

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
FRIDAY, FEBRUARY 26, 2016 AND SATURDAY, FEBRUARY 27, 2016
SAN DIEGO INTERNATIONAL AIRPORT
ORVILLE AND WILBUR WRIGHT CONFERENCE ROOM**

CALL TO ORDER:

Chair Gleason called the special meeting of the San Diego County Regional Airport Authority Board to order at 1:05 P.M., on Friday, February 26, 2016, in the Orville and Wilbur Wright Conference Room at the San Diego International Airport, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Alvarez, Boling, Cox, Desmond, Gleason, Hubbs, Janney, Robinson, Sessom

ABSENT: Board Members: Berman (Ex Officio), Woodworth (Ex Officio), Ortega (Ex Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate & Information Governance/ Authority Clerk

BOARD WORKSHOP:

Trudy Sopp, Ph.D., Co-Director, the Centre for Organization Effectiveness, provided an overview of the agenda and ground rules for the retreat.

1. DISCUSSION REGARDING THE DEFINITION OF A SUSTAINABLE ORGANIZATION:

Trudy Sopp, Co-Director, the Centre for Organization Effectiveness and Gary Magenta, Senior Vice President, Root Inc. facilitated a discussion around the definition of a sustainable organization.

2. INDUSTRY UPDATE AND DISCUSSION:

Stephen D. Van Beek, Ph.D., Vice President, ICF International, provided a presentation on the Industry and Policies impacting airports which included Air Service and San Diego; Aviation System Dynamics & Airports; Four Customer Disruptions; and Policy Development and Implications for Airports.

The Board adjourned the meeting at 5:00 p.m. to Saturday, February 27, 2016 at 8:30 a.m.

The Board reconvened at 8:42 a.m. on Saturday, February 27, 2016. Board Members Berman (Ex Officio), Woodworth (Ex Officio) and Ortega (Ex Officio) were ABSENT.

3. REVIEW OF THE AUTHORITY'S STRATEGIC FRAMEWORK:

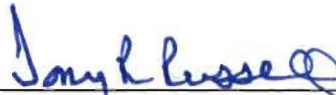
Thella F. Bowens, President/CEO and Gary Magenta, Senior Vice President, Root Inc. led a discussion regarding the Authority's Strategic Framework, which included the Mission, Vision, Strategies, Values, the FY 2016 Initiatives and the FY 2017 Work Plan.

4. DISCUSSION REGARDING GOOD GOVERNANCE:

Gary Magenta, Senior Vice President, Root Inc. led a discussion regarding good governance which included a discussion among Board Members around how the Board can be more effective.

ADJOURNMENT: The meeting was adjourned at 2:00 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY THIS 17th DAY OF MARCH, 2016.



TONY R. RUSSELL
DIRECTOR, CORPORATE &
INFORMATION GOVERNANCE/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL