

*Revised 11/05/09*  
**SPECIAL BOARD MEETING  
MINUTES  
THURSDAY, OCTOBER 8, 2009  
COURTYARD BY MARRIOTT – SAN DIEGO LIBERTY STATION**

**CALL TO ORDER:**

Chairperson Watkins reconvened the Special Meeting of the Board at 9:10 a.m., on Thursday, October 8, 2009, at the Courtyard by Marriott, 2592 Laning Road, San Diego, CA 92106.

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

PRESENT: Board Members: Boland, Finnila, Gleason, Panknin, Smisek, Watkins, Young

ABSENT: Board Members: Desmond, Pieplow (Ex-Officio), Richie (Ex-Officio), Sheehy (Ex-Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk; Linda Gehlken, Assistant Authority Clerk I

**PUBLIC COMMENT:**

JAY SHUMAKER, SAN DIEGO, suggested that that the habitat entitlements for Fanita Ranch be transferred to Miramar.

GREG FINLEY, SAN DIEGO, stated he concurred with Mr. Shumaker.

SUHAIL KHALIL, POINT LOMA, requested to hear the objectives of the Board and Airport Land Use Commission (ALUC). He also stated that the Peninsula community is concerned that restrictive uses may be "rubber stamped" by the ALUC when presented.

**BOARD WORKSHOP:** Discussion continued from October 7, 2009.

**1. DISCUSSION REGARDING ORGANIZATIONAL GOVERNANCE STRATEGIC GOALS, OBJECTIVES AND PRIORITIES; AND SETTING STRATEGIC POLICY AGENDA:**

Richard Sims, Human Systems Consulting, stated that it is important for the Board to craft a framework of governance that complements the work that is already being done by staff. He stated that the Board needs to provide the leadership needed by staff to undertake the work, important tasks, and challenges at hand.

Board Member Watkins recommended that a standing "Governance Committee" be considered for the Authority.

Mr. Sims suggested that the Board re-evaluate its job description, establish specific priorities for its governance processes, and also have clear, specific goals and objectives.

From the Board's discussions, Mr. Sims identified the following components to aid the Board with reaching optimum governance:

- Working more collaboratively with staff in developing policies
- Continue working as partners with outside agencies and the community – develop some standard protocol – possibly even a policy that puts some parameters in place that complements what is already in place
- Institute a value system that supports certain types of behaviors, codify certain specific behaviors related to functions, and define the expectations

*The Board recessed at 10:41 a.m. and reconvened at 10:58 a.m.*

Mr. Sims facilitated a discussion regarding the responsibility of the Airport Land Use Commission (ALUC) to include consistency determination, and updating Airport Land Use Compatibility Plans.

Board Members concurred to schedule a workshop regarding the land use process so that all Members understand the process.

The Board agreed to schedule an ALUC workshop in December, 2009.

The Board identified the following additional strategic priorities:

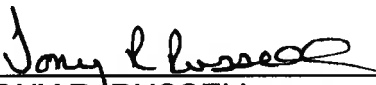
- To assist with developing a strong outreaching network in the community and with stakeholders, organize a comprehensive "key contact" list of individuals that can be kept informed about issues on an ongoing basis
- Consider having a separate "Mission" and "Vision" statement for the Airport Land Use Commission, and possibly consider having a future workshop to discuss the "Governance and Strategy" of the Authority

The Board agreed to schedule a workshop in December 2009, to address the following items:

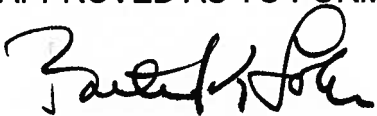
- Vision statement
- Governance Committee Process
- Outreach/Community Relations
- Set out a planning process for Strategic Planning
- Continue to work on defining priorities

**ADJOURNMENT:** The meeting was adjourned at 11:38 a.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 5<sup>TH</sup> DAY OF NOVEMBER, 2009.

  
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TONY R. RUSSELL  
DIRECTOR, CORPORATE SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

  
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BRETON K. LOBNER  
GENERAL COUNSEL