

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD MEETING
MINUTES
BOARD ROOM
FRIDAY, MARCH 11, 2011**

CALL TO ORDER:

Chair Gleason called the Special Meeting of the Board to order at 12:45 p.m., on Friday, March 11, 2011, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Boland, Cox, Desmond, Gleason, Panknin,
Robinson, Smisek, Young

ABSENT: Board Members: Berman (Ex-Officio), Richie (Ex-Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel;
Tony R. Russell, Director, Corporate Services/Authority Clerk;
Lisa Wolfson, Assistant Authority Clerk II

NON-AGENDA PUBLIC COMMENT:

BOARD WORKSHOP:

**1. DISCUSSIONS REGARDING BOARD GOVERNANCE, THE FISCAL YEAR
2011 BOARD WORK PLAN, STATE OF THE INDUSTRY AND STRATEGIC
BUSINESS PLANNING:**

Trudy Sopp, Ph.D., Co-Director, the Centre for Organization Effectiveness, provided an overview of the workshop agenda, which included a discussion on the next steps in regards to the Regional Aviation Strategic Plan ("RASP"); the FY 2012-2013 Budget Policy and Strategy and the Board Work Plan for 2011-2012.

Angela Shafer-Payne, Vice President, Planning and Operations, provided an overview of the suggested next steps in regards to the RASP which included the establishment of a Coordinating Committee; Potential Committee Membership; and the Focus and Frequency of Meetings.

The Board recessed at 1:35 p.m. and reconvened at 1:45 p.m.

Thella F. Bowens, President/CEO, provided an overview of the FY 2012-2013 Budget Philosophy, which is to build a financially resilient organization; and the Strategy, which included ensuring adequate funding for safety and security, adhering to indenture covenants and maintaining A+ senior debt rating, and addressing regulatory, legal and contractual requirements.

Board Member Desmond suggested that the funding of employee healthcare and pension should be included in the strategy.

The Board recessed at 2:19 p.m. and reconvened at 2:25 p.m.

Ms. Bowens provided an overview of the FY 2011-2012 Board Work Plan, which included its purpose and scope; strategic issues and challenges; objectives and key milestones; key Board actions, decisions and/or approvals; and planned Board agenda dates.

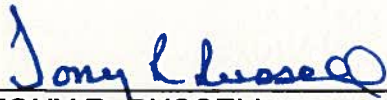
Board Member Young arrived at 2:44 p.m.

Board Member Cox suggested that the Authority's relationship with the Port District in regards to the lease of the General Dynamics and TDY properties be revisited.

Chair Gleason requested that semi-annual updates on disadvantaged, local and small business participation be added to the plan.


ADJOURNMENT: The meeting was adjourned at 2:57 p.m. to March 12, 2011 at 8:30 a.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 5TH DAY OF MAY, 2011.



TONY R. RUSSELL
DIRECTOR, CORPORATE SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL