

Executive/Finance Committee and Special Board Meeting Agenda

**Monday, April 22, 2024
9:00 A.M.**

San Diego County Regional Airport Authority
Administration Building
First Floor – Board Room
2417 McCain Road
San Diego, California 92101

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

Board Members

Gil Cabrera (Chair)
James Sly (Vice-Chair)
Whitney Benzian
Lidia S. Martinez
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell
Michele Perrault
Everett Townsend

President/CEO

Kimberly J. Becker

Executive/Finance Committee and Special Board Meeting Agenda

Monday, April 22, 2024

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Executive Committee

Committee Members: Cabrera (Chair), Perez, Sly

Finance Committee

Committee Members: Martinez, Sly (Chair), von Wilpert

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board and Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board and Committee.

EXECUTIVE COMMITTEE:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the March 25, 2024 regular meeting.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2024:

RECOMMENDATION: Forward this item to the Board with a recommendation for acceptance.

Presented by: Elizabeth Stewart, Director, Accounting

3. REVIEW OF THE AUTHORITY INVESTMENT REPORT AS OF MARCH 31, 2024:

RECOMMENDATION: Forward this item to the Board with a recommendation for acceptance.

Presented by: Geoff Bryant, Manager, Airport Finance

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EXECUTIVE COMMITTEE NEW BUSINESS

4. PRE-APPROVAL OF SET DOLLAR AMOUNTS FOR IN-TOWN BUSINESS EXPENSES OF THE PRESIDENT/CEO, FOR FISCAL YEAR 2024:

RECOMMENDATION: Pre-approve the following set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2024: \$1,000 for the President/CEO, for a total pre-approved amount of \$3,500 for routine, in-town business expenses for Fiscal Year 2024.

Presented by: Matt Harris, Director, Government Relations

5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.

Presented by: Matt Harris, Director, Government Relations

REVIEW OF FUTURE AGENDAS:

6. REVIEW OF THE DRAFT AGENDA FOR THE MAY 2, 2024 BOARD MEETING:

Presented by: Kimberly J. Becker, President/CEO

7. REVIEW OF THE DRAFT AGENDA FOR THE MAY 2, 2024 AIRPORT LAND USE COMMISSION MEETING:

Presented by: Kimberly J. Becker, President/CEO

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Executive/Finance Committee and Special Board Meeting Agenda

Monday, April 22, 2024

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Commission meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

**DRAFT - SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE-FINANCE COMMITTEE MEETING MINUTES
MONDAY, MARCH 25, 2024
BOARD ROOM**

CALL TO ORDER: Chair Cabrera called the meeting of the Executive-Finance Committee Meeting to order at 9:01 a.m., on Monday, March 25, 2024, in the Board Room of the San Diego County Regional Airport Authority, Administration Building, 2417 McCain Road, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair Cabrera led the Pledge of Allegiance.

ROLL CALL:

Executive Committee:

Present: Committee Members: Cabrera (Chair), Perez, Sly

Absent: Committee Member: None

Finance Committee:

Present: Committee Members: Martinez, Sly (Chair)

Absent: Committee Member: von Wilpert

Also Present: Kimberly J. Becker, CEO/President; Lee Kaminetz, Assistant General Counsel; Shawna Morales, Assistant Authority Clerk II; Patricia Willis, Assistant Authority Clerk I

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the February 26, 2024, regular meeting.

ACTION: Moved by Board Member Perez and seconded by Board Member Sly to approve staff's recommendation. Motion carried unanimously.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE EIGHT MONTHS ENDED FEBRUARY 29, 2024:

Elizabeth Stewart, Director, Accounting provided a presentation on the Unaudited Financial Statements for the eight months ended February 29, 2024, that included Enplanements, Landed Weights, Operating Revenue and Expenses, Nonoperating Revenue and Expenses, Summary of Change in Net Position, and Statement of Net Position.

3. REVIEW OF THE AUTHORITY INVESTMENT REPORT AS OF FEBRUARY 29, 2024:

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of February 29, 2024, that included Portfolio Characteristics, U.S Treasury Yield Curve, Sector Distribution, Quality & Maturity Distribution, Investment Performance and Bond Proceeds.

EXECUTIVE COMMITTEE NEW BUSINESS:

4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.

ACTION: Moved by Board Member Sly and seconded by Board Member Perez to approve staff's recommendation. Motion carried unanimously.

REVIEW OF FUTURE AGENDAS:

6. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 4, 2024, BOARD MEETING:

Presented by: Kimberly J. Becker, President/CEO

7. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 4, 2024, AIRPORT LAND USE COMMISSION MEETING:

Presented by: Kimberly J. Becker, President/CEO

Kimberly Becker, President/CEO reported there is no items on the agenda and that there will be no meeting for Airport Land Use Commission on April 4, 2024.

ADJOURNMENT: The meeting adjourned at 9:23 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE COMMITTEE THIS 22nd DAY OF APRIL 2024.

ATTEST:

SHAWNA MORALES
ASSISTANT AUTHORITY CLERK II,
BOARD SERVICES

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of March 31, 2024
(Unaudited)

ASSETS	FY 2024	FY 2023
Current assets:		
Cash and investments ⁽¹⁾	\$ 131,652,724	\$ 133,659,698
Tenant lease receivable, net of allowance of FY 2024: (\$502,893) and FY 2023: (\$223,616)	18,995,264	30,022,798
Grants receivable	35,619,432	7,974,432
Lease receivable-current portion	24,861,114	28,148,547
Notes receivable-current portion	4,926,819	4,766,887
Prepaid expenses and other current assets	23,018,009	16,130,994
Total current assets	239,073,362	220,703,356
Cash designated for capital projects and other⁽¹⁾	182,763,021	86,317,774
Restricted assets:		
Cash and investments:		
Bonds reserve ⁽¹⁾	69,675,274	65,947,554
Passenger facility charges and interest unapplied ⁽¹⁾	137,773,600	74,009,101
Customer facility charges and interest unapplied ⁽¹⁾	26,865,258	25,097,267
SBD Bond Guarantee ⁽¹⁾	-	2,222,300
Bond proceeds held by trustee ⁽¹⁾	1,937,896,359	1,639,154,223
Passenger facility charges receivable	5,631,577	5,458,255
Customer facility charges receivable	3,233,545	2,995,022
Customer facility charges held by trustee	123,170	146,950
OCIP insurance reserve	2,044,534	2,403,167
Total restricted assets	2,183,243,317	1,817,433,839
Noncurrent assets:		
Capital assets:		
Land and land improvements	182,279,198	182,279,198
Runways, roads and parking lots	630,530,129	636,256,208
Buildings and structures	1,871,955,218	1,809,144,096
Lease Assets	464,378	464,378
Subscription Assets	238,303,897	238,303,897
Machinery and equipment	78,066,447	62,063,746
Vehicles	28,033,242	28,403,415
Office furniture and equipment	34,938,709	34,638,136
Works of art	13,980,641	13,980,641
Construction-in-progress	1,866,745,277	998,126,409
	4,945,297,136	4,003,660,124
Less accumulated depreciation	(1,508,087,498)	(1,393,036,535)
Total capital assets, net	3,437,209,638	2,610,623,589
Other assets:		
Lease receivable - long-term portion	281,721,628	293,934,861
Notes receivable - long-term portion	20,765,139	25,811,587
Investments - long-term portion ⁽¹⁾	259,963,347	408,993,479
Deferred Bond Refunding	9,708,287	-
Net pension and OPEB Asset	-	13,352,522
Security deposit	861,029	1,017,029
Total other assets	573,019,430	743,109,478
Deferred outflows of resources:		
Deferred pension outflows	11,021,938	15,614,562
Deferred OPEB outflows	5,807,029	4,179,604
Deferred POB outflows	346,047	620,939
Total assets and deferred outflows of resources	\$ 6,632,483,782	\$ 5,498,603,140

⁽¹⁾ Total cash and investments, \$2,746,589,583 for FY 2024 and \$2,435,401,395 for FY 2023

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of March 31, 2024
(Unaudited)

LIABILITIES AND NET POSITION

	<u>FY 2024</u>	<u>FY 2023</u>
Current liabilities:		
Accounts payable and accrued liabilities	\$ 131,033,706	\$ 105,138,430
Deposits and other current liabilities	8,605,198	13,401,306
Current lease liability	4,276,926	4,194,541
Current subscription liability	117,766	117,854
Total current liabilities	<u>144,033,596</u>	<u>122,852,131</u>
Current liabilities - payable from restricted assets:		
Current portion of long-term debt	58,555,000	50,055,000
Accrued interest on bonds and variable debt	38,724,881	35,870,888
Total liabilities payable from restricted assets	<u>97,279,881</u>	<u>85,925,888</u>
Long-term liabilities:		
Variable debt	-	80,100,000
Other long-term liabilities	8,941,313	19,387,224
Long-term lease Liability	225,385,651	228,947,243
Long-term subscription Liability	117,377	233,299
Long term debt - bonds net of amortized premium	4,507,616,664	3,557,351,957
Net pension liability	5,583,686	-
Total long-term liabilities	<u>4,747,644,691</u>	<u>3,886,019,723</u>
Total liabilities	<u>4,988,958,169</u>	<u>4,094,797,742</u>
Deferred inflows of resources:		
Deferred pension inflows	3,967,391	26,976,051
Deferred OPEB inflows	1,653,747	4,901,161
Deferred POB inflows	782,577	282,243
Deferred Inflows Bond Refunding	17,815,294	9,566,498
Deferred Inflow of resources - leases	147,922,470	168,064,374
Deferred Inflow of resources - partnership leases	223,274,766	195,544,264
Total liabilities and deferred inflows of resources	<u>\$ 5,384,374,414</u>	<u>\$ 4,500,132,333</u>
Net Position:		
Invested in capital assets, net of related debt	599,766,065	313,184,661
Other restricted	259,653,581	185,852,649
Unrestricted:		
Designated	209,131,159	114,570,440
Undesignated	179,558,563	384,863,057
Total Net Position	<u>\$ 1,248,109,368</u>	<u>\$ 998,470,807</u>

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Nine Months Ended March 31, 2024 and 2023
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 40,043,914	\$ 39,317,130	\$ (726,784)	(2)%	\$ 33,325,592
Aircraft parking fees	10,535,302	11,077,546	542,244	5%	8,481,961
Building rentals	110,120,417	111,096,238	975,821	1%	97,687,742
CUPPS Support Charges	7,522,389	7,908,560	386,171	5%	8,040,494
Other aviation revenue	(1,883,904)	(1,436,234)	447,670	24%	(3,013,703)
Terminal rent non-airline	1,944,279	2,048,443	104,164	5%	1,960,566
Terminal concessions	24,141,952	24,922,279	780,327	3%	23,204,263
Rental car license fees	29,496,615	28,541,322	(955,293)	(3)%	29,804,022
Rental car center cost recovery	1,579,446	2,434,641	855,195	54%	2,074,295
License fees other	6,332,114	7,089,988	757,874	12%	6,371,417
Parking revenue	38,170,844	37,402,541	(768,303)	(2)%	32,463,677
Ground transportation permits and citatio	15,134,012	15,904,790	770,778	5%	13,758,665
Ground rentals	19,374,352	19,832,231	457,879	2%	18,743,216
Grant reimbursements	221,600	227,280	5,680	3%	219,200
Other operating revenue	1,370,283	2,177,450	807,167	59%	2,274,519
Total operating revenues	304,103,615	308,544,205	4,440,590	1%	275,395,926
Operating expenses:					
Salaries and benefits	42,459,064	41,137,818	1,321,246	3%	38,188,596
Contractual services	41,333,426	39,072,725	2,260,701	5%	33,128,761
Safety and security	26,160,896	27,095,471	(934,575)	(4)%	24,899,238
Space rental	7,926,130	7,933,843	(7,713)	-	7,878,996
Utilities	16,487,738	15,724,238	763,500	5%	12,814,027
Maintenance	9,050,009	10,952,859	(1,902,850)	(21)%	8,754,224
Equipment and systems	279,999	271,844	8,155	3%	249,767
Materials and supplies	524,528	461,644	62,884	12%	455,396
Insurance	1,664,367	1,725,323	(60,956)	(4)%	1,504,688
Employee development and support	658,437	482,725	175,712	27%	445,439
Business development	2,205,179	1,914,619	290,560	13%	1,358,688
Equipment rentals and repairs	3,563,601	3,518,719	44,882	1%	2,905,272
Total operating expenses	152,313,374	150,291,828	2,021,546	1%	132,583,092
Depreciation	84,656,026	84,656,026	-	-	92,778,464
Operating income (loss)	67,134,216	73,596,352	6,462,136	10%	50,034,371
Nonoperating revenue (expenses):					
Passenger facility charges	33,163,869	33,985,456	821,587	2%	32,985,595
Customer facility charges	25,657,273	26,075,402	418,129	2%	25,176,688
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(1,485,357)	(1,502,578)	(17,221)	(1)%	(2,076,578)
Interest income	32,814,274	50,984,131	18,169,857	55%	26,100,177
Interest expense	(122,055,738)	(134,609,997)	(12,554,259)	(10)%	(109,020,448)
Bond amortization costs	19,615,362	19,486,952	(128,410)	(1)%	20,076,734
Other nonoperating income (expenses)	(15,000)	53,456,455	53,471,455	-	11,600,864
Nonoperating revenue, net	(12,305,317)	47,875,821	60,181,138	489%	4,843,032
Change in net position before capital grant contributions	54,828,899	121,472,173	66,643,274	122%	54,877,403
Capital grant contributions	49,614,164	93,457,826	43,843,661	88%	29,525,064
Change in net position	\$ 104,443,063	\$ 214,929,998	\$ 110,486,935	106%	\$ 84,402,467

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Month Ended March 31, 2024
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 4,372,448	\$ 4,286,426	\$ (86,022)	(2)%	\$ 3,770,295
Aircraft parking fees	981,184	1,079,250	98,066	10%	779,971
Building rentals	12,030,054	12,502,803	472,749	4%	10,975,189
CUPPS Support Charges	813,073	907,483	94,410	12%	953,559
Other aviation revenue	(203,120)	(174,263)	28,857	14%	(312,274)
Terminal rent non-airline	219,078	227,167	8,089	4%	213,124
Terminal concessions	2,605,313	2,921,030	315,717	12%	2,684,278
Rental car license fees	3,506,319	1,877,410	(1,628,909)	(46)%	3,298,932
Rental car center cost recovery	175,494	288,730	113,236	65%	211,921
License fees other	561,093	813,384	252,291	45%	786,398
Parking revenue	4,185,817	4,272,887	87,070	2%	4,387,389
Ground transportation permits and citatic	1,780,508	1,859,498	78,990	4%	1,634,838
Ground rentals	2,152,706	2,189,934	37,228	2%	2,145,913
Grant reimbursements	24,800	27,280	2,480	10%	24,800
Other operating revenue	135,227	151,210	15,983	12%	165,605
Total operating revenues	33,339,994	33,230,229	(109,765)	-	31,719,938
Operating expenses:					
Salaries and benefits	4,545,124	4,600,557	(55,433)	(1)%	4,167,001
Contractual services	4,847,770	4,386,939	460,831	10%	3,838,972
Safety and security	2,783,488	3,259,178	(475,690)	(17)%	2,493,642
Space rental	881,270	882,224	(954)	-	874,263
Utilities	1,643,068	1,575,446	67,622	4%	1,594,774
Maintenance	1,176,993	3,027,592	(1,850,599)	(157)%	1,010,541
Equipment and systems	96,293	32,742	63,551	66%	30,987
Materials and supplies	72,572	39,903	32,669	45%	35,393
Insurance	184,774	192,769	(7,995)	(4)%	260,498
Employee development and support	72,525	53,801	18,724	26%	30,787
Business development	319,893	475,214	(155,321)	(49)%	93,364
Equipment rentals and repairs	379,120	529,447	(150,327)	(40)%	301,634
Total operating expenses	17,002,890	19,055,812	(2,052,922)	(12)%	14,731,856
Depreciation	9,239,442	9,239,442	-	-	9,411,147
Operating income (loss)	7,097,663	4,934,975	(2,162,687)	(30)%	7,576,935
Nonoperating revenue (expenses):					
Passenger facility charges	1,943,179	871,466	(1,071,713)	(55)%	2,021,571
Customer facility charges	2,771,441	3,125,383	353,942	13%	2,922,057
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(173,003)	(127,455)	45,548	26%	26,107
Interest income	3,867,998	5,609,423	1,741,425	45%	4,581,329
Interest expense	(15,801,614)	(15,689,020)	112,594	1%	(12,139,526)
Bond amortization costs	2,163,720	2,138,080	(25,640)	(1)%	2,215,958
Other nonoperating income (expenses)	1	4,378,132	4,378,131	-	16,490,042
Nonoperating revenue, net	(5,228,278)	306,009	5,534,287	106%	16,117,538
Change in net position before capital grant contributions	1,869,384	5,240,984	3,371,600	180%	23,694,473
Capital grant contributions	5,509,558	9,257,321	3,747,763	68%	3,215,916
Change in net position	\$ 7,378,942	\$ 14,498,305	\$ 7,119,363	96%	\$ 26,910,389



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the nine months ended March 31, 2024
(Unaudited)

Print Date: 4/9/2024
 Print Time: 1:15:40PM
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Landing Fees										
41112 - Landing Fees	\$4,372,448	\$4,286,426	\$(86,022)	(2)	\$3,770,295	\$40,043,914	\$39,317,130	\$(726,784)	(2)	\$33,339,148
41113 - Landing Fee Rebate	0	0	0	0	0	0	0	0	0	(13,556)
Total Landing Fees	4,372,448	4,286,426	(86,022)	(2)	3,770,295	40,043,914	39,317,130	(726,784)	(2)	33,325,592
Aircraft Parking Fees										
41160 - Aircraft Parking Position Rent	698,860	683,331	(15,529)	(2)	946,007	6,289,742	6,161,766	(127,976)	(2)	5,844,532
41162 - Parking Position Turn Fee	67,342	78,103	10,761	16	188,385	972,249	1,807,688	835,439	86	1,166,730
41165 - Overnight Parking Fee	214,981	317,816	102,835	48	(354,420)	3,273,312	3,108,092	(165,219)	(5)	1,470,699
Total Aircraft Parking Fees	981,184	1,079,250	98,066	10	779,971	10,535,302	11,077,546	542,244	5	8,481,961
Building and Other Rents										
41210 - Terminal Rent	11,724,637	12,229,031	504,395	4	10,750,559	107,446,221	108,619,041	1,172,821	1	95,309,462
41215 - Federal Inspection Services	305,417	273,772	(31,645)	(10)	224,630	2,674,196	2,477,197	(196,999)	(7)	2,378,280
Total Building and Other Rents	12,030,054	12,502,803	472,750	4	10,975,189	110,120,417	111,096,238	975,821	1	97,687,742
CUPPS Support Charges										
41400 - Common Use Fees	813,073	907,483	94,410	12	953,559	7,522,389	7,908,560	386,171	5	8,040,494
Total CUPPS Support Charges	813,073	907,483	94,410	12	953,559	7,522,389	7,908,560	386,171	5	8,040,494
Other Aviation										
43100 - Fuel Franchise Fees	13,108	11,733	(1,376)	(10)	23,257	206,150	178,024	(28,126)	(14)	201,318
43115 - Other Aviation	0	0	0	0	0	0	0	0	0	1,569
43140 - Air Service Incentive Rebates	(216,228)	(185,995)	30,233	14	(335,530)	(2,090,054)	(1,614,258)	475,797	23	(3,216,591)
Total Other Aviation	(203,120)	(174,263)	28,857	14	(312,274)	(1,883,904)	(1,436,234)	447,670	24	(3,013,703)
Non-Airline Terminal Rents										
45010 - Terminal Rent - Non-Airline	219,078	227,167	8,089	4	213,124	1,944,279	2,048,443	104,164	5	1,960,566
Total Non-Airline Terminal Rents	219,078	227,167	8,089	4	213,124	1,944,279	2,048,443	104,164	5	1,960,566

San Diego County Regional Airport Authority
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(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Concession Revenue										
45111 - Term Concessions-Food & Bev	\$1,166,868	\$1,340,844	\$173,976	15	\$1,287,973	\$11,191,415	\$11,265,405	\$73,990	1	\$10,578,979
45112 - Terminal Concessions - Retail	696,024	716,866	20,842	3	724,277	6,341,444	6,343,032	1,588	0	6,432,055
45113 - Term Concessions - Other	375,976	497,687	121,711	32	328,402	3,245,815	3,970,921	725,106	22	3,096,825
45114 - Term Concessions Space Rents	97,246	89,708	(7,537)	(8)	86,138	720,424	807,374	86,950	12	679,642
45115 - Term Concessions Cost Recovery	118,235	133,864	15,628	13	124,499	1,286,354	1,273,752	(12,602)	(1)	1,247,690
45116 - Rec Distr Center Cost Recovery	150,964	142,061	(8,903)	(6)	132,989	1,356,500	1,261,794	(94,706)	(7)	1,206,415
45117 - Concessions Marketing Program	0	0	0	0	0	0	0	0	0	400,927
45119 - Term Concessions-Revenue Waived	0	0	0	0	0	0	0	0	0	(438,269)
45120 - Rental car license fees	3,506,319	1,877,410	(1,628,909)	(46)	3,298,932	29,496,615	28,541,322	(955,293)	(3)	29,804,022
45121 - Rental Car Center Cost Recover	175,494	288,730	113,236	65	211,921	1,579,446	2,434,641	855,195	54	2,074,295
45130 - License Fees - Other	561,093	813,384	252,291	45	786,398	6,332,114	7,089,988	757,874	12	6,371,417
Total Concession Revenue	6,848,219	5,900,554	(947,666)	(14)	6,981,529	61,550,127	62,988,231	1,438,104	2	61,453,998
Parking and Ground Transportat										
45210 - Parking	4,185,817	4,272,887	87,070	2	4,387,389	38,170,844	37,402,541	(768,303)	(2)	32,463,677
45220 - AVI fees	1,736,591	1,817,437	80,846	5	1,590,417	14,553,026	15,321,315	768,289	5	13,190,903
45240 - Ground Transportation Pe	17,979	11,625	(6,354)	(35)	19,950	363,687	348,750	(14,937)	(4)	378,097
45250 - Citations	25,938	30,436	4,498	17	24,471	217,299	234,725	17,426	8	189,665
Total Parking and Ground Transportat	5,966,325	6,132,385	166,060	3	6,022,228	53,304,856	53,307,332	2,476	0	46,222,342
Ground Rentals										
45310 - Ground Rental Fixed - N	1,909,689	1,873,629	(36,060)	(2)	1,846,919	17,187,204	16,986,146	(201,058)	(1)	16,627,894
45315 - ASB Cost Recovery	32,847	32,878	31	0	23,564	295,619	295,280	(338)	0	210,873
45325 - Fuel Lease Revenue	203,096	280,318	77,222	38	204,172	1,827,860	2,522,857	694,998	38	1,808,452
45326 - AFO Cost Recovery	7,075	3,110	(3,965)	(56)	71,258	63,671	27,948	(35,722)	(56)	95,997
Total Ground Rentals	2,152,706	2,189,934	37,228	2	2,145,913	19,374,352	19,832,231	457,879	2	18,743,216
Grant Reimbursements										
45410 - TSA Reimbursements	24,800	27,280	2,480	10	24,800	221,600	227,280	5,680	3	219,200
Total Grant Reimbursements	24,800	27,280	2,480	10	24,800	221,600	227,280	5,680	3	219,200

San Diego County Regional Airport Authority
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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Operating Revenue										
45510 - Finger Printing Fee	\$17,226	\$10,791	\$(6,435)	(37)	\$20,873	\$125,648	\$130,821	\$5,173	4	\$145,174
45520 - Utilities Reimbursements	20,000	23,272	3,272	16	23,272	180,000	209,451	29,451	16	209,451
45530 - Miscellaneous Other Reve	1,167	14,497	13,330	1,143	2,119	10,500	601,807	591,307	5,631	487,767
45535 - Innovation Lab Revenue	0	(1,635)	(1,635)	0	(1,496)	0	9,239	9,239	0	11,445
45540 - Service Charges	7,314	7,978	664	9	14,327	65,825	217,770	151,945	231	231,958
45550 - Telecom Services	67,102	85,502	18,400	27	78,487	594,148	759,745	165,597	28	696,891
45570 - FBO Landing Fees	22,419	10,803	(11,616)	(52)	28,024	390,682	246,335	(144,347)	(37)	488,354
45580 - Equipment Rental	0	0	0	0	0	3,480	2,320	(1,160)	(33)	3,480
45599 - Other Operating Rev Waived	0	0	0	0	0	0	(39)	(39)	0	0
Total Other Operating Revenue	135,228	151,209	15,981	12	165,605	1,370,283	2,177,448	807,165	59	2,274,520
Total Operating Revenue	33,339,994	33,230,229	(109,766)	0	31,719,938	304,103,615	308,544,205	4,440,590	1	275,395,926
Personnel Expenses										
Salaries										
51110 - Salaries & Wages	3,329,336	2,921,826	407,510	12	2,566,018	31,400,600	25,969,603	5,430,997	17	23,161,448
51210 - Paid Time Off	0	407,151	(407,151)	0	269,579	0	3,387,680	(3,387,680)	0	3,176,795
51220 - Holiday Pay	0	0	0	0	436	0	643,028	(643,028)	0	581,309
51240 - Other Leave With Pay	0	17,087	(17,087)	0	7,831	0	104,348	(104,348)	0	166,062
51250 - Special Pay	0	32,948	(32,948)	0	32,967	282,177	187,296	94,881	34	3,512
Total Salaries	3,329,336	3,379,013	(49,677)	(1)	2,876,831	31,682,777	30,291,954	1,390,822	4	27,089,125
52110 - Overtime	39,989	65,887	(25,897)	(65)	50,823	442,927	633,107	(190,180)	(43)	494,045

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Benefits										
54110 - FICA Tax	\$257,600	\$256,499	\$1,101	0	\$219,243	\$2,393,349	\$2,166,799	\$226,550	9	\$1,951,163
54120 - Unemployment Insurance-S	0	0	0	0	0	0	35,387	(35,387)	0	0
54130 - Workers Compensation Ins	29,173	17,540	11,633	40	15,325	270,340	161,882	108,459	40	144,939
54135 - Workers Comp Incident Expense	0	0	0	0	514	0	50,945	(50,945)	0	274,896
54210 - Medical Insurance	514,060	409,526	104,534	20	354,515	4,280,284	3,549,630	730,655	17	3,059,134
54220 - Dental Insurance	30,188	22,903	7,285	24	22,795	247,870	207,844	40,026	16	188,437
54230 - Vision Insurance	4,344	3,687	658	15	3,097	39,045	30,492	8,553	22	27,191
54240 - Life Insurance	6,939	4,972	1,966	28	5,067	62,144	45,931	16,213	26	45,106
54250 - Short Term Disability	16,018	11,904	4,114	26	13,683	143,331	110,772	32,560	23	140,954
54260 - LSA Expense	0	18,872	(18,872)	0	0	0	56,575	(56,575)	0	0
54310 - Retirement	747,491	745,734	1,757	0	865,546	6,921,881	6,759,781	162,100	2	7,905,818
54315 - Retiree Health Benefits	88,957	99,012	(10,055)	(11)	92,391	800,617	888,562	(87,944)	(11)	819,090
54410 - Taxable Benefits	0	0	0	0	0	0	5,422	(5,422)	0	15,722
54430 - Accrued Vacation	43,750	13,103	30,647	70	73,135	393,750	182,339	211,411	54	110,002
Total Benefits	1,738,520	1,603,752	134,768	8	1,665,312	15,552,612	14,252,360	1,300,252	8	14,682,452
Cap Labor/Burden/OH Recharge										
54510 - Capitalized Labor Recha	(510,271)	(250,497)	(259,774)	(51)	(253,050)	(4,733,137)	(2,372,695)	(2,360,441)	(50)	(2,367,329)
54515 - Capitalized Burden Rech	0	(149,184)	149,184	0	(157,071)	0	(1,321,078)	1,321,078	0	(1,451,326)
Total Cap Labor/Burden/OH Recharge	(510,271)	(399,681)	(110,590)	(22)	(410,121)	(4,733,137)	(3,693,774)	(1,039,363)	(22)	(3,818,655)
QHP Labor/Burden/OH Recharge										
54520 - QHP Labor Recharge	(52,450)	(22,696)	(29,754)	(57)	(23,594)	(486,115)	(188,860)	(297,255)	(61)	(257,883)
54525 - QHP Burden Recharge	0	(11,185)	11,185	0	(11,696)	0	(86,675)	86,675	0	(111,747)
54526 - QHP OH Contra Acct	0	(15,058)	15,058	0	(23,393)	0	(132,691)	132,691	0	(182,042)
Total QHP Labor/Burden/OH Recharge	(52,450)	(48,938)	(3,512)	(7)	(58,683)	(486,115)	(408,227)	(77,888)	(16)	(551,672)
MM&JS Labor/Burden/OH Recharge										
54530 - MM & JS Labor Recharge	0	524	(524)	0	42,839	0	62,398	(62,398)	0	293,301
Total MM&JS Labor/Burden/OH Recharge	0	524	(524)	0	42,839	0	62,398	(62,398)	0	293,301
Total Personnel Expenses	4,545,124	4,600,557	(55,432)	(1)	4,167,001	42,459,064	41,137,818	1,321,247	3	38,188,596
Non-Personnel Expenses										

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Contract Services										
61100 - Temporary Staffing	\$10,944	\$18,802	\$(7,858)	(72)	\$5,144	\$99,996	\$206,304	\$(106,308)	(106)	\$193,500
61110 - Auditing Services	1,000	0	1,000	100	0	128,680	120,680	8,000	6	173,430
61120 - Legal Services	64,167	74,475	(10,308)	(16)	14,688	480,503	400,839	79,664	17	383,468
61130 - Services - Professional	903,299	743,173	160,125	18	636,387	6,923,989	6,058,290	865,699	13	4,995,463
61150 - Outside Svs - Other	477,400	312,512	164,887	35	380,546	3,704,588	3,494,754	209,834	6	3,127,648
61160 - Services - Custodial	3,215,640	3,085,033	130,607	4	2,657,531	28,469,832	27,456,862	1,012,970	4	22,997,093
61190 - Receiving & Dist Cntr Services	175,321	152,943	22,378	13	144,676	1,525,838	1,334,996	190,843	13	1,258,159
Total Contract Services	4,847,770	4,386,939	460,831	10	3,838,972	41,333,426	39,072,725	2,260,702	5	33,128,761
Safety and Security										
61170 - Services - Fire, Police,	636,802	743,887	(107,085)	(17)	583,456	5,898,791	6,498,108	(599,317)	(10)	5,192,066
61180 - Services - SDUPD-Harbor	1,628,167	2,032,115	(403,948)	(25)	1,535,773	15,779,484	16,438,240	(658,756)	(4)	15,560,297
61185 - Guard Services	369,352	353,428	15,924	4	187,576	3,132,413	2,968,194	164,219	5	2,731,219
61188 - Other Safety & Security Serv	149,167	129,748	19,419	13	186,838	1,350,208	1,190,930	159,278	12	1,415,656
Total Safety and Security	2,783,488	3,259,178	(475,690)	(17)	2,493,642	26,160,896	27,095,471	(934,576)	(4)	24,899,238
Space Rental										
62100 - Rent	881,270	882,224	(954)	0	874,263	7,926,130	7,933,843	(7,713)	0	7,878,996
Total Space Rental	881,270	882,224	(954)	0	874,263	7,926,130	7,933,843	(7,713)	0	7,878,996
Utilities										
63100 - Telephone & Other Commun	54,933	45,202	9,731	18	38,323	494,520	498,935	(4,415)	(1)	387,849
63110 - Utilities - Gas & Electr	1,498,552	1,459,750	38,802	3	1,487,795	14,936,790	14,307,072	629,718	4	11,652,137
63120 - Utilities - Water	89,583	70,494	19,089	21	68,656	1,056,428	918,231	138,197	13	774,041
Total Utilities	1,643,068	1,575,446	67,622	4	1,594,774	16,487,738	15,724,238	763,500	5	12,814,027
Maintenance										
64100 - Facilities Supplies	71,398	73,937	(2,539)	(4)	70,078	659,235	668,180	(8,945)	(1)	522,600
64110 - Maintenance - Annual R	1,051,047	2,781,540	(1,730,492)	(165)	908,928	7,522,162	9,484,838	(1,962,676)	(26)	7,742,262
64125 - Major Maintenance - Mat	5,640	154,704	(149,064)	(2,643)	15,494	465,334	540,324	(74,990)	(16)	282,534
64140 - Refuse & Hazardous Waste	48,908	17,412	31,496	64	16,040	403,278	259,518	143,760	36	206,828
Total Maintenance	1,176,993	3,027,592	(1,850,599)	(157)	1,010,541	9,050,009	10,952,859	(1,902,850)	(21)	8,754,224
Equipment and Systems										
65100 - Equipment & Systems	96,293	32,742	63,551	66	30,987	279,999	271,844	8,155	3	249,767
Total Equipment and Systems	96,293	32,742	63,551	66	30,987	279,999	271,844	8,155	3	249,767

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Materials and Supplies										
65110 - Office & Operating Suppl	\$59,252	\$22,930	\$36,322	61	\$21,823	\$366,232	\$320,646	\$45,586	12	\$362,338
65120 - Safety Equipment & Suppl	10,319	16,208	(5,888)	(57)	4,540	137,796	114,957	22,838	17	78,286
65130 - Tools - Small	3,000	765	2,235	74	9,030	20,500	26,041	(5,541)	(27)	14,772
Total Materials and Supplies	72,572	39,903	32,669	45	35,393	524,528	461,644	62,883	12	455,396
Insurance										
67170 - Insurance - Property	93,550	109,080	(15,530)	(17)	156,177	841,950	981,719	(139,769)	(17)	755,114
67171 - Insurance - Liability	18,540	19,583	(1,044)	(6)	18,625	166,856	176,250	(9,394)	(6)	146,375
67172 - Insurance - Public Offic	20,000	21,217	(1,217)	(6)	4,971	181,400	181,349	52	0	158,560
67173 - Insurance Miscellaneous	52,685	42,890	9,795	19	80,726	474,161	386,006	88,155	19	444,639
Total Insurance	184,774	192,769	(7,995)	(4)	260,498	1,664,367	1,725,323	(60,955)	(4)	1,504,688
Employee Development and Suppo										
66120 - Awards - Service	11,667	1,760	9,907	85	1,100	36,000	27,674	8,326	23	16,423
66130 - Book & Periodicals	2,941	2,692	248	8	1,245	37,465	28,466	8,999	24	18,149
66220 - License & Certifications	43	0	43	100	(749)	3,220	1,443	1,777	55	1,070
66260 - Recruiting	1,250	525	725	58	(14,800)	11,250	2,160	9,090	81	12,471
66280 - Seminars & Training	19,868	15,630	4,237	21	12,605	192,892	106,993	85,899	45	130,459
66290 - Transportation	14,782	16,976	(2,195)	(15)	12,050	134,037	133,167	870	1	99,681
66305 - Travel-Employee Developm	9,525	5,506	4,019	42	10,877	125,478	93,354	32,124	26	78,754
66310 - Tuition	3,333	2,905	428	13	5,550	30,000	19,470	10,530	35	26,120
66320 - Uniforms	9,117	7,806	1,311	14	2,909	88,095	69,999	18,096	21	62,310
Total Employee Development and Suppo	72,525	53,801	18,724	26	30,787	658,437	482,725	175,712	27	445,439
Business Development										
66100 - Advertising	84,926	(29,353)	114,279	135	29,932	587,225	394,070	193,155	33	527,561
66110 - Allowance for Bad Debts	6,875	300,401	(293,526)	(4,269)	18,596	23,125	284,119	(260,994)	(1,129)	22,922
66200 - Memberships & Dues	40,182	23,546	16,636	41	22,755	335,729	247,483	88,246	26	274,194
66225 - Permits, Licenses & Taxes	450	21,456	(21,006)	(4,668)	(42,184)	83,270	99,273	(16,003)	(19)	47,792
66230 - Postage & Shipping	1,099	227	872	79	158	11,388	5,346	6,042	53	7,713
66240 - Promotional Activities	152,473	95,450	57,024	37	56,973	881,886	678,733	203,153	23	368,336
66250 - Promotional Materials	5,921	5,129	792	13	1,545	66,427	49,644	16,784	25	11,219
66300 - Travel-Business Developm	27,967	58,359	(30,392)	(109)	5,589	216,128	155,950	60,178	28	98,951
Total Business Development	319,893	475,214	(155,321)	(49)	93,364	2,205,179	1,914,619	290,560	13	1,358,688

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Equipment Rentals and Repairs										
66140 - Computer Licenses & Agre	\$160,348	\$137,761	\$22,587	14	\$134,955	\$1,057,555	\$782,332	\$275,222	26	\$766,385
66150 - Equipment Rental/Leasing	7,666	19,390	(11,724)	(153)	7,847	66,944	66,478	466	1	48,564
66160 - Tenant Improvements	70,036	150,430	(80,394)	(115)	35,856	646,523	935,882	(289,359)	(45)	441,030
66270 - Repairs - Office Equipme	141,069	221,865	(80,797)	(57)	122,976	1,792,578	1,734,026	58,552	3	1,649,295
Total Equipment Rentals and Repairs	379,118	529,446	(150,327)	(40)	301,634	3,563,600	3,518,718	44,882	1	2,905,273
Total Non-Personnel Expenses	12,457,766	14,455,255	(1,997,490)	(16)	10,564,855	109,854,309	109,154,010	700,299	1	94,394,496
Total Departmental Expenses before	17,002,890	19,055,812	(2,052,922)	(12)	14,731,856	152,313,374	150,291,828	2,021,546	1	132,583,092
Depreciation and Amortization										
69110 - Depreciation Expense	9,239,442	9,239,442	0	0	9,411,147	84,656,026	84,656,026	0	0	92,778,464
Total Depreciation and Amortization	9,239,442	9,239,442	0	0	9,411,147	84,656,026	84,656,026	0	0	92,778,464
Non-Operating Revenue/(Expense)										
Passenger Facility Charges										
71110 - Passenger Facility Charg	1,943,179	871,466	(1,071,713)	(55)	2,021,571	33,163,869	33,985,456	821,587	2	32,985,595
Total Passenger Facility Charges	1,943,179	871,466	(1,071,713)	(55)	2,021,571	33,163,869	33,985,456	821,587	2	32,985,595
Customer Facility Charges										
71120 - Customer facility charges (Con	2,771,441	3,125,383	353,942	13	2,922,057	25,657,273	26,075,402	418,129	2	25,176,688
Total Customer Facility Charges	2,771,441	3,125,383	353,942	13	2,922,057	25,657,273	26,075,402	418,129	2	25,176,688
Quieter Home Program										
71212 - Quieter Home - Labor	(40,000)	(22,696)	17,304	43	(23,594)	(360,000)	(188,860)	171,140	48	(257,883)
71213 - Quieter Home - Burden	0	(11,185)	(11,185)	0	(11,696)	0	(86,675)	(86,675)	0	(111,747)
71214 - Quieter Home - Overhead	(17,000)	(15,058)	1,942	11	(23,393)	(153,000)	(132,691)	20,309	13	(182,042)
71215 - Quieter Home - Material	(1,587,475)	(1,581,078)	6,397	0	(2,679,901)	(15,713,192)	(15,531,679)	181,514	1	(16,463,893)
71216 - Quieter Home Program	1,496,472	1,502,561	6,089	0	2,764,691	14,765,835	14,437,328	(328,507)	(2)	14,938,987
71225 - Joint Studies - Material	(25,000)	0	25,000	100	0	(25,000)	0	25,000	100	0
Total Quieter Home Program	(173,003)	(127,455)	45,547	26	26,107	(1,485,357)	(1,502,578)	(17,220)	(1)	(2,076,578)

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the nine months ended March 31, 2024
(Unaudited)


Print Date: 4/9/2024
Print Time: 1:15:40PM
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Interest Income										
71310 - Interest - Investments	\$2,984,021	\$1,939,324	\$(1,044,697)	(35)	\$1,580,295	\$25,908,885	\$18,542,188	\$(7,366,697)	(28)	\$10,399,768
71330 - Interest - Variable Debt	0	59	59	0	4,040	0	2,411	2,411	0	26,921
71340 - Interest - Note Receivab	62,164	62,164	0	0	70,038	583,327	583,327	0	0	653,340
71350 - Interest - Other	50,839	16,594	(34,244)	(67)	22,496	457,550	275,977	(181,573)	(40)	257,155
71363 - Interest Income - 2013 Bonds	0	1	1	0	97	0	(149)	(149)	0	702
71364 - Interest Income - 2017 Bond A	0	36,505	36,505	0	54,984	0	513,435	513,435	0	372,829
71365 - Interest Income - 2014 Bond A	0	89,217	89,217	0	134,549	0	1,171,363	1,171,363	0	882,689
71366 - Interest Income - 2019A Bond	0	252,568	252,568	0	283,150	0	1,630,736	1,630,736	0	1,849,310
71367 - Interest Income - 2020A Bond	0	215,367	215,367	0	104,374	0	1,692,205	1,692,205	0	657,605
71368 - Interest Income - 2021 Bond A	770,973	1,598,370	827,396	107	2,327,305	5,864,512	15,670,101	9,805,589	167	10,999,857
71369 - Interest Income - 2023 Bond A	0	1,399,253	1,399,253	0	0	0	10,902,536	10,902,536	0	0
Total Interest Income	3,867,998	5,609,423	1,741,425	45	4,581,329	32,814,274	50,984,131	18,169,857	55	26,100,177
Interest Expense										
71413 - Interest Expense 2014 Bond A	(1,239,510)	(1,239,510)	0	0	(1,270,604)	(11,155,591)	(11,155,592)	0	0	(11,435,432)
71414 - Interest Expense 2017 Bond A	(1,087,542)	(1,087,542)	0	0	(1,110,813)	(9,787,875)	(9,787,875)	0	0	(9,997,313)
71415 - Interest Exp 2019A Bond	(1,799,529)	(1,799,529)	0	0	(1,824,925)	(16,195,762)	(16,195,762)	0	0	(16,424,325)
71416 - Interest Expense 2020A Bond	(821,813)	(821,813)	0	0	(885,313)	(7,396,313)	(7,396,313)	0	0	(7,967,813)
71417 - Interest Expense - 2021 Bond	(6,762,160)	(6,856,027)	(93,868)	(1)	(6,833,852)	(61,612,062)	(61,603,475)	8,588	0	(61,504,667)
71418 - Interest Expense - 2023 Bond	(3,841,000)	(3,758,868)	82,132	2	0	(11,523,000)	(23,420,112)	(11,897,112)	(103)	0
71420 - Interest Expense-Variable Debt	(250,000)	0	250,000	100	(212,866)	(2,250,000)	(1,034,259)	1,215,741	54	(1,661,563)
71430 - LOC Fees - C/P	0	(150,000)	(150,000)	0	0	0	(253,333)	(253,333)	0	0
71450 - Trustee Fee Bonds	(1,000)	0	1,000	100	0	(9,000)	(10,050)	(1,050)	(12)	(6,750)
71451 - Program Fees - Variable Debt	(167)	0	167	100	0	(1,500)	(1,750)	(250)	(17)	(1,750)
71460 - Interest Expense - Other	41,887	64,442	22,555	54	41,886	(1,757,607)	(3,381,109)	(1,623,502)	(92)	375,228
71461 - Interest Expense - Cap Leases	(40,781)	(40,173)	608	1	(43,041)	(367,027)	(370,367)	(3,339)	(1)	(396,065)
Total Interest Expense	(15,801,614)	(15,689,020)	112,594	1	(12,139,526)	(122,055,738)	(134,609,997)	(12,554,259)	(10)	(109,020,448)
Amortization										
69210 - Amortization - Premium	2,163,720	2,138,080	(25,640)	(1)	2,215,958	19,615,362	19,486,952	(128,410)	(1)	20,076,734
Total Amortization	2,163,720	2,138,080	(25,640)	(1)	2,215,958	19,615,362	19,486,952	(128,410)	(1)	20,076,734

San Diego County Regional Airport Authority
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For the nine months ended March 31, 2024
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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Non-Operating Income (Expense)										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$276,116	\$276,116	0	\$0
71520 - Fixed Asset Disposal-Gain	0	3,050	3,050	0	0	0	225,648	225,648	0	0
71530 - Gain/Loss On Investments	0	3,607,332	3,607,332	0	16,473,685	0	52,107,647	52,107,647	0	11,616,022
71540 - Discounts Earned	0	5,145	5,145	0	14,964	0	21,885	21,885	0	18,093
71610 - Legal Settlement Expense	0	0	0	0	0	(15,000)	(10,075)	4,925	33	(233,203)
71620 - Other non-operating revenue (e	0	762,605	762,605	0	1,393	0	835,234	835,234	0	199,952
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	(1)
Total Other Non-Operating Income (Expense)	0	4,378,132	4,378,132	0	16,490,042	(15,000)	53,456,455	53,471,455	356,476	11,600,864
Total Non-Operating Revenue/(Expense)	(5,228,278)	306,009	5,534,287	106	(16,117,538)	(12,305,317)	47,875,821	60,181,138	489	(4,843,032)
Capital Grant Contribution										
72100 - AIP Grants	5,509,558	9,257,321	3,747,763	68	3,215,916	49,614,164	93,457,826	43,843,661	88	29,525,064
Total Capital Grant Contribution	5,509,558	9,257,321	3,747,763	68	3,215,916	49,614,164	93,457,826	43,843,661	88	29,525,064
Total Expenses Net of Non-Operating Revenue/ (Expense)	25,961,052	18,731,924	7,229,128	28	4,809,550	199,660,552	93,614,207	106,046,345	53	190,993,460
Net Income/(Loss)	7,378,942	14,498,305	7,119,362	96	26,910,389	104,443,063	214,929,998	110,486,935	106	84,402,467
Equipment Outlay										
73200 - Equipment Outlay Expendi	(50,000)	0	50,000	100	0	(519,800)	(636,331)	(116,531)	(22)	(5,931)
73299 - Capitalized Equipment Co	0	0	0	0	0	0	636,331	636,331	0	5,931
Total Equipment Outlay	(50,000)	0	50,000	100	0	(519,800)	0	519,800	100	0



Review of the Unaudited Financial Statements For the Nine Months Ended March 31, 2024 and 2023

Presented by:
Elizabeth Stewart
Director, Accounting

Finance Committee Meeting
April 22, 2024



Economic Update

Market Commentary

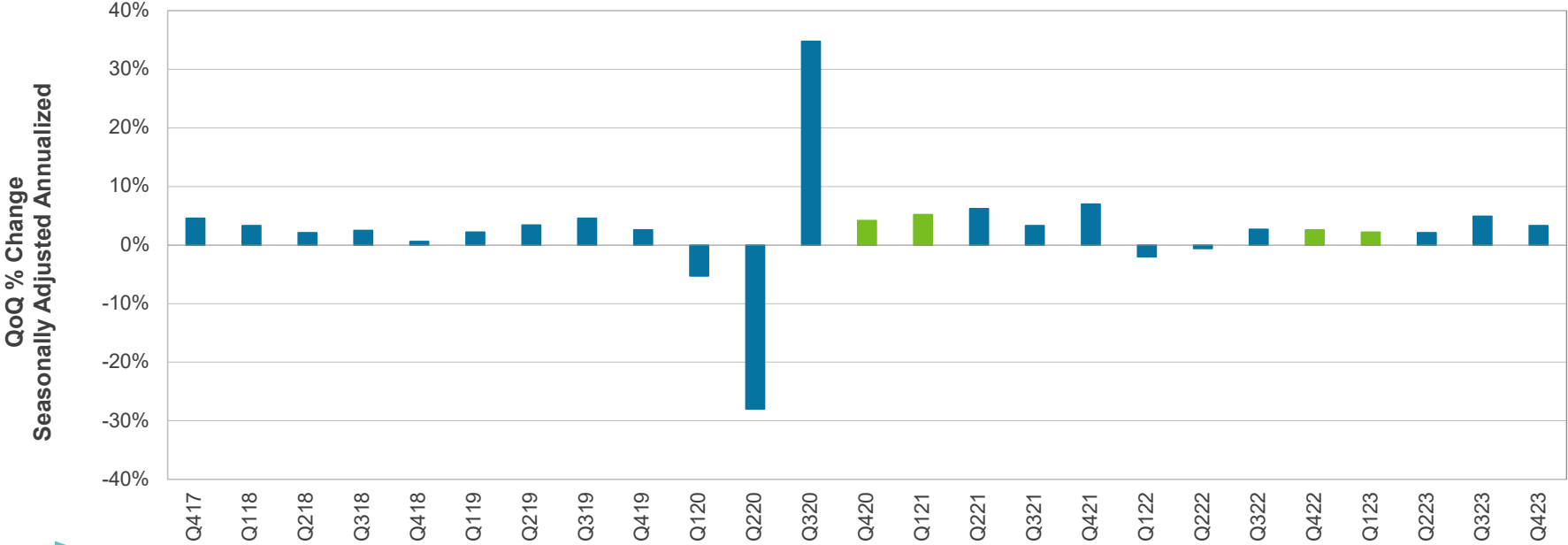
Recent economic data has shown above trend growth fueled by a rise in consumer spending and a continuing healthy US job market. Inflationary trends are subsiding, but core levels remain above the Fed's target. Given the cumulative effects of restrictive monetary policy and tighter financial conditions, we believe the economy will gradually soften and the Fed will loosen monetary policy in 2024.

As expected at the March meeting, the Federal Open Market Committee voted unanimously to leave the Federal Funds rate unchanged at a target range of 5.25 - 5.50%. The March Summary of Economic Projections (SEP) projected minimal material changes with median Fed Funds rate unchanged at year-end, despite an increase in real GDP growth outlook. We continue to believe the FOMC will loosen monetary policy in mid-2024 as inflation and economic growth continue to moderate.

Fourth Quarter GDP

According to the third estimate, fourth quarter GDP increased at an annualized rate of 3.4%, revised up from the second estimate of 3.2%. The upward revision was due mainly to stronger personal consumption expenditures and nonresidential investment. GDP growth for the full year 2023 is estimated at 2.5%. The consensus projection calls for 2.0% growth in the first quarter and 2.2% growth for the full year 2024.

U.S. Gross Domestic Product (QoQ)
Fourth Quarter 2017 – Fourth Quarter 2023

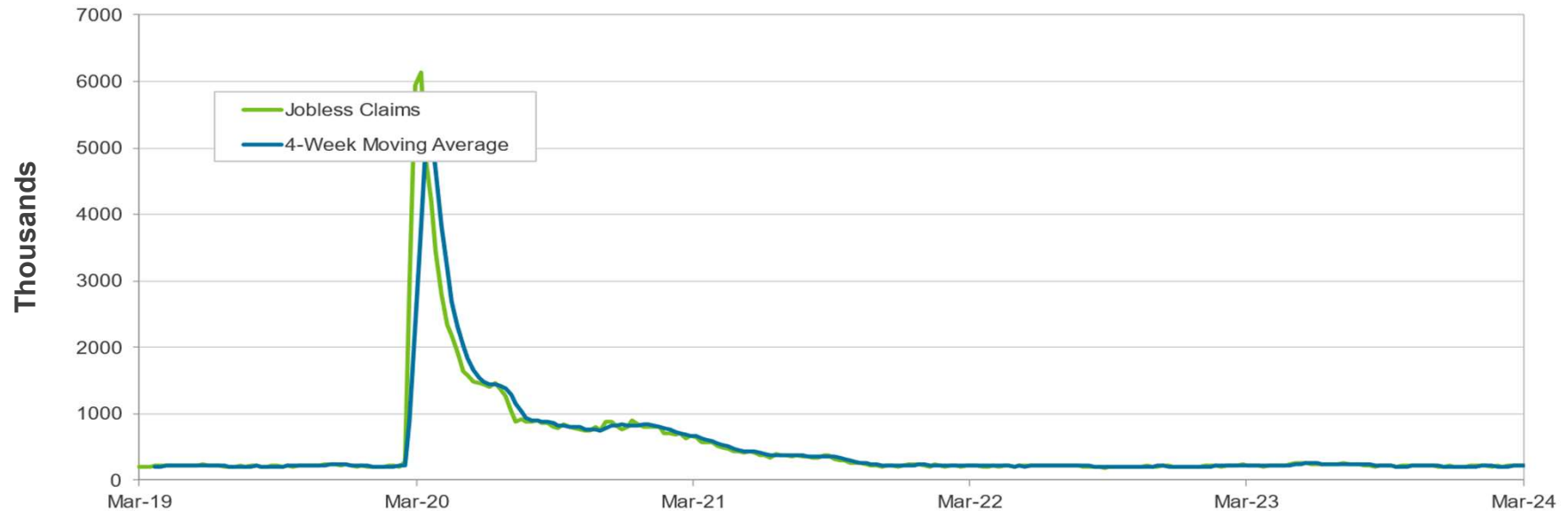


Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims moved higher to 221,000 from 212,000 in the prior week. Initial jobless claims of under 250,000 are indicative of a strong labor market. The level of continuing unemployment claims (where the data is lagged by one week) fell to 1.791 million.

Initial Jobless Claims and 4-Week Moving Average

March 29, 2019 – March 29, 2024

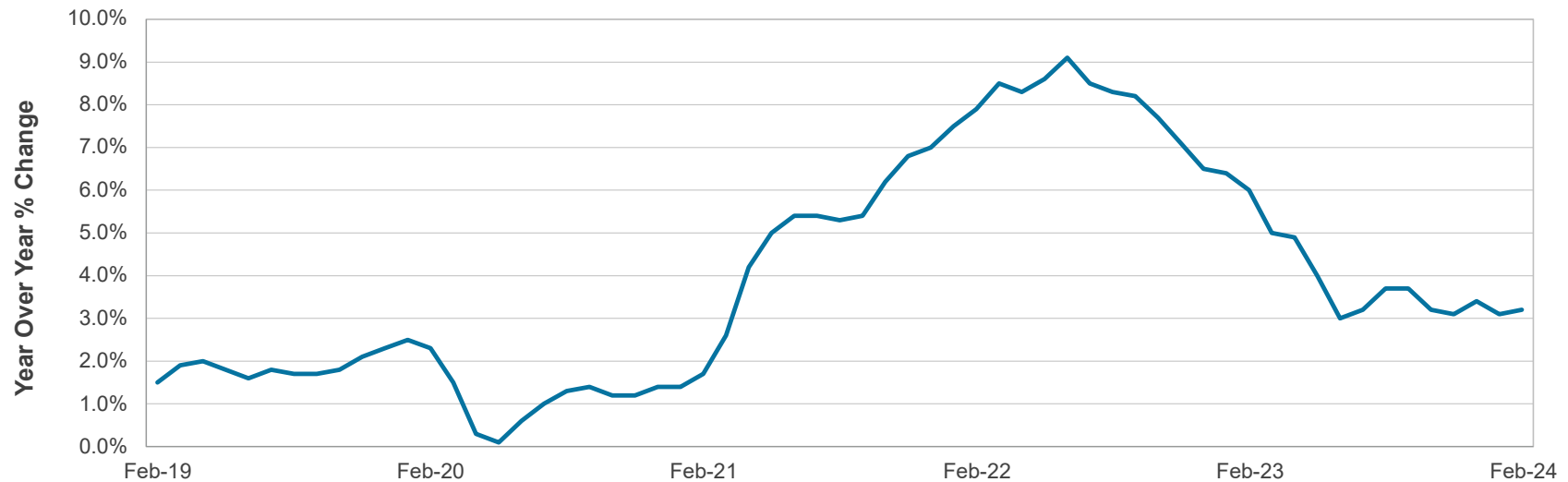


Source: Bloomberg.

Consumer Price Index

The Consumer Price Index (CPI) came in higher than expected in February, increasing 0.4% month-over-month and 3.2% year-over-year. The Core CPI, which excludes volatile food and energy components, was up 0.4% month-over-month and 3.8% year-over-year in February, falling from 3.9% last month. Shelter costs remain elevated, accounting for about two-thirds of the year-over-year increase. The Personal Consumption Expenditures (PCE) Index headline inflation increased 0.3% month-over-month and rose 2.5% year-over-year in February, in line with expectations. Core PCE, the Federal Reserve's preferred inflation gauge, increased 0.3% month-over-month and rose 2.8% year-over-year. While the trend is moderating, the path to the Fed's 2% inflation target remains uneven.

Consumer Price Index (YoY%)
February 2019 – February 2024

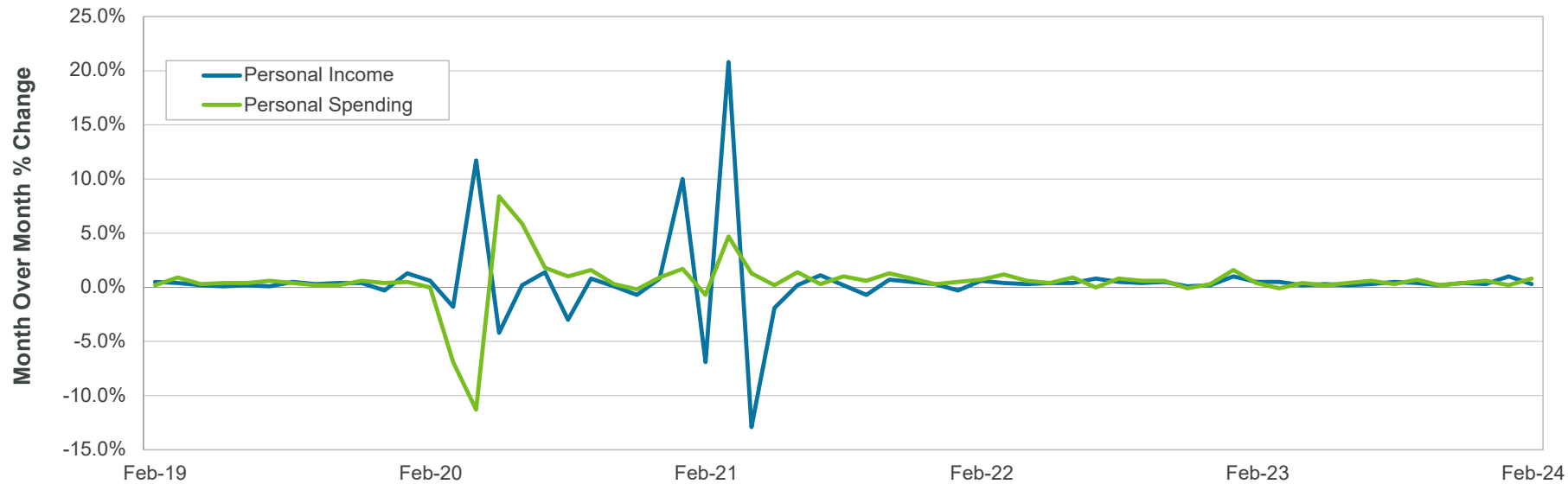


Source: Bloomberg.

Personal Income and Spending

Personal income rose 0.3% while personal spending jumped 0.8% month-over-month in February. Spending was elevated mostly due to motor vehicle purchases and transportation services. Real consumer spending was up 0.4% in February versus the prior month. The personal savings rate fell to 3.6% in February from 4.1% in January.

Personal Income and Spending (MoM%)
February 2019 – February 2024



Source: Bloomberg

Consumer Confidence Index

The Conference Board's Consumer Confidence Index edged down to 104.7 in March after a sizeable downward revision to 104.8 in February. The lower reading was largely due to a deteriorating view of the labor market and future business conditions, along with concerns about the highly polarized political environment. While the consumer has been resilient, dwindling excess savings, rising credit card balances, and the resumption of student loan payments pose potential headwinds to future economic growth.

Consumer Confidence Index
March 2019 – March 2024

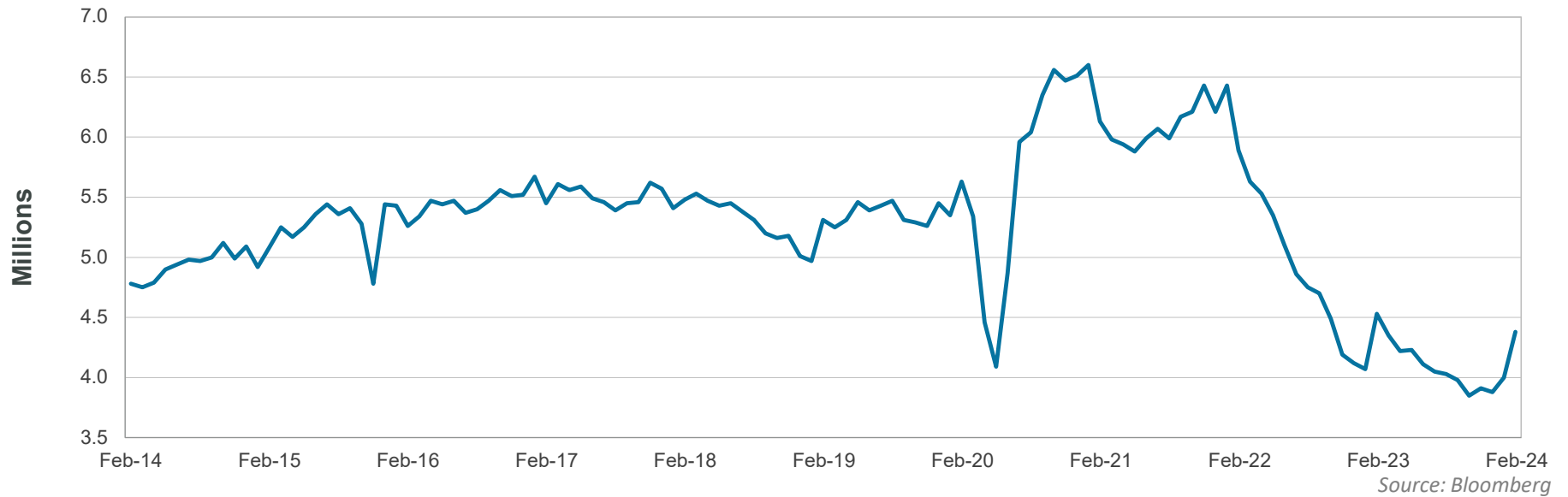


Source: Bloomberg

Existing Home Sales

Existing home sales surged 9.5% month-over-month to a seasonally adjusted annualized rate of 4.4 million units in February, following a 3.1% increase in January. Home sales benefited from an increase in inventory levels to about 1 million units. The average rate on a 30-year fixed mortgage is hovering around 6.8% as of early April according to Freddie Mac. Sales of existing homes were down 3.3% on a year-over-year basis.

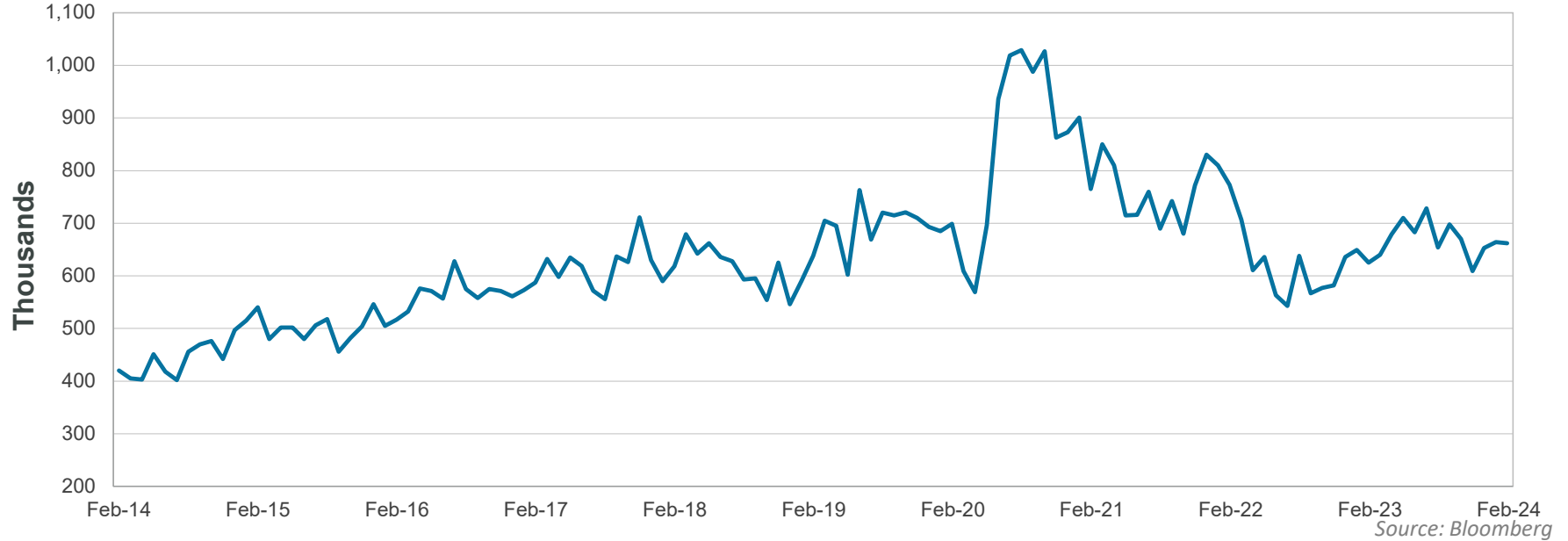
U.S. Existing Home Sales (MoM)
February 2014 – February 2024



New Home Sales

New home sales dropped unexpectedly by 0.3% in February to an annualized rate of 662,000 units following a 1.7% increase in January. On a year-over-year basis, new home sales are up 5.9%. The supply of new homes rose to 463,000 units, pushing the median new home sales price down to \$400,500, a drop of about 7.6% from the prior year.

U.S. New Home Sales
February 2014 – February 2024



Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$86.59 per barrel on April 4, above its one month average of \$81.38 and its one year average of \$77.94. Oil prices have spiked recently on rising tensions in the Middle East, firm demand, and supply curbs. OPEC+ confirmed that they will maintain their planned production cuts through June over concerns for a global economic slowdown.

West Texas Intermediate Oil Price Per Barrel (WTI Spot)
April 5, 2019 – April 5, 2024



Source: Bloomberg

Jet Fuel Prices

Jet fuel closed at \$2.73 per gallon on April 4, above its one month average of \$2.61 and its one year average of \$2.60. Demand for jet fuel surged on recent spring break and holiday travel.

Jet Fuel 54 Colonial Pasadena MOC Spot Price
April 5, 2019 – April 5, 2024



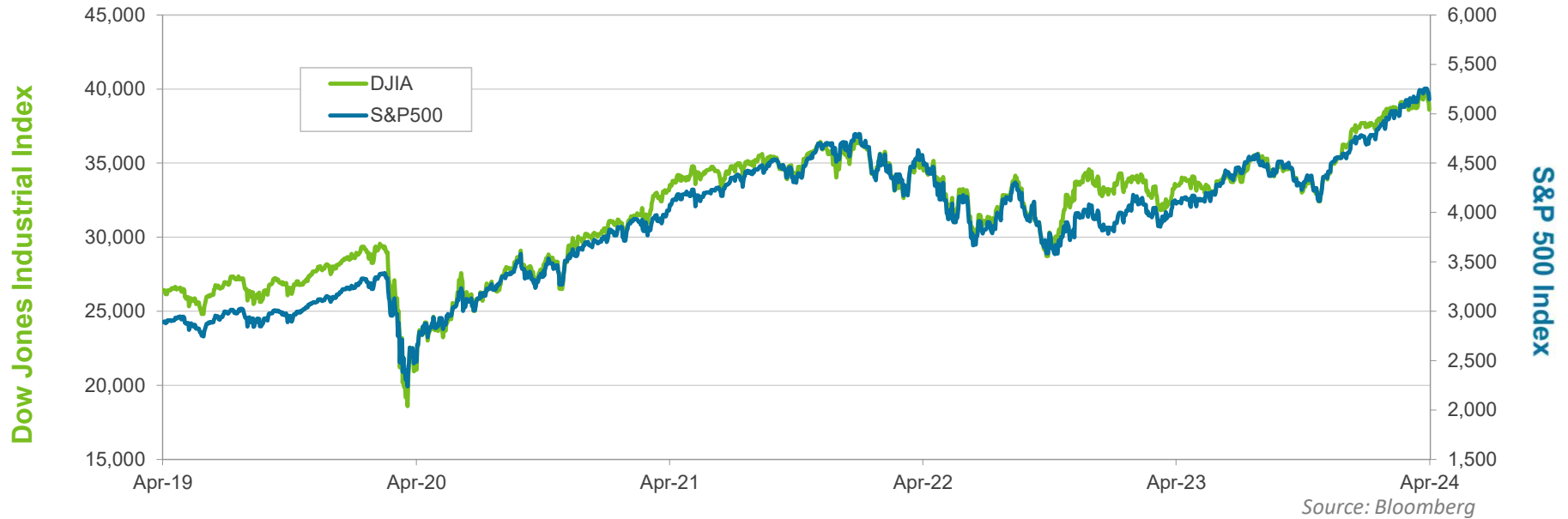
Source: Bloomberg

U.S. Equity Markets

US equity markets have continued to climb in 2024 despite geopolitical risks and stubborn inflation, with the major equity indexes sitting at or near record levels as the market prices in a soft landing for the US economy. The S&P is up 7.9%, the DJIA is higher by 2.4%, and the NASDAQ is up 6.9% year-to-date.

Dow Jones Industrial Average (DJIA) and S&P 500 Indices

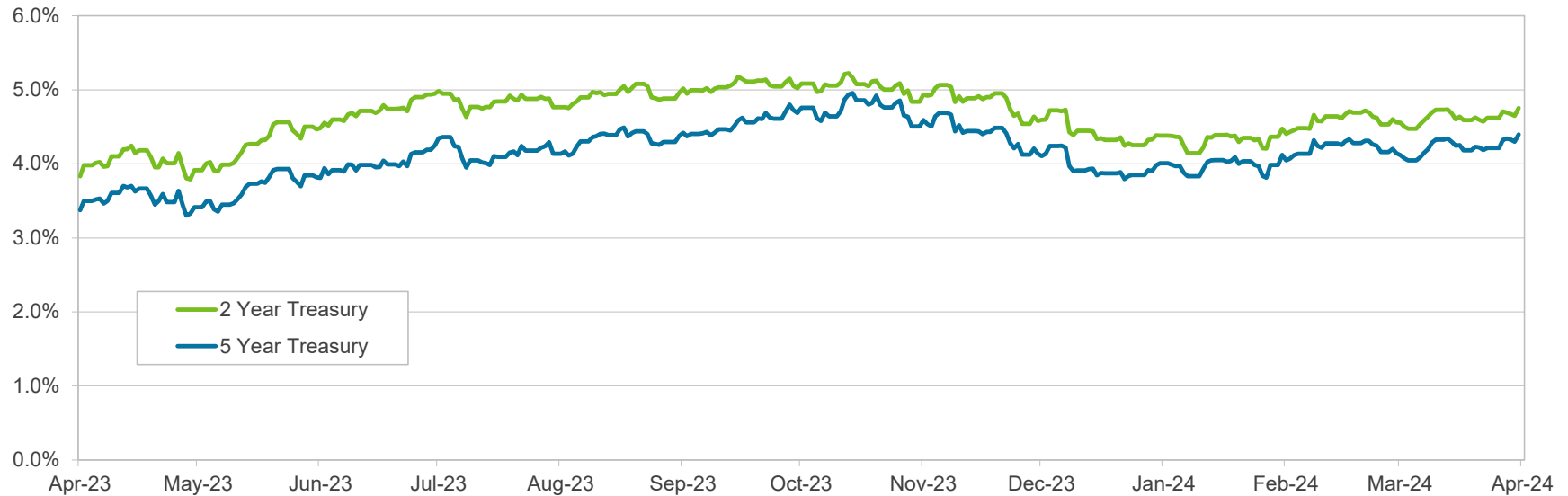
April 5, 2019 – April 5, 2024



Treasury Yield History

US Treasury yields have moved higher in 2024 on record corporate bond issuance, persistent inflation, and increased probability for a soft landing for the US economy. Year-to-date, yields on 2-Year US Treasuries are up about 40 basis points, 5-Year Treasuries are up 45 basis points, and 10-Year Notes have moved higher by 43 basis points. The fed fund futures market has eliminated the probability for additional rate hikes in this cycle and has about three quarter-point rate cuts priced in for 2024 starting at either the June or July Federal Open Market Committee (FOMC) meeting.

2- and 5-year U.S. Treasury Yields
April 5, 2023 – April 5, 2024

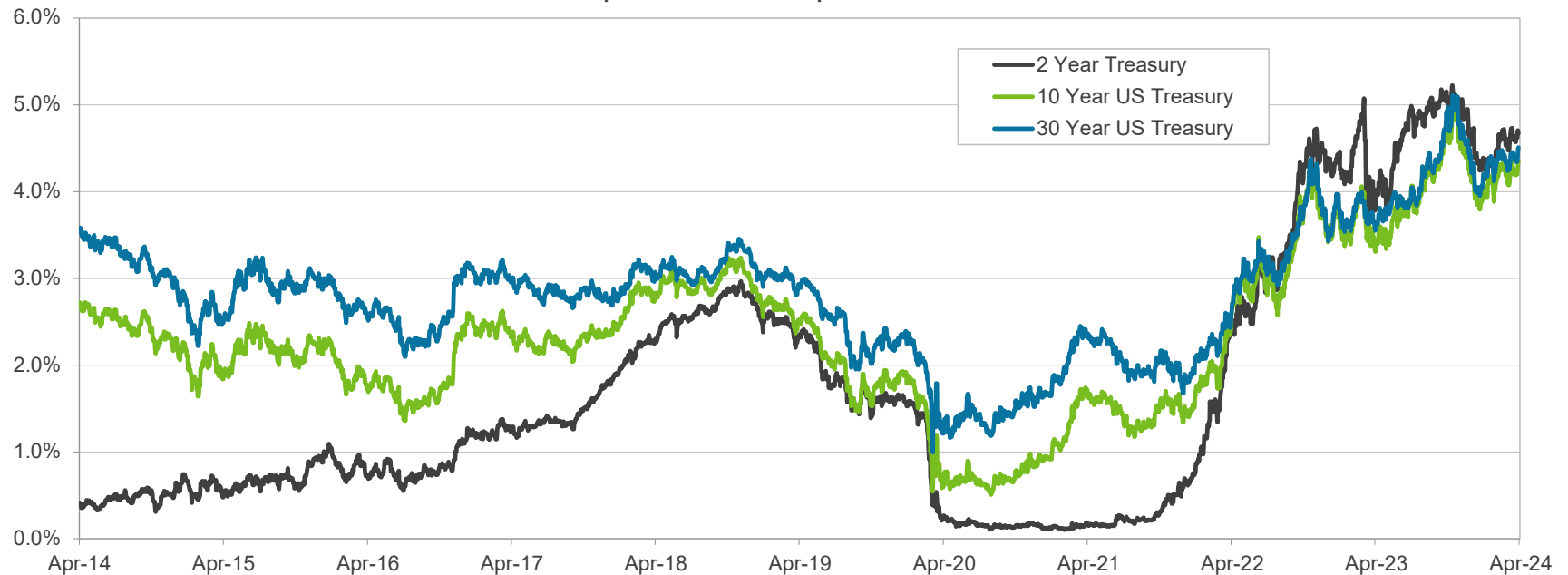


Source: Bloomberg

Treasury Yield History

The yield curve inversion persists, and the spread between the 2-year Treasury yield and the 10-year Treasury yield is sitting at about -34 basis points as the market is pricing in a higher probability of a soft landing for the US economy. This time last year the inversion was -49 basis points, well below the average spread since 2005 of around +105 basis points. An inversion of the yield curve is a leading indicator that recession risk has increased.

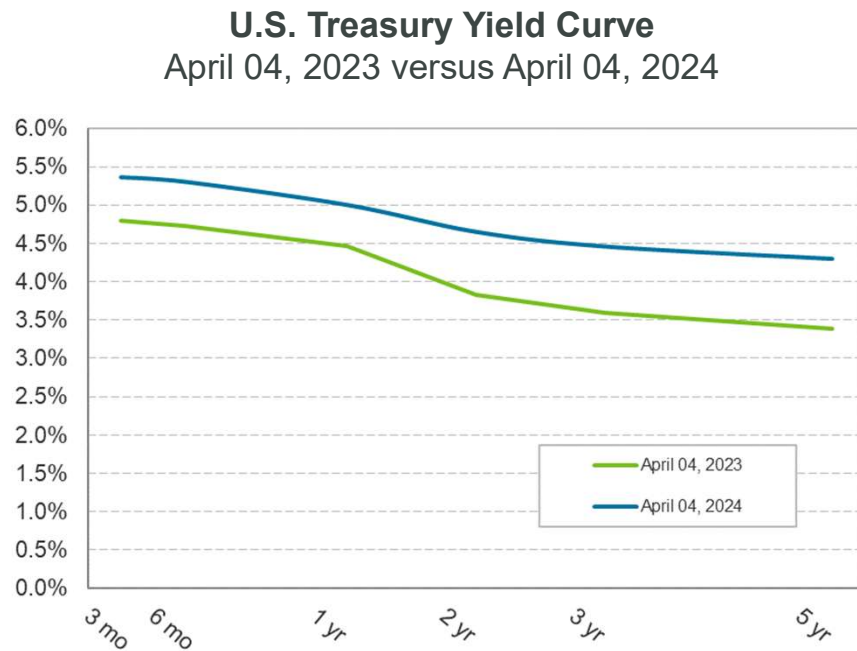
2-, 10- and 30-year U.S. Treasury Yields
April 5, 2014 – April 5, 2024



Source: Bloomberg

U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 56 basis points, the 2-Year Treasury yield is up 82 basis points, and the 10-Year Treasury yield is up about 97 basis points since one year ago.



	04/04/2023	04/04/2024	Change
3-Mo.	4.80	5.36	0.56
6-Mo.	4.73	5.30	0.57
1-Yr.	4.46	5.00	0.54
2-Yr.	3.83	4.65	0.82
3-Yr.	3.60	4.46	0.86
5-Yr.	3.39	4.30	0.91
10-Yr.	3.34	4.31	0.97
20-Yr.	3.72	4.58	0.86
30-Yr.	3.60	4.48	0.88

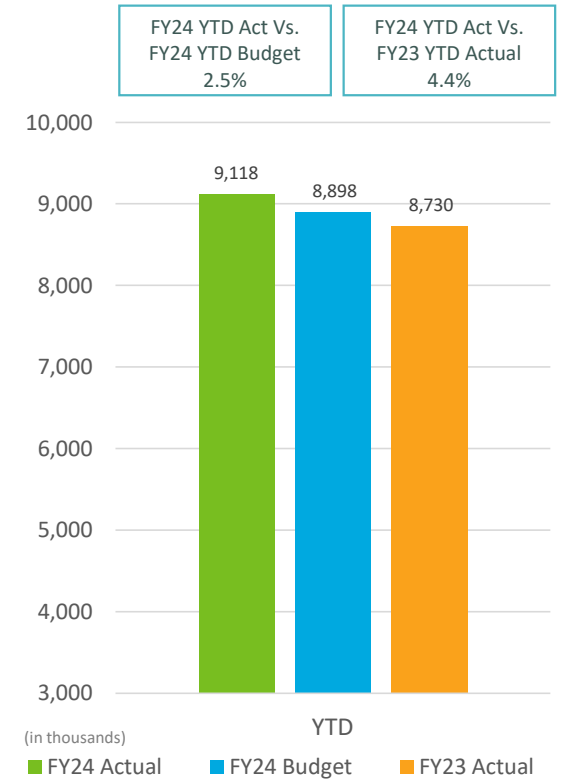
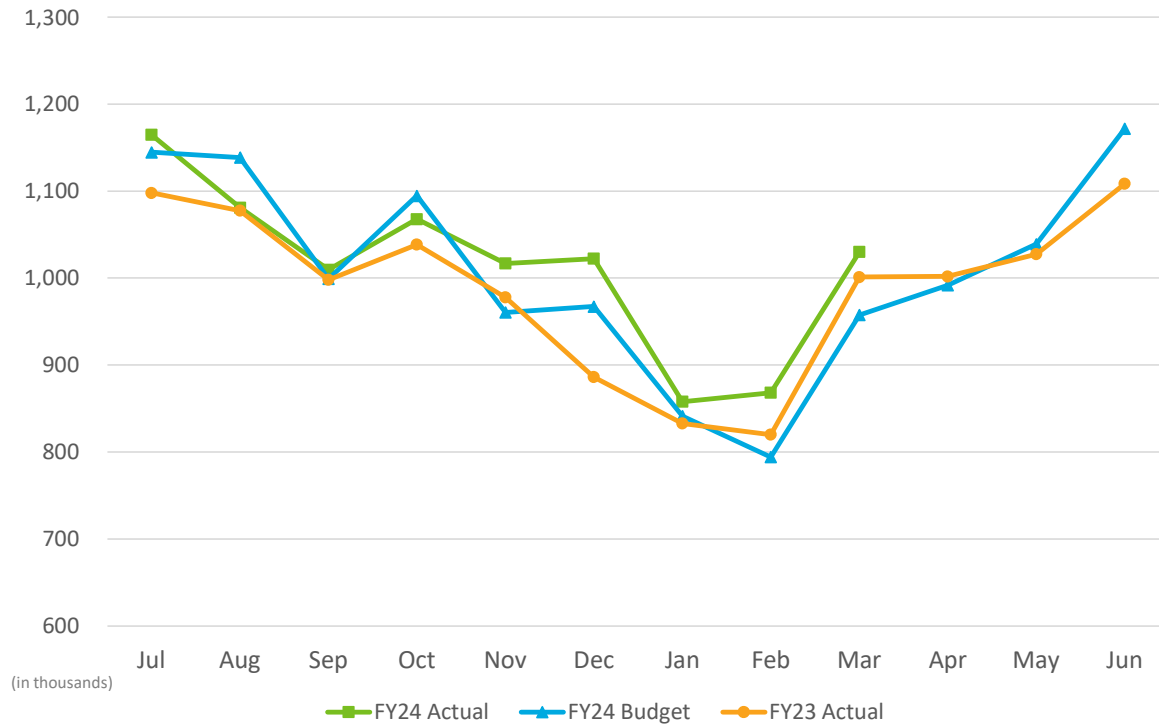
Source: Bloomberg



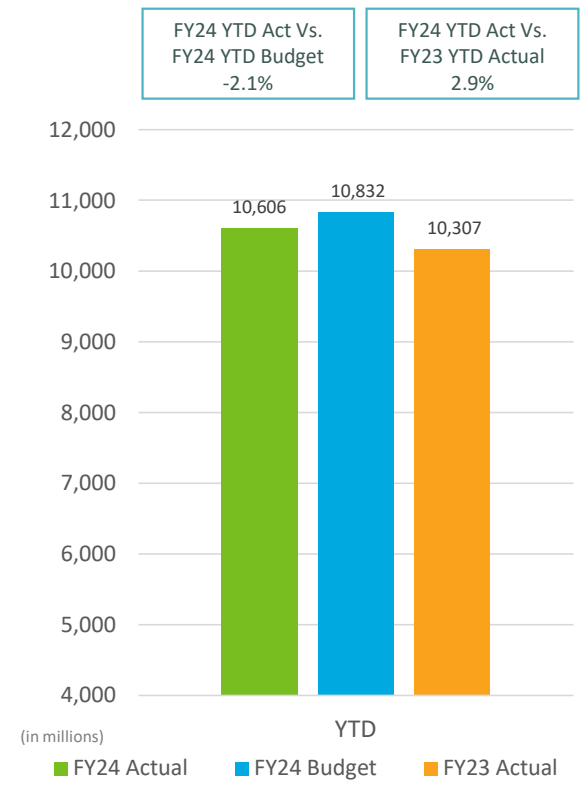
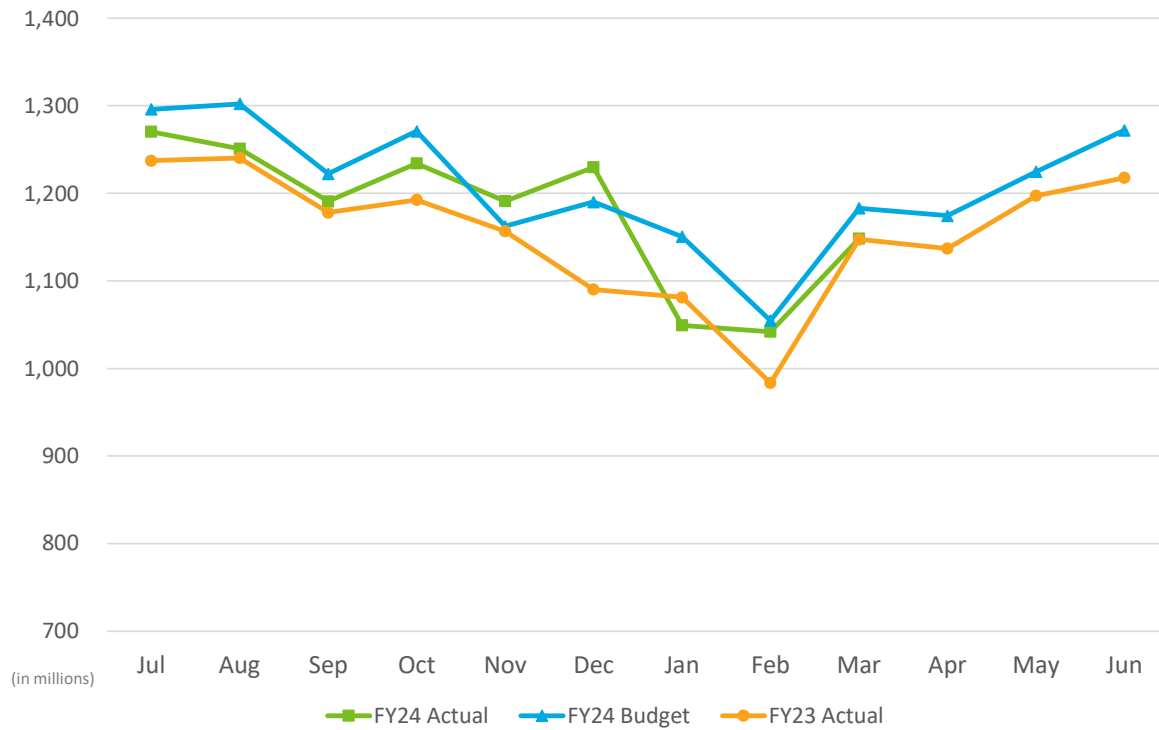
Financial Review for the Nine Months Ended March 31, 2024



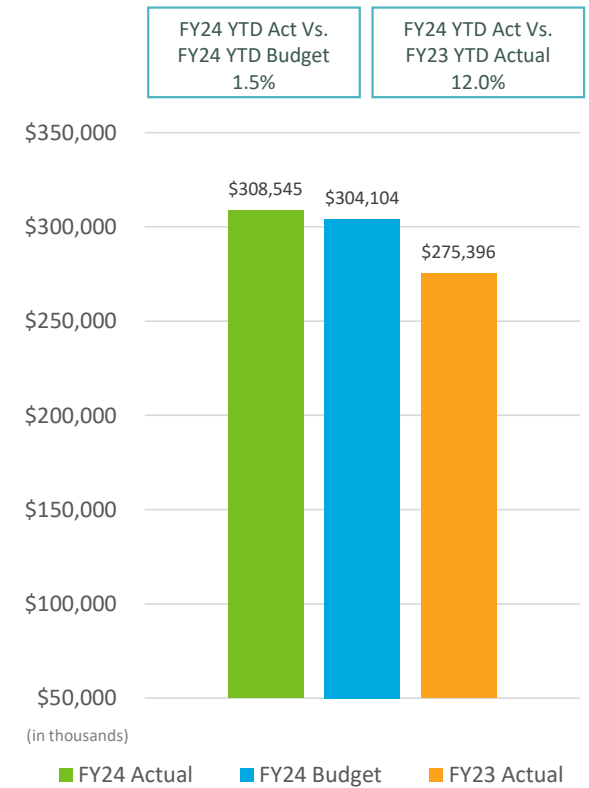
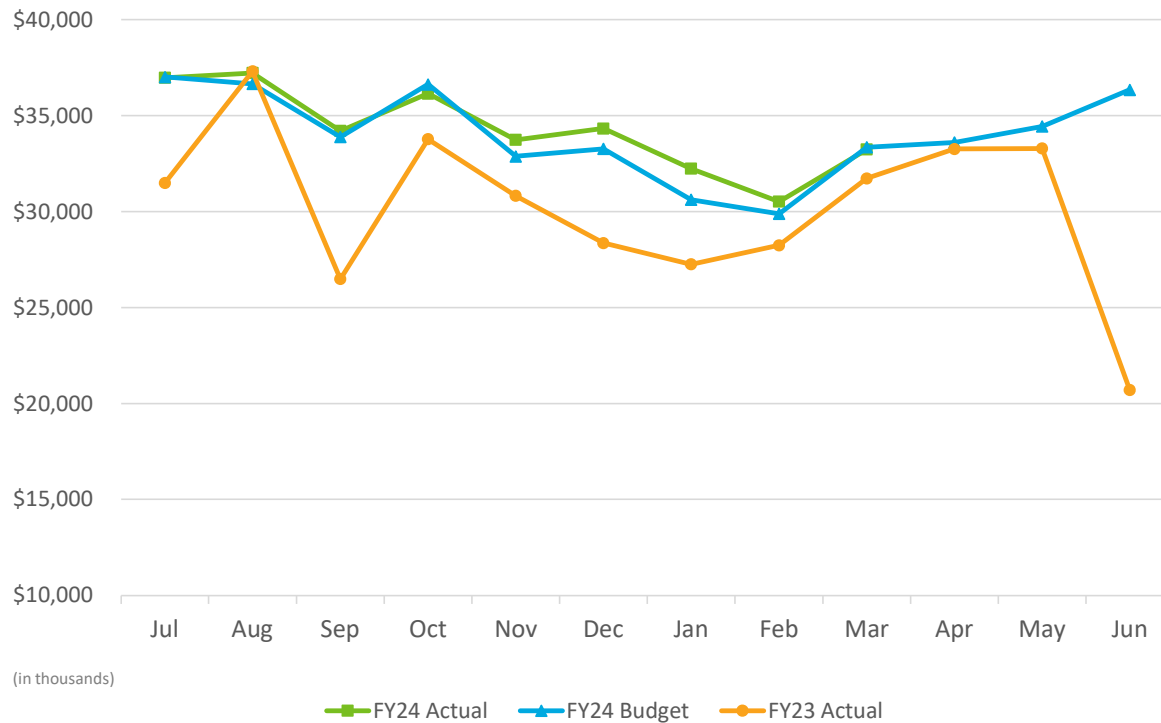
Enplanements



Landed Weights

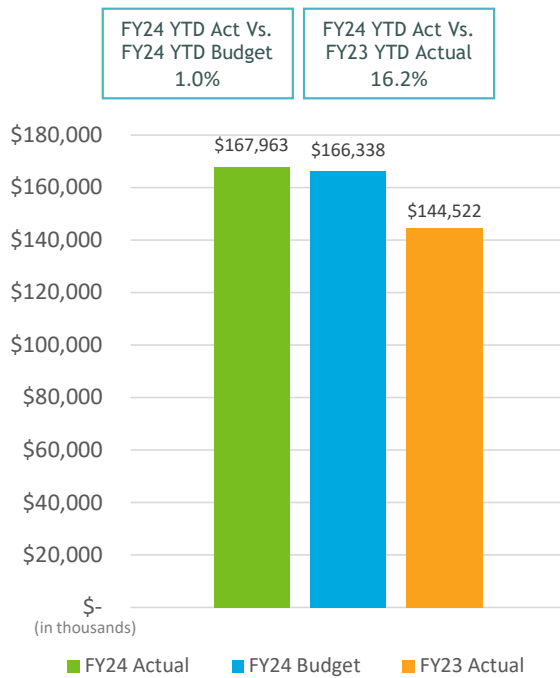


Operating Revenues (Unaudited)

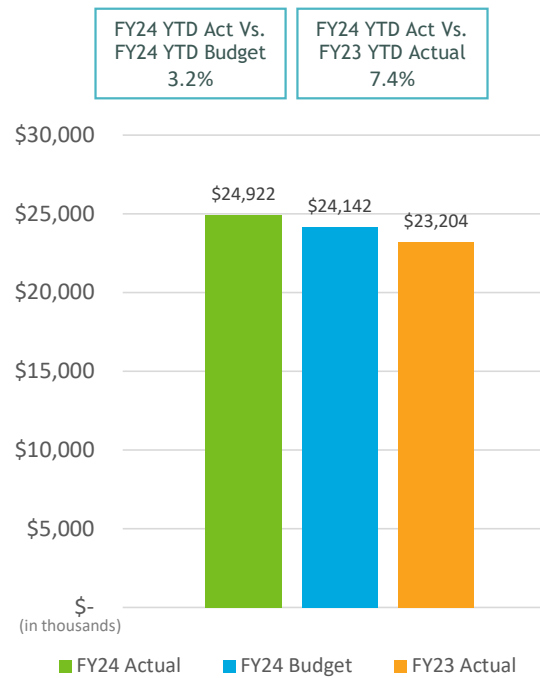


Operating Revenue (Unaudited)

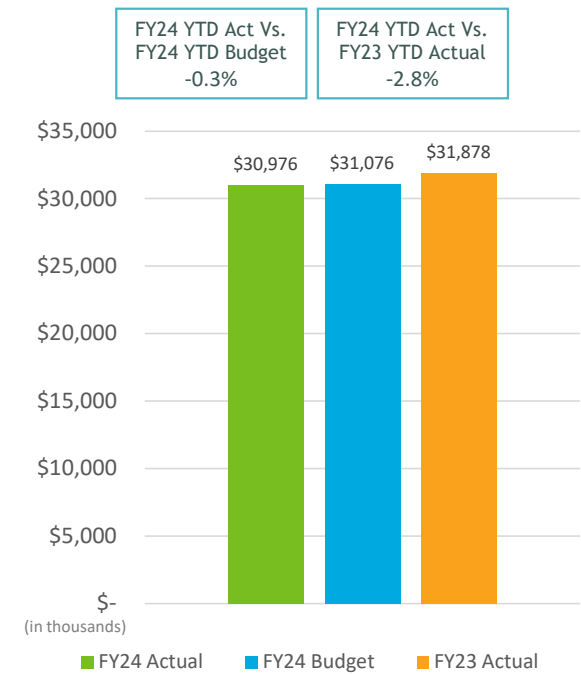
Aviation



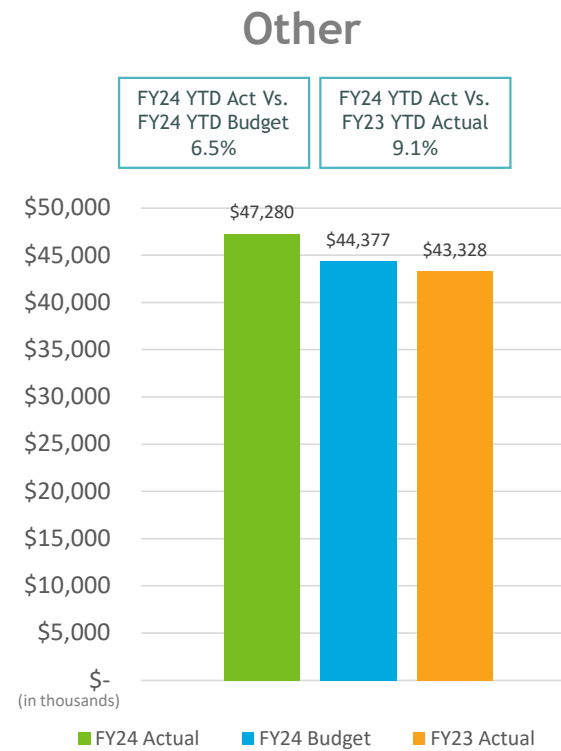
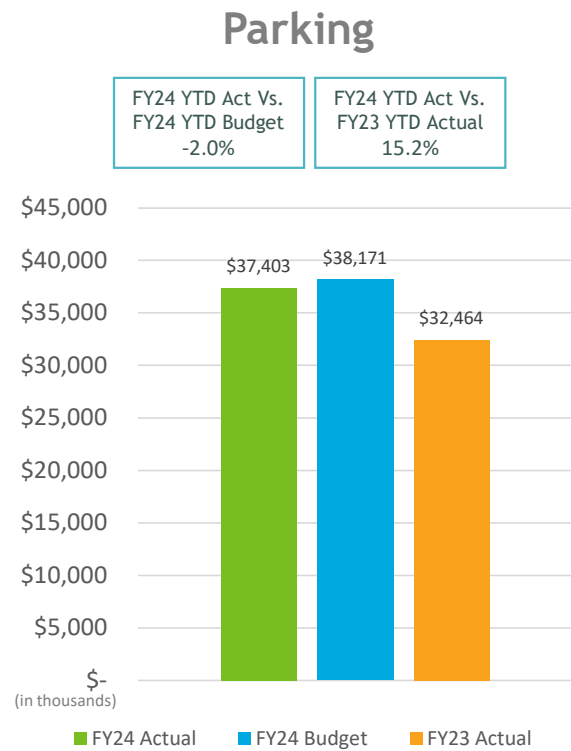
Terminal Concessions



Rental Car

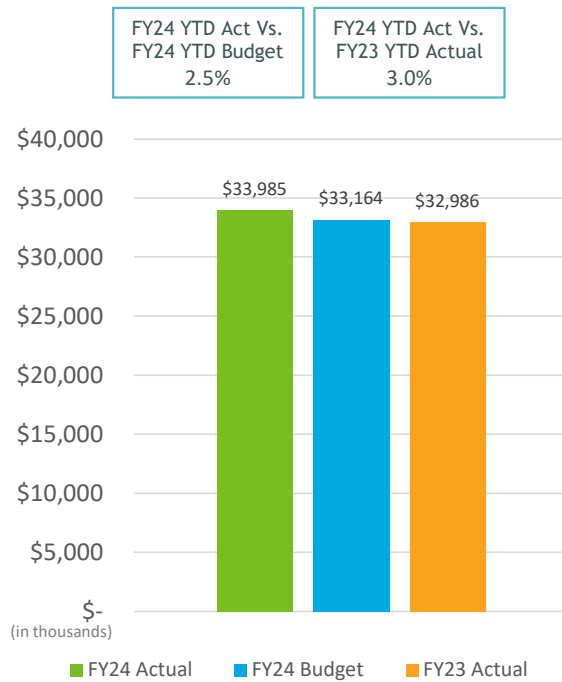


Operating Revenue (Unaudited)

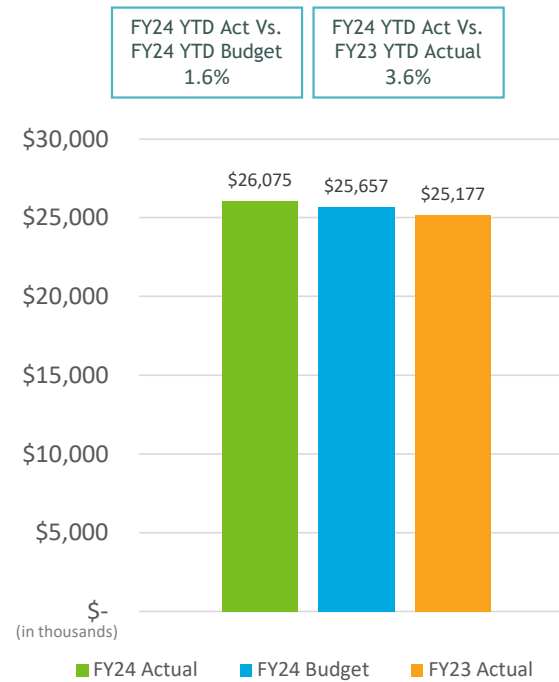


Nonoperating Revenue (Unaudited)

Passenger Facility Charges

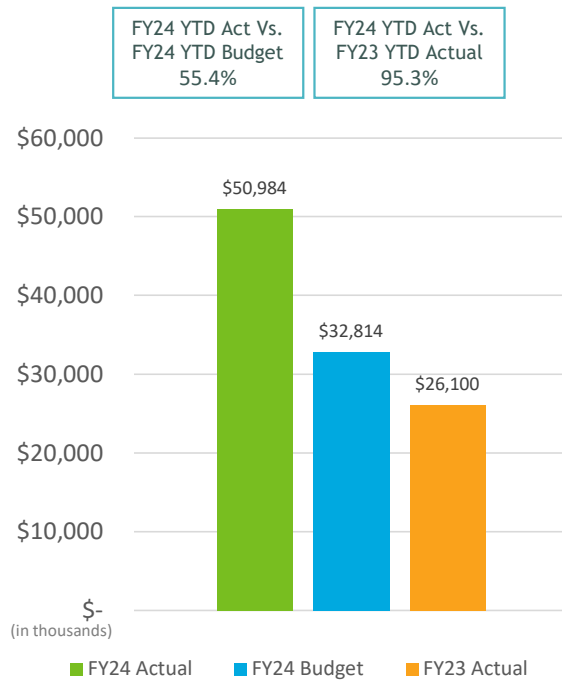


Customer Facility Charges

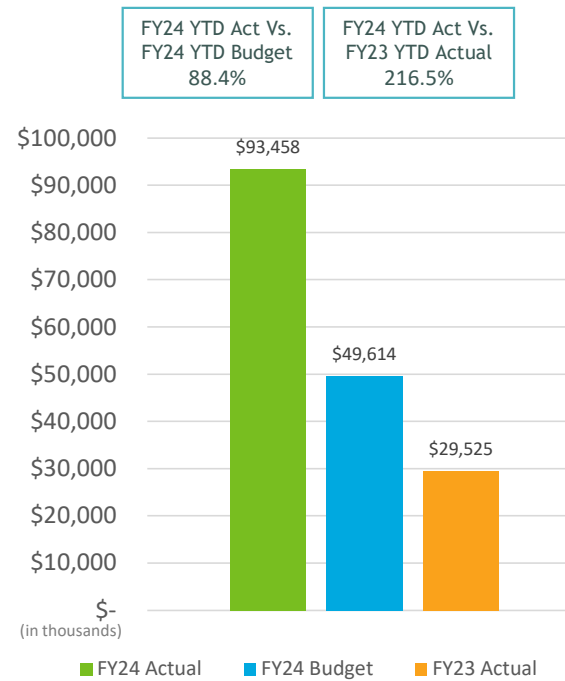


Nonoperating Revenue (Unaudited)

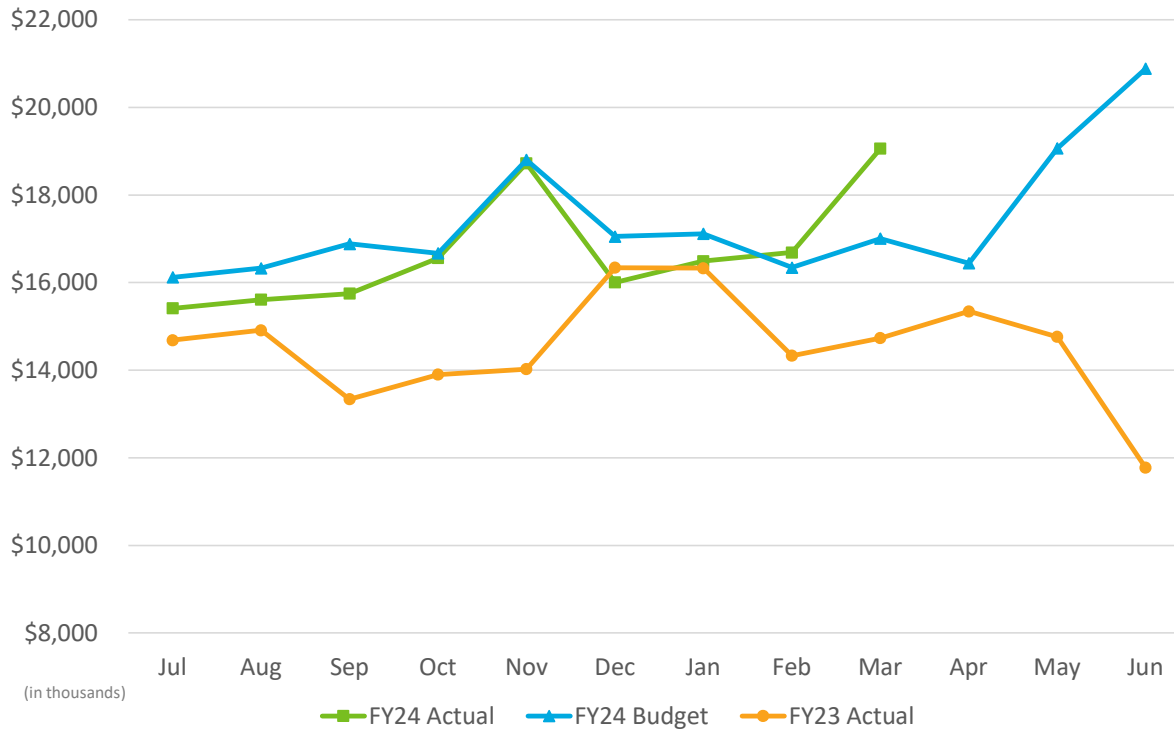
Interest Income



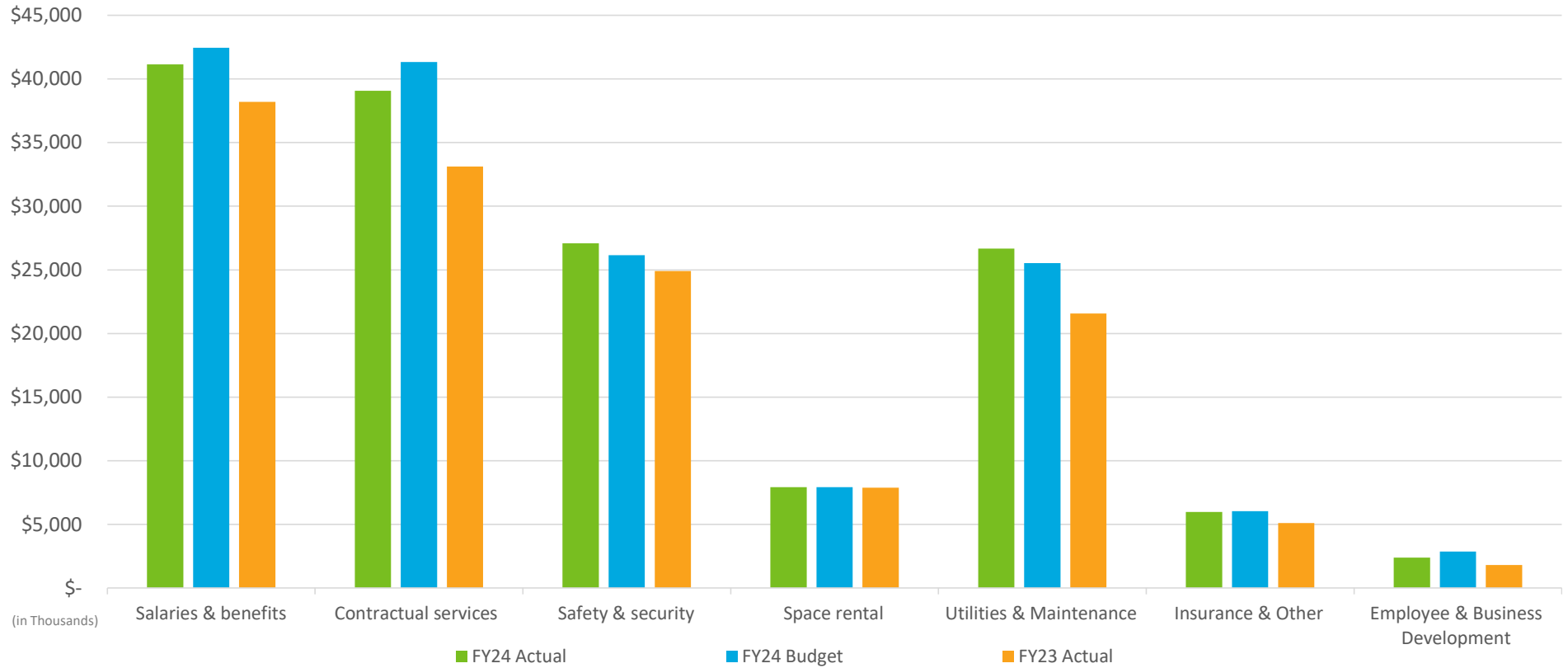
Capital Grant Contributions



Operating Expenses (Unaudited)



Operating Expenses (Unaudited)

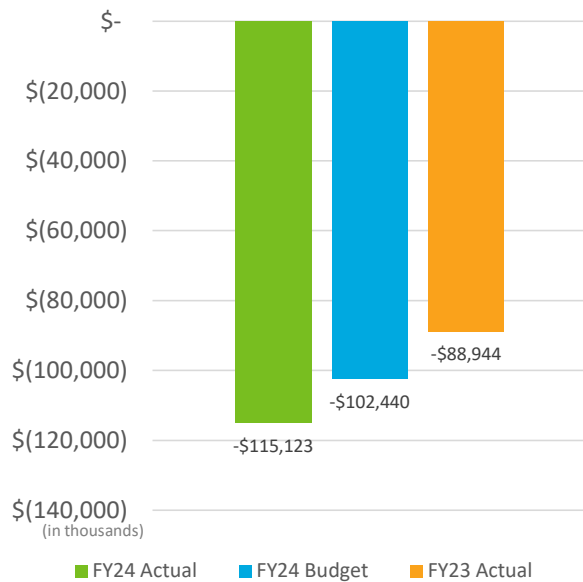


Nonoperating Expense (Unaudited)

Interest Expense

FY24 YTD Act Vs.
FY24 YTD Budget
-12.4%

FY24 YTD Act Vs.
FY23 YTD Actual
-29.4%



Quieter Program, Net

FY24 YTD Act Vs.
FY24 YTD Budget
-1.2%

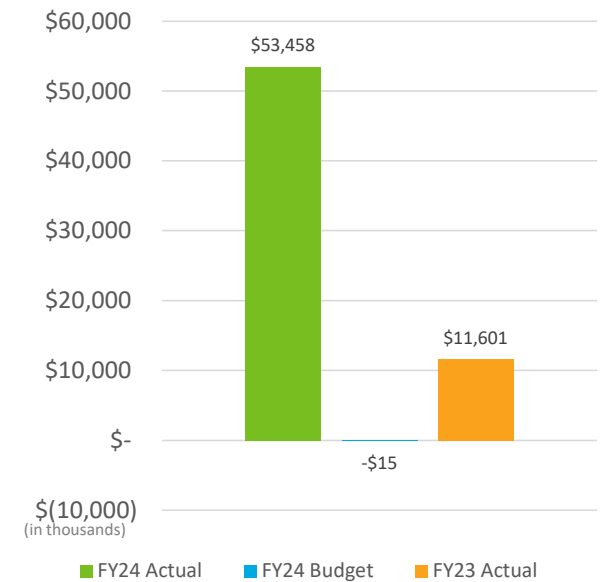
FY24 YTD Act Vs.
FY23 YTD Actual
27.6%



Other Nonoperating Revenue/(Expense)

FY24 YTD Act Vs.
FY24 YTD Budget
\$53,473

FY24 YTD Act Vs.
FY23 YTD Actual
\$41,857





Financial Statements (Unaudited) For the Nine Months Ended March 31, 2024 and 2023

Operating Revenues for the Nine Months Ended March 31, 2024 (Unaudited)

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Aviation	\$ 166,338	\$ 167,963	\$ 1,625	1%	\$ 144,522
Terminal concessions	24,142	24,922	780	3%	23,204
Rental car	31,076	30,976	(100)	-	31,878
Parking	38,171	37,403	(768)	(2)%	32,464
Other operating	44,377	47,280	2,904	7%	43,328
Total operating revenues	\$ 304,104	\$ 308,544	\$ 4,441	1%	\$ 275,396

Operating Expenses for the Nine Months Ended March 31, 2024 (Unaudited)

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Salaries and benefits	\$ 42,459	\$ 41,138	\$ 1,321	3%	\$ 38,189
Contractual services	41,333	39,073	2,260	5%	33,129
Safety and security	26,161	27,095	(934)	(4)%	24,899
Space rental	7,926	7,934	(8)	-	7,879
Utilities	16,488	15,724	764	5%	12,814
Maintenance	9,050	10,953	(1,903)	(21)%	8,754
Equipment and systems	280	272	8	3%	250
Materials and supplies	525	462	63	12%	455
Insurance	1,664	1,725	(61)	(4)%	1,505
Employee development and support	658	483	175	27%	445
Business development	2,205	1,915	290	13%	1,359
Equipment rental and repairs	3,564	3,518	47	1%	2,905
Total operating expenses	\$ 152,313	\$ 150,292	\$ 2,022	1%	\$ 132,583

Nonoperating Revenues & Expenses for the Nine Months Ended March 31, 2024 (Unaudited)

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Passenger facility charges	\$ 33,164	\$ 33,985	\$ 821	2%	\$ 32,986
Customer facility charges	25,657	26,075	418	2%	25,177
Quieter Home Program, net	(1,485)	(1,503)	(18)	(1)%	(2,077)
Interest income	32,814	50,984	18,170	55%	26,100
Interest expense (net)	(102,440)	(115,123)	(12,683)	(12)%	(88,944)
Other nonoperating revenue (expense)	(15)	53,458	53,473	-	11,601
Nonoperating revenue, net	\$ (12,305)	\$ 47,876	\$ 60,181	489%	\$ 4,843

Summary of Change in Net Position for the Nine Months Ended March 31, 2024 (Unaudited)

(in thousands)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Total operating revenues	\$ 304,104	\$ 308,544	\$ 4,441	1%	\$ 275,396
Total operating expenses	152,313	150,292	2,022	1%	132,583
Income from operations	\$ 151,790	\$ 158,252	\$ 6,462	4%	\$ 142,813
Depreciation	84,656	84,656	-	-	92,778
Operating income (loss)	\$ 67,134	\$ 73,596	\$ 6,462	10%	\$ 50,034
Nonoperating revenue (expense), net	(12,305)	47,876	60,181	489%	4,843
Capital grant contributions	49,614	93,458	43,844	88%	29,525
Change in net position	\$ 104,443	\$ 214,930	\$ 110,487	106%	\$ 84,402

Statements of Net Position

as of March 31, 2024 and 2023 (Unaudited)

(in thousands)

	<u>FY 2024</u>	<u>FY 2023</u>
Assets and Deferred Outflows of Resources		
Current assets	\$ 239,073	\$ 220,703
Cash designated for capital projects and other	182,763	86,318
Restricted assets	2,183,243	1,817,434
Capital assets, net	3,437,210	2,610,624
Other assets	573,019	743,109
Deferred outflows of resources	17,175	20,415
Total assets and deferred outflows of resources	<u>\$6,632,484</u>	<u>\$5,498,603</u>

Statements of Net Position (Continued)

as of March 31, 2024 and 2023 (Unaudited)

(in thousands)

	<u>FY 2024</u>	<u>FY 2023</u>
Liabilities and Deferred Inflows of Resources		
Current liabilities	\$ 144,034	\$ 122,852
Liabilities payable from restricted assets	97,280	85,926
Long term liabilities	4,747,645	3,886,020
Deferred inflows of resources	395,416	405,335
Total liabilities and deferred inflows of resources	<u>\$5,384,374</u>	<u>\$4,500,132</u>
 Total net position	 <u>\$1,248,109</u>	 <u>\$ 998,471</u>



Questions?



Investment Report

Period Ending
March 31, 2024

Presented by: Geoff Bryant
Manager Airport Finance

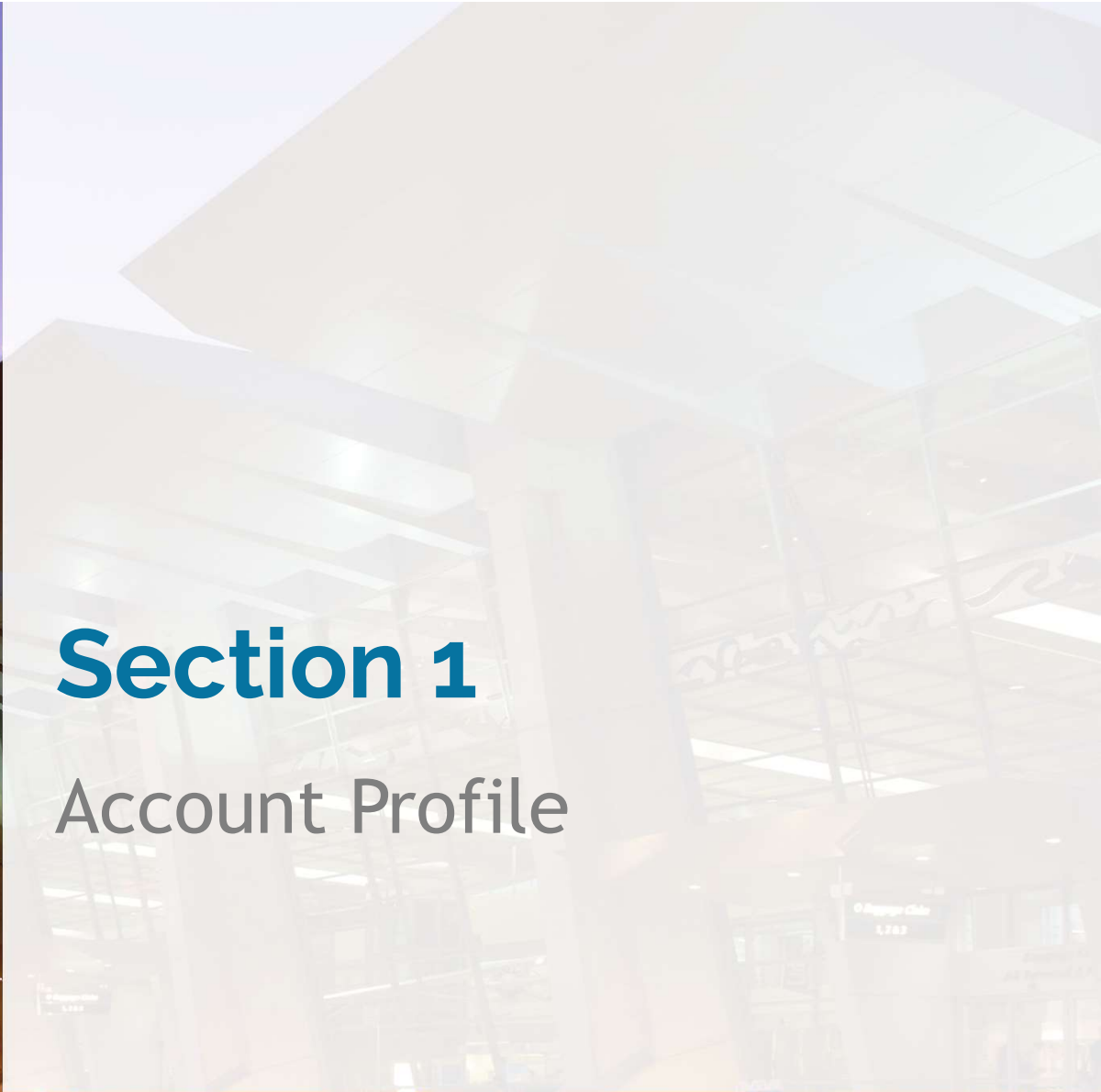
April 22, 2024





Section 1

Account Profile



Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency. The quarterly report shall be so submitted within 45 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
Vice President, Chief Financial Officer
San Diego County Regional Airport Authority

Objectives

Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

Portfolio Characteristics

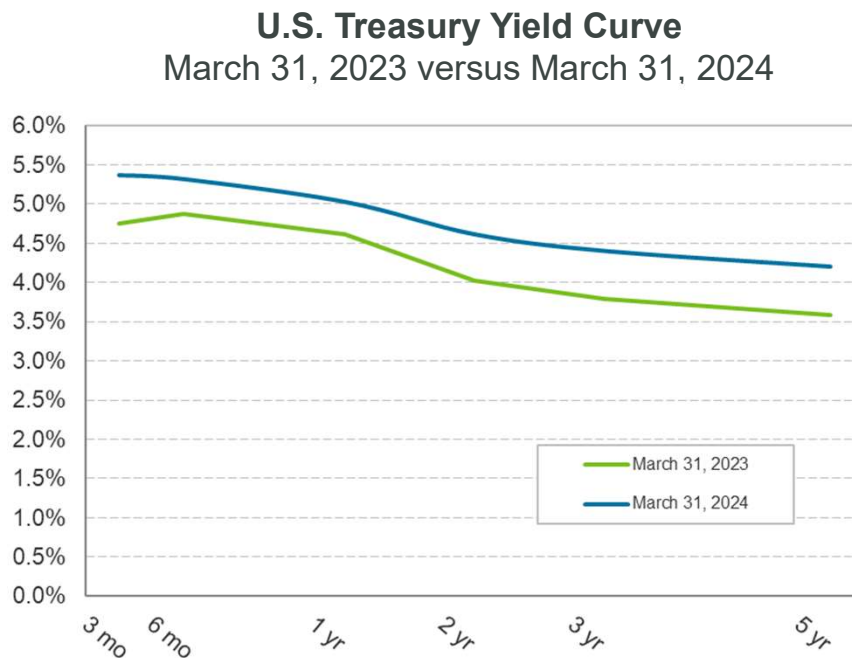
SDCRAA Consolidated

	03/31/2024	12/31/2023	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.75	1.64	0.11
Average Purchase Yield	3.31%	3.18%	0.13%
Average Market Yield	4.64%	4.32%	0.32%
Average Quality*	AA/Aa1	AA+/Aa1	
Unrealized Gains/Losses	(9,482,284)	(7,605,213)	1,877,071
Total Market Value	821,128,135	828,852,479	(7,724,344)

*Portfolio Quality is S&P and Moody's, respectively.

U.S. Treasury Yield Curve

Yields are generally higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 62 basis points, the 2-Year Treasury yield is up 59 basis points, and the 10-Year Treasury yield is up 73 basis points since one year ago.

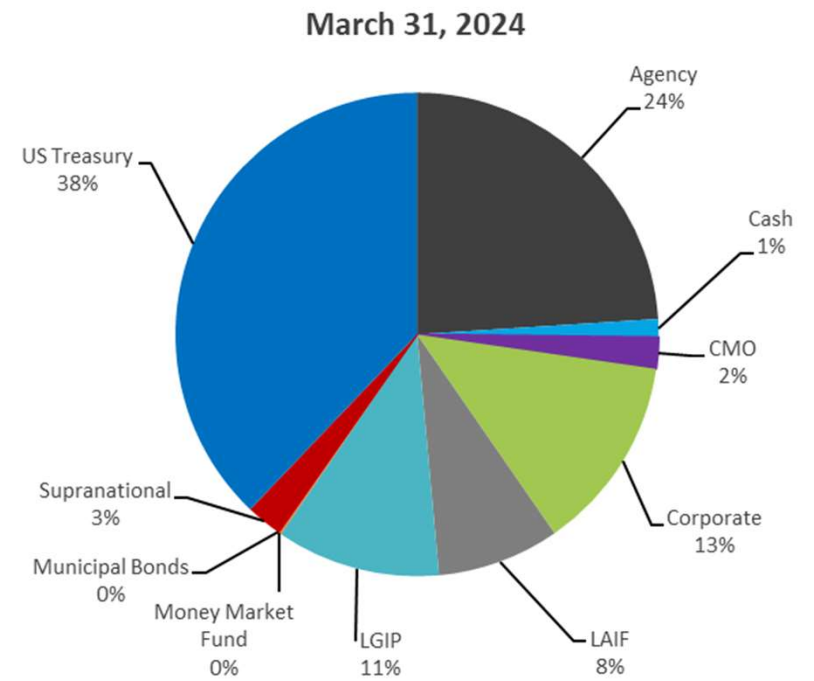


	03/31/2023	03/31/2024	Change
3-Mo.	4.75	5.37	0.62
6-Mo.	4.88	5.32	0.44
1-Yr.	4.62	5.03	0.41
2-Yr.	4.03	4.62	0.59
3-Yr.	3.79	4.41	0.62
5-Yr.	3.58	4.21	0.63
10-Yr.	3.47	4.20	0.73
20-Yr.	3.80	4.45	0.65
30-Yr.	3.65	4.34	0.69

Source: Bloomberg

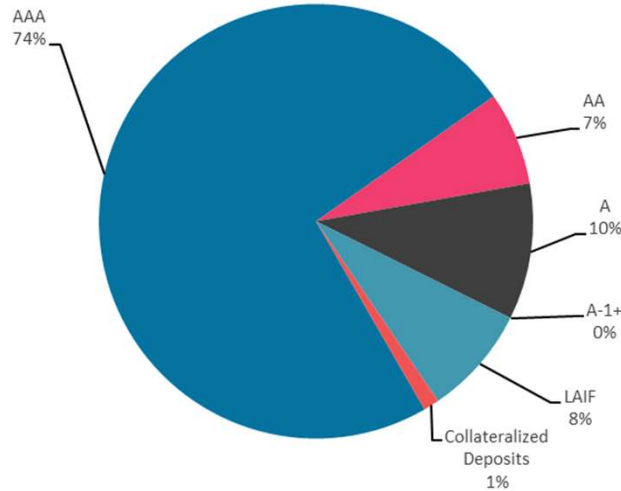
Sector Distribution

	March 31, 2024		December 31, 2023	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	197,466,762	24.0%	208,755,303	25.2%
Cash	9,611,717	1.2%	13,603,413	1.6%
CMO	16,914,366	2.1%	17,040,082	2.1%
Corporate	107,501,565	13.1%	100,126,945	12.1%
LAIF	66,934,873	8.2%	66,226,360	8.0%
LGIP	90,198,519	11.0%	96,836,313	11.7%
Money Market Fund	1,396,145	0.2%	1,326,301	0.2%
Municipal Bonds	-	0.0%	5,017,842	0.6%
Supranational	19,556,716	2.4%	12,299,720	1.5%
US Treasury	311,547,474	37.9%	307,620,200	37.1%
TOTAL	821,128,135	100.0%	828,852,478	100.0%



Quality & Maturity Distribution

March 31, 2024

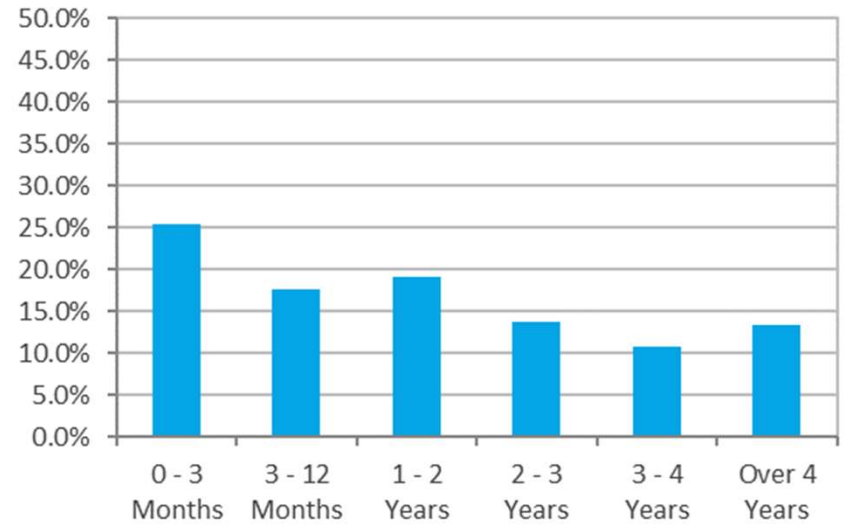


Notes:

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

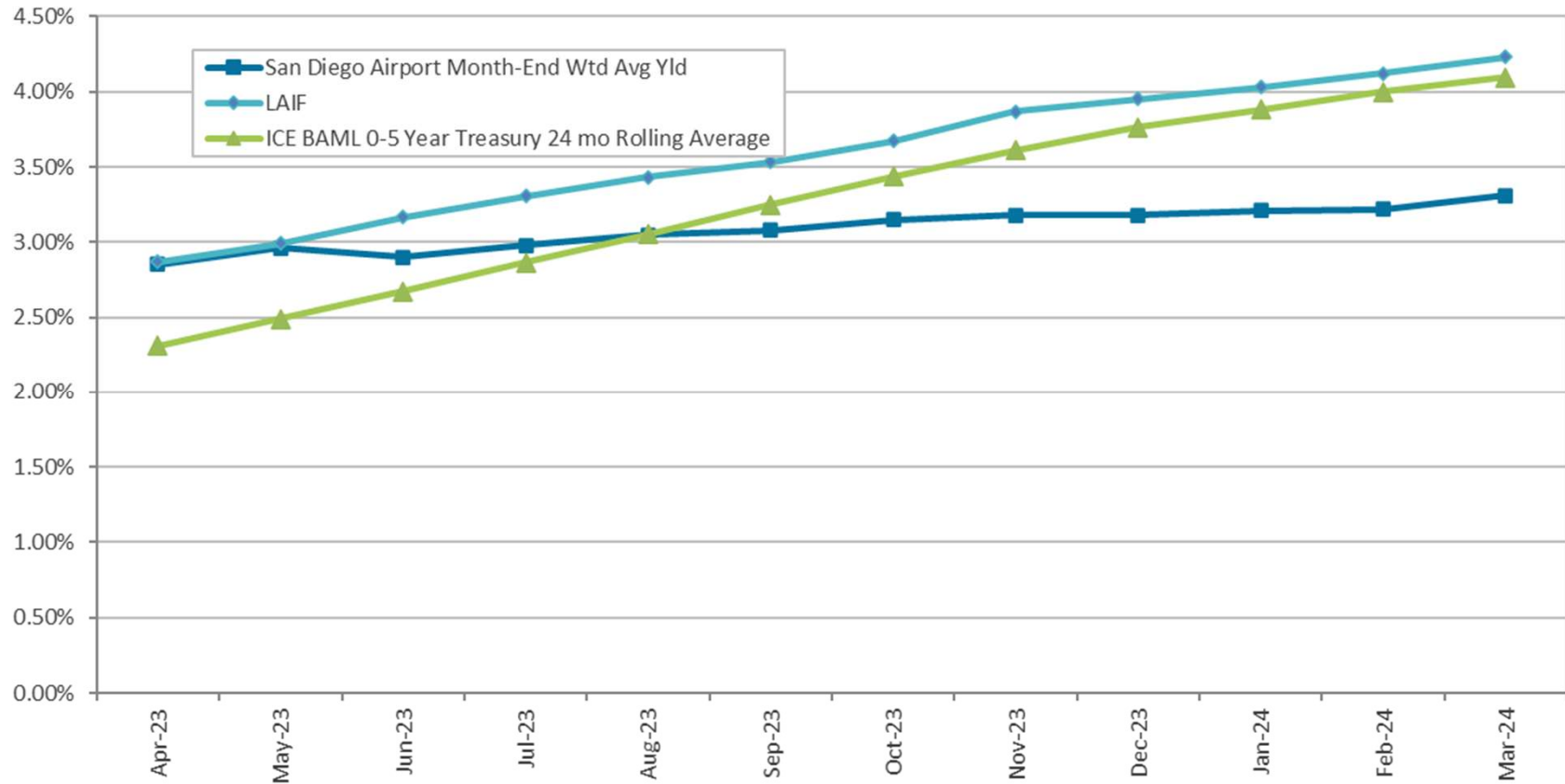
March 31, 2024



Notes:

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

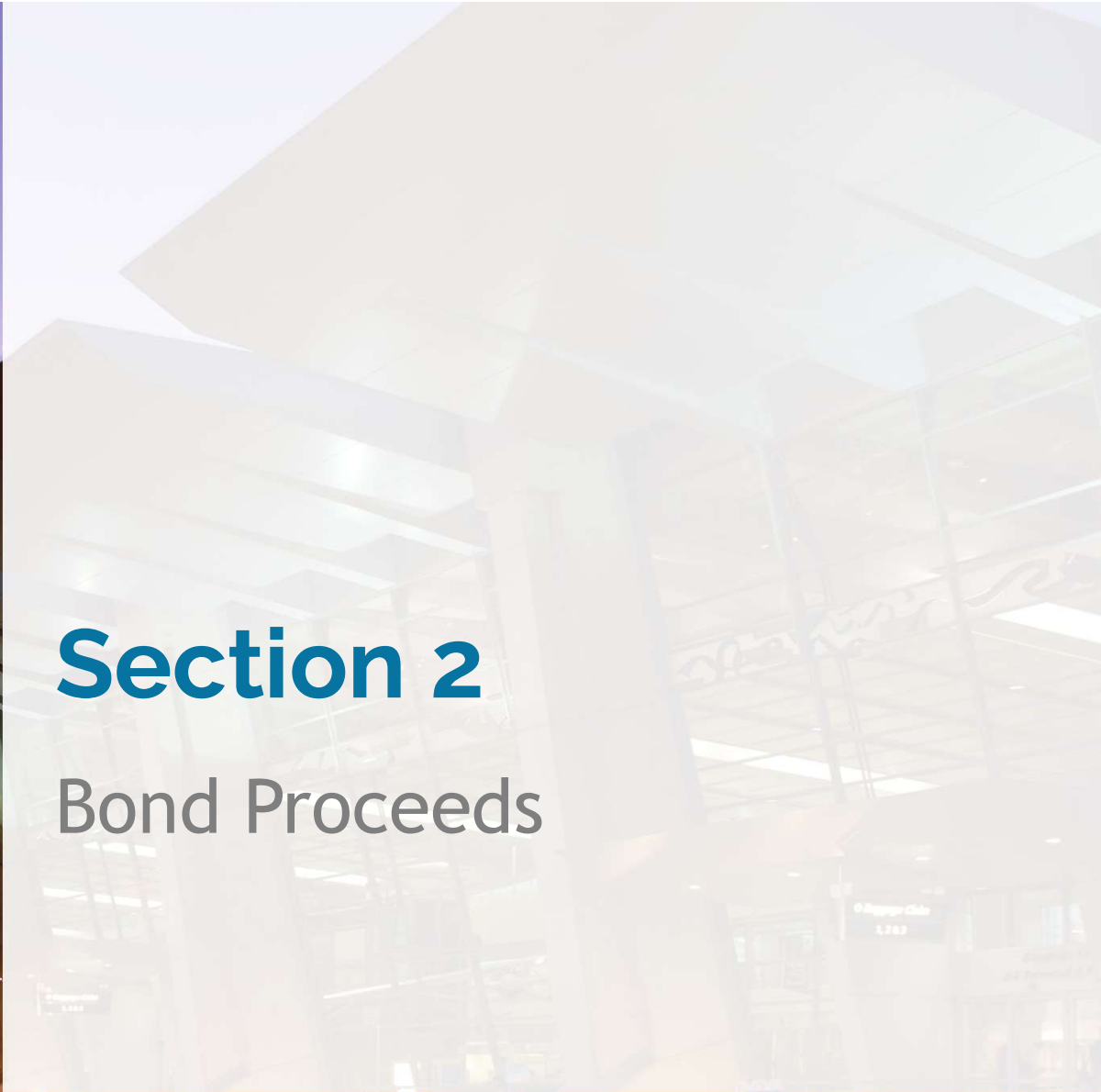
Investment Performance





Section 2

Bond Proceeds



Bond Proceeds

Summary Bond Proceeds 2014, 2017, 2019, 2020, 2021 & 2023 ⁽¹⁾

As of March 31, 2024 (in thousands)

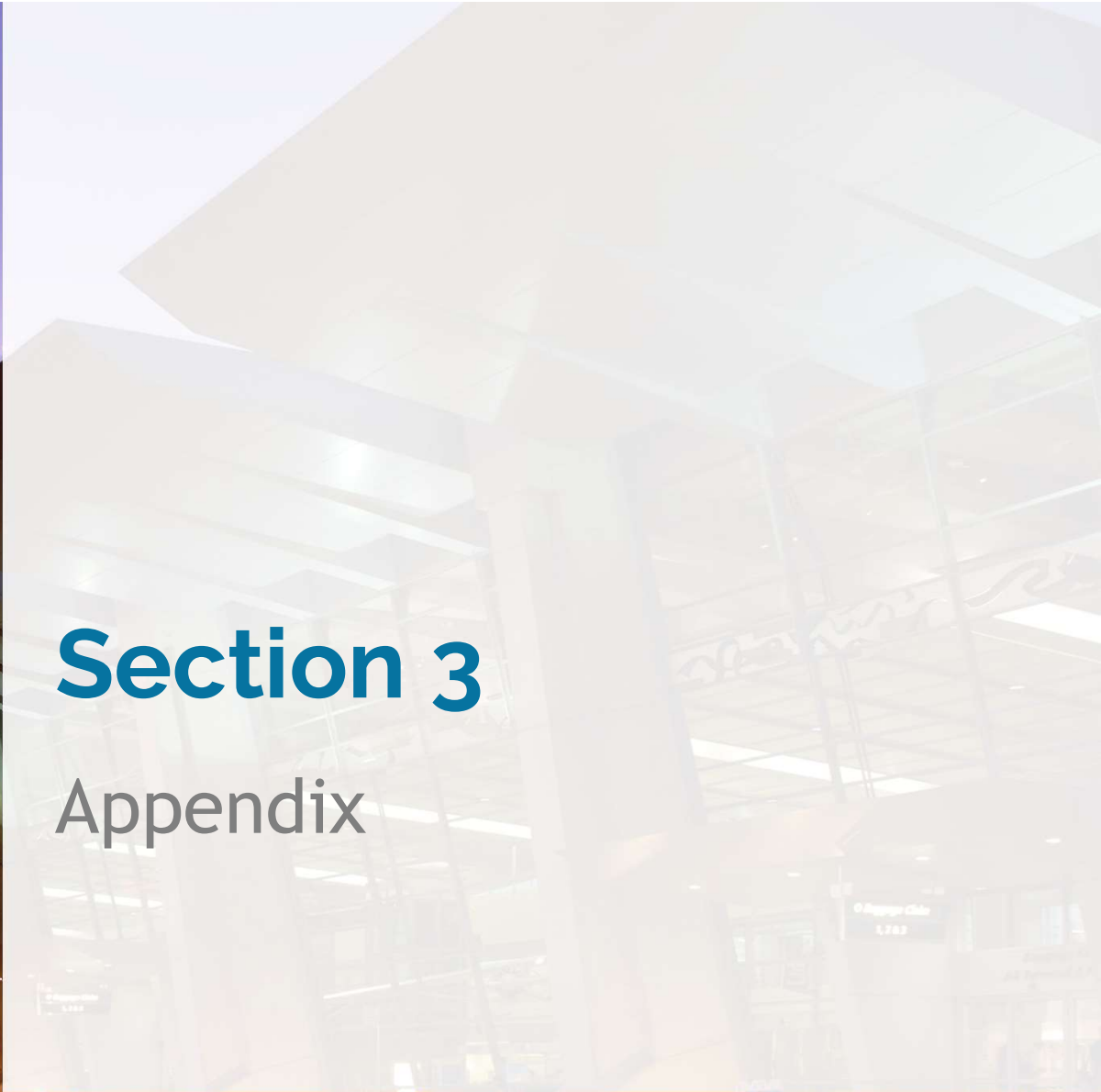
	2014 Special Facility Revenue Bond	2017, 2019, 2020, 2021 & 2023 General Airport Revenue Bonds	Total Proceeds	Yield	Rating
Project Fund					
Treasuries	-	986,530	986,530	3.97%	AA+
LAIF	-	46	46	4.27%	NR
SDCIP	-	144,062	144,062	4.07%	AAAf
Money Market Fund	-	258,812	258,812	5.00%	AAAm
	-	1,389,450	1,389,450	4.17%	
Debt Service Reserve & Coverage Funds					
Treasuries	21,803	191,008	212,811	5.14%	AA+
SDCIP	7,498	124	7,623	4.07%	AAAf
Agencies	-	65,004	65,004	4.85%	AA+
Money Market Fund	-	4,069	4,069	4.97%	AAAm
LAIF	-	2,038	2,038	4.27%	NR
	29,239	262,243	291,545	5.04%	
Capitalized Interest Funds					
Treasuries	-	171,921	171,921	2.80%	AA+
Money Market Fund	-	10,518	10,518	5.04%	AAAm
	-	182,439	182,439	2.93%	
Cost of Issuance					
Money Market Fund	-	75	75	5.19%	AAAm
		75	75	5.19%	
Other Bond Proceeds					
Money Market Fund	-	81	81	4.92%	AAAm
		81	81	4.92%	
TOTAL	29,302	1,834,289	1,863,591	4.19%	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of February 29, 2024.



Section 3

Appendix



Compliance

March 31, 2024

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM > \$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Agency									
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00 5,062,250.00	99.47 5.25%	4,973,348.70 35,400.00	0.61% (88,901.30)	Aaa / AA+ AA+	0.18 0.17
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00 8,331,920.00	99.52 5.23%	7,961,476.16 68,361.11	0.98% (370,443.84)	Aaa / AA+ NR	0.21 0.20
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50 7,310,236.50	99.09 5.38%	7,282,974.54 31,798.96	0.89% (27,261.96)	Aaa / AA+ AA+	0.25 0.25
3133ENJ84	FFCB Note 3.375% Due 08/26/2024	5,500,000.00	08/29/2022 3.50%	5,487,130.00 5,487,130.00	99.26 5.23%	5,459,420.45 18,046.88	0.67% (27,709.55)	Aaa / AA+ AA+	0.41 0.39
3133XVDG3	FHLB Note 4.375% Due 09/13/2024	5,000,000.00	09/27/2022 4.48%	4,990,450.00 4,990,450.00	99.57 5.34%	4,978,509.35 10,937.50	0.61% (11,940.65)	Aaa / AA+ NR	0.45 0.44
3133ENP79	FFCB Note 4.250% Due 09/26/2024	5,000,000.00	09/29/2022 4.33%	4,992,050.00 4,992,050.00	99.53 5.24%	4,976,447.70 2,951.39	0.61% (15,602.30)	Aaa / AA+ AA+	0.49 0.47
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00 4,997,100.00	98.11 5.23%	4,905,331.55 37,465.28	0.60% (91,768.45)	Aaa / AA+ AA+	0.54 0.52
3133ENZ94	FFCB Note 4.500% Due 11/18/2024	10,000,000.00	11/17/2022 4.65%	9,971,600.00 9,971,600.00	99.55 5.22%	9,955,454.70 166,250.00	1.23% (16,145.30)	Aaa / AA+ AA+	0.64 0.60
3130ATUR6	FHLB Note 4.625% Due 12/13/2024	5,000,000.00	01/05/2023 4.62%	4,999,550.00 4,999,550.00	99.61 5.19%	4,980,449.75 69,375.00	0.61% (19,100.25)	Aaa / AA+ NR	0.70 0.67
3130AQF40	FHLB Note 1.000% Due 12/20/2024	8,000,000.00	07/29/2022 2.95%	7,642,480.00 7,642,480.00	97.04 5.25%	7,762,930.32 22,444.44	0.95% 120,450.32	Aaa / AA+ NR	0.72 0.70
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00 6,703,710.00	96.91 5.20%	6,299,199.99 13,270.83	0.77% (404,510.01)	Aaa / AA+ AA+	0.87 0.84

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130AUZC1	FHLB Note 4.625% Due 03/14/2025	5,000,000.00	04/27/2023 4.33%	5,025,550.00 5,025,550.00	99.55 5.11%	4,977,634.20 10,920.14	0.61% (47,915.80)	Aaa / AA+ NR	0.95 0.92
3135G03U5	FNMA Note 0.625% Due 04/22/2025	8,000,000.00	10/27/2022 4.44%	7,289,600.00 7,289,600.00	95.48 5.06%	7,638,491.84 22,083.33	0.93% 348,891.84	Aaa / AA+ AA+	1.06 1.03
3133EPLC7	FFCB Note 4.125% Due 02/26/2026	5,000,000.00	06/08/2023 4.31%	4,976,130.00 4,976,130.00	98.97 4.70%	4,948,460.70 20,052.08	0.61% (27,669.30)	Aaa / NR AA+	1.91 1.80
3130AUU36	FHLB Note 4.125% Due 03/13/2026	9,000,000.00	03/30/2023 4.18%	8,985,690.00 8,985,690.00	99.00 4.66%	8,910,362.70 18,562.50	1.09% (75,327.30)	Aaa / AA+ NR	1.95 1.85
3133EPHH1	FFCB Note 4.000% Due 04/28/2026	2,500,000.00	05/01/2023 4.04%	2,496,875.00 2,496,875.00	98.66 4.68%	2,466,474.30 42,500.00	0.31% (30,400.70)	Aaa / AA+ AA+	2.08 1.93
3133EPNG6	FFCB Note 4.375% Due 06/23/2026	7,500,000.00	03/12/2024 4.45%	7,486,875.00 7,486,875.00	99.45 4.64%	7,458,593.48 89,322.92	0.92% (28,281.52)	Aaa / AA+ AA+	2.23 2.07
3133EPSW6	FFCB Note 4.500% Due 08/14/2026	7,500,000.00	08/15/2023 4.77%	7,444,275.00 7,444,275.00	99.94 4.53%	7,495,280.25 44,062.50	0.92% 51,005.25	Aaa / AA+ AA+	2.37 2.21
3130AWTQ3	FHLB Note 4.625% Due 09/11/2026	8,000,000.00	09/12/2023 4.81%	7,957,360.00 7,957,360.00	100.16 4.55%	8,013,127.36 20,555.56	0.98% 55,767.36	Aaa / AA+ NR	2.45 2.28
3130AXU63	Federal Home Loan Banks Note 4.625% Due 11/17/2026	8,000,000.00	12/05/2023 4.46%	8,036,960.00 8,036,960.00	100.26 4.52%	8,020,573.28 137,722.22	0.99% (16,386.72)	Aaa / AA+ NR	2.63 2.41
3130ATU54	FHLB Note 4.250% Due 12/10/2027	10,000,000.00	02/13/2023 4.00%	10,108,541.40 10,108,541.40	99.46 4.41%	9,946,210.01 131,041.67	1.23% (162,331.39)	Aaa / AA+ NR	3.70 3.34
3130ATS57	FHLB Note 4.500% Due 03/10/2028	3,000,000.00	03/20/2023 3.87%	3,085,290.00 3,085,290.00	100.43 4.38%	3,012,831.24 7,875.00	0.37% (72,458.76)	Aaa / AA+ NR	3.95 3.57
3130AWMN7	FHLB Note 4.375% Due 06/09/2028	3,250,000.00	07/26/2023 4.28%	3,262,870.00 3,262,870.00	100.07 4.35%	3,252,318.29 44,236.11	0.40% (10,551.71)	Aaa / AA+ NR	4.19 3.74

Holdings Report

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For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EPNH4	FFCB Note 3.875% Due 06/21/2028	3,750,000.00	06/26/2023 4.04%	3,722,475.00 3,722,475.00	98.35 4.31%	3,688,037.03 40,364.58	0.45% (34,437.97)	Aaa / AA+ AA+	4.23 3.81
3130AWN63	FHLB Note 4.000% Due 06/30/2028	4,750,000.00	08/15/2023 4.47%	4,652,340.00 4,652,340.00	99.24 4.19%	4,714,057.94 48,027.78	0.58% 61,717.94	Aaa / AA+ NR	4.25 3.83
3130AWTR1	FHLB Note 4.375% Due 09/08/2028	12,500,000.00	09/26/2023 4.71%	12,317,875.00 12,317,875.00	100.42 4.27%	12,552,000.63 34,939.24	1.53% 234,125.63	Aaa / AA+ NR	4.44 3.99
3133EPC45	FFCB Note 4.625% Due 11/13/2028	8,500,000.00	11/14/2023 4.73%	8,459,540.00 8,459,540.00	101.42 4.28%	8,620,351.33 150,697.92	1.07% 160,811.33	Aaa / AA+ NR	4.62 4.06
3130AXQK7	Federal Home Loan Banks Note 4.750% Due 12/08/2028	12,000,000.00	12/05/2023 4.27%	12,253,560.00 12,253,560.00	101.86 4.31%	12,223,257.00 234,333.33	1.52% (30,303.00)	Aaa / AA+ NR	4.69 4.09
3133EPW84	FFCB Note 3.875% Due 01/18/2029	8,500,000.00	01/30/2024 4.05%	8,435,145.00 8,435,145.00	98.27 4.28%	8,352,768.95 66,789.93	1.03% (82,376.05)	Aaa / AA+ NR	4.81 4.29
TOTAL Agency		197,100,000.00	3.88%	196,485,427.90	4.76%	195,826,373.74	24.05% (659,054.16)	Aaa / AA+ AA+	2.28 2.07
Cash									
PP2118\$00	U.S. Bank Checking Account	25,336.96	Various 0.00%	25,336.96 25,336.96	1.00 0.00%	25,336.96 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	9,531,315.94	Various 0.00%	9,531,315.94 9,531,315.94	1.00 0.00%	9,531,315.94 0.00	1.16% 0.00	NR / NR NR	0.00 0.00

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118\$12	U.S. Bank Checking Account	55,063.86	Various 0.00%	55,063.86 55,063.86	1.00 0.00%	55,063.86 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
TOTAL Cash		9,611,716.76	0.00%	9,611,716.76	0.00%	9,611,716.76 0.00	1.17% 0.00	NR / NR NR	0.00 0.00

CMO									
3137FETN0	FHLMC K073 A2 3.350% Due 01/25/2028	8,500,000.00	05/30/2023 4.32%	8,179,257.81 8,179,257.81	95.63 4.80%	8,128,317.95 4,745.83	0.99% (50,939.86)	NR / NR AAA	3.82 3.42
3137FEZU7	FHLMC K076 A2 3.900% Due 04/25/2028	9,000,000.00	10/31/2023 5.25%	8,519,414.04 8,519,414.04	97.25 4.79%	8,752,051.80 29,250.00	1.07% 232,637.76	NR / NR AAA	4.07 3.59
TOTAL CMO		17,500,000.00	4.79%	16,698,671.85	4.79%	16,880,369.75 33,995.83	2.06% 181,697.90	NR / NR AAA	3.95 3.51

Corporate									
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00 4,940,800.00	99.41 5.66%	4,970,457.15 8,687.50	0.61% 29,657.15	A1 / AA AA-	0.12 0.11
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00 5,266,100.00	99.54 5.69%	4,977,166.10 51,333.33	0.61% (288,933.90)	A2 / A A+	0.19 0.19
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00 4,059,840.00	98.76 5.68%	3,950,515.88 11,755.56	0.48% (109,324.12)	A2 / A A	0.38 0.36
59217GEPO	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00 3,918,000.00	97.65 5.63%	3,906,131.88 311.11	0.48% (11,868.12)	Aa3 / AA- AA-	0.49 0.48

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00 1,893,360.00	97.53 5.64%	1,950,621.42 9,055.56	0.24% 57,261.42	A2 / A- A	0.55 0.53
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00 1,989,790.00	96.94 5.33%	1,938,845.00 5,625.00	0.24% (50,945.00)	A1 / A A+	0.78 0.75
89236TKN4	Toyota Motor Credit Corp Note 4.800% Due 01/10/2025	2,500,000.00	01/10/2023 4.86%	2,497,000.00 2,497,000.00	99.60 5.32%	2,490,099.85 27,000.00	0.31% (6,900.15)	A1 / A+ A+	0.78 0.74
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00 2,421,150.00	97.11 5.33%	2,427,727.40 6,875.00	0.30% 6,577.40	A1 / A+ NR	0.85 0.82
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00 3,025,950.00	97.11 5.25%	2,913,258.09 4,666.67	0.36% (112,691.91)	Aa3 / A+ NR	0.92 0.89
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20 5,077,959.20	97.13 5.12%	4,856,357.45 51,875.00	0.60% (221,601.75)	A2 / A A	1.04 1.00
713448CT3	Pepsico Inc. Callable Note Cont 1/30/2025 2.750% Due 04/30/2025	2,500,000.00	10/31/2022 4.85%	2,377,925.00 2,377,925.00	97.51 5.14%	2,437,657.45 28,836.81	0.30% 59,732.45	A1 / A+ NR	1.08 1.04
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00 3,019,200.00	95.87 5.32%	2,876,093.16 16,795.83	0.35% (143,106.84)	A3 / A A	1.12 1.07
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	7,000,000.00	Various 2.89%	7,091,880.00 7,091,880.00	97.96 5.10%	6,857,496.87 85,866.67	0.85% (234,383.13)	Aaa / AA+ NR	1.12 1.07
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00 5,016,340.00	95.39 5.19%	4,769,424.85 17,729.16	0.58% (246,915.15)	A1 / A AA-	1.19 1.15
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00 1,990,440.00	97.51 5.15%	1,950,174.86 8,305.56	0.24% (40,265.14)	Aa3 / A NR	1.38 1.31
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00 4,933,570.00	93.92 5.17%	4,695,855.50 2,083.34	0.57% (237,714.50)	A1 / A AA-	1.45 1.40

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
594918BJ2	Microsoft Callable Note Cont 8/3/2025 3.125% Due 11/03/2025	5,000,000.00	01/20/2023 4.30%	4,847,900.00 4,847,900.00	97.40 4.84%	4,870,040.80 64,236.11	0.60% 22,140.80	Aaa / AAA NR	1.59 1.51
023135CN4	Amazon.com Inc Note 4.600% Due 12/01/2025	2,000,000.00	12/21/2022 4.45%	2,008,340.00 2,008,340.00	99.60 4.85%	1,992,028.98 30,666.67	0.25% (16,311.02)	A1 / AA AA-	1.67 1.56
14913R3B1	Caterpillar Financial Service Note 4.800% Due 01/06/2026	2,500,000.00	01/05/2023 4.80%	2,499,850.00 2,499,850.00	99.82 4.91%	2,495,399.18 28,333.33	0.31% (4,450.82)	A2 / A A+	1.77 1.65
24422EWPO	John Deere Capital Corp Note 4.800% Due 01/09/2026	4,000,000.00	01/05/2023 4.81%	3,999,320.00 3,999,320.00	99.71 4.97%	3,988,358.36 43,733.33	0.49% (10,961.64)	A1 / A A+	1.78 1.66
341081GR2	Florida Power and Light Callable Note Cont 4/15/2026 4.450% Due 05/15/2026	4,000,000.00	05/22/2023 4.72%	3,970,320.00 3,970,320.00	99.04 4.93%	3,961,456.28 67,244.44	0.49% (8,863.72)	A1 / A A+	2.12 1.97
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00 1,944,440.00	93.19 4.98%	1,863,776.66 3,811.11	0.23% (80,663.34)	A2 / A- A	2.92 2.76
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00 1,911,920.00	94.16 4.43%	1,883,298.90 2,044.44	0.23% (28,621.10)	Aa2 / AA A+	2.96 2.81
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00 1,972,980.00	96.13 4.62%	1,922,530.36 2,844.44	0.23% (50,449.64)	Aa3 / AA- NR	2.96 2.77
023135CF1	Amazon.com Inc Callable Note Cont 3/13/2027 3.300% Due 04/13/2027	1,000,000.00	06/10/2022 3.59%	987,080.00 987,080.00	96.18 4.66%	961,834.28 15,400.00	0.12% (25,245.72)	A1 / AA AA-	3.04 2.80
665859AW4	Northern Trust Company Callable Note Cont 4/10/2027 4.000% Due 05/10/2027	4,000,000.00	08/29/2022 3.98%	4,004,040.00 4,004,040.00	97.42 4.90%	3,896,953.60 62,666.67	0.48% (107,086.40)	A2 / A+ A+	3.11 2.84
931142EX7	Wal-Mart Stores Callable Note Cont 09/09/2027 3.950% Due 09/09/2027	4,500,000.00	09/08/2022 3.92%	4,505,805.00 4,505,805.00	98.25 4.50%	4,421,282.00 10,862.50	0.54% (84,523.00)	Aa2 / AA AA	3.44 3.17
89236TKJ3	Toyota Motor Credit Corp Note 4.550% Due 09/20/2027	3,500,000.00	01/09/2024 4.48%	3,508,050.00 3,508,050.00	99.03 4.86%	3,466,006.67 4,865.97	0.42% (42,043.33)	A1 / A+ A+	3.47 3.17

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
69371RS64	Paccar Financial Corp Note 4.950% Due 08/10/2028	5,000,000.00	12/05/2023 4.70%	5,052,200.00 5,052,200.00	100.80 4.74%	5,040,225.80 35,062.50	0.62% (11,974.20)	A1 / A+ NR	4.36 3.86
24422EXH7	John Deere Capital Corp Note 4.500% Due 01/16/2029	3,000,000.00	03/12/2024 4.61%	2,985,990.00 2,985,990.00	99.01 4.73%	2,970,308.04 31,125.00	0.37% (15,681.96)	A1 / A A+	4.80 4.22
17275RBR2	Cisco Systems Callable Note Cont 1/26/2029 4.850% Due 02/26/2029	5,000,000.00	03/12/2024 4.60%	5,054,850.00 5,054,850.00	100.74 4.67%	5,036,907.20 23,576.39	0.62% (17,942.80)	A1 / AA- NR	4.91 4.24
TOTAL Corporate		109,000,000.00	3.06%	108,772,389.20	5.09%	106,738,290.02	13.09% (2,034,099.18)	A1 / A+ A+	1.86 1.71
LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	66,258,056.03	Various 4.27%	66,258,056.03 66,258,056.03	1.00 4.27%	66,258,056.03 676,816.57	8.15% 0.00	NR / NR NR	0.00 0.00
TOTAL LAIF		66,258,056.03	4.27%	66,258,056.03	4.27%	66,258,056.03	8.15% 0.00	NR / NR NR	0.00 0.00
Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	45,462,965.00	Various 4.07%	45,462,965.00 45,462,965.00	1.00 4.07%	45,462,965.00 0.00	5.54% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,745,742.52	Various 5.19%	17,307,462.71 17,307,462.71	10.04 5.19%	17,527,254.92 0.00	2.13% 219,792.21	NR / AA NR	0.00 0.00
09CATR\$05	CalTrust Medium Term Fund	2,787,735.54	Various 4.05%	27,752,113.19 27,752,113.19	9.76 4.05%	27,208,298.87 0.00	3.31% (543,814.32)	NR / A+ NR	0.00 0.00
TOTAL Local Gov Investment Pool		49,996,443.06	4.28%	90,522,540.90	4.28%	90,198,518.79	10.98% (324,022.11)	NR / AA- AAA	0.00 0.00

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Money Market Fund									
262006307	Dreyfus Gov't Cash Management Money Market Fund	1,396,144.90	Various 4.98%	1,396,144.90 1,396,144.90	1.00 4.98%	1,396,144.90 0.00	0.17% 0.00	Aaa / AAA NR	0.00 0.00
TOTAL Money Market Fund		1,396,144.90	4.98%	1,396,144.90	4.98%	0.00	0.00	NR	0.00
Supranational									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00 5,482,110.00	97.71 5.42%	5,373,908.93 611.11	0.65% (108,201.07)	Aaa / AAA NR	0.48 0.47
459058KT9	Intl. Bank Recon & Development Note 3.500% Due 07/12/2028	7,000,000.00	07/17/2023 4.13%	6,802,320.00 6,802,320.00	96.64 4.37%	6,764,535.54 53,763.89	0.83% (37,784.46)	Aaa / AAA NR	4.28 3.89
4581X0DC9	Inter-American Dev Bank Note 3.125% Due 09/18/2028	2,500,000.00	02/06/2024 4.20%	2,388,225.00 2,388,225.00	94.96 4.38%	2,374,112.50 2,821.18	0.29% (14,112.50)	Aaa / AAA NR	4.47 4.10
4581X0EN4	Inter-American Dev Bank Note 4.125% Due 02/15/2029	5,000,000.00	03/12/2024 4.21%	4,980,800.00 4,980,800.00	99.04 4.34%	4,952,014.45 34,947.92	0.61% (28,785.55)	Aaa / AAA NR	4.88 4.34
TOTAL Supranational		20,000,000.00	3.18%	19,653,455.00	4.65%	19,464,571.42	2.38% (188,883.58)	NR	3.41 3.09
US Treasury									
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31 8,767,195.31	99.81 5.02%	8,883,044.97 15,410.86	1.08% 115,849.66	Aaa / AA+ AA+	0.04 0.04
91282CER8	US Treasury Note 2.500% Due 05/31/2024	8,000,000.00	12/21/2022 4.48%	7,781,250.00 7,781,250.00	99.54 5.24%	7,963,201.60 67,213.11	0.98% 181,951.60	Aaa / AA+ AA+	0.17 0.17

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
9128282N9	US Treasury Note 2.125% Due 07/31/2024	10,000,000.00	11/17/2022 4.60%	9,598,437.50 9,598,437.50	98.94 5.32%	9,894,335.90 35,611.26	1.21% 295,898.40	Aaa / AA+ AA+	0.33 0.33
9128282U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75 2,936,718.75	98.58 5.35%	2,957,519.52 4,891.30	0.36% 20,800.77	Aaa / AA+ AA+	0.42 0.41
912828YM6	US Treasury Note 1.500% Due 10/31/2024	11,700,000.00	06/01/2022 2.75%	11,360,882.81 11,360,882.81	97.86 5.28%	11,449,546.88 73,767.86	1.40% 88,664.07	Aaa / AA+ AA+	0.59 0.56
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50 8,211,562.50	97.58 5.24%	7,806,484.40 40,327.87	0.96% (405,078.10)	Aaa / AA+ AA+	0.67 0.65
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00 7,948,750.00	97.12 5.19%	7,769,765.60 23,606.56	0.95% (178,984.40)	Aaa / AA+ AA+	0.71 0.69
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00 6,150,000.00	96.97 5.13%	5,818,125.00 13,825.55	0.71% (331,875.00)	Aaa / AA+ AA+	0.84 0.81
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13 5,951,953.13	96.49 5.09%	5,789,589.84 5,869.57	0.71% (162,363.29)	Aaa / AA+ AA+	0.92 0.89
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50 5,989,687.50	95.64 5.03%	5,738,169.42 81.97	0.70% (251,518.08)	Aaa / AA+ AA+	1.00 0.97
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38 5,925,234.38	94.71 4.97%	5,682,656.28 5,040.98	0.69% (242,578.10)	Aaa / AA+ AA+	1.17 1.14
91282CEY3	US Treasury Note 3.000% Due 07/15/2025	10,000,000.00	11/17/2022 4.28%	9,681,250.00 9,681,250.00	97.66 4.89%	9,765,625.00 63,461.54	1.20% 84,375.00	Aaa / AA+ AA+	1.29 1.24
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56 4,891,601.56	94.08 4.89%	4,703,906.25 2,094.78	0.57% (187,695.31)	Aaa / AA+ AA+	1.33 1.30
91282CFE6	US Treasury Note 3.125% Due 08/15/2025	5,000,000.00	10/12/2022 4.32%	4,841,210.94 4,841,210.94	97.72 4.85%	4,886,132.80 19,745.88	0.60% 44,921.86	Aaa / AA+ AA+	1.38 1.32

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63 8,795,390.63	93.76 4.87%	8,438,203.08 1,956.52	1.03% (357,187.55)	Aaa / AA+ AA+	1.42 1.38
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022 2.96%	3,003,398.44 3,003,398.44	97.40 4.82%	2,921,953.14 245.90	0.36% (81,445.30)	Aaa / AA+ AA+	1.50 1.44
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75 6,891,718.75	93.15 4.80%	6,520,390.66 7,355.77	0.79% (371,328.09)	Aaa / AA+ AA+	1.59 1.54
9128285J5	US Treasury Note 3.000% Due 10/31/2025	6,500,000.00	12/06/2022 4.11%	6,305,000.00 6,305,000.00	97.29 4.80%	6,323,535.14 81,964.29	0.78% 18,535.14	Aaa / AA+ AA+	1.59 1.50
912828M56	US Treasury Note 2.250% Due 11/15/2025	8,500,000.00	10/05/2022 4.18%	8,026,523.44 8,026,523.44	96.06 4.80%	8,164,980.49 72,506.87	1.00% 138,457.05	Aaa / AA+ AA+	1.63 1.55
91282CGA3	US Treasury Note 4.000% Due 12/15/2025	5,000,000.00	01/05/2023 4.21%	4,970,507.81 4,970,507.81	98.77 4.76%	4,938,476.55 59,016.39	0.61% (32,031.26)	Aaa / AA+ AA+	1.71 1.61
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44 6,917,148.44	92.75 4.74%	6,492,500.00 6,634.62	0.79% (424,648.44)	Aaa / AA+ AA+	1.75 1.70
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50 6,910,312.50	92.46 4.71%	6,471,992.17 4,399.04	0.79% (438,320.33)	Aaa / AA+ AA+	1.84 1.79
912828P46	US Treasury Note 1.625% Due 02/15/2026	2,223,000.00	02/16/2024 4.54%	2,101,232.26 2,101,232.26	94.56 4.68%	2,102,124.38 4,565.09	0.26% 892.12	Aaa / AA+ AA+	1.88 1.81
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13 8,820,703.13	92.43 4.68%	8,318,320.29 3,913.04	1.01% (502,382.84)	Aaa / AA+ AA+	1.92 1.86
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13 7,489,453.13	92.66 4.64%	6,949,218.75 153.69	0.85% (540,234.38)	Aaa / AA+ AA+	2.00 1.94
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91 7,482,128.91	92.13 4.61%	6,909,667.95 18,903.69	0.84% (572,460.96)	Aaa / AA+ AA+	2.17 2.10

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
9128287B0	US Treasury Note 1.875% Due 06/30/2026	5,000,000.00	10/27/2022 4.22%	4,604,882.81 4,604,882.81	94.36 4.54%	4,717,773.45 23,695.05	0.58% 112,890.64	Aaa / AA+ AA+	2.25 2.15
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63 5,952,890.63	91.39 4.55%	5,483,437.50 6,284.34	0.67% (469,453.13)	Aaa / AA+ AA+	2.33 2.27
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88 6,913,046.88	91.41 4.54%	6,398,710.92 4,565.22	0.78% (514,335.96)	Aaa / AA+ AA+	2.42 2.34
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50 7,874,062.50	91.52 4.50%	7,321,562.48 191.26	0.89% (552,500.02)	Aaa / AA+ AA+	2.50 2.42
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50 7,991,562.50	91.84 4.51%	7,347,500.00 37,829.67	0.90% (644,062.50)	Aaa / AA+ AA+	2.59 2.48
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89 6,390,087.89	91.95 4.49%	6,206,572.28 28,355.53	0.76% (183,515.61)	Aaa / AA+ AA+	2.67 2.56
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022 2.85%	4,562,933.59 4,562,933.59	91.80 4.45%	4,498,429.71 15,480.77	0.55% (64,503.88)	Aaa / AA+ AA+	2.75 2.64
912828Z78	US Treasury Note 1.500% Due 01/31/2027	8,000,000.00	01/05/2023 4.06%	7,240,000.00 7,240,000.00	92.22 4.45%	7,377,500.00 20,109.89	0.90% 137,500.00	Aaa / AA+ AA+	2.84 2.72
912828V98	US Treasury Note 2.250% Due 02/15/2027	5,500,000.00	09/29/2022 4.11%	5,093,300.78 5,093,300.78	94.14 4.44%	5,177,734.38 15,638.74	0.63% 84,433.60	Aaa / AA+ AA+	2.88 2.73
91282CEF4	US Treasury Note 2.500% Due 03/31/2027	8,000,000.00	01/20/2023 3.64%	7,647,812.50 7,647,812.50	94.68 4.41%	7,574,375.04 546.45	0.92% (73,437.46)	Aaa / AA+ AA+	3.00 2.84
91282CEN7	US Treasury Note 2.750% Due 04/30/2027	10,000,000.00	09/01/2022 3.45%	9,702,734.38 9,702,734.38	95.23 4.42%	9,522,656.20 115,590.66	1.17% (180,078.18)	Aaa / AA+ AA+	3.08 2.87
91282CEW7	US Treasury Note 3.250% Due 06/30/2027	5,000,000.00	10/12/2022 4.16%	4,807,421.90 4,807,421.90	96.57 4.39%	4,828,515.60 41,071.43	0.59% 21,093.70	Aaa / AA+ AA+	3.25 3.02

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CFB2	US Treasury Note 2.750% Due 07/31/2027	10,000,000.00	11/17/2022 3.98%	9,476,562.50 9,476,562.50	94.97 4.39%	9,496,875.00 46,085.16	1.16% 20,312.50	Aaa / AA+ AA+	3.33 3.12
91282CFH9	US Treasury Note 3.125% Due 08/31/2027	6,000,000.00	09/27/2022 4.23%	5,708,203.13 5,708,203.13	96.06 4.38%	5,763,750.00 16,304.35	0.70% 55,546.87	Aaa / AA+ AA+	3.42 3.18
9128283F5	US Treasury Note 2.250% Due 11/15/2027	8,000,000.00	12/21/2022 3.82%	7,443,125.00 7,443,125.00	93.02 4.35%	7,441,250.00 68,241.76	0.91% (1,875.00)	Aaa / AA+ AA+	3.63 3.39
91282CGH8	US Treasury Note 3.500% Due 01/31/2028	10,000,000.00	02/13/2023 3.91%	9,814,843.75 9,814,843.75	97.07 4.34%	9,707,421.90 58,653.85	1.19% (107,421.85)	Aaa / AA+ AA+	3.84 3.52
9128283W8	US Treasury Note 2.750% Due 02/15/2028	8,000,000.00	02/27/2023 4.20%	7,483,750.00 7,483,750.00	94.40 4.33%	7,551,875.04 27,802.20	0.92% 68,125.04	Aaa / AA+ AA+	3.88 3.61
91282CDF5	US Treasury Note 1.375% Due 10/31/2028	8,500,000.00	01/30/2024 4.03%	7,533,789.06 7,533,789.06	88.09 4.26%	7,487,304.73 49,126.03	0.92% (46,484.33)	Aaa / AA+ AA+	4.59 4.33
9128285M8	US Treasury Note 3.125% Due 11/15/2028	5,500,000.00	02/13/2024 4.31%	5,223,496.09 5,223,496.09	95.25 4.27%	5,238,535.17 65,161.40	0.65% 15,039.08	Aaa / AA+ AA+	4.63 4.19
91282CJW2	US Treasury Note 4.000% Due 01/31/2029	7,500,000.00	03/12/2024 4.10%	7,468,066.41 7,468,066.41	98.97 4.24%	7,422,656.25 50,274.73	0.91% (45,410.16)	Aaa / AA+ AA+	4.84 4.32
TOTAL US Treasury		326,473,000.00	2.60%	316,681,824.12	4.71%	310,223,901.71	37.94% (6,457,922.41)	Aaa / AA+ AA+	2.10 1.99
TOTAL PORTFOLIO		797,335,360.75	3.31%	826,080,226.66	4.64%	816,597,943.12	100.00% (9,482,283.54)	Aa1 / AA AA+	1.75 1.62
TOTAL MARKET VALUE PLUS ACCRUALS						821,128,135.31			

Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	01/11/2024	89236TKJ3	3,500,000.00	Toyota Motor Credit Corp Note 4.55% Due: 09/20/2027	100.230	4.48%	3,508,050.00	49,102.08	3,557,152.08	0.00
Purchase	01/31/2024	3133EPW84	8,500,000.00	FFCB Note 3.875% Due: 01/18/2029	99.237	4.05%	8,435,145.00	11,894.10	8,447,039.10	0.00
Purchase	01/31/2024	91282CDF5	8,500,000.00	US Treasury Note 1.375% Due: 10/31/2028	88.633	4.03%	7,533,789.06	29,539.84	7,563,328.90	0.00
Purchase	02/08/2024	4581X0DC9	2,500,000.00	Inter-American Dev Bank Note 3.125% Due: 09/18/2028	95.529	4.20%	2,388,225.00	30,381.94	2,418,606.94	0.00
Purchase	02/15/2024	9128285M8	5,500,000.00	US Treasury Note 3.125% Due: 11/15/2028	94.973	4.31%	5,223,496.09	43,440.93	5,266,937.02	0.00
Purchase	03/13/2024	3133EPNG6	7,500,000.00	FFCB Note 4.375% Due: 06/23/2026	99.825	4.45%	7,486,875.00	72,916.67	7,559,791.67	0.00
Purchase	03/13/2024	91282CJW2	7,500,000.00	US Treasury Note 4% Due: 01/31/2029	99.574	4.10%	7,468,066.41	34,615.38	7,502,681.79	0.00
Purchase	03/14/2024	17275RBR2	5,000,000.00	Cisco Systems Callable Note Cont 1/26/2029 4.85% Due: 02/26/2029	101.097	4.60%	5,054,850.00	12,125.00	5,066,975.00	0.00
Purchase	03/14/2024	24422EXH7	3,000,000.00	John Deere Capital Corp Note 4.5% Due: 01/16/2029	99.533	4.61%	2,985,990.00	24,750.00	3,010,740.00	0.00
Purchase	03/14/2024	4581X0EN4	5,000,000.00	Inter-American Dev Bank Note 4.125% Due: 02/15/2029	99.616	4.21%	4,980,800.00	25,208.33	5,006,008.33	0.00
Subtotal			56,500,000.00				55,065,286.56	333,974.27	55,399,260.83	0.00
TOTAL ACQUISITIONS			56,500,000.00				55,065,286.56	333,974.27	55,399,260.83	0.00



Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Maturity	01/08/2024	89236TFS9	2,000,000.00	Toyota Motor Credit Corp Note 3.35% Due: 01/08/2024	100.000		2,000,000.00	0.00	2,000,000.00	-25,380.00
Maturity	01/30/2024	912797JB4	10,000,000.00	US Treasury Bill 5.332% Due: 01/30/2024	100.000		10,000,000.00	0.00	10,000,000.00	0.00
Maturity	01/31/2024	912828V80	5,650,000.00	US Treasury Note 2.25% Due: 01/31/2024	100.000		5,650,000.00	0.00	5,650,000.00	-25,003.91
Maturity	02/05/2024	91159HHV5	2,000,000.00	US Bancorp Callable Note Cont 1/5/2024 3.375% Due: 02/05/2024	100.000		2,000,000.00	0.00	2,000,000.00	-17,220.00
Maturity	02/15/2024	649791PP9	5,000,000.00	New York St Taxable-GO 2.01% Due: 02/15/2024	100.000		5,000,000.00	0.00	5,000,000.00	0.00
Maturity	03/08/2024	3130A0XE5	5,000,000.00	FHLB Note 3.25% Due: 03/08/2024	100.000		5,000,000.00	0.00	5,000,000.00	-35,550.00
Maturity	03/08/2024	3130AB3H7	6,800,000.00	FHLB Note 2.375% Due: 03/08/2024	100.000		6,800,000.00	0.00	6,800,000.00	-5,744.00
Maturity	03/08/2024	3130AT3H8	5,250,000.00	FHLB Note 3.375% Due: 03/08/2024	100.000		5,250,000.00	0.00	5,250,000.00	78,907.50
Maturity	03/08/2024	3130ATUQ8	9,000,000.00	FHLB Note 4.75% Due: 03/08/2024	100.000		9,000,000.00	0.00	9,000,000.00	11,070.00
Subtotal			50,700,000.00				50,700,000.00	0.00	50,700,000.00	-18,920.41
TOTAL DISPOSITIONS			50,700,000.00				50,700,000.00	0.00	50,700,000.00	-18,920.41

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	01/31/2024		531,409.00	US Treasury Note 1.125% 01/15/2025			531,409.00	0.00	531,409.00	0.00
Purchase	01/31/2024		543,658.00	US Treasury Note 2.125% 09/30/2024			543,658.00	0.00	543,658.00	0.00
Purchase	01/31/2024		544,357.00	US Treasury Bill 0.0% 04/11/2024			544,357.00	0.00	544,357.00	0.00
Purchase	01/31/2024		540,481.00	US Treasury Note 2.75% 05/15/2025			540,481.00	0.00	540,481.00	0.00
Purchase	01/31/2024		4,830,988.00	US Treasury Note 1.125% 01/15/2025			4,830,988.00	0.00	4,830,988.00	0.00
Purchase	01/31/2024		4,942,348.00	US Treasury Note 2.125% 09/30/2024			4,942,348.00	0.00	4,942,348.00	0.00
Purchase	01/31/2024		4,948,703.00	US Treasury Bill 0.0% 04/11/2024			4,948,703.00	0.00	4,948,703.00	0.00
Purchase	01/31/2024		4,913,462.00	US Treasury Note 2.75% 05/15/2025			4,913,462.00	0.00	4,913,462.00	0.00
Purchase	01/31/2024		3,623,241.00	US Treasury Note 1.125% 01/15/2025			3,623,241.00	0.00	3,623,241.00	0.00
Purchase	01/31/2024		3,706,761.00	US Treasury Note 2.125% 09/30/2024			3,706,761.00	0.00	3,706,761.00	0.00
Purchase	01/31/2024		3,711,527.00	US Treasury Bill 0.0% 04/11/2024			3,711,527.00	0.00	3,711,527.00	0.00
Purchase	01/31/2024		3,685,096.00	US Treasury Note 2.75% 05/15/2025			3,685,096.00	0.00	3,685,096.00	0.00
Purchase	01/31/2024		1,999,787.00	US Treasury Note 3.75% 04/15/2026			1,999,787.00	0.00	1,999,787.00	0.00
Purchase	01/31/2024		1,996,133.00	US Treasury Note 4.0% 12/15/2025			1,996,133.00	0.00	1,996,133.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Purchase	01/31/2024		1,995,523.00	US Treasury Note 3.50% Due 09/15/2025			1,995,523.00	0.00	1,995,523.00	0.00
Purchase	01/31/2024		2,415,494.00	US Treasury Note 1.125% Due 01/15/2025			2,415,494.00	0.00	2,415,494.00	0.00
Purchase	01/31/2024		1,965,385.00	US Treasury Note 2.75% Due 05/15/2025			1,965,385.00	0.00	1,965,385.00	0.00
Purchase	01/31/2024		1,979,481.00	US Treasury Bill 0% Due 04/11/2024			1,979,481.00	0.00	1,979,481.00	0.00
Purchase	01/31/2024		1,991,343.00	FFCB 4.125% 01/22/2026			1,991,343.00	0.00	1,991,343.00	0.00
Purchase	01/31/2024		1,996,738.00	FHLB 4.125% 01/15/2027			1,996,738.00	0.00	1,996,738.00	0.00
Purchase	01/31/2024		1,976,738.00	US Treasury Note 2.125% Due 09/30/2024			1,976,738.00	0.00	1,976,738.00	0.00
Purchase	01/31/2024		3,484,849.00	FFCB 4.125% 01/22/2026			3,484,849.00	0.00	3,484,849.00	0.00
Purchase	01/31/2024		3,494,292.00	FHLB 4.125% 01/15/2027			3,494,292.00	0.00	3,494,292.00	0.00
	Subtotal		61,817,794.00				61,817,794.00	0.00	61,817,794.00	0.00
Security Contribution	01/16/2024		30,649,000.00	First American Govt Obligation Funds			30,649,000.00	0.00	30,649,000.00	0.00
Security Contribution	01/16/2024		17,048,000.00	First American Govt Obligation Funds			17,048,000.00	0.00	17,048,000.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Contribution	01/26/2024		14,800,873.00	First American Govt Obligation Funds			14,800,873.00	0.00	14,800,873.00	0.00
Security Contribution	01/31/2024		2,777,661.00	First American Govt Obligation Funds			2,777,661.00	0.00	2,777,661.00	0.00
Security Contribution	02/15/2024		17,559,000.00	First American Funds			17,559,000.00	0.00	17,559,000.00	0.00
Security Contribution	02/15/2024		31,482,000.00	First American Funds			31,482,000.00	0.00	31,482,000.00	0.00
Security Contribution	03/14/2024		37,848,000.00	Dreyfus Funds			37,848,000.00	0.00	37,848,000.00	0.00
Security Contribution	03/15/2024		36,739,000.00	First American Funds			36,739,000.00	0.00	36,739,000.00	0.00
Security Contribution	03/15/2024		18,521,000.00	First American Funds			18,521,000.00	0.00	18,521,000.00	0.00
	Subtotal		207,424,534.00				207,424,534.00	0.00	207,424,534.00	0.00
TOTAL ACQUISITIONS			269,242,328.00				269,242,328.00	0.00	269,242,328.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Sell	01/11/2024		1,000,000.00	US Treasury Bill			1,000,000.00	0.00	1,000,000.00	0.00
Sell	01/11/2024		2,900,000.00	US Treasury Bill			2,900,000.00	0.00	2,900,000.00	0.00
Sell	01/16/2024		17,048,000.00	US Treasury Note			17,048,000.00	0.00	17,048,000.00	213,479.00
Sell	01/16/2024		30,649,000.00	US Treasury Note			30,649,000.00	0.00	30,649,000.00	383,794.00
Maturity	02/15/2024		17,559,000.00	US Treasury Note 0.125% 02/15/2024			17,559,000.00	0.00	17,559,000.00	232,011.00
Maturity	02/15/2024		10,532,286.00	US Treasury Note 0.125% 02/15/2024			31,482,000.00	0.00	31,482,000.00	415,980.00
Maturity	03/14/2024		37,848,000.00	US Treasury Note			37,848,000.00	0.00	37,848,000.00	775,821.00
Maturity	03/15/2024		36,739,000.00	US Treasury Note			36,739,000.00	0.00	36,739,000.00	428,720.00
Maturity	03/15/2024		18,521,000.00	US Treasury Note			18,521,000.00	0.00	18,521,000.00	216,128
	Subtotal		193,746,000.00				193,746,000.00	0.00	193,746,000.00	2,665,933.00
Security Withdrawal	01/02/2024		9,223,988.00	Dreyfus Fund			9,223,988.00	0.00	9,223,988.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	01/02/2024		622,346.00	Dreyfus Fund			622,346.00	0.00	622,346.00	0.00
Security Withdrawal	01/02/2024		9,507,150.00	First American Funds			9,507,150.00	0.00	9,507,150.00	0.00
Security Withdrawal	01/02/2024		24,890,825.00	First American Funds			24,890,825.00	0.00	24,890,825.00	0.00
Security Withdrawal	01/26/2024		2,159,905.00	San Diego County Investment Pool			2,159,905.00	0.00	2,159,905.00	0.00
Security Withdrawal	01/26/2024		19,635,500.00	San Diego County Investment Pool			19,635,500.00	0.00	19,635,500.00	0.00
Security Withdrawal	01/26/2024		14,726,625.00	San Diego County Investment Pool			14,726,625.00	0.00	14,726,625.00	0.00
Security Withdrawal	01/26/2024		18,426,363.00	San Diego County Investment Pool			18,426,363.00	0.00	18,426,363.00	0.00
Security Withdrawal	01/26/2024		6,856,803.00	San Diego County Investment Pool			6,856,803.00	0.00	6,856,803.00	0.00
Security Withdrawal	01/26/2024		14,800,873.00	San Diego County Investment Pool			14,800,873.00	0.00	14,800,873.00	0.00
Security Withdrawal	01/29/2024		266,857.00	Dreyfus Fund			266,857.00	0.00	266,857.00	0.00
Security Withdrawal	01/29/2024		991,251.00	Dreyfus Fund			991,251.00	0.00	991,251.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

February 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	01/30/2024		8,648,547.00	First American Funds			8,648,547.00	0.00	8,648,547.00	0.00
Security Withdrawal	01/30/2024		50,710,231.00	First American Funds			50,710,231.00	0.00	50,710,231.00	0.00
Security Withdrawal	01/31/2024		856,844.00	First American Funds			856,844.00	0.00	856,844.00	0.00
Security Withdrawal	02/28/2024		10,532,286.00	First American Funds			10,532,286.00	0.00	10,532,286.00	0.00
Security Withdrawal	02/28/2024		48,641,611.00	First American Funds			48,641,611.00	0.00	48,641,611.00	0.00
Security Withdrawal	03/28/2024		20,987,620.00	First American Funds			20,987,620.00	0.00	20,987,620.00	0.00
Security Withdrawal	03/28/2024		15,681,317.00	First American Funds			15,681,317.00	0.00	15,681,317.00	0.00
Security Withdrawal	03/28/2024		18,615,780.00	First American Funds			18,615,780.00	0.00	18,615,780.00	0.00
Security Withdrawal	03/28/2024		219,974.00	First American Funds			219,974.00	0.00	219,974.00	0.00
Security Withdrawal	03/28/2024		85,224.00	First American Funds			85,224.00	0.00	85,224.00	0.00
Security Withdrawal	03/28/2024		49,800.00	First American Funds			49,800.00	0.00	49,800.00	0.00
Security Withdrawal	03/28/2024		48,869.00	First American Funds			48,869.00	0.00	48,869.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

February 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	03/28/2024		49,116.00	First American Funds			49,116.00	0.00	49,116.00	0.00
Security Withdrawal	03/28/2024		717,529.00	First American Funds			717,529.00	0.00	717,529.00	0.00
Security Withdrawal	03/28/2024		653,510.00	First American Funds			653,510.00	0.00	653,510.00	0.00
Security Withdrawal	03/28/2024		282,323.00	First American Funds			282,323.00	0.00	282,323.00	0.00
Security Withdrawal	03/28/2024		409,134.00	First American Funds			409,134.00	0.00	409,134.00	0.00
Security Withdrawal	03/28/2024		362,434.00	First American Funds			362,434.00	0.00	362,434.00	0.00
	Subtotal		299,660,635.00				299,660,635.00	0.00	299,660,635.00	0.00
TOTAL DISPOSITIONS			493,406,635.00				493,406,635.00	0.00	409,406,635.00	2,665,933.00

Important Disclosures

2023 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

Source ice Data Indices, LLC ("ICE"), used with permission. ICE permits use of the ICE indices and related data on an "as is" basis; ICE, its affiliates and their respective third party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE data, its affiliates or their respective third party providers guarantee the quality, adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and licensee's use it at licensee's own risk. ICE data, its affiliates and their respective third party do not sponsor, endorse, or recommend chandler asset management, or any of its products or services.

This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

Benchmark Disclosures

ICE BofA 0-5 Yr US Treasury Index

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

Executive Committee

Meeting Date: April 22, 2024

Subject:

Pre-Approval of Set Dollar Amounts for In-Town Business Expenses of the President/CEO for Fiscal Year 2024

Recommendation:

Pre-approve the following set dollar amount for routine, in-town business expenses to be used during Fiscal Year 2024: \$1,000 for the President/CEO, for a total pre-approved amount of \$3,500 for routine, in-town business expenses for Fiscal Year 2024.

Background/Justification:

On August 28, 2023, the Executive Committee pre-approved \$2,500 for routine, in-town expenses to be used during Fiscal Year 2024 for the President/CEO. Staff is requesting the Executive Committee pre-approve an additional \$1,000 for routine, in-town business expenses for the President/CEO for the remainder of the Fiscal Year 2024. The reason for the requested increase is due to the President/CEO approaching the limit of the previously approved \$2,500 for routine, in-town business expenses due to the number of events attended, and due to the number of events remaining for the Fiscal Year 2024.

Authority Policy 3.30 governs Business and Travel Expense Reimbursement for the Authority's Board members and employees. Section 3.30(3)(b)(i)(C) allows the Executive Committee to pre-approve a set dollar amount for routine, in-town business expenses for the President/CEO, General Counsel and Chief Auditor. The Policy states:

The Board Executive Committee may pre-approve a set dollar amount of expenses to be used by the President/CEO, General Counsel and Chief Auditor for routine, In-Town business expenses (i.e., parking, meals). All expenses pre-approved pursuant to this provision shall be documented and presented to the Board for information no later than 12 months from the date of the Board's pre-approval.

All pre-approved expenses shall be properly documented in accordance with Authority Policy 3.30 and shall be presented to the Board for information no later than 12 months from the date of this action.

Meeting Date: April 22, 2024

Fiscal Impact:

Funds for Business Expenses are included in the adopted FY 2024 Operating Expense Budget.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable

Prepared by:

Matt Harris
Director, Government Relations

Executive Committee Staff Report

Meeting Date: April 22, 2024

Subject:

Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel

Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

Background/Justification:

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On August 22, 2023, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2024 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2024 Operating Budget.

Meeting Date: April 22, 2024

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

Matt Harris
Director, Government Relations

OUT OF TOWN TRAVEL REQUESTS

KIM BECKER

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 04/10/2024 DATE OF DEPARTURE/RETURN: 06/26/2024 / 06/27/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Arlington, VA Business Purpose: International Gateway Coalition Meeting

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>700</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>400</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>150</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>1,350</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 4/10/24

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

Casey Diane

From: Matthews, Maria <Maria.Matthews@MWWA.com>
Sent: Wednesday, April 10, 2024 8:13 AM
To: ebleonard@panynj.gov; vmccain@lawa.org; spetty@dfwairport.com; chelsea.witherspoon@flydenver.com; mbaltzell@tampaairport.com; carrie.ryan@cityofchicago.org; Casey Diane; aracelis.mercado@goaa.org; Myrtice Williams
Subject: RE: June 2024 IGC Meeting Hosted by MWWA

Good Morning All,

Thank you for your patience while I worked with a number of internal and external schedules in finalizing the next IGC meeting date.

I want to confirm that the date that emerged as most popular is **Thursday, June 27**. The meeting will be held at MWWA's offices (2733 Crystal Drive, Arlington, VA) and I will share specific meeting venue details as we approach this date.

I am currently working to arrange for a block of rooms from June 26 through June 28 at a nearby hotel as there are several within walking distance to our headquarters. If your airport director will require additional night's stay, please let me know and I can work with the hotel to add dates as needed.

Jack Potter, MWWA President & CEO, will also be reaching out to the group with a "welcome note" later this afternoon. Please do not hesitate to reach out to me with any logistical questions.

Maria D. Matthews, CAE
Federal Government Affairs Program Manager
703.417.8669 (desk)
703.286.9142 (cell)



From: Matthews, Maria
Sent: Thursday, March 21, 2024 12:37 PM
To: ebleonard@panynj.gov; vmccain@lawa.org; spetty@dfwairport.com; chelsea.witherspoon@flydenver.com; mbaltzell@tampaairport.com; carrie.ryan@cityofchicago.org; timothy.smith@phl.org; dcasey@san.org; aracelis.mercado@goaa.org
Subject: June 2024 IGC Meeting Hosted by MWWA

Good Afternoon All,

I have been working with Jack's assistant and our room availability here at MWWA and am offering below a series of June dates during which we would host the next International Gateway Council meeting. For planning purposes as you look at each of your airport director's schedules we propose the usual single day meeting timeline from 9:00 am to 3:00 pm and for those arriving the evening prior we would organize a dinner to offer an opportunity to network outside the confines of the meeting room.

- Wednesday, June 5 9:00 am to 3:00 pm
- Thursday, June 6 9:00 am to 3:00 pm
- Wednesday, June 12 9:00 am to 3:00 pm
- Thursday, June 13 9:00 am to 3:00 pm
- Thursday, June 27 9:00 am to 3:00 pm
- Friday, June 28 9:00 am to 3:00 pm

Kindly respond to me with those dates that work best for your director and I will tabulate the overlap and circle back with you with the preferred date(s) so we can put a meeting on calendar.

Thank you,

Maria D. Matthews, CAE
Federal Government Affairs Program Manager
703.417.8669 (desk)
703.286.9142 (cell)



FY 2024 Per Diem Rates for ARLington, Virginia

Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
District of Columbia	Washington DC (also the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington and Fairfax, in Virginia; and the counties of Montgomery and Prince George's in Maryland)	\$79	\$18	\$20	\$36	\$5	\$59.25
Loudoun	Loudoun	\$69	\$16	\$17	\$31	\$5	\$51.75
Wallops Island	Accomack	\$64	\$14	\$16	\$29	\$5	\$48.00

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 03/28/2024 DATE OF DEPARTURE/RETURN: 05/22/2024 / 05/23/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Atlanta, GA

Business Purpose: Delta Headquarters Visit

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>400</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>700</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>150</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>1,350</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 4/10/24

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____



FY 2024 Per Diem Rates for Atlanta, Georgia

Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Atlanta	Fulton / Dekalb	\$74	\$17	\$18	\$34	\$5	\$55.50

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 04/17/2024 DATE OF DEPARTURE/RETURN: 06/09/2024 / 06/14/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Amsterdam, Paris, London, Frankfurt

Business Purpose: European Airlines Air Service Visits

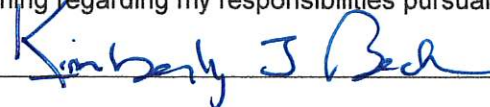
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>		\$ 10,000
• Rental Car		\$
• Other Transportation (Taxi, TNC, Train, Bus)		\$ 300
• Auto (Gas, Parking/Tolls, Mileage)		\$
B. Lodging		\$ 2,000
C. Meals and Incidental Expenses (<i>Per Diem</i>)		\$ 900
D. Seminar and Conference Fees		\$
E. Entertainment		\$
TOTAL PROJECTED TRAVEL EXPENSES		\$ 13,200

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 4/17/24

CERTIFICATION BY ADMINISTRATOR *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

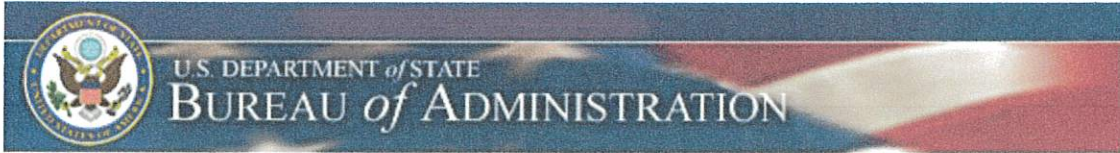
Administrator's Signature: _____ Date: _____



**Foreign Per Diem Rates In U.S. Dollars
DSSR 925**

**GERMANY: Frankfurt am Main
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
GERMANY	Frankfurt am Main	01/01	12/31	222	115	337	N/A	03/01/2023



**Foreign Per Diem Rates In U.S. Dollars
DSSR 925**

**UNITED KINGDOM: London
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
UNITED KINGDOM	London	01/01	12/31	363	178	541	View	01/01/2024



**Foreign Per Diem Rates In U.S. Dollars
DSSR 925**

**FRANCE: Paris
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
FRANCE	Paris	01/01	12/31	476	161	637	View	02/01/2024



**Foreign Per Diem Rates In U.S. Dollars
DSSR 925**

**NETHERLANDS: Amsterdam
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
NETHERLANDS	Amsterdam	01/01	12/31	424	140	564	N/A	02/01/2024

TRAVEL EXPENSE REIMBURSEMENT

KIM BECKER

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

Employee/Trip Information

Date: _____

Name: Kimberly J. Becker Dept: 6 - Executive Division
 Departure Date: 4/1/2024 Return Date: 4/5/2024 Report Due: 5/5/24
 Destination: Dallas, TX
 Business Purpose: Airport Experience Conference and EWIA Annual Meeting (cancelled)

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		4/1/24 Monday	4/2/24 Tuesday	4/3/24 Wednesday	4/4/24 Thursday	4/5/24 Friday	4/6/24 Saturday	4/7/24 Sunday	
Air Fare, Railroad, Bus	774.20								-
Conference Fees	752.34								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		27.58				21.82			49.40
Lodging		200.15	200.15	200.15	200.15	323.82			1,124.42
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ 1,526.54								\$ 1,173.82

Expense items included in Per Diem:

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	4/1/24	4/2/24	4/3/24	4/4/24	4/5/24	4/6/24	4/7/24	TOTAL
	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
Breakfast	\$16.00					16.00		16.00
Lunch	\$17.00	17.00				17.00		34.00
Dinner	\$31.00	31.00						31.00
Incidentals	\$5.00	5.00	5.00	5.00	5.00			25.00
Total M&IE	\$69.00							
Approved Meal Exception Above Per Diem Rate ¹								
Total Meal and Incidental Expenses	\$ 53.00	\$ 5.00	\$ 5.00	\$ 5.00	\$ 38.00	\$ -	\$ -	106.00

Trip Grand Total	2,806.36
LESS Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	1,526.54
Due Traveler - if positive amount, prepare check request	
Due Authority - if negative, attach check payable to SDCRAA	\$1,279.82

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445
 Traveler's Signature: Kimberly J. Becker Date: 4/11/24

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)

I, _____ hereby certify that this document was approved by the Executive Committee at it's meeting on _____
 Clerk Signature: _____ Date: _____



APRIL 1-4, 2024
GAYLORD TEXAN / DALLAS, TX



Conference Registration

CONFIRM



Badge ID: 200147

Save or print this email to scan the QR code at registration for badge pickup.

December 28, 2023

Airport Experience® Conference Registration Confirmation

Save this email to present at the Registration counter quickly have your badge printed.

Hi Kimberly Jane

Thank you for registering to attend the 20th anniversary of the Airport Experience Conference! We look forward to celebrating with you April 1-4, 2024, at the Gaylord Texan in Dallas, TX. If you have any questions, please contact us at conference@airportxnews.com.

See you in Dallas!

Team AX

YOUR REGISTRATION DETAILS

Badge Number:	200147
Reg Type:	Airport Director
Name:	Kimberly Jane Becker
Title:	CEO
Company Name:	San Diego County Regional Airport Author
Address:	[REDACTED]
	San Diego, CA 92104
Phone:	16192411401
Cell Phone:	16192411401
Email:	kbecker@san.org

You can access this information in the [registration resource center](#).

FINANCIAL SUMMARY & EVENT TICKET DETAILS

Badge	Name	Registration Class	Item Total
200147	Kimberly Jane Becker	Airport Director	\$695.00
	1 - (ARD) Airport Director - \$500.00		
	1 - (AWARDS) Awards Gala - \$195.00		
	subtotal:		\$695.00
	sales tax:		\$57.34
	Total Amount:		\$752.34
	Total Paid: (credit card ending in 6785)		\$752.34
	Balance Due:		\$0.00

This summary reflects your registration fees and the events you have selected. All credit card transactions will appear on your statement as: Clarion Events.

HOTEL & TRAVEL

Our official partners at Connections Housing have negotiated discount hotel blocks with convenient hotel options with flexible change and cancellation policies. Book by Friday, March 1 to secure your rooms. Please keep in mind the event dates are April 1 – 4, 2024 with the AX Awards Gala taking place on the evening of April 4. We recommend arriving April 1 and departing April 5. Sponsors and exhibitors may arrive earlier.

Make your hotel reservations today [here](#).

What's Next?

Over the next few months, we'll continue to keep you updated with exciting new event information, special events, and education sessions as they are announced. Be sure to bookmark our website and follow us on social media for the most up-to-date information.

Visit our website here

Did you forget to add a special event to your registration? Visit the registration resource center to add your Women in Leadership Breakfast or AX Awards tickets before they sell out!



Traveltrust
374 North Coast Highway 101
Encinitas, CA 92024
760-635-1700

For a single calendar entry click [here](#)
Travel Itinerary

Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: EWMLLL

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

American Airlines - Flight Number 2015 Confirmation: AZSRCV

Departure: Mon, 04/1/2024 9:50 AM
Departure City: San Diego, CA ([SAN](#))
Departing Terminal: TERMINAL 2
Status: Confirmed

Arrival: Mon, 04/1/2024 2:48 PM
Arrival City: Dallas/Ft Worth, TX ([DFW](#))
Arrival Terminal:
Class of Service: V - ECONOMY

Equipment: 321
Meal: Refreshment
Travel Time: 2 hour(s) 58 minute(s)
[Add flight to Calendar](#)
[Baggage Info](#)
[Weather](#)
CHECK IN

Seat Assignments: BECKER/KIMBERLY JANE - 09C
AISLE SEAT CONFIRMED
FREQUENT FLYER NUMBER [REDACTED]

American Airlines - Flight Number 2720 Confirmation: AZSRCV

Departure: Fri, 04/5/2024 8:15 AM
Departure City: Dallas/Ft Worth, TX ([DFW](#))
Departing Terminal:
Status: Confirmed

Arrival: Fri, 04/5/2024 8:38 AM
Arrival City: Tucson, AZ ([TUS](#))
Arrival Terminal:
Class of Service: S - ECONOMY

Equipment: 321
Travel Time: 2 hour(s) 23 minute(s)
[Add flight to Calendar](#)
[Baggage Info](#)
[Weather](#)
CHECK IN

Seat Assignments: BECKER/KIMBERLY JANE - 09C
AISLE SEAT CONFIRMED
FREQUENT FLYER NUMBER [REDACTED]

American Airlines - Flight Number 3198 Confirmation: AZSRCV

Departure: Sun, 04/7/2024 7:00 AM
Departure City: Tucson, AZ ([TUS](#))
Departing Terminal:
Status: Confirmed

Arrival: Sun, 04/7/2024 7:57 AM
Arrival City: Phoenix, AZ ([PHX](#))
Arrival Terminal: TERMINAL 4
Class of Service: M - ECONOMY

Equipment: E75
Travel Time:
[Add flight to Calendar](#)
[Baggage Info](#)
[Operating Carrier Baggage Info](#)
[Weather](#)
CHECK IN

Operated By SKYWEST AIRLINES AS AMERICAN EAGLE
Seat Assignments: BECKER/KIMBERLY JANE - 09C
AISLE SEAT CONFIRMED
FREQUENT FLYER NUMBER [REDACTED]

*Cancelled
- see new flight
return flight
attached*

American Airlines - Flight Number 2613 Confirmation: AZSRCV

Departure: Sun, 04/7/2024 10:09 AM
Departure City: Phoenix, AZ ([PHX](#))
Departing Terminal: TERMINAL 4
Status: Confirmed

Arrival: Sun, 04/7/2024 11:26 AM
Arrival City: San Diego, CA ([SAN](#))
Arrival Terminal: TERMINAL 2
Class of Service: M - ECONOMY

Equipment: 738
Travel Time: 1 hour(s) 17 minute(s)
[Add flight to Calendar](#)
[Baggage Info](#)
[Weather](#)
CHECK IN

Seat Assignments: BECKER/KIMBERLY JANE - 17C
EXIT ROW AISLE SEAT CONFIRMED
FREQUENT FLYER NUMBER [REDACTED]

Invoice Detail

Name: BECKER/KIMBERLY JANE			
American	Issue Date: 01/5/2024	<i>See Exchange Detail</i>	
Airlines Ticket: 0018077446781			Amount: \$0.00
Invoice Number: 7045397			
Service Fee: 8900866586649	Issue Date: 01/3/2024		Amount: \$30.00
Service Fee: 8900866710133	Issue Date: 01/5/2024		Amount: \$30.00
			Total Fare: USD \$60.00

Your total has been charged to American Express ending in 1013

Exchange Detail

New Ticket Number:	0018077446781	Issue Date: 1/5/2024	New Airfare: \$1,043.20
Original Ticket Number:	0018076951521		Original Airfare: -\$1,043.20
			Airline Change Fee: \$0.00
			Amount Charged: \$0.00

General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED, BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing TravelTrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit www.tsa.gov. For emergency after-hours service from anywhere, please call 882-990-7183. Calls are billable at \$45 domestic and \$65 international, plus applicable ticketing and international fees.



Traveltrust
374 North Coast Highway 101
Encinitas, CA 92024
760-635-1700

For a single calendar entry click [here](#)

Travel Itinerary

Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: EWMLLL

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

AA American Airlines - Flight Number 2073

Confirmation: AZSRCV

Departure: Fri, 04/5/2024 12:38 PM	Arrival: Fri, 04/5/2024 1:51 PM	Equipment: 321
Departure City: Dallas/Ft Worth, TX (DFW)	Arrival City: San Diego, CA (SAN)	Meal: Refreshment
Departing Terminal:	Arrival Terminal: TERMINAL 2	Travel Time: 3 hour(s) 13 minute(s)
Status: Confirmed	Class of Service: M - ECONOMY	Add flight to Calendar
		Baggage Info
		Weather
		CHECK IN

Seat Assignments: BECKER/KIMBERLY JANE - 17C
FREQUENT FLYER NUMBER ~~11134330~~

Invoice Detail

Name: BECKER/KIMBERLY JANE		
American Airlines Ticket: 0017060493993	Issue Date: 04/5/2024	<i>See Exchange Detail</i>
Invoice Number: 7055849		Amount: \$0.00
Service Fee: 8900866586649	Issue Date: 01/3/2024	Amount: \$30.00
Service Fee: 8900866710133	Issue Date: 01/5/2024	Amount: \$30.00
Service Fee: 8900871448888	Issue Date: 04/5/2024	Amount: \$30.00
		Total Fare: USD \$90.00

Your total has been charged to American Express ending In 1013

Exchange Detail

New Ticket Number: 0018077446781	Issue Date: 1/5/2024	New Airfare: \$1,043.20
Original Ticket Number: 0018076951521		Original Airfare: -\$0.00
		Airline Change Fee: \$0.00
		Amount Charged: \$0.00
New Ticket Number: 0017060493993	Issue Date: 4/5/2024	New Airfare: \$774.20
Original Ticket Number: 0018077446781		Original Airfare: -\$1,043.20
		Airline Change Fee: \$0.00
		Amount Charged: \$0.00

General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit www.tsa.gov. For emergency after-hours service from anywhere, please call 1-682-990-7183. Calls are billable at \$45 domestic and \$55 international, plus applicable ticketing and international fees.



GAYLORD HOTELS®

GAYLORD TEXAN

GUEST FOLIO

4344	BECKER/K	175.00	04/05/24	11:00	54928	25252
ROOM	NAME	RATE	DEPART	TIME	ACCT#	GROUP
GKNO	SAN DIEGO COUNTY REG		04/01/24	13:18		
TYPE			ARRIVE	TIME		
5						

ROOM CLERK	ADDRESS	PAYMENT	MBV#:	XXXXX9603
------------	---------	---------	-------	-----------

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
04/01	GP ROOM 4344, 1	175.00		Room - 04/01
04/01	STATETAX 4344, 1	2.40		
04/01	STATETAX 4344, 1	9.30		\$200.15
04/01	CITYTAX 4344, 1	10.85		
04/01	STATETAX 4344, 1	1.20		
04/01	CITYTAX 4344, 1	1.40		
04/02	GP ROOM 4344, 1	175.00		Room - 04/02
04/02	STATETAX 4344, 1	2.40		
04/02	STATETAX 4344, 1	9.30		\$200.15
04/02	CITYTAX 4344, 1	10.85		
04/02	STATETAX 4344, 1	1.20		
04/02	CITYTAX 4344, 1	1.40		
04/03	GP ROOM 4344, 1	175.00		Room - 04/03
04/03	STATETAX 4344, 1	2.40		
04/03	STATETAX 4344, 1	9.30		\$200.15
04/03	CITYTAX 4344, 1	10.85		
04/03	STATETAX 4344, 1	1.20		
04/03	CITYTAX 4344, 1	1.40		
04/04	GP ROOM 4344, 1	175.00		Room - 04/04
04/04	STATETAX 4344, 1	2.40		
04/04	STATETAX 4344, 1	9.30		\$200.15
04/04	CITYTAX 4344, 1	10.85		
04/04	STATETAX 4344, 1	1.20		
04/04	CITYTAX 4344, 1	1.40		
04/05	MC CARD			

\$832.71

TO BE SETTLED TO: MASTERCARD CURRENT BALANCE .00

EXPRESS CHECK-OUT OPTIONS HAVE BEEN PROVIDED ON THE BACK TO HELP EXPEDITE YOUR DEPARTURE. ANY ADDITIONAL CHARGES INCURRED WILL BE CHARGED TO YOUR CREDIT CARD. THANK YOU.

\$800.60

See our "Privacy & Cookie Statement" on Marriott.com

Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy Account Statement for updated activity. See members.marriott.com for new Marriott Bonvoy benefits.



GAYLORD TEXAN
 1501 GAYLORD TRAIL
 GRAPEVINE, TX 76051
 PH# 817-778-1000 FAX# 817-722-2184

Treat yourself to the comfort of Gaylord Hotels at home. Visit GaylordHotelsStore.com

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

04/01 - Transportation
Airport to Hotel

Casey Diane

From: Kim Becker [REDACTED]
Sent: Tuesday, April 2, 2024 6:08 AM
To: Casey Diane
Subject: Fwd: Your Monday afternoon trip with Uber

Airport to hotel.

Begin forwarded message:

From: Uber Receipts <noreply@uber.com>
Date: April 1, 2024 at 10:21:18 PM CDT
To: [REDACTED]
Subject: Your Monday afternoon trip with Uber

Uber

Total **\$27.58**
April 1, 2024

Total **\$27.58**

Trip fare \$14.75

Subtotal \$14.75

Dallas Fort Worth Airport Terminal Toll [?](#) \$2.00

Booking Fee [?](#) \$1.98

DFW Airport Surcharge	\$4.00
Tip	\$4.59
Texas Regulatory Recovery Fee	\$0.26

Payments


 **Visa** ●●●●1275 \$27.58
4/1/24 10:21 PM

[Switch Payment Method](#)

[Download PDF](#)


You rode with Marsha


4.96 ★ Rating

 Has passed a multi-step safety screen

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

 7.04 miles | 14 min

 **4:07 PM**
Level 1 Gates C2 - C39,
Dallas Fort Worth

International Airport (DFW),
DFW Airport, TX 75261, US

4:22 PM

1501 Gaylord Trl, Grapevine,
TX 76051, US



[Report lost item >](#)

[Contact support >](#)
[Contact support >](#)

[My trips >](#)

Uber

[Forgot password](#)

[Privacy](#)

[Terms](#)

Uber Technologies
1725 3rd Street,
San Francisco,
California
94158

04/05 - Transportation
Hotel to Airport

Casey Diane

Subject: FW: Your ride with Stormi on April 5

Subject: Your ride with Stormi on April 5



APRIL 5, 2024 AT 9:59 AM

Thanks for riding with Stormi!

100% of tips go to drivers. [Add a tip](#)

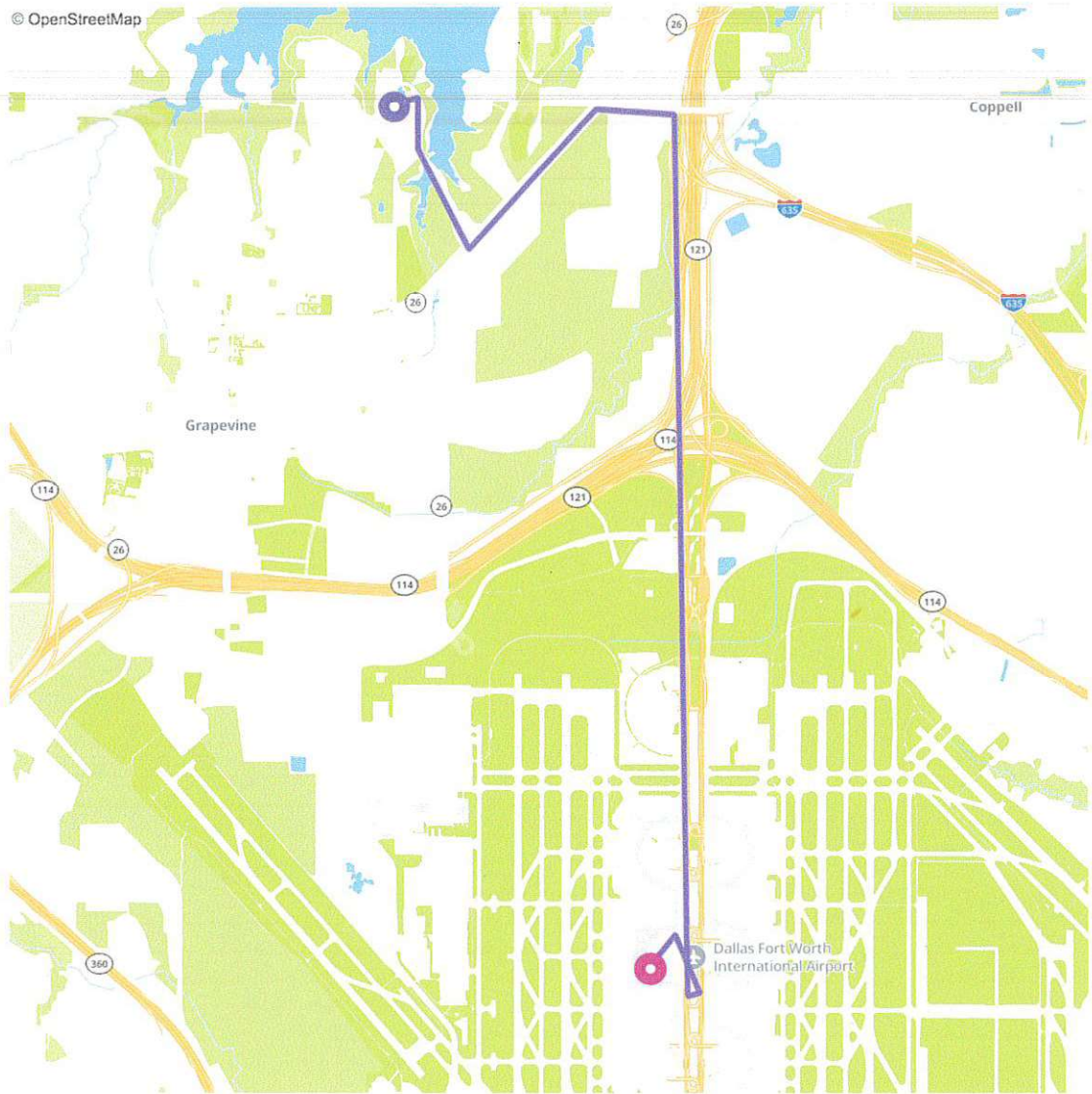
Lyft fare (7.06mi, 12m 27s)	\$19.38
Texas Surcharge	\$0.45
Tip	\$3.97
 Lyft Credits	-\$1.98

 Visa *1275

\$21.82

You've already paid for this ride.

This total may not match the charge on your account statement. The payment for this ride might be combined with any other rides you took on April 5, 2024. Keep in mind that the cost of this ride and the total charge may not reflect refunds, credits, or other changes.



- **Pickup** 9:59 AM
1501 Gaylord Trl, Grapevine, TX
- **Drop-off** 10:11 AM
2400 Aviation Dr Dfw Airport, TX

You just connected

We hope you enjoyed your Women+ Connect ride. Because you're opted in, you're more likely to ride with women and nonbinary drivers.

[Learn more](#)

Tin driver

Find lost

Request

View your ride cost breakdown or get help at any time in the ['Ride History'](#) tab in your Lyft app.

Help Center

Receipt #1932840932213538898

We never share your address with your driver after a ride.
[Learn more](#) about our commitment to safety.

[© OpenStreetMap](#)

© 2024 Lyft, Inc.
548 Market St., P.O. Box 68514
San Francisco, CA 94104
CPUC ID No. TCP0032513 - P

Work at Lyft
Become a Driver

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 11/06/2023 DATE OF DEPARTURE/RETURN: 03/31/2024 / 04/04/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Dallas, TX

Business Purpose: 2024 Airport Experience Conference

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>700.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>1,400.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>350.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,550.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Nov 6, 2023

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Arely Valenzuela, Assitant Authority Clerk I, certify that this document was approved by the
(Name of Clerk)

Executive Committee at its 11/27/23 meeting.
(Meeting Date)

Casey Diane

From: Carolyn Ward <carol@airportxnews.com>
Sent: Thursday, October 12, 2023 8:10 AM
To: Becker Kim; Andrew Tellijohn
Subject: AXN Director of the Year - Large Airports

Hi Kim,

Following up on our conversation this morning, congratulations again on being selected by Airport Experience News as our Director of the Year in the large airports division!

This year, our Directors of the Year will be celebrated in the year-end Leadership issue of Airport Experience News magazine and will be honored at the 2024 Airport Experience Conference. We hope that you will join us as our guest for the conference.

I've copied our senior writer, Andy Tellijohn, on this email. Andy will be writing the feature article on you. We'd also like to get some images from you in the airport environment (preferably ones that are exclusive to the AXN article), and the names of a few industry colleagues and friends who might want to speak about your impact on SAN and the North American airport industry.

We'd also like to make an announcement of your award in mid-November. We'll write up a news item for our website and NewsFlash – I'm hoping we can get a headshot and a quick quote from you on that. Perhaps you can loop in your corporate communications team to assist?

Meantime, happy travels!

Thanks,
Carol

CAROL WARD (she/her)
Editor-in-Chief
Airport Experience® News - A Division Of Clarion UX
direct: 619-750-7736
email: carol@airportxnews.com

See you at the 2024 AX Conference – our 20th Anniversary!
April 1-4, 2024 | Gaylord Texan Convention Center | Dallas, TX

High Confidentiality Notice: Privileged/Confidential information may be contained in this message. If you are not the addressee indicated in this message (or responsible for the delivery of the message to such person), you may not copy or deliver this message to anyone. In such case you should destroy the message, and notify us immediately at the registered address. Opinions, conclusions and other information expressed in this message are not given or endorsed by

AX INSIDER

AXiNsider:
A PODCAST FROM AIRPORT EXPERIENCE® NEWS
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REGISTER
NOW



REGISTER NOW



2024 AXC AGENDA

We're looking forward to welcoming you back! Please check this page frequently as events, information and details will be updated regularly leading up to the event.

All events are open to badge holders unless otherwise noted.

**Dates and time are subject to change.*

Location

- Booth 639
- Gaylord Tour Lobby Entrance
- Longhorn E/F
- Longhorn E/G
- Longhorn Lobby
- Longhorn Marble Foyer
- Tate 1-4
- Tate B/C
- Tate B/C Lobby
- Texas A/B
- Texas A/B Lobby
- Texas C/D
- Texas C/D Lobby
- Texas C/D Pre-Function Lobby

Type

- Exhibit Hall
- Networking
- Reception
- Registration
- Schmooze
- Session

Day

- Monday
- Tuesday
- Wednesday
- Thursday
- Friday
- Saturday
- Sunday

Monday, April 1

11:30am - 1:30pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

1:00pm - 5:30pm

Airport Tours: Dallas/Fort Worth International Airport and Dallas Love Field

Confirmation required! You must add this event to your registration. ID submission and approval required before final confirmation. Busses will begin loading at 12:45 pm and will depart promptly at 1 pm.

Tours sponsored by **Dallas/Fort Worth International Airport** and **Dallas Love Field**

Location: Gaylord Tour Lobby Entrance

Tuesday, April 2

7:00am - 7:30am

Women in Leadership Pre-Breakfast Networking

Sponsored by **SSP America**

Location: Texas C/D Lobby

7:00am - 3:30pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

7:30am - 9:00am

Women in Leadership Breakfast

Join us for this fourth annual celebration of women in the airports and concessions industries.

Ticketed event – space is limited! You must add this event to your registration to participate. Confirmation required.

Welcome Address: **Zenola Campbell**, Vice President Concessions, Dallas/Fort Worth International Airport

Moderator: **Melissa K. Montes**, Vice President and Publisher, Airport Experience News

Panelists: **Nyika Allen**, Senior Director, Global Operational Excellence, Vantage Airport Group; **Lauryn Mangum Reed**, Executive Vice President, TMG Hospitality USA; **Khalia Moore**, Senior Manager, Airport Dining & Retail, Seattle-Tacoma International Airport; **Elisabeth Sailer**, Chief Commercial Officer, Munich Airport NJ LLC

Outstanding Woman In Leadership Awards sponsored by **Minute Suites**

Event Sponsors: **Be Relax**, **The Coffee Bean & Tea Leaf**, **Half Moon Empanadas**, **PROPS Luggage**, **SSP America**, **Strategy Maven**, **Tandem Creative LLC**, **Vera Bradley**

Location: Texas C/D

8:00am - 9:00am

Breakfast And Networking

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Texas A/B

9:00am - 9:15am

Networking Break

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Texas A/B Lobby

9:15am - 9:25am

Opening Remarks

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

9:25am - 9:45am

Session 1: A Fireside Chat with the Session Room Sponsor

General Session Room Sponsored by **Inspire Brands**

Location:

9:45am - 10:10am

Session 2: Founder's Spotlight

In celebration of the 20th Anniversary of the Airport Experience Conference, Conference Founder **Pauline Armbrust** joins AXN's **Melissa K. Montes** for a discussion on industry evolution and the opportunities that lie ahead.

General Session Room Sponsored by **Inspire Brands**

Location: Texas A/B

10:10am - 10:30am

Networking Break

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Texas A/B Lobby

10:30am - 11:45am

Session 3: Ensuring The Continued Relevance Of The ACDBE Program

The ACDBE program is facing myriad challenges ranging from the rising cost of doing business to concessionaire consolidation. Perhaps more worrisome, the entire ACDBE program could face an existential threat down the road given that the U.S. Supreme Court has signaled a possible end to business supplier diversity and workplace DEI programs. This panel will discuss how to put the ACDBE program on better footing and secure its role for the long term.

Moderator: **Warner Session**, Principal, Session Law Firm

Panelists:

Tamela Lee, Vice President, Business Diversity & Development, Dallas/Fort Worth International Airport;

Gonzalo de la Melena Jr., Founder and CEO, Emerging Airport Ventures; **Eboni Wimbush**, President & CEO, Airport Minority Advisory Council

Session sponsored by **Love From USA**

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

12:00pm - 2:00pm

Property Managers' Luncheon

Sponsored by **HMSHost**

Location: Texas C/D

2:00pm - 3:30pm

Session 4: Trends Mixer

Innovation in the industry is as robust as ever, with new strategies and best practices coming to the fore on a regular basis. Hear from a broad range of industry experts on the latest thinking about everything from sustainable design to new strategies for revenue generation.

Presenters:

Lynnwood Bibbens, CEO and Founder, ReachTV

Automating Your Data To Unlock Growth

Chris Gwilliam, Senior Vice President, Global Business Development, Airport Dimensions

The Continuing Evolution Of Traveler Expectations

Brian Hengelsberg, Senior Associate in charge of Aviation Studio, LGA Partners

Crafting Airport Experiences with Sustainable Retail and Food & Beverage Design Trends.

Jason Johnson, Founder and President, H.U.B.B. Kitchens

Revolutionizing Airport Dining: Unveiling the Power of Ghost Kitchens

Gilbert Aranza, President, Star Concessions, Ltd., and **Ashye Marcus**, Senior Business Development and Strategy Leader, Amazon

The Store of the Future: Insights on Leveraging Just Walk Out Technology to Innovate Physical Retail

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

3:30pm - 3:45pm

Networking Break

Networking sponsored by **Master ConcessionAir**

Location: Texas A/B Lobby

3:45pm - 5:00pm

Session 5: Business Pitch Showcase

Witness a handful of creative entrepreneurs pitch their concept to a panel of experienced airport and concessions operators, who will then provide feedback on the viability of those ideas in the airport environment.

Presenting Companies:

CHERRISH

Piaggio Fast Forward

Zipplicity

Smart Bar USA

Judges:

Katherine Lam, President and Co-Owner, Bambuza Hospitality Group; **Pam Dechant**, Senior Vice President of Concessions, Denver International Airport; **Carol Gabriel**, Manager, Concessions & Services, Metropolitan Washington Airports Authority; **Nancy Rosales**, Senior Vice President Category Management, Hudson

Session sponsored by **Mission Yogurt**

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

5:00pm - 6:30pm

Opening Night Kick-Off Party

Sponsored by **Delaware North**

Location: Longhorn Marble Foyer

6:30pm - 8:00pm

Opening Night Reception In Experience Hall

Opening Night Reception sponsored by **Areas USA**

AXC Meeting Zone sponsored by **Airport Dimensions**

20th Anniversary Wellness Experiences sponsored by **Be Relax**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

8:00pm - 9:30pm

After Hours in the Experience Hall

After Hours In The Experience Hall sponsored by **Paradies Lagardère**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

Wednesday, April 3

8:00am - 9:00am

Experience Hall Open

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/G

8:00am - 3:30pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

8:00am - 9:00am

Breakfast And Networking In The Experience Hall

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

9:00am - 10:00am

Schmooze: Part 1

Join us for another year of rapid-fire meetings between airport representatives and operators! In this event, airports and concessionaires meet at scheduled times for one-on-one discussions, speed-dating style. No appointment? No problem. Impromptu meetings are arranged on a first-come, first-serve basis.

Sponsored by **SAMBAZON**

Location: Tate 1-4

10:00am - 10:15am

Refreshment Break

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location:

10:15am - 11:00am

Schmooze: Part 2

The Schmooze fun continues. In this event, airports and concessionaires meet at scheduled times for one-on-one discussions, speed-dating style.

Sponsored by **SAMBAZON**

Location: Tate 1-4

11:00am - 12:00pm

2025 Experience Hall Sales Office Open

Get a jump on the 2025 AX Conference. Meet with the AX Business Development Team to select your 2025 exhibit space.

Location:

11:00am - 6:00pm

Experience Hall Open

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

12:00pm - 1:15pm

Lunch in the Experience Hall

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

1:30pm - 2:45pm

Session 6: The Concessions Profitability Factor: Mitigating Costs In A High-Wage, Inflationary Environment

Profitability in the airport concessions industry was challenging pre-pandemic, but operators say the post-pandemic environment is even more difficult. Rising costs for labor, build-outs and other capital expenses are

squeezing the bottom line. This panel will discuss best practices for maximizing profitability while also assessing if and how wholesale changes to concessions contracts are warranted.

Moderator: **Mookie Patel**, former Chief Officer-Business & Finance, Austin-Bergstrom International Airport

Panelists:

Tosin Kasali, Vice President, Business Development, HMSHost by Avolta; **Patrick Murray**, Deputy CEO, SSP America; **Carlos Ruiz**, Director of Commercial Management, Cincinnati/Northern Kentucky International Airport; **Brad Wolfe**, Commercial Manager, Salt Lake City International Airport

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

2:45pm - 3:15pm

Networking in the Experience Hall

Networking sponsored by **Master ConcessionAir**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

3:15pm - 3:30pm

Session 7: Case Study: Data Sharing at Los Angeles International Airport

The digital marketplace at LAX has successfully transformed the approach to traveler and employee engagement through the incorporation of a CRM and loyalty platform. The platform has driven positive advancements in customer interaction and revenue enhancement demonstrated by data analytics. This case study will provide details on specific tactics and deliverables from the program and provide an analysis of effectiveness and impact.

Presenter: **Chris Hartman**, Director of Digital Experiences, Airport Dimensions

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

3:30pm - 4:30pm

Session 8: Sharing and Leveraging Data to Optimize Sales

The industry is in broad agreement about the need for more data to help optimize the passenger experience, but there are multiple views on how best to make that happen. This panel will assess how data is being used today and what possibilities lie ahead.

Moderator:

Chris Hartman, Director of Digital Experiences, Airport Dimensions

Panelists:

Roxann Favors, Assistant Aviation Director/Chief Revenue Officer, Phoenix Sky Harbor International Airport;

Isabella Rhawie, Assistant Director, Concessions & Business Development, Metropolitan Airports Commission;

Roddy McOwan, Chief Development Officer, WH Smith North America; **John Cugasi**, Consultant, Paradies Lagardère

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

4:30pm - 6:00pm

Experience Hall Happy Hour

Sponsored by **Peet's Coffee**

20th Anniversary Wellness Experiences sponsored by **Be Relax**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

8:00pm - 11:00pm

Speaker's Dinner

(invitation only)

Sponsored by **SSP America**

Location:

Thursday, April 4

8:00am - 9:00am

Breakfast & Networking In The Experience Hall

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Longhorn E/F

8:00am - 2:00pm

Experience Hall Open

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

8:00am - 12:00pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

9:00am - 9:45am

Session 9: Keynote Address

Ibrahim Ibrahim, Managing Director, Portland Design

Keynote Address sponsored by **Mission Yogurt**

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

9:45am - 10:45am

Session 10: The Changing Face of Concessions – What The Future Holds

Investment in airport infrastructure is at an all-time high, and concessions programs are a key part of the planning equation. But what will traveler demand look like a decade or two down the road? Is today's concessions mix appropriate for tomorrow's traveler?

Moderator: **Philippe Guertin**, Vice President, Business Development, Americas, Plaza Premium Group

Panelists: **Ibrahim Ibrahim**, Managing Director, Portland Design; **Sammy Patel**, Vice President Commercial, Vantage Airport Group; and **Deanna Zachrisson**, Director, Revenue Generation and Partnership Development, San Diego International Airport

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

10:30am - 11:30am

2025 Experience Hall Sales Office Open

Get a jump on the 2025 AX Conference. Meet with the AX Business Development Team to select your 2025 exhibit space.

Location: Booth 639

10:45am - 11:15am

Networking In The Experience Hall

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

11:15am - 12:30pm

Session 11: Airport Opportunities

Airport terminal construction and renovation is booming, and with the new activity comes a range of new opportunities for concessionaires. In this session airport representatives will discuss their upcoming opportunities in concessions and other revenue-generating areas.

Participating Airports:

Dallas/Fort Worth International Airport

Denver International Airport

Fraport

Minneapolis-St. Paul International Airport

Orlando International Airport

Phoenix Sky Harbor International Airport

San Francisco International Airport

San Jose International Airport

Seattle Tacoma International Airport

Session sponsored by **Mission Yogurt**

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

12:30pm - 1:45pm

Lunch in the Experience Hall

Sponsored by **Subway**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

2:00pm - 3:15pm

Session 12: Directors Panel

AXN's annual panel of airport directors brings together some of the industry's most dynamic leaders for a discussion on key challenges and opportunities. This year's group will discuss the latest on pandemic recovery,

infrastructure financing, revenue generation, customer service strategies, technology and more.

Moderator: **Todd Hauptli**, CEO, American Association of Airport Executives

Panelists: **Kelly Campbell**, Lubbock Preston Smith International Airport; **Kevin Dolliole**, Louis Armstrong New Orleans International Airport; **Doug Kreulen**, Metropolitan Nashville Airport Authority; **Kevin Thibault**, Greater Orlando Aviation Authority

Session sponsored by **HMSHost**

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

6:00pm - 7:00pm

AX Awards Gala Cocktail Reception

Cocktail Reception sponsored by **Crews**

Location: Tate B/C Lobby

7:00pm - 10:00pm

AX Awards Gala

(ticketed event)

AX Awards Gala Wine sponsored by **Vino Volo**

Location: Tate B/C

REGISTER TODAY

BECOME A SUBSCRIBER



04/05/24

Ms Kimberly Becker

San Diego CA 92104
United States

Dear Ms Kimberly Becker,

Thank you for notifying us of the change in your travel schedule. We are confirming cancellation of the following reservations:

Reservation Information	Cancellation Number:	1005892
	Confirmation Number:	981983
	Guest Name:	Kimberly Becker
	Number of Guests:	1
	Arrival Date:	04/05/24
	Departure Date:	04/07/24
	Number of Nights:	2
	Room Type:	Sonoran King
	Daily Room Rate:	\$ 289.00
	Additional Charges:	12.05% State & Local taxes
	Credit card for Guarantee:	Master Card XXXXXXXXXXXXX0764 XX/XX
	Cancellation Policy:	48 hours advance of arrival
	Cancellation Penalty:	1st night's room and tax

Please call Hacienda Del Sol directly at 520-299-1501 should you need to amend or cancel any additional dining, spa or transportation reservations that may have been made directly through Hacienda Del Sol.

We are sorry that we were not able to welcome you to our resort. When you decide to rebook your stay with us, our reservation specialists would be happy to help you pick up right where you left off. Give us a call when you are ready and we can assist. We look forward to your next visit! 520-299-1501

Sincerely,
Hacienda Del Sol Guest Ranch Resort

Cancellation Penalty
\$ 323.82

Kim was supposed to go from the conference in Dallas to a conference in Tucson. She was ill, so she flew back to San Diego. Cancelling the hotel on the same one day hotel charge. day caused a





11/06/23

Ms Kimberly Becker

San Diego CA 92104
United States

Dear Ms Kimberly Becker,

Thank you for choosing Hacienda del Sol for your upcoming stay. We are delighted to confirm the following reservation:

Reservation Information	Confirmation Number:	981983
	Guest Name:	Kimberly Becker
	Number of Guests:	1
	Arrival Date:	04/05/24
	Departure Date:	04/07/24
	Number of Nights:	2
	Room Type:	Sonoran King
	Daily Room Rate:	\$ 289.00
	Rate Type:	
	Additional Charges:	12.05% State & Local taxes
	Credit card for Guarantee:	Master Card XXXXXXXXXXXX0764 XX/XX
	Cancellation Policy:	48 hours advance of arrival
	Cancellation Charge:	1st night's room and tax

Check in: 4:00pm

Check out: 11:00am

We know you will enjoy your authentic Southwestern experience with our luxurious amenities, exceptional services, organic spa treatments, award-winning dining and Arizona's most extensive wine list.

A resort fee of \$35 per room, per night will be added to your hotel bill. This resort fee includes the following featured amenities for your convenience and enjoyment: valet services with gratuity, housekeeping services with gratuity, in-room bottled water and access to thousands of newspapers and magazines through our press reader app.

Make time to rest and relax with a signature treatment at **The Spa At Hacienda Del Sol**. Choose from a variety of massages, facials, body treatments or one of our luxurious spa packages. Make your spa appointment today by calling **520-901-1320**.

Indulge in Hacienda Del Sol's fine dining restaurant, **The Grill**, featuring innovative New American Cuisine under the direction of Executive Chef Ramon Delgado. The Grill features a 750-plus label wine list, expansive desert views and award-winning Sunday Brunch. If you are looking for a more casual dining experience, **Terraza Garden Patio & Lounge** features innovative cocktails, happy hour and live music. To make a reservation at either one of our restaurants, call **520-529-3500**.

Visit our website at HaciendaDelSol.com to learn more about our resort and amenities.

Thank you again for choosing the Hacienda Del Sol Guest Ranch Resort for your stay. We look forward to welcoming you!

Sincerely,
Brian Johnson
Managing Director



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 09/26/2023 DATE OF DEPARTURE/RETURN: 04/04/2024 / 04/07/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Tucson, AZ Business Purpose: Executive Women in Airports Annual Meeting

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>600.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>1,200.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>250.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,150.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J Becker Date: 9/26/23

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Arely Valenzuela, certify that this document was approved by the
 (Name of Clerk)

Executive Committee at its 10/19/23 meeting.
 (Meeting Date)

**Executive Women in Aviation Retreat | April 4 – 7, 2024
Tucson, AZ**

DRAFT AGENDA*			
Date	Time	Event	Other
Thursday, April 4, 2024	6:00pm – 8:00pm	Welcome Dinner The Grille at Hacienda del Sol	Sponsor TAA
Friday, April 5, 2024	8:00am – 9:00am	Breakfast Hacienda del Sol	Sponsor TAA
	9:00am – 12:00pm	CEO Leadership Workshop** with Jan Hill, Jan Hill Enterprises	Sponsor TAA
	12:00 – 12:30pm	Shuttle to Westward Look Hotel	Transportation TAA
	12:30pm – 1:30pm	Lunch Westward Look	Sponsor TAA
	1:30pm – 4:30pm	Outdoor Activity (TBD) Horseback Riding or other activity	Sponsor TAA
	4:30pm – 5:00pm	Shuttle to Hacienda Del Sol	Transportation TAA
	5:00pm – 6:00pm	Personal Time	
	6:00pm – 6:30pm	Shuttle to Dinner	Transportation TAA
	6:00pm – 8:30pm	Dinner Wildflower	Sponsor TAA
	8:30pm – 9:00pm	Shuttle to Hacienda del Sol	Transportation TAA
Saturday, April 6, 2024	8:00am – 9:00am	Breakfast Hacienda del Sol	Sponsor TAA
	9:00am – 10:00am	Shuttle to Titan Missile Museum	TAA will sponsor and provide transportation
	10:00am – 12:00pm	Titan Missile Museum	
	12:00pm – 12:30pm	Shuttle to Tubac Arts and Culture Experience	
	12:30 – 1:30pm	Lunch (TBD)	
	1:30pm – 4:00pm	Walk/Shop Tubac	
	4:00pm – 5:00pm	Shuttle to Hacienda del Sol	

	5:00pm – 6:30pm	Personal Time	
	6:30pm – 7:00pm	Shuttle to Dinner	Transportation TAA
	7:00pm – 8:30pm	Dinner El Charro	Sponsor TAA
	8:30pm – 9:00pm	Shuttle to Hotel	Transportation TAA
Sunday, April 7, 2024	8:00am – 9:00am	Breakfast Hacienda del Sol	
	9:00am -	Departures	

*Schedule subject to change

**CEO Leadership Workshop Information

Proposed Topics for CEO leadership session (refers to one of us who assumes a new leader role) or wants to change our leadership style and strategy (topics will be refined in consultation with consultant to ensure adequate time for quality discussion).

- CEO Leadership Style | Style - command and control, self-directed, etc.; Brand - how do you want to be perceived internally/externally; Executive Coaching and Development - tips and resources
- Board/Council Management for CEOs | CEO managing the relationship; understanding good governance, public administration best practices and managing the conversation about federal regulations
- Strategic Workforce Planning | Needs analysis and action plan; ways to accelerate performance (compensation strategy, performance management process, consistency, accountability, training and tools.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

Employee/Trip Information Date: _____

Name: Kimberly J. Becker Dept: 6 - Executive Division

Departure Date: 4/10/2024 Return Date: 4/11/2024 Report Due: 5/11/24

Destination: Sacramento, CA

Business Purpose: CAC Board Meeting

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		4/10/24 Wednesday	4/11/24 Thursday	4/12/24 Friday	4/13/24 Saturday	4/14/24 Sunday	4/15/24 Monday	4/16/24 Tuesday	
Air Fare, Railroad, Bus	279.08								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare			33.56						33.56
Lodging	498.48								498.48
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ 279.08								\$ 532.04

Expense items included in Per Diem:

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate
Breakfast
Lunch
Dinner
Incidentals
Total M&IE

	4/10/24 Wednesday	4/11/24 Thursday	4/12/24 Friday	4/13/24 Saturday	4/14/24 Sunday	4/15/24 Monday	4/16/24 Tuesday	
								-
	17.00	17.00						34.00
								-
	5.00	5.00						10.00
								-
Total Meal and Incidental Expenses	\$ 22.00	\$ 22.00	\$ -	\$ -	\$ -	\$ -	\$ -	44.00

Approved Meal Exception Above Per Diem Rate¹

	855.12
Trip Grand Total	
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	279.08
Due Traveler - if positive amount, prepare check request	
Due Authority - if negative, attach check payable to SDCRAA	\$ 576.04

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445

Traveler's Signature: Kimberly J. Becker Date: 4/15/24

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)

I, _____ hereby certify that this document was approved by the Executive Committee at it's meeting on _____

Clerk Signature: _____ Date: _____



Traveltrust
374 North Coast Highway 101
Encinitas, CA 92024
760-635-1700

For a single calendar entry click [here](#)

Travel Itinerary

Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: SIZMMV

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

Southwest Airlines - Flight Number 4521		Confirmation: 38FQKV
Departure: Wed, 04/10/2024 1:30 PM Departure City: San Diego, CA (SAN) Departing Terminal: TERMINAL 1 Status: Confirmed	Arrival: Wed, 04/10/2024 3:10 PM Arrival City: Sacramento, CA (SMF) Arrival Terminal: CENTRAL TERMINAL B Class of Service: D - ECONOMY	Equipment: 73W Travel Time: 1 hour(s) 40 minute(s) Add flight to Calendar Baggage Info Weather CHECK IN
Seat Assignments: OPEN SEATING ON SOUTHWEST FREQUENT FLYER NUMBER [REDACTED]		

Alaska Airlines - Flight Number 3439		Confirmation: WSLDXL
Departure: Thu, 04/11/2024 3:10 PM Departure City: Sacramento, CA (SMF) Departing Terminal: CENTRAL TERMINAL B Status: Confirmed	Arrival: Thu, 04/11/2024 4:44 PM Arrival City: San Diego, CA (SAN) Arrival Terminal: TERMINAL 2 Class of Service: N - Economy	Equipment: E75 Travel Time: 1 hour(s) 34 minute(s) Add flight to Calendar Baggage Info Operating Carrier Baggage Info Weather
Operated By SKYWEST AIRLINES AS ALASKASKYWEST Seat Assignments: BECKER/KIMBERLY JANE - 06C AISLE SEAT CONFIRMED FREQUENT FLYER NUMBER [REDACTED]		

Invoice Detail

Name: BECKER/KIMBERLY JANE		
Southwest	Issue Date: 01/23/2024	
Airlines Ticket: 5268081107481		Amount: \$89.98
Invoice Number: 7047626		
Service Fee: 8900867647568	Issue Date: 01/23/2024	Amount: \$30.00
Name: BECKER/KIMBERLY JANE		
Alaska	Issue Date: 01/30/2024	
Airlines Ticket: 0278083421755		Amount: \$129.10
Invoice Number: 7048547		
Service Fee: 8900868018381	Issue Date: 01/30/2024	Amount: \$30.00
		Total Fare: USD \$279.08
Your total has been charged to American Express ending In 1013		

General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit www.tsa.gov. For emergency after-hours service from anywhere, please call 682-990-7183. Calls are billable at \$45 domestic and \$55 international, plus applicable ticketing and international fees.

THE SAWYER

Kimberly Becker
 [REDACTED]
 [REDACTED]
 San-Diego [REDACTED]
 United States

Room 1017
 Arrival 04-10-24
 Departure 04-11-24
 Folio 26557
 Cashier 206

California Airport Council
 California Airports Council Board Meetin

Date	Description	Charges	Credits
04-10-24	*Accommodation	429.00	
04-10-24	City Occupancy Tax - 12%	51.48	
04-10-24	Tourism Fee - 1.195%	5.13	
04-10-24	Sacramento Tourism Assessment 3%	12.87	
04-11-24	MasterCard XXXXXXXXXXXX1184 XX/XX		498.48
Total Charges		498.48	
Total Credits			498.48
Balance			0.00

Thank you for staying with us at The Kimpton Sawyer Hotel!

Casey Diane

From: no-reply@lyftmail.com on behalf of Lyft Receipts <no-reply@lyftmail.com>
Sent: Thursday, April 11, 2024 1:38 PM
To: Becker Kim
Subject: Your ride with Oksana on April 11



APRIL 11, 2024 AT 1:11 PM

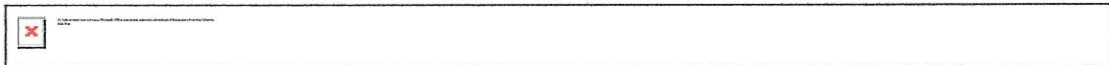
Thanks for riding with Oksana!

100% of tips go to drivers. [Add a tip](#)

Lyft fare (10.89mi, 12m 56s)	\$23.52
Service Fee, includes a \$0.75 Lyft California Driver Benefits Fee	\$4.45
Tip	\$5.59

Visa *1275 **\$33.56**

The fare above includes any other Fees and Other Charges, as applicable.



- Pickup** 1:11 PM
525 J St, Sacramento, CA
- Drop-off** 1:24 PM
6892 Earhart Dr, Sacramento, CA

Expense Code: CAC AIRPORT

Favorite driver

Tip driver

Find lost item

Request review

Help Center

Receipt #1935149229665671228

We never share your address with your driver after a ride.
[Learn more](#) about our commitment to safety.

[© OpenStreetMap](#)

© 2024 Lyft, Inc.
548 Market St., P.O. Box 68514
San Francisco, CA 94104
CPUC ID No. TCP0032513 - P

Work at Lyft
Become a Driver



FY 2024 Per Diem Rates for Sacramento, California

Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Sacramento	Sacramento	\$69	\$16	\$17	\$31	\$5	\$51.75

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 01/08/2024 DATE OF DEPARTURE/RETURN: 04/10/2024 / 04/11/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Sacramento, CA Business Purpose: CAC Board Meeting


PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 250.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 50.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 300.00
C. Meals and Incidental Expenses (Per Diem)	\$ 100.00
D. Seminar and Conference Fees	\$
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 700.00

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Jan 12, 2024

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

Arely Valenzuela, Assistant Authority Clerk I, certify that this document was approved by the
 (Name of Clerk)

Executive Committee at its 1/22/24 meeting.
 (Meeting Date)



SCHEDULE

California Airports Council – Board of Directors Meeting

[Kimpton Sawyer Hotel](#)

500 J Street
Sacramento, CA

WEDNESDAY, APRIL 10TH

5:45 P.M. Meet in Kimpton Lobby and walk to dinner (less than a 10-minute walk from the hotel to the restaurant).

6 P.M. Dinner
[Camden Spit & Larder](#) – Highgate Room
555 Capitol Mall
Sacramento, CA
916.619.8897

THURSDAY, APRIL 11TH

Sycamore Ballroom – 3rd Floor

8:15 A.M. Breakfast

9 A.M. CAC Meeting
Business Casual Attire

12:30 P.M. Adjournment and Lunch
to 1 P.M.

Steve Vaus

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY


2024

MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

EMPLOYEE NAME Steve Vaus				PERIOD COVERED March 2024	
DEPARTMENT/DIVISION Board Services/2					
Date	Miles driven	Destination and purpose of trip		Parking fees & other transportation costs paid	\$\$\$
3/4/24	56.00	2417 McCain Rd	Briefing- Chief Auditor		
3/6/24	56.00	2417 McCain Rd	Board Orientation		
3/7/24	56.00	2417 McCain Rd	Board ALUC Mtg		
3/25/24	56.00	2417 McCain Rd	Special Audit Committee Mtg		
SUBTOTAL		224.00		SUBTOTAL	-

Computation of Reimbursement

	224.00
REIMBURSEMENT RATE: (see below) * Rate as of January 2024	X 0.670
TOTAL MILEAGE REIMBURSEMENT	150.08
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	-
TOTAL REIMBURSEMENT REQUESTED	\$ 150.08

<p>I acknowledge that I have read, understand and agree to *Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p>Business Expense Reimbursement Policy 3.30</p>	
SIGNATURE OF EMPLOYEE	DEPT./DIV. HEAD APPROVAL
	

Draft - Board Meeting Agenda

Thursday, May 2, 2024
9:00 A.M.

San Diego County Regional Airport Authority
Administration Building
First Floor – Board Room
2417 McCain Road
San Diego, California 92101

Board Members

Gil Cabrera (Chair)
James Sly (Vice-Chair)
Whitney Benzian
Lidia S. Martinez
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell
Michele Perrault
Everett Townsend

President/CEO

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

Thursday, May 2, 2024

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENTATIONS:

- A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2024:**
Presented by Scott Brickner, Vice President and Chief Financial Officer
- B. SDCERS ACTUARIAL VALUATION UPDATE FOR THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY PENSION PLAN:**
Presented by Elizabeth Stewart, Director, Accounting and Gregg Rademacher, Chief Executive Officer, San Diego City Employees' Retirement System

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**
Committee Members: Huerta, Newsom (Chair), Montgomery Steppe, Perez, Sanchez, Vaus, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: Benzian, Martinez, Perez, Sanchez, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: Cabrera (Chair), Martinez, Sly
- **FINANCE COMMITTEE:**
Committee Members: Martinez, Sly (Chair), von Wilpert

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Benzian, Martinez (Primary)
- **ARTS ADVISORY COMMITTEE:**
Liaison: Martinez

LIAISONS

- **CALTRANS:**
Liaison: Townsend

Thursday, May 2, 2024

- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cabrera
- **MILITARY AFFAIRS:**
Liaison: Bedell
- **PORT:**
Liaisons: Cabrera (Primary), von Wilpert
- **WORLD TRADE CENTER:**
Representatives: Sly

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**
Representative: Cabrera (Primary), Sly
- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Sanchez (Primary), Perez

CHAIR REPORT:

PRESIDENT/CEO REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (ITEMS 1 - 11):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

Thursday, May 2, 2024

1. **APPROVAL OF MINUTES:**
RECOMMENDATION: Approve the minutes of the April 4, 2024, regular meeting.

2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.
(External Relations: Michelle Brega, Senior Director)

3. **AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM MARCH 11, 2024, THROUGH APRIL 7, 2024, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MARCH 11, 2024, THROUGH APRIL 7, 2024:**
RECOMMENDATION: Receive the report.
(Procurement: Jana Vargas, Director)

4. **MAY 2024 LEGISLATIVE REPORT:**
RECOMMENDATION: Adopt Resolution No. 2024-XXXX, approving the May 2024 Legislative Report.
(Government Relations: Matt Harris, Director)

CLAIMS:

5. **REJECT THE CLAIM OF YOLANDA HIGGINS:**
RECOMMENDATION: Adopt Resolution No. 2024-XXXX, rejecting the claim of Yolanda Higgins.
(General Counsel: Amy Gonzalez)

6. **REJECT THE CLAIM OF GEORGETTE STOTT:**
RECOMMENDATION: Adopt Resolution No. 2024-XXXX, rejecting the claim of Georgette Stott.
(General Counsel: Amy Gonzalez)

7. **REJECT THE CLAIM OF BIBIAGHA HUSSAIN:**
RECOMMENDATION: Adopt Resolution No. 2024-XXXX, rejecting the claim of Bibiagha Hussain.
(General Counsel: Amy Gonzalez)

Thursday, May 2, 2024

COMMITTEE RECOMMENDATIONS:

8. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2024:

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

(Finance: Scott Brickner, Vice President and Chief Financial Officer)

9. ACCEPTANCE OF THE AUTHORITY INVESTMENT REPORT AS OF MARCH 31, 2024:

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

(Finance: Scott Brickner, Vice President/Chief Financial Officer)

CONTRACTS AND AGREEMENTS:

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIRST AMENDMENT TO THE AGREEMENT WITH NAVISITE LLC FOR ORACLE JD EDWARDS ENTERPRISEONE MANAGED HOSTING SERVICES:

RECOMMENDATION: Adopt Resolution No. 2024-XXXX, approving and authorizing the President/CEO to execute a 1st Amendment to the Agreement with Navisite LLC, for Oracle JD Edwards EnterpriseOne Managed Hosting Services, extending the term for 1-year to November 30, 2025.

(Information & Technology Services, Jessica Bishop, Director)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION:

11. APPROVE THE THIRD AMENDMENT TO THE AGREEMENT WITH BRADFORD LOGISTICS TO EXTEND THE CONTRACT TO DECEMBER 31, 2028 AND TO INCREASE THE NOT TO EXCEED AMOUNT BY \$9 MILLION TO A NOT TO EXCEED AMOUNT OF \$21.9 MILLION:

RECOMMENDATION: Adopt Resolution No. 2024-XXXX approving the Third Amendment to the Agreement with Bradford Logistics to extend the contract to December 31, 2028, and to increase the not to exceed amount by \$9 million to a not to exceed amount of \$21.9 million.

(Revenue Generation & Partnership Development, Dominique Sheck, Program Manager)

PUBLIC HEARINGS:

OLD BUSINESS:

Thursday, May 2, 2024

NEW BUSINESS:

12. AWARD AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT FOR PARKING MANAGEMENT SERVICES:

RECOMMENDATION: Adopt Resolution No. 2024-XXXX, awarding and authorizing the President/CEO to execute an agreement with _____ for Parking Management Services for three (3) years with an option for two (2) one-year extensions in an amount not to exceed amount XXXXX (\$XXXXX).

(Ground Transportation: Marc Nichols, Director)

CLOSED SESSION:

13. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *San Diego County Regional Airport Authority v. AQ US SW Holding Co., et al.*, San Diego Superior Court Case No. 37-2023-00032124-CU-BC-CTL

14. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *United States of America v. City of San Diego, et al. and Related Cross Actions*

United States District Court Case No. 3:23-CV-00541-LL-BGS

15. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION:

Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9:

Number of potential Cases: 1

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Thursday, May 2, 2024

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Commission meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

ITEM 7

2024-05-02 Draft ALUC Meeting Agenda

**There are no materials
for this item at this time.**