

**SPECIAL BOARD MEETING
MINUTES
WEDNESDAY, OCTOBER 7, 2009
COURTYARD BY MARRIOTT – SAN DIEGO LIBERTY STATION**

CALL TO ORDER:

Chairperson Watkins called the Special Meeting of the Board to order at 10:00 a.m., on Wednesday, October 7, 2009, at the Courtyard by Marriott, 2592 Laning Road, San Diego, CA 92106.

PLEDGE OF ALLEGIANCE: Richard Sims, Human Systems Consulting, led the pledge of allegiance.

ROLL CALL:

PRESENT: Board Members: Boland, Finnila, Gleason, Panknin, Smisek, Watkins

ABSENT: Board Members: Desmond, Pieplow (Ex-Officio), Richie (Ex-Officio), Sheehy (Ex-Officio), Young

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk; Linda Gehlken, Assistant Authority Clerk I

PUBLIC COMMENT:

JARVIS ROSS, SAN DIEGO, spoke regarding the ongoing need for the Board to look for a new location for San Diego International Airport.

LANCE MURPHY, SAN DIEGO, requested that the Board, in discussing strategy, focus on the benefits to the community at large, and that it continue to explore the possibility of relocating the San Diego International Airport to the East Elliott area.

JAY SHUMAKER, SAN DIEGO, spoke regarding not over developing San Diego International Airport.

CYNTHIA CONGER, SAN DIEGO, spoke in regard to the risks related to having the current location for San Diego International Airport. She urged the Board to consider East Elliott as an alternative location.

BOARD WORKSHOP:

1. DISCUSSION REGARDING ORGANIZATIONAL GOVERNANCE STRATEGIC GOALS, OBJECTIVES AND PRIORITIES; AND SETTING STRATEGIC POLICY AGENDA:

Richard Sims, Human Systems Consulting, distributed an outline that provided an overview of the Board Workshop. He led the Board in discussions relating to organizational governance, strategic goals, objectives, and priorities.

The following areas were identified by the Board as being important issues and goals that merit further consideration and/or action:

- Increase involvement *by* and *with* stakeholders
- Board needs to actively articulate how it is working with other agencies to better the region
- Issues of concern should be addressed sooner
- The role of the Executive Committee should be reviewed, maximized, and/or expanded (*Concept of SB10 Governance Committee*)
- Discussions/vetting at the Committee level should be thorough and robust-items should be “clean” – avoid sending to Board too soon
- Board should be vigilant and be ready to address issues as they arise – *possibly have a mechanism for the Board to provide direction to Committees*
- Having clear processes in place will aid in modifying strategies

The Board recessed at 12:05 p.m. and reconvened at 1:20 p.m.

Mr. Sims led the Board in a discussion on the Authority's Mission and Strategic Vision. The discussion identified the need to ensure that “one voice” is provided when responding to inquiries relating to the Authority as an entity; that the current “vision” statement should be revised to be more specific; and that Board Members should be cognizant of the difference between corporate relations vs. public relations.

The Board recessed at 3:10 p.m. and reconvened at 3:25 p.m.

Mr. Sims identified the following strategic priorities from the Board discussions:

- Create a safe, efficient, and effective airport for the traveling public and the airlines
- Fulfilling the requirements and objectives of the mandated Legislative Agenda
- On time and on cost execution of the Terminal Development Air and Landside Plan (Green Build)

- Improve collaboration and communication between staff and Board Members
- Increase discipline/ decorum at meetings to support staff, and provide a better image

In discussing goals and key strategies included in the budget, the Board discussed the following items:

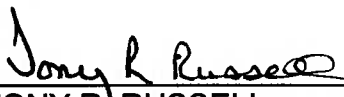
- The Board will be involved in the agency's development of organizational goals and key strategies
- The Board will strive to be more proactive, and less reactive
- Schedule workshops, when necessary, to assist the Board with the handling and understanding of specific complex aviation related issues

The Board also identified the following items for further consideration later:

- Establish a process for addressing issues, such as discussion regarding East Elliott or any other issue
- Work on developing a vision or further define the current one
- Consider developing a process for Board Members and staff in dealing with crisis or critical incidents

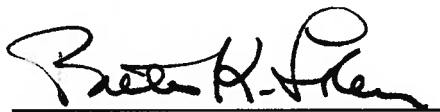
ADJOURNMENT: The meeting was adjourned at 5:00 p.m. to reconvene at 9:00 a.m. on October 8, 2009.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 5TH DAY OF NOVEMBER, 2009.



TONY R. RUSSELL
DIRECTOR, CORPORATE SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL