

## Board Meeting Agenda

Thursday, May 4, 2023  
9:00 A.M.

San Diego County Regional Airport Authority  
Administration Building  
Third Floor – Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

### Board Members

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Nathan Fletcher  
Lidia S. Martinez  
Paul McNamara  
Rafael Perez  
Esther C. Sanchez  
James Sly  
Marni von Wilpert

### Ex-Officio Board Members

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

### President/CEO

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at  
<https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require an oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

## CALL TO ORDER:

## PLEDGE OF ALLEGIANCE:

## ROLL CALL:

## PRESENTATIONS:

### **A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2023:**

Presented by Scott Brickner, Vice President/Chief Financial Officer

## REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**  
Committee Members: Casillas Salas, Martinez, Perez, Sanchez, Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Fletcher, Martinez, McNamara, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cabrera (Chair), Casillas Salas, McNamara, Sly
- **FINANCE COMMITTEE:**  
Committee Members: McNamara (Chair), Sly, von Wilpert

## ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Casillas Salas (Primary), Martinez
- **ARTS ADVISORY COMMITTEE:**  
Liaison: Casillas Salas

## LIAISONS

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cabrera

Thursday, May 4, 2023

- **MILITARY AFFAIRS:**  
Liaison: Bedell
- **PORT:**  
Liaisons: Cabrera (Primary), Fletcher, von Wilpert
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

## BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Cabrera (Primary), Sly
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Sanchez (Primary), Perez

## CHAIR REPORT:

## PRESIDENT/CEO REPORT:

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups, and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## CONSENT AGENDA (ITEMS 1-9):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. **APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the April 6, 2023, regular Board meeting.

Thursday, May 4, 2023

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings, and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM MARCH 13, 2023, THROUGH APRIL 9, 2023, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MARCH 13, 2023, THROUGH APRIL 9, 2023:**

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. MAY 2023 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0029, approving the May 2023 Legislative Report.

**(Government Relations: Matt Harris, Director)**

## CLAIMS

## COMMITTEE RECOMMENDATIONS

**5. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2023:**

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

**(Finance: Scott Brickner, Vice President/Chief Financial Officer)**

**6. ACCEPT THE AUTHORITY INVESTMENT REPORT AS OF MARCH 31, 2023:**

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

**(Finance: Scott Brickner, Vice President/Chief Financial Officer)**

## CONTRACTS AND AGREEMENTS

### CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

- 7. AWARD A CONTRACT TO HHJ CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 8, PROJECT NO. 381208 TWELVE (12) NON-HISTORIC SINGLE-FAMILY UNITS AND MULTI-FAMILY UNITS ON TWELVE (12) RESIDENTIAL PROPERTIES LOCATED WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2023-0030, awarding a contract to HHJ Construction, Inc. in the amount of \$1,442,538.02 for Phase 12, Group 8, Project No. 381208, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.  
**(Planning & Environmental Affairs: Sjohnna Knack, Director-Interim)**
- 8. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY TO INCREASE CONTRACT DURATION AT NO COST FOR EAST SOLID AND LIQUID WASTE FACILITIES AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2023-0031, approving and authorizing the President/CEO's change order authority to increase the contract duration from 655 days to not to exceed 847 days at no cost, for Project No. 104274 East Solid and Liquid Waste Facilities at San Diego International Airport.  
**(Airport Design and Construction: Bob Bolton, Director)**
- 9. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH SERCO INC., TO PROVIDE RAMP CONTROL FACILITY SERVICES AT SAN DIEGO INTERNATIONAL AIRPORT AND RESCIND RESOLUTION NO. 2023-0028.**  
RECOMMENDATION: Adopt Resolution No. 2023-0032, rescinding Resolution No. 2023-0028 and approving and authorizing the President /CEO to execute an agreement with Serco Inc., to provide Ramp Control Services for three (3) years, with two (2) one-year options exercisable at the sole discretion of the President/CEO, in an amount not to exceed \$4,289,904.  
**(Airside Operations: Dean A. Robbins, Manager)**

## PUBLIC HEARINGS

### OLD BUSINESS:

### NEW BUSINESS:

### CLOSED SESSION:

Thursday, May 4, 2023

**10. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**

Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.

Number of cases: 1

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

Thursday, May 4, 2023

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane, entrance is now via Liberator Way.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

# Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2023 and 2022

Presented by:  
Scott Brickner  
Chief Financial Officer

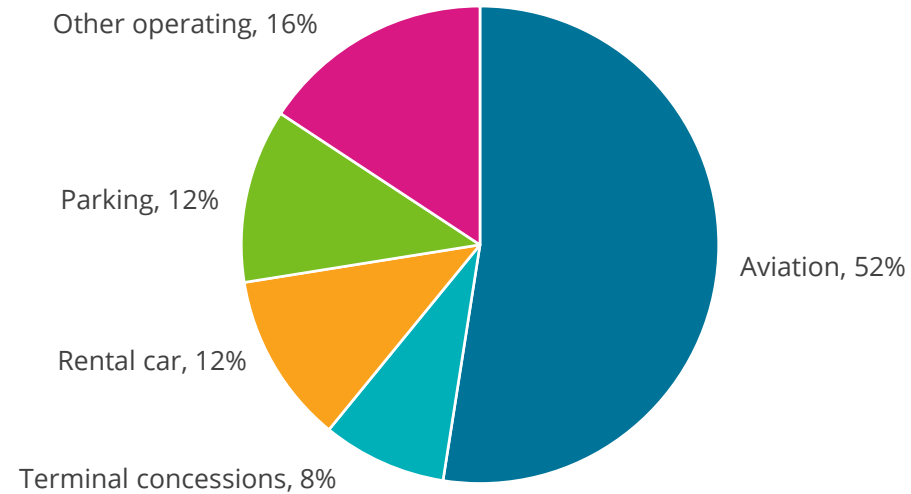
May 4, 2023



# Operating Revenues

## Nine Months Ended March 31, 2023 (Unaudited)

Actual Operating Revenues by Percentage

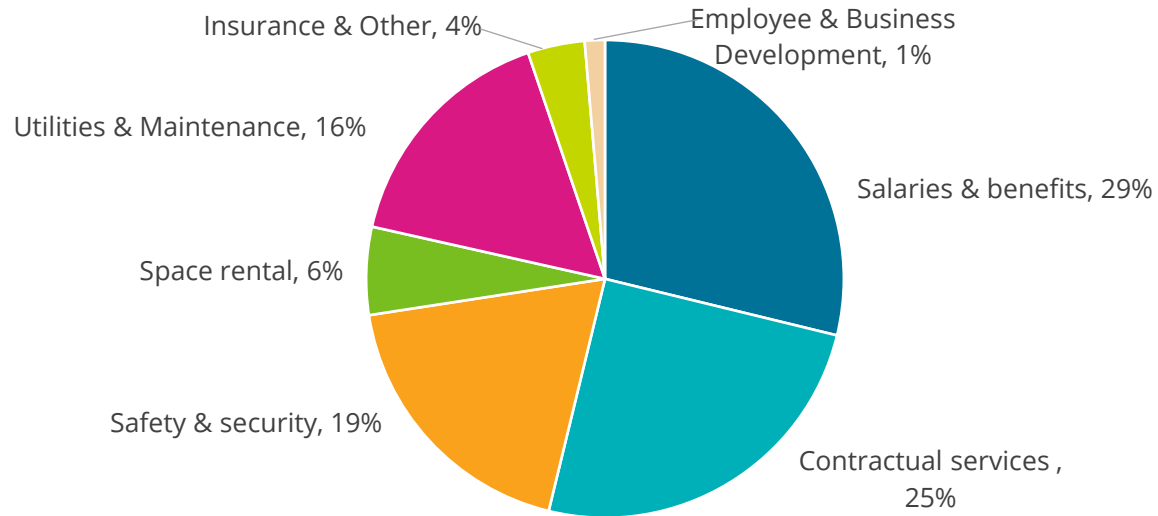


(in \$000s)	Aviation revenue	Terminal concessions revenue	Rental car revenue	Parking revenue	Other operating revenue	Total operating revenues
<b>FY23 Budget</b>	\$ 144,110	\$ 17,806	\$ 24,249	\$ 25,268	\$ 36,148	\$ 247,581
<b>FY23 Actual</b>	144,522	23,204	31,878	32,464	43,328	275,396
<b>Budget vs Actual</b>	412	5,398	7,629	7,196	7,179	27,814
<b>FY22 Actual</b>	105,196	17,890	26,990	31,879	34,119	216,074
<b>FY19 Actual</b>	\$ 101,875	\$ 21,713	\$ 25,641	\$ 34,267	\$ 35,905	\$ 219,401

# Operating Expenses

## Nine Months Ended March 31, 2023 (Unaudited)

Actual Operating Expenses by Percentage

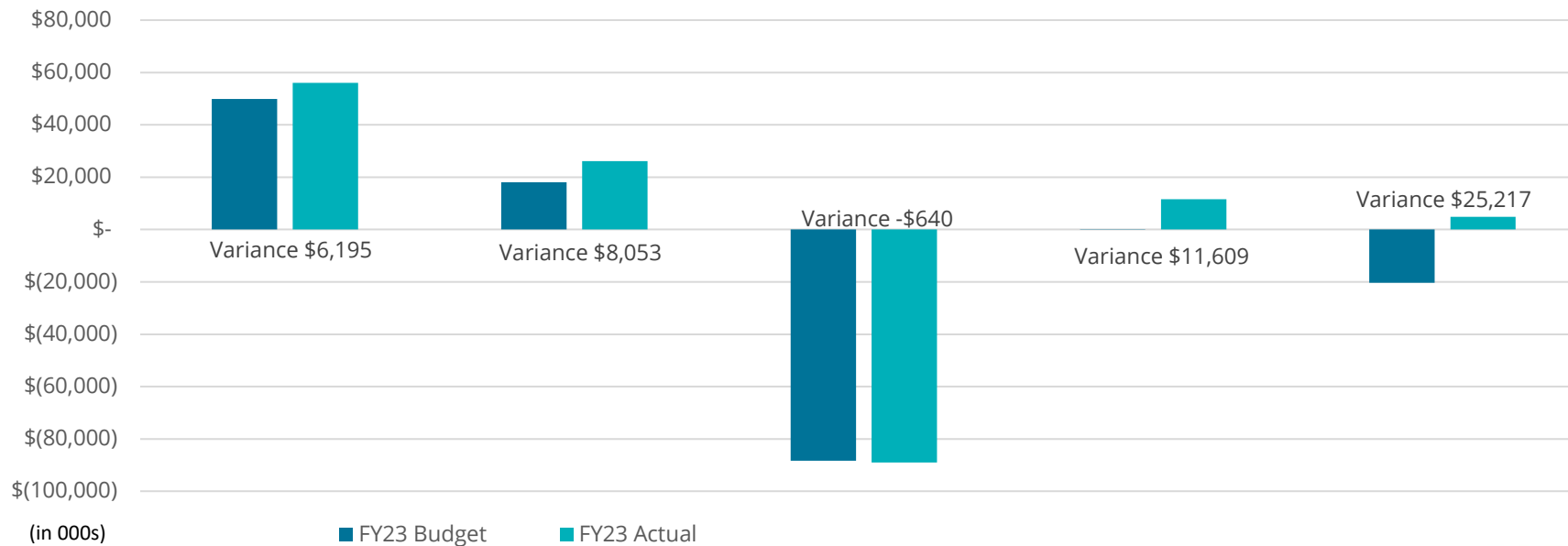


(in \$000s)	Salaries & benefits	Contractual services	Safety & security	Space rental	Utilities & Maintenance	Insurance & Other	Employee & Business Development	Total operating expenses
<b>FY23 Budget</b>	\$ 41,649	\$ 34,589	\$ 27,285	\$ 7,876	\$ 21,778	\$ 5,653	\$ 2,788	\$ 141,618
<b>FY23 Actual</b>	38,189	33,129	24,899	7,879	21,568	5,115	1,804	132,583
<b>Budget vs Actual</b>	3,460	1,460	2,386	(3)	210	538	984	9,035
<b>FY22 Actual</b>	31,244	23,984	25,182	7,906	18,570	4,555	1,224	112,665
<b>FY19 Actual</b>	\$ 35,972	\$ 36,470	\$ 23,619	\$ 7,642	\$ 19,561	\$ 4,247	\$ 2,828	\$ 130,339

# Non-operating Revenue & Expenses

## Nine Months Ended March 31, 2023 (Unaudited)

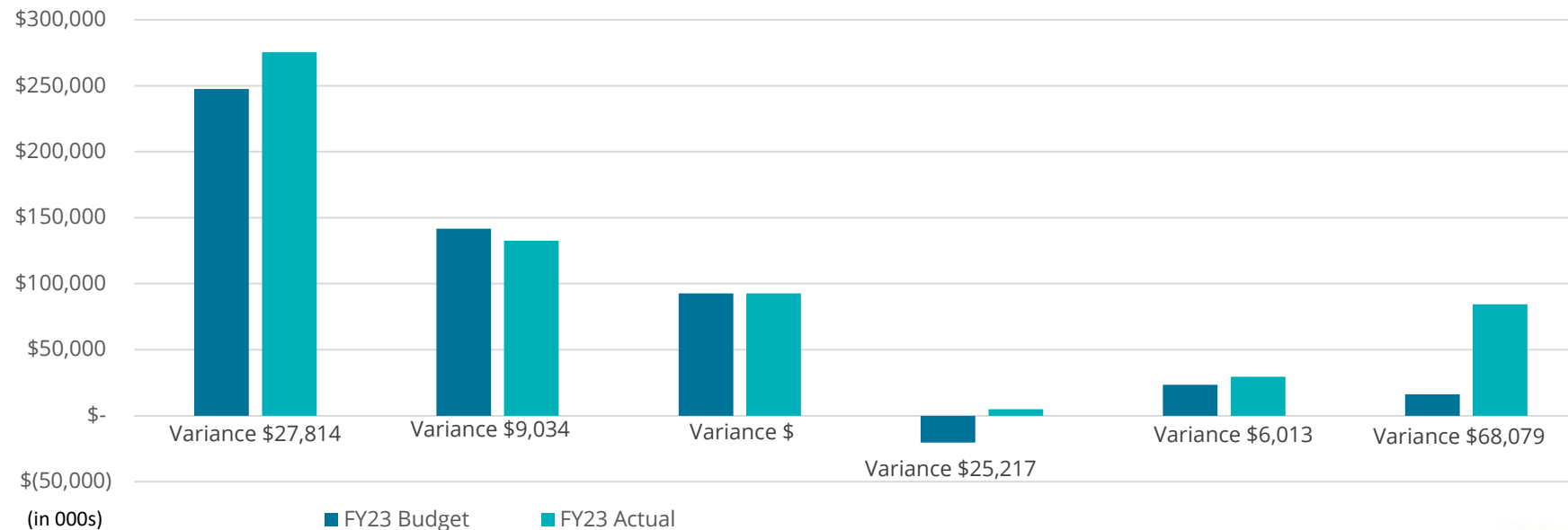
(in \$000s)	PFCs, CFCs, Federal Relief Grants and QHP	Interest income	Interest expense (net)	Other nonoperating revenue (expense)	Nonoperating revenue, net
<b>FY23 Budget</b>	\$ 49,891	\$ 18,047	\$ (88,304)	\$ (8)	\$ (20,374)
<b>FY23 Actual</b>	56,086	26,100	(88,944)	11,601	4,843
<b>Budget vs Actual</b>	6,195	8,053	(640)	11,609	25,217
<b>FY22 Actual</b>	112,031	10,506	(71,387)	(61,231)	(10,081)
<b>FY19 Actual</b>	\$ 64,568	\$ 12,108	\$ (52,347)	\$ 5,083	\$ 29,412



# Financial Summary

## Nine Months Ended March 31, 2023 (Unaudited)

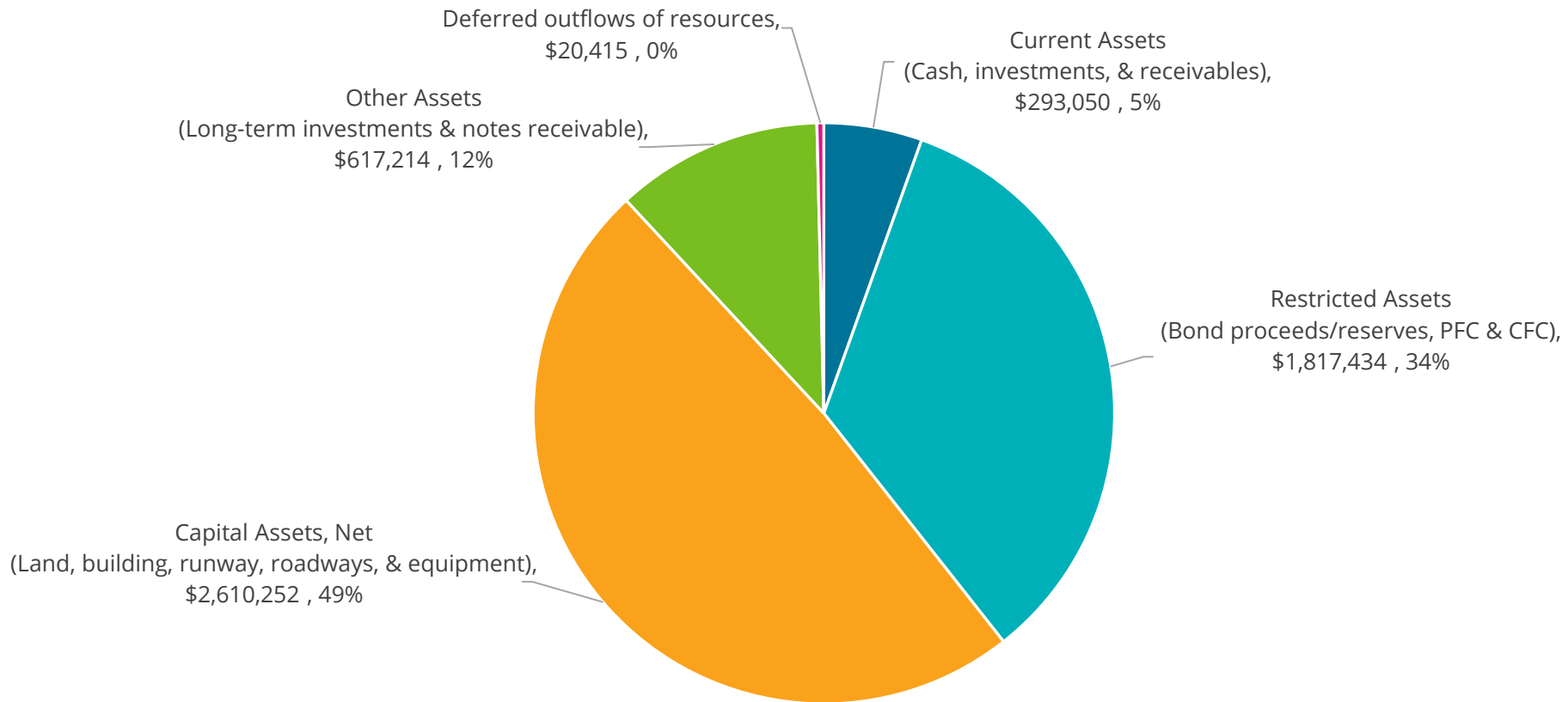
(000s)	Total operating revenues	Total operating expenses	Depreciation	Nonoperating revenue, net	Capital grant contributions	Change in net position
<b>FY23 Budget</b>	\$ 247,581	\$ 141,618	\$ 92,778	\$ (20,374)	\$ 23,512	\$ 16,323
<b>FY23 Actual</b>	275,396	132,583	92,778	4,843	29,525	84,402
<b>Budget vs Actual</b>	27,814	9,034	-	25,217	6,013	68,079
<b>FY22 Actual</b>	216,074	112,665	100,044	(10,081)	3,169	(3,546)
<b>FY19 Actual</b>	\$ 219,401	\$ 130,339	\$ 86,295	\$ 29,412	\$ 7,502	\$ 39,681



# Statement of Net Position as of March 31, 2023 (Unaudited)

## Assets and Deferred Outflow of Resources (000's)

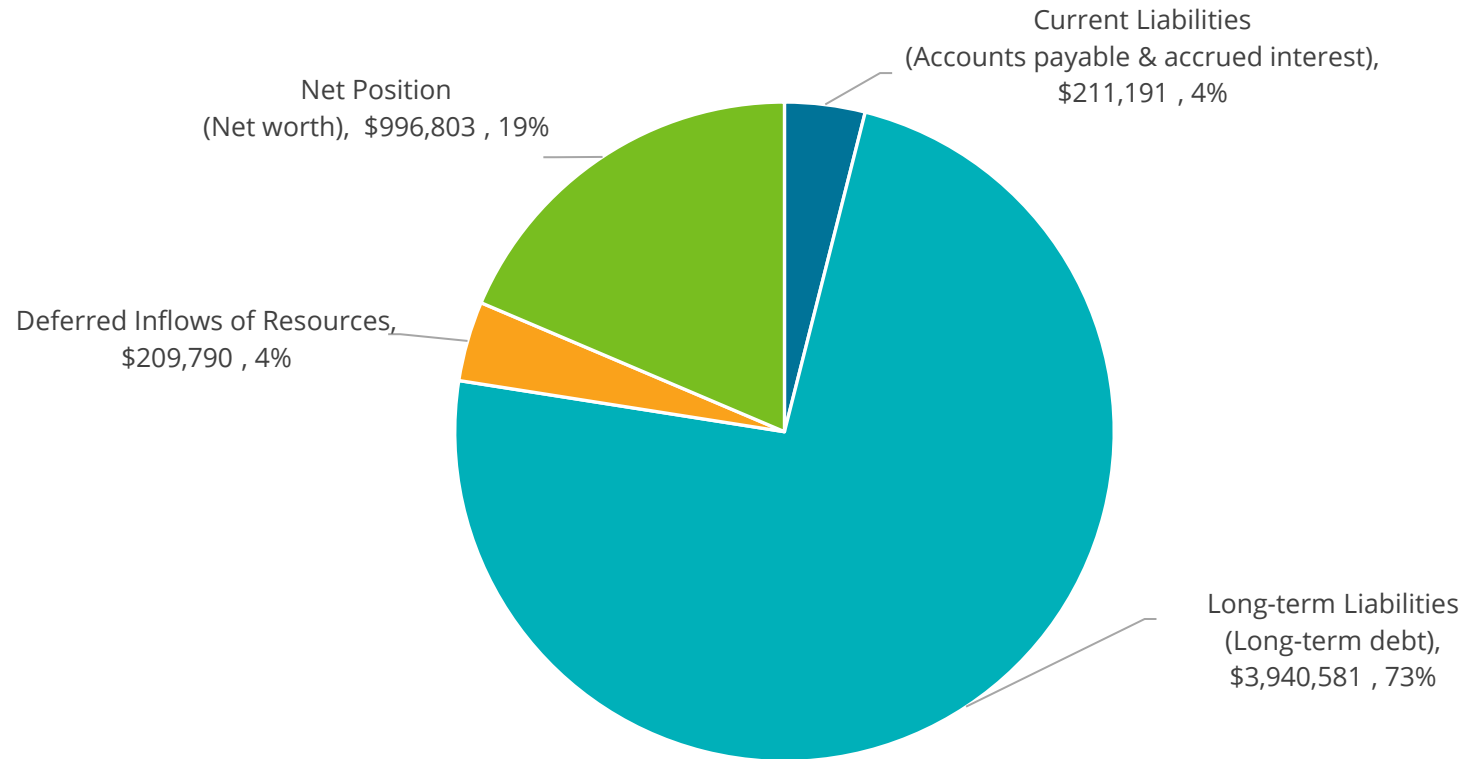
Total: \$5,358,365



# Statement of Net Position as of March 31, 2023 (Unaudited)

## Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$5,358,365





# Questions?

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, APRIL 6, 2023**  
**SAN DIEGO INTERNATIONAL AIRPORT**  
**BOARD ROOM**

**CALL TO ORDER:** Cabrera called the regular meeting of the San Diego County Regional Airport Authority Board to order at 9:00 a.m. on Thursday, April 6, 2023, at the San Diego County Regional Airport Authority, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Martinez led the pledge of allegiance.

**ROLL CALL:**

PRESENT: Board Members: Cabrera (Chair), Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly

ABSENT: Board Members: Bedell (Ex-Officio), Dallarda (Ex-Officio), Fletcher, Miller (Ex-Officio), von Wilpert

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Patricia Willis, Assistant Authority Clerk I

**PRESENTATIONS:**

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:** Board Member Martinez reported that currently there is a public member vacancy on the committee and during March, the Board Services Department actively conducted a search for potential candidates. She also reported that we received five applications and that the committee anticipate holding interviews of potential candidates at the Audit Committee's next meeting to be held on May 8, 2023.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member McNamara reported that the committee's next meeting is scheduled for April 20, 2023, and will be combined with the annual Capital Budget Workshop.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** Chair Cabrera reported that the committee did not meet last month, and the next scheduled meeting will be held on May 25, 2023.



- **FINANCE COMMITTEE:** Board Member McNamara reported that the Finance Committee met on March 27, 2023, and reviewed the Unaudited Financial Statements for the Eight Months Ended February 28, 2023, the Authority's Investment Report as of February 28, 2023, and that there was an update provided on the Authority's Revolving Credit Facility and Outstanding Balances.

#### **ADVISORY COMMITTEES:**

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Casillas Salas reported that the Authority Advisory Committee met on March 9, 2023, for an airside tour that included the New Terminal 1 project.
- **ARTS ADVISORY COMMITTEE:** Board Member Casillas Salas reported that the Airport Arts Advisory Committee met on Thursday, March 23, 2023, and took action on several items including electing a Chair and Vice Chair, conceptually approving next year's Temporary Exhibition theme, and reviewing and approving upcoming selection panels. She reported that the committee re-elected Mr. Gleason as Chair of the committee. She reported that this week the Call for Artist Submissions for the Airport's 2023 Performing Arts Residency is being released and local performing arts collectives and organizations are encouraged to apply. She also reported that on March 27, 2023, the Arts Program staff attended a World Design Capital kickoff.

#### **LIAISONS**

- **CALTRANS:** None.
- **INTER-GOVERNMENTAL AFFAIRS:** Chair Cabrera reported that Authority staff participated in the Annual Legislative Conference held in Washington, D.C. by AAAE and ACI-NA. He reported that airports from around the country attended and heard from Members of Congress and Senior Administration officials with significant focus on the pending FAA Reauthorization and annual appropriations process. He reported that in Sacramento, bills are proceeding through policy committee hearings in their house of origin through the end of this month. He also reported that Authority staff and consultants are monitoring and providing the Authority's position on bills of interest, with the latest updates in the Legislative Report on this agenda.
- **MILITARY AFFAIRS:** None.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

### ***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:** Chair Cabrera reported that the SANDAG Board of Directors met three times since the last Board Meeting. He reported that the annual board retreat provided informative sessions and a good opportunity for the Board and Committee Members to interact with other community members and the agency. He also reported that at the last meeting, Chairwoman Vargas presented an update on key programs, projects, and agency initiatives.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Sanchez reported that the SANDAG Transportation Committee met twice since the last Board meeting. She reported that the committee participated in the Board of Directors retreat and at the last meeting, staff presented an update on the San Ysidro Mobility Hub Study.

**CHAIR'S REPORT:** Chair Cabrera reported that he attended the San Diego County Regional Airport Authority Employee Appreciation event in early March. He reported that Board Member Mary Casillas Salas has been appointed to the California Community Colleges Board by Governor Gavin Newsom. He also reported that Board Member Casillas Salas was inducted into the San Diego Women's Hall of Fame last month as a "cultural bridge builder." He reported that Gretchen Newsom of the Authority Audit Committee was appointed to serve as an alternate member on the California Coastal Commission. He also reported that the Board Retreat date was changed to April 27, 2023.

**PRESIDENT/CEO'S REPORT:** Ms. Becker reported that the steel framework for the New T1 will start soon. She reported that the rain has delayed parts of the project on multiple fronts, and that the JV is working diligently to recover lost time. She also reported that extra care is being taken to protect the environment in these conditions as part of the Stormwater Pollution Prevention requirements. She reported that Airport tours of the New T1 and the rest of the airport campus was on full display last month to several stakeholder groups which included, the Chamber's LEAD Influence program, the Airport Authority Advisory Committee, the Bureau of Reclamation, the Greater Fort Lauderdale Alliance, and representatives from Kobe Airport in Japan. She reported that all airside diesel powered equipment is now powered by clean renewable diesel, which is made from vegetable oil, animal fats, and agricultural waste and can reduce emissions by 75 percent or more. She reported that air service numbers are up due to the spring break travel season and that March 24, 2023, was the busiest single day of 2023 so far with TSA screening 41,304 passengers at checkpoints. She reported that Frontier Airlines will offer daily nonstop seasonal service to Atlanta starting May 11, 2023, and will begin service to Cleveland three times a week starting June 8, 2023. She also reported that Delta and Southwest Airlines are offering nonstop flights to Atlanta. She reported that Hampton Brown and herself represented the Airport Authority on the Visit California Trade Mission to Japan last month. She reported that they were part of a delegation of more than 100 California business executives and senior California government officials whose overall goal was to bolster the strong economic ties and promote a shared commitment to

climate action between Japan and the U.S. She reported that Scott Brickner, Vice President/CFO was named the Public Sector 2023 CFO of the year by the San Diego Business Journal. She also congratulated Patricia Johnson as the Employee of the Quarter.

**NON-AGENDA PUBLIC COMMENT** None.

**CONSENT AGENDA (ITEMS 1 - 5):**

**ACTION: Moved by Board Member Casillas Salas and seconded by Board Member Sly to approve the Consent Agenda. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly; NO - None; ABSENT – Fletcher, von Wilpert; (Weighted Vote Points: YES – 79; NO - 0; ABSENT – 21)**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the March 2, 2023, Board meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM FEBRUARY 6, 2023, THROUGH MARCH 12, 2023, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM FEBRUARY 6, 2023, THROUGH MARCH 12, 2023:**

RECOMMENDATION: Receive the report.

**4. APRIL 2023 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0027, approving the April 2023 Legislative Report.

**CLAIMS:**

**COMMITTEE RECOMMENDATIONS:**

**CONTRACTS AND AGREEMENTS**

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

**5. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH THE SERCO MANAGEMENT SERVICES INC. TO PROVIDE RAMP CONTROL FACILITY SERVICES AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0028, approving and authorizing the President/CEO to execute an agreement with Serco Management Services Inc., to provide Ramp Control Facility Services for three (3) years, with options for two (2) one-year extensions exercisable at the sole discretion of the President/CEO, in an amount not to exceed \$4,289,904.

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

The Board recessed at 9:16 a.m. and reconvened at 9:17 a.m.

**CLOSED SESSION:** The Board recessed into Closed Session at 9:18 a.m. to hear Item 6.

**6. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: *San Diego County Regional Airport Authority v. Aquatherm L.P., et al.*, San Diego Superior Court Case No. 37-2022-00037121-CU-BC-CTL

**REPORT ON CLOSED SESSION:** The Board adjourned out of closed session at 10:03 a.m. There was no reportable action.

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:** The meeting was adjourned at 10:03 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
BOARD THIS 4<sup>th</sup> DAY OF May, 2023.

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

Revised 05/02/2023

Item No. 2

## Staff Report

**Meeting Date: May 4, 2023**

**Subject:**

**Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution**

**Recommendation:**

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**Background/Justification:**

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

**Fiscal Impact:**

Board and Committee Member Compensation is included in the FY 2023 Budget

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Tony R. Russell  
Director, Board Services/Authority Clerk

# **Attachment A**



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	April 1 through April 30, 2023	
<b>Board Member Name:</b>	Gil Cabrera	
<b>Date:</b>	4/30/23	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 6, 2023 - 9am-11am - SDCRAA Board Room	SDCRAA Board of Directors Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 24, 2023 - 9am-11am - SDCRAA Board Room	Executive-Finance Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 27, 2023 - 9am-4:30pm - SDCRAA Conference Room	SDCRAA Board Retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 28, 2023 9am-12pm - SANDAG Board Room	SANDAG Board Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera  
Date: 2023.04.30 13:58:32 -07'00'

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> April 2023		
<b>Board Member Name:</b> Paul McNamara		
<b>Date:</b> 5/2/23		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/6/2023/0900/SDCRAA/Meeting	Borad Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/20/2023/1000/SDCRAA/Meeting	CIKPOC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/24/2023/0900/Meeting	Ex Finance Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/27/2023/0900//Event	Board Retreat
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Paul McNamara Digitally signed by Paul McNamara  
Date: 2023.05.02 08:26:05 -07'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> April 2023		
<b>Board Member Name:</b> Lidia S. Martinez		
<b>Date:</b> April 26, 2023		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/6/23 - 9am - SDCRAA Board Room	Board/ALUC Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/9/23 - 6pm - Online training	SDCRAA Preventing Harassment & Discrimination Supervisors Course (online)
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/14/23 - 1:30pm - Phone Briefing	Meeting with CEO to discuss CIPOC meeting agenda
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/20/23 - 10am - SDCRAA Board Room	Capital Improvement Program Oversight Committee Meeting (Special Board Meeting/Capital Budget Workshop)
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/27/23 - 8:30a - SDCRAA Orville & Wilbur Wright Conference Rooms	Board of Directors Retreat
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Lidia S. Martinez

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> April 2023		
<b>Board Member Name:</b> Rafael Perez		
<b>Date:</b> 4/27/20		
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/27/23 / 9AM / SDCRAA 2nd Floor Admin	Board Retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/24/2023 / 9AM / SDCRAA Board Room	Executive-Finance
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/21/2023 / 9AM / SANDAG Board Room	SANDAG Transportation Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/20/2023 / 10AM / SDCRAA Board Room	CIPOC/Special Board Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/6/2023 9AM/ SDCRAA Board Room	Board Mtg/ ALUC
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:  \_\_\_\_\_

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> <u>M</u>		
<b>Board Member Name:</b> <u>MARCH/APRIL</u>		Mary Salas
<b>Date:</b> <u>4/24/23</u>		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Board/ALUC MTG BOARD ROOM 9am 3/2/23	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Auth. Badge Renewal 3707 N. HARBOR DR 1 PM 3/6/23	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Auth. Advisory Cmte NTI TOUR 9am 3/9/23	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	One on one mtg w/ Lee Parvati Video call 3/13/23	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	AAC meeting Auth. Admin. Office 9am 3/23/23	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Exec Finance mtg Board room 9am 3/27/23	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Mary Salas

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> 4/1/2023 - 4/30/2023		
<b>Board Member Name:</b> Marni von Wilpert		
<b>Date:</b> 4/24/23		
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 20, 2023 : 10:00 am - 2:00 pm  San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Capital Improvement Program Oversight Committee Meeting (Special Board Meeting/Capital Budget Workshop)
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 27, 2023 : 9:00 am - 5:00 pm  San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Special Board Meeting (Board Workshop)
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Marni von Wilpert

## Staff Report

**Meeting Date: May 4, 2023**

**Subject:**

**Awarded Contracts and Approved Change Orders from March 13, 2023, through April 9, 2023 and Real Property Agreements Granted and Accepted from March 13, 2023 through April 9, 2023**

**Recommendation:**

Receive the report.

**Background/Justification:**

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

**Fiscal Impact:**

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission. Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

### Prepared by:

Jana Vargas  
Director, Procurement



**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 13, 2023 through April 9, 2023**

**New Contracts**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
3/15/2023		Shred-It	The Contractor will provide shredding services for the San Diego County Regional Airport Authority.	Informal RFP	Procurement	\$10,000.00	3/1/2024
3/22/2023		IDM Groups LLC	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of three (3) contractors who will provide on-call IT network services for the San Diego County Regional Airport Authority.	RFQ	Information & Technology Services	\$500,000.00	3/31/2026
3/22/2023		Logicalis, Inc.	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of three (3) contractors who will provide on-call IT network services for the San Diego County Regional Airport Authority.	RFQ	Information & Technology Services	\$500,000.00	3/31/2026
3/22/2023		Ace Uniforms	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of four (4) contractors who will provide safety shoe services for the San Diego County Regional Airport Authority.	RFP	Human Resources	\$200,000.00	2/26/2026
3/22/2023		Boot Barn	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of four (4) contractors who will provide safety shoe services for the San Diego County Regional Airport Authority.	RFP	Human Resources	\$200,000.00	2/26/2026
3/22/2023		Boot World	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of four (4) contractors who will provide safety shoe services for the San Diego County Regional Airport Authority.	RFP	Human Resources	\$200,000.00	2/26/2026
3/22/2023		Shoes for Crews	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of four (4) contractors who will provide safety shoe services for the San Diego County Regional Airport Authority.	RFP	Human Resources	\$200,000.00	2/26/2026
3/27/2023		Presidio Networked Solutions Group, LLC	The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of three (3) contractors who will provide on-call IT network services for the San Diego County Regional Airport Authority.	RFQ	Information & Technology Services	\$500,000.00	3/31/2026
3/30/2023		The 44 Group Inc. dba Pro Window Care	The Contractor will provide window cover cleaning services at the San Diego International Airport.	RFP	Facilities Management	\$350,000.00	3/30/2026
4/5/2023		American Pride Distribution	The Contractor will provide a high pressure jetting unit for the San Diego County Regional Airport Authority.	Informal RFP	Facilities Management	\$49,953.00	8/16/2023

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 13, 2023 through April 9, 2023**

**New Contracts Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
3/22/2023		Procopio, Cory, Hargreaves & Savitch LLP	The Contract was approved by the Board at the December 1, 2022 Board Meeting. The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of six (6) contractors who will provide general legal services for the San Diego County Regional Airport Authority.	RFP	General Counsel	\$3,900,000.00	12/1/2025
3/27/2023		Kleinfelder, Inc.	The Contract was approved by the Board at the May 5, 2022 Board Meeting. The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of three (3) contractors who will provide on-call materials testing, special inspection and geotechnical engineering support services for the San Diego County Regional Airport Authority.	RFQ	Airport Design & Construction	\$5,000,000.00	3/14/2026
3/27/2023		WSP USA Environment & Infrastructure, Incorporated	The Contract was approved by the Board at the May 5, 2022 Board Meeting. The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of three (3) contractors who will provide on-call materials testing, special inspection and geotechnical engineering support services for the San Diego County Regional Airport Authority.	RFQ	Airport Design & Construction	\$5,000,000.00	3/14/2026
3/27/2023		Ninyo & Moore Geotechnical & Environmental Sciences Consultants	The Contract was approved by the Board at the May 5, 2022 Board Meeting. The contract value reflects the total not-to-exceed cost for the entire pool of contractors. The Contractor is one of three (3) contractors who will provide on-call materials testing, special inspection and geotechnical engineering support services for the San Diego County Regional Airport Authority.	RFQ	Airport Design & Construction	\$5,000,000.00	3/14/2026
3/30/2023		Abhe & Svoboda, Inc.	The Contract was approved by the Board at the March 2, 2023 Board Meeting. The Contractor will provide on-call runway rubber removal services at the San Diego International Airport.	RFP	Facilities Management	\$2,173,500.00	3/5/2026

## Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 13, 2023 through April 9, 2023

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value ( + / - )	Change Order Value ( % ) ( + / - )	New Contract Value	New End Date
3/14/2023		MA Engineers, Inc.	The First Amendment is to extend the agreement term Ninety (90) days. All other terms and conditions remain in effect. This Agreement is part of a pool of two (2) contractors providing On-Call Mechanical, Electrical & Plumbing Consulting Services for the San Diego County Regional Airport Authority.	Airport Design & Construction	\$10,000,000.00	\$0.00	0.0%	\$10,000,000.00	9/10/2023
3/14/2023		Stantec Consulting Services, Inc.	The First Amendment is to extend the agreement term Ninety (90) days. All other terms and conditions remain in effect. This Agreement is part of a pool of two (2) contractors providing On-Call Mechanical, Electrical & Plumbing Consulting Services for the San Diego County Regional Airport Authority.	Airport Design & Construction	\$10,000,000.00	\$0.00	0.0%	\$10,000,000.00	9/10/2023
3/24/2023		OAG Aviation Worldwide LLC	The Third Amendment extends the Agreement's term for 180 days and adds \$15,000.00 for a new maximum amount payable. The Contractor provides flight and weather data services for the San Diego County Regional Airport Authority.	Information & Technology Services	\$79,613.00	\$15,000.00	18.8%	\$94,613.00	5/22/2023
3/27/2023		Foster & Foster Consulting Actuaries, Inc.	The Acknowledgement and Consent Assignment transfers rights, duties and obligations to Foster & Foster Consulting Actuaries, Inc from Bartel Associates, LLC. There is no increase in total compensation. The Contractor provides actuarial services for the San Diego County Regional Airport Authority.	Accounting	\$300,000.00	\$0.00	0.0%	\$300,000.00	3/21/2023
3/30/2023		U.S. Department of Agriculture	The Fourth Amendment is the agreement to sign the USDA's annual Work and Financial Plan. There is no increase in compensation. The Contractor provides predator control services at the San Diego International Airport.	Planning & Environmental Affairs	\$250,000.00	\$0.00	0.0%	\$250,000.00	12/31/2023
3/30/2023		Chula Vista Electric Co.	The Second Amendment extended the term by Ninety (90) days. All other terms and conditions remain in effect. The Contractor provides 12kV Distribution System Operations, Maintenance, and Repair Services for the San Diego County Regional Airport Authority.	Facilities Management	\$4,303,600.00	\$0.00	0.0%	\$4,303,600.00	7/29/2023

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 13, 2023 through April 9, 2023

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value ( + / - )	Change Order Value ( % ) ( + / - )	New Contract Value	New End Date
3/30/2023		PASSUR Aerospace Inc.	The Acknowledgement and Consent Assignment transfers rights, duties and obligations under the current service agreement to PASSUR Aerospace Inc, from L3Harris Technologies Inc. There is no increase in compensation. The Contractor provides VMAT operations and support services at the San Diego International Airport.	Airside & Terminal Operations	\$97,000.00	\$0.00	0.0%	\$97,000.00	10/13/2025
3/30/2023		Quarles & Brady LLP, dba Paul Plevin Quarles	The Acknowledgement and Consent Assignment transfers rights, duties and obligations under the current service agreement to Quarles & Brady LLP, dba Paul Plevin Quarles from Paul, Plevin, Sullivan & Connaughton, LLP. There is no increase in compensation. The Contractor provides employment and labor law legal services for the San Diego County Regional Airport Authority.	General Counsel	\$500,000.00	\$0.00	0.0%	\$500,000.00	12/2/2023
4/3/2023		Ameri-Mex Plumbing Inc.	The First Amendment is to extend the agreement term Ninety (90) days. All other terms and conditions remain in effect. This Agreement is part of a pool of three (3) Agreements, the pool shall not exceed Nine Hundred Thousand Dollars (\$900,000.00). The Contractor provides on-call plumbing services for the San Diego County Regional Airport Authority.	Facilities Management	\$900,000.00	\$0.00	0.0%	\$900,000.00	6/28/2023

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 13, 2023 through April 9, 2023**

**Amendments and Change Orders Approved by the Board**

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
3/15/2023		San Diego County Superintendent of Schools	The Amendment was approved by the Board at the February 2, 2023 Board Meeting. The Third Amendment extends the agreement term by Fifteen (15) Months and increases the total amount payable by Sixteen Thousand Dollars (\$16,000.00). The Contractor provides webcasting services for the San Diego County Regional Airport Authority.	Board Services	\$109,000.00	\$16,000.00	14.7%	\$125,000.00	5/26/2024



## Staff Report

May 4, 2023

### Subject:

May 4, 2023, Legislative Report

### Recommendation:

Adopt Resolution No. 2023-0029, approving the May 2023 Legislative Report.

### Background/Justification:

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The May 2023 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

### Federal Legislative Action

In Washington, the House of Representatives and Senate Committees on Appropriations continue to hold budget hearings and work on an appropriations package. In the House, talks are ongoing surrounding a potential budget resolution. Airports, through our national trade associations, have agreed on a set of priorities and programmatic recommendations for the FY 2024 appropriations cycle. Last month, the Authority's legislative team contacted the San Diego Congressional Delegation members to advocate for continued inclusion of funding for TSA exit lane staffing and local airport law enforcement programs within the annual Department of Homeland Security (DHS) spending bill.

The House Committee on Transportation and Infrastructure and the Senate Committee on Commerce, Science, and Transportation are continuing to work on the FAA reauthorization legislation due in September 2023. Currently, both chambers are beginning drafts of the bill, with the first release of early drafts of the House and Senate bills expected by early summer. The Authority's legislative team is reviewing and monitoring for any new funding opportunities available to support the Authority's initiatives and operations.

Phil Washington has withdrawn his nomination to be the next Federal Aviation Administrator following a nomination hearing before the Senate Commerce Committee and a delayed committee vote on his nomination, held in March. President Biden must now nominate a new candidate for the FAA Administrator position. In addition, acting FAA Administrator Billy Nolen has announced his intention to resign from the FAA this summer, bringing further urgency to the search for a permanent Administrator.

The Authority's legislative team recommends that the Board adopt a SUPPORT position on the following bills: S. 1033 (Schatz): Natural Hazard Resilience for Airports Act of 2023; S. 1055 (Markey): Airport Infrastructure Resilience Act; S. 1058 (Reed): the Protection from Abusive Passengers Act; and S. 1154 (Peters): Promoting Women in Aviation Act.

## **State Legislative Action**

In Sacramento, the past month has been full of policy committee hearings in the Legislature as lawmakers consider and vote on a wide array of bills under their committees' respective jurisdictions. Tomorrow, May 5<sup>th</sup>, is the deadline for all non-fiscal measures to clear policy committees.

Meanwhile, budget subcommittees are meeting regularly to consider and reshape the 2022-2023 state budget – one which projects at least a \$30 Billion deficit because of declining revenues. California's budget revenues – particularly income taxes – are continuing to fall below expectations and the growing deficit will set the stage for contentious negotiations over proposed cuts in the Governor's budget. In May, the Governor will release revised revenue estimates and other data on the state's fiscal condition. Upon the release of the "May Revise," it becomes the basis for further negotiations between the Governor and the legislature over the final budget. The legislature then has until June 15<sup>th</sup> to pass a budget bill and send it to the Governor for signature.

The Authority's legislative team is reviewing and monitoring the budget discussions for any new funding opportunities available to support the Authority's initiatives and operations.

The legislative team continues to review and analyze bills for potential impacts on the Authority and San Diego International Airport. The Authority's legislative team recommends that the Board adopt a SUPPORT position on the following bills: AB 893 (Papan): Personal vehicle sharing programs and SB 800 (Caballero): Advance Air Mobility and Aviation Electrification Committee.

## **Fiscal Impact:**

Not applicable.



**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy
- Customer Strategy
- Employee Strategy
- Financial Strategy
- Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan
- Transform the Customer Journey
- Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (“CEQA”), as amended. 14 Cal. Code Regs. §15378. This Board action is not a “project” subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

Matt Harris  
Director, Government Relations

RESOLUTION NO. 2023-0029  
A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
APPROVING THE MAY 2023 LEGISLATIVE REPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

**WHEREAS**, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

**WHEREAS**, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

**WHEREAS**, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

**WHEREAS**, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves the May 2023 Legislative Report (“Attachment A”); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 4<sup>th</sup> day of May 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## May 2023 Legislative Report

### State Legislation

#### New Assembly Bills

##### Legislation/Topic

AB 893 (Papen): Personal vehicle sharing programs

##### Background/Summary

Current law generally governs the transactions between a rental car company, also referred to as a rental company, and its customers, including, among other provisions, required disclosures by a rental company, mandatory contract provisions for a vehicle rental agreement, restrictions on a rental company's use of electronic surveillance technology, and authorization for a rental company to collect specific types of fees and charges from its customers. Current law defines "rental company," among other terms, for purposes of those provisions. This bill would define the term "personal vehicle sharing program" for purposes of these provisions as a person or entity that, for monetary compensation, facilitates the rental of passenger vehicles to the public, including via a peer-to-peer internet website, application, or other platform, that connects a vehicle owner with a vehicle driver to facilitate sharing or renting a vehicle for consideration.

##### Anticipated Impact/Discussion

This bill would require personal vehicle sharing programs at the Airport to collect the same facility charges collected by rental companies that are used to pay off the government debt associated with airport infrastructure. The California Airports Council is also supportive of the portion of the bill requiring personal vehicle sharing programs to register before operating at airports but is also working to ensure that this bill does not supersede any existing agreements.

**Status:** 04/17/2023 - Referred to Assembly Appropriations

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Assembly Bills from Previous Report**

### **Legislation/Topic**

AB 929 (McKinnor): Alcoholic Beverage Licenses: off-sale privileges: airports

### **Background/Summary**

AB 929 would authorize an airport operator to permit or prohibit the sale of alcoholic beverages for off-sale consumption by the holder of an on-sale license located in an airport terminal. The bill would authorize the on-sale licensee to sell alcoholic beverages for off-sale consumption in the airport terminal subject to specified requirements, including that the license permits on-sale consumption of the type of alcohol being sold for off-sale consumption. Additionally, the measure would require the licensee to notify the Department of Alcoholic Beverage Control (DABC) before selling any alcoholic beverages for off-sale consumption in the airport terminal. This bill would also authorize DABC to impose conditions on a licensee selling alcoholic beverages under these provisions.

### **Anticipated Impact/Discussion**

This bill would provide the Airport Authority with flexibility to place health and safety restrictions on the off-sale consumption of alcoholic beverages within the airport terminal, including, but not limited to, defining the areas of the terminal within which off-sale consumption is permitted and requiring alcoholic beverages sold for off-sale consumption to be in closed or open containers. Authority staff have contributed to the development of the bill's text and the Authority's legislative team will work with the California Airports Council (CAC) to closely monitor the development of this bill language as it proceeds through the legislative process.

**Status:** 02/23/2023 – Pending in Assembly Committee on Governmental Organization

**Position:** Support (03/02/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

AB 534 (McCarty): Local agencies: airports: customer facility charges

## **Background/Summary**

AB 534 would authorize airports to require rental companies to collect a customer facility charge or an alternative customer facility charge under specified circumstances for purposes that include financing, designing, and constructing or operating airport vehicle rental facilities and common-use transportation systems. Current law, beginning January 1, 2024, provides that the authorization for an airport to impose a customer facility charge becomes inoperative when the bonds used for financing are paid, except as specified. This bill would delete the provision ending the authorization described above.

## **Anticipated Impact/Discussion**

This bill would eliminate the sunset date for airports to commence the process to impose the alternative daily rental car facility Customer Facility Charge (CFC). This sunset date functions as an artificial deadline and does not allow California airports to begin the process to impose the fee at a time that matches the growth and development experience of the airport nor the aging and deterioration of existing facilities that are in need of replacement. The bill would also allow the Airport Authority to continue to collect the CFC after the Rental Car Center bonds are fully paid, which will allow CFCs to continue to fund the operation of the Rental Car Center and passenger conveyance after that point. The Authority's legislative team will work with the California Airports Council (CAC) to closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 03/30/2023 – Senate Rules for Committee Assignment

**Position:** Support (03/02/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

AB 480 (Ting): Surplus land

## **Background/Summary**

AB 480 would expand the definition of exempt surplus land to include land that is owned by a California public-use airport on which residential use is prohibited. This bill clarifies that exemption pursuant to Federal Aviation Administration Order 5190.6B, Airport Compliance Program, and Chapter 20 of Compatible Land Use and Airspace Protection. Additionally, the bill also makes definitional changes with respect to project criteria, project applicant eligibility along with a number of other non-substantive changes.

## **Anticipated Impact/Discussion**

This bill includes an exemption of land owned by California public-use airports on which residential use is prohibited pursuant to specified federal law. In consultation with the California Airports Council (CAC) and other stakeholders, Assemblymember Phil Ting has introduced AB 480 to provide clarification to a number of provisions from his original surplus land bill, AB 1486 Chaptered in 2019, among them is to expand the definition of exempted surplus property to include California public-use airport lands. The Authority's legislative team will work with the California Airports Council (CAC) to identify an industry-wide position, if needed, and closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 04/06/2023 – Re-referred to Assembly Housing and Community Development

**Position:** Support (03/02/2023)

\*Shaded text represents new or updated legislative information

## **New Senate Bills**

### **Legislation/Topic**

SB 800 (Caballero): Advance Air Mobility and Aviation Electrification Committee

### **Background/Summary**

SB 800 would require the Department of Transportation, in coordination with the Office of Planning and Research and the State Air Resources Board, to establish an advisory committee, to be known as the Advance Air Mobility and Aviation Electrification Committee, to assess, among other things, pathways for feasible implementation of electrification goals for the aviation industry. The bill would provide for the appointment of the membership of the committee. The bill would require the committee to report, not later than January 1, 2025, to the department and the Legislature on the committee's findings and recommendations.

### **Anticipated Impact/Discussion**

This bill aims to establish a committee to develop a statewide strategy to support the advancement of air mobility and aviation electrification in California and could encourage innovation in the aviation industry. This bill enhances aviation electrification and could lead to a reduction in emissions and improve air quality around the Airport.

**Status:** 04/03/2023 - Referred to Senate Transportation

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information



**Senate Bills from Previous Report**

None

\*Shaded text represents new or updated legislative information

## Federal Legislation

### New House Bills

None

\*Shaded text represents new or updated legislative information

## **House Bills from Previous Report**

### **Legislation/Topic**

H.R. 458 (Cohen): The Transportation Security Administration (TSA) Second Screening Act

### **Background/Summary**

The bill would require the Transportation Security Administration (TSA) to offer passengers a second screening using advanced imaging technology instead of a mandatory physical pat-down. It aims to limit physical interaction between agents and passengers to protect their privacy and screening preferences. It will additionally increase health and safety from diseases like COVID-19.

### **Anticipated Impact/Discussion**

The San Diego International Airport prioritizes safety concerns and the privacy of their passengers. An option for additional screening instead of a pat-down would help passengers feel safer and prevent the spread of communicable diseases. It would also prevent passengers who may feel uncomfortable with being touched from undergoing an unnecessary physical search. However, security wait times could also be affected by the increased screenings.

**Status:** 01/24/2023 Referred to the House Committee on Homeland Security.

**Position:** Watch (04/06/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

H.R. 346 (Stauber): The NOTAM Improvement Act of 2023

## **Background/Summary**

The bill aims to enhance the Notice to Air Missions (NOTAM) system for pilots. It would establish a Federal Aviation Administration (FAA) task force to determine what updates should be made to the NOTAM system and provide greater government oversight. These improvements will focus on stability, resiliency, and cybersecurity protections of the system.

## **Anticipated Impact/Discussion**

San Diego International Airport relies on the NOTAM system to receive updates about situations relating to weather, infrastructure, ground conditions or anything else that may affect the safety of flight. Optimizing NOTAM would ensure safer flight routes and help prevent mass system shutdowns. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 01/26/2023 – Received in the Senate and referred to the Senate Commerce, Science, and Transportation.

**Position:** Watch (02/02/2023)

\*Shaded text represents new or updated legislative information

## **New Senate Bills**

### **Legislation/Topic**

S.1033 (Schatz): Natural Hazard Resilience for Airports Act of 2023

### **Background/Summary**

This bill would ensure that airport projects pertaining to emergency preparedness and natural disasters will be able to receive financing from the Federal Aviation Administration's Airport Improvement Program. The legislation intends to help airports recover rapidly from storm damage by allowing them to use current Airport Improvement Program funds to prepare for and rebuild after severe weather events.

### **Anticipated Impact/Discussion**

The San Diego International Airport is situated in a region susceptible to severe weather events and would benefit from the expansion of eligible uses of AIP funding. Ensuring that projects related to emergency preparedness and natural disasters would become eligible for AIP funding will benefit the Airport should SAN undertake additional projects to mitigate impacts and harm from severe weather and natural disasters.

**Status:** 03/29/2023 Read twice and referred to the Committee on Commerce, Science, and Transportation.

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1055 (Markey): The Airport Infrastructure Resilience Act

## **Background/Summary**

The bill would require the Secretary of Transportation to establish a pilot program to provide airports with funds to increase their climate resilience and ensure airports are prepared to respond to climate change, extreme weather events, and natural disasters.

## **Anticipated Impact/Discussion**

The San Diego International Airport is situated in a location that could be subject to impacts of climate change, severe weather, and natural disasters. This bill would create funds for resilient aviation systems equipped to respond to climate impacts.

**Status:** 03/29/2023 Read twice and referred to the Committee on Commerce, Science, and Transportation.

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1058 (Reed): the Protection from Abusive Passengers Act

## **Background/Summary**

This bill would have the TSA create and manage a program to prevent abusive passengers from flying on commercial aircraft. The passengers added to banned fliers list will consist of people who have been convicted of or have received civil penalties for threatening or physical or sexually assaulting aircraft crew members, Federal airport employees and air carrier employees. The bill would provide TSA with flexibility in determining the length of a ban based on the offense and would enable airlines to share data on passengers added to the banned fliers list. The bill is the companion legislation to H.R.2394 sponsored by Rep. Swalwell.

## **Anticipated Impact/Discussion**

The San Diego International Airport would benefit from a nationwide no-fly list to ensure the safety of airport employees and the safety of the airport's environment. If passed, the bill would impact passengers previously convicted or fined for airplane travel incidents and ban them from commercial air travel in the United States.

**Status:** 03/29/2023 Read twice and referred to the Committee on Commerce, Science, and Transportation

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1154 (Peters): Promoting Women in Aviation Act

### **Background/Summary**

This bill would make the Women in Aviation Advisory Board, which was formed in the 2018 FAA Reauthorization bill, a permanent body in the Federal Aviation Administration. In March 2022, the advisory board formed and released a report with recommendations for the FAA, aviation industry, and Congress on how to encourage more women to pursue careers in aviation and remain in the sector, but was unable to follow up on the recommendation laid out in the report. Thus, the bill will allow the Board to follow up recommendations.

### **Anticipated Impact/Discussion**

The San Diego International Airport supports the efforts to improve recruitment, retention, and advancement of women across the aviation industry. The work of the Women in Aviation Advisory Board to follow up on its recommendations will support and strengthen the aviation workforce and promote the growth of women in the aviation industry.

**Status:** 03/30/2023 Read twice and referred to the Committee on Commerce, Science, and Transportation.

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information



## **Senate Bills from Previous Report**

S.66 (Klobuchar): NOTAM Improvement Act

### **Background/Summary**

The bill would require the Federal Aviation Administration (FAA) to establish a task force to strengthen the resiliency and cybersecurity of the Notice to Air Missions (NOTAM) system. The task force would include representatives from air carriers, airports, airline pilots, aircraft dispatchers, and FAA personnel unions, as well as aviation safety and cybersecurity experts. It is the companion legislation to H.R. 346 which was introduced by Rep. Stauber.

### **Anticipated Impact/Discussion**

San Diego International Airport relies on the NOTAM system to receive updates about situations relating to weather, infrastructure, ground conditions or anything else that may affect the safety of flight. Modernizing NOTAM would ensure safer flight routes and help prevent mass system shutdowns or collisions. The task force would additionally assist with improving government oversight and cybersecurity.

**Status:** 03/22/2023 Reported favorably out of the Committee on Commerce, Science, and Transportation.

**Position:** Watch (04/06/2023)


\*Shaded text represents new or updated legislative information

## Board Communication

Date: May 4, 2023  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Chief Financial Officer  
Subject: Accept the Unaudited Financial Statements for the Nine Months Ended  
March 31, 2023 and 2022:

---

Attached is the Authority's Unaudited Financial Statements for the Nine Months Ended March 31, 2023 and 2022 that was presented to the Finance Committee on April 24, 2023.



# Review of the Unaudited Financial Statements For the Nine Months Ended March 31, 2023 and 2022

Presented by:  
**Elizabeth Stewart**  
Director, Accounting

Finance Committee Meeting  
April 24, 2023



# Economic Update

# Market Commentary

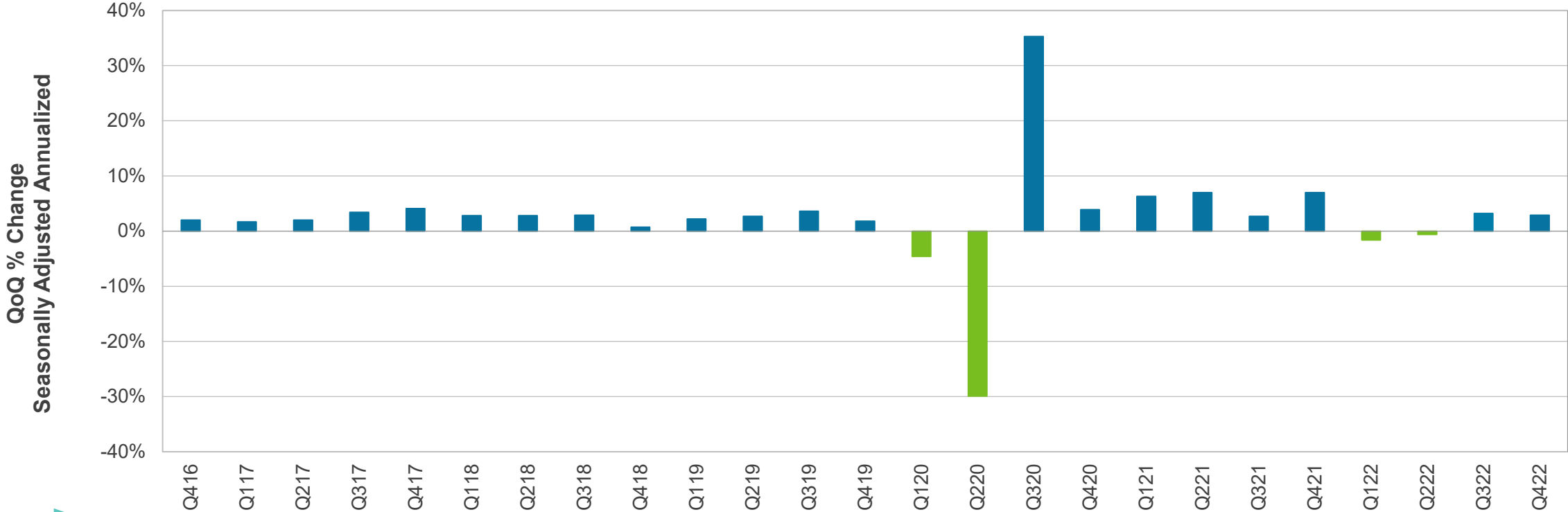
Economic trends have been decelerating along with tighter financial conditions and restrictive monetary policy. Recent data suggests positive but below trend growth this year. Although the pace of job growth is moderating, labor markets remain solid, and the U.S. consumer has demonstrated resiliency. Market participants and the Federal Reserve are maintaining very divergent views regarding the future trajectory of monetary policy. Given the cumulative effects of tighter monetary policy and stress in the banking sector, we believe the Federal Reserve is likely near a pause in their rate hiking campaign. If moderate growth continues, we believe the Fed will likely maintain the Federal Funds rate in restrictive territory until inflationary pressures subside.

At the March meeting, the Federal Open Market Committee voted unanimously to raise the target federal funds rate by 0.25% to a range of 4.75 – 5.00%. Fed Chair Powell reiterated the committee's focus on bringing down inflation to their 2% target; however, the committee softened language about "ongoing increases" in rates in the prior statement to "some additional policy firming may be appropriate". The statement also emphasized that the U.S. banking system is "sound and resilient" and acknowledged the tightening of financial conditions. The Chandler team believes the FOMC is likely near a pause in their rate hiking cycle.

# Fourth Quarter GDP

According to the third estimate, fourth quarter 2022 GDP growth was revised downward to 2.6% from 2.7%. The revision lower was primarily due to weaker growth in personal consumption expenditures and a wider trade gap in net exports. The consensus estimate calls for 1.6% growth in the first quarter and 1.0% growth for the full year 2023.

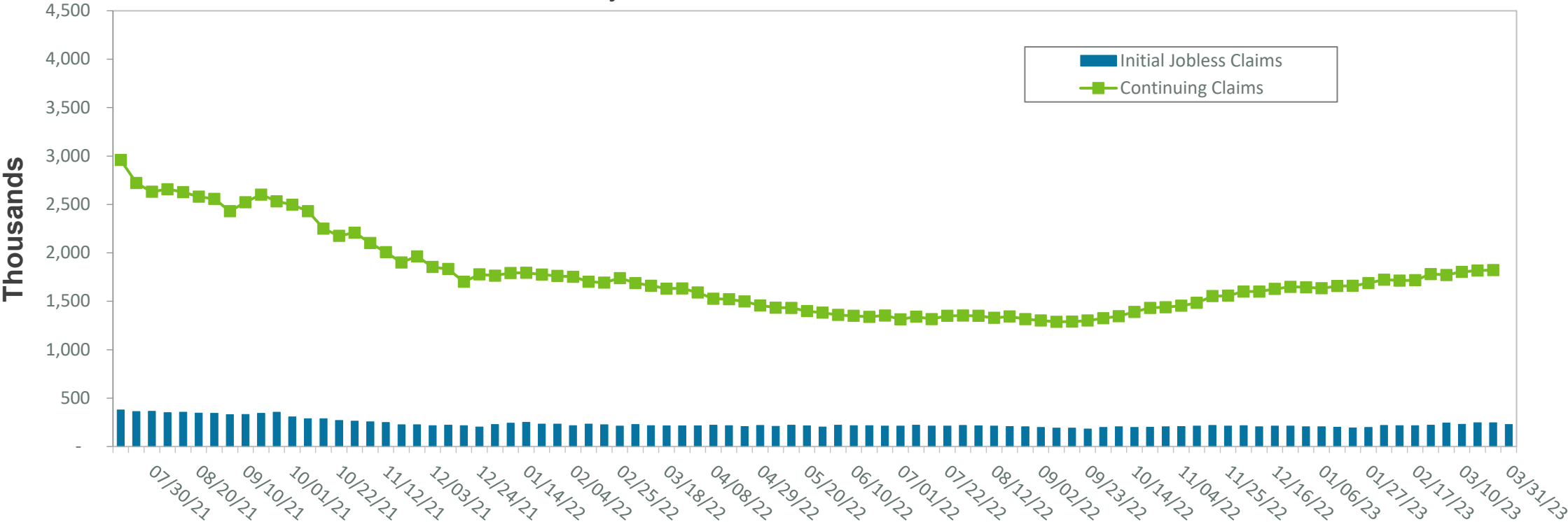
**U.S. Gross Domestic Product (QoQ)**  
Fourth Quarter 2016 – Fourth Quarter 2022



# Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims fell to 228,000 versus an upwardly revised 246,000 in the prior week. Claims were adjusted significantly higher due to annual revisions for seasonal factors. The level of continuing unemployment claims (where the data is lagged by one week) rose to 1.823 million. Initial jobless claims remain consistent with a strong labor market but are trending higher.

**Initial Jobless Claims and 4-Week Moving Average**  
 July 16, 2021 – March 31, 2023

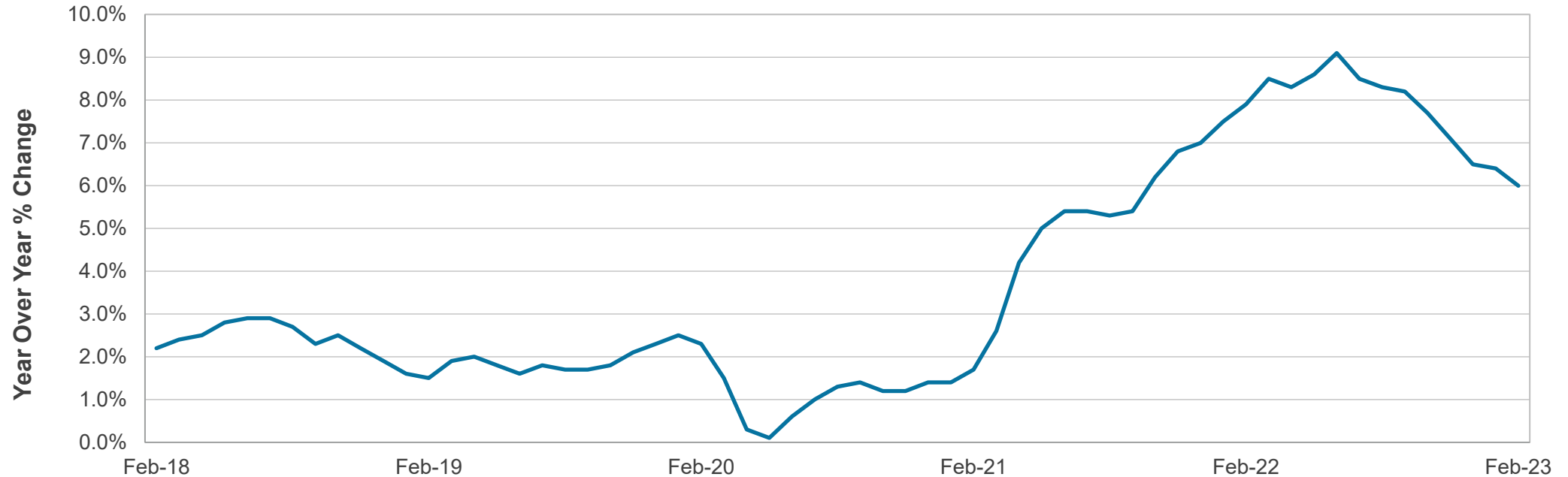


Source: Bloomberg.

# Consumer Price Index

The Consumer Price Index (CPI) increased in February 0.4% month-over-month and 6.0% year-over-year, down from 6.4% in January. Core CPI, which excludes volatile food and energy components, rose 0.5% month-over-month and 5.5% year-over-year, decelerating from 5.6% in January. Shelter costs were the primary factor in the headline CPI, representing 70% of the increase. Of note, used car prices experienced a significant drop of 13.6% when compared to a year ago, the largest decline since 1960. The Personal Consumption Expenditures (PCE) index rose 5.0% year-over-year in February, improving from a 5.3% year-over-year gain in January. Core PCE, the Federal Reserve's preferred inflation gauge, increased 4.6% year-over-year in February, the smallest increase since October 2021. Inflationary trends are declining but remain above the Fed's 2% target.

**Consumer Price Index (YoY%)**  
February 2018 – February 2023



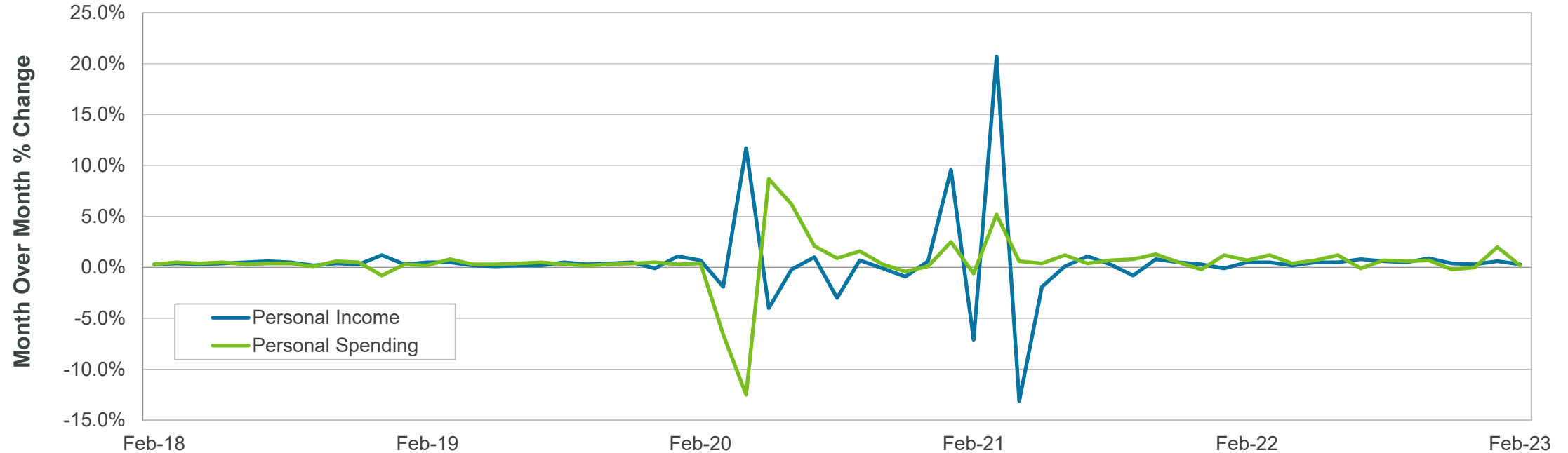
Source: Bloomberg.



# Personal Income and Spending

Personal income rose 0.3% and consumer spending was up 0.2% month-over month in February, moderating from respective increases of 0.6% and an upwardly revised 2.0% in January. Real consumer spending, adjusted for inflation, fell 0.1% in February after surging 1.5% in January. The personal savings rate ticked up to 4.6% in February as consumers grow more cautious and selective about their spending.

**Personal Income and Spending (MoM%)**  
February 2018 – February 2023

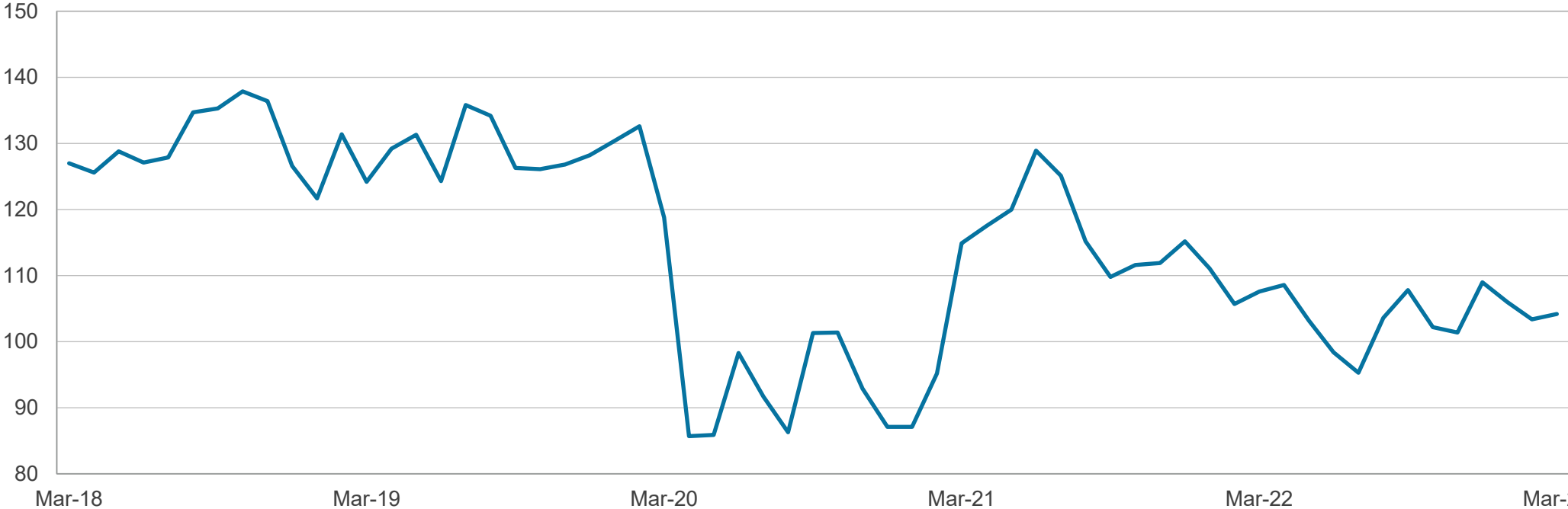


Source: Bloomberg

# Consumer Confidence Index

The Consumer Confidence Index improved to 104.2 in March from an upwardly revised 103.4 in February. Despite the turmoil in the regional banking sector earlier in the month, consumers improved their outlook for the US economy. The index is still running above its historical average of around 95.5.

**Consumer Confidence Index**  
March 2018 – March 2023



Source: Bloomberg

# Existing Home Sales

Existing home sales surged 14.5% month-over-month to a seasonally adjusted annualized rate of 4.58 million units after dropping a record 12 consecutive months. The recent dip in mortgage rates caused by the flight to quality in the bond market helped spur demand, however inventory remains tight and affordability is still an issue. The average rate on a 30-year fixed mortgage was 6.27% in early April, according to Freddie Mac. On a year-over-year basis, sales of existing homes were down 22.6% in February.

**U.S. Existing Home Sales (MoM)**  
February 2013 – February 2023



Source: Bloomberg

# New Home Sales

New home sales rose by 1.1% in February to an annualized rate of 640,000 units. Low existing home inventory and moderating mortgage rates are likely fueling demand for new homes. On a year-over-year basis, new home sales were down 19%. The median sales price of a new home increased 2.5% year-over-year to \$438,200.

**U.S. New Home Sales**  
February 2013 – February 2023



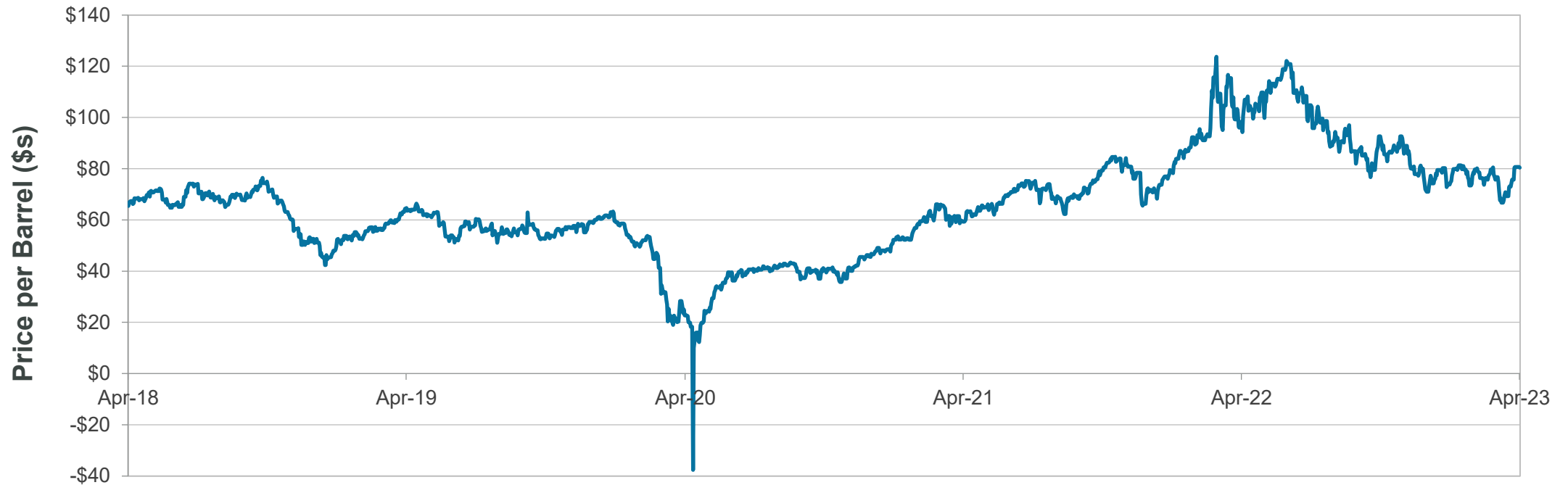
Source: Bloomberg

# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$80.70 per barrel on April 6, above its one month average of \$73.65 but below its one year average of \$89.32. The price spiked on the April 2 surprise announcement from OPEC+ that it will cut production targets by 1.66 million barrels per day (bpd) starting in May, in response to concerns over the global economic growth outlook. This is in addition to the output cuts of 2 million bpd already in place from late last year. Since many members of the group already underperform their quotas, the actual impact will likely be less than the headline numbers.

## West Texas Intermediate Oil Price Per Barrel (WTI Spot)

April 10, 2018 – April 10, 2023



Source: Bloomberg

# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$2.52 per gallon on April 6, below its one month average of \$2.58 and well below its one year average of \$3.34. Price volatility and demand for jet fuel is expected to continue to pick up in 2023 from the impact of China's reopening and as global passenger travel surges.

**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
April 6, 2018 – April 6, 2023

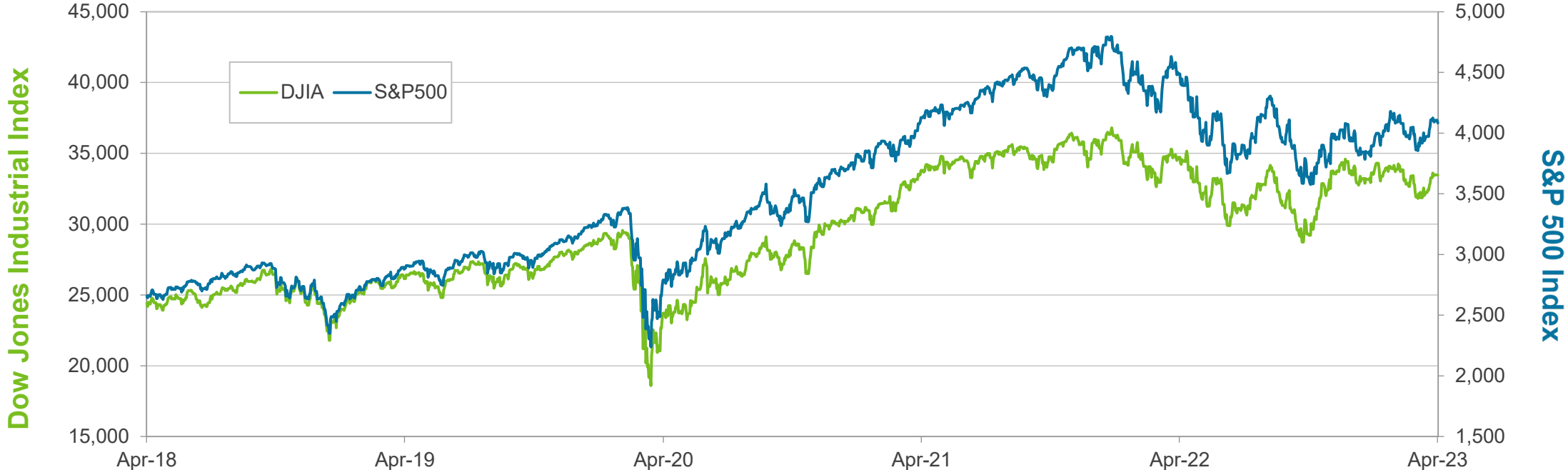


Source: Bloomberg

# U.S. Equity Markets

U.S. equity markets were down sharply in 2022 with the S&P and DJIA down 19.4% and 8.8%, respectively, while the tech-heavy NASDAQ Composite Index plummeted 33.1% last year. Equity markets fell under pressure last year due to concerns about elevated inflation, higher interest rates, and geopolitical concerns. Market volatility has continued into 2023 on concerns about the health of the US regional banking sector and the impact of Fed tightening. On a year-to-date basis the S&P is up 6.9%, the DJIA gained 1.0%, and the NASDAQ has rebounded 15.5% year-to-date.

### Dow Jones Industrial Average (DJIA) and S&P 500 Indices April 10, 2018 – April 10, 2023

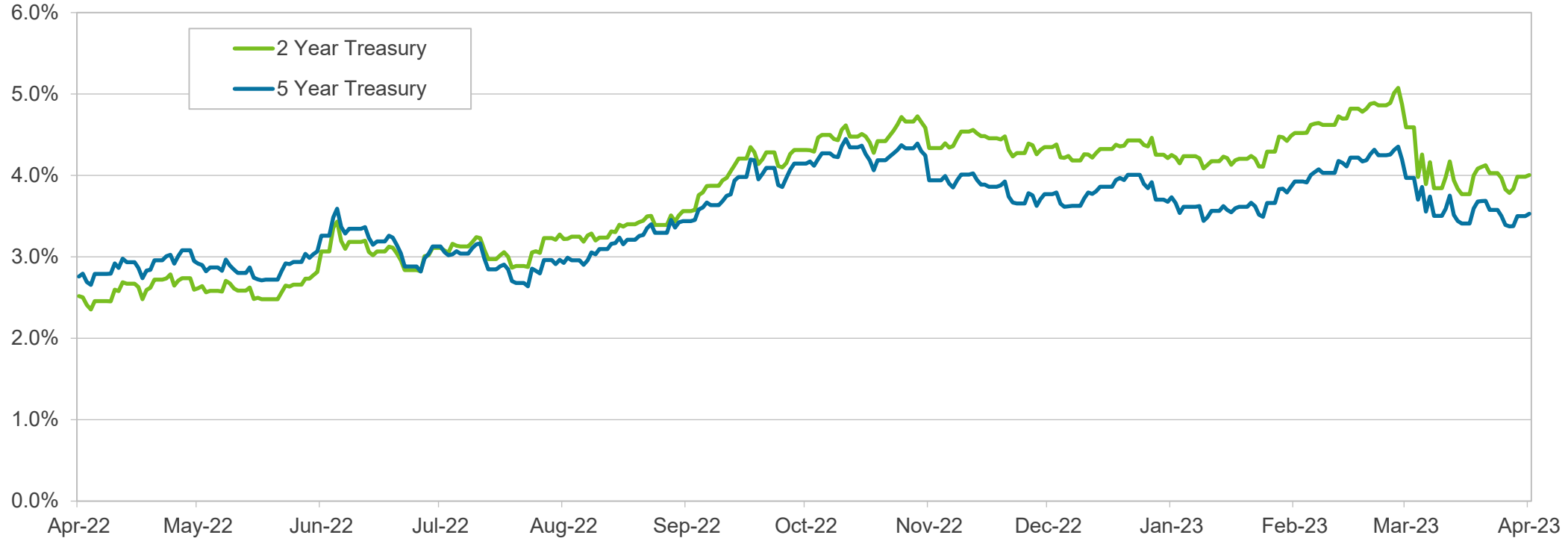


Source: Bloomberg

# Treasury Yield History

In 2022, the yield on 2-year Treasuries surged about 368 basis points higher on Fed rate hikes, while the yield on 5-year Treasuries was around 273 basis points higher. Year-to-date, the yield on the 2-year Treasury is down 45 basis points and the yield on the 5-year Treasury is down about 50 basis points due to the flight to quality surrounding the recent bank failures and worries about a possible US recession.

**2- and 5-year U.S. Treasury Yields**  
April 10, 2022 – April 10, 2023



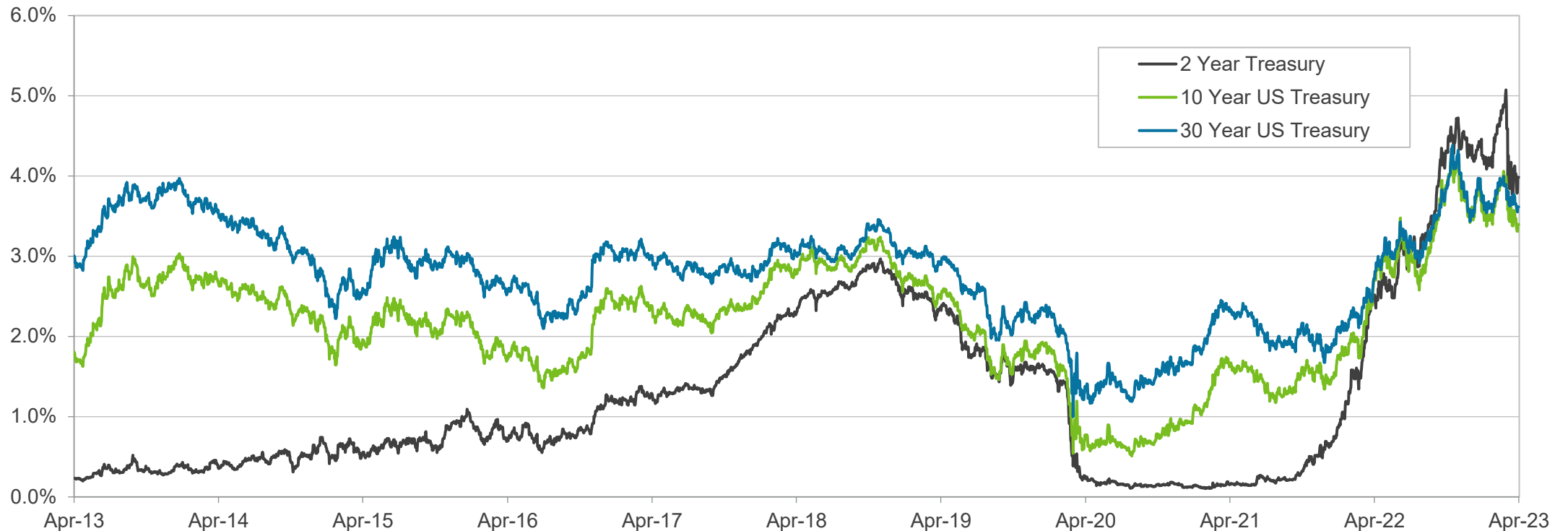
Source: Bloomberg



# Treasury Yield History

The yield curve inversion persists, with the spread between the 2-year Treasury yield and the 10-year Treasury yield sitting at roughly -60 basis points. This time last year the spread was +20 basis points, well below the average spread since 2003 of around +125 basis points. An inversion of the yield curve is a leading indicator that recession risk has increased.

**2-, 10- and 30-year U.S. Treasury Yields**  
April 10, 2013 – April 10, 2023

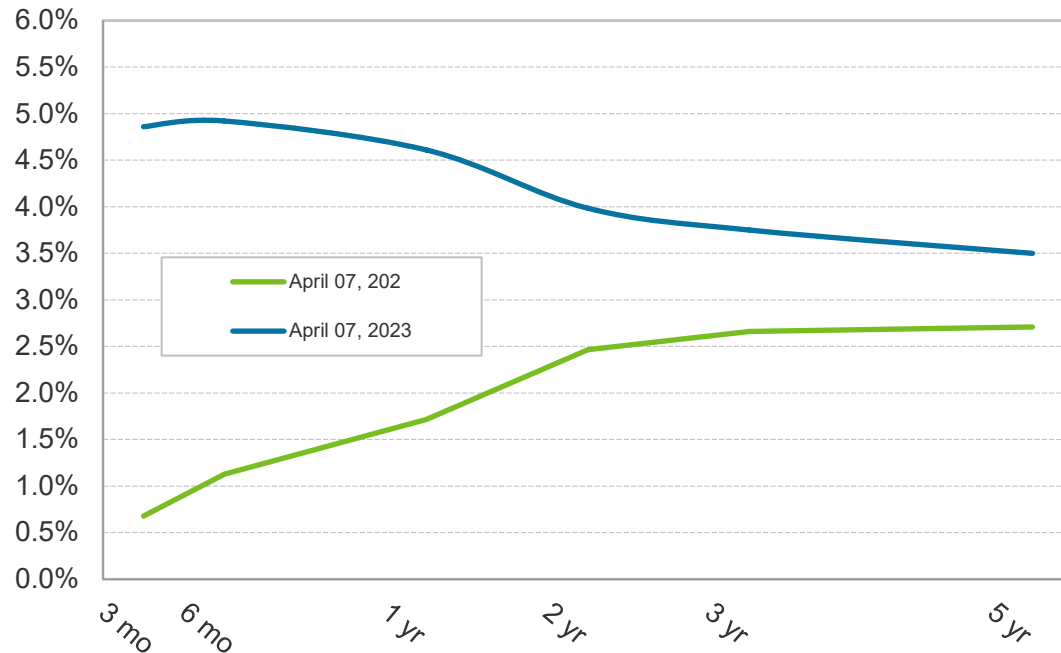


Source: Bloomberg

# U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 418 basis points, the 2-Year Treasury yield is 152 basis points higher, and the 10-Year Treasury yield is up 74 basis points, on a year-over-year basis.

**U.S. Treasury Yield Curve**  
April 07, 2022 versus April 07, 2023



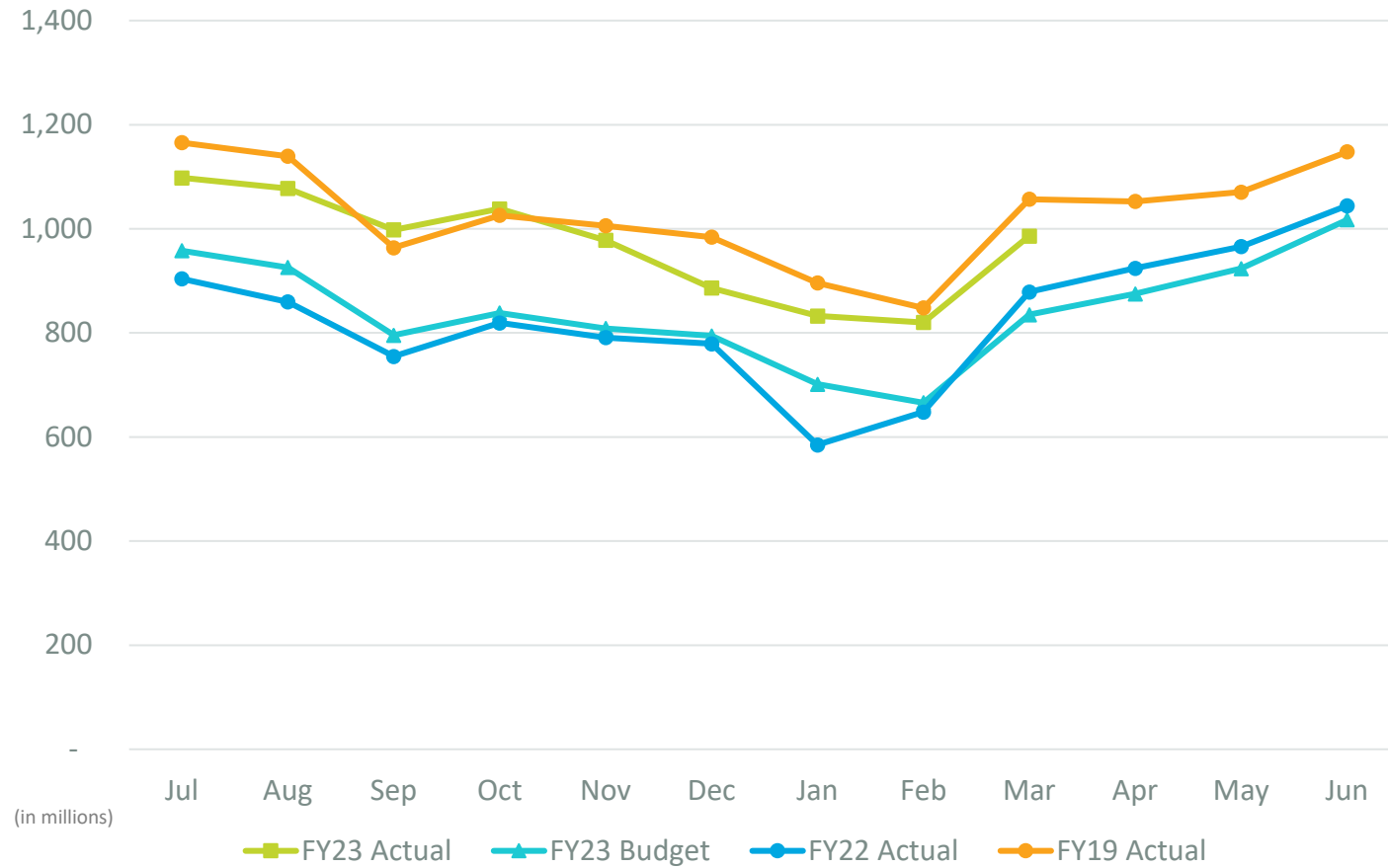
	04/07/2022	04/07/2023	Change
<b>3-Mo.</b>	0.68	4.86	4.18
<b>6-Mo.</b>	1.13	4.92	3.79
<b>1-Yr.</b>	1.72	4.61	2.89
<b>2-Yr.</b>	2.46	3.98	1.52
<b>3-Yr.</b>	2.66	3.75	1.09
<b>5-Yr.</b>	2.71	3.50	0.79
<b>10-Yr.</b>	2.66	3.40	0.74
<b>20-Yr.</b>	2.87	3.73	0.87
<b>30-Yr.</b>	2.68	3.61	0.93

Source: Bloomberg

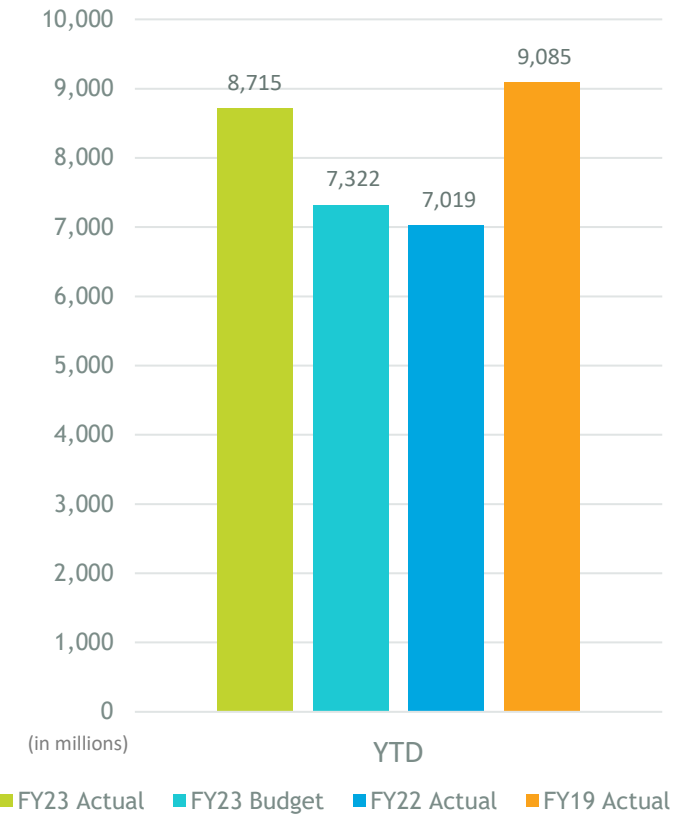


# Financial Review for the Nine Months Ended March 31, 2023

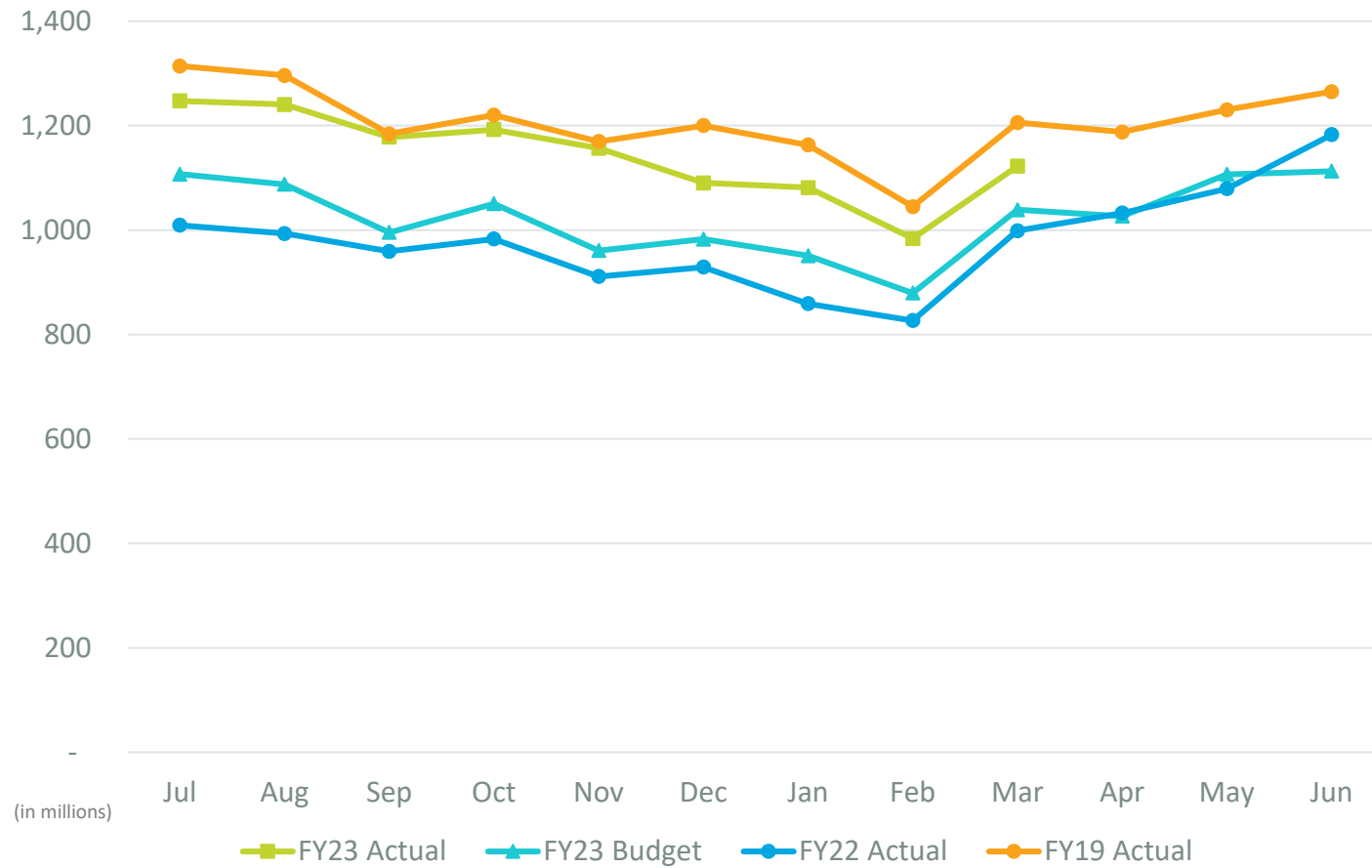
# Enplanements



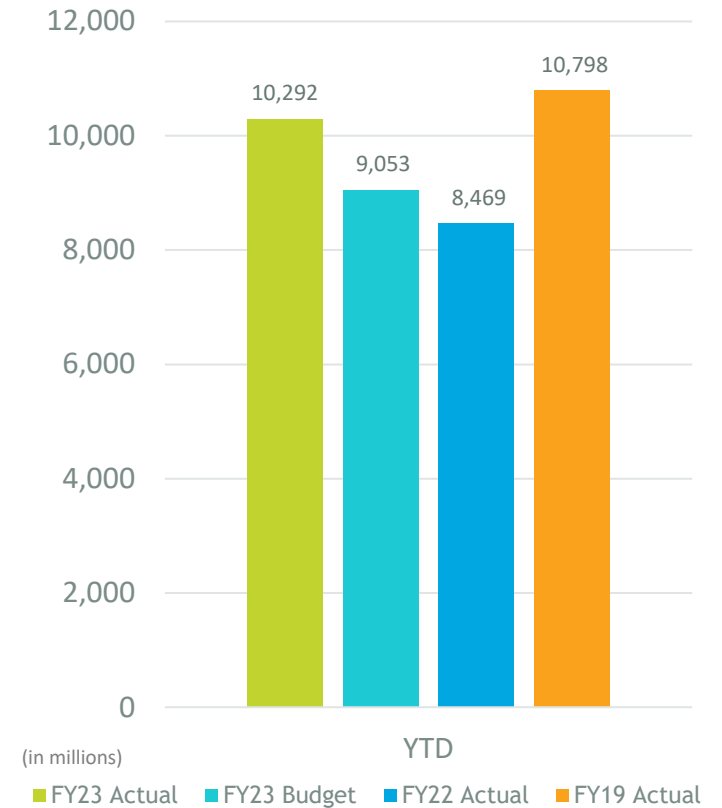
FY23 YTD Act Vs. FY23 YTD Budget 19.0%	FY23 YTD Act Vs. FY22 YTD Actual 24.2%	FY23 YTD Act Vs. FY19 YTD Actual -4.1%
---	---	---



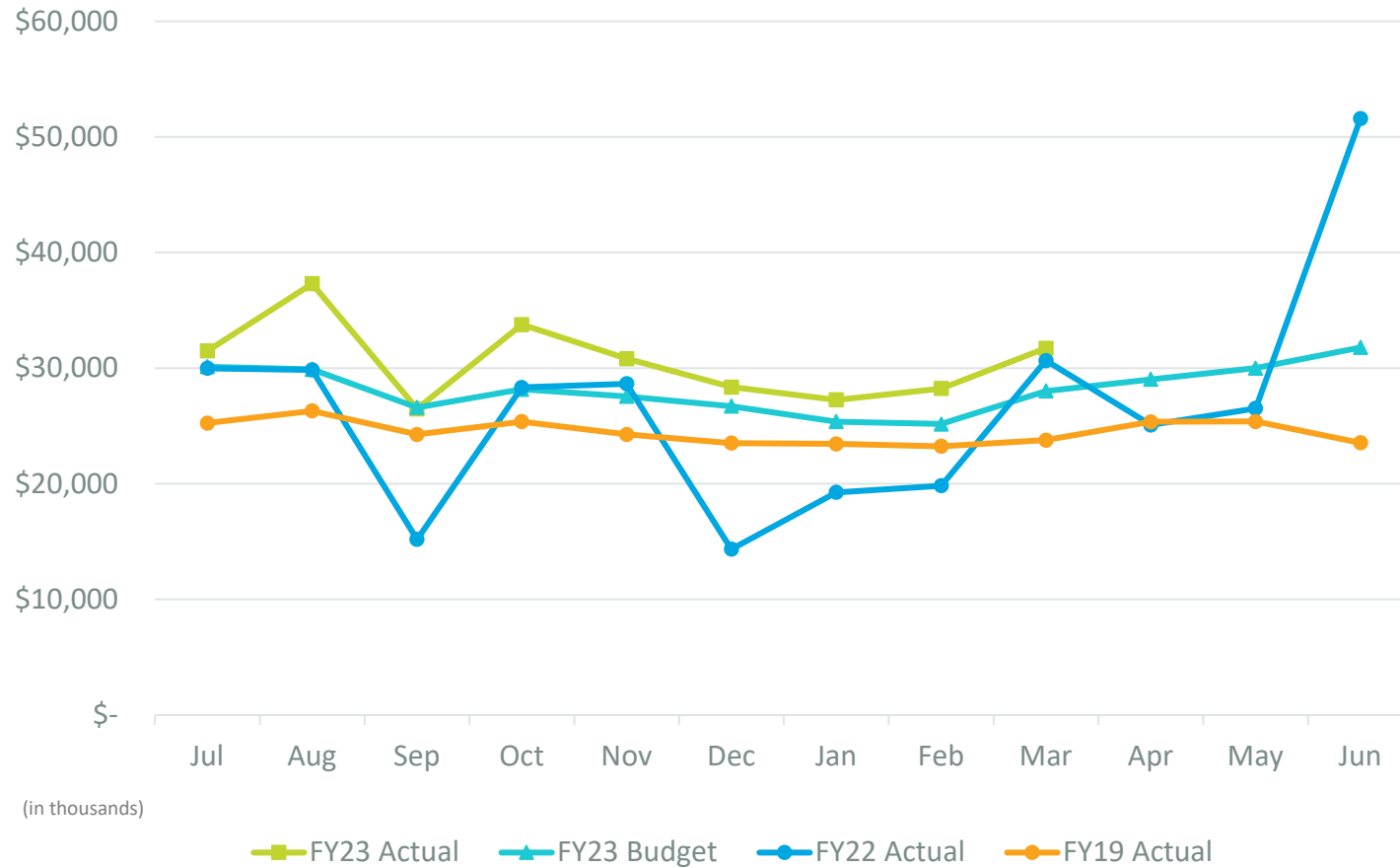
# Landed Weights



FY23 YTD Act Vs. FY23 YTD Budget 13.7%	FY23 YTD Act Vs. FY22 YTD Actual 21.5%	FY23 YTD Act Vs. FY19 YTD Actual -4.7%
---	---	---



# Operating Revenues (Unaudited)



FY23 YTD Act Vs. FY23 YTD Budget 11.2%	FY23 YTD Act Vs. FY22 YTD Actual 27.5%	FY23 YTD Act Vs. FY19 YTD Actual 25.5%
---	---	---



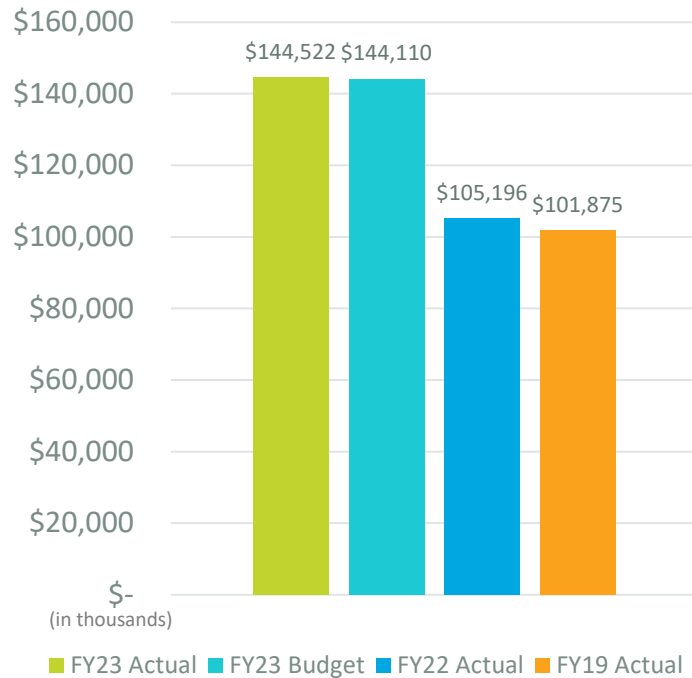
# Operating Revenue (Unaudited)

## Aviation

FY23 YTD Act Vs.  
FY23 YTD Budget  
0.3%

FY23 YTD Act Vs.  
FY22 YTD Actual  
37.4%

FY23 YTD Act Vs.  
FY19 YTD Actual  
41.9%

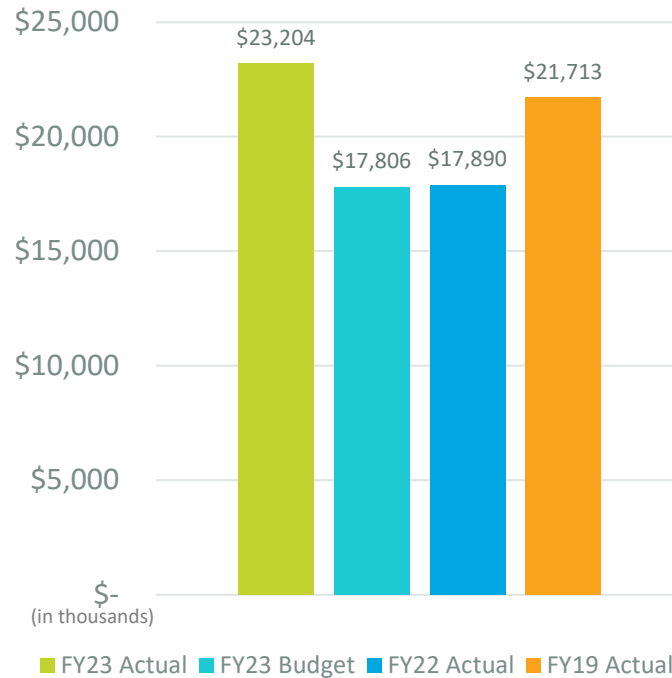


## Terminal Concessions

FY23 YTD Act Vs.  
FY23 YTD Budget  
30.3%

FY23 YTD Act Vs.  
FY22 YTD Actual  
29.7%

FY23 YTD Act Vs.  
FY19 YTD Actual  
6.9%

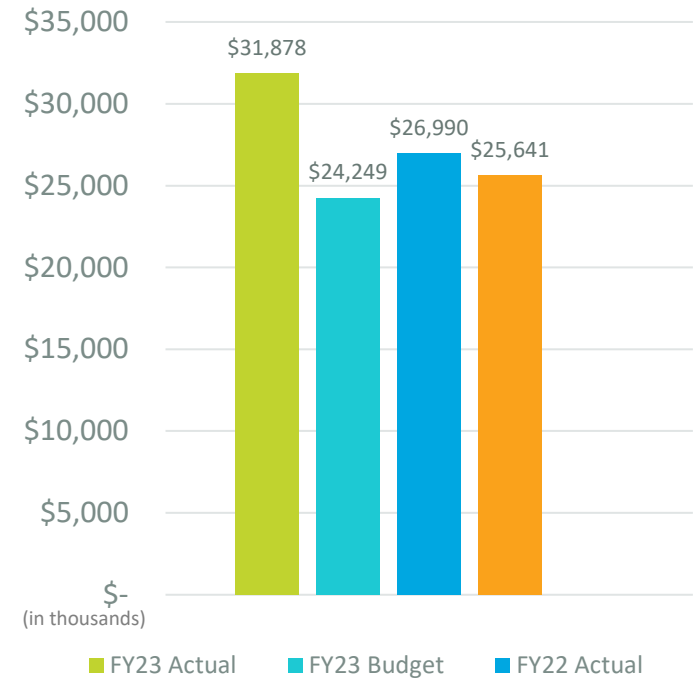


## Rental Car

FY23 YTD Act Vs.  
FY23 YTD Budget  
31.5%

FY23 YTD Act Vs.  
FY22 YTD Actual  
18.1%

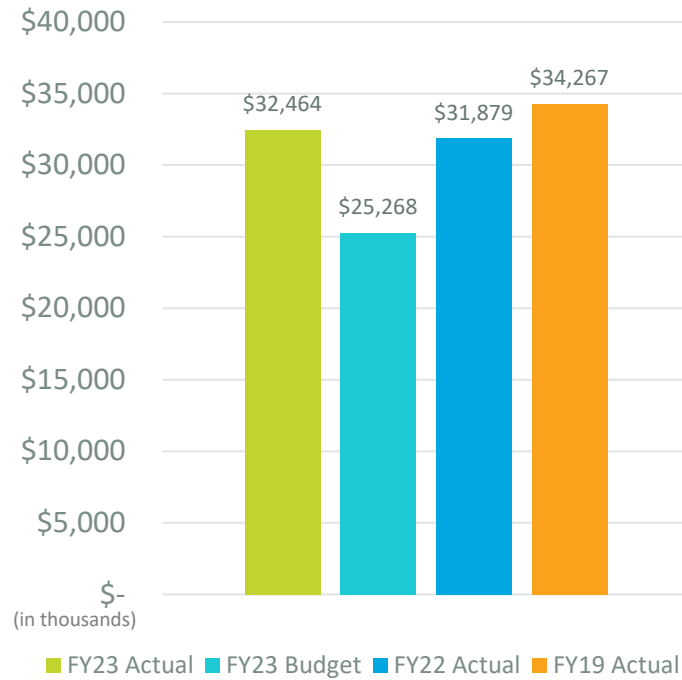
FY23 YTD Act Vs.  
FY19 YTD Actual  
24.3%



# Operating Revenue (Unaudited)

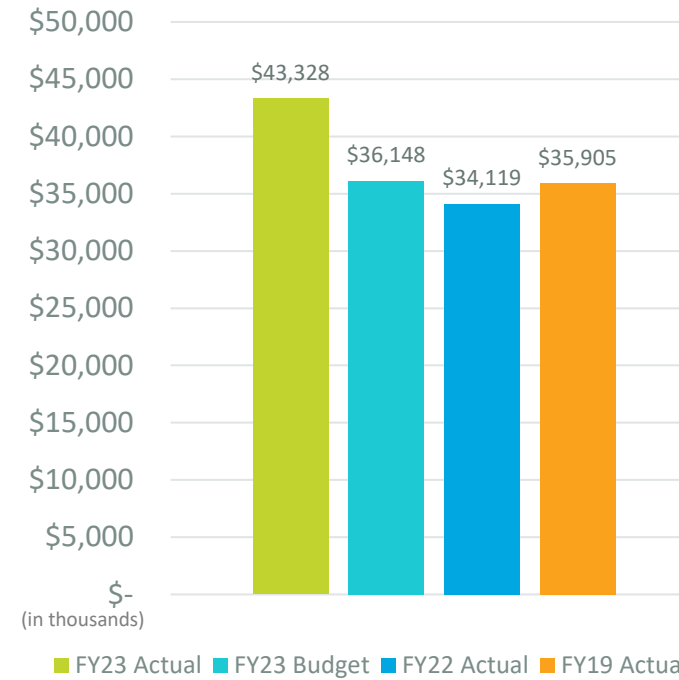
## Parking

FY23 YTD Act Vs. FY23 YTD Budget 28.5%	FY23 YTD Act Vs. FY22 YTD Actual 1.8%	FY23 YTD Act Vs. FY19 YTD Actual -5.3%
---	--	---



## Other

FY23 YTD Act Vs. FY23 YTD Budget 19.9%	FY23 YTD Act Vs. FY22 YTD Actual 27.0%	FY23 YTD Act Vs. FY19 YTD Actual 20.7%
---	---	---





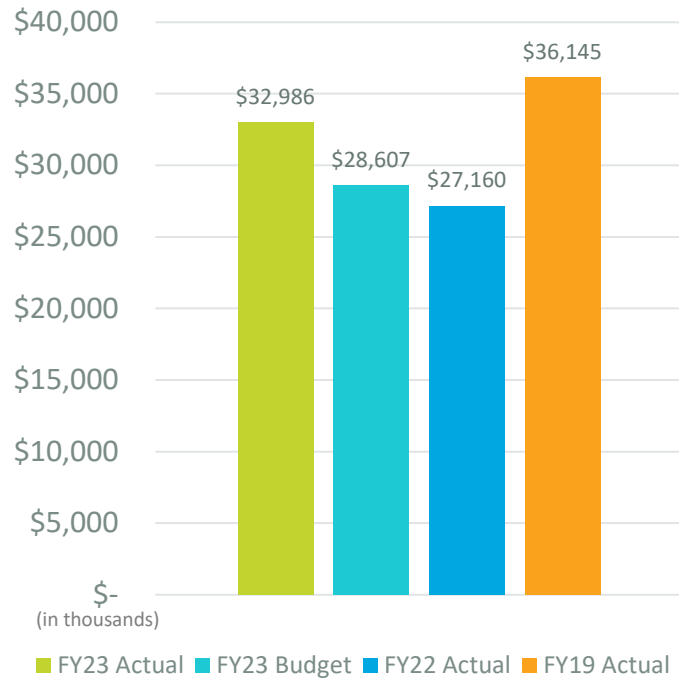
# Nonoperating Revenue (Unaudited)

## Passenger Facility Charges

FY23 YTD Act Vs.  
FY23 YTD Budget  
15.3%

FY23 YTD Act Vs.  
FY22 YTD Actual  
21.5%

FY23 YTD Act Vs.  
FY19 YTD Actual  
-8.7%

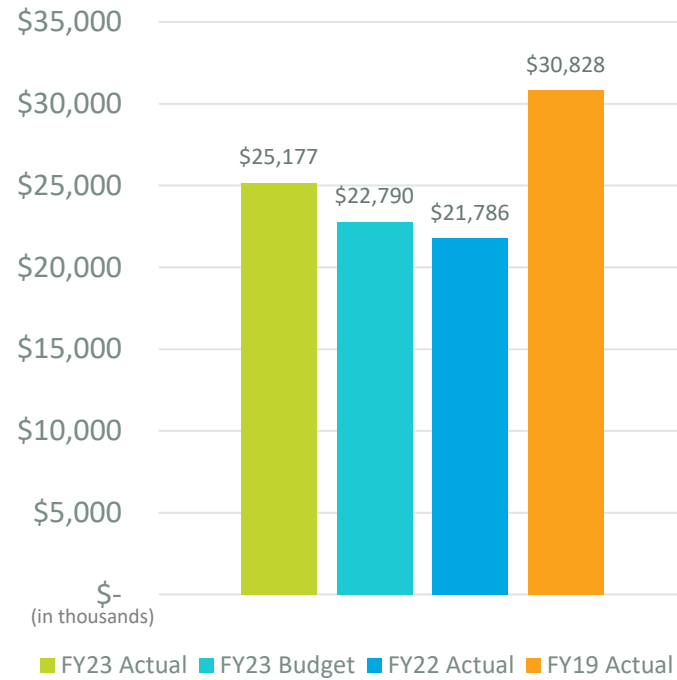


## Customer Facility Charges

FY23 YTD Act Vs.  
FY23 YTD Budget  
10.5%

FY23 YTD Act Vs.  
FY22 YTD Actual  
15.6%

FY23 YTD Act Vs.  
FY19 YTD Actual  
-18.3%

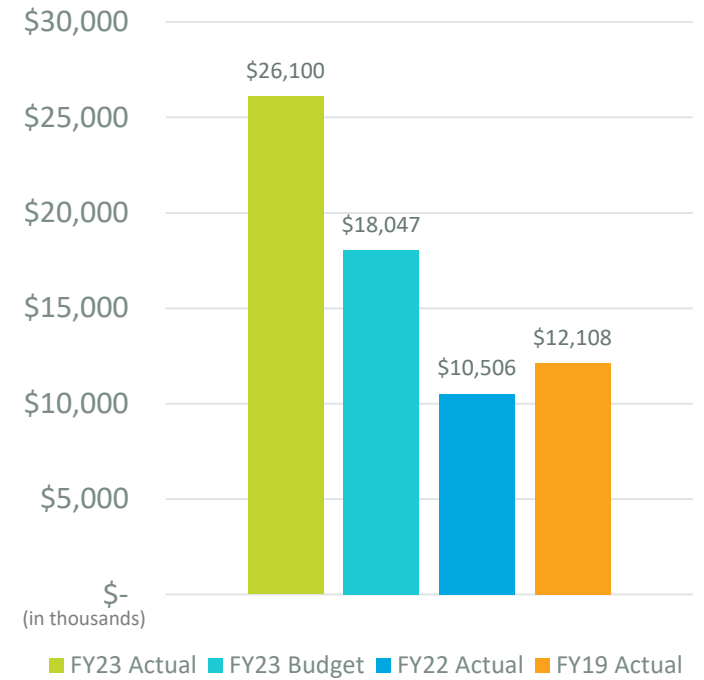


## Interest Income

FY23 YTD Act Vs.  
FY23 YTD Budget  
44.6%

FY23 YTD Act Vs.  
FY22 YTD Actual  
148.4%

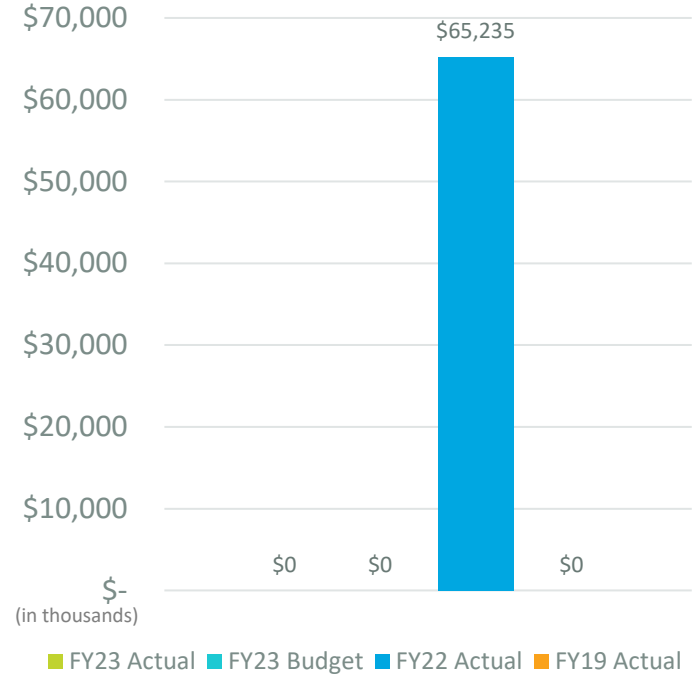
FY23 YTD Act Vs.  
FY19 YTD Actual  
115.6%



# Nonoperating Revenue (Unaudited)

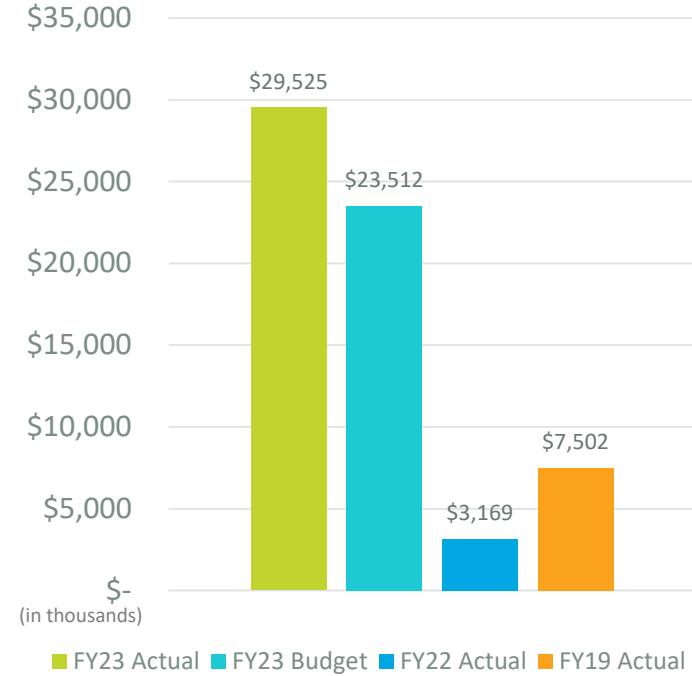
## Federal Relief Grants

FY23 YTD Act Vs. FY23 YTD Budget 0.0%	FY23 YTD Act Vs. FY22 YTD Actual -100.0%	FY23 YTD Act Vs. FY19 YTD Actual -0.0%
--	---	---

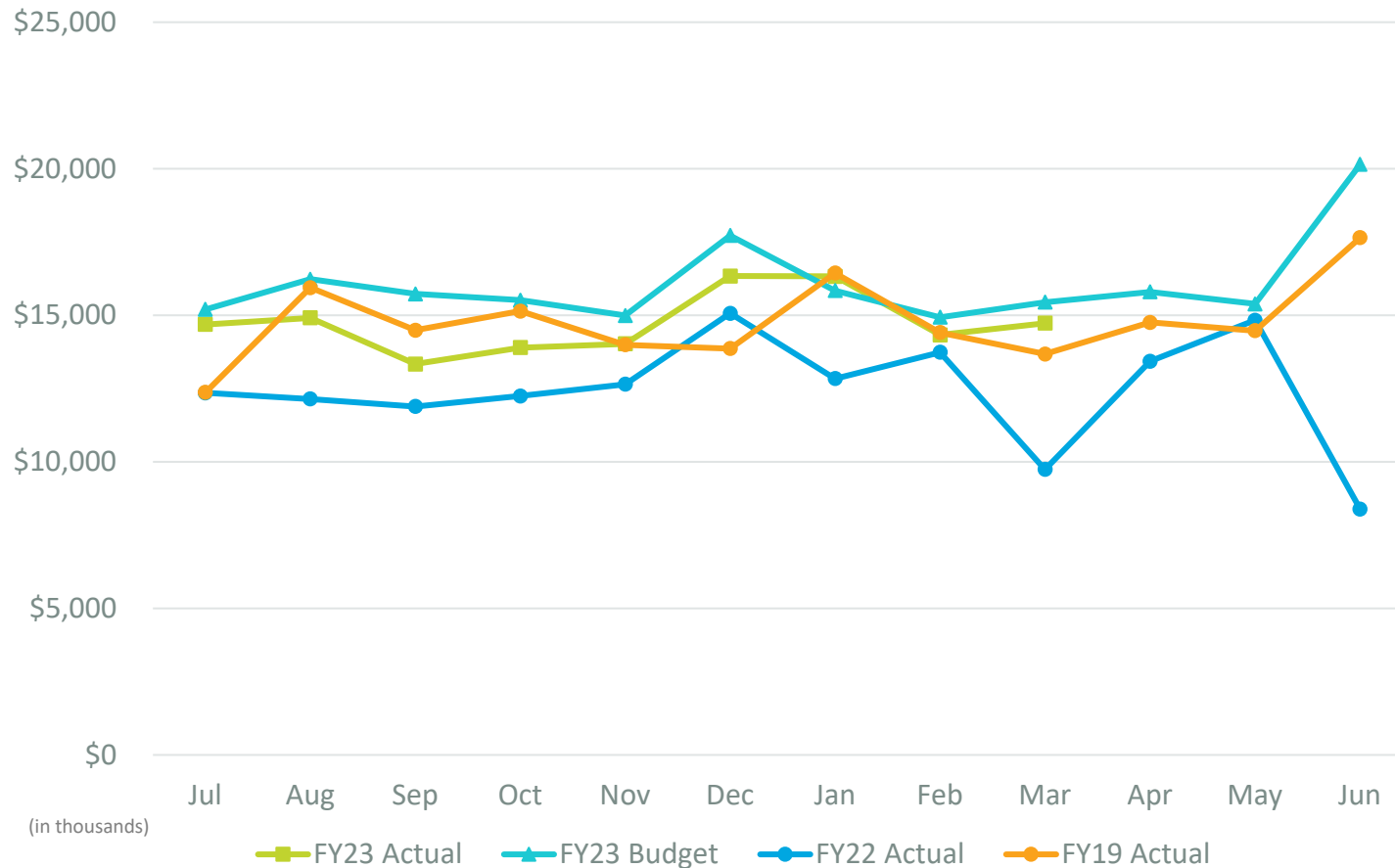


## Capital Grant Contributions

FY23 YTD Act Vs. FY23 YTD Budget 25.6%	FY23 YTD Act Vs. FY22 YTD Actual 831.6%	FY23 YTD Act Vs. FY19 YTD Actual 293.6%
---	--	--



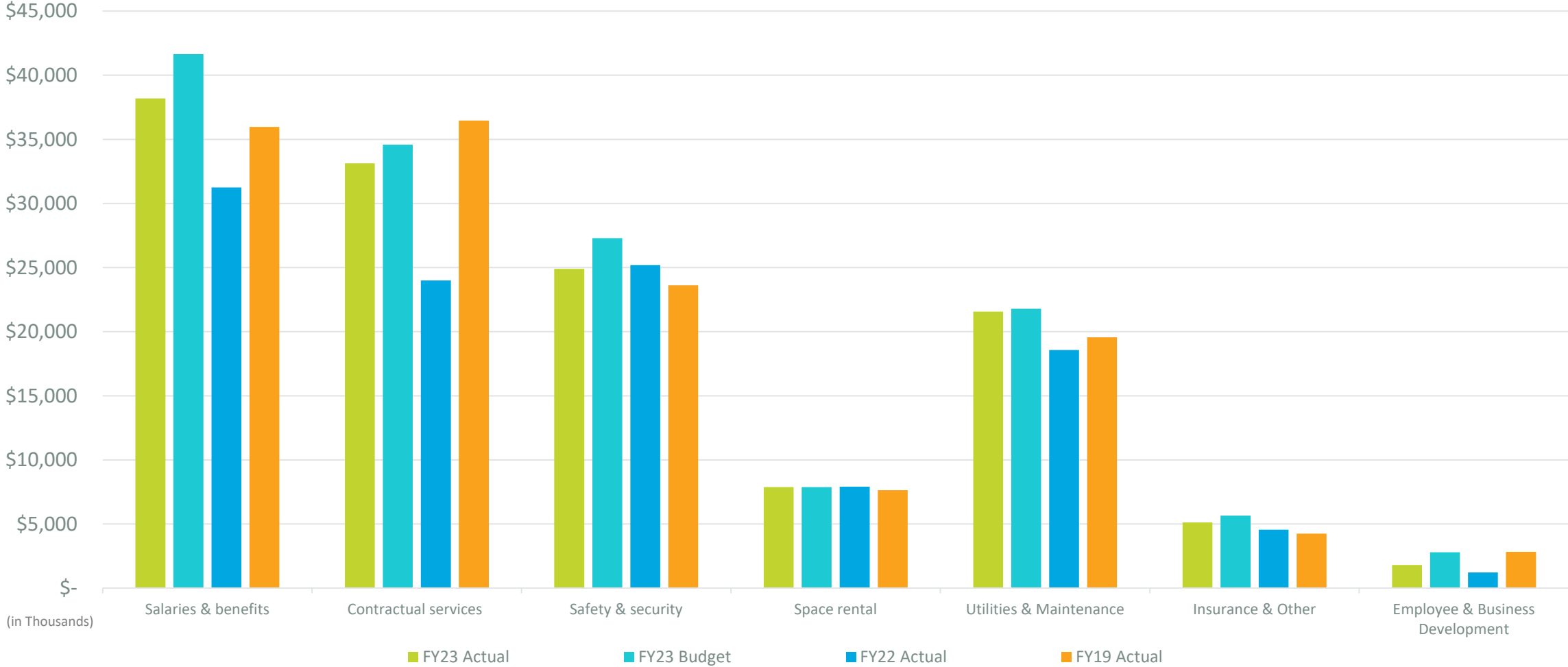
# Operating Expenses (Unaudited)



FY23 YTD Act Vs. FY23 YTD Budget 6.4%	FY23 YTD Act Vs. FY22 YTD Actual -17.7%	FY23 YTD Act Vs. FY19 YTD Actual -1.7%
--	--	---



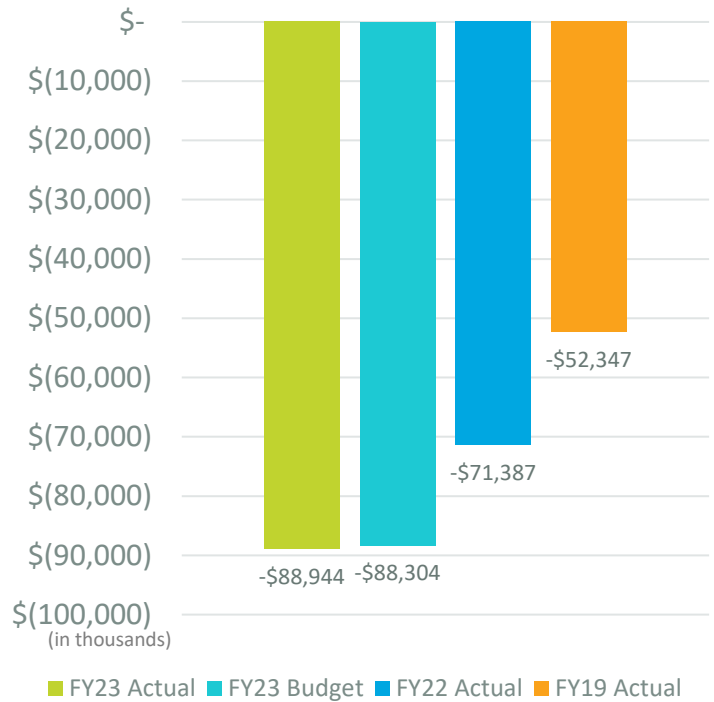
# Operating Expenses (Unaudited)



# Nonoperating Expense (Unaudited)

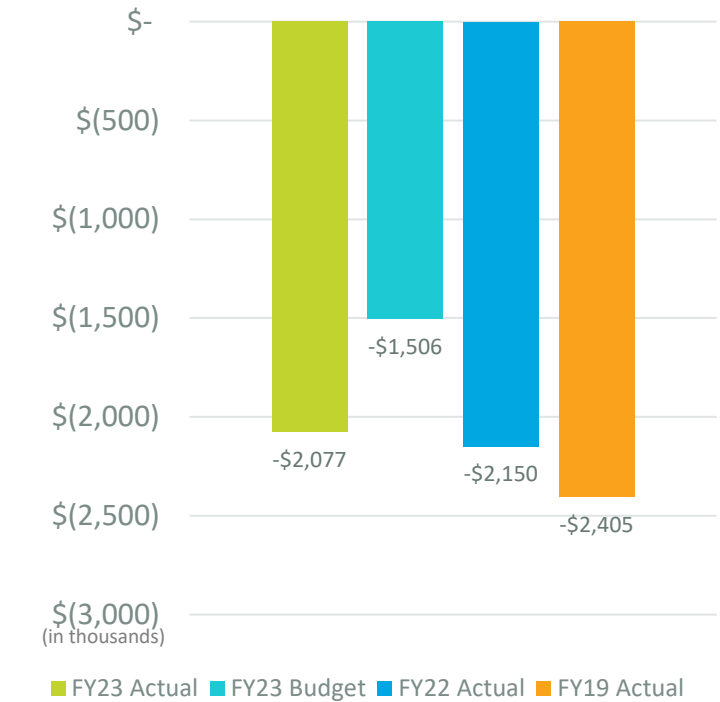
## Interest Expense

FY23 YTD Act Vs. FY23 YTD Budget -0.7%	FY23 YTD Act Vs. FY22 YTD Actual -24.6%	FY23 YTD Act Vs. FY19 YTD Actual -69.9%
---	--	--



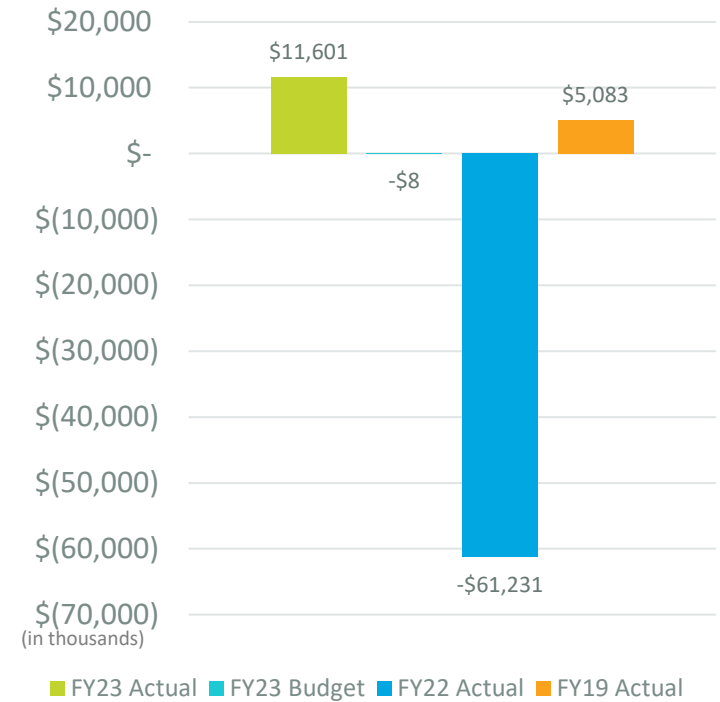
## Quieter Home Program, Net

FY23 YTD Act Vs. FY23 YTD Budget -37.9%	FY23 YTD Act Vs. FY22 YTD Actual 3.4%	FY23 YTD Act Vs. FY19 YTD Actual 13.6%
--	--	---



## Other Nonoperating Revenue/(Expense)

FY23 YTD Act Vs. FY23 YTD Budget \$11,609	FY23 YTD Act Vs. FY22 YTD Actual \$72,832	FY23 YTD Act Vs. FY19 YTD Actual \$6,519
--	--	---





# Financial Statements (Unaudited) For the Nine Months Ended March 31, 2023 and 2022

# Operating Revenues for the Nine Months Ended March 31, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Aviation	\$ 144,110	\$ 144,522	\$ 412	-	\$ 105,196	\$ 101,875
Terminal concessions	17,806	23,204	5,398	30%	17,890	21,713
Rental car	24,249	31,878	7,629	31%	26,990	25,641
Parking	25,268	32,464	7,196	28%	31,879	34,267
Other operating	36,148	43,328	7,179	20%	34,119	35,905
<b>Total operating revenues</b>	<b>\$ 247,581</b>	<b>\$ 275,396</b>	<b>\$ 27,814</b>	<b>11%</b>	<b>\$ 216,074</b>	<b>\$ 219,401</b>

# Operating Expenses for the Nine Months Ended March 31, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Salaries and benefits	\$ 41,649	\$ 38,189	\$ 3,460	8%	\$ 31,244	\$ 35,972
Contractual services	34,589	33,129	1,460	4%	23,984	36,470
Safety and security	27,285	24,899	2,386	9%	25,182	23,619
Space rental	7,876	7,879	(3)	-	7,906	7,642
Utilities	12,407	12,814	(407)	(3)%	10,704	10,219
Maintenance	9,371	8,754	617	7%	7,866	9,342
Equipment and systems	289	250	39	13%	194	220
Materials and supplies	520	455	65	13%	333	389
Insurance	1,526	1,505	21	1%	1,342	926
Employee development and support	622	445	177	28%	335	752
Business development	2,166	1,359	807	37%	889	2,076
Equipment rental and repairs	3,318	2,905	413	12%	2,686	2,712
<b>Total operating expenses</b>	<b>\$ 141,618</b>	<b>\$ 132,583</b>	<b>\$ 9,035</b>	<b>6%</b>	<b>\$ 112,665</b>	<b>\$ 130,339</b>



# Nonoperating Revenues & Expenses for the Nine Months Ended March 31, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Passenger facility charges	\$ 28,607	\$ 32,986	\$ 4,379	15%	\$ 27,160	\$ 36,145
Customer facility charges	22,790	25,177	2,387	10%	21,786	30,828
Federal Relief Grants	-	-	-	-	65,235	-
Quieter Home Program, net	(1,506)	(2,077)	(571)	(38)%	(2,150)	(2,405)
Interest income	18,047	26,100	8,053	45%	10,506	12,108
Interest expense (net)	(88,304)	(88,944)	(640)	(1)%	(71,387)	(52,347)
Other nonoperating revenue (expense)	(8)	11,601	11,609	-	(61,231)	5,083
<b>Nonoperating revenue, net</b>	<b>\$ (20,374)</b>	<b>\$ 4,843</b>	<b>\$ 25,217</b>	<b>124%</b>	<b>\$ (10,081)</b>	<b>\$ 29,412</b>

# Summary of Change in Net Position for the Nine Months Ended March 31, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Total operating revenues	\$ 247,581	\$ 275,396	\$ 27,814	11%	\$ 216,074	\$ 219,401
Total operating expenses	141,618	132,583	9,035	6%	112,665	130,339
<b>Income from operations</b>	<b>\$ 105,964</b>	<b>\$ 142,813</b>	<b>\$ 36,849</b>	<b>35%</b>	<b>\$ 103,409</b>	<b>\$ 89,063</b>
Depreciation	92,778	92,778	-	-	100,044	86,295
<b>Operating income (loss)</b>	<b>\$ 13,185</b>	<b>\$ 50,034</b>	<b>\$ 36,849</b>	<b>279%</b>	<b>\$ 3,366</b>	<b>\$ 2,768</b>
Nonoperating revenue (expense), net	(20,374)	4,843	25,217	<b>124%</b>	(10,081)	29,412
Capital grant contributions	23,512	29,525	6,013	26%	3,169	7,502
<b>Change in net position</b>	<b>\$ 16,323</b>	<b>\$ 84,402</b>	<b>\$ 68,079</b>	<b>417%</b>	<b>\$ (3,546)</b>	<b>\$ 39,681</b>

# Statements of Net Position as of March 31, 2023 and 2022 (Unaudited)

	2023	2022
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	\$ 206,732	\$ 183,837
Cash designated for capital projects and other	86,318	48,531
Restricted assets	1,817,434	2,417,336
Capital assets, net	2,610,252	2,213,050
Other assets	617,214	425,783
Deferred outflows of resources	20,415	19,651
<b>Total assets and deferred outflows of resources</b>	<b>\$ 5,358,365</b>	<b>\$ 5,308,188</b>

# Statements of Net Position (Continued) as of March 31, 2023 and 2022 (Unaudited)

	<u>2023</u>	<u>2022</u>
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 125,265	\$ 129,031
Liabilities payable from restricted assets	85,926	81,818
Long term liabilities	3,940,581	4,004,375
Deferred inflows of resources	209,790	207,585
<b>Total liabilities and deferred inflows of resources</b>	<b><u>\$ 4,361,562</u></b>	<b><u>\$ 4,422,809</u></b>
 <b>Total net position</b>	 <b><u>\$ 996,803</u></b>	 <b><u>\$ 885,379</u></b>



Questions?

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of March 31, 2023**  
**(Unaudited)**

ASSETS	<u>2023</u>	<u>2022</u>
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 133,659,698	\$ 147,189,586
Tenant lease receivable, net of allowance of 2023: (\$223,616) and 2022: (\$58,677)	19,325,071	15,072,083
Grants receivable	7,974,432	4,276,023
Lease receivable-current portion	25,256,727	6,285,853
Notes receivable-current portion	4,766,887	2,372,252
Prepaid expenses and other current assets	15,749,033	8,641,126
<b>Total current assets</b>	<b><u>206,731,848</u></b>	<b><u>183,836,923</u></b>
<b>Cash designated for capital projects and other<sup>(1)</sup></b>	<b><u>86,317,774</u></b>	<b><u>48,531,450</u></b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	65,947,554	62,380,013
Passenger facility charges and interest unapplied <sup>(1)</sup>	74,009,101	50,544,302
Customer facility charges and interest unapplied <sup>(1)</sup>	25,097,267	25,010,029
SBD Bond Guarantee <sup>(1)</sup>	2,222,300	2,222,300
Bond proceeds held by trustee <sup>(1)</sup>	1,639,154,223	2,266,081,368
Passenger facility charges receivable	5,458,255	3,217,764
Customer facility charges receivable	2,995,022	2,681,175
Customer facility charges held by trustee	146,950	124,002
OCIP insurance reserve	2,403,167	5,075,108
<b>Total restricted assets</b>	<b><u>1,817,433,839</u></b>	<b><u>2,417,336,061</u></b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	182,279,198	180,048,852
Runways, roads and parking lots	636,256,208	718,264,178
Buildings and structures	1,809,144,096	1,848,336,246
Lease Assets	238,303,897	238,303,897
Machinery and equipment	62,063,746	61,712,285
Vehicles	28,403,415	24,502,314
Office furniture and equipment	34,638,136	36,564,832
Works of art	13,980,641	13,980,641
Construction-in-progress	998,126,409	511,114,894
	<b><u>4,003,195,746</u></b>	<b><u>3,632,828,139</u></b>
Less accumulated depreciation	(1,392,943,660)	(1,419,778,604)
<b>Total capital assets, net</b>	<b><u>2,610,252,086</u></b>	<b><u>2,213,049,535</u></b>
<b>Other assets:</b>		
Lease receivable - long-term portion	168,039,778	175,421,407
Notes receivable - long-term portion	25,811,587	20,041,384
Investments - long-term portion <sup>(1)</sup>	408,993,479	227,603,322
Net pension and OPEB Asset	13,352,522	1,649,215
Security deposit	1,017,029	1,068,034
<b>Total other assets</b>	<b><u>617,214,395</u></b>	<b><u>425,783,362</u></b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	15,614,562	17,095,642
Deferred OPEB outflows	4,179,604	1,625,819
Deferred POB outflows	620,939	929,058
<b>Total assets and deferred outflows of resources</b>	<b><u>\$ 5,358,365,047</u></b>	<b><u>\$ 5,308,187,850</u></b>

<sup>(1)</sup> Total cash and investments, \$2,435,401,396 for 2023 and \$2,829,562,370 for 2022

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of March 31, 2023**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	<u>2023</u>	<u>2022</u>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 105,138,430	\$ 96,892,653
Deposits and other current liabilities	15,932,183	28,023,326
Current lease liability	4,194,541	4,114,792
<b>Total current liabilities</b>	<b><u>125,265,154</u></b>	<b><u>129,030,771</u></b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	50,055,000	40,160,000
Accrued interest on bonds and variable debt	35,870,888	41,657,858
<b>Total liabilities payable from restricted assets</b>	<b><u>85,925,888</u></b>	<b><u>81,817,858</u></b>
<b>Long-term liabilities:</b>		
Variable debt	80,100,000	80,100,000
Other long-term liabilities	74,181,374	66,400,416
Long-term lease Liability	228,947,243	232,419,082
Long term debt - bonds net of amortized premium	3,557,351,957	3,634,450,436
Net pension liability	-	(8,995,046)
<b>Total long-term liabilities</b>	<b><u>3,940,580,574</u></b>	<b><u>4,004,374,888</u></b>
<b>Total liabilities</b>	<b><u>4,151,771,616</u></b>	<b><u>4,215,223,518</u></b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	26,976,051	26,976,051
Deferred OPEB inflows	4,901,161	890,973
Deferred POB inflows	282,243	200,876
Deferred Inflows Bond Refunding	9,566,498	10,069,136
Deferred Inflow of resources - leases	168,064,374	169,448,031
<b>Total liabilities and deferred inflows of resources</b>	<b><u>\$ 4,361,561,943</u></b>	<b><u>\$ 4,422,808,585</u></b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	258,019,008	405,215,131
Other restricted	185,852,649	156,204,932
Unrestricted:		
Designated	114,570,440	76,419,338
Undesignated	438,361,007	247,539,864
<b>Total Net Position</b>	<b><u>\$ 996,803,104</u></b>	<b><u>\$ 885,379,265</u></b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended March 31, 2023**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 3,821,645	\$ 3,770,295	\$ (51,350)	(1)%	\$ 3,624,470
Aircraft parking fees	950,082	779,971	(170,111)	(18)%	1,209,621
Building rentals	11,067,311	10,975,189	(92,122)	(1)%	10,943,504
CUPPS Support Charges	908,403	953,559	45,156	5%	1,017,471
Other aviation revenue	(458,193)	(312,274)	145,919	32%	(177,178)
Terminal rent non-airline	216,335	213,124	(3,211)	(1)%	220,999
Terminal concessions	2,039,042	2,684,278	645,236	32%	3,179,074
Rental car license fees	2,518,251	3,298,932	780,681	31%	3,163,163
Rental car center cost recovery	108,646	211,921	103,275	95%	158,279
License fees other	525,944	786,398	260,454	50%	563,901
Parking revenue	2,937,402	4,387,389	1,449,987	49%	3,712,187
Ground transportation permits and citatio	1,234,495	1,634,838	400,343	32%	856,257
Ground rentals	2,001,747	2,145,913	144,166	7%	1,935,929
Grant reimbursements	24,800	24,800	-	-	24,800
Other operating revenue	120,015	165,605	45,590	38%	218,045
<b>Total operating revenues</b>	<b>28,015,925</b>	<b>31,719,938</b>	<b>3,704,013</b>	<b>13%</b>	<b>30,650,522</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,480,225	4,167,001	313,224	7%	(537,248)
Contractual services	4,002,616	3,838,972	163,644	4%	3,087,918
Safety and security	2,906,554	2,493,642	412,912	14%	2,727,825
Space rental	874,270	874,263	7	-	874,263
Utilities	1,299,111	1,594,774	(295,663)	(23)%	1,433,534
Maintenance	881,444	1,010,541	(129,097)	(15)%	1,416,016
Equipment and systems	37,626	30,987	6,639	18%	10,318
Materials and supplies	81,851	35,393	46,458	57%	67,807
Insurance	159,693	260,498	(100,805)	(63)%	132,744
Employee development and support	72,456	30,787	41,669	58%	(64,122)
Business development	276,391	93,364	183,027	66%	231,056
Equipment rentals and repairs	373,529	301,634	71,895	19%	361,025
<b>Total operating expenses</b>	<b>15,445,766</b>	<b>14,731,856</b>	<b>713,910</b>	<b>5%</b>	<b>9,741,136</b>
Depreciation	9,411,147	9,411,147	-	-	10,770,972
<b>Operating income (loss)</b>	<b>3,159,011</b>	<b>7,576,935</b>	<b>4,417,923</b>	<b>140%</b>	<b>10,138,414</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	3,121,359	2,021,571	(1,099,788)	(35)%	2,975,028
Customer facility charges	2,564,958	2,922,057	357,099	14%	2,465,319
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(194,920)	26,107	221,027	113%	(161,027)
Interest income	1,999,438	4,581,329	2,581,891	129%	1,336,929
Interest expense	(12,041,135)	(12,139,526)	(98,391)	(1)%	(12,144,783)
Bond amortization costs	2,215,901	2,215,958	57	-	2,266,745
Other nonoperating income (expenses)	(834)	16,490,042	16,490,876	-	(35,624,480)
<b>Nonoperating revenue, net</b>	<b>(2,335,233)</b>	<b>16,117,538</b>	<b>18,452,771</b>	<b>790%</b>	<b>(38,886,269)</b>
<b>Change in net position before     capital grant contributions</b>	<b>823,779</b>	<b>23,694,473</b>	<b>22,870,694</b>	<b>2776%</b>	<b>(28,747,855)</b>
Capital grant contributions	1,656,745	3,215,916	1,559,171	94%	1,081,277
<b>Change in net position</b>	<b>\$ 2,480,524</b>	<b>\$ 26,910,389</b>	<b>\$ 24,429,865</b>	<b>985%</b>	<b>\$ (27,666,578)</b>



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Nine Months Ended March 31, 2023 and 2022**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 33,418,504	\$ 33,325,592	\$ (92,912)	-	\$ 23,936,285
Aircraft parking fees	8,530,495	8,481,961	(48,534)	(1)%	9,328,464
Building rentals	97,883,150	97,687,742	(195,408)	-	67,019,400
CUPPS Support Charges	8,023,372	8,040,494	17,122	-	5,571,727
Other aviation revenue	(3,745,555)	(3,013,703)	731,852	20%	(659,763)
Terminal rent non-airline	1,943,051	1,960,566	17,515	1%	1,984,036
Terminal concessions	17,805,828	23,204,263	5,398,435	30%	17,890,420
Rental car license fees	23,169,193	29,804,022	6,634,829	29%	25,565,169
Rental car center cost recovery	1,080,230	2,074,295	994,065	92%	1,424,513
License fees other	4,521,823	6,371,417	1,849,594	41%	4,269,204
Parking revenue	25,268,318	32,463,677	7,195,359	28%	31,879,389
Ground transportation permits and citatio	10,432,965	13,758,665	3,325,700	32%	8,572,779
Ground rentals	17,770,274	18,743,216	972,942	5%	17,357,622
Grant reimbursements	221,600	219,200	(2,400)	(1)%	252,000
Other operating revenue	1,258,187	2,274,519	1,016,332	81%	1,683,106
<b>Total operating revenues</b>	<b>247,581,435</b>	<b>275,395,926</b>	<b>27,814,491</b>	<b>11%</b>	<b>216,074,351</b>
<b>Operating expenses:</b>					
Salaries and benefits	41,648,619	38,188,596	3,460,023	8%	31,244,240
Contractual services	34,588,500	33,128,761	1,459,739	4%	23,983,660
Safety and security	27,284,978	24,899,238	2,385,740	9%	25,181,581
Space rental	7,875,629	7,878,996	(3,367)	-	7,905,899
Utilities	12,407,476	12,814,027	(406,551)	(3)%	10,704,276
Maintenance	9,371,241	8,754,224	617,017	7%	7,866,154
Equipment and systems	289,039	249,767	39,272	14%	194,351
Materials and supplies	520,424	455,396	65,028	12%	332,950
Insurance	1,525,936	1,504,688	21,248	1%	1,342,370
Employee development and support	621,582	445,439	176,143	28%	335,407
Business development	2,166,084	1,358,688	807,396	37%	889,390
Equipment rentals and repairs	3,318,315	2,905,272	413,043	12%	2,684,659
<b>Total operating expenses</b>	<b>141,617,823</b>	<b>132,583,092</b>	<b>9,034,731</b>	<b>6%</b>	<b>112,664,937</b>
Depreciation	92,778,464	92,778,464	-	-	100,043,834
<b>Operating income (loss)</b>	<b>13,185,147</b>	<b>50,034,371</b>	<b>36,849,222</b>	<b>279%</b>	<b>3,365,580</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	28,607,409	32,985,595	4,378,186	15%	27,159,849
Customer facility charges	22,789,814	25,176,688	2,386,874	10%	21,786,430
Federal Relief Grants	-	-	-	-	65,234,756
Quieter Home Program	(1,506,292)	(2,076,578)	(570,286)	(38)%	(2,150,189)
Interest income	18,046,726	26,100,177	8,053,451	45%	10,505,925
Interest expense	(108,380,262)	(109,020,448)	(640,186)	(1)%	(86,201,900)
Bond amortization costs	20,076,229	20,076,734	505	-	14,814,959
Other nonoperating income (expenses)	(7,500)	11,600,864	11,608,364	-	(61,230,583)
<b>Nonoperating revenue, net</b>	<b>(20,373,876)</b>	<b>4,843,032</b>	<b>25,216,908</b>	<b>124%</b>	<b>(10,080,753)</b>
<b>Change in net position before capital grant contributions</b>	<b>(7,188,729)</b>	<b>54,877,403</b>	<b>62,066,130</b>	<b>(863)%</b>	<b>(6,715,173)</b>
Capital grant contributions	23,512,109	29,525,064	6,012,955	26%	3,169,441
<b>Change in net position</b>	<b>\$ 16,323,380</b>	<b>\$ 84,402,467</b>	<b>\$ 68,079,085</b>	<b>417%</b>	<b>\$ (3,545,732)</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the nine months ended March 31, 2023*  
*(Unaudited)*

Print Date: 4/10/2023  
 Print Time: 12:11:44PM  
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$3,821,645	\$3,770,295	\$(51,350)	(1)	\$3,594,931	\$33,418,504	\$33,339,148	\$(79,356)	0	\$23,991,771
41113 - Landing Fee Rebate	0	0	0	0	29,539	0	(13,556)	(13,556)	0	(55,487)
<b>Total Landing Fees</b>	<b>3,821,645</b>	<b>3,770,295</b>	<b>(51,350)</b>	<b>(1)</b>	<b>3,624,470</b>	<b>33,418,504</b>	<b>33,325,592</b>	<b>(92,912)</b>	<b>0</b>	<b>23,936,285</b>
<b>Aircraft Parking Fees</b>										
41160 - Aircraft Parking Position Rent	751,625	946,007	194,382	26	416,112	5,844,528	5,844,532	4	0	3,745,011
41162 - Parking Position Turn Fee	86,164	188,385	102,221	119	242,154	1,155,421	1,166,730	11,309	1	1,492,401
41165 - Overnight Parking Fee	112,293	(354,420)	(466,713)	(416)	551,354	1,530,546	1,470,699	(59,847)	(4)	4,091,052
<b>Total Aircraft Parking Fees</b>	<b>950,082</b>	<b>779,971</b>	<b>(170,111)</b>	<b>(18)</b>	<b>1,209,621</b>	<b>8,530,495</b>	<b>8,481,961</b>	<b>(48,534)</b>	<b>(1)</b>	<b>9,328,464</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	10,703,861	10,750,559	46,698	0	10,761,864	94,985,310	95,309,462	324,152	0	65,682,544
41211 - Terminal Rent-Waived	0	0	0	0	0	0	0	0	0	(88,525)
41215 - Federal Inspection Services	363,450	224,630	(138,820)	(38)	181,640	2,897,840	2,378,280	(519,560)	(18)	1,425,380
<b>Total Building and Other Rents</b>	<b>11,067,311</b>	<b>10,975,189</b>	<b>(92,122)</b>	<b>(1)</b>	<b>10,943,504</b>	<b>97,883,150</b>	<b>97,687,742</b>	<b>(195,408)</b>	<b>0</b>	<b>67,019,400</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	908,403	953,559	45,156	5	1,017,471	8,023,372	8,040,494	17,122	0	5,571,727
<b>Total CUPPS Support Charges</b>	<b>908,403</b>	<b>953,559</b>	<b>45,156</b>	<b>5</b>	<b>1,017,471</b>	<b>8,023,372</b>	<b>8,040,494</b>	<b>17,122</b>	<b>0</b>	<b>5,571,727</b>
<b>Other Aviation</b>										
43100 - Fuel Franchise Fees	23,549	23,257	(293)	(1)	13,217	205,920	201,318	(4,602)	(2)	207,572
43115 - Other Aviation	0	0	0	0	0	0	1,569	1,569	0	(60,187)
43140 - Air Service Incentive Rebates	(481,742)	(335,530)	146,212	30	(190,395)	(3,951,475)	(3,216,591)	734,884	19	(807,148)
<b>Total Other Aviation</b>	<b>(458,193)</b>	<b>(312,274)</b>	<b>145,920</b>	<b>32</b>	<b>(177,178)</b>	<b>(3,745,555)</b>	<b>(3,013,703)</b>	<b>731,852</b>	<b>20</b>	<b>(659,763)</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	216,335	213,124	(3,211)	(1)	220,999	1,943,051	1,960,566	17,515	1	1,984,036
<b>Total Non-Airline Terminal Rents</b>	<b>216,335</b>	<b>213,124</b>	<b>(3,211)</b>	<b>(1)</b>	<b>220,999</b>	<b>1,943,051</b>	<b>1,960,566</b>	<b>17,515</b>	<b>1</b>	<b>1,984,036</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$969,872	\$1,287,973	\$318,101	33	\$1,137,571	\$8,043,370	\$10,578,979	\$2,535,609	32	\$9,926,491
45112 - Terminal Concessions - Retail	488,415	724,277	235,862	48	681,917	4,204,123	6,432,055	2,227,932	53	6,095,752
45113 - Term Concessions - Other	208,511	328,402	119,891	57	1,355,407	2,194,056	3,096,825	902,769	41	3,686,030
45114 - Term Concessions Space Rents	83,082	86,138	3,056	4	89,053	771,850	679,642	(92,208)	(12)	771,001
45115 - Term Concessions Cost Recovery	98,655	124,499	25,844	26	109,315	887,895	1,247,690	359,795	41	941,635
45116 - Rec Distr Center Cost Recovery	143,401	132,989	(10,411)	(7)	117,514	1,288,539	1,206,415	(82,124)	(6)	1,039,862
45117 - Concessions Marketing Program	47,107	0	(47,107)	(100)	54,929	415,995	400,927	(15,068)	(4)	421,329
45119 - Term Concessions-Revenue Waived	0	0	0	0	(366,633)	0	(438,269)	(438,269)	0	(4,991,681)
45120 - Rental car license fees	2,518,251	3,298,932	780,681	31	3,163,163	23,169,193	29,804,022	6,634,829	29	25,565,169
45121 - Rental Car Center Cost Recover	108,646	211,921	103,275	95	158,279	1,080,230	2,074,295	994,065	92	1,424,513
45130 - License Fees - Other	525,944	786,398	260,454	50	563,901	4,521,823	6,371,417	1,849,594	41	4,269,204
<b>Total Concession Revenue</b>	<b>5,191,884</b>	<b>6,981,529</b>	<b>1,789,645</b>	<b>34</b>	<b>7,064,417</b>	<b>46,577,073</b>	<b>61,453,998</b>	<b>14,876,924</b>	<b>32</b>	<b>49,149,305</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	2,937,402	4,387,389	1,449,987	49	3,712,187	25,268,318	32,463,677	7,195,359	28	31,879,389
45220 - AVI fees	1,172,761	1,590,417	417,656	36	815,313	9,905,578	13,190,903	3,285,325	33	8,137,074
45240 - Ground Transportation Pe	53,222	19,950	(33,272)	(63)	21,563	386,506	378,097	(8,409)	(2)	290,747
45250 - Citations	8,512	24,471	15,959	187	19,380	140,881	189,665	48,784	35	144,958
<b>Total Parking and Ground Transportat</b>	<b>4,171,897</b>	<b>6,022,228</b>	<b>1,850,331</b>	<b>44</b>	<b>4,568,443</b>	<b>35,701,283</b>	<b>46,222,342</b>	<b>10,521,059</b>	<b>29</b>	<b>40,452,167</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,773,791	1,846,919	73,128	4	1,704,888	15,718,671	16,627,894	909,223	6	15,355,088
45315 - ASB Cost Recovery	23,564	23,564	0	0	15,784	212,072	210,873	(1,199)	(1)	142,053
45320 - Ground Rental - Percenta	0	0	0	0	3,131	0	0	0	0	169,057
45325 - Fuel Lease Revenue	203,096	204,172	1,076	1	210,906	1,827,860	1,808,452	(19,407)	(1)	1,680,438
45326 - AFO Cost Recovery	1,297	71,258	69,962	5,395	1,221	11,671	95,997	84,325	722	10,986
<b>Total Ground Rentals</b>	<b>2,001,747</b>	<b>2,145,913</b>	<b>144,166</b>	<b>7</b>	<b>1,935,929</b>	<b>17,770,274</b>	<b>18,743,216</b>	<b>972,942</b>	<b>5</b>	<b>17,357,622</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	24,800	24,800	0	0	24,800	221,600	219,200	(2,400)	(1)	252,000
<b>Total Grant Reimbursements</b>	<b>24,800</b>	<b>24,800</b>	<b>0</b>	<b>0</b>	<b>24,800</b>	<b>221,600</b>	<b>219,200</b>	<b>(2,400)</b>	<b>(1)</b>	<b>252,000</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$13,536	\$20,873	\$7,337	54	\$23,829	\$142,888	\$145,174	\$2,286	2	\$153,181
45520 - Utilities Reimbursements	17,912	23,272	5,360	30	17,391	161,208	209,451	48,243	30	156,515
45530 - Miscellaneous Other Reve	1,167	2,119	952	82	1,388	10,500	487,767	477,267	4,545	234,381
45535 - Innovation Lab Revenue	0	(1,496)	(1,496)	0	169	0	11,445	11,445	0	6,179
45540 - Service Charges	7,314	14,327	7,013	96	51,340	65,825	231,958	166,133	252	301,740
45550 - Telecom Services	65,148	78,487	13,339	20	77,193	576,842	696,891	120,049	21	504,309
45570 - FBO Landing Fees	14,938	28,024	13,086	88	45,576	297,444	488,354	190,910	64	324,484
45580 - Equipment Rental	0	0	0	0	0	3,480	3,480	0	0	3,480
45599 - Other Operating Rev Waived	0	0	0	0	1,160	0	0	0	0	(1,160)
<b>Total Other Operating Revenue</b>	<b>120,015</b>	<b>165,605</b>	<b>45,591</b>	<b>38</b>	<b>218,046</b>	<b>1,258,187</b>	<b>2,274,520</b>	<b>1,016,333</b>	<b>81</b>	<b>1,683,109</b>
<b>Total Operating Revenue</b>	<b>28,015,925</b>	<b>31,719,938</b>	<b>3,704,014</b>	<b>13</b>	<b>30,650,522</b>	<b>247,581,435</b>	<b>275,395,926</b>	<b>27,814,492</b>	<b>11</b>	<b>216,074,351</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	3,231,065	2,566,018	665,047	21	2,338,890	30,461,975	23,161,448	7,300,527	24	21,292,699
51210 - Paid Time Off	0	269,579	(269,579)	0	251,827	0	3,176,795	(3,176,795)	0	2,936,788
51220 - Holiday Pay	0	436	(436)	0	0	0	581,309	(581,309)	0	573,710
51240 - Other Leave With Pay	0	7,831	(7,831)	0	13,605	0	166,062	(166,062)	0	171,120
51250 - Special Pay	0	32,967	(32,967)	0	4,392	0	3,512	(3,512)	0	412,786
<b>Total Salaries</b>	<b>3,231,065</b>	<b>2,876,831</b>	<b>354,234</b>	<b>11</b>	<b>2,608,714</b>	<b>30,461,975</b>	<b>27,089,125</b>	<b>3,372,850</b>	<b>11</b>	<b>25,387,102</b>
52110 - Overtime	51,513	50,823	690	1	40,527	489,445	494,045	(4,599)	(1)	424,116

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Benefits</b>										
54110 - FICA Tax	\$250,920	\$219,243	\$31,677	13	\$194,567	\$2,314,535	\$1,951,163	\$363,372	16	\$1,842,295
54120 - Unemployment Insurance-S	0	0	0	0	0	0	0	0	0	11,303
54130 - Workers Compensation Ins	29,857	15,325	14,532	49	13,492	275,403	144,939	130,464	47	129,499
54135 - Workers Comp Incident Expense	0	514	(514)	0	0	0	274,896	(274,896)	0	90,995
54210 - Medical Insurance	440,192	354,515	85,677	19	337,597	3,868,240	3,059,134	809,106	21	3,038,853
54220 - Dental Insurance	24,168	22,795	1,372	6	20,538	208,083	188,437	19,647	9	183,522
54230 - Vision Insurance	3,428	3,097	330	10	3,026	30,848	27,191	3,657	12	27,031
54240 - Life Insurance	6,740	5,067	1,674	25	5,005	57,844	45,106	12,737	22	46,019
54250 - Short Term Disability	21,427	13,683	7,744	36	15,399	183,581	140,954	42,627	23	119,876
54310 - Retirement	874,307	865,546	8,761	1	812,259	8,049,117	7,905,818	143,299	2	7,492,917
54312 - Pension - GASB 68	0	0	0	0	(4,272,281)	0	0	0	0	(4,272,281)
54315 - Retiree Health Benefits	87,745	92,391	(4,646)	(5)	89,337	789,705	819,090	(29,385)	(4)	803,686
54410 - Taxable Benefits	0	0	0	0	0	0	15,722	(15,722)	0	3,927
54430 - Accrued Vacation	54,167	73,135	(18,969)	(35)	30,923	487,500	110,002	377,498	77	2,329
<b>Total Benefits</b>	<b>1,792,951</b>	<b>1,665,312</b>	<b>127,639</b>	<b>7</b>	<b>(2,750,139)</b>	<b>16,264,857</b>	<b>14,682,452</b>	<b>1,582,404</b>	<b>10</b>	<b>9,519,972</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(540,817)	(253,050)	(287,768)	(53)	(217,967)	(5,058,841)	(2,367,329)	(2,691,512)	(53)	(2,118,577)
54515 - Capitalized Burden Rech	0	(157,071)	157,071	0	(165,074)	0	(1,451,326)	1,451,326	0	(1,511,949)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(540,817)</b>	<b>(410,121)</b>	<b>(130,696)</b>	<b>(24)</b>	<b>(383,042)</b>	<b>(5,058,841)</b>	<b>(3,818,655)</b>	<b>(1,240,186)</b>	<b>(25)</b>	<b>(3,630,526)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(54,486)	(23,594)	(30,892)	(57)	(21,500)	(508,817)	(257,883)	(250,934)	(49)	(199,563)
54525 - QHP Burden Recharge	0	(11,696)	11,696	0	(10,187)	0	(111,747)	111,747	0	(86,402)
54526 - QHP OH Contra Acct	0	(23,393)	23,393	0	(20,188)	0	(182,042)	182,042	0	(162,006)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(54,486)</b>	<b>(58,683)</b>	<b>4,197</b>	<b>8</b>	<b>(51,874)</b>	<b>(508,817)</b>	<b>(551,672)</b>	<b>42,855</b>	<b>8</b>	<b>(447,971)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	42,839	(42,839)	0	(1,433)	0	293,301	(293,301)	0	(8,453)
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>42,839</b>	<b>(42,839)</b>	<b>0</b>	<b>(1,433)</b>	<b>0</b>	<b>293,301</b>	<b>(293,301)</b>	<b>0</b>	<b>(8,453)</b>
<b>Total Personnel Expenses</b>	<b>4,480,225</b>	<b>4,167,001</b>	<b>313,224</b>	<b>7</b>	<b>(537,248)</b>	<b>41,648,619</b>	<b>38,188,596</b>	<b>3,460,023</b>	<b>8</b>	<b>31,244,240</b>
<b>Non-Personnel Expenses</b>										

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Contract Services</b>										
61100 - Temporary Staffing	\$6,688	\$5,144	\$1,544	23	\$57,999	\$173,122	\$193,500	\$(20,378)	(12)	\$116,043
61110 - Auditing Services	1,000	0	1,000	100	5,000	179,630	173,430	6,200	3	118,983
61120 - Legal Services	40,000	14,688	25,313	63	20,940	360,000	383,468	(23,468)	(7)	188,171
61130 - Services - Professional	683,623	636,387	47,237	7	383,970	5,932,753	4,995,463	937,291	16	3,767,598
61150 - Outside Svs - Other	362,408	380,546	(18,138)	(5)	279,220	3,114,501	3,127,648	(13,147)	0	2,589,119
61160 - Services - Custodial	2,766,362	2,657,531	108,831	4	2,218,313	23,547,686	22,997,093	550,592	2	16,120,644
61190 - Receiving & Dist Cntr Services	142,534	144,676	(2,142)	(2)	122,477	1,280,808	1,258,159	22,649	2	1,083,103
<b>Total Contract Services</b>	<b>4,002,616</b>	<b>3,838,972</b>	<b>163,643</b>	<b>4</b>	<b>3,087,918</b>	<b>34,588,500</b>	<b>33,128,761</b>	<b>1,459,739</b>	<b>4</b>	<b>23,983,660</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	665,076	583,456	81,621	12	583,563	5,766,177	5,192,066	574,111	10	5,037,238
61180 - Services - SDUPD-Harbor	1,637,411	1,535,773	101,638	6	1,670,334	16,208,764	15,560,297	648,467	4	15,759,265
61185 - Guard Services	444,815	187,576	257,239	58	337,899	3,938,297	2,731,219	1,207,078	31	3,031,781
61188 - Other Safety & Security Serv	159,252	186,838	(27,586)	(17)	136,028	1,371,740	1,415,656	(43,916)	(3)	1,353,296
<b>Total Safety and Security</b>	<b>2,906,554</b>	<b>2,493,642</b>	<b>412,912</b>	<b>14</b>	<b>2,727,825</b>	<b>27,284,978</b>	<b>24,899,238</b>	<b>2,385,740</b>	<b>9</b>	<b>25,181,581</b>
<b>Space Rental</b>										
62100 - Rent	874,270	874,263	8	0	874,263	7,875,629	7,878,996	(3,367)	0	7,905,899
<b>Total Space Rental</b>	<b>874,270</b>	<b>874,263</b>	<b>8</b>	<b>0</b>	<b>874,263</b>	<b>7,875,629</b>	<b>7,878,996</b>	<b>(3,367)</b>	<b>0</b>	<b>7,905,899</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	48,158	38,323	9,836	20	121,702	525,546	387,849	137,697	26	369,658
63110 - Utilities - Gas & Electr	1,173,315	1,487,795	(314,480)	(27)	1,255,944	10,967,402	11,652,137	(684,735)	(6)	9,706,089
63120 - Utilities - Water	77,638	68,656	8,982	12	55,888	914,528	774,041	140,487	15	628,528
<b>Total Utilities</b>	<b>1,299,111</b>	<b>1,594,774</b>	<b>(295,663)</b>	<b>(23)</b>	<b>1,433,534</b>	<b>12,407,476</b>	<b>12,814,027</b>	<b>(406,551)</b>	<b>(3)</b>	<b>10,704,276</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	58,800	70,078	(11,278)	(19)	57,673	619,100	522,600	96,500	16	409,663
64110 - Maintenance - Annual R	751,644	908,928	(157,284)	(21)	1,328,787	8,072,735	7,742,262	330,473	4	7,068,069
64125 - Major Maintenance - Mat	26,000	15,494	10,506	40	0	306,406	282,534	23,872	8	135,507
64140 - Refuse & Hazardous Waste	45,000	16,040	28,960	64	29,556	373,000	206,828	166,172	45	252,915
<b>Total Maintenance</b>	<b>881,444</b>	<b>1,010,541</b>	<b>(129,097)</b>	<b>(15)</b>	<b>1,416,016</b>	<b>9,371,241</b>	<b>8,754,224</b>	<b>617,017</b>	<b>7</b>	<b>7,866,154</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	37,626	30,987	6,639	18	10,318	289,039	249,767	39,272	14	194,351
<b>Total Equipment and Systems</b>	<b>37,626</b>	<b>30,987</b>	<b>6,639</b>	<b>18</b>	<b>10,318</b>	<b>289,039</b>	<b>249,767</b>	<b>39,272</b>	<b>14</b>	<b>194,351</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	\$66,630	\$21,823	\$44,807	67	\$48,405	\$394,620	\$362,338	\$32,282	8	\$273,272
65120 - Safety Equipment & Suppl	11,221	4,540	6,680	60	19,168	101,055	78,286	22,769	23	54,362
65130 - Tools - Small	4,000	9,030	(5,030)	(126)	234	24,750	14,772	9,979	40	5,317
<b>Total Materials and Supplies</b>	<b>81,851</b>	<b>35,393</b>	<b>46,458</b>	<b>57</b>	<b>67,807</b>	<b>520,424</b>	<b>455,396</b>	<b>65,029</b>	<b>12</b>	<b>332,950</b>
<b>Insurance</b>										
67170 - Insurance - Property	96,250	156,177	(59,927)	(62)	79,758	866,250	755,114	111,136	13	717,820
67171 - Insurance - Liability	19,736	18,625	1,111	6	16,042	177,622	146,375	31,247	18	144,375
67172 - Insurance - Public Offic	19,128	4,971	14,158	74	13,714	173,356	158,560	14,796	9	124,622
67173 - Insurance Miscellaneous	24,579	80,726	(56,147)	(228)	23,231	308,708	444,639	(135,931)	(44)	355,553
<b>Total Insurance</b>	<b>159,693</b>	<b>260,498</b>	<b>(100,805)</b>	<b>(63)</b>	<b>132,744</b>	<b>1,525,936</b>	<b>1,504,688</b>	<b>21,248</b>	<b>1</b>	<b>1,342,370</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	15,659	1,100	14,559	93	5,000	52,298	16,423	35,875	69	24,599
66130 - Book & Periodicals	4,516	1,245	3,271	72	1,482	39,158	18,149	21,009	54	16,057
66220 - License & Certifications	100	(749)	849	849	(102,901)	4,850	1,070	3,780	78	1,859
66260 - Recruiting	3,375	(14,800)	18,175	539	1,573	30,375	12,471	17,904	59	16,264
66280 - Seminars & Training	15,827	12,605	3,222	20	11,121	168,278	130,459	37,818	22	57,180
66290 - Transportation	12,503	12,050	453	4	10,120	113,605	99,681	13,924	12	87,878
66305 - Travel-Employee Developm	7,434	10,877	(3,443)	(46)	3,970	92,170	78,754	13,417	15	21,688
66310 - Tuition	4,167	5,550	(1,383)	(33)	0	37,500	26,120	11,380	30	29,167
66320 - Uniforms	8,875	2,909	5,966	67	5,512	83,349	62,310	21,038	25	80,715
<b>Total Employee Development and Suppo</b>	<b>72,456</b>	<b>30,787</b>	<b>41,668</b>	<b>58</b>	<b>(64,122)</b>	<b>621,582</b>	<b>445,439</b>	<b>176,144</b>	<b>28</b>	<b>335,407</b>
<b>Business Development</b>										
66100 - Advertising	96,012	29,932	66,080	69	31,693	830,177	527,561	302,616	36	183,065
66110 - Allowance for Bad Debts	7,500	18,596	(11,096)	(148)	1,412	22,500	22,922	(422)	(2)	(3,601)
66200 - Memberships & Dues	43,797	22,755	21,042	48	20,613	321,388	274,194	47,194	15	274,132
66225 - Permits, Licenses & Taxes	7,479	(42,184)	49,663	664	111,621	74,810	47,792	27,018	36	111,621
66230 - Postage & Shipping	1,348	158	1,189	88	2,332	11,727	7,713	4,014	34	9,567
66240 - Promotional Activities	93,143	56,973	36,171	39	48,232	699,494	368,336	331,158	47	224,739
66250 - Promotional Materials	2,588	1,545	1,042	40	1,472	36,391	11,219	25,172	69	26,726
66300 - Travel-Business Developm	24,525	5,589	18,936	77	13,682	169,598	98,951	70,647	42	63,142
<b>Total Business Development</b>	<b>276,391</b>	<b>93,364</b>	<b>183,027</b>	<b>66</b>	<b>231,056</b>	<b>2,166,084</b>	<b>1,358,688</b>	<b>807,396</b>	<b>37</b>	<b>889,390</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$163,928	\$134,955	\$28,974	18	\$142,395	\$924,098	\$766,385	\$157,713	17	\$803,708
66150 - Equipment Rental/Leasing	6,281	7,847	(1,566)	(25)	9,401	62,718	48,564	14,154	23	45,206
66160 - Tenant Improvements	57,685	35,856	21,829	38	60,326	519,164	441,030	78,134	15	253,070
66270 - Repairs - Office Equipme	145,635	122,976	22,659	16	148,905	1,812,335	1,649,295	163,040	9	1,582,675
<b>Total Equipment Rentals and Repairs</b>	<b>373,529</b>	<b>301,634</b>	<b>71,895</b>	<b>19</b>	<b>361,026</b>	<b>3,318,315</b>	<b>2,905,273</b>	<b>413,042</b>	<b>12</b>	<b>2,684,658</b>
<b>Total Non-Personnel Expenses</b>	<b>10,965,541</b>	<b>10,564,855</b>	<b>400,685</b>	<b>4</b>	<b>10,278,384</b>	<b>99,969,205</b>	<b>94,394,496</b>	<b>5,574,709</b>	<b>6</b>	<b>81,420,697</b>
<b>Total Departmental Expenses before</b>	<b>15,445,766</b>	<b>14,731,856</b>	<b>713,910</b>	<b>5</b>	<b>9,741,136</b>	<b>141,617,823</b>	<b>132,583,092</b>	<b>9,034,732</b>	<b>6</b>	<b>112,664,937</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	9,411,147	9,411,147	0	0	10,770,972	92,778,464	92,778,464	0	0	100,043,834
<b>Total Depreciation and Amortization</b>	<b>9,411,147</b>	<b>9,411,147</b>	<b>0</b>	<b>0</b>	<b>10,770,972</b>	<b>92,778,464</b>	<b>92,778,464</b>	<b>0</b>	<b>0</b>	<b>100,043,834</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	3,121,359	2,021,571	(1,099,788)	(35)	2,975,028	28,607,409	32,985,595	4,378,186	15	27,159,849
<b>Total Passenger Facility Charges</b>	<b>3,121,359</b>	<b>2,021,571</b>	<b>(1,099,788)</b>	<b>(35)</b>	<b>2,975,028</b>	<b>28,607,409</b>	<b>32,985,595</b>	<b>4,378,186</b>	<b>15</b>	<b>27,159,849</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,564,958	2,922,057	357,099	14	2,465,319	22,789,814	25,176,688	2,386,874	10	21,786,430
<b>Total Customer Facility Charges</b>	<b>2,564,958</b>	<b>2,922,057</b>	<b>357,099</b>	<b>14</b>	<b>2,465,319</b>	<b>22,789,814</b>	<b>25,176,688</b>	<b>2,386,874</b>	<b>10</b>	<b>21,786,430</b>
<b>Federal Relief Grants</b>										
71130 - Federal Relief Grants	0	0	0	0	0	0	0	0	0	65,234,756
<b>Total Federal Relief Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65,234,756</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(63,090)	(23,594)	39,495	63	(21,500)	(567,807)	(257,883)	309,924	55	(199,563)
71213 - Quieter Home - Burden	0	(11,696)	(11,696)	0	(10,187)	0	(111,747)	(111,747)	0	(86,402)
71214 - Quieter Home - Overhead	(16,667)	(23,393)	(6,726)	(40)	(20,188)	(150,000)	(182,042)	(32,042)	(21)	(162,006)
71215 - Quieter Home - Material	(1,709,500)	(2,679,901)	(970,401)	(57)	(1,683,455)	(14,880,175)	(16,463,893)	(1,583,718)	(11)	(10,862,453)
71216 - Quieter Home Program	1,619,336	2,764,691	1,145,355	71	1,574,303	14,116,690	14,938,987	822,297	6	9,160,235
71225 - Joint Studies - Material	(25,000)	0	25,000	100	0	(25,000)	0	25,000	100	0
<b>Total Quieter Home Program</b>	<b>(194,920)</b>	<b>26,107</b>	<b>221,027</b>	<b>113</b>	<b>(161,027)</b>	<b>(1,506,292)</b>	<b>(2,076,578)</b>	<b>(570,286)</b>	<b>(38)</b>	<b>(2,150,189)</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Interest Income</b>										
71310 - Interest - Investments	\$1,059,841	\$1,580,295	\$520,455	49	\$610,757	\$8,233,461	\$10,399,768	\$2,166,307	26	\$5,286,932
71330 - Interest - Variable Debt	0	4,040	4,040	0	9,984	0	26,921	26,921	0	193,080
71340 - Interest - Note Receivab	70,038	70,038	0	0	77,631	653,340	653,340	0	0	893,615
71350 - Interest - Other	48,841	22,496	(26,346)	(54)	44,854	468,390	257,155	(211,235)	(45)	1,162,111
71363 - Interest Income - 2013 Bonds	0	97	97	0	0	0	702	702	0	90,601
71364 - Interest Income - 2017 Bond A	0	54,984	54,984	0	8,104	0	372,829	372,829	0	71,524
71365 - Interest Income - 2014 Bond A	0	134,549	134,549	0	21,793	0	882,689	882,689	0	164,572
71366 - Interest Income - 2019A Bond	0	283,150	283,150	0	80,126	0	1,849,310	1,849,310	0	720,648
71367 - Interest Income - 2020A Bond	0	104,374	104,374	0	9,514	0	657,605	657,605	0	70,636
71368 - Interest Income - 2021 Bond A	820,718	2,327,305	1,506,587	184	474,165	8,691,534	10,999,857	2,308,323	27	1,852,206
<b>Total Interest Income</b>	<b>1,999,438</b>	<b>4,581,329</b>	<b>2,581,890</b>	<b>129</b>	<b>1,336,929</b>	<b>18,046,726</b>	<b>26,100,177</b>	<b>8,053,451</b>	<b>45</b>	<b>10,505,925</b>
<b>Interest Expense</b>										
71412 - Interest Expense 2013 Bonds	0	0	0	0	0	0	0	0	0	(7,195,563)
71413 - Interest Expense 2014 Bond A	(1,270,604)	(1,270,604)	0	0	(1,300,065)	(11,435,432)	(11,435,432)	0	0	(11,700,587)
71414 - Interest Expense 2017 Bond A	(1,110,813)	(1,110,813)	0	0	(1,132,979)	(9,997,313)	(9,997,313)	0	0	(10,196,813)
71415 - Interest Exp 2019A Bond	(1,824,925)	(1,824,925)	0	0	(1,843,425)	(16,424,325)	(16,424,325)	0	0	(16,590,825)
71416 - Interest Expense 2020A Bond	(885,313)	(885,313)	0	0	(945,813)	(7,967,813)	(7,967,813)	0	0	(8,643,125)
71417 - Interest Expense - 2021 Bond	(6,833,852)	(6,833,852)	0	0	(6,833,852)	(61,504,667)	(61,504,667)	0	0	(25,765,828)
71420 - Interest Expense-Variable Debt	(113,475)	(212,866)	(99,391)	(88)	(91,425)	(1,021,275)	(1,661,563)	(640,288)	(63)	(395,993)
71430 - LOC Fees - C/P	0	0	0	0	0	0	0	0	0	(40,000)
71450 - Trustee Fee Bonds	(1,000)	0	1,000	100	0	(9,000)	(6,750)	2,250	25	(1,200)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(2,000)	(1,750)	250	13	(350)
71460 - Interest Expense - Other	41,887	41,886	0	0	48,436	376,979	375,228	(1,751)	0	(5,253,330)
71461 - Interest Expense - Cap Leases	(43,041)	(43,041)	0	0	(45,660)	(395,418)	(396,065)	(647)	0	(418,286)
<b>Total Interest Expense</b>	<b>(12,041,135)</b>	<b>(12,139,526)</b>	<b>(98,391)</b>	<b>(1)</b>	<b>(12,144,783)</b>	<b>(108,380,262)</b>	<b>(109,020,448)</b>	<b>(640,186)</b>	<b>(1)</b>	<b>(86,201,900)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	2,215,901	2,215,958	57	0	2,266,745	20,076,229	20,076,734	505	0	14,814,959
<b>Total Amortization</b>	<b>2,215,901</b>	<b>2,215,958</b>	<b>57</b>	<b>0</b>	<b>2,266,745</b>	<b>20,076,229</b>	<b>20,076,734</b>	<b>505</b>	<b>0</b>	<b>14,814,959</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2023  
(Unaudited)

Print Date: 4/10/2023  
Print Time: 12:11:44PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$0	\$0	0	\$391
71521 - Fixed Asset Disposal-Loss	0	0	0	0	(13,113,682)	0	0	0	0	(13,113,682)
71530 - Gain/Loss On Investments	0	16,473,685	16,473,685	0	(22,512,925)	0	11,616,022	11,616,022	0	(48,373,083)
71540 - Discounts Earned	0	14,964	14,964	0	1,589	0	18,093	18,093	0	5,818
71610 - Legal Settlement Expense	(833)	0	833	100	0	(7,500)	(233,203)	(225,703)	(3,009)	0
71620 - Other non-operating revenue (e	0	1,393	1,393	0	538	0	199,952	199,952	0	249,974
71630 - Other Non-Operating Expe	0	0	0	0	0	0	(1)	(1)	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>(833)</b>	<b>16,490,042</b>	<b>16,490,875</b>	<b>978,913</b>	<b>(35,624,481)</b>	<b>(7,500)</b>	<b>11,600,864</b>	<b>11,608,364</b>	<b>154,779</b>	<b>(61,230,583)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>(2,335,233)</b>	<b>16,117,538</b>	<b>18,452,771</b>	<b>790</b>	<b>38,886,269</b>	<b>(20,373,876)</b>	<b>4,843,032</b>	<b>25,216,908</b>	<b>124</b>	<b>10,080,753</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	1,656,745	3,215,916	1,559,171	94	1,081,277	23,512,109	29,525,064	6,012,955	26	3,169,441
<b>Total Capital Grant Contribution</b>	<b>1,656,745</b>	<b>3,215,916</b>	<b>1,559,171</b>	<b>94</b>	<b>1,081,277</b>	<b>23,512,109</b>	<b>29,525,064</b>	<b>6,012,955</b>	<b>26</b>	<b>3,169,441</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>25,535,401</b>	<b>4,809,550</b>	<b>20,725,851</b>	<b>81</b>	<b>58,317,100</b>	<b>231,258,054</b>	<b>190,993,460</b>	<b>40,264,594</b>	<b>17</b>	<b>219,620,083</b>
<b>Net Income/(Loss)</b>	<b>2,480,524</b>	<b>26,910,389</b>	<b>24,429,865</b>	<b>985</b>	<b>(27,666,578)</b>	<b>16,323,380</b>	<b>84,402,467</b>	<b>68,079,086</b>	<b>417</b>	<b>(3,545,732)</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	(26,208)	0	26,208	100	(87,942)	(889,704)	(5,931)	883,773	99	(228,977)
73299 - Capitalized Equipment Co	0	0	0	0	87,942	0	5,931	5,931	0	228,977
<b>Total Equipment Outlay</b>	<b>(26,208)</b>	<b>0</b>	<b>26,208</b>	<b>100</b>	<b>0</b>	<b>(889,704)</b>	<b>0</b>	<b>889,704</b>	<b>100</b>	<b>0</b>

## Board Communication

Date: May 4, 2023  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Vice President, CFO  
Subject: Accept the Authority's Investment Report as of March 31, 2023

---

Attached is the Authority's Investment Report as of March 31, 2023, that was presented to the Finance Committee on April 24, 2023. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
March 31, 2023

Presented by: Geoff Bryant  
Manager Airport Finance

**April 24, 2023**



# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



---

Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

## SDCRAA Consolidated

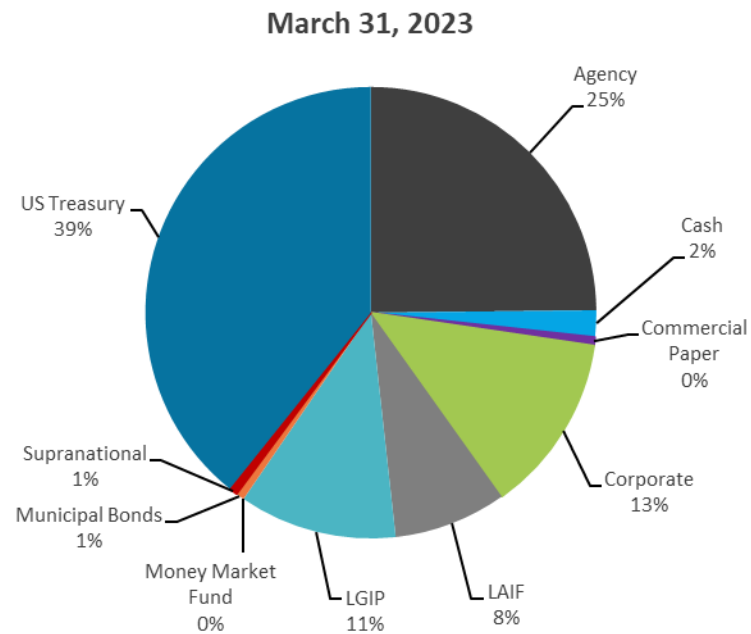
	03/31/2023	12/31/2022	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.69	1.59	0.10
Average Purchase Yield	2.88%	2.48%	0.40%
Average Market Yield	4.03%	3.92%	0.11%
Average Quality*	AA+/Aa1	AA+/Aa1	
Unrealized Gains/Losses	(15,626,072)	(21,848,161)	6,222,089
Total Market Value	800,609,469	739,156,391	61,453,078

\*Portfolio is S&P and Moody's, respectively.



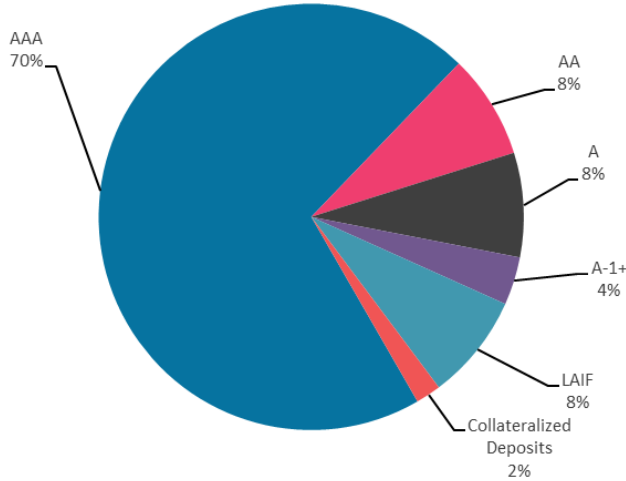
# Sector Distribution

	March 31, 2023		December 31, 2022	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	198,739,629	24.8%	162,489,590	22.0%
Cash	15,314,980	1.9%	22,686,811	3.1%
Commercial Paper	4,983,875	0.6%	4,930,125	0.7%
Corporate	102,844,769	12.8%	95,446,464	12.9%
LAIF	64,485,581	8.1%	64,058,266	8.7%
LGIP	90,090,577	11.3%	91,537,055	12.4%
Money Market Fund	299,667	0.0%	699,903	0.1%
Municipal Bonds	4,889,687	0.6%	4,894,467	0.7%
Supranational	5,200,229	0.6%	5,133,520	0.7%
US Treasury	313,760,477	39.2%	287,280,189	38.9%
<b>TOTAL</b>	<b>800,609,469</b>	<b>100.0%</b>	<b>739,156,391</b>	<b>100.0%</b>



# Quality & Maturity Distribution

March 31, 2023

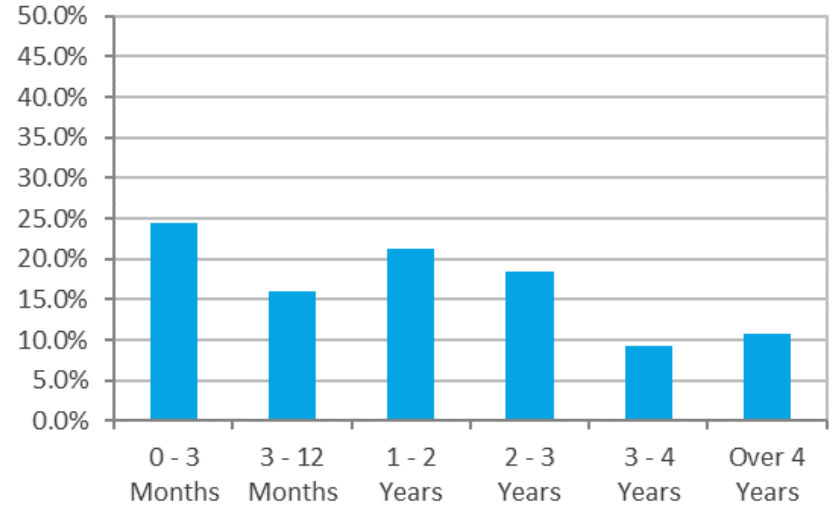


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

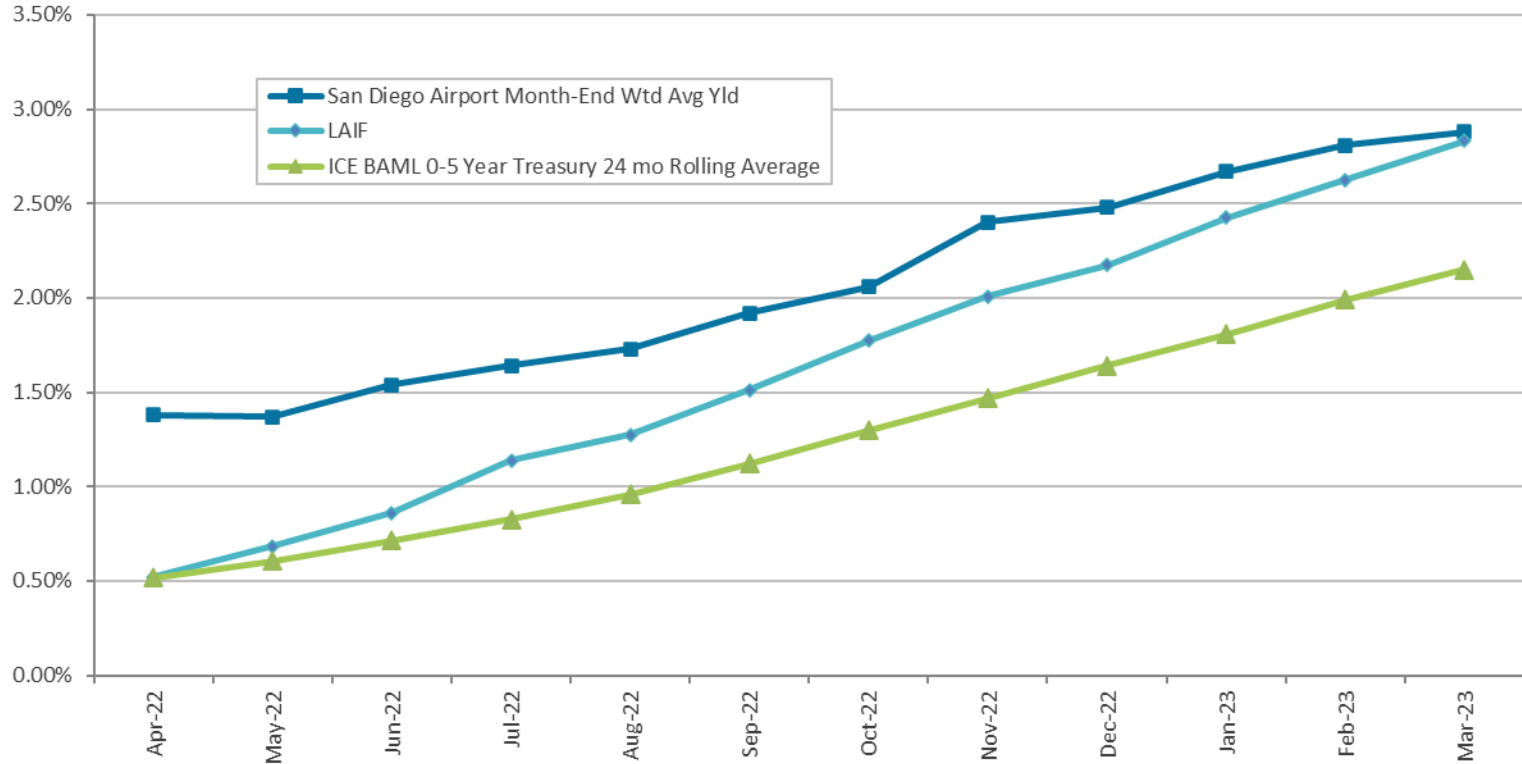
March 31, 2023



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

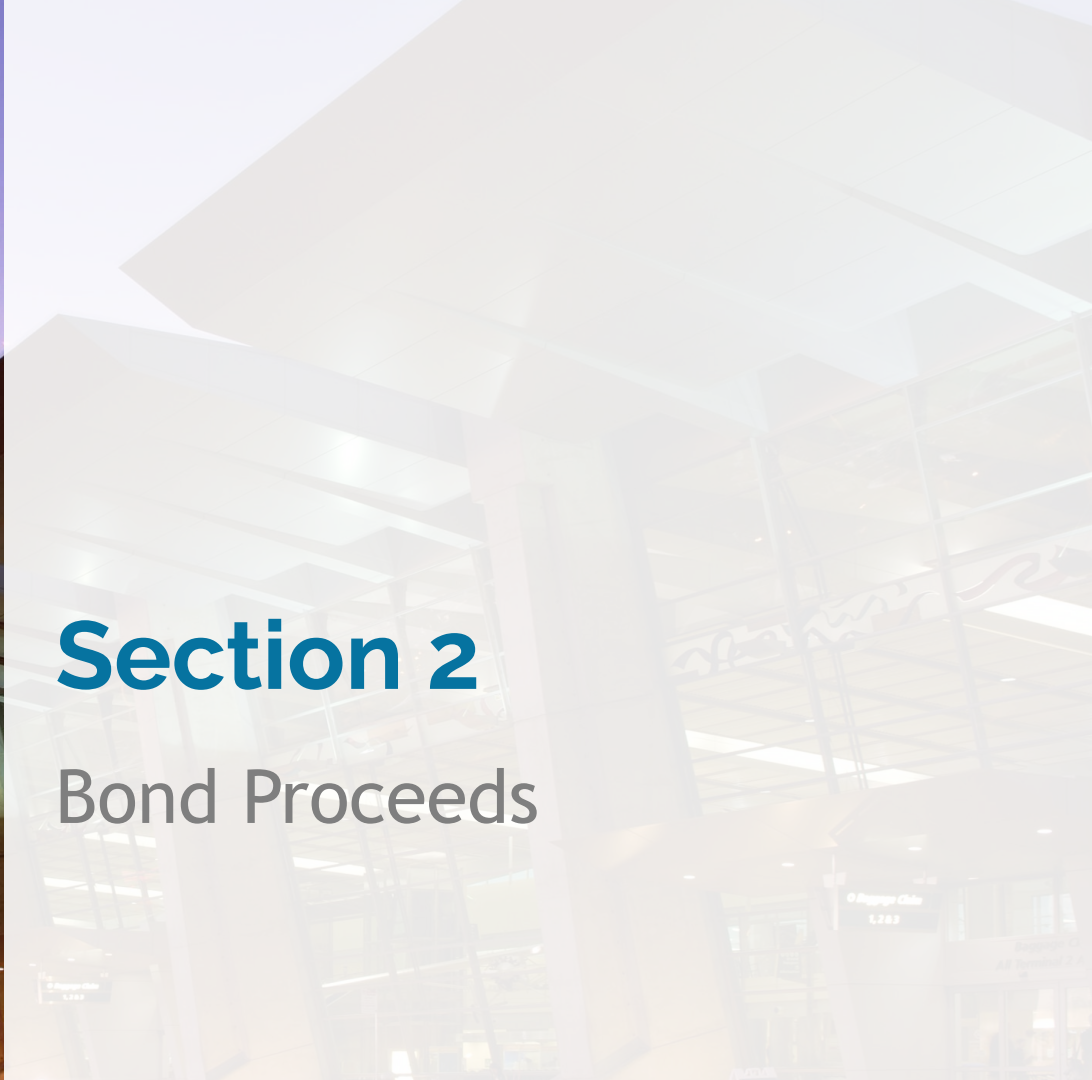
# Investment Performance





## Section 2

### Bond Proceeds



# Bond and Short-Term Debt Proceeds

## Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds <sup>(1)</sup>.

As of March 31, 2023 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	2021 Bank of America Revolver	Total Proceeds	Yield	Rating
<b>Project Fund</b>						
Treasuries	-	830,304	-	830,304	0.68%	AAm
LAIF	-	95,000	-	95,000	2.88%	N/R
SDCIP	-	154,119	1,047	155,166	3.02%	AAAf
Money Market Fund	-	111,888	-	111,888	4.40%	AAAm
	-	1,191,311	1,047	1,192,358	1.51%	
<b>Debt Service Reserve &amp; Coverage Funds</b>						
SDCIP	29,366	40,118	-	69,484	3.02%	AAAf
LAIF	-	145,447	-	145,447	2.88%	N/R
	29,366	185,565	-	214,931	2.93%	
<b>Capitalized Interest Funds</b>						
Treasuries	-	161,950	-	161,950	0.68%	Aam
Money Market Fund	-	4,904	-	4,904	4.40%	AAAm
	-	166,854	-	166,854	0.79%	
<b>TOTAL</b>	<b>29,366</b>	<b>1,543,731</b>	<b>1,047</b>	<b>1,574,144</b>	<b>1.63%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of February 28, 2023.



Questions?

• Ticketing  
U.S. Airways



# Section 3

## Appendix



# Compliance

March 31, 2023

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer; Include obligations of the State of California, and any local agency within the State of California; Bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state, or by a department, board, agency, or authority of any of the other 49 states, in addition to California	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM >\$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from a pool of mortgages; Common stocks; Any security that could result in zero or negative interest accrual if held to maturity unless they are securities issued or backed by the U.S. Government under a provision sunseting January 1, 2026 and the Authority has exhausted all other potential investment options to avoid a zero or negative interest accrual.	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	99.73 4.64%	4,886,823.90 49,544.44	0.62% (72,221.10)	Aaa / AA+ NR	0.19 0.19
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	99.36 5.07%	5,961,330.00 35,458.33	0.75% (117,150.00)	Aaa / AA+ AAA	0.30 0.29
313384JV2	FHLB Discount Note 4.500% Due 07/31/2023	3,260,000.00	10/27/2022 4.69%	3,210,692.50	98.49 4.69%	3,210,692.50 0.00	0.40% 0.00	P-1 / A-1+ F-1+	0.33 0.33
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	98.83 4.81%	6,918,114.00 14,622.22	0.87% (94,346.00)	Aaa / AA+ AAA	0.37 0.36
313384LD9	FHLB Discount Note 4.590% Due 09/01/2023	11,500,000.00	11/17/2022 4.79%	11,275,663.75	98.05 4.79%	11,275,663.75 0.00	1.41% 0.00	P-1 / A-1+ F-1+	0.42 0.41
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	99.37 4.83%	6,956,166.00 15,093.75	0.87% (263,369.00)	Aaa / AA+ NR	0.44 0.43
313384ML0	FHLB Discount Note 4.600% Due 10/02/2023	10,000,000.00	11/17/2022 4.81%	9,764,888.89	97.65 4.81%	9,764,888.89 0.00	1.22% 0.00	P-1 / A-1+ F-1+	0.51 0.49
3130ATPB7	FHLB Note 4.660% Due 11/14/2023	7,500,000.00	01/20/2023 4.87%	7,486,800.00	99.92 4.78%	7,493,985.00 162,129.17	0.96% 7,185.00	Aaa / AA+ AAA	0.62 0.59
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	99.01 4.85%	6,782,246.65 72,567.19	0.86% (262,817.35)	Aaa / AA+ AAA	0.69 0.66
3130AT7D3	FHLB Note 3.500% Due 12/08/2023	10,000,000.00	09/01/2022 3.70%	9,975,600.00	99.13 4.79%	9,913,460.00 109,861.11	1.25% (62,140.00)	Aaa / AA+ NR	0.69 0.66
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	97.99 4.59%	6,663,156.80 10,318.06	0.83% (142,587.20)	Aaa / AA+ NR	0.94 0.91

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130A0XE5	FHLB Note 3.250% Due 03/08/2024	5,000,000.00	06/10/2022 2.83%	5,035,550.00	98.58 4.81%	4,929,245.00 10,381.94	0.62% (106,305.00)	Aaa / AA+ NR	0.94 0.91
3130AT3H8	FHLB Note 3.375% Due 03/08/2024	5,250,000.00	10/12/2022 4.49%	5,171,092.50	98.75 4.75%	5,184,564.00 11,320.31	0.65% 13,471.50	Aaa / AA+ NR	0.94 0.91
3130ATUQ8	FHLB Note 4.750% Due 03/08/2024	9,000,000.00	11/29/2022 4.85%	8,988,930.00	99.93 4.82%	8,993,691.00 27,312.50	1.13% 4,761.00	Aaa / AA+ NR	0.94 0.90
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	97.40 4.46%	4,870,065.00 35,400.00	0.61% (192,185.00)	Aaa / AA+ AAA	1.18 1.13
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	98.11 4.50%	7,848,856.00 68,361.11	0.99% (483,064.00)	Aaa / AA+ NR	1.21 1.16
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	96.48 4.67%	7,091,309.40 31,798.96	0.89% (218,927.10)	Aaa / AA+ AAA	1.26 1.21
3133ENJ84	FFCB Note 3.375% Due 08/26/2024	5,500,000.00	08/29/2022 3.50%	5,487,130.00	98.79 4.27%	5,433,719.50 18,046.88	0.68% (53,410.50)	Aaa / AA+ AAA	1.41 1.35
3133XVDG3	FHLB Note 4.375% Due 09/13/2024	5,000,000.00	09/27/2022 4.48%	4,990,450.00	99.78 4.53%	4,989,240.00 10,937.50	0.62% (1,210.00)	Aaa / AA+ NR	1.46 1.39
3133ENP79	FFCB Note 4.250% Due 09/26/2024	5,000,000.00	09/29/2022 4.33%	4,992,050.00	99.71 4.45%	4,985,550.00 2,951.39	0.62% (6,500.00)	Aaa / AA+ NR	1.49 1.42
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	96.09 4.28%	4,804,485.00 37,465.28	0.60% (192,615.00)	Aaa / AA+ AAA	1.55 1.48
3133ENZ94	FFCB Note 4.500% Due 11/18/2024	10,000,000.00	11/17/2022 4.65%	9,971,600.00	100.20 4.37%	10,019,570.00 166,250.00	1.27% 47,970.00	Aaa / AA+ AAA	1.64 1.53

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130ATUR6	FHLB Note 4.625% Due 12/13/2024	5,000,000.00	01/05/2023 4.62%	4,999,550.00	100.49 4.32%	5,024,525.00 94,427.08	0.64% 24,975.00	Aaa / AA+ NR	1.71 1.59
3130AQF40	FHLB Note 1.000% Due 12/20/2024	8,000,000.00	07/29/2022 2.95%	7,642,480.00	94.61 4.28%	7,568,768.00 22,444.44	0.95% (73,712.00)	Aaa / AA+ AAA	1.73 1.67
3137EAE0	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	95.19 4.21%	6,187,330.50 13,270.83	0.77% (516,379.50)	Aaa / AA+ AAA	1.87 1.80
3135G03U5	FNMA Note 0.625% Due 04/22/2025	8,000,000.00	10/27/2022 4.44%	7,289,600.00	92.98 4.22%	7,438,064.00 22,083.33	0.93% 148,464.00	Aaa / AA+ AAA	2.06 2.00
3130AUU36	FHLB Note 4.125% Due 03/13/2026	9,000,000.00	03/30/2023 4.18%	8,985,690.00	100.14 4.07%	9,012,447.00 54,656.25	1.13% 26,757.00	Aaa / AA+ AAA	2.95 2.74
3130ATUS4	FHLB Note 4.250% Due 12/10/2027	10,000,000.00	02/13/2023 4.00%	10,108,541.40	101.59 3.88%	10,158,630.01 173,541.67	1.29% 50,088.61	Aaa / AA+ NR	4.70 4.16
3130ATS57	FHLB Note 4.500% Due 03/10/2028	3,000,000.00	03/20/2023 3.87%	3,085,290.00	103.16 3.79%	3,094,923.00 7,875.00	0.39% 9,633.00	Aaa / AA+ AAA	4.95 4.40
<b>TOTAL Agency</b>		<b>200,410,000.00</b>	<b>3.49%</b>	<b>199,987,143.54</b>	<b>4.54%</b>	<b>197,461,509.90</b> <b>1,278,118.74</b>	<b>24.82%</b> <b>(2,525,633.64)</b>	<b>Aaa / AA+</b> <b>AAA</b>	<b>1.36</b> <b>1.28</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	29,358.87	Various 0.00%	29,358.87	1.00 0.00%	29,358.87 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	35,373.60	Various 0.00%	35,373.60	1.00 0.00%	35,373.60 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	6,690,920.40	Various 0.00%	6,690,920.40	1.00 0.00%	6,690,920.40 0.00	0.84% 0.00	NR / NR NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118V\$7	EastWest Bank Deposit Account	8,448,204.73	Various 3.56%	8,448,204.73	1.00 3.56%	8,448,204.73 0.00	1.06% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	111,122.15	Various 3.56%	111,122.15	1.00 3.56%	111,122.15 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>15,314,979.75</b>	<b>1.99%</b>	<b>15,314,979.75</b>	<b>1.99%</b>	<b>15,314,979.75</b> <b>0.00</b>	<b>1.91%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

## Commercial Paper

89233HRU0	Toyota Motor Credit Discount CP 4.300% Due 04/28/2023	5,000,000.00	10/04/2022 4.46%	4,983,875.00	99.68 4.46%	4,983,875.00 0.00	0.62% 0.00	P-1 / A-1+ F-1	0.08 0.08
<b>TOTAL Commercial Paper</b>		<b>5,000,000.00</b>	<b>4.46%</b>	<b>4,983,875.00</b>	<b>4.46%</b>	<b>4,983,875.00</b> <b>0.00</b>	<b>0.62%</b> <b>0.00</b>	<b>P-1 / A-1+</b> <b>F-1</b>	<b>0.08</b> <b>0.08</b>

## Corporate

037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	99.82 4.44%	1,996,318.00 19,733.33	0.25% (23,442.00)	Aaa / AA+ NR	0.09 0.09
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	99.76 4.62%	2,992,734.00 31,033.33	0.38% (82,746.00)	A1 / A+ NR	0.13 0.13
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	99.66 4.79%	1,993,298.00 17,944.44	0.25% (14,722.00)	Aa2 / AA AA	0.24 0.23
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	98.85 5.31%	3,954,000.00 11,000.00	0.50% (42,200.00)	A1 / A AA-	0.38 0.37

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	98.76 5.70%	1,975,248.00 26,927.78	0.25% (157,692.00)	A1 / A AA-	0.64 0.61
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	98.73 5.05%	1,974,548.00 15,447.22	0.25% (50,832.00)	A1 / A+ A+	0.78 0.74
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	98.09 5.72%	1,961,842.00 10,500.00	0.25% (55,378.00)	A2 / A+ A+	0.85 0.81
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00	95.84 4.31%	4,792,090.00 8,687.50	0.60% (148,710.00)	A1 / AA AA-	1.12 1.09
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00	98.34 4.75%	4,916,910.00 51,333.33	0.62% (349,190.00)	A2 / A A	1.19 1.14
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	97.10 4.50%	3,883,948.00 11,755.56	0.49% (175,892.00)	A2 / A A	1.38 1.33
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00	93.88 5.02%	3,755,244.00 311.11	0.47% (162,756.00)	Aa3 / AA- AA-	1.50 1.45
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00	94.14 4.98%	1,882,822.00 9,055.56	0.24% (10,538.00)	A2 / A- A	1.55 1.49
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00	94.67 4.40%	1,893,396.00 5,625.00	0.24% (96,394.00)	A2 / A A+	1.78 1.72
89236TKN4	Toyota Motor Credit Corp Note 4.800% Due 01/10/2025	2,500,000.00	01/10/2023 4.86%	2,497,000.00	100.61 4.43%	2,515,302.50 26,333.33	0.32% 18,302.50	A1 / A+ A+	1.78 1.67
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00	95.04 4.63%	2,376,057.50 6,875.00	0.30% (45,092.50)	A1 / A+ NR	1.86 1.78
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00	95.66 4.38%	2,869,875.00 4,666.67	0.36% (156,075.00)	Aa3 / A+ NR	1.93 1.85

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20	96.08 4.28%	4,803,770.00 51,875.00	0.61% (274,189.20)	A2 / A A	2.04 1.94
713448CT3	Pepsico Inc. Callable Note Cont 1/30/2025 2.750% Due 04/30/2025	2,500,000.00	10/31/2022 4.85%	2,377,925.00	96.84 4.35%	2,421,032.50 28,836.81	0.31% 43,107.50	A1 / A+ NR	2.08 1.97
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00	92.08 5.47%	2,762,454.00 16,795.83	0.35% (256,746.00)	A2 / A+ A+	2.12 2.02
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	7,000,000.00	Various 2.89%	7,091,880.00	98.08 4.15%	6,865,943.00 85,866.67	0.87% (225,937.00)	Aaa / AA+ NR	2.12 2.00
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00	92.01 5.04%	4,600,700.00 17,729.16	0.58% (415,640.00)	A1 / A AA-	2.20 2.11
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00	96.91 4.64%	1,938,112.00 8,305.56	0.24% (52,328.00)	Aa3 / A NR	2.38 2.24
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00	90.15 5.09%	4,507,585.00 2,083.34	0.56% (425,985.00)	A1 / A AA-	2.45 2.36
594918BJ2	Microsoft Callable Note Cont 8/3/2025 3.125% Due 11/03/2025	5,000,000.00	01/20/2023 4.30%	4,847,900.00	97.53 4.14%	4,876,305.00 64,236.11	0.62% 28,405.00	Aaa / AAA NR	2.60 2.42
023135CN4	Amazon.com Inc Note 4.600% Due 12/01/2025	2,000,000.00	12/21/2022 4.45%	2,008,340.00	100.82 4.27%	2,016,316.00 30,666.67	0.26% 7,976.00	A1 / AA AA-	2.67 2.45
14913R3B1	Caterpillar Financial Service Note 4.800% Due 01/06/2026	2,500,000.00	01/05/2023 4.80%	2,499,850.00	101.64 4.16%	2,541,062.50 28,333.33	0.32% 41,212.50	A2 / A A	2.77 2.54
24422EWPO	John Deere Capital Corp Note 4.800% Due 01/09/2026	4,000,000.00	01/05/2023 4.81%	3,999,320.00	101.53 4.21%	4,061,148.00 43,733.33	0.51% 61,828.00	A2 / A A+	2.78 2.55
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00	89.57 5.44%	1,791,414.00 3,811.11	0.22% (153,026.00)	A2 / A A	3.93 3.65

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00	94.68 3.76%	1,893,556.00 2,044.44	0.24% (18,364.00)	Aa2 / AA A+	3.96 3.72
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00	95.89 4.34%	1,917,746.00 2,844.44	0.24% (55,234.00)	Aa3 / AA- NR	3.96 3.66
023135CF1	Amazon.com Inc Callable Note Cont 3/13/2027 3.300% Due 04/13/2027	1,000,000.00	06/10/2022 3.59%	987,080.00	96.76 4.18%	967,564.00 15,400.00	0.12% (19,516.00)	A1 / AA AA-	4.04 3.67
665859AW4	Northern Trust Company Callable Note Cont 4/10/2027 4.000% Due 05/10/2027	4,000,000.00	08/29/2022 3.98%	4,004,040.00	97.97 4.55%	3,918,616.00 62,666.67	0.50% (85,424.00)	A2 / A+ A+	4.11 3.68
931142EX7	Wal-Mart Stores Callable Note Cont 09/09/2027 3.950% Due 09/09/2027	4,500,000.00	09/08/2022 3.92%	4,505,805.00	99.88 3.98%	4,494,492.00 10,862.50	0.56% (11,313.00)	Aa2 / AA AA	4.45 3.96
<b>TOTAL Corporate</b>		<b>105,500,000.00</b>	<b>2.66%</b>	<b>105,475,979.20</b>	<b>4.60%</b>	<b>102,111,449.00</b> <b>733,320.13</b>	<b>12.85%</b> <b>(3,364,530.20)</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.05</b> <b>1.92</b>

LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	64,074,462.38	Various 2.83%	64,074,462.38	1.00 2.83%	64,074,462.38 411,118.86	8.05% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>64,074,462.38</b>	<b>2.83%</b>	<b>64,074,462.38</b>	<b>2.83%</b>	<b>64,074,462.38</b> <b>411,118.86</b>	<b>8.05%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	57,181,929.00	Various 3.02%	57,181,929.00	1.00 3.02%	57,181,929.00 0.00	7.14% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,665,906.68	Various 4.11%	16,631,222.29	10.00 4.11%	16,659,066.79 0.00	2.08% 27,844.50	NR / AA NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
09CATR\$05	CalTrust Medium Term Fund	1,661,511.33	Various 4.11%	16,953,825.17	9.78 4.11%	16,249,580.77 0.00	2.03% (704,244.40)	NR / A+ NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>60,509,347.01</b>	<b>3.42%</b>	<b>90,766,976.46</b>	<b>3.42%</b>	<b>90,090,576.56 0.00</b>	<b>11.25% (676,399.90)</b>	<b>NR / AA- AAA</b>	<b>0.00 0.00</b>
<b>Money Market Fund</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	299,666.70	Various 4.45%	299,666.70	1.00 4.45%	299,666.70 0.00	0.04% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund</b>		<b>299,666.70</b>	<b>4.45%</b>	<b>299,666.70</b>	<b>4.45%</b>	<b>299,666.70 0.00</b>	<b>0.04% 0.00</b>	<b>Aaa / AAA NR</b>	<b>0.00 0.00</b>
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	97.54 4.93%	4,876,845.00 12,841.67	0.61% (123,155.00)	Aa1 / AA+ AA+	0.88 0.85
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>4.93%</b>	<b>4,876,845.00 12,841.67</b>	<b>0.61% (123,155.00)</b>	<b>Aa1 / AA+ AA+</b>	<b>0.88 0.85</b>
<b>Supranational</b>									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00	94.54 4.36%	5,199,617.50 611.11	0.65% (282,492.50)	Aaa / AAA NR	1.48 1.44
<b>TOTAL Supranational</b>		<b>5,500,000.00</b>	<b>0.61%</b>	<b>5,482,110.00</b>	<b>4.36%</b>	<b>5,199,617.50 611.11</b>	<b>0.65% (282,492.50)</b>	<b>Aaa / AAA NR</b>	<b>1.48 1.44</b>



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Treasury</b>									
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	99.50 4.58%	7,960,320.00 43,571.43	1.00% (18,430.00)	Aaa / AA+ AAA	0.17 0.17
912828T91	US Treasury Note 1.625% Due 10/31/2023	8,000,000.00	04/21/2022 2.47%	7,899,062.50	98.23 4.73%	7,858,752.00 54,585.64	0.99% (40,310.50)	Aaa / AA+ AAA	0.59 0.57
912828U57	US Treasury Note 2.125% Due 11/30/2023	5,250,000.00	06/10/2022 2.79%	5,200,576.17	98.32 4.71%	5,161,815.75 37,391.83	0.65% (38,760.42)	Aaa / AA+ AAA	0.67 0.65
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	97.96 4.77%	5,534,570.50 21,070.44	0.69% (140,433.41)	Aaa / AA+ AAA	0.84 0.81
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31	95.71 4.64%	8,518,617.20 15,403.85	1.07% (248,578.11)	Aaa / AA+ AAA	1.04 1.01
91282CER8	US Treasury Note 2.500% Due 05/31/2024	8,000,000.00	12/21/2022 4.48%	7,781,250.00	97.76 4.49%	7,820,624.00 67,032.97	0.99% 39,374.00	Aaa / AA+ AAA	1.17 1.12
9128282N9	US Treasury Note 2.125% Due 07/31/2024	10,000,000.00	11/17/2022 4.60%	9,598,437.50	97.06 4.41%	9,706,250.00 35,220.99	1.22% 107,812.50	Aaa / AA+ AAA	1.34 1.29
9128282U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75	96.61 4.37%	2,898,165.00 4,891.30	0.36% (38,553.75)	Aaa / AA+ AAA	1.42 1.37
912828YM6	US Treasury Note 1.500% Due 10/31/2024	11,700,000.00	06/01/2022 2.75%	11,360,882.81	95.80 4.27%	11,208,237.30 73,690.61	1.41% (152,645.51)	Aaa / AA+ AAA	1.59 1.53
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50	95.64 4.23%	7,651,248.00 40,219.78	0.96% (560,314.50)	Aaa / AA+ AAA	1.67 1.61
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00	94.76 4.21%	7,580,936.00 23,516.48	0.95% (367,814.00)	Aaa / AA+ AAA	1.71 1.66

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00	95.17 4.13%	5,710,080.00 13,674.03	0.71% (439,920.00)	Aaa / AA+ AAA	1.84 1.78
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13	94.55 4.11%	5,673,282.00 5,869.57	0.71% (278,671.13)	Aaa / AA+ AAA	1.92 1.86
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50	93.27 4.04%	5,596,170.00 81.97	0.70% (393,517.50)	Aaa / AA+ AAA	2.00 1.95
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38	92.27 4.01%	5,536,404.00 5,027.47	0.69% (388,830.38)	Aaa / AA+ AAA	2.17 2.12
91282CEY3	US Treasury Note 3.000% Due 07/15/2025	10,000,000.00	11/17/2022 4.28%	9,681,250.00	97.86 3.99%	9,785,550.00 62,983.43	1.23% 104,300.00	Aaa / AA+ AAA	2.29 2.18
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56	91.83 3.94%	4,591,600.00 2,071.82	0.57% (300,001.56)	Aaa / AA+ AAA	2.34 2.29
91282CFE6	US Treasury Note 3.125% Due 08/15/2025	5,000,000.00	10/12/2022 4.32%	4,841,210.94	98.12 3.96%	4,906,055.00 19,423.34	0.62% 64,844.06	Aaa / AA+ AAA	2.38 2.26
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63	91.61 3.93%	8,244,495.00 1,956.52	1.03% (550,895.63)	Aaa / AA+ AAA	2.42 2.36
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022 2.96%	3,003,398.44	97.80 3.93%	2,934,024.00 245.90	0.37% (69,374.44)	Aaa / AA+ AAA	2.50 2.38
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75	91.18 3.87%	6,382,306.00 7,348.07	0.80% (509,412.75)	Aaa / AA+ AAA	2.59 2.52
9128285J5	US Treasury Note 3.000% Due 10/31/2025	6,500,000.00	12/06/2022 4.11%	6,305,000.00	97.80 3.90%	6,357,052.00 81,878.45	0.80% 52,052.00	Aaa / AA+ AAA	2.59 2.43
912828M56	US Treasury Note 2.250% Due 11/15/2025	8,500,000.00	10/05/2022 4.18%	8,026,523.44	95.95 3.89%	8,155,682.00 72,379.14	1.03% 129,158.56	Aaa / AA+ AAA	2.63 2.49

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CGA3	US Treasury Note 4.000% Due 12/15/2025	5,000,000.00	01/05/2023 4.21%	4,970,507.81	100.39 3.84%	5,019,530.00 58,791.21	0.63% 49,022.19	Aaa / AA+ AAA	2.71 2.52
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44	91.15 3.79%	6,380,388.00 6,598.76	0.80% (536,760.44)	Aaa / AA+ AAA	2.76 2.69
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50	90.78 3.84%	6,354,411.00 4,350.83	0.79% (555,901.50)	Aaa / AA+ AAA	2.84 2.77
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13	90.89 3.83%	8,179,803.00 3,913.04	1.02% (640,900.13)	Aaa / AA+ AAA	2.92 2.84
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13	91.49 3.78%	6,861,622.50 153.69	0.86% (627,830.63)	Aaa / AA+ AAA	3.00 2.92
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91	90.96 3.81%	6,822,067.50 18,853.02	0.85% (660,061.41)	Aaa / AA+ AAA	3.17 3.07
9128287B0	US Treasury Note 1.875% Due 06/30/2026	5,000,000.00	10/27/2022 4.22%	4,604,882.81	94.20 3.79%	4,710,155.00 23,566.99	0.59% 105,272.19	Aaa / AA+ AAA	3.25 3.09
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63	90.20 3.78%	5,412,186.00 6,215.47	0.68% (540,704.63)	Aaa / AA+ AAA	3.34 3.24
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88	90.38 3.78%	6,326,250.00 4,565.22	0.79% (586,796.88)	Aaa / AA+ AAA	3.42 3.31
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50	90.56 3.78%	7,245,000.00 191.26	0.90% (629,062.50)	Aaa / AA+ AAA	3.50 3.39
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50	91.21 3.77%	7,296,560.00 37,790.06	0.92% (695,002.50)	Aaa / AA+ AAA	3.59 3.44
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89	91.48 3.76%	6,174,670.50 28,279.53	0.77% (215,417.39)	Aaa / AA+ AAA	3.67 3.51

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022 2.85%	4,562,933.59	91.34 3.74%	4,475,846.20 15,397.10	0.56% (87,087.39)	Aaa / AA+ AAA	3.76 3.59
912828Z78	US Treasury Note 1.500% Due 01/31/2027	8,000,000.00	01/05/2023 4.06%	7,240,000.00	92.06 3.74%	7,365,000.00 19,889.50	0.92% 125,000.00	Aaa / AA+ AAA	3.84 3.66
912828V98	US Treasury Note 2.250% Due 02/15/2027	5,500,000.00	09/29/2022 4.11%	5,093,300.78	94.74 3.72%	5,210,606.50 15,383.29	0.65% 117,305.72	Aaa / AA+ AAA	3.88 3.65
91282CEF4	US Treasury Note 2.500% Due 03/31/2027	8,000,000.00	01/20/2023 3.64%	7,647,812.50	95.51 3.72%	7,640,624.00 546.45	0.95% (7,188.50)	Aaa / AA+ AAA	4.00 3.76
91282CEN7	US Treasury Note 2.750% Due 04/30/2027	10,000,000.00	09/01/2022 3.45%	9,702,734.38	96.38 3.71%	9,637,890.00 115,469.61	1.22% (64,844.38)	Aaa / AA+ AAA	4.08 3.77
91282CEW7	US Treasury Note 3.250% Due 06/30/2027	5,000,000.00	10/12/2022 4.16%	4,807,421.90	98.27 3.69%	4,913,670.00 40,849.45	0.62% 106,248.10	Aaa / AA+ AAA	4.25 3.90
91282CFB2	US Treasury Note 2.750% Due 07/31/2027	10,000,000.00	11/17/2022 3.98%	9,476,562.50	96.30 3.68%	9,630,470.00 45,580.11	1.21% 153,907.50	Aaa / AA+ AAA	4.34 4.02
91282CFH9	US Treasury Note 3.125% Due 08/31/2027	6,000,000.00	09/27/2022 4.23%	5,708,203.13	97.81 3.67%	5,868,750.00 16,304.35	0.74% 160,546.87	Aaa / AA+ AAA	4.42 4.07
9128283F5	US Treasury Note 2.250% Due 11/15/2027	8,000,000.00	12/21/2022 3.82%	7,443,125.00	94.06 3.66%	7,525,000.00 68,121.55	0.95% 81,875.00	Aaa / AA+ AAA	4.63 4.29
91282CGH8	US Treasury Note 3.500% Due 01/31/2028	10,000,000.00	02/13/2023 3.91%	9,814,843.75	99.48 3.62%	9,947,660.00 58,011.05	1.25% 132,816.25	Aaa / AA+ AAA	4.84 4.39
9128283W8	US Treasury Note 2.750% Due 02/15/2028	8,000,000.00	02/27/2023 4.20%	7,483,750.00	96.05 3.64%	7,684,376.00 27,348.07	0.96% 200,626.00	Aaa / AA+ AAA	4.88 4.49
<b>TOTAL US Treasury</b>		<b>329,650,000.00</b>	<b>2.46%</b>	<b>321,108,632.88</b>	<b>3.99%</b>	<b>312,454,771.95</b> <b>1,305,704.64</b>	<b>39.19%</b> <b>(8,653,860.93)</b>	<b>Aaa / AA+</b> <b>AAA</b>	<b>2.73</b> <b>2.59</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>TOTAL PORTFOLIO</b>		<b>791,258,455.84</b>	<b>2.88%</b>	<b>812,493,825.91</b>	<b>4.03%</b>	<b>796,867,753.74</b> <b>3,741,715.15</b>	<b>100.00%</b> <b>(15,626,072.17)</b>	<b>Aa1 / AA+</b> <b>AAA</b>	<b>1.69</b> <b>1.59</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>800,609,468.89</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2023 through March 31, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	01/06/2023	3130ATUR6	5,000,000.00	FHLB Note 4.625% Due: 12/13/2024	99.991	4.62%	4,999,550.00	39,826.39	5,039,376.39	0.00
Purchase	01/06/2023	912828Z78	8,000,000.00	US Treasury Note 1.5% Due: 01/31/2027	90.500	4.06%	7,240,000.00	51,847.83	7,291,847.83	0.00
Purchase	01/06/2023	91282CGA3	5,000,000.00	US Treasury Note 4% Due: 12/15/2025	99.410	4.21%	4,970,507.81	12,087.91	4,982,595.72	0.00
Purchase	01/09/2023	14913R3B1	2,500,000.00	Caterpillar Financial Service Note 4.8% Due: 01/06/2026	99.994	4.80%	2,499,850.00	1,000.00	2,500,850.00	0.00
Purchase	01/09/2023	24422EWPO	4,000,000.00	John Deere Capital Corp Note 4.8% Due: 01/09/2026	99.983	4.81%	3,999,320.00	0.00	3,999,320.00	0.00
Purchase	01/12/2023	89236TKN4	2,500,000.00	Toyota Motor Credit Corp Note 4.8% Due: 01/10/2025	99.880	4.86%	2,497,000.00	0.00	2,497,000.00	0.00
Purchase	01/23/2023	3130ATPB7	7,500,000.00	FHLB Note 4.66% Due: 11/14/2023	99.824	4.87%	7,486,800.00	96,112.50	7,582,912.50	0.00
Purchase	01/23/2023	91282CEF4	8,000,000.00	US Treasury Note 2.5% Due: 03/31/2027	95.598	3.64%	7,647,812.50	63,186.81	7,710,999.31	0.00
Purchase	01/24/2023	594918BJ2	5,000,000.00	Microsoft Callable Note Cont 8/3/2025 3.125% Due: 11/03/2025	96.958	4.30%	4,847,900.00	35,156.25	4,883,056.25	0.00
Purchase	02/14/2023	3130ATUS4	4,495,000.00	FHLB Note 4.25% Due: 12/10/2027	101.070	4.00%	4,543,096.50	53,065.97	4,596,162.47	0.00
Purchase	02/14/2023	3130ATUS4	5,505,000.00	FHLB Note 4.25% Due: 12/10/2027	101.098	4.00%	5,565,444.90	64,989.58	5,630,434.48	0.00

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2023 through March 31, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Purchase	02/14/2023	91282CGH8	10,000,000.00	US Treasury Note 3.5% Due: 01/31/2028	98.148	3.91%	9,814,843.75	13,535.91	9,828,379.66	0.00
Purchase	02/28/2023	9128283W8	8,000,000.00	US Treasury Note 2.75% Due: 02/15/2028	93.547	4.20%	7,483,750.00	7,900.55	7,491,650.55	0.00
Purchase	3/21/2023	3130ATS57	3,000,000.00	FHLB Note 4.5% Due: 03/10/2028	102.843	3.87%	3,085,290.00	4,125.00	3,089,415.00	0.00
Purchase	3/31/2023	3130AUU36	9,000,000.00	FHLB Note 4.125% Due: 03/13/2026	99.841	4.18%	8,985,690.00	54,656.25	9,040,346.25	0.00
<b>Subtotal</b>			<b>87,500,000.00</b>				<b>85,666,855.46</b>	<b>497,490.95</b>	<b>86,164,346.41</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>87,500,000.00</b>				<b>85,666,855.46</b>	<b>497,490.95</b>	<b>86,164,346.41</b>	<b>0.00</b>

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2023 through March 31, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	01/06/2023	24422EUA5	3,500,000.00	John Deere Capital Corp Note 2.7% Due: 01/06/2023	100.000		3,500,000.00	0.00	3,500,000.00	77,645.00
Maturity	01/11/2023	89236TEL5	2,000,000.00	Toyota Motor Credit Corp Note 2.7% Due: 01/11/2023	100.000		2,000,000.00	0.00	2,000,000.00	53,140.00
Maturity	02/28/2023	912828P79	6,400,000.00	US Treasury Note 1.5% Due: 02/28/2023	100.000		6,400,000.00	0.00	6,400,000.00	(33,500.00)
Maturity	03/15/2023	084670BR8	2,000,000.00	Berkshire Hathaway Callable Note Cont 1/15/2023 2.75% Due: 03/15/2023	100.00		2,000,000.00	0.00	2,000,000.00	39,980.00
Maturity	03/31/2023	9128284D9	8,800,000.00	US Treasury Note 2.5% Due: 03/31/2023	100.00		8,800,000.00	0.00	8,800,000.00	18,218.75
	<b>Subtotal</b>		<b>22,700,000.00</b>				<b>22,700,000.00</b>	<b>0.00</b>	<b>22,700,000.00</b>	<b>154,483.75</b>
<b>TOTAL DISPOSITIONS</b>			<b>22,700,000.00</b>				<b>22,700,000.00</b>	<b>0.00</b>	<b>22,700,000.00</b>	<b>154,483.75</b>



# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2023 through March 31, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Security Contribution	01/03/2023		14,689,899.00	First American Treasury Obligation Funds			14,689,899.00	0.00	14,689,899.00	0.00
Security Contribution	01/03/2023		45,341,764.00	First American Treasury Obligation Funds			45,341,764.00	0.00	45,341,764.00	0.00
Security Contribution	01/31/2023		15,282,949.00	First American Treasury Obligation Funds			15,282,949.00	0.00	15,282,949.00	0.00
Security Contribution	01/31/2023		31,927,191.00	First American Treasury Obligation Funds			31,927,191.00	0.00	31,927,191.00	0.00
Security Contribution	02/13/2023		28,000,000.00	First American Treasury Obligation Funds			28,000,000.00	0.00	28,000,000.00	0.00
Security Contribution	02/28/2023		17,521,944.00	First American Treasury Obligation Funds			17,521,944.00	0.00	17,521,944.00	0.00
Security Contribution	02/28/2023		28,882,040.00	First American Treasury Obligation Funds			28,882,040.00	0.00	28,882,040.00	0.00
	<b>Subtotal</b>		<b>181,645,787.00</b>				<b>181,645,787.00</b>	<b>0.00</b>	<b>181,645,787.00</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>181,645,787.00</b>				<b>181,645,787.00</b>	<b>0.00</b>	<b>181,645,787.00</b>	<b>0.00</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2023 through March 31, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	01/03/2023		14,689,899.00	US Treasury Note			14,689,899.00	0.00	14,689,899.00	37,921.00
Maturity	01/03/2023		45,341,764.00	US Treasury Note			45,341,764.00	0.00	45,341,764.00	117,090.00
Maturity	01/31/2023		15,282,949.00	US Treasury Note			15,282,949.00	0.00	15,282,949.00	44,840.00
Maturity	01/31/2023		31,927,191.00	US Treasury Note			31,927,191.00	0.00	31,927,191.00	93,687.00
Maturity	02/28/2023		17,446,160.00	US Treasury Note			17,446,160.00	0.00	17,446,160.00	64,840.00
Maturity	02/28/2023		28,882,040.00	US Treasury Note			28,882,040.00	0.00	28,882,040.00	106,878.00
	<b>Subtotal</b>		<b>153,570,003.00</b>				<b>153,570,003.00</b>	<b>0.00</b>	<b>153,570,003.00</b>	<b>465,256.00</b>
Security Withdrawal	01/03/2023		11,012,400.00	First American Treasury Obligation Funds			11,012,400.00	0.00	11,012,400.00	0.00
Security Withdrawal	01/03/2023		24,890,825.00	First American Treasury Obligation Funds			24,890,825.00	0.00	24,890,825.00	0.00
Security Withdrawal	01/04/2023	31846V807	1,467,358.00	First American Government Obligation Funds			1,467,358.00	0.00	1,467,358.00	0.00
Security Withdrawal	01/04/2023	31846V807	5,983,303.00	First American Government Obligation Funds			5,983,303.00	0.00	5,983,303.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2023 through March 31, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	01/04/2023	31846V807	4,120,988.00	First American Government Obligation Funds			4,120,988.00	0.00	4,120,988.00	0.00
Security Withdrawal	01/04/2023	31846V807	385,083.00	First American Government Obligation Funds			385,083.00	0.00	385,083.00	0.00
Security Withdrawal	01/04/2023	31846V807	908,081.00	First American Government Obligation Funds			908,081.00	0.00	908,081.00	0.00
Security Withdrawal	01/04/2023	31846V807	1,958,006.00	First American Government Obligation Funds			1,958,006.00	0.00	1,958,006.00	0.00
Security Withdrawal	01/19/2023	31846V807	21,358,014.00	First American Government Obligation Funds			21,358,014.00	0.00	21,358,014.00	0.00
Security Withdrawal	01/30/2023	31846V807	28,736,651.00	First American Government Obligation Funds			28,736,651.00	0.00	28,736,651.00	0.00
Security Withdrawal	02/10/2023	31846V807	22,666,865.00	First American Government Obligation Funds			22,666,865.00	0.00	22,666,865.00	0.00
Security Withdrawal	02/13/2023		28,000,000.00	LAIF			28,000,000.00	0.00	28,000,000.00	0.00
Security Withdrawal	02/21/2023	31846V807	27,395,947.00	First American Government Obligation Funds			27,395,947.00	0.00	27,395,947.00	0.00
Security Withdrawal	03/29/2023	31846V807	27,192,642.00	First American Government Obligation Funds			27,192,642.00	0.00	27,192,642.00	0.00
Security Withdrawal	03/29/2023	31846V807	6,460,385.00	First American Government Obligation Funds			6,460,385.00	0.00	6,460,385.00	0.00
<b>Subtotal</b>			<b>212,536,548.00</b>				<b>212,536,548.00</b>	<b>0.00</b>	<b>212,536,548.00</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>366,106,551.00</b>				<b>366,106,551.00</b>	<b>0.00</b>	<b>366,106,551.00</b>	<b>465,256.00</b>

# Important Disclosures

2023 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

Source ice Data Indices, LLC ("ICE"), used with permission. ICE permits use of the ICE indices and related data on an "as is" basis; ICE, its affiliates and their respective third party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE data, its affiliates or their respective third party providers guarantee the quality, adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and licensee's use it at licensee's own risk. ICE data, its affiliates and their respective third party do not sponsor, endorse, or recommend chandler asset management, or any of its products or services.

This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## **ICE BofA 0-5 Yr US Treasury Index**

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

## Staff Report

Meeting Date: May 4, 2023

### Subject:

**Award a Contract to HHJ Construction Inc. for Quieter Home Program Phase 12, Group 8, Project No. 381208 Twelve (12) Non-Historic Single-Family and Multi-Family Units on Twelve (12) Residential Properties Located West of the San Diego International Airport.**

### Recommendation:

Adopt Resolution No. 2023-0030, awarding a contract to HHJ Construction, Inc. in the amount of \$1,442, 538.02 for Phase 12, Group 8, Project No. 381208, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

### Background/Justification:

The San Diego County Regional Airport Authority's ("Authority") Quieter Home Program ("Program") provides sound attenuation treatments to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 12, Group 8, Project No. 381208 includes installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to Twelve (12) non-historic single-family and multi-family units on Twelve (12) residential properties located east and west of the Airport (refer to Attachment A).

To date, the Program has completed 5,052 residences, of which 1,254 are historic and 3,798 are non-historic. 3,205 residences are located west of SDIA and 1,847 are located east of SDIA.

Project No. 381208 was advertised on February 21, 2023, and bids were opened on March 23, 2023. The following bids were received (refer to Attachment B):

Company	Total Bid
HHJ Construction Inc.	\$1,442, 538.02
G&G Specialty Contractors Inc.	\$1,496, 214.00

Meeting Date: May 4, 2023

Engineer's Estimate: \$1,343,875.58

The low bid of \$1,442,538.02 is considered responsive and HHJ Construction, Inc. is considered responsible. The award to HHJ Construction, Inc. is, therefore, recommended in the amount of \$1,442, 538.02.

### Fiscal Impact:

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2023 and conceptual FY 2024 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

A. CEQA: This Board action is a "project" subject to the California Environmental Quality Act ("CEQA"), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – "Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency's determination."

- B. California Coastal Act Review: This Board action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”
- C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021, for these Quieter Home Program projects.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

The Authority’s DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

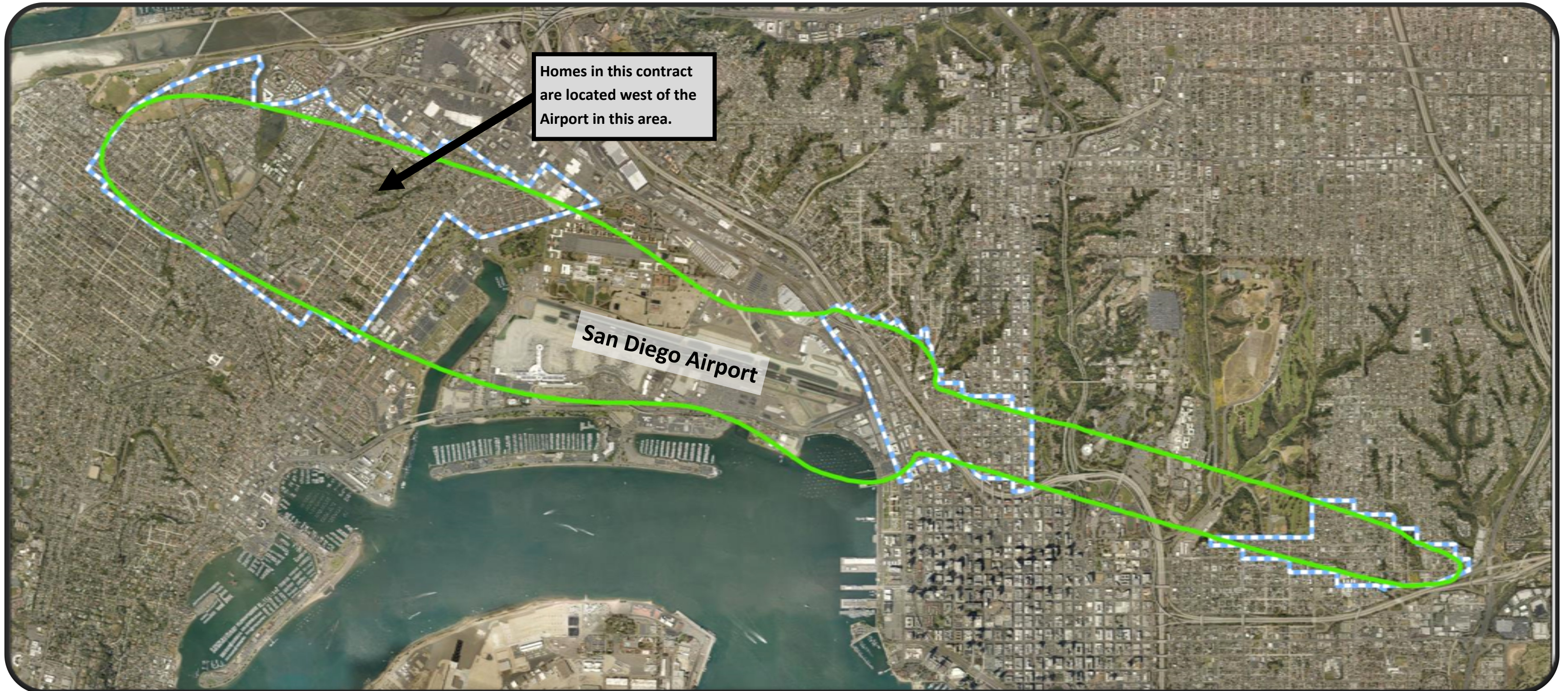
This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. HHJ Construction Inc. proposed a 2.6% DBE participation on QHP Phase 12, Group 8.

## Prepared by:



Sjohnna Knack  
Interim Director, Airport Planning & Environmental Affairs



# Attachment A



## LEGEND

-  65 dB Boundary
-  65 dB CNEL Contour

San Diego County Regional Airport Authority  
Quieter Home Program  
Project 381208

TABULATION OF BIDS

ATTACHMENT B

TITLE: QUIETER HOME PROGRAM PROJECT NO. 381208  
 BIDS OPENED: March 23, 2023 at 2:00 p.m.  
 ENGINEER'S ESTIMATE: \$1,343,875.58

CONTRACTOR:	Engineer's Estimate	HHJ Construction Inc.	G&G Specialty Contractors, Inc.
ADDRESS:		11156 S. Main Street, Los Angeles, CA 90061	1221 N. Mondel Drive, Gilbert, AZ 85233
GUARANTEE OF GOOD FAITH:		Old Republic Surety Company	Hartford Casualty Insurance Company

Res No.	Bid Item Number - Name/Address		Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	
381208.08	STAKELUM	4584 WEST POINT LOMA BOULEVARD UNIT A	1	Lump Sum	\$155,626.62	\$0.00	\$0.00	\$155,626.62	\$138,245.81	\$0.00	\$0.00	\$138,245.81	\$155,781.00	\$0.00	\$0.00	\$155,781.00	
381208.09	LEE	4584 WEST POINT LOMA BOULEVARD UNIT B	1	Lump Sum	\$72,129.75	\$0.00	\$0.00	\$72,129.75	\$88,714.46	\$0.00	\$0.00	\$88,714.46	\$83,796.00	\$0.00	\$0.00	\$83,796.00	
381208.10	FELDMANN	4584 WEST POINT LOMA BOULEVARD UNIT C	1	Lump Sum	\$130,595.55	\$16,323.83	\$6,423.99	\$153,343.37	\$125,793.81	\$15,730.00	\$6,820.00	\$148,343.81	\$140,540.00	\$12,900.00	\$6,200.00	\$159,640.00	
381208.11	KROGMAN/OWEN	4584 WEST POINT LOMA BOULEVARD UNIT D	1	Lump Sum	\$73,263.53	\$15,748.53	\$7,178.10	\$96,190.16	\$86,255.96	\$15,730.00	\$5,500.00	\$107,485.96	\$90,807.00	\$12,900.00	\$5,000.00	\$108,707.00	
381208.12	POOL/KEARNEY	4584 WEST POINT LOMA BOULEVARD UNIT E	1	Lump Sum	\$127,090.62	\$16,323.83	\$7,542.88	\$150,957.33	\$125,573.81	\$15,730.00	\$5,500.00	\$146,803.81	\$132,389.00	\$12,900.00	\$5,000.00	\$150,289.00	
381208.13	BROWN/KING	4584 WEST POINT LOMA BOULEVARD UNIT F	1	Lump Sum	\$77,748.09	\$16,949.78	\$7,381.53	\$102,079.41	\$90,014.66	\$15,730.00	\$5,500.00	\$111,244.66	\$94,684.00	\$12,900.00	\$5,000.00	\$112,584.00	
381208.14	TOURCHANINOVA	4584 WEST POINT LOMA BOULEVARD UNIT G	1	Lump Sum	\$131,989.27	\$16,323.83	\$7,542.88	\$155,855.98	\$126,189.81	\$15,730.00	\$5,500.00	\$147,419.81	\$140,795.00	\$12,900.00	\$5,000.00	\$158,695.00	
381208.15	SHAW	4584 WEST POINT LOMA BOULEVARD UNIT H	1	Lump Sum	\$78,040.94	\$0.00	\$0.00	\$78,040.94	\$87,446.16	\$0.00	\$0.00	\$87,446.16	\$89,833.00	\$0.00	\$0.00	\$89,833.00	
381208.16	GEE	4588 WEST POINT LOMA BOULEVARD UNIT A	1	Lump Sum	\$103,269.89	\$14,916.84	\$7,114.96	\$125,301.69	\$117,135.71	\$15,730.00	\$5,500.00	\$138,365.71	\$133,594.00	\$12,900.00	\$5,000.00	\$151,494.00	
381208.18	SKINNER/FIDLER	4588 WEST POINT LOMA BOULEVARD UNIT C	1	Lump Sum	\$75,926.25	\$0.00	\$0.00	\$75,926.25	\$100,905.21	\$0.00	\$0.00	\$100,905.21	\$107,518.00	\$0.00	\$0.00	\$107,518.00	
381208.19	DEGEN-SMITH	4588 WEST POINT LOMA BOULEVARD UNIT D	1	Lump Sum	\$57,350.36	\$12,191.37	\$6,213.54	\$75,755.26	\$76,683.21	\$15,730.00	\$5,500.00	\$97,913.21	\$78,091.00	\$12,500.00	\$5,000.00	\$95,591.00	
381208.20	WEBB	4588 WEST POINT LOMA BOULEVARD UNIT E	1	Lump Sum	\$67,009.41	\$13,398.30	\$6,950.11	\$87,357.82	\$93,548.41	\$15,730.00	\$5,060.00	\$114,338.41	\$89,475.00	\$12,900.00	\$4,600.00	\$106,975.00	
							Subtotal	\$1,328,564.58				Subtotal	\$1,427,227.02			Subtotal	\$1,480,903.00
							<b>Probable Cost for Permits:</b>	\$15,311.00			<b>Probable Cost for Permits:</b>	\$15,311.00			<b>Probable Cost for Permits:</b>	\$15,311.00	
							<b>TOTAL</b>	<b>\$1,343,875.58</b>			<b>TOTAL BID</b>	<b>\$1,442,538.02</b>			<b>TOTAL BID</b>	<b>\$1,496,214.00</b>	

RESOLUTION NO. 2023-0030

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO HHJ CONSTRUCTION, INC., IN THE AMOUNT OF \$1,442,538.02 FOR PHASE 12, GROUP 8, PROJECT NO. 381208, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM AND MAKING A FINDING THAT THE PROJECT IS EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT.

**WHEREAS**, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

**WHEREAS**, Phase 12, Group 8, of the Program will include installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

**WHEREAS**, Phase 12, Group 8, of the Program provides sound attenuation to twelve (12) single-family and multi-family units on twelve (12) non-historic residential properties located east and west of the San Diego International Airport; and

**WHEREAS**, the Authority issued a Bid Solicitation Package for Phase 12, Group 8, on February 21, 2023; and

**WHEREAS**, on March 23, 2023, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

**WHEREAS**, the apparent low bidder, HHJ Construction Inc., submitted a bid of \$1,442,538.02 and the Authority's staff has duly considered the bid and has determined that HHJ Construction Inc. is responsible, and its bid is responsive in all material respects; and

**WHEREAS** the San Diego County Regional Airport Authority Board (“Board”) believes that it is in the best interest of the Authority and the public that it serves to award HHJ Construction Inc., the lowest bidder, the contract for Phase 12, Group 8, upon the terms and conditions set forth in the Bid Solicitation Package.

**NOW, THEREFORE, BE IT RESOLVED** that the board hereby awards a contract to HHJ Construction Inc., in the amount of \$1,442, 538.02 for Phase 12, Group 8, Project No. 381208, of the San Diego County Regional Airport Authority’s Quieter Home Program; and

**BE IT FURTHER RESOLVED;** and that the Authority’s President/CEO or designee is hereby authorized to execute and deliver such contract to HHJ Construction, Inc.

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

**BE IT FURTHER RESOLVED;** and that the Board of the San Diego County Regional Airport Authority finds that this is a “project” as defined by the California Environmental Quality Act (“CEQA”), Cal. Pub. Res. Code §21065, and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), “Existing Facilities.”

**BE IT FURTHER RESOLVED** that the Board finds that this action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021, for these Quieter Home Program projects.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 4th day of May 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 4, 2023**

**Subject:**

**Approve and Authorize an Increase in the President/CEO's Change Order Authority to Increase Contract Duration at no Cost for East Solid and Liquid Waste Facilities at San Diego International Airport**

**Recommendation:**

Adopt Resolution No. 2023-0031, approving and authorizing an increase in the President/CEO's change order authority to increase the contract duration from 655 days to 847 days for Project No. 104274 East Solid and Liquid Waste Facilities at San Diego International Airport.

**Background/Justification:**

On July 15, 2021, the San Diego County Regional Airport Authority ("Authority") Board ("Board") awarded a Contract to SOLPAC Construction Inc., dba Soltek Pacific Construction Company ("Soltek") in the amount of \$19,385,223 for Project No. 104274 East Solid and Liquid Waste Facilities [Resolution No. 2021-0083]. The project scope consists of replacing the existing solid waste management and triturator/vehicle wash facilities, with new and more capable facilities to be located east of the recently completed Airline Support Building (ASB) along North Harbor Drive.

A Notice of Award was issued to Soltek on July 16, 2021, with an effective date of September 16, 2021, and an initial Contract duration of 655 days. However, due to delays in procuring the requisite Coastal Development permit, the Notice to Proceed was not issued until November 1, 2021, with an effective date of November 8, 2021.

The Project is located near the California Least Tern habitat. The Least Tern nesting season is between the dates of April 1 and September 15, at which time no work can occur at this location. The delay in issuing the Notice to Proceed resulted in Contract work extending into the 2023 Least Tern nesting season.

After careful review of the schedule impacts, it was determined that 192 additional Contract days are required to complete the work.

Meeting Date: May 4, 2023

Authority Staff ("Staff") is now requesting an additional time extension of 192 days due to the Least Tern nesting season and proposes a change in project completion date from August 25, 2023, to March 4, 2024, which will allow final completion of all Project punch list and closeout items.

This request is for a time extension only and will not result in any increases to the contract price with Soltek.

Pursuant to Authority Policy 5.02 (4)(b)(iii), Board approval is required to authorize the President/CEO to execute Contract Change Orders increasing the Contract duration beyond 90 days. The additional days required for Soltek to complete the project would exceed the President/CEO's authorized Contract duration extension by 192 days under Policy 5.02.

Staff recommends that Policy 5.02 (4)(b)(iii) be waived in this instance and the Contract duration be increased by an additional 192 days, from 655 to an amount not to exceed 847 days.

### Fiscal Impact:

Adequate funds for East Solid and Liquid Waste Facilities are included within the Board adopted FY2023-FY2027 Capital Program Budget Project No. 104274. The Source of funding for this project is General Airport Revenue Bonds and Airport Cash.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

- A. CEQA: A Notice of Exemption was prepared that determined the project is a categorical exemption under CEQA Sections 15301 – Existing Facilities – Class 1; 15302 – Replacement or Reconstruction – Class 2 and 15304 Minor Alternations to Land – Class 4. The Notice of Exemption was filed with the County of San Diego Clerk on February 5, 2021.
  
- B. California Coastal Act Review: A coastal development permit (CDP No. 6-20-0611) was approved and issued by the California Coastal Commission for the projects on September 30, 2021.
  
- C. NEPA: This Board action is a project that received a Section 163 determination by the Federal Aviation Administration (“FAA”) on July 13, 2020, and, therefore, does not require review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts.

## Application of Inclusionary Policies:

Not Applicable

## Prepared by:

BOB BOLTON  
DIRECTOR, AIRPORT DESIGN & DEVELOPMENT



RESOLUTION NO. 2023-0031

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY TO INCREASE THE CONTRACT DURATION FROM 655 DAYS TO 847 DAYS, FOR PROJECT NO. 104274 EAST SOLID AND LIQUID WASTE FACILITIES AT SAN DIEGO INTERNATIONAL AIRPORT

**WHEREAS**, on July 15, 2021, the San Diego County Regional Airport Authority ("Authority") Board ("Board") awarded a Contract to SOLPAC Construction Inc., dba Soltek Pacific Construction Company ("Soltek") in the amount of \$19,385,223 for Project No. 104274 East Solid and Liquid Waste Facilities [Resolution No. 2021-0083]; and

**WHEREAS**, the project scope consists of replacing the existing solid waste management and triturator/vehicle wash facilities, with new and more capable facilities to be located east of the recently completed Airline Support Building (ASB) along North Harbor Drive; and

**WHEREAS**, a Notice of Award was issued to Soltek on July 16, 2021, with an effective date of September 16, 2021, and an initial Contract duration of 655 days; and

**WHEREAS**, due to delays in procuring the requisite Coastal Development permit, the Notice to Proceed was not issued to Soltek until November 1, 2021, with an effective date of November 8, 2021, and a Contract duration of 655 days; and

**WHEREAS**, the Project is located near the California Least Tern habitat and the Least Tern nesting season is between the dates of April 1 and September 15, at which time no work can occur; and

**WHEREAS**, the delay in issuing the Notice to Proceed resulted in Contract work extending into the 2023 Least Tern nesting season; and

**WHEREAS**, after careful review of the schedule impacts, it was determined that 192 additional Contract days are required to complete the work; and

**WHEREAS**, the period from August 25, 2023 to the revised Contract end date of March 4, 2024, will be for the final completion of all Project punch list and closeout items; and

**WHEREAS**, pursuant to Authority Policy 5.02(4)(b)(iii), Board approval is required to authorize the President/CEO to execute Contract Change Orders increasing the Contract duration beyond 90 days; and

**WHEREAS**, the proposed change order will exceed the President/CEO's authorized Contract duration extension limit by 192 days; and

**WHEREAS**, Staff recommends that Policy 5.02 (4)(b)(iii) be waived in this instance and the Contract duration be increased by an additional 192 days, from 655 to an amount not to exceed 847 days, to accommodate the additional time required to complete the project; and

**WHEREAS**, the Board finds it in the Authority's best interest to waive Policy 5.02(4)(b)(iii) and grants the President/CEO authorization to extend the Contract term by 192 days.

**NOW, THEREFORE, BE IT RESOLVED** the Board hereby waives Policy 5.02(4)(b)(iii); and

**BE IT FURTHER RESOLVED** that the Board approves and authorizes an increase in the President/CEO's change order authority, and an increase in the contract duration from 655 days to 847 days, for Project No. 104274, East Solid and Liquid Waste Facilities at San Diego International Airport; and

**BE IT FURTHER RESOLVED** that the Authority's and its officers, employees, and agents hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriated in order to effectuate fully the foregoing resolutions; and

**BE IT FURTHER RESOLVED** that the Board finds that a Notice of Exemption was prepared that determined the project is a categorical exemption under CEQA Sections 15301 – Existing Facilities – Class 1; 15302 – Replacement or Reconstruction – Class 2 and 15304 Minor Alternations to Land – Class 4. The Notice of Exemption was filed with the County of San Diego Clerk on February 5, 2021; and

**BE IT FURTHER RESOLVED** that a coastal development permit (CDP No. 6-20-0611) was approved and issued by the California Coastal Commission for the projects on September 30, 2021; and

**BE IT FURTHER RESOLVED** that the Board finds that this Board action is a project that received a Section 163 determination by the Federal Aviation Administration (“FAA”) on July 13, 2020, and therefore does not require review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 4<sup>th</sup> day of May, 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 4, 2023**

**Subject:**

**Approve and Authorize the President/CEO to Execute an Agreement with Serco Inc., to Provide Ramp Control Facility Services at San Diego International Airport and Rescind Resolution No. 2023-0028.**

**Recommendation:**

Adopt Resolution No. 2023-0032, rescinding Resolution No. 2023-0028, and approving and authorizing the President/CEO to execute an agreement with Serco Inc., to provide Ramp Control Facility Services for three (3) years, with two (2) one-year options exercisable at the sole discretion of the President/CEO, in an amount not to exceed \$4,289,904.

**Background/Justification:**

On April 6, 2023, the Board unanimously adopted Resolution No. 2023-0028 approving and authorizing the President /CEO to execute an agreement with Serco Management Services Inc. to provide Ramp Control Services for three (3) years, with two (2) one-year extensions exercisable at the sole discretion of the President /CEO, in an amount not-to -exceed \$4,289,904. After the fact, staff learned, through no fault of the contractor, that it had inadvertently used the wrong entity name in that staff report and resolution. The correct entity name is Serco Inc. and not Serco Management Services Inc. This item merely seeks to rescind the prior Resolution No. 2023-0028 and replace it with a new resolution containing the proper entity name: Serco Inc. Staff regrets the error. There are no other substantive changes.

On December 7, 2009, the FAA Tower Manager issued a letter to the Director of Airside Operations stating that the ten (10) new gates, taxi-lane and Remain Over Night (RON) parking ramps associated with the Terminal Development Program (Greenbuild) were not visible from the Tower, and therefore the FAA would not accept control responsibility for the area. As a result of that letter, the Airport Authority issued an RFP and selected Serco Management Services Inc. (company name at that time), to provide Ramp Control Services between April 15, 2013, and April 14, 2018.

Given the success of the Ramp Control Facility (RCF), the FAA requested that the number of gates under ramp control be increased from ten (10) to twenty-four (24). This was implemented in February of 2015 and resulted in the RCF expanding ramp control services to gates 23, 25, 27, 29 and 31 within Terminal Two east and Gates 33 through 51, including both the West and Island RON ramps at Terminal Two West. In December of 2017 the Authority issued a second RFP to solicit for qualifying companies to provide ramp control services, and Serco Inc. was unanimously selected and approved by the Board in March of 2018.

On January 11, 2023, the Authority issued a Request for Proposals (RFP) soliciting proposals from qualified companies to provide professional ramp control services. The RFP specifications required that two controllers be on duty from 6:00 AM to midnight daily, and one Supervisor be on duty from 8:00 AM to 5:00PM Monday through Friday. On February 8, 2023, the Authority received three (3) proposals from the following firms:

1. CI2 Aviation
2. Dynamic Science Inc.
3. Serco Inc.

An interview panel, comprised of the Authority's Airside & Terminal Resource Systems Manager, two Senior Airside Operations Duty Managers, and one Airside Operations Duty Manager II conducted a thorough review of the proposals. The interview panel interviewed all three firms, scoring each on: (1) organization experience and skill; (2) primary staff; and (3) work plan. Procurement provided scoring for the cost / fees and small business preference.

Following are the interview rankings:

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Total</b>	<b>Rank</b>
CI2 Aviation	3	3	3	3	12	3
Dynamic Science Inc.	2	2	2	2	8	2
Serco	1	1	1	1	4	1

<b>Combined Scores</b>	<b>SB Preference</b>	<b>Cost / Fees</b>	<b>Organization Experience &amp; Skill</b>	<b>Primary Staff</b>	<b>Work Plan</b>	<b>Total</b>
CI2 Aviation	0	560	780	675	600	2615
Dynamic Science Inc.	0	800	990	725	775	3290
Serco	0	800	1110	750	850	3510

Based upon the ranking scores above, the interview panel made the determination that Serco Inc. was best qualified to continue to staff and operate the RCF. The panel unanimously rated Serco Inc. highest across all the evaluation criteria and they also had the lowest proposed contract cost.

Serco Inc. is the third largest air navigation service provider globally with over 75 years of experience in performing Air Traffic Control operations, including VFR Towers, Radar Approach Control, Enroute Center, and Ramp Control functions, around the globe. They have provided aviation services in San Diego County since 1999 by staffing the VFR Towers at both Brown Field and Ramona Airport and have provided ramp control services at SAN since 2013. The performance by Serco Inc. during the current contract period has been outstanding with the RCF staff providing non-movement area advisories to 70,169 aircraft operations in 2022. The Serco Inc. staff are all well trained, ex-FAA Air Traffic Controllers, and are managed by a supervisor with over 41 years of air traffic control experience.

Therefore, staff recommends that the Board Approve and Authorize the President/CEO to execute an Agreement with Serco Inc., to Provide Ramp Control Services at San Diego International Airport, and Rescind Resolution No. 2023-0028.

### Fiscal Impact:

Adequate funding for the Agreement with Serco Inc. for the Ramp Control Services is included in the adopted FY 2023 and conceptually approved FY 2024 Operating Expense Budget within the Outside Consultants line item in Airside Operations.

### Authority Strategies/Focus Areas:

Adequate funding for the Agreement with Serco Inc. for the Ramp Control Services is included in the adopted FY 2023 and conceptually approved FY 2024 Operating Expense Budget within the Airfield Cost Center.

### Strategies

- Community Strategy
- Customer Strategy
- Employee Strategy
- Financial Strategy
- Operations Strategy

### Focus Areas

- Advance the Airport Development Plan
- Transform the Customer Journey
- Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs or policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore, at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, the recommended firm Serco Inc. did not receive small business, local business, and service disabled/veteran owned small business preference.

## Prepared by:

DEAN ROBBINS  
MANAGER/AIRSIDE OPERATIONS



RESOLUTION NO. 2023-0032

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, RESCINDING RESOLUTION NO. 2023-0028, AND APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH SERCO INC. TO PROVIDE RAMP CONTROL FACILITY SERVICES FOR THREE (3) YEARS, WITH TWO (2) ONE YEAR OPTIONS EXERCISABLE AT THE SOLE DISCRETION OF THE PRESIDENT/CEO, IN AN AMOUNT NOT TO EXCEED \$4,289,904

**WHEREAS**, the Ramp Control Facility was constructed as part of the Green Build Project to provide a facility from which controllers could provide ramp control services, and

**WHEREAS**, on January 11, 2023, the San Diego County Regional Airport Authority (“Authority”) issued a Request for Proposals (RFP) soliciting proposals from qualified companies to provide professional ramp control services, and

**WHEREAS**, on February 8, 2023, the Authority received three proposals from prospective firms; CI2 Aviation, Dynamic Science Inc., and Serco Inc. in response to the RFP; and

**WHEREAS**, on April 6, 2023 the Board adopted Resolution 2023-0028 approving and authorizing the President/CEO to execute an agreement with Serco Management Services Inc to provide Ramp Control Facility Services for three (3) years, with options for two (2) one year extensions exercisable at the sole discretion of the President/CEO, in an amount not to exceed \$4,289,904; and

**WHEREAS**, staff inadvertently used the previous company name of Serco Management Services Inc, instead of Serco Inc. within Resolution 2023-0028 which was approved by the Board on April 6, 2023.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby rescinds Resolution No. 2023-0028; and,

**BE IT FURTHER RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute an agreement with Serco Inc. to provide Ramp Control Facility Services for three (3) years, with two (2) one-year options exercisable at the sole discretion of the President/CEO, in an amount not to exceed \$4,289,904.

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 4<sup>th</sup> day of May, 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Board Communication

Date: May 4, 2023  
To: Board Members  
From: Tony R. Russell, Director, Board Services/ Authority Clerk  
Subject: Business and Travel Expense Reimbursement Reports for Board Members, President/CEO, Chief Auditor and General Counsel When Attending Conferences, Meetings, and Training at the Expense of the Authority

---

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor, and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policy 3.30.

# **OUT OF TOWN TRAVEL REQUESTS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 04/07/2023 DATE OF DEPARTURE/RETURN: 09/29/2023 / 10/03/2023

DESTINATION / BUSINESS PURPOSE:

Destination: Long Beach, CA

Business Purpose: ACI 2023 Annual Conference & Exhibition

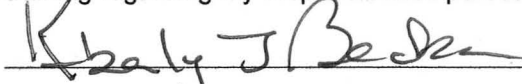
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ _____
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <b>100.00</b>
• Auto (Gas, Parking/Tolls, Mileage)	\$ <b>160.00</b>
B. Lodging	\$ <b>1,300.00</b>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <b>300.00</b>
D. Seminar and Conference Fees	\$ <b>975.00</b>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>2,835.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 4/10/23

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_



# 2023 Annual Conference & Exhibition

September 30 - October 3  
Long Beach Convention and Entertainment Center  
Long Beach, CA

[REGISTER NOW](#)

Early Bird Registration (Before July 14, 2023)

Regular Registration (Before August 18, 2023)

[EVENT](#)   [REGISTRATION](#)   [HOTEL](#)   [AGENDA](#)   [EXHIBIT](#)   [SPONSOR](#)   [COMMITTEE WORKSHOPS](#)

[CONTACT US](#)

The 2023 Annual Conference and Exhibition agenda is now available to view. ACI-NA has been working to curate best-in-class learning and professional development. Download the current working schedule to see the full range of innovative sessions, workshops and educational opportunities available during the conference.

## A Brand New Conference Experience for 2023

ACI-NA is excited to implement several conference and exhibition enhancements to increase value and improve the overall attendee experience in 2023. New changes for 2023 include:

- A more comprehensive and balanced conference schedule
- Expanded educational sessions with brand new tracks
- Enhanced networking opportunities, including a host welcome celebration
- More thought leadership on the future of the airport industry
- Improved exhibition hall hours to better showcase industry solutions

[CLICK HERE TO DOWNLOAD THE 2023 AGENDA](#)

**Sunday, October 1**

## Featured Keynote

Zanny Minton Beddoes  
Editor-in-Chief of The Economist

Editor-in-Chief of The Economist and named one of the "Most Powerful Women in the World" by Forbes, Zanny Minton Beddoes is a renowned global economics expert, sought-after for her authoritative perspectives on the world economy. She is renowned for delivering sophisticated insight on all facets of economic affairs. At the nexus of the global economy and



# 2023 Annual Conference & Exhibition

September 30 - October 3  
 Long Beach Convention and Entertainment Center  
 Long Beach, CA

REGISTER NOW

Early Bird Registration (Before July 14, 2023)  
 Regular Registration (Before August 18, 2023)

EVENT    **REGISTRATION**    HOTEL    AGENDA    EXHIBIT    SPONSOR    COMMITTEE WORKSHOPS

CONTACT US

## 2023 Registration Rates and Information

Confirmed exhibiting companies may register staff [here](#).

Registration Categories	Early Bird Rate (USD)	Regular Rate (USD)	Late / On-Site Rate (USD)
	<i>Before July 14, 2023</i>	<i>Before August 18, 2023</i>	<i>After August 18, 2023</i>
Member Rate	\$975	\$1,085	\$1,195
Non-Member Rate	\$1,915	\$2,025	\$2,135
U.S./Canadian Federal Government Rate*	\$550	\$550	\$550
Student Rate*	\$350	\$350	\$350
Guest Rate*	\$350	\$350	\$350
Member One Day Pass	\$570	\$625	\$680

Saturday, Sunday, Monday, Tuesday  
 Multiple days may be purchased.



**Non-Member One Day Pass**

\$1,035

\$1,090

\$1,145

*Saturday, Sunday, Monday,  
Tuesday  
Multiple days may be  
purchased.*

### **Registration Information**

Conference registration includes access to all educational sessions and materials (unless noted), receptions, all food functions including breakfasts, lunches, and breaks as listed on the conference agenda. Registration confirmation will be sent by email to fully paid conference attendees using the email address provided during registration. If you do not receive confirmation within 3 business days after submitting your registration, email [meetings@airportscouncil.org](mailto:meetings@airportscouncil.org).

### **Cancellations**

Cancellations sent to [meetings@airportscouncil.org](mailto:meetings@airportscouncil.org) on or before July 14, 2023 are refundable but subject to a \$100 administrative fee. Refunds will be credited back to the original payment method within 14 business days. No refunds or credits will be given for cancellations after July 14, 2023. After this date, ACI-NA has guaranteed attendance participation with event partners and venues. Non-attendance is not eligible for refunds. Substitutions for the same event are honored at any time for confirmed, paid registrants with requests sent to [meetings@airportscouncil.org](mailto:meetings@airportscouncil.org). ACI-NA reserves the right to cancel or reschedule this event due to unforeseen circumstances and will provide a full refund of the registration fees. Other costs incurred by the registrant, such as airfare or hotel penalties, are the responsibility of the registrant.

### **Guest Registration**

Guests cannot register independently; the attendee must register the guest. A guest is a spouse/significant other, friend, or adult child who is not attending for business or educational purposes. A co-worker or an associate within the industry may not use the guest registration. Guest registration includes attendance at all exhibition hall events, awards luncheons, and event receptions.

### **Student Registration**

Students must provide a copy of a current full-time student ID from an accredited educational institution prior to registering.

### **Pre-Registration**

Attendees will be included on the pre-registration roster if registration payment is received by July 14, 2023.

### **Exhibitor Registration**

Exhibitors who need to register their personnel should use the forms found on the exhibitor page [here](#).

### **Onsite Registration**

Onsite registration will be available throughout the conference, starting on Saturday, September 30, from 7:30am at the Long Beach Convention and Entertainment Center.

ACI-NA EVENT & MEETING POLICIES

**Thank You to Our Sponsors**

---

---



# 2023 Annual Conference & Exhibition

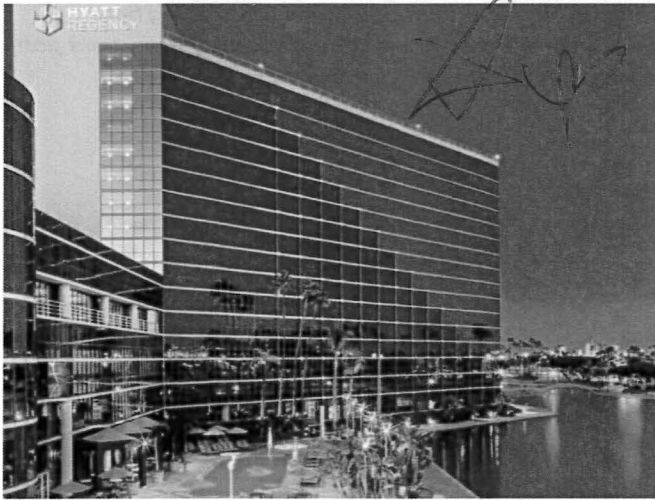
September 30 - October 3  
Long Beach Convention and Entertainment Center  
Long Beach, CA

[REGISTER NOW](#)

Early Bird Registration (Before July 14, 2023)  
Regular Registration (Before August 18, 2023)

[EVENT](#) [REGISTRATION](#) [HOTEL](#) [AGENDA](#) [EXHIBIT](#) [SPONSOR](#) [COMMITTEE WORKSHOPS](#)

[CONTACT US](#)



### Hyatt Regency Long Beach

ACI-NA discounted group rate: starting at \$299 per night, plus applicable taxes. Booking deadline: Wednesday, September 13, 2023

*Connected to Long Beach Convention Center*

Guarantee & Cancellation Policy: All reservations will be guaranteed for the first night's room and tax. Cancellations made prior to 72 hours of arrival will not be charged.

[BOOK NOW](#)



### The Westin Long Beach

ACI-NA discounted group rate: starting at \$279 per night, plus applicable taxes. Booking deadline: Wednesday, September 6, 2023

*5-minute walk to Long Beach Convention Center*

Guarantee & Cancellation Policy: All reservations will be guaranteed for the first night's room and tax. Cancellations made prior to 72 hours of arrival will not be charged.

[BOOK NOW](#)

# FY 2023 Per Diem Rates for California

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB less the city of Santa Monica	\$74	\$17	\$18	\$34	\$5	\$55.50
Standard Rate	Applies for all locations without specified rates	\$59	\$13	\$15	\$26	\$5	\$44.25

# **TRAVEL EXPENSE REINBURSEMENT**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

**Employee/Trip Information** Date: 3/28/2023

Name: Esther C. Sanchez Dept: **2 - Board Services**

Departure Date: 3/9/2023 Return Date: 3/10/2023 Report Due: **4/9/23**

Destination: Alpine, CA

Business Purpose: SANDAG - Board of Directors Retreat

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		3/9/23	3/10/23	3/11/23	3/12/23	3/13/23	3/14/23	3/15/23	
		Thursday	Friday	Saturday	Sunday	Monday	Tuesday	Wednesday	
Air Fare, Railroad, Bus									-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging			177.63						177.63
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	\$ -								\$ 177.63

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic

US Dept of State Per Diem for International

Enter Daily Per Diem Rate	3/9/23	3/10/23	3/11/23	3/12/23	3/13/23	3/14/23	3/15/23	
	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	Wednesday	
Breakfast								-
Lunch	-	-	-					-
Dinner		-		-				-
Incidentals								-
<b>Total M&amp;IE</b>	\$0.00	-	-	-	-			-
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<p><b>Explanation:</b> Substantiation for exception should be attached</p> <p><b>All other expenses were provided by SANDAG</b></p>	<p><b>Trip Grand Total</b> <span style="float: right;"><b>177.63</b></span></p> <p>Less Cash Advance (Attach copy of Authority check)</p> <p>Less Expenses Prepaid by Authority</p> <p><b>Due Traveler</b> - if positive amount, prepare check request</p> <p><b>Due Authority</b> - if negative, attach check payable to SDCRAA</p> <p style="text-align: right;"><b>\$ 177.63</b></p> <p style="text-align: center;">Note: Send this report to Accounting even if the amount is \$0.</p>
---	--

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Arelly Valenzuela Ext.: 2557

Traveler's Signature: Date: Mar 29, 2023

Administrator's Signature: Date: Mar 30, 2023

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

# VIEJAS

CASINO & RESORT

Esther Sanchez

United States

Tax ID

V-Club #



Date: 03-10-23  
Time: 08:10 AM  
Room: 253  
Confirmation: 1408650  
No.:  
Receipt No.: 322803

PAYMENT RECEIPT				
Date	Description	Appr. Code	Exp. Date	Amount
03-10-23		009592	XX/XX	177.63 USD

\_\_\_\_\_  
Guest Signature

\_\_\_\_\_  
Cashier 336

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Esther C. Sanchez Department: Board Service - 2  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 02/24/23 DATE OF DEPARTURE/RETURN: 03/09/2023 / 03/10/2023

DESTINATION / BUSINESS PURPOSE:

Destination: Alpine, CA Business Purpose: SANDAG -Board of Directors Retreat


PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ _____
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ _____
• Auto (Gas, Parking/Tolls, Mileage)	\$ <b>100.00</b>
B. Lodging	\$ <b>200.00</b>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ _____
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 300.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Mar 1, 2023

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: Mar 8, 2023

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

## 2023 Board of Directors Retreat

### Overview

The Board of Directors typically meets on an annual basis for an off-site retreat focused on strategic planning, team-building, and informational sessions. The agenda for the 2023 Board Retreat, which is scheduled for March 9-10, 2023, is included as Attachment 1.

### Key Considerations

This year's Retreat will focus on how we can partner together to create a San Diego region where every person who visits, works, and lives can thrive. Survey responses from Board members collected at the January 24, 2023, Board meeting described shared interest in the following topics (in no particular order):

- |   |                   |   |                     |
|---|-------------------|---|---------------------|
| - | Regional Plan     | - | Weighted vote       |
| - | Priority projects | - | Data                |
| - | Equity            | - | Funding & financing |

Several Board members shared that success at the Retreat would include feeling a sense of collaboration and meaningful partnership with fellow Board members and staff. There was also a focus on better understanding of regional priorities and the ability to have an open and honest dialogue.

Consistent with SANDAG Bylaws and the Brown Act open meeting laws, each day of the retreat will be treated as a separate meeting. Board members will receive meeting stipends for each meeting and the public will be afforded the right to offer non-agenda comments at each meeting.

In addition, expenses for lodging/meals (within the local GSA per diem rate) for primary BOD members and one alternate from each jurisdiction, as well as lodging/meals (within per diem) for primary advisory members (or one alternate in absence of primary) will be provided. Expenses for lodging/meals (within per diem) for staff with an identified business need to be there and/or stay overnight due to safety or business case considerations will be provided. Board members and staff will be subject to the normal mileage reimbursement policies.

### Next Steps

The Retreat will be streamed for online viewing; however, participation will be limited to those in-person. Consistent with normal policy, written comments may be provided to the Board via [clerk@sandag.org](mailto:clerk@sandag.org).

### Action: Information

This report provides an overview of planned activities and agenda items for the 2023 Board of Directors Retreat will be presented.

### Fiscal Impact:

The 2023 Board of Directors Retreat is funded through Overall Work Program Element No. 9000100.

### Schedule/Scope Impact:

The 2023 Board Retreat is scheduled for March 9-10, 2023.

### **Robyn Wapner, Director of Public Affairs**

Key Staff Contact: Robyn Wapner, (619) 699-1994, [robyn.wapner@sandag.org](mailto:robyn.wapner@sandag.org)

Attachment: 1. Board Retreat Agenda



# 2023 Board Retreat AGENDA

**Breakfast will be available starting at 8:00 a.m.**

9:00 AM

## **Item #1 – Non-Agenda Public Comment/Member Comments**

Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. Board members also may provide information and announcements under this agenda item. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Subjects of previous agenda items may not again be addressed under public comment.

## **Item #2 – SANDAG Board of Directors Workshop**

The Board of Directors will participate in team-building and informational sessions focused on regional priorities and cross-jurisdictional collaboration.

## **How Did We Get Here? A Review of Where We've Been**

We hear a lot about what has been promised, what has been delivered, and how things used to be at SANDAG. This session will take a look back at everything from projects to legal requirements and everything in between.

## **Where Are We Going?**

We have a lot to do! Staff will get members up to speed on our current priority projects, major milestones, and decision points in 2023.

## **Lunch**

## **Yes, No, Maybe So**

Board members will participate in a structured activity to talk about where they can and can't work together; including on the weighted vote.

## **Now What?**

Building off the day's activities, Board members will identify potential process improvements and areas of collaboration.

## **Dinner**

# 2023 Board Retreat AGENDA

**Breakfast will be available starting at 8:00 a.m.**

8:30 AM

## **Item #1 – Non-Agenda Public Comment/Member Comments**

Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. Board members also may provide information and announcements under this agenda item. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Subjects of previous agenda items may not again be addressed under public comment.

## **Item #2 – SANDAG Board of Directors Workshop**

The Board of Directors will participate in team-building and informational sessions focused on state and federal requirements, the regional planning process, and community collaboration.

## **Fact vs. Fiction**

The work that SANDAG does is complicated. From the Regional Plan to project delivery – it's important to provide accurate information to the community. Third-party experts will join to help clear up some of the most pressing questions swirling around these days.

## **Regional Plan Puzzle: A Community Conversation**

As a taxpayer-funded agency, SANDAG exists to serve the people. Projects, programs, policies, and funding all must come together to meet dozens of requirements, laws, and regulations – while still serving the needs and priorities of a beautifully diverse region. Board Members and community members will participate in an interactive puzzle session to help crack the code on how a Regional Plan comes together.

## **Closing Comments**