

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD MEETING
MINUTES
BOARD ROOM
SATURDAY, APRIL 2, 2011**

CALL TO ORDER:

Chair Gleason called the Special Meeting of the Board to order at 8:31 a.m., on Saturday, April 2, 2011, in the Orville and Wilbur Wright Conference Rooms of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Boland, Cox, Desmond, Gleason, Hubbs, Panknin, Robinson, Smisek, Young

ABSENT: Board Members: Berman (Ex-Officio), Reyes (Ex-Officio), Richie (Ex-Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk

BOARD WORKSHOP:

1. **WRAP-UP DISCUSSION REGARDING STRATEGIC ALIGNMENT EXERCISE (CONTINUED FROM THE MARCH 12, 2011 SPECIAL MEETING):**
Gary Magenta, Victor Zhang, Bryan Moon, and Barbara Stahl of Root Learning led the Board in a follow-up discussion regarding strategic alignment that covered:
1) Leaving the past behind; 2) Establishing ground rules for leading effectively; 3) Increasing efficiency in the decision-making process; creating a common language; defining the vision, establishing goals and clarifying the strategy; and 4) Defining the Hybrid Model of Business and Agency.

Board Member Young left the meeting at 11:50 a.m.

ADJOURNMENT: The meeting was adjourned at 1:15 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY THIS 5TH DAY OF MAY, 2011.



TONY R. RUSSELL
DIRECTOR, CORPORATE SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL