. Interagency Council on Homelessness**

**Location:** Cannon House Office Building, Room 122, 27 Independence Avenue SE. Washington D.C. 20003

**Meeting With:** Matthew Doherty, Executive Director of the United States Interagency Council on Homeless

**Meeting Objectives:**

- Introduction to the operation of USICH.
- Discuss intersection of healthcare & homelessness-coordinated systems and coordinated entry.
- Urge HUD to revise the federal funding formula for homelessness prior to the end of the year.
- Highlight San Diego successes in addressing homelessness.

**POC:** Kenya Wiggins, kenya.wiggins@usich.gov

10:45 AM - 11:45 AM

**Key Education & Workforce Staffers - House Education & Workforce Committee**

**Location:** Longworth House Office Building, Room 1040, 9 Independence Ave SE, Washington, DC 20515

**Meeting With:** Eunice Ikene & Udochi Onwubiko, Labor Policy Associates

**POC:** Christine Godinez, (202) 226-2068, christine.godinez@mail.house.gov

11:00 AM - 11:45 AM

**General Services Administration**

**Location:** GSA Headquarters, 1800 F Street Rm 1408, NWWashington, DC 20405

**Entrance:** Meet Ningurm at the 1800 F St. door where she will escort the group. Photo ID required.

**\*please arrive no later than 10:45am for security clearance**

**Speaker:** Denise Turner Roth, Administrator

**Meeting Objectives:**

- General overview and update of the San Ysidro Port of Entry Modernization and Expansion
- Vision and innovative concept of the future Otay Mesa East Port of Entry

**POC:** Ningrum W Spicer, (202) 316-8367, [purwaningrum,spicer@gsa.gov](mailto:purwaningrum,spicer@gsa.gov)

11:00 AM - 11:45 AM

**Rear Admiral Paul D. Pearigen - US Navy**

**Location:** Cannon House Office Building, Room 122, 27 Independence Avenue SE. Washington D.C. 20003

**Meeting With:** Rear Admiral Paul D. Pearigen of the US Navy. Admiral Pearigen will be assuming command of Navy Medicine West in late 2016.

**Meeting Objectives:** Introduce Adm. Pearigen to the San Diego business community, learn about his plans for Navy Medicine West and hear high-level overview of latest developments and innovation in military medicine.

11:15 AM - 11:45 AM

**Congresswoman Mimi Walters**

**Location:** Cannon House Office Building, Room 236, 27 Independence Ave SE, Washington, DC 20003

**Meeting Objectives:** Economic Development/Gig Economy

**POC:** Gabriela Sterling, (202) 225-5611, [gabriela.sterling@mail.house.gov](mailto:gabriela.sterling@mail.house.gov)

11:30 AM - 1:00 PM

**Monday - Luncheon, Sponsored by Dentons**

**Location:** Denton Offices, 1900 K St NW, Washington, DC 20006

**Lunch served at 11:30am**

**Program begins at noon**

**Speakers:** Former Congressman Bill Owens, Ron Kaufman, John Russell IV, Margeaux Plaisted

**Meeting Objectives:** Our always exciting and informative partners at Denton's bring together a panel of former elected officials, campaign strategists and legislative experts to discuss the 2016 election.

1:00 PM - 1:45 PM

**Deputy Secretary Nani Coloretti - Department of Housing & Urban Development**

**Location:** Department of Housing & Urban Development, 451 7th Street S.W., Washington, DC 20410

**Meeting With:** Nani Coloretti, Deputy Secretary

**Meeting Objectives:** Highlight the important opportunity the Department has to adopt a new federal formula for homelessness funding, as San Diego has been inadequately funded for decades. Thank the Department for their assistance in extending the Moving to Work program, and identify recent successes of the region including Housing Our Heroes, and the rehab of the Hotel Churchill.

**Meeting Lead:** Rick Gentry, San Diego Housing Commission

**POC:** Casimir Peters, [Casimir.Peters@hud.gov](mailto:Casimir.Peters@hud.gov)

1:15 PM - 1:45 PM

**Senior Advisor to the Secretary - Department of Veterans Affairs**

**Location:** U.S. Department of Veterans Affairs - Central Office, 810 Vermont Ave NW, Washington DC 20420

**Meeting With:** Matthew Collier, Senior Advisor to the Secretary

**Meeting Objectives:** Transitioning veterans and Housing & Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) program

**POC:** Nickole Logan, Executive Assistant, (202) 461-1752;  
nickole.logan@va.gov

<http://www.va.gov/homeless/hud-vash.asp>

1:30 PM - 2:15 PM

**McKinsey & Company**

**Location:** 1200 19th St, NW, Wash, DC 20036 10th floor plaza

**Meeting Objectives:** Vivian Riefberg, Senior Partner at McKinsey will discuss dynamics of the Presidential election and share information from McKinsey's Presidential Transition Initiative. Then we will break-out into the following groups.

**Speakers:**

W. Thomas Dohrmann, Senior Partner

Vivian Riefberg, Senior Partner

Jeff Berg, Partner

Kevin Neher, Partner

Drew Erdmann, Partner

Jon Spaner, Advisor on Homeland Security

Shannon Peloquin, Associate Principal

Ron Ritter, Expert Principal in Service Operations

Alex Kazaks, Expert Principal in Innovation and Technology

Martha Laboissiere, Senior Expert on Education

John Means, Partner

2:00 PM - 2:30 PM

**Key NIH/Public Health Staffer - Office of Senator Alexander (TN)**

**Location:** 104 Hart Office Building, Room 725, Washington D.C. 20002

**Meeting With:** Laura Pence

**Meeting Objectives:**

- Receive update on mental health policy
- Discuss telehealth opportunity
- Review concerns of MACRA implementation
- Discuss public health issues/concerns

**POC:** Katherinne Bell, (202) 224-1409,

[Kathryn\\_Bell@help.senate.gov](mailto:Kathryn_Bell@help.senate.gov)

2:15 PM - 3:00 PM

**McKinsey & Company Break Out Sessions**

**Location:**

**Break-Out Sessions:**

- Customer Experience (includes travel and tourism)
- Capital Productivity and Infrastructure (airports, seaports, real estate, public transportation, engineering and services, and water and waste)
- Innovation and technology (as applied to the City's aspiration to build the tech economy)
- Smart Cities and Economic Development
- Healthcare
- Education

3:00 PM - 3:45 PM

**Brookings Institution - Bilateral Cities Initiative**

The Global Cities Initiative (GCI) is a joint project of the Brookings Institution and JPMorgan Chase to help U.S. and international city-regions strengthen their international economic competitiveness and connections for sustained growth and high-quality jobs.

**Location:** The Brookings Institution - 1755 Massachusetts Ave NW, Washington, DC 20036, 5th floor

**Entrance:** At entrance, check-in with security

**Speaker:** Marek Gootman, Fellow and Director, Strategic Partnerships & Global Initiatives

**POC:** Anthony will greet us in the lobby, 202-238-3113

3:00 PM - 4:30 PM

**Department of Transportation Presents the Future of Autonomous Vehicles**

**Location:** 1200 New Jersey Ave SE Washington, DC 2059

**Meeting With:** Greg Winfree, Assistant Secretary for Research and Technology, Mark Rosekind - NHTSA Administrator Egan Smith, and Kevin Dopart - Intelligent Transportation Systems - Joint Program Office

**Meeting Objectives:** The global shift to autonomous vehicles is moving at a breakneck pace but is confronted with technological, regulatory and legal complications. Representatives from the Office of the Secretary, NHTSA & FHWA will share insights in to policy trends and regulatory development both on the federal and state level. Panelists will also address whether the current federal and state funding methods and structures are driving the innovation required.

**POC:** Nate Turnbull, (202) 413-1008, NTurnbull@connect.org

3:15 PM - 3:45 PM

**Deputy Secretary Chris Lu, Department of Labor**

**Location:** Department of Labor, FPB Building, 200 Constitution Ave NW, Washington, DC 20210

**Meeting With:** Chris Lu, Deputy Secretary

**Meeting Objectives:**

- Highlight successful initiatives to address increased workforce participation in San Diego
- Discuss the Deputy Secretary's efforts to increase veteran hiring
- Address the issue of disconnected youth in San Diego

**POC:** Kwanice Jackson, (202)693-6092, jackson.kwanice@dol.gov

4:00 PM - 4:30 PM

**US Trade Representative's Office**

**Location:** EEOB 210/2121650 Pennsylvania Avenue N.W., Washington, DC 20502

**Entrance:** Check in at security checkpoint at the corner of 17th and State place, NW by 3:40 to allow time for security procedures.

**Meeting With:** Barbara Weisel, Chief Negotiator TPP

**Meeting Objectives:**

- TPP update, likelihood of passing in lame duck term
- TTIP
- Brexit

POC: Max Oltersdorf, (202)395-9590,  
Max\_L\_Oltersdorf@ustr.eop.gov

6:00 PM - 7:30 PM

**Monday - Reception Sponsored by Cox**

**Location:** Holeman Lounge, The National Press Club, 529 14th Street NW (13th Floor), Washington, DC 20045

8:00 PM - 10:00 PM

**No-Host Presidential Debate Viewing**

**Location:** Bar Deco, 717 6th St. NW, Washington, DC 20001

10:00 PM - 2:00 AM  
(September 27, 2016)

**Capitol Tour w/ Congressman Vargas**

**Location:** US Capitol  
Capitol Tour w/ Congressman Vargas

**September 27, 2016**

8:00 AM - 9:00 AM

**Tuesday - Breakfast**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Speaker:** Carlos Sada, Mexican Ambassador to the United States

9:30 AM - 10:15 AM

**Congressmembers Vargas and Issa**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**POC:** Christina Reyes (Vargas), (202) 225-8045, [Christina.Reyes@mail.house.gov](mailto:Christina.Reyes@mail.house.gov) ; Katie Weiss (Issa), (202) 225-3906, [Katie.Weiss@mail.house.gov](mailto:Katie.Weiss@mail.house.gov)

10:30 AM - 11:00 AM

**Key Energy & Water Staffer - Office of Congressman Peters (CA-52)**

**Location:** Office of Congressman Peters, Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** K.C. Jaski, Legislative Assistant

**POC:** K.C. Jaski, (202) 225-0508, [KC.Jaski@mail.house.gov](mailto:KC.Jaski@mail.house.gov)

10:30 AM - 11:00 AM

**Key Healthcare Staffer - Office of Senator Bill Cassidy (LA-6)**

**Location:** 703 Hart Senate Office Building, Washington D.C., 20002

**Meeting With:** Brenda Destro, Office of Senator Cassidy, Senior Public Health Policy Advisor

**Meeting Objectives:** Discussion of Precision Medicine, Mental Health, IMD Exclusion, and Telehealth.

**POC:** Jennifer Lauterbach, (202) 224-5824, [Jennifer\\_Lauterbach@cassidy.senate.gov](mailto:Jennifer_Lauterbach@cassidy.senate.gov)

10:30 AM - 11:30 AM

**Customs and Border Protection**

**Location:** Ronald Regan Building, 4.4A Commissioner's Large Conference Room, 1300 Pennsylvania Ave NW, Washington, DC

20004

**Entrance:** Use the 14th street entrance. Check in with the guards and call 202-344-2001 for escort.

**Meeting With:** Executive Assistant Commissioner Todd Owen

**Meeting Objectives:**

- Update on the creation of a consolidated North American Trusted Traveler Program (Nexus, SENTRI, Global Entry)
- Simplifying the addition of a new vehicle for existing SENTRI/Global Entry users by removing this requirement or significantly reducing the approval time
- Construct a rail port of entry at Tecate which includes a pre-inspection facility
- Continue to work with the region to advance planning and construction of the Otay Mesa East POE
- Update on technology improvements at ports of entry to increase efficiency
- We also continue to support business hours expansion at the Tecate POE and increased staffing at our air and sea ports.

**POC:** Danyelle McDowell

10:30 AM - 11:30 AM

**The State of San Diego's Military - Briefing by Dentons**

**Location:** W Hotel, 515 15th St NW, Washington DC 20004

**Meeting Objectives:** Hear from defense lobbying professionals about how San Diego's businesses and military installations are keeping the country safe. Will include expectations about the future of defense policy, and the businesses that contract with our major military institutions.

10:45 AM - 1:00 PM

**National Cybersecurity & Communications Integration Center**

**Location:** National Cybersecurity & Communications Integration Center, 1110 North Glebe Road, Arlington, Virginia 22201

**Meeting With:** Senior Staff

**Meeting Objectives:** The National Cybersecurity and Communications Integration Center is a 24x7 cyber situational awareness, incident response, and management center that is a national nexus of cyber and communications integration for the Federal Government, intelligence community, and law enforcement.

**Important Note:** The facility is approximately 20 minutes from the W by taxi. Due to the classified nature of the NCCIC, access is available to U.S. Citizens only (not open to Foreign Nationals). The closest metro station is the Ballston stop on the orange line. All visitors will be required to present a valid government-issued photo identification. Please allow 10 minutes to clear security. Upon clearing security, proceed to the 7th Floor for the tour and briefing.

**POC:** Nate Turnbull, Cell: (202) 413-1008,  
NTurnbull@connect.org

11:00 AM - 11:45 AM

**Deputy Secretary Victor Mendez, Department of Transportation**

**Location:** U.S. Department of Transportation (Lincoln Room- 9th Floor), 1200 New Jersey Ave SE Washington, DC 20590

**Entrance:** The main visitor's entrance is located in the West Building, on New Jersey Avenue and M Street (next to the Starbucks). Upon entering the lobby, please proceed to the security desk and inform them that you have a meeting with the Deputy Secretary. A member of our team meet you downstairs and escort you to the meeting location. Additionally, please remember to arrive at least 10 minutes prior to your meeting to allow enough time to check-in and go through security. If you would like more information on directions to our building as well as parking or metro information please visit <https://www.transportation.gov/directions>.

**Meeting With:** Victor Mendez, Deputy Secretary

**POC:** Deva Tucker, 202 430 8053, [Deva.Tucker@dot.gov](mailto:Deva.Tucker@dot.gov)

12:00 PM - 1:00 PM

**Tuesday - Luncheon, Sponsored by Kaiser Permanente**

**Location:** Kaiser Permanente Center for Total Health, 700 2nd St NE, Washington, DC 20002

**Speaker:** Jeff Roe, Founder & Principal, Axiom Strategies

**Meeting Objectives:** Join us to hear from Jeff Roe, the former campaign manager for Senator Ted Cruz's 2016 Presidential race. Roe is the Founder and Principal of Axiom Strategies, one of the fastest growing firms in Washington, DC. He'll provide a unique insight into the Republican Primary of 2016 and an exciting look ahead to November.

1:15 PM - 1:45 PM

**Key Small Business & Jobs Staffer - Office of Congressman Issa**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Legal Fellow and 1st Lt J. Michael O'Neill, USMC

**POC:** Michael O'Neill, (202) 713-7328, [michael.oneill@mail.house.gov](mailto:michael.oneill@mail.house.gov)

2:00 PM - 2:30 PM

**Congress Members Peters, Davis & Hunter**

**Location:** Cannon House Office Building, Room TBD, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Rep. Peters, Rep. Davis & Rep. Hunter

**POC:** Baillee Brown (Peters), Cynthia Patton (Davis); Liz Argo (Hunter)

2:00 PM - 3:00 PM

**Department of State**

**Location/Entrance:** 2201 C Street NW, which is the main entrance to the State Department.

**\*Please arrive by 1:30pm for clearance.**

**Meeting With:** John Creamer, Deputy Assistant Secretary

**Meeting Objectives:**

- Overview of the administration's successes & future challenges with regard to U.S. relations with Mexico (lessons learned, policy recommendations/advice for next administration).

- Overview of the U.S.-Mexico relationship with particular emphasis on the State Department's role in promoting cross-border trade as well as building more efficient border infrastructure.

2:00 PM - 3:30 PM

**Hidden Heroes Press Conference/Elizabeth Dole Foundation**

**Location:** Capitol Visitors Center Auditorium, 1st St NE, Washington, DC 20515

3:00 PM - 3:30 PM

**Key Health Staffer - Office of Senator Feinstein**

**Location:** 104 Hart Office Building, Room 331, Washington, DC 20002

**Meeting With:** Megan Thompson, Legislative Assistant

**POC:** Megan Thompson, (202) 223-3841, Megan\_Thompson@feinstein.senate.gov

3:00 PM - 3:30 PM

**Key Water Staffer - Office of Congressman Vargas (CA-51)**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Aaron M. Allen, Senior Legislative Assistant

**POC:** Aaron M. Allen, (202) 225-8045, Aaron.Allen@mail.house.gov

3:00 PM - 4:00 PM

**Department of Homeland Security**

**Meeting With:** Alan Bersin, Assistant Secretary

3:30 PM - 4:00 PM

**Key Military & Veterans Staffer - Office of Congressman Peters (CA-52)**

**Location:** Cannon House Office Building, Room 340, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Sterling McHale, Legislative Aide, House Veterans Affairs Committee

**POC:** Sterling McHale, (202) 225-0508 (office), Sterling.McHale@mail.house.gov

3:30 PM - 4:15 PM

**Clean Energy Briefing from Leading Think Tank - Third Way**

**Location:** Cannon House Office Building, Room 122, 27 Independence Ave SE, Washington, DC 20003

**Meeting With:** Ryan Fitzpatrick, Deputy Director of the Clean Energy Program

<http://www.thirdway.org/about/team/ryan-fitzpatrick>

4:00 PM - 4:30 PM

**Congressmember Joe Wilson (SC-2) - Armed Services Committee**

**Location:** 2229 Rayburn House Office Building, Washington DC 20515

**Meeting Contact:** Emily Saleeby, 202.225.2452

4:00 PM - 5:00 PM



**White House Biotech Regulation Roundtable/White House Office of Science & Technology Policy**

**Location:** White House Eisenhower Executive Office Building, Room 460, 1600 Pennsylvania Ave NW, Washington, DC 20515

**Meeting Objectives:** Each of the Federal regulatory agencies (USDA, HHS & EPA) with jurisdiction over biotechnology products have developed regulations and guidance under each of their existing laws, resulting in a complex system for assessing and managing health and environmental risks of the products of biotechnology. The White House recently initiated a process to modernize the Federal regulatory system for biotechnology. Members of the Office of Science and Technology Policy overseeing the modernization will brief the San Diego delegation on framework for the modernization and process for building a long-term strategy to ensure that the Federal regulatory system protects public health while promoting innovation.

**POC:** Nate Turnbull, cell: (202) 413-1008, NTurnbull@connect.org

**IMPORTANT NOTE:** full security details required.

5:30 PM - 7:00 PM

**Tuesday - Reception sponsored by Charter**

**Location:** Mexican Cultural Institute, 2829 16th St NW, Washington, DC 20009

September 28, 2016

8:00 AM - 9:00 AM

**Wednesday - Breakfast - Closing Session**

**Location:** Great Room, W Hotel Washington DC, 515 15th St NW, Washington, DC 20004

**Speakers:** Gerrit Lansing, Chief Digital Officer, Republican National Committee & Mike Moschella, Director, DKC Analytics

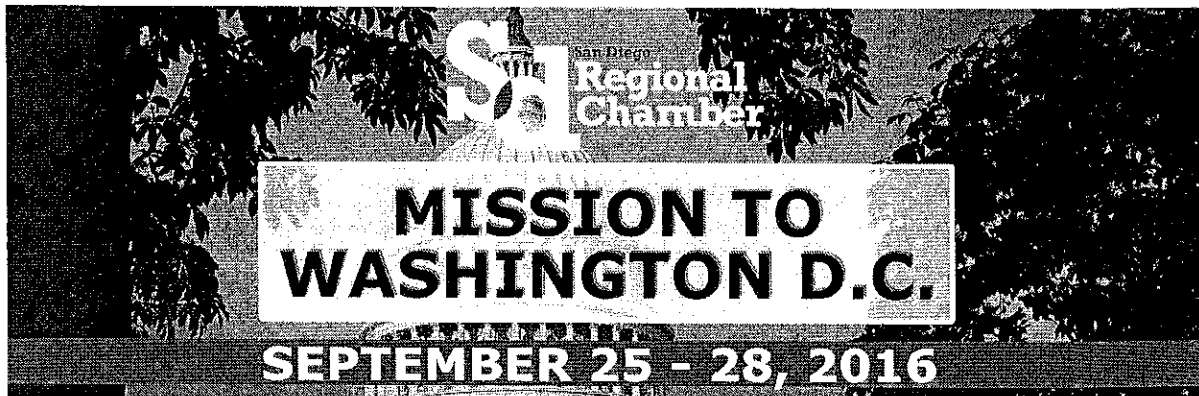
**Meeting Objectives:** An exciting overview from national campaign experts that explains the new and innovative ways data and technology are impacting campaigns and elections.

**Gehlken Linda**

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**From:** Russell Tony  
**Sent:** Thursday, August 04, 2016 7:52 AM  
**To:** Gehlken Linda  
**Subject:** FW: San Diego Regional Chamber Mission to Washington, D.C. - Application Approved

**From:** Katie Truong [mailto:ktruong@sdchamber.org]  
**Sent:** Wednesday, August 03, 2016 5:37 PM  
**To:** Russell Tony  
**Subject:** San Diego Regional Chamber Mission to Washington, D.C. - Application Approved



Dear Paul:

Your application for the **San Diego Regional Chamber Mission to Washington, D.C.** has been approved. We will process the credit card submitted for the order amount below.

Please see additional details below pertaining to your account. Keep this email for your records, as your confirmation will be needed to access your profile and trip agenda.

Confirmation Number: NPNCBLCKZ8G  
Attending: Paul Robinson  
Number in Party: 1  
Time: 7:00 PM  
Date: September 25, 2016  
Location: W Hotel Washington DC  
Address: 515 15th St. NW, Washington, District of Columbia 20004

[Click here](#) to view your current registration details. You will be asked to enter your confirmation number.

**ACCOMMODATIONS:**

Registration fees do not include hotel or air fare.

San Diego Regional Chamber of Commerce has negotiated special group rates at the W Washington, D.C. for \$325/night plus tax. Please make your reservation as soon as possible by visiting this link or by contacting the hotel at (202) 661-2400. You must

mention the San Diego Regional Chamber block to get the special group rate. Group rate available until August 26, 2016 and subject to availability.

**ORDER SUMMARY:**

Order Summaries:				
Date	Type	Amt Ordered	Amt Paid	Amt Due
03-Aug-2016 8:37 PM ET	online order	\$1300.00	\$1300.00	\$0.00
Payment Details:				
Date	Type	Reference #	Amt Paid	
03-Aug-2016	Visa	[REDACTED]	\$1300.00	

Sincerely,

**Katie Truong**  
Marketing & Events Manager  
**San Diego Regional Chamber of Commerce**  
[ktruong@sdchamber.org](mailto:ktruong@sdchamber.org)



Your payment for the San Diego Regional Chamber Mission to Washington, D.C. event has been successfully processed. Please save this email for your records.

**Transaction Information:**

Item	Transaction Information	Quantity	Amount
Event Registration	\$1,300.00	1	\$1,300.00
	<b>Transaction Total</b>		<b>\$1,300.00</b>

Registration Confirmation Number: NPNCBLCKZ8G  
[View your registration](#)

If you have any questions about this transaction or email, please contact Katie Truong directly at [ktruong@sdchamber.org](mailto:ktruong@sdchamber.org).



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Wednesday, 27JUL 2016 01:29 PM EDT

Passengers: PAUL ROBINSON (02)

Agency Reference Number: JDGUVO

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation JDGUVO

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

You are a valued client and we want to do everything possible to make your trip enjoyable and worry free. Because the unexpected can occur, we offer the Travel Insured Plan. It has excellent benefits and combines insurance coverage with Emergency Hotline Services. Please click the following link for a free quote or more information. [Click Here](#) (Currently Available For U.S. Departures Only)

<b>AIR</b>	<b>Saturday, 24SEP 2016</b>	
American Airlines	Flight Number: 1597	Class: Q-Coach/Economy
From: San Diego CA, USA	Depart: 12:55 PM	
To: Phoenix AZ, USA	Arrive: 02:10 PM	
Stops: Nonstop	Duration: 1 hour(s) 15 minute(s)	
Seats: 23C	Status: CONFIRMED	Miles: 304 / 486 KM
Equipment: Boeing 737-800 Jet		
DEPARTS SAN TERMINAL 2 - ARRIVES PHX TERMINAL 4		
Frequent Flyer Number: AAT7C4858		
AISLE SEAT CONFIRMED		
American Airlines Confirmation number is JDGUVO		
<b>AIR</b>	<b>Saturday, 24SEP 2016</b>	
American Airlines	Flight Number: 0498	Class: Q-Coach/Economy
From: Phoenix AZ, USA	Depart: 02:45 PM	
To: Washington Reagan Natl DC, USA	Arrive: 09:59 PM	
Stops: Nonstop	Duration: 4 hour(s) 14 minute(s)	
Seats: 26D	Status: CONFIRMED	Miles: 1964 / 3142 KM
Equipment: Airbus Jet	MEAL: FOOD FOR PURCHASE	
DEPARTS PHX TERMINAL 4 - ARRIVES DCA TERMINAL C		
Frequent Flyer Number: AAT7C4858		
AISLE SEAT CONFIRMED		
American Airlines Confirmation number is JDGUVO		
<b>AIR</b>	<b>Wednesday, 28SEP 2016</b>	
American Airlines	Flight Number: 0419	Class: Q-Coach/Economy
From: Washington Reagan Natl DC, USA	Depart: 11:48 AM	
To: Dallas/Ft Worth TX, USA	Arrive: 02:05 PM	
Stops: Nonstop	Duration: 3 hour(s) 17 minute(s)	
Seats: 27D	Status: CONFIRMED	Miles: 1177 / 1883 KM

Equipment: Airbus A321 Jet  
DEPARTS DCA TERMINAL C  
Frequent Flyer Number: AAT7C4858  
AISLE SEAT CONFIRMED  
American Airlines Confirmation number is JDGUVO

MEAL: FOOD FOR PURCHASE

AIR Wednesday, 28SEP 2016



American Airlines  
From: Dallas/Ft Worth TX, USA  
To: San Diego CA, USA  
Stops: Nonstop  
Seats: 25D  
Equipment: Airbus A321 Jet

Flight Number: 0421  
Depart: 02:55 PM  
Arrive: 03:57 PM  
Duration: 3 hour(s) 2 minute(s)  
Status: CONFIRMED  
MEAL: FOOD FOR PURCHASE

Class: Q-Coach/Economy

Miles: 1175 / 1880 KM

ARRIVES SAN TERMINAL 2  
Frequent Flyer Number: AAT7C4858  
AISLE SEAT CONFIRMED  
American Airlines Confirmation number is JDGUVO

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. AMERICAN AIRLINES CONFIRMATION NUMBER - JDGUVO FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: PAUL ROBINSON  
Date issued: 7/27/2016 Invoice Nbr: 5390665  
Ticket Nbr: AA7849354794 Electronic Tkt: Yes Amount: 349.20  
Base: 282.80 US Tax: 21.20 USD XT Tax: 45.20 USD  
Charged to: [REDACTED]

Service fee: PAUL ROBINSON  
Date issued: 7/27/2016  
Document Nbr: XD0678903532 Amount: 30.00  
Charged to: [REDACTED]

Total Tickets: 349.20  
Total Fees: 30.00  
Total Amount: 379.20

[Click here 24 hours in advance to obtain boarding passes:](#)  
[American](#)

[Click here to review Baggage policies and guidelines:](#)  
[American](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

Thank you for choosing Traveltrustl  
Our Business Hours are 1am-5:30pm Pacific Monday - Friday.  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00.

W Washington DC  
 515 15th Street, NW  
 Washington, DC 20004  
 United States  
 Tel: 202-661-2400 Fax: 202-661-2425



Paul Robinson  
 SAN DIEGO REGIONAL CHAMBER OF  
 3225 N Harbor Dr  
 San Diego, CA, 92101

Page Number : 1 Invoice Nbr : 194858  
 Guest Number : 568266  
 Folio ID : A  
 Arrive Date : 24-SEP-16 20:44  
 Depart Date : 28-SEP-16 09:36  
 No. Of Guest : 1  
 Room Number : 631  
 Club Account :

Tax Invoice

Tax ID :

W Washington DC SEP-28-2016 09:37 AUREHAR

Date	Reference	Description	Charges (USD)	Credits (USD)
24-SEP-16	RT631	Room Charge	325.00	
24-SEP-16	RT631	Occupancy/Tourism	47.13	
25-SEP-16	VI	Visa-1675		-1488.50
***For Authorization Purpose Only***				
xxxxxx1675				
	Date	Code	Authorized	
	24-SEP-16	021225	200	
	24-SEP-16	082870	1585.88	
25-SEP-16	RT631	Room Charge	325.00	
25-SEP-16	RT631	Occupancy/Tourism	47.13	
26-SEP-16	RT631	Room Charge	325.00	
26-SEP-16	RT631	Occupancy/Tourism	47.13	
27-SEP-16	RT631	Room Charge	325.00	
27-SEP-16	RT631	Occupancy/Tourism	47.13	
28-SEP-16				-0.02
***For Authorization Purpose Only***				
xxxxxx2008				

Continued on the next page

W Washington DC  
515 15th Street, NW  
Washington, DC 20004  
United States  
Tel: 202-661-2400 Fax: 202-661-2425



Paul Robinson  
SAN DIEGO REGIONAL CHAMBER OF  
3225 N Harbor Dr  
San Diego, CA, 92101

Page Number : 2 Invoice Nbr : 194858  
Guest Number : 568266  
Folio ID : A  
Arrive Date : 24-SEP-16 20:44  
Depart Date : 28-SEP-16 09:36  
No. Of Guest : 1  
Room Number : 631  
Club Account :

Date	Code	Authorized
25-SEP-16	821123	1
25-SEP-16	152931	199

Approve EMV Receipt [Redacted] Signature Captured  
TC:E175F3EBDD88EB48 TVR:0000008000 AID:A00000025010801  
Application Label [Redacted]

\*\* Total 1488.52 -1488.52 ✓  
\*\*\* Balance 0.00

As a Starwood Preferred Guest, you could have earned 2977 Starpoints for this visit. Please provide your member number or enroll today.

Tell us about your stay. [www.whothels.com/reviews](http://www.whothels.com/reviews)

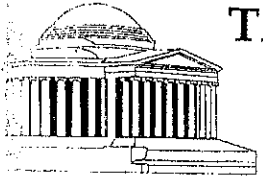
Continued on the next page

# Fare Receipt

284-1111

Date 9/24/16

Passenger: Robinson  
 The Sum of \$ 17 + 3 = \$20.  
 From 700 Front St.  
 To SDIA  
 Cab No. 700 Driver Name \_\_\_\_\_  
 Driver Signature \_\_\_\_\_



# TAXICAB RECEIPT

Time: 11:00 am  
 Date: 9/26

Origin of trip: Rayburn Bldg  
 Destination: W Hotel  
 Fare: 12+3 \$15 Sign: PBR

Root Cellar  
 W  
 Washington DC

932790055 Leandro P 2

CHK 4645 TBL 207/1 GST (2)  
 9/27/2016 1:43 PM W/M. HUBBS

- 1 Caesar Salad 19.00 T1
- ~~1 Pineapple Salad 13.00 T1~~
- 1 \$Chicken\$ 10.00 T1
- ~~1 Arnold Palmer 6.00 T1~~

Subtotal: \$48.00 (29.00)  
 Food Tax 5.75% \$4.80 1.57  
**Total Due: \$52.80**

FOR ROOM CHARGES ONLY

Tip: 10.00

TOTAL: 62.80

ROOM # \_\_\_\_\_

PRINT NAME: Robinson

SIGNATURE: PBR

Gratuity Not Included

30.61  
 10.50  
 \$40.61



AREAS USA LAX, LLC.  
SAMMY'S WOODFIRED PIZZA  
LOS ANGELES INT'L AIRPORT  
10407 Francisco B.

TBL 52/1 GST 1  
**4388**  
24SEP'16 7:20PM

DINE IN

1 EDAMAME	7.00
<del>1 CKTL TITOS</del>	<del>15.00</del>
1 GRLD CHX SLD ADD	18.99
<del>1 GL NPA CHARD</del>	<del>16.00</del>
FOOD	25.99
BEVERAGE	31.00
TAX	5.13
TOTAL DUE	<b>\$62.12</b>

Earn more MILES or POINTS!  
[www.thanksagain.com/AREAS](http://www.thanksagain.com/AREAS)  
or text AREAS to 82257

For Guest Service, email:  
[guestservice@areasmail.com](mailto:guestservice@areasmail.com)  
Or Call 866.820.1178

AREAS USA LAX, LLC.  
SAMMY'S WOODFIRED PIZZA  
LOS ANGELES INT'L AIRPORT

CHECK: **4388**  
TABLE: **52/1**  
SERVER: 10407 Francisco B.  
DATE: 24SEP'16 8:11PM  
CARD TYPE: XXXXXXXXXX  
ACCT #: XXXXXXXXXX  
AUTH CODE: 563634  
PAUL E ROBINSON

SUBTOTAL: **62.12**  
TIP: 12  
TOTAL: 74.12  
31  
43 12 ✓  
SIGNATURE: PER

SIGNED COPY TO MERCHANT

970-AT 2899  
234  
\$2833

Cosi #82  
Ronald Reagan  
National Airport  
Washington D.C. 20001

Sep28'16 10:16AM

12 mulu T

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Chk 5689            Sep28'16 10:17A    Gst 0  
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Here  
1 \*\*To Go\*\*                            0.00  
18  
Ticket #  
1 Squagel & CC                        2.19  
+ Cream Chz  
1 Lrg Caffè Mocha                    4.39  
1 Squagel & CC                        2.19  
+ Cream Chz  
1 Lrg Coffee                           2.41  
XXXXXXXXXXXX  
Visa                                    12.30  
  
Subtotal                               11.18  
Tax                                      1.12  
Payment                                12.30 ✓

If we did or did not exceed your expectations, we would like to hear from you. Please call 800-426-5971 x1021 or email 82@hbfcare.com or text 703-831-7894

Cosi  
\* \* \* Counter \*

12 mulu T

-----  
Chk 5689                                Gst 0  
-----

Here  
1 \*\*To Go\*\*  
18  
Ticket #  
1 Squagel & CC  
Poppy  
+ Cream Chz  
  
1 Squagel & CC  
Poppy  
+ Cream Chz  
-----



\*\*\*\*\*  
 Tosca  
 1112 F STREET, N.W.  
 Washington, DC 20004  
 Tel. 202.367.1990  
 Server 12 TEAM#2  
 Order 6938 09/26/16 8:57 PM  
 TABLE 07:1 Cust. 5  
 \*\*\*\*\*

\*\*\* TABLE SERVICE \*\*\*

~~\*\*\*\*\*~~  
~~\*\*\*\*\*~~  
~~\*\*\*\*\*~~

1 SQUASH BLOSSOM	16.00
→ 1 CAPRESE	17.00 ✓
2 NY STRIP	96.00
4 GR SWORDFISH	152.00
→ 1 GR SCALLOPS	38.00 ✓
1 TIRAMISU	12.00
1 PANNA COTTA	11.00
1 BARRETTA	12.00
1 1/2 FETT ALL'AMATRICIANA	14.00
1 1/2 PASTA SPECIAL	15.00
1 GNOCCHI	30.00
4 COFFEE	16.00
1 DECAF COFFEE	4.00

Taxable: 476.00

Sub-total: 476.00  
 Sales Tax: 47.60

<sup>55</sup>  
 3.16 TAX (5.75%)

Total Due: 523.60 # 5816

-- Private dining space available  
 -- Please inquire at (202) 367-1990  
 -- Visit [www.toscadc.com](http://www.toscadc.com)  
 Thank You !!!!

# **BUSINESS EXPENSE**

**APRIL BOLING**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY** NOV 01 2016

**2016**

SDCRAA  
Corporate & Information Governance

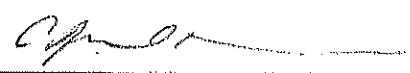
**MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT**

EMPLOYEE NAME C. April Boling			PERIOD COVERED Oct. 2016	
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
10/10/16	29.40	Airport/Exec.Finance Comm. Mtg.		
10/20/16	29.40	Airport/ALUC Mtg.		
SUBTOTAL		58.80	SUBTOTAL	

**Computation of Reimbursement**

REIMBURSEMENT RATE: (see below) *	Rate as of January 2016	58.80
	X	0.540
TOTAL MILEAGE REIMBURSEMENT		31.75
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)		-
TOTAL REIMBURSEMENT REQUESTED		\$ 31.75

I acknowledge that I have read, understand and agree to Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.  
Business Expense Reimbursement Policy 3.30



SIGNATURE OF EMPLOYEE

DEPT./DIV. HEAD APPROVAL

**LLOYD HUBBS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**2016**

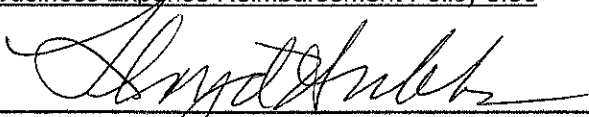
SDCRAA  
 OCT 27 2016  
 Corporate & Information Governance

**MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT**

EMPLOYEE NAME <i>LLOYD HUBBS</i>			PERIOD COVERED <i>October 2016</i>	
DEPARTMENT/DIVISION <i>BOARD</i>				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
<i>10/10/16</i>	<i>60</i>	<i>Bd. Rm Exec Fin</i>		
<i>10/20/16</i>	<i>60</i>	<i>Bd. Rm Bd Mtg</i>		
<i>10/27/16</i>	<i>60</i>	<i>Bd. Rm. CIPOC</i>		
SUBTOTAL		<i>180</i>		
			SUBTOTAL	-

**Computation of Reimbursement**

REIMBURSEMENT RATE: (see below) *	Rate as of January 2016	X	<i>180</i> - 0.540
TOTAL MILEAGE REIMBURSEMENT			-
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)			-
TOTAL REIMBURSEMENT REQUESTED			<i>\$97</i> -20

I acknowledge that I have read, understand and agree to \*Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.  
 Business Expense Reimbursement Policy 3.30  
  
 SIGNATURE OF EMPLOYEE

DEPT./DIV. HEAD APPROVAL



**Executive Committee**

Meeting Date: **NOVEMBER 7, 2016**

**Subject:**

**Review of the Proposed 2017 Master Calendar of Board and Committee Meetings**

**Recommendation:**

Forward to the Board for acceptance.

**Background/Justification:**

Pursuant to the Ralph M. Brown Act (§54954(a)), a legislative body shall provide for the time and place for regular meetings by ordinance, resolution, or by-laws. Resolution No. 2015-0105R set the current date and time for the Board and ALUC Meetings.

The proposed calendar was developed in accordance with the Ralph M. Brown Act and the criteria adopted by the Board. The objective is to provide consistency for public participation and the dissemination of information.

Meetings for the Audit and Executive Personnel and Compensation Committee are scheduled to accommodate review of external audits and the performance evaluations for the President/CEO, Chief Auditor and General Counsel, respectively.

A Special Board Meeting has been scheduled in March, to accommodate the anticipated Board Retreat.

The proposed 2017 Master Calendar of Board and Committee meetings is attached as Exhibit A.

**Fiscal Impact:**

Not applicable.

**Authority Strategies:**

This item supports one or more of the Authority Strategies, as follows:

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. Section 15378. This Board action is not a "project" subject to CEQA. Pub. Res. Code Section 21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Pub. Res. Code Section 30106.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

## 2017 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS

	ALUC/BOARD Thursdays	EXECUTIVE COMMITTEE  (Monday Preceding the Board meeting)	AUDIT COMMITTEE  Monday (Quarterly)	EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE  Thursday	FINANCE COMMITTEE  Meets with the Executive Committee  Monday	CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE  Quarterly Thursday
Month	9:00 AM	9:00 AM	10:00 AM	10:00 AM	9:00 AM	9:00 AM
January	5	23		12	23	19
February	2	21	13		21	
March	10 & 11 Board Retreat					
March	2	27			27	
April	6	24		13	24	20 Special Board Meeting for Capital Budget Workshop
May	4	22	15	11	22	
May	18 Budget Workshop					
June	1	26			26	
July	6					20
August		28			28	
September	7	25	11	14	25	
October	5	23			23	19
November	2	27	20		27	
December	7	21			21	

**BOLD - Denotes a change in the regular schedule due to holidays and conflicts with other Board or Committee meetings.**

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item 6

## DRAFT BOARD AGENDA

Thursday, November 17, 2016  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

### Board Members

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Robert H. Gleason  
Lloyd B. Hubbs  
Jim Janney  
Mark Kersey  
Paul Robinson  
Mary Sessom

### Ex-Officio Board Members

Laurie Berman  
Eraina Ortega  
Col. Jason Woodworth

### President / CEO

Thella F. Bowens

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Corporate & Information Governance/Authority Clerk Department and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATIONS:**

**A. FINANCIAL UPDATE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2016:**

Presented by Kathy Kiefer, Senior Director, Finance and Asset Management

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

***STANDING BOARD COMMITTEES***

- **AUDIT COMMITTEE:**  
Committee Members: Gleason, Hollingworth, Hubbs, Robinson (Chair), Sessom, Tartre, Van Sambeek
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Gleason, Hubbs (Chair), Janney, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling, Cox, Desmond (Chair), Hubbs, Sessom
- **FINANCE COMMITTEE:**  
Committee Members: Boling (Chair), Cox, Janney, Sessom

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Boling
- **ART ADVISORY COMMITTEE:**  
Committee Member: Gleason

***LIAISONS***

- **AIRPORT LAND USE COMPATIBILITY PLAN:**  
Liaison: Janney
- **CALTRANS:**  
Liaison: Berman

- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Woodworth
- **PORT:**  
Liaisons: Boling, Cox, Gleason (Primary), Robinson
- **WORLD TRADE CENTER:**  
Representatives: Gleason (Primary)

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Boling (Alternate), Janney (Primary)

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**CLOSED SESSION:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-14):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Board is requested to approve minutes of prior meetings.

**RECOMMENDATION:** Approve the minutes of the October 20, 2016 regular meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

**(Corporate & Information Governance: Tony Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM SEPTEMBER 26, 2016 THROUGH OCTOBER 23, 2016 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM SEPTEMBER 26, 2016 THROUGH OCTOBER 23, 2016:**

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. NOVEMBER 2016 LEGISLATIVE REPORT:**

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, approving the November 2016 Legislative Report.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**5. DISPOSITION OF SURPLUS PROPERTY:**

The Board is requested to authorize the disposition of surplus property.

RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, authorizing the disposition of surplus property (materials and/or equipment) by: (1) donating electronic surplus to San Diego Futures Foundation [SDFF]; (2) sale to the highest bidder; (3) recycling and disposing of unwanted items as scrap; and (4) disposing of heater meals & water packets by donating to San Diego Food Bank.

**(Procurement: Jana Vargas, Director)**

**CLAIMS**

**6. REJECT CLAIM OF K.S.A.N. LLC.:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, rejecting the Claim of K.S.A.N. LLC.

**(Legal: Amy Gonzalez, General Counsel)**

**7. REJECT CLAIM OF STEVE WAHL:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, rejecting the Claim of Steve Wahl.

**(Legal: Amy Gonzalez, General Counsel)**

- 8. REJECT CLAIM OF RICHARD MARTIN:**  
The Board is requested to reject the claim.  
RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, rejecting the Claim of Richard Martin.  
**(Legal: Amy Gonzalez, General Counsel)**

### **COMMITTEE RECOMMENDATIONS**

- 9. APPROVE ESTABLISHING THE DATE AND TIME OF BOARD AND ALUC MEETINGS FOR 2017, AS INDICATED IN THE PROPOSED 2017 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**  
The Board is requested to approve the 2017 meeting dates.  
RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, establishing the date and time of Board and ALUC meetings for 2017 as indicated on the proposed 2017 Master Calendar of Board and Committee Meetings.  
**(Corporate & Information Governance: Tony Russell, Director/Authority Clerk)**
- 10. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2016:**  
The Board is requested to accept the report.  
RECOMMENDATION: Accept the report.  
**(Finance and Asset Management: Kathy Kiefer, Senior Director)**
- 11. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF SEPTEMBER 30, 2016:**  
The Board is requested to accept the report.  
RECOMMENDATION: Accept the report.  
**(Business and Financial Management: Geoff Bryant, Manager)**

### **CONTRACTS AND AGREEMENTS**

- 12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SECOND AMENDMENT TO THE PUBLIC ART AGREEMENT WITH UEBERALL INTERNATIONAL, LLC FOR THE RENTAL CAR CENTER PUBLIC ART PROJECT:**  
The Board is requested to approve the amendment.  
RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_, approving and authorizing the President/CEO to execute a Second Amendment to the Public Art Agreement with Ueberall International, LLC to extend the term for an additional 3 months resulting in a termination date of April 30, 2017.  
**(Vision, Voice, and Engagement: Diana Lucero, Director)**



**13. AWARD A CONTRACT TO FORDYCE CONSTRUCTION, INC., FOR SOLID WASTE DISPOSAL AND RECYCLING FACILITY AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award the contract.

**RECOMMENDATION:** Adopt Resolution No. 2016-\_\_\_\_, awarding a contract to Fordyce Construction, Inc., in the amount of \$ \$1,185,471 for Project 104193, Solid Waste Disposal and Recycling Facility at San Diego International Airport.  
**(Facilities Development: Iraj Ghaemi, Director)**

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

**14. AWARD A CONTRACT TO FUTURE DB INTERNATIONAL INC., FOR CLEAR OBJECT FREE AREA (OFA) TAXIWAY B AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award the contract.

**RECOMMENDATION:** Adopt Resolution No. 2016-\_\_\_\_, awarding a contract to Future DB International Inc., in the amount of \$4,775,162.11 for Project 104129, Clear OFA Taxiway B at San Diego International Airport.  
**(Facilities Development: Iraj Ghaemi, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**15. TRANSPORTATION NETWORK COMPANY (TNC) PERMIT APPLICATION UPDATE AND APPROVED CONTINUATION OF THE TNC PERMIT PROGRAM:**

The Board is requested to approve continuation of the program.

**RECOMMENDATION:** Adopt Resolution No. 2016-\_\_\_\_, approving the continuation of the TNC Permit Program.

**(Ground Transportation: David Boenitz, Director)**

**CLOSED SESSION:**

**16. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a)):

Maria Paula Bermudez v. San Diego County Regional Airport Authority, American Airlines, Inc., et al.

San Diego Superior Court Case No. 37-2015-00022911-CU-PO-CTL

**17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Cal. Gov. Code §54956.9(a) and (d)(1))

Stanley Moore v. San Diego County Regional Airport Authority, et al.,

San Diego Superior Court Case No. 37-2015-00030676-CU-OE-CTL

- 18. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
Cal. Gov. Code § 54956.9(a) and (d).  
In the matter of the Petition of San Diego County Regional Airport Authority for Review of Action by the California Regional Water Quality Control Board in Issuing Order No. R9-2013-0001, as amended by Orders Nos. R9-2015-0001 and R9-2015-0100 (NPDES NO. CAS0109266) [Water Code §§ 13320(a) and 13321(a)]
- 19. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Cal. Gov. Code §54956.9(a))  
GGTW LLC v San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2016-00032646-CU-BC-CTL
- 20. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Cal. Gov. Code §54956.9(a))  
San Diego County Regional Airport Authority v. American Car Rental, Inc.  
San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL
- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9 (b) and 54954.5.)  
Re: Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board regarding submission of technical reports pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to Cal. Government Code § 54956.9(d).)  
Number of cases: 2
- 23. CONFERENCE WITH REAL PROPERTY NEGOTIATORS AND WITH LEGAL COUNSEL –ANTICIPATED LITIGATION**  
(Gov. Code §§54956.9(d)(e)(1) and 54954.5(b))  
Property: Concession leases (food & beverage) with Host, High Flying Foods and SSP  
Agency Negotiator: Scott Brickner, Kathy Kiefer and Eric Podnieks  
Negotiating Parties: Host, High Flying Foods San Diego Partnership, SSP America, Inc. and Stellar Partners, Inc.  
Under negotiation: rent (price and terms of payment), closure/conversion of locations, new concession buildout, ACDBE participation, lease compliance issues, claim by Host and close outs/permits.
- 24. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Dryden Oaks, LLC v. San Diego County Regional Airport Authority, et al.,  
San Diego Superior Court, North County, Case No. 37-2014-00004077-CU-EINC

- 25. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to cal. Gov. Code §54956.9(e)(3))  
The Receipt of a Government Claim from VIP Taxi Inc.
- 26. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: President/Chief Executive Officer

**REPORT ON CLOSED SESSION:**

**NON-AGENDA PUBLIC COMMENT:**

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**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a “Request to Speak” form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
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- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
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**Additional Meeting Information**

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**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
December 15 <sup>th</sup>	Thursday	9:00 a.m.	Regular	Board Room

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

Thursday, November 17, 2016  
9:00 A.M. or immediately following the Board Meeting

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at***  
***<http://www.san.org/Airport-Authority/Meetings-Agendas/ALUC>***

*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Corporate & Information Governance/Authority Clerk Department and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Commission Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMISSION MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**Board Members**

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Robert H. Gleason  
Lloyd B. Hubbs  
Jim Janney  
Mark Kersey  
Paul Robinson  
Mary Sessom

**Ex-Officio Board Members**

Laurie Berman  
Eraina Ortega  
Col. Jason Woodworth

**President / CEO**

Thella F. Bowens

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

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**CONSENT AGENDA (Items 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Airport Land Use Commission is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the October 20, 2016 regular meeting.

***CONSISTENCY DETERMINATIONS***

**2. REPORT OF LAND USE ACTIONS DETERMINED TO BE CONSISTENT WITH AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Airport Planning: Angela Jamison, Manager)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**3. CONSISTENCY DETERMINATION – McCLELLAN-PALOMAR AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – ESTABLISHMENT OF VEHICLE SERVICE USES WITHIN EXISTING BUILDING AT 5817 DRYDEN PLACE, CITY OF CARLSBAD:**

The Commission is requested to make a consistency determination on a proposed project in the City of Carlsbad.

RECOMMENDATION: Adopt Resolution No. 2016-\_\_\_\_ ALUC, making the determination that the project is not consistent with the McClellan-Palomar Airport - Airport Land Use Compatibility Plan.

**(Airport Planning: Angela Jamison, Manager)**

**4. STATUS UPDATE AND POSSIBLE POLICY DIRECTION ON AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive the update.

RECOMMENDATION: Receive the presentation and possibly provide policy direction to staff.

**(Airport Planning: Angela Jamison, Manager)**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

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