

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
SPECIAL BOARD MEETING  
MINUTES  
BOARD ROOM  
SATURDAY, SEPTEMBER 18, 2010**

**CALL TO ORDER:**

Chair Gleason reconvened the Special Meeting of the Board at 9:05 a.m., on Saturday, September 18, 2010, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

PRESENT: Board Members: Boland, Cox, Finnila, Gleason, Panknin, Robinson, Smisek, Young

ABSENT: Board Members: Berman (Ex-Officio), Desmond, Richie (Ex-Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk; Sara Real, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:**

**BOARD WORKSHOP:**

*The Board recessed at 9:20 a.m. and reconvened in the Orville and Wilbur Wright Conference Rooms on the second floor at 9:25 a.m.*

**1. DISCUSSIONS REGARDING BOARD GOVERNANCE, THE FISCAL YEAR 2011 BOARD WORK PLAN, STATE OF THE INDUSTRY AND STRATEGIC BUSINESS PLANNING:**

John Hoskins and Gary Magenta, Advantage Performance / Root Learning, facilitated a discussion regarding Strategic Planning, which included Introduction/Background on Advantage Performance / Root Learning / Methodology / Rationale and approach, participation in the "Canyon Map" Exercise, In-Depth Overview of the Strategic Planning Process, and Examples of Previous Work / Plans.

*The Board recessed at 11:35 am and reconvened in the Board Room at 11:45 am.*

Trudy Sopp, Ph.D., Co-Director, Center for Organizational Effectiveness, facilitated a review of past retreat agreements, future meeting calendar, and work plan.

Board Member Smisek suggested that for each Board agenda item, how that item fits into the Authority's strategic plan be noted. He also suggested that the mission and vision statement and Authority goals be placed in the terminals.

Regarding the future meeting calendar, Chair Gleason requested that Board members notify him of any conflicts they foresee with the calendar, and requested that the calendar be emailed to Board Members for review.

Board Member Panknin suggested that the Board give the Advisory Committee more direction, be specific about areas where the Board wants the Committee to focus, and to involve them more in the strategic planning process. He suggested that a discussion regarding this issue be added to the Executive Committee agenda.

Board Member Finnila suggested that the Authority coordinate with Caltrans regarding the Washington Street exit.

Thella F. Bowens, President/CEO, requested that Board Member Robinson be the liaison for the Airport Land Use Compatibility Plan Steering Committee, and that Board Member Panknin be the alternate. The Board concurred.

Board Member Boland spoke regarding setting goals for the Airport Land Use Commission. He also suggested that the Authority's goals be laminated and placed in each Board Members' binder.

Board Member Cox suggested that a pocket card be created that lists the Authority's goals and vision.

**ADJOURNMENT:** The meeting was adjourned at 12:54 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY THIS 4<sup>TH</sup> DAY OF NOVEMBER, 2010.

  
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TONY R. RUSSELL  
DIRECTOR, CORPORATE SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

  
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BRETON K. LOBNER  
GENERAL COUNSEL