

**SPECIAL BOARD MEETING
MINUTES
TUESDAY, DECEMBER 22, 2009
BOARD ROOM**

CALL TO ORDER:

Chairperson Watkins called the Special Meeting of the Board to order at 1:00 p.m., on Tuesday, December 22, 2009, in the Board Room at the San Diego International Airport, Commuter Terminal, 3225 North Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Boland, Desmond, Finnila, Panknin, Smisek, Watkins

ABSENT: Board Members: Berman (Ex-Officio), Gleason, Richie (Ex-Officio), Sheehy (Ex-Officio), Young

ALSO PRESENT: Thella F. Bowens, President/CEO; Amy Gonzalez, Director, Counsel Services; Tony R. Russell, Director, Corporate Services/Authority Clerk; Sara Real, Assistant Authority Clerk I

BOARD WORKSHOP:

1. DISCUSSION REGARDING THE AUTHORITY'S VISION STATEMENT:

Rick Sims, Human Systems Consulting, provided a presentation on the Vision Workshop, which included Outcomes of Strategy and Governance Retreat, Vision and Performance, Strategic Vision, Purpose and Function of Vision, Values, Principles for Creating a Vision Statement, Strategic Focus and Intent, and Creating and Developing a Vision Statement.

Mr. Sims suggested that the Executive Committee and executive team work separately to develop a vision and collaborate together to develop a final vision to be presented to the Board.

Board Member Panknin stated that the vision statement for the Airport Authority needs to be separate from San Diego International Airport. He stated that the Authority is the aviation expert for the region. He also stated that the vision statement should be about providing world class service, and being committed to the planning, development and operation of San Diego Airport as the air transportation gateway.

Chairperson Watkins stated that the vision statement should be along the lines of the Authority being an economically viable transportation portal for the region. He also stated that the airport is a destination and economic driver and the vision statement should help the public see that. He suggested that the management team create their own vision statement and the Board can mirror it.

Board Member Desmond suggested that the vision statement focus on the Authority being committed to guiding San Diego International Airport in a manner that promotes safety, prosperity, and enhances the quality of life.

Board Member Finnila suggested that in addition to operating San Diego's transportation gateways, the vision statement should also include the ground transportation connections that promote the region's prosperity.

Board Member Desmond suggested that the vision statement be discussed at the February 5-6, 2010 Board Retreat. The Board concurred.

Chairperson Watkins stated that Board Member Gleason would take the lead in working with staff to develop a vision to be discussed at the February Board Retreat, and that Board Member Panknin would assist him.

Chairperson Watkins suggested that new members to the Board receive a presentation on the strategic vision of the Authority.

Board Member Smisek suggested that when the Board has a question for staff regarding agenda items, they should ask ahead of time. He also suggested that the Board consider time constraints when giving future projects.

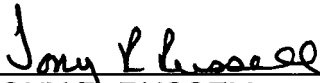
Mr. Sims offered to compile all of the suggestions, and suggested that each Board Member forward their ideas of the vision statement to him by January 20, 2010.

PUBLIC COMMENT (18 MINUTES): None

BOARD COMMENT:

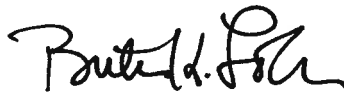
ADJOURNMENT: The meeting was adjourned at 2:45 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY THIS 4th DAY OF FEBRUARY, 2010.



TONY R. RUSSELL
DIRECTOR, CORPORATE SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL