

Revised: 05/02/2022

#### Board Members

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Catherine Blakespear  
Paul McNamara  
Paul Robinson  
Johanna Schiavoni  
James Sly  
Nora E. Vargas  
Marni von Wilpert

## Special Board Meeting Agenda

Thursday, May 5, 2022  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building  
3225 N. Harbor Drive  
San Diego, California 92101

#### Ex-Officio Board Members

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

#### President/CEO

Kimberly J. Becker

This meeting of the Board of the San Diego County Regional Airport Authority will be conducted pursuant to the provisions of California Assembly Bill 361 which suspends certain requirements of the Ralph M. Brown Act. Previously, the Board has found that meeting in person presents imminent risks to the health and safety of attendees and that it is in the best interest of the Authority and the public to conduct meetings of the Board and Committees virtually pursuant to AB 361. Recent circumstances require that the Board again consider making a finding pursuant to AB 361, that it is in the interest of public health that all Board Members participate in the meeting electronically. If the Board makes these findings and in accordance with Assembly Bill 361, there will be no members of the public in attendance at the Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner:

### Public Comment during Board/Committee Meetings

If you'd like to speak live during the meeting, please follow these steps to request to speak:

- **Step 1:** Watch the meeting via the live Webcast located at the following link, <https://www.san.org/Airport-Authority/Meetings-Agendas/authority-board?EntryId=15013>  
**PLEASE NOTE: There is approximately 20 seconds of lag time between the meeting and the Webcast.**
- **Step 2:** When the Chair introduces the item that you would like to comment on, (*or indicates that it is time for Non-Agenda Public Comment*), call into the public comment line by following the following directions:  
**REMINDER: Please do not call until the item you want to comment on is being discussed.**
  1. **Dial 1-619-737-2396**
  2. **When prompted, input Conference ID: 152 200 859#**
  3. **You will then hear: "If you're the meeting organizer, press star now. You are now joining the meeting." Ignore this message.**

Thursday, May 5, 2022

4. ***After a few seconds, you will hear: "Please wait for the leader to admit you into the meeting, thank you for your patience." This is an indication that you are in the waiting room, Authority staff will admit you into the meeting when it is your time to speak.***
5. ***After being admitted into the meeting, your microphone will be live, please turn off your webcast to avoid feedback. Staff will then ask you to state your name and begin your comments.***

Written Non-Agenda Public comment and/or Public Comment on agenda items may also be submitted to the Authority clerk at [clerk@san.org](mailto:clerk@san.org). Comments received no later than 8:30 a.m. on the day of the meeting will be distributed to the Board or Committee and included in the record.

## How to Watch the Meeting

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/authority-board?EntryId=15010>

## Requests for Accessibility Modifications or Accommodations

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or [clerk@san.org](mailto:clerk@san.org). The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**Note:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

## CALL TO ORDER:

## ROLL CALL:

## BOARD BUSINESS:

- I. **CONSIDERATION OF WHETHER TO CONTINUE VIRTUAL MEETINGS FOR AUTHORITY BOARD AND COMMITTEE MEETINGS PURSUANT TO AB 361:**  
RECOMMENDATION: Adopt Resolution No. 2022-0045, finding that it is in the best interest of the Authority and the public it serves to hold virtual public meetings of the Board and its Committees because recent circumstances directly impact the ability of the Board and its Committees to meet safely in person.  
(General Counsel: Amy Gonzalez)

## PRESENTATIONS:

- A. **REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2022:**  
Presented by Scott Brickner, Vice President/CFO

## REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**  
Committee Members: Blakespear, Casillas Salas, Schiavoni, Sly, Vann (Chair), Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Blakespear, McNamara, Schiavoni, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cabrera, McNamara, Robinson (Chair), Vargas
- **FINANCE COMMITTEE:**  
Committee Members: McNamara, Schiavoni (Chair), Sly, von Wilpert

## ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Casillas Salas (Primary), Robinson
- **ARTS ADVISORY COMMITTEE:**  
Liaison: Schiavoni

## LIAISONS

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cabrera
- **MILITARY AFFAIRS:**  
Liaison: Bedell
- **PORT:**  
Liaisons: Cabrera (Primary), Robinson, Vargas
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

## BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Cabrera (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Schiavoni (Chair), Sly

## CHAIR REPORT:

## PRESIDENT/CEO REPORT:

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

Thursday, May 5, 2022

## CONSENT AGENDA (ITEMS 1-11):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 7, 2022 regular Board meeting and March 28, 2022 special Board meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MARCH 14, 2022 THROUGH APRIL 10, 2022 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MARCH 14, 2022 THROUGH APRIL 10, 2022:**

RECOMMENDATION: Receive the Report.

**(Procurement: Jana Vargas, Procurement Director)**

**4. MAY 2022 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0037, approving the May 2022 Legislative Report.

**(Government Relations: Matt Harris, Director)**

## CLAIMS

**5. REJECT CLAIM OF ANTOINETTE PRICE:**

RECOMMENDATION: Adopt Resolution No. 2022-0038, rejecting the claim of Antoinette Price.

**(Legal: Amy Gonzalez, General Counsel)**

Thursday, May 5, 2022

## COMMITTEE RECOMMENDATIONS

**6. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2022:**

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

**(Finance: Scott Brickner, Vice President/CFO)**

**7. ACCEPT THE AUTHORITY INVESTMENT REPORT AS OF MARCH 31, 2022:**

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

**(Finance: Scott Brickner, Vice President/CFO)**

## CONTRACTS AND AGREEMENTS

### CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

**8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE THREE ON-CALL MATERIALS TESTING, SPECIAL INSPECTION, AND GEOTECHNICAL ENGINEERING SUPPORT SERVICES AGREEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0039, approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Kleinfelder, Inc., for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 (New T1) Program, and other sustainability and facility operations initiatives at San Diego International Airport.

Adopt Resolution No. 2022-0040, approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Wood Environment & Infrastructure Solutions, Inc., for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 (New T1) Program, and other sustainability and facility operations initiatives at San Diego International Airport.

Thursday, May 5, 2022

Adopt Resolution No. 2022-0041, approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Ninyo & Moore Geotechnical & Environmental Sciences Consultants, for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 (New T1) Program, and other sustainability and facility operations initiatives at San Diego International Airport.  
**(Airport Design & Construction: Bob Bolton, Director)**

9. **AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., FOR QUIETER HOME PROGRAM PHASE 11, GROUP 9, PROJECT NO. 381109 THIRTY-TWO (32) NON-HISTORIC SINGLE-FAMILY UNITS ON THIRTY-TWO (32) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0042, awarding a contract to S&L Specialty Construction, Inc in the amount of \$1,780,859.00 for Phase 11, Group 9, Project No. 381109, of the San Diego County Regional Airport Authority's Quieter Home Program.

**(Airport Planning & Environmental Affairs: Brendan Reed, Director)**

10. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE ON-CALL SERVICE AGREEMENTS WITH CARLSON BAKER ARTS LLC, CINNABAR CALIFORNIA, INC., AND GIZMO ART PRODUCTION, INC. TO PROVIDE ON-CALL PUBLIC ART HANDLING, RELOCATION, FABRICATION, AND INSTALLATION SERVICES:**

RECOMMENDATION: Adopt Resolution No. 2022-0043, approving and authorizing the President/CEO to execute On-Call Public Art Handling, Relocation, Fabrication and Installation Service Agreements with Carlson Baker Arts LLC, Cinnabar California, Inc. and Gizmo Art Production, Inc. each agreement, for a term of four (4) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, for an aggregate total not-to-exceed amount of \$1,800,000.

**(Customer Experience & Innovation: Rick Belliotti, Director)**

11. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH FRASCA & ASSOCIATES, LLC FOR FINANCIAL ADVISORY SERVICES:**

RECOMMENDATION: Adopt Resolution No. 2022-0044, approving and authorizing the President/CEO to execute an agreement with Frasca & Associates, LLC for financial advisory services for a term of five (5) years with two (2) one-year options to extend the term with a maximum amount payable not-to-exceed \$3,700,000.

**(Finance: Scott Brickner, Vice President/CFO)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

## **NEW BUSINESS:**

## **CLOSED SESSION:**

### **12. CONFERENCE WITH LABOR NEGOTIATORS**

Cal. Gov. Code §54957.6

Agency designated representatives: Monty Bell, Scott Brickner, Angela Shafer-Payne,  
Greg Halsey, Rod Betts, Jeff Rasor, Lola Barnes

Employee organization: California Teamsters Local 911

## **REPORT ON CLOSED SESSION:**

## **GENERAL COUNSEL REPORT:**

## **BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

## **BOARD COMMENT:**

## **ADJOURNMENT:**



Thursday, May 5, 2022

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

## Staff Report

**Meeting Date: May 5, 2022**

### Subject:

**Consideration of Whether to Hold Virtual Meetings for Authority Board and Committee Meetings Pursuant to AB 361**

### Recommendation:

Adopt Resolution No. 2022-0045, finding that it is in the best interest of the Authority and the public it serves to hold virtual public meetings of the Board and its Committees because recent circumstances directly impact the ability of the Board and its Committees to meet safely in person.

### Background/Justification:

California Government Code §54953(e), added by Assembly Bill 361, allows local agencies to use teleconferencing and to provide the public an opportunity to address local agencies via a call-in option or an internet-based service option, during a proclaimed state of emergency for the purpose of determining whether meeting in person would present imminent risk to the health and safety of attendees. To benefit from AB 361's provisions, a legislative body such as the Authority must make findings that meeting in person would result in imminent risk to the health and safety of attendees.

On March 4, 2020, Governor Gavin Newsom declared a state of emergency in response to the COVID-19 pandemic. That state of emergency has been extended and is still in effect.

On April 29<sup>th</sup> and 30<sup>th</sup>, the Board held its annual retreat. The retreat was properly noticed pursuant to the Brown Act and open to the public. One of the individuals attending the retreat tested positive for COVID-19 and was in close contact with all Board Members and staff in attendance. The CDC recommends:

- for individuals who are not up to date on COVID-19 vaccinations, stay home and quarantine for at least five full days after their last contact with the person who has COVID-19;
- for those who are up to date with COVID-19 vaccinations, take precautions and not be around people who are more likely to get very sick from COVID-19 for at least ten full days from exposure;

Meeting Date: May 5, 2022

- if you test positive for COVID-19 or have symptoms regardless of vaccination status, stay home for 5 days and isolate from others.

Additionally, the room where Authority Board Meetings are held does not currently allow for social distancing nor include barriers between Board Members sitting on the dais. For these reasons, meeting in person presents an imminent risk to health or safety of attendees.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not Applicable.

## Prepared by:

Amy Gonzalez  
General Counsel

RESOLUTION NO. 2022-0045

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY FINDING THAT IT IS IN THE BEST INTEREST OF THE AUTHORITY AND THE PUBLIC IT SERVES TO HOLD VIRTUAL PUBLIC MEETINGS OF THE BOARD AND ITS COMMITTEES BECAUSE RECENT CIRCUMSTANCES DIRECTLY IMPACT THE ABILITY OF THE BOARD AND ITS COMMITTEES TO MEET SAFELY IN PERSON

**WHEREAS**, California Government Code §54953(e), added by Assembly Bill 361, allows local agencies to use teleconferencing and to provide the public an opportunity to address local agencies via a call-in option or an internet-based service option to determine if meeting in person would present imminent risks to the health or safety of attendees; and

**WHEREAS**, to benefit from AB 361's provisions, a legislative body such as the Authority must make findings that meeting in person would result in imminent risk to the health and safety of attendees; and

**WHEREAS**, the Authority and its standing committees, may elect to use AB 361's teleconferencing procedures where a state of emergency has been formally proclaimed, and if:

1.State or local officials have imposed or recommended measures to promote social distancing at the time the legislative body holds the meeting (Government Code §54953(e)(1)(A) or

2.The legislative body holds a meeting for the first time for the purpose of determining by majority vote whether, as a result of the proclaimed state of emergency, meeting in person would present imminent risks to the health and safety of attendees (Government Code §54953(e)(1)(B)) or

3.The legislative body has determined that, as a result of the proclaimed state of emergency, meeting in person would continue to present imminent risks to the health or safety of attendees (Government Code § 54953(e)(1)(C)); and

**WHEREAS**, on March 4, 2020, Governor Gavin Newsom declared a state of emergency in response to the COVID-19 pandemic. That state of emergency has been extended and is still in effect; and

**WHEREAS**, on April 29<sup>th</sup> and 30<sup>th</sup>, the Board held its annual retreat; and

**WHEREAS**, an individual attending the retreat tested positive for COVID-19 and was in close contact with all Board Members and staff in attendance; and

**WHEREAS**, the CDC recommends: for individuals who are not up to date on COVID-19 vaccinations, stay home and quarantine for at least five full days after their last contact with the person who has COVID-19; for those who are up to date with COVID-19 vaccinations and have been in close contact with an individual who has tested positive for COVID-19, take precautions and not be around people who are more likely to get very sick from COVID-19 for at least ten full days from exposure; and if you test positive for COVID-19 or have symptoms regardless of vaccination status, stay home for 5 days and isolate from others; and

**WHEREAS**, the room where the Board meets does not allow for social distancing nor does it include barriers between Board Members when sitting at the dais; and

**WHEREAS**, Section 8 of AB 361, emphasizes that AB 361 is intended to protect the interests of those who might not be able to attend in-person meetings and to avoid creating a preference for only those who can attend in-person; and

**WHEREAS**, the following state materials recommend social distancing: (1) the Frequently Asked Questions for Medi-Cal beneficiaries <https://www.dhcs.ca.gov/Pages/COVID-19-Vaccines.aspx>; (2) the guidance on additional vaccine doses for persons who are immunocompromised <https://www.cdph.ca.gov/Programs/CID/DCDC/Pages/COVID-19/ThirdVaccineDoseQandA.aspx>; and (3) the FAQ's to Cal-OSHA's ETS <https://www.dir.ca.gov/dosh/coronavirus/covid19faqs.html#training>; and

**WHEREAS**, as a result of the foregoing, the Board finds it is in the best interest of the Authority to conduct meetings of the Authority Board and its standing committees virtually pursuant to the provisions of AB 361.

**NOW THEREFORE BE IT RESLOVED** that meetings of the Authority Board and its standing committees shall be held virtually pursuant to the provisions of AB 361 because meeting in person would present imminent risks to the health and safety of attendees; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code § 21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code § 30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a special Board meeting this 5<sup>th</sup> day of May 2022 by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

---

TONY R. RUSSELL  
DIRECTOR, CORPORATE  
SERVICES/ AUTHORITY CLERK

APPROVED AS TO FORM:

---

AMY GONZALEZ  
GENERAL COUNSEL

# Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2022

Presented by:  
Scott Brickner  
Chief Financial Officer

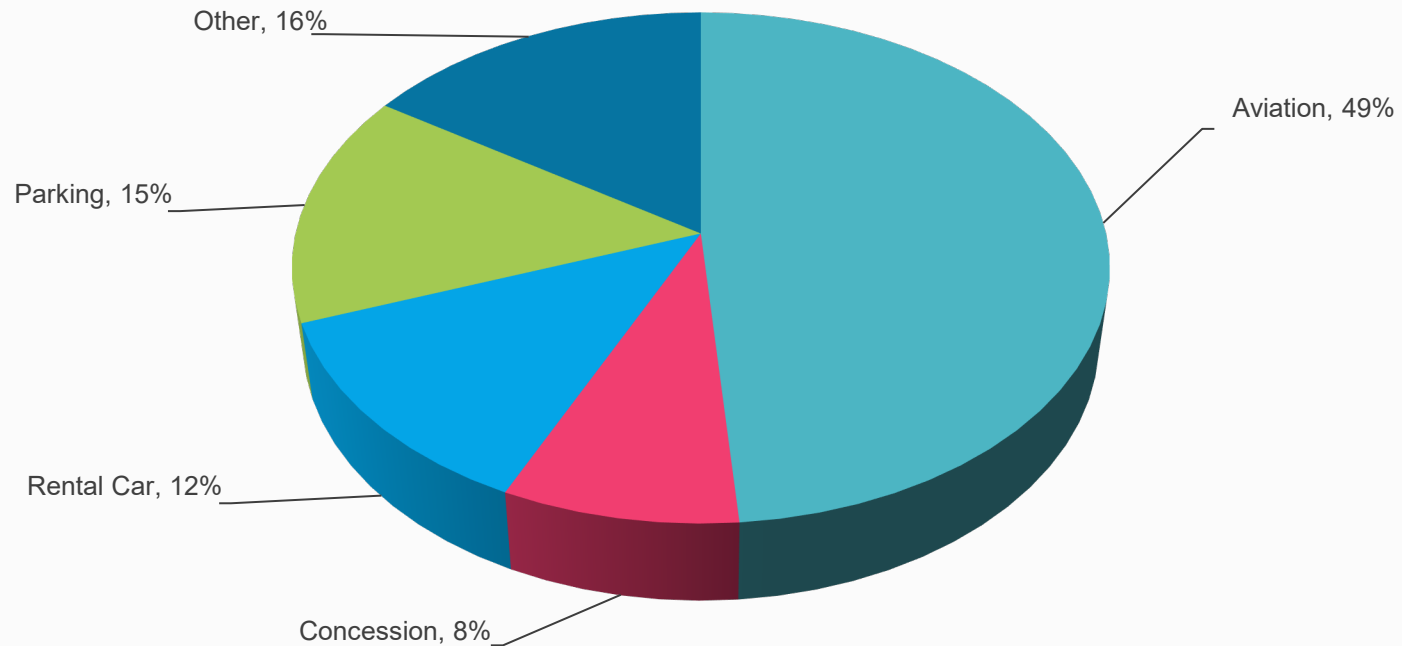
May 5, 2022



# Operating Revenues

## Nine Months Ended March 31, 2022 (Unaudited)

Actual Operating Revenues by Percentage

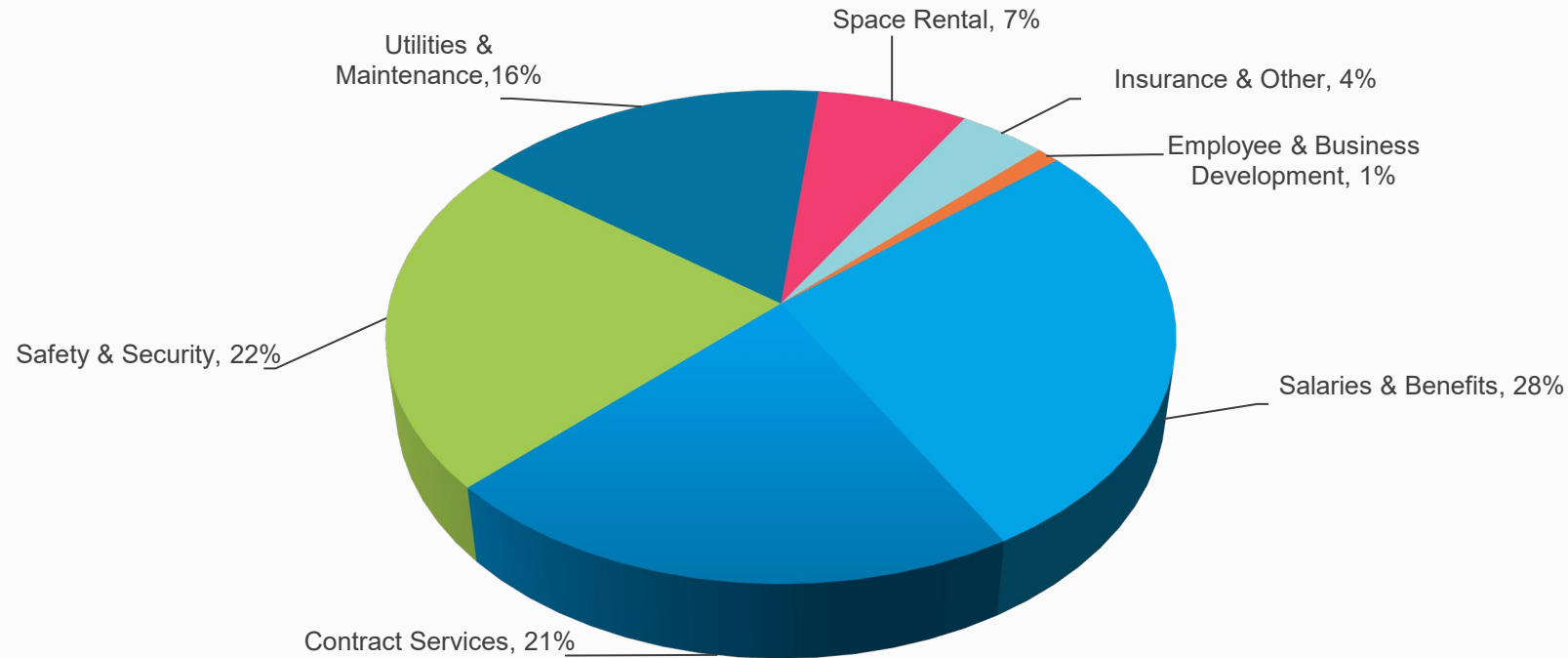


(in \$000s)	Aviation Revenue	Concession Revenue	Rental Car Revenue	Parking Revenue	Other Revenue	Total Operating Revenue
Prior Year	\$ 85,405	\$ 6,497	\$ 9,341	\$ 13,641	\$ 22,524	\$ 137,408
Budget	105,111	9,425	13,505	18,619	28,155	174,815
Actual	105,196	17,890	26,990	31,879	34,119	216,074
Variance	\$ 85	\$ 8,465	\$ 13,485	\$ 13,260	\$ 5,964	\$ 41,259

# Operating Expenses

## Nine Months Ended March 31, 2022 (Unaudited)

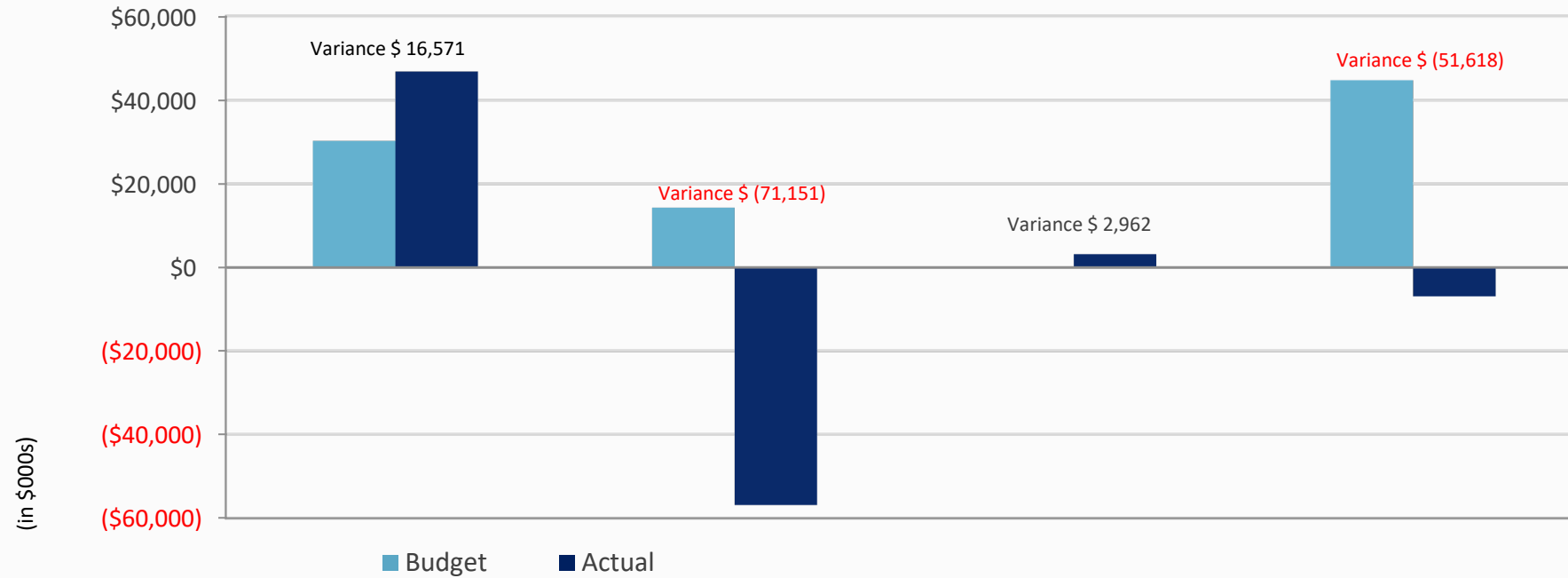
Actual Operating Expenses by percentage



(in \$000s)	Salaries & Benefits	Contract Services	Safety & Security	Utilities & Maintenance	Space Rental	Insurance & Other	Employee & Business Dev.	Total Operating Expenses
Prior Year	\$ 36,571	\$ 17,646	\$ 25,473	\$ 15,185	\$ 7,665	\$ 4,269	\$ 377	\$ 107,186
Budget	37,790	23,715	26,479	18,674	7,988	5,116	2,051	121,813
Actual	31,244	23,984	25,182	18,570	7,906	4,554	1,224	112,664
Variance	\$ 6,546	\$ (269)	\$ 1,297	\$ 104	\$ 82	\$ 562	\$ 827	\$ 9,149

# Non-operating Revenue & Expenses

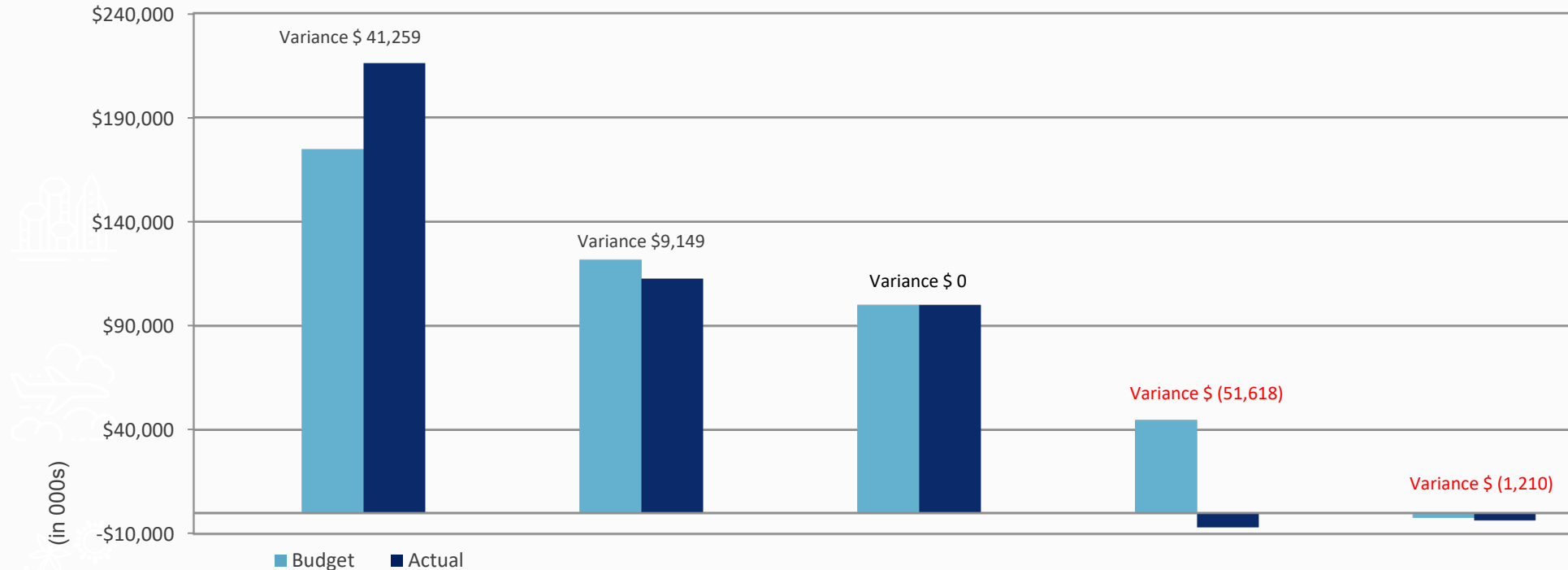
## Nine Months Ended March 31, 2022 (Unaudited)



(in \$000s)	Passenger Facility Charge, Customer Facility Charge & Quieter Home Program	Interest expense, interest income, & other non-operating revenue	Capital grant Contributions	Total non-operating revenue, (net)
Prior Year	\$ 18,724	\$ 7,143	\$ 8,738	\$ 34,605
Budget	30,225	14,274	207	44,706
Actual	46,796	(56,877)	3,169	(6,912)
Variance	\$ 16,571	\$ (71,151)	\$ 2,962	\$ (51,618)

# Financial Summary

## Nine Months Ended March 31, 2022 (Unaudited)

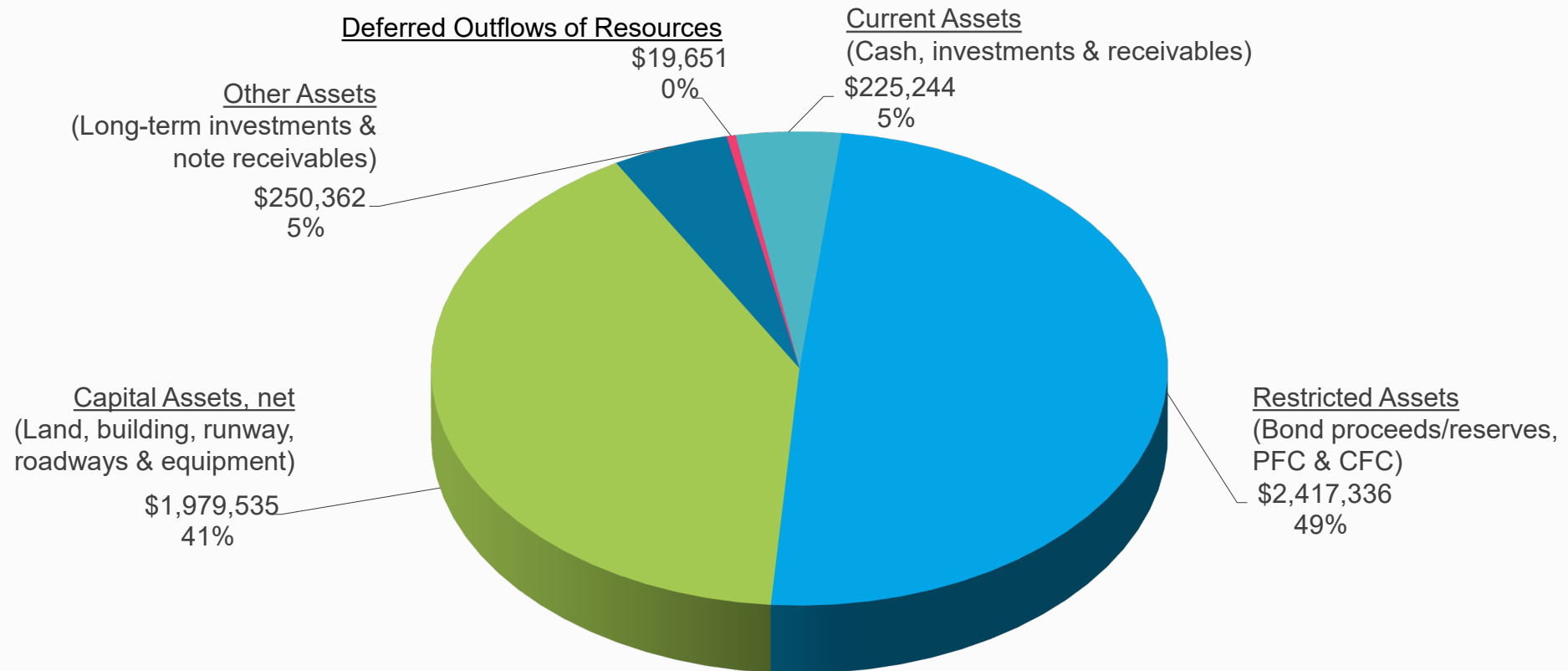


(in \$000s)	Total operating revenues	Total operating expenses	Depreciation	Total non-operating revenues, (net)	Change in Net Position
Prior Year	\$ 137,408	\$ 107,186	\$ 96,035	\$ 34,605	\$ (31,208)
Budget	174,815	121,813	100,044	44,706	(2,336)
Actual	216,074	112,664	100,044	(6,912)	(3,546)
Variance	\$ 41,259	\$ 9,149	\$ 0	\$ (51,618)	\$ (1,210)

# Statement of Net Position as of March 31, 2022 (Unaudited)

## Assets and Deferred Outflow of Resources (000's)

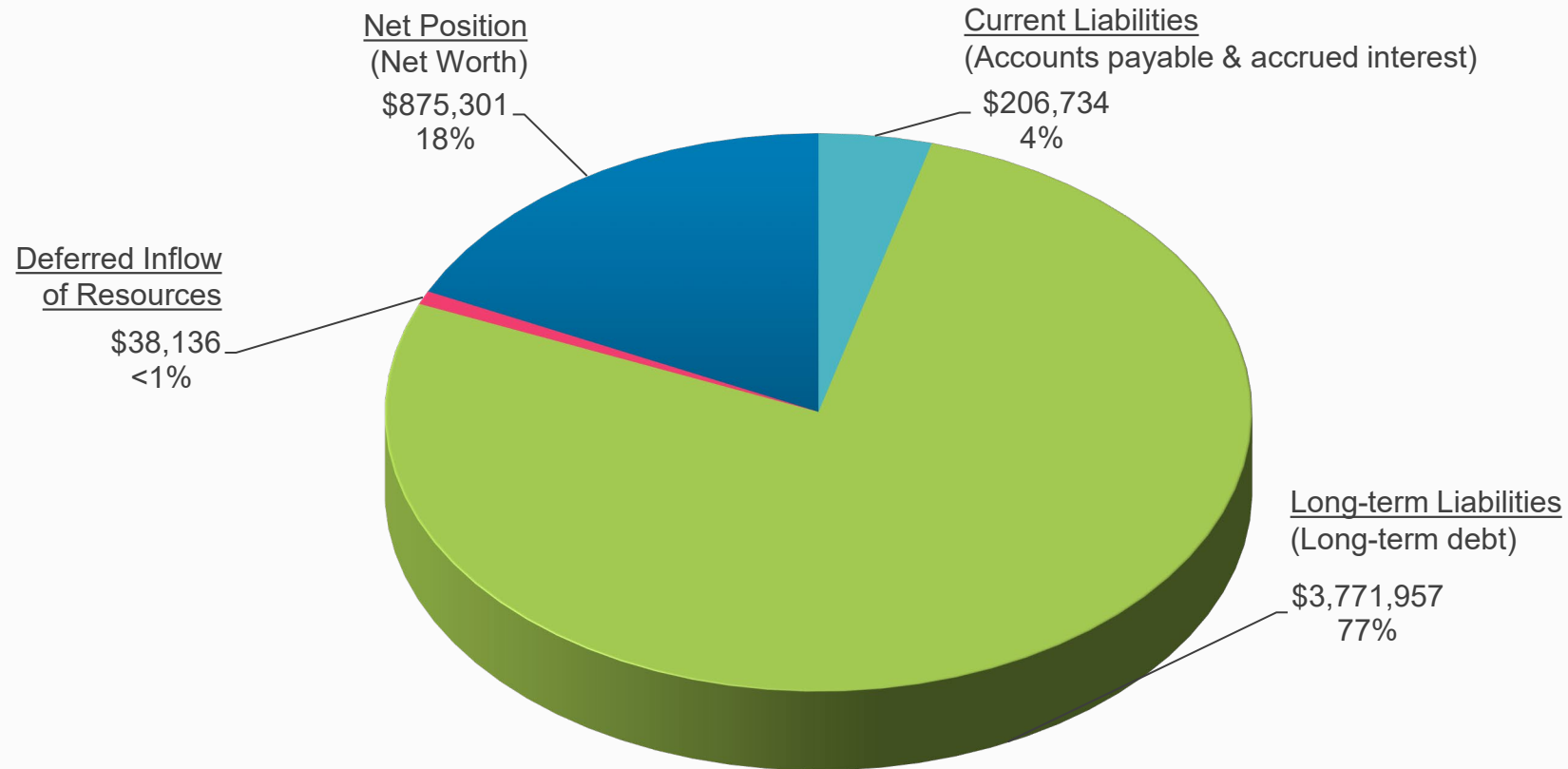
Total: \$4,892,128



# Statement of Net Position as of March 31, 2022 (Unaudited)

## Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$4,892,128



Questions?

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, APRIL 7, 2022**  
**SAN DIEGO INTERNATIONAL AIRPORT**  
**BOARD ROOM**

**CALL TO ORDER:** Chair Cabrera called the regular meeting of the San Diego County Regional Airport Authority Board to order at 9:01 a.m. on Thursday, April 7, 2022, electronically and via teleconference pursuant to the provisions of California Assembly Bill 361 and Resolution No. 2022-0031 at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

**ROLL CALL:**

PRESENT: Board Members: Bedell (Ex-Officio), Blakespear, Cabrera, Casillas Salas, Dallarda (Ex-Officio), McNamara, Robinson, Schiavoni, Sly, Vargas, von Wilpert

ABSENT: Board Members: Miller (Ex-Officio)

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Miranda Roper, Assistant Authority Clerk I

**PRESENTATIONS:**

**A. CONNECTIVITY UPDATES: SAN DIEGO FLYER AND CROSS-BORDER XPRESS:**

Michelle Brega, Senior Director, External Relations and Marc Nichols, Director, Ground Transportation, provided an update on the San Diego Flyer and Cross-Border Xpress that included Customer Experience; Operations and Locations; Stops and Route Signage; Passenger Volumes, and Marketing and Promotion.

*Board Member Casillas Salas joined the meeting at 9:08 a.m.*

Chair Cabrera requested that the Authority try and find some connectivity/linkage between the MTS, Cross-Border Xpress, and the San Diego Airport apps to assist travelers.

Chair Cabrera requested a report back on commercial fleets and their efforts to convert to alternative fuel vehicles for shuttle services.



**B. NT1 PUBLIC ART CONCEPT PROPOSALS:**

Christopher Chalupsky, Senior Manager, Arts Program and Katie Norman, Manager, Airport Arts Program, provided a presentation on the New T1 Public Art Concept Proposals that included Walter Hood's Gateway Project; Matthew Mazzotta's Curbside Plaza Project; Nova Jiang's Vertical Ticketing Project; Amy Ellingson's Re-composure Area Project; Erwin Redl's Food Hall Interactive Project-West Food Hall; and Donald Lipski's West Stretch Family Play Area.

Chair Cabrera requested that this presentation be added to external groups.

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:** None.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** None.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** None.
- **FINANCE COMMITTEE:** Board Member Schiavoni reported that the Committee met on March 28, 2022, where they reviewed the Unaudited Financial Statements for the eight months ending February 28, 2022, as well as the Authority's Investment Report as of February 28, 2022. She also reported that the Committee was provided with an update on the Authority's Revolving Credit Facility and Outstanding Balances.

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:** None.
- **ARTS ADVISORY COMMITTEE:** Board Member Schiavoni reported that the Committee held art handling, fabrication, and installation service contractor interviews on April 5, 2022. She also reported that April is Arts, Culture and Creativity month in California and the Arts Program is a participating member in support of state and city recognized initiatives highlighting performances at the Airport.

***LIAISONS***

- **CALTRANS:** Board Member Dallarda reported that, in March, South bound HOV lanes have opened on I-5 that connect Carlsbad with Solana Beach. He

also reported that on April 4, 2022, the state ended the emergency teleworking program, switching to a permanent teleworking program. He also reported that the American Society of Civil Engineers awarded the Erinco Fermi inter-change on SR-11 the Outstanding Highway and Runway Award of the year. He reported that on April 4, 2022, CALTRANS announced the award of planning grants to cover street plans; open model access; transit stations; connecting schools and parks and completing the coastal rail trail. He also reported that SANDAG received four grants; one of them in partnership with the county that will be looking at incentives for zero emission vehicles; another with MTS that will be looking at transit priority treatments; automated passenger accounting, and one in partnership with the Airport Authority that will be looking at advanced air mobility and how the technology will help the Airport.

- **INTER-GOVERNMENTAL AFFAIRS:** Chair Cabrera reported that President Biden signed into law a \$1.5 trillion Omnibus spending package to fund the federal government through the current fiscal year ending September 30, 2022, and that the spending bill includes \$4 billion in funding for Airport Improvement Program Grants and funding for transportation and security administration, law enforcement reimbursement program and to continue staffing exit lanes. He reported that Biden released his \$5.8 trillion budget proposal for the 2023 fiscal year that proposes to increase funding for the federal aviation industry and the transportation security administration and highlighting upcoming infrastructure investments made possible by the bipartisan infrastructure law. He reported that in Sacramento, legislators continue to review newly introduced legislation.
- **MILITARY AFFAIRS:** Board Member Bedell reported that the Miramar Air Show will resume in September.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

#### ***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:** Chair Cabrera reported that the SANDAG Board of Directors met twice since the last Board meeting and at the first meeting the regional planning committee recommended that the Board of Directors approve proposed funding recommendations for the Cycle One

Housing Acceleration Program, called The Projects. He reported that at the second meeting, staff provided an overview of the citizens initiative process and information on the San Diego County Improvement Measure for Traffic Relief Infrastructure and Safety Ordinance.

- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Schiavoni reported that the SANDAG Transportation Committee met once since the last Board Meeting and at that meeting, the Committee recommend that the Board of the Directors approve the Cycle One and Access for All program eligibility and evaluation criteria. She also reported that the Committee received an overview from MTS staff on the implementation of AB 302.

*Board Member Vargas joined the meeting at 10:05 a.m.*

**CHAIR'S REPORT:** Chair Cabrera reported that he, along with other Board Members and Kim Becker, President/CEO, participated in the San Diego Regional Chamber of Commerce Delegation in Washington, DC, in March, where they met with the US Secretary of Transportation, Under Secretary of Transportation for Policy, Customs and Boarder Protection Commissioner, and members of the San Diego Congressional Delegation, the Associate Administrator for Airports of the Federal Aviation Administration, US Senate and House of Representatives and many others advocating for the Authority's priorities including funding for the new Terminal 1 project and connecting transit to the San Diego International Airport.

**PRESIDENT/CEO'S REPORT:**

Kim Becker, President/CEO, reported that with construction ramping up for the New Terminal 1, some lanes have been closed for precautionary safety measures, causing traffic impacts. She reported that the cell phone lot has been relocated from McCain Road to the West end of the Airport. She reported that Spring Break travel has begun, and a media campaign has been initiated to inform passengers of the construction activities and to prepare flyers for their trip and ask flyers to arrive earlier and make time for these construction impacts. She also reported that in terms of air service, Spirit Airlines announced it will begin nonstop service to Oakland beginning May 25, 2022; Lufthansa added service to Munich, Germany, on March 30, 2022; and the Airport is expecting an increased travel in April with Alaska Airlines expanding seats to Mexico and British Airways using a larger Airbus A350-1,000. She also reported that TSA screenings were down 19.3% from March, 2019, but up 91% from March 2021; and that Sunday, March 27, 2022, marked the busiest single day at SAN since the beginning of the pandemic. She also reported that as of April 1, 2022; Angela Shaefer-Payne is now the Vice President and Chief

Development Officer and there will be national recruitment to fill the Vice President, Operations position. She reported that Jeff Rasor will serve as the Interim role of Vice President of Operations. She also reported that the Airport Authority is being awarded the Government Finance Officers Association of the United States and Canada Certificate of Achievements for Excellence and Financial Reporting for the Annual Comprehensive Financial Report for fiscal year ending June 30, 2020. She also reported that Brendan Reed, Director, Planning and Environmental Affairs, was appointed to the ACI World Environmental Standing Committee.

**NON-AGENDA PUBLIC COMMENT:** None.

**CONSENT AGENDA (Items 1- 8):**

**ACTION: Moved by Board Member Casillas Salas and seconded by Board Member Robinson to approve the Consent Agenda. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, Vargas, von Wilpert; NO – None; ABSENT – None, (Weighted Vote Points: YES –100; NO – 0; ABSENT – 0)**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the March 3, 2022, regular Board meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM FEBRUARY 7, 2022 THROUGH MARCH 13, 2022 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM FEBRUARY 7, 2022 THROUGH MARCH 13, 2022:**

RECOMMENDATION: Receive the Report.

**(Procurement: Jana Vargas, Procurement Director)**

- 4. APRIL 2022 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2022-0032, approving the April 2022 Legislative Report.  
**(Government Relations: Matt Harris, Director)**

## **CLAIMS**

## **COMMITTEE RECOMMENDATIONS**

## **CONTRACTS AND AGREEMENTS**

- 5. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH WILLIAMS SCOTSMAN, INC., TO PROVIDE THREE (3) TEMPORARY TRAILERS FOR THE NEW AIRPORT SHUTTLE BUS PARKING LOT AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2022-0033, approving and authorizing the President/CEO to negotiate and execute an agreement with Williams Scotsman, Inc., for three (3) temporary trailers, in an amount not-to-exceed \$125,370.03, in support of Project No. 413002, Shuttle Lot Relocation at San Diego International Airport.  
**(Airport Design & Construction: Bob Bolton, Director)**

## **CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

- 6. AWARD A CONTRACT TO VELLUTINI CORPORATION DBA ROYAL ELECTRIC COMPANY FOR RUNWAY ELECTRICAL VAULT UPGRADES AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2022-0034, awarding a contract to Vellutini Corporation DBA Royal Electric Company in the amount of \$1,399,399 for Project No. 104264, Runway Electrical Vault Upgrades at San Diego International Airport.  
**(Airport Design & Construction: Bob Bolton, Director)**

**7. AWARD A CONTRACT TO HHJ CONSTRUCTION, INC., FOR QUIETER HOME PROGRAM PHASE 11, GROUP 10, PROJECT NO. 381110 CONSISTING OF ONE-HUNDRED FORTY-TWO (142) NON-HISTORIC MULTI-FAMILY UNITS ON ONE (1) RESIDENTIAL PROPERTY LOCATED WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0035, awarding a contract to HHJ Construction, Inc., in the amount of \$3,066,303.10, for Phase 11, Group 10, Project No. 381110, of the San Diego County Regional Airport Authority's Quieter Home Program.

**(Airport Planning & Environmental Affairs: Brendan Reed, Director)**

**8. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 11, GROUP 12, PROJECT NO. 381112 FIFTY-TWO (52) NON-HISTORIC MULTI-FAMILY UNITS ON ONE (1) RESIDENTIAL PROPERTY LOCATED WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0036, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,069,975.25 for Phase 11, Group 12, Project No. 381112, of the San Diego County Regional Airport Authority's Quieter Home Program.

**(Airport Planning & Environmental Affairs: Brendan Reed, Director)**

**PUBLIC HEARINGS:** None.

**OLD BUSINESS:** None.

**NEW BUSINESS:** None.

*The Board recessed at 10:15 a.m. and reconvened at 10:45 a.m.*

**CLOSED SESSION:** Amy Gonzalez, General Counsel, reported that on March 29, 2022, the Authority and Leonida Builders executed a settlement agreement regarding claims related to Contract No. 104226 for a public works project involving the replacement of sidewalk in front of Terminal 2 West. She reported that on March 3, 2022, the Board voted in closed session to approve payment to Leonida Builders in the amount of \$225,000 in exchange for a full and final release of all claims and that the vote was unanimous with all Board members voting yes. She reported that the settlement agreement is on file with the Authority Clerk. She also reported that the Amanda Walker litigation was dismissed by court order, dated March 18, 2022.

The Board recessed into Closed Session at 10:47 a.m. to hear Items 10 and 11.

**9. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: John Van De Walker v. Brian K. Widener, et al., United States District Court Case No. 21-cv-1829-BAS-BG

**10. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Future DB, International, Inc. v. San Diego County Regional Airport Authority, San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL

**11. CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION:**

Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Section 54956.9

Number of Cases: 1

**REPORT ON CLOSED SESSION:** The Board adjourned out of Closed Session at 11:55 a.m. There was no reportable action.

**GENERAL COUNSEL REPORT:** None.

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:** None.

**ADJOURNMENT:** The meeting adjourned at 11:55 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT  
AUTHORITY BOARD THIS 5<sup>th</sup> DAY OF MAY, 2022.

ATTEST:

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

---

AMY GONZALEZ  
GENERAL COUNSEL



**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**SPECIAL BOARD AND EXECUTIVE-FINANCE COMMITTEE MEETING MINUTES**  
**MONDAY, MARCH 28, 2022**  
**BOARD ROOM**

**CALL TO ORDER:** Vice Chair Casillas Salas called the Special meeting of the Board and Executive-Finance Committee to order at 9:04 a.m., on Monday, March 28, 2022, electronically and via teleconference pursuant to the provisions of California Assembly Bill 361 and Resolution No. 2022-0023 at the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

**ROLL CALL:**

***Board***

Present: Casillas Salas (Vice Chair), McNamara, Robinson, Schiavoni, Sly, Vargas

Absent: Bedell (Ex-Officio), Blakespear, Cabrera (Chair), Dallarda (Ex-Officio), Miller (Ex-Officio), von Wilpert

***Executive Committee***

Present: Committee Members: Casillas Salas (Vice Chair), Robinson

Absent: Committee Members: Cabrera (Chair)

***Finance Committee***

Present: Committee Members: McNamara, Schiavoni (Chair), Sly

Absent: Committee Members: von Wilpert

Also Present: Angela Shafer-Payne, Vice President, Operations & COO; Lee Kamintz, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Arely Valenzuela, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:**

**BOARD NEW BUSINESS:**

*Board Member Vargas arrived to the meeting at 9:08 a.m.*

**1. CONSIDERATION OF WHETHER TO CONTINUE VIRTUAL MEETINGS FOR AUTHORITY BOARD AND COMMITTEE MEETINGS PURSUANT TO AB 361:**

Lee Kaminetz, General Counsel, provided an overview of the Staff Report.

Vice Chair Casillas Salas commented that her City and other agencies have returned to in-person meetings and she hopes the Authority will be returning to in-person meetings.

In response to Board Member Schiavoni, Kaminetz confirmed that the Authority is scheduled for return to in-person meetings for the April 25, 2022 Executive-Finance Committee meeting.

RECOMMENDATION: Adopt Resolution No. 2022-0031, finding that it is in the best interest of the Authority and the public it serves to continue to hold virtual public meetings of the Board and its Committees because a declared state of emergency is ongoing and continues to directly impact the ability of the Board and its Committees to meet safely in person.

**ACTION: Moved by Vice Chair Casillas Salas and seconded by Board Member Robinson to approve the staff's recommendation. Motion carried by the following votes: YES – Casillas-Salas, McNamara, Robinson, Schiavoni, Sly, Vargas; NO – None; ABSENT - Blakespear, Cabrera, von Wilpert (Weighted Vote Points: YES -61; NO – 0; ABSENT – 33)**

**FINANCE COMMITTEE NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE EIGHT MONTHS ENDED FEBRUARY 28, 2022:**

Elizabeth Stewart, Director, Accounting, provided a presentation on the Unaudited Financial Statements for the Eight Months Ended February 28, 2022 that included Enplanements, Landed Weights, Operating Revenue, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues & Expenses and Statements of Net Position.

**3. REVIEW OF THE AUTHORITY’S INVESTMENT REPORT AS OF FEBRUARY 28, 2022:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of February 28, 2022 that included Portfolio Characteristics, Sector Distribution, Quality and Maturity Distribution, Investment Performance and Bond and Short-Term Debt Proceeds.

**4. UPDATE ON REVOLVER DRAWS AND OUTSTANDING BALANCE:**

Geoff Bryant, Manager, Airport Finance, provided an update on the Revolver Draws and Outstanding Balance that included the Revolving Credit Facility Balances.

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**5. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the February 17, 2022, regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Vice Chair Casillas Salas to approve staff’s recommendation. Motion carried unanimously noting Chair Cabrera as ABSENT.**

**6. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.

**ACTION: Moved by Board Member Robinson and seconded by Vice Chair Casillas Salas to approve staff’s recommendation. Motion carried unanimously noting Chair Cabrera as ABSENT.**

**REVIEW OF FUTURE AGENDAS:**

**7. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 7, 2022 BOARD MEETING:**

Angela Shafer-Payne, Vice President, Operations & COO, provided an overview of the April 7, 2022 draft Board meeting agenda.

**8. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 7, 2022 AIRPORT LAND USE COMMISSION MEETING:**

Angela Shafer-Payne, Vice President, Operations & COO, provided an overview of the April 7, 2022 draft Airport Land Use Commission meeting agenda.

**BOARD NEW BUSINESS:**

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting adjourned at 9:48 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 25<sup>TH</sup> DAY OF APRIL 2022.

ATTEST:

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 5, 2022**

### **Subject:**

**Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution**

### **Recommendation:**

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

### **Background/Justification:**

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

### **Fiscal Impact:**

Board and Committee Member Compensation is included in the FY 2023 Budget

### **Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

## Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

## Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

Tony R. Russell  
Director, Board Services/Authority Clerk

# **Attachment A**

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> April 2022		
<b>Board Member Name:</b> Catherine Blakespear		
<b>Date:</b> 4/26/22		
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Thursday, April 7, 2022 9am-12 noon Microsoft Teams	Board/ALUC Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Tuesday, April 12, 2022 4:30pm - 5:00 pm Microsoft Teams	Authority Board Member Briefing - Shuttle RFP Update
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Tuesday, April 26, 2022 10:30 am - 11:15 am Microsoft Teams	One-on-One Meeting - SDCRAA Chief Auditor
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Friday, April 29, 2022 In person	2022 Airport Authority Board of Directors Retreat
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Saturday, April 30, 2022 In Person	2022 Airport Authority Board of Directors Retreat
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Catherine Blakespear Digitally signed by Catherine Blakespear  
Date: 2022.04.26 12:28:31 -07'00'



## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	April 1 through April 30, 2021	
<b>Board Member Name:</b>	Gil Cabrera	
<b>Date:</b>	4/30/22	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 4, 2022 - 1pm-3pm - Teams	Briefing on World Trade Center and New Admin Building
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 7, 2022 - 9am-1130am - Teams	SDCRAA Board of Directors Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 13, 2022 - 10:30am-11am - Teams	Briefing on Upcoming RFP Process
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 25, 2022 - 9am-11:30am SDCRAA Administrative Offices	Executive-Finance Committee Meetings and Executive Personnel and Comp Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 29, 2022 - 12pm-5pm SDCRAA Administrative Offices	Board Strategic Planning Retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 30, 2022 - 9am-1:30pm SDCRAA Administrative Offices	Board Strategic Planning Retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera  
Date: 2022.05.02 09:22:19 -07'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> April 2022		
<b>Board Member Name:</b> Mary Casillas Salas		
<b>Date:</b> 4/30/22		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/5 10:00 am Teams	ALUC/Fallbook Briefing
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/7 10:00 am Teams	ALUC: Rural Airports
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/14 1:00 pm Teams	BM Von Wilpert, Shuttle RFP Briefing
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/14 3:00 pm Teams	One-on-One w/ Chief Auditor Parravano
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/21 10:00 am Teams	CIPOC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/25 9:00 am SDCRAA Boardroom	Executive Finance Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/29 11:00 am SDCRAA, in person	Board Retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/30 8:00 am SDCRAA, in person	Board Retreat

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Mary Salas

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> April 2022		
<b>Board Member Name:</b> Paul McNamara		
<b>Date:</b> 4/30/22		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/5/2022/0900/Zoom/Meeting	Board/ALCU Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/21/2022/1000/Zoom/Meeting	CIP Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/25/2022/0900/SDCAA Admin Bldg/Meeting	Executive Finance Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/25/2022/1000/SDCAA Admin Bldg/Meeting	EPCC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/29/2022/1700/SDCAA Admin Bldg/Meeting	Board Retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/30/2022/0900/SDCAA Admin Bldg/Meeting	Board Retreat
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Paul McNamara Digitally signed by Paul McNamara  
Date: 2022.04.26 09:10:02 -07'00'



## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:		
Board Member Name:	Robinson	
Date:	4/1/22	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/7/22 9:00 a.m. Miraflores	SDRZAA Bd / ALUC Meetings
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/21 10:00 a.m. Miraflores	SDRZAA Bd Mtg CIPAC Mtg
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/22 9:00 a.m. Zoom Mtg	SANDAG Bd Mtg.
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/25/22 9:00 a.m.	Exec. / Finance Comm. Mtg. EPCC Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	<del>Board</del> 4/29/22 12:00 p.m.	Board Retreat
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/30/22 9:00 a.m.	Board Retreat
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

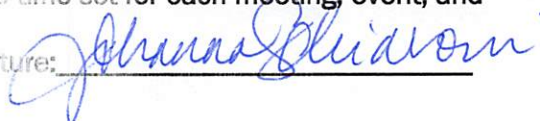
Signature: James E. Robinson

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> 4/5/2022-4/30/2022		
<b>Board Member Name:</b> Johanna S. Schiavoni		
<b>Date:</b> 4/30/22		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/6/2022, 12:00pm, video conference	Meet with CEO K. Becker
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/7/2022, 9:00am, video conference	SDCRAA Board meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/8/2022, 10:00am, video conference	Meet with Chief Auditor L. Parravano
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/21/2022, 10:00am, video conference	Special Board Meeting and Capital Budget Workshop
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/25/2022, 9:00am, SDCRAA offices	Executive-Finance Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/28/2022, 3:00pm, SDCRAA offices	Arts Advisory Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/29/2022, 12:00pm, SDCRAA offices	Board retreat
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/30/2022, 9:00am, SDCRAA offices	Board retreat

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	March-April 2022	
<b>Board Member Name:</b>	Nora Vargas	
<b>Date:</b>	4/25/22	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	March 3, 2022, 9am, MS Teams, Board/ALUC Meeting	Board and Airport Land Use Commission meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	April 7, 2022, 9 am, MS Teams, Board/ ALUC Meeting	Board and Airport Land Use Commission meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	April 25, 2022, 9:30 am, EPCC Meeting, Airport Authority Administration Building, 3225 North Harbor Drive San Diego, CA 92101	Airport Executive Personnel & Compensation Committee Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Nora Vargas Digitally signed by Nora Vargas  
Date: 2022.04.26 08:12:12 -0700'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> 4/1/2022 - 4/30/2022	
<b>Board Member Name:</b> Marni von Wilpert	
<b>Date:</b> 4/26/22	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 7, 2022 : 9:00 am - 12:00 pm Virtual - Microsoft Teams
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 21, 2022 : 10:00 am - 12:00 pm Virtual - Microsoft Teams
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 29, 2022 : 12:00 pm - 5:00 pm San Diego International Airport SDCRAA Administration Building Orville and Wilbur Conference Room 3225 N. Harbor Drive, San Diego, California 92101
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 30, 2022 : 9:00 am - 1:30 pm San Diego International Airport SDCRAA Administration Building Orville and Wilbur Conference Room 3225 N. Harbor Drive, San Diego, California 92101
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

## Staff Report

**Meeting Date: May 5, 2022**

### Subject:

**Awarded Contracts, Approved Change Orders from March 14, 2022 through April 10, 2022 and Real Property Agreements and Granted and Accepted from March 14, 2022 through April 10, 2022**

### Recommendation:

Receive the report

### Background/Justification:

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

### Fiscal Impact:

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission. Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.



## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

### Prepared by:

Jana Vargas  
Director, Procurement

**Attachment "A"****AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 14, 2022 to April 10, 2022****New Contracts**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
3/17/2022		National Auto Fleet Group	The Contractor will provide a utility truck for the San Diego County Regional Airport Authority.	Consortium	Facilities Management	\$53,543.80	11/8/2025
3/22/2022		ADB Safegate America LLC	The Contractor will provide airfield lighting parts for San Diego International Airport.	Informal RFB	Facilities Management	\$92,386.28	3/31/2022
3/25/2022		Motorola Solutions, Inc.	The Contractor will provide Regional Communications System (RCS) compliant radios for the San Diego County Regional Airport Authority.	Sole Source	Aviation Security & Public Safety	\$10,465.30	4/27/2022
3/30/2022		GO1 USA, LLC	The Contractor will provide a virtual training content library for the San Diego County Regional Airport Authority.	Informal RFP	Talent, Culture & Capability	\$49,500.00	3/28/2025
4/5/2022		Nearmap US, Inc.	The Contractor will provide aerial photo service for the San Diego County Regional Airport Authority.	Informal RFP	Airport Design & Construction	\$22,500.00	3/18/2023

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 14, 2022 to April 10, 2022**

**New Contracts Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
3/14/2022		Morrow-Meadows Corporation	The Contract was approved by the Board at the February 3, 2022 Board Meeting. The Contractor is one of five pre-qualified and approved to bid on on-call electrical services for the San Diego County Regional Airport Authority. The contract value reflects the total not-to-exceed \$5,000,000 cost for the entire pool of contractors for this service.	RFQ	Facilities Management	\$5,000,000.00	3/19/2025
3/16/2022		Neal Electric Corp dba Nealectric, Inc.	The Contract was approved by the Board at the February 3, 2022 Board Meeting. The Contractor is one of five pre-qualified and approved to bid on on-call electrical services for the San Diego County Regional Airport Authority. The contract value reflects the total not-to-exceed \$5,000,000 cost for the entire pool of contractors for this service.	RFQ	Facilities Management	\$5,000,000.00	3/19/2025
3/16/2022	104280	Ace Electric	The Contract was approved by the Board at the September 2, 2021 Board Meeting. The Contractor will provide airside electric vehicle supply equipment for the San Diego County Regional Airport Authority.	RFB	Airport Design & Construction	\$3,396,100.00	9/6/2022
3/22/2022		The Jones Payne Group, Inc.	The Contract was approved by the Board at the December 2, 2021 Board Meeting. The Contractor will provide on-call architectural and engineering services for the San Diego County Regional Airport Authority.	RFQ	QHP & Noise Mitigation	\$30,000,000.00	3/31/3025
4/1/2022		S&L Specialty Construction	The Contract was approved by the Board at the February 3, 2022 Board Meeting. The Contractor will provide sound attenuation improvements for certain residences around San Diego International Airport.	RFB	QHP & Noise Mitigation	\$709,255.00	4/25/2023

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 14, 2022 to April 10, 2022

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value ( + / - )	Change Order Value ( % ) ( + / - )	New Contract Value	New End Date
3/15/2022		Frasca & Associates, LLC	The First Amendment is to extend the term by ninety (90) days. There is no change in compensation. The Contractor provides financial advisory service for the San Diego County Regional Airport Authority.	Finance & Risk Management	\$2,500,000.00	\$0.00	0.0%	\$2,500,000.00	7/5/2022
3/16/2022		P25 Engineering, Inc.	The Second Amendment is to extend the term by ninety (90) days. There is no change in compensation. The Contractor provides engineering consulting services for the San Diego County Regional Airport Authority.	Facilities Management	\$5,000,000.00	\$0.00	0.0%	\$5,000,000.00	7/29/2022
3/29/2022		Ricondo & Associates, Inc.	The First Amendment is to add a subcontractor to the agreement to provide technical analysis for the San Diego County Regional Airport Authority. There is no change in compensation.	Environmental Affairs	\$5,000,000.00	\$0.00	0.0%	\$5,000,000.00	4/30/2023
3/29/2022		Allied Waste Systmens, Inc. dba Republic Services SD	The First Amendment is to reflect an internal change to the contract type. There is no change in compensation. The Contractor provides special waste disposal service for the San Diego County Regional Airport Authority.	Environmental Affairs	\$5,500,000.00	\$0.00	0.0%	\$5,500,000.00	3/31/2023
3/29/2022		Baker Tilly US, LLP	The First Amendment is to correct an error identified in an hourly rate for Baker Tilly's personnel. There is no change in compensation. The Contractor provides on-call construction audit service for the San Diego County Regional Airport Authority.	Office of the Chief Auditor	\$1,500,000.00	\$0.00	0.0%	\$1,500,000.00	7/31/2024
3/31/2022		Wood Environment & Infrastructure Solutions, Inc.	The Second Amendment is to reflect an internal change to the contract type. There is no change in compensation. The Contractor provides on-call storm water program management service for the San Diego County Regional Airport Authority.	Environmental Affairs	\$8,500,000.00	\$0.00	0.0%	\$8,500,000.00	11/30/2022

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 14, 2022 to April 10, 2022**

**Amendments and Change Orders Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description of Change</b>	<b>Owner</b>	<b>Previous Contract Amount</b>	<b>Change Order Value (+ / -)</b>	<b>Change Order Value ( % ) (+ / -)</b>	<b>New Contract Value</b>	<b>New End Date</b>
3/22/2022		SilkRoad Technology, Inc.	The First Amendment was approved by the Board at the March 3, 2022 Board Meeting. The First Amendment is to extend the term of the Contract by one (1) year. There is no change in compensation. The Contractor provides a web-based talent management suite for the San Diego County Regional Airport Authority.	Talent, Culture & Capability	\$36,578.25	\$0.00	\$0.00	\$36,578.25	2/28/2023
4/7/2022		Turner Flatiron, A Joint Venture	The Third Amendment was approved by the Board at the January 6, 2022 Board Meeting. The Third Amendment adds a performance based incentive program to the design-build contract for the New Terminal 1 and Roadways project at San Diego International Airport.	Airport Design & Construction	\$2,605,181,244.00	0%	\$0.00	\$2,605,181,244.00	6/16/2028



## Staff Report

**Meeting Date: May 5, 2022**

**Subject:**

**May 2022 Legislative Report**

**Recommendation:**

Adopt Resolution No. 2022-0037, approving the May 2022 Legislative Report.

**Background/Justification:**

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The May 2022 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

**Federal Legislative Action**

Shortly after signing a bipartisan \$1.5 trillion spending package to fund the federal government for fiscal year 2022, President Biden released his budget proposal for fiscal year 2023. The \$5.8 trillion spending plan proposes increasing funding for Federal Aviation Administration (FAA) and Transportation Security Administration (TSA). Over the next several months, the House and Senate Appropriations subcommittees will hold hearings on the President's fiscal year 2023 request and include an opportunity for lawmakers to craft their own spending measures.

However, since this is an election year, it is anticipated that Congress will pursue one or more short-term funding measures, commonly referred to as continuing resolutions, to fund the federal government in the first few months of the fiscal year, which begins on October 1, 2022.

The Airport Authority Government Relations staff and Federal legislative consultants are reviewing the spending package for any new funding opportunities available to support the Authority's initiatives and operations.

The Authority's legislative team does not recommend that the Board adopt any new positions on federal legislation at this time.

## **State Legislative Action**

The Authority's legislative team recommends that the Board adopt a SUPPORT position on AB 1322 (Rivas).

AB 1322 will establish a framework for the aviation industry to reduce its carbon footprint by creating a plan to incentivize the use of sustainable aviation fuel (SAF).

In Sacramento, the State Legislature is approaching two major deadlines in May. The first deadline is May 15, when the Governor releases the revision of his original January budget proposal. The Governor's Department of Finance and the Legislative Analyst's Office estimate a significant budget surplus in fiscal year 2022-23. The Administration and legislative leaders are currently negotiating how to spend the additional General Fund monies.

The Governor has proposed an \$11 billion relief package that would include a \$400 direct payment to registered vehicle owners to offset state excise taxes drivers pay on vehicle fuel. The proposal includes three months of free transit for approximately three million Californians per day and fast-tracks funding for the Governor's zero-emission vehicle proposal.

The second major deadline is May 19, when all legislative proposals with a fiscal impact must pass from the Appropriations Committee to their respective House Floor. Legislative policy committees are currently hearing bills in anticipation of the May 19 deadline.

Government Relations staff and the Authority's state legislative consultants are monitoring budget negotiations and will continue to advocate for additional funding to support the Airport Authority and San Diego International Airport programs and initiatives, including the New T1 capital program.

## **Fiscal Impact:**

Not applicable.



## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Matt Harris  
Director, Government Relations

RESOLUTION NO. 2022-0037

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
APPROVING THE MAY 2022 LEGISLATIVE REPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

**WHEREAS**, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

**WHEREAS**, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

**WHEREAS**, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

**WHEREAS**, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves the May 2022 Legislative Report (“Attachment A”); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5th day of May 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## May 2022 Legislative Report

### State Legislation

#### New Assembly Bills

##### Legislation/Topic

**AB 1322 (Rivas) California Global Warming Solutions Act of 2006: sustainable aviation fuel: production incentives plan**

##### Background/Summary

AB 1322 will establish a framework for the aviation industry to reduce its carbon footprint by creating a plan to incentivize the use of sustainable aviation fuel (SAF). Specifically, this bill will require the California Air Resources Board (CARB) to develop a plan to expand SAF production capacity by identifying tools for increasing SAF supply and demand, infrastructure, and in-state production capacity.

##### Anticipated Impact/Discussion

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers, and other stakeholders to advocate for policies that would increase the use of low-carbon Sustainable Aviation Fuel to reduce greenhouse gas emissions in the aviation sector. The Airport Authority's Legislative team is monitoring the status of this bill and is working with industry partners and associations to support this measure and any additional sources of funding to incentivize the use of SAF.

**Status:** 4/25/22 – This bill is in the Senate Environmental Quality Committee.

**Position:** Support (5/5/22)

\*Shaded text represents new or updated legislative information

## **Assembly Bills from Previous Report**

### **AB 1944 (Lee) Local government: open and public meetings.**

#### **Background/Summary**

AB 1944 would require local governments to permanently offer the option of virtual participation in public meetings. In addition to making permanent remote access to and live streaming of public meetings, AB 1944 would allow local government bodies to waive a provision of the Brown Act that requires public officials to disclose their private address if they participate in meetings virtually.

#### **Anticipated Impact/Discussion**

This bill would provide the local governments, including the Airport Authority with additional flexibility to conduct virtual and hybrid (in-person and virtually) once the current COVID-19 State of Emergency Executive Orders expire. The Authority's legislative team will closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 2/10/22 – Introduced.

**Position:** Watch (3/3/22)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

**AB 2449 (Rubio) Open meetings: local agencies: teleconferences.**

## **Background/Summary**

AB 2449 would allow a public agency to post a single teleconference location if at least a quorum of members are participating in person from a singular location. The agency must provide opportunity for public comment via call-in, internet-based services and in-person. If a disruption in broadcasting occurs, the local agency shall take no further action on the agenda until public access is restored.

## **Anticipated Impact/Discussion**

This bill would provide the local governments, including the Airport Authority with additional flexibility to conduct virtual and hybrid (in-person and virtually). The Authority's legislative team will work with the California Airports Council (CAC) to identify an industry-wide position, if needed, and closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 2/17/22 – Introduced.

**Position:** Watch (4/7/22)

\*Shaded text represents new or updated legislative information

## **New Senate Bills**

No new Senate bills to report.

\*Shaded text represents new or updated legislative information

## **Senate Bills from Previous Report**

### **Legislation/Topic**

#### **SB 37 (Cortese) Contaminated Site Cleanup and Safety Act.**

### **Background/Summary**

Existing law requires the Department of Toxic Substances Control to compile a list of specified information, including, but not limited to, hazardous waste facilities where the department took, or contracted for the taking of, corrective action to remedy or prevent, for example, an imminent substantial danger to public health. Existing law requires the State Department of Health Care Services to compile a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers.

This bill would enact the Dominic Cortese “Cortese List” Act of 2021 and would recodify the above-described provisions with certain revisions. The bill would require the Department of Toxic Substances Control to also list hazardous waste facilities where the department issued an order for corrective action after determining that there is or has been a release of hazardous waste or constituents into the environment from a facility. The bill would require the State Water Resources Control Board, instead of the State Department of Health Care Services, to compile and update a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers. The bill would require the Secretary for Environmental Protection to post the information on the California Environmental Protection Agency’s internet website.

On March 11, 2021, SB 37 was amended to replace “Dominic Cortese “Cortese List” Act of 2021” to “Hazardous Waste Site Cleanup and Safety Act.”

On April 13, 2021, SB 37 was amended to remove the requirement that the Department of Toxic Substances Control to also list hazardous waste facilities where the department issued an order for corrective action after determining that there is or has been a release of hazardous waste or constituents into the environment from a facility. The amendments also remove the requirement that the State Water Resources Control Board, instead of the State Department of Health Care Services, to compile and update a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers.

The April 13, 2021 amendments require the Secretary for Environmental Protection to post the list or links to the information on the California Environmental Protection Agency’s internet website of all solid waste disposal facilities from which there is a known migration of hazardous waste.

\*Shaded text represents new or updated legislative information



**Anticipated Impact/Discussion**

SB 37 could have an impact on San Diego International Airport (SDIA) as airports are federally mandated to store certain chemicals, including perfluoroalkyl and polyfluoroalkyl (PFAS) for firefighting purposes. The Airport Authority's legislative team will work with the California Airports Council (CAC) to determine an industry-wide position, if applicable, and will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 9/08/21 – Ordered to inactive file and will become a two-year bill.

**Position:** Watch (1/7/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **SB 612 (Portantino) Ratepayer Equity**

#### **Background/Summary**

SB 612 requires electric investor-owned utilities (IOUs) to offer an allocation of certain electrical resources to other load-serving entities (LSEs), specifically, community choice aggregators (CCAs) and electric service providers (ESPs), that serve departing load customers who bear cost responsibility for those resources. These electrical resources include product attributes to comply with resource adequacy (RA), Renewable Portfolio Standard (RPS) program, and others.

#### **Anticipated Impact/Discussion**

Over the next few months, the Airport Authority will be joining San Diego Community Power (SDCP), a new Community Choice Aggregation (CCA) program that serves customers within the cities of Chula Vista, Encinitas, Imperial Beach, La Mesa, and San Diego. All CCAs are subject to a departing load charge from the Investor-Owned Utility (IOU) -- also known as a Power Charge Indifference Adjustment (PCIA) -- because San Diego Gas and Electric (SDG&E) originally purchased energy generation contracts to serve its customers. In theory, the PCIA makes SDG&E whole. However, SDCP will be subject to fluctuating PCIA costs on an annual basis and paying the departing load doesn't provide the CCA access to the generation contracts that will provide resource adequacy to its customers. SDCP aspires to keep rates competitive to SDG&E but paying the departing load charge (PCIA) without the assurance of getting access to SDG&E's long-term contracts is not in the best interest of SDCP's customers as the PCIA cost is passed on to customers. As one of those customers, the Airport Authority will be subject to a fluctuating PCIA on an annual basis, but that cost may be in addition to the cost the Authority will pay for 100% grid-delivered renewable electricity to power the airport campus.

**Status:** 6/28/21 – This bill is in the Assembly Utilities and Energy Committee

**Position:** Support (6/22/21)

\*Shaded text represents new or updated legislative information

## Federal Legislation

### New House Bills

No new House bills to report.

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 741 (Brownley) Sustainable Aviation Fuel Act.**

## **Background/Summary**

This bill would establish a national goal for the U.S. aviation sector to achieve a net 35% reduction in GHG emissions by 2035 and net zero emissions by 2050. The bill authorizes \$1 billion over five years, in competitive grants and costing sharing agreements to carry out projects in the U.S. to produce, transport, blend or store sustainable aviation fuel (SAF). The bill also requires EPA to establish an aviation-only Low Carbon Fuel Standard (LCFS) that regulates aviation fuel producers and importers.

## **Anticipated Impact/Discussion**

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers and other stakeholders to find ways to reduce greenhouse gas emissions in the aviation sector. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 2/4/21 – Introduced.

**Position:** Watch (4/1/21)

\*Shaded text represents new or updated legislative information

### **Legislation/Topic**

**H.R. 1346 (Horsford) / S. 477 (Cortez Masto) Hospitality and Commerce Job Recovery Act of 2021.**

### **Background/Summary**

H.R. 1346 and S. 477 would provide federal tax credits to support the travel, convention, trade show, entertainment, tourism, and hospitality industries. Specifically, these legislative proposals allow a convention and trade show restart tax credit; extend the employee retention tax credit through 2021; suspend for taxable years 2021 through 2022, the limitation on entertainment expenses related to a trade or business; allow a restaurant and dining restart credit for businesses closed or forced to reduce services due to COVID-19 (i.e., coronavirus disease 2019); allow a 50% tax credit for travel expenditures; and allow a tax credit for unmerchantable inventory for the period between December 31, 2019, and before April 1, 2021.

### **Anticipated Impact/Discussion**

H.R. 1346 and S. 477 are identical pieces of legislation that would provide temporary tax incentives to help restore business travel.

The COVID-19 pandemic has had a devastating impact on the hospitality and travel industries. In California, tourism spending dropped \$59 billion in 2020, and overall travel-related spending in the State is not expected to reach pre-COVID-19 levels until 2025. H.R. 1346 and S. 477 could provide a much-needed stimulus to promote travel growth, jobs and help accelerate the recovery of the tourism industry, benefiting operations at San Diego International Airport (SDIA) and the regional economy.

**Status:** 2/25/21 – Introduced.

**Position:** Support (9/2/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 1813 (DeFazio) Funding for Aviation Screeners and Threat Elimination Restoration (FASTER) Act.**

## **Background/Summary**

In 2013, Congress began diverting one-third of the revenue collected from airline passenger security fees to be deposited into the general fund of the U.S. Treasury. This diversion has caused the Transportation Security Administration (TSA) to forgo an estimated \$19 billion in these fees. H.R. 1813 would repeal the requirement to divert funds and ensure that passenger security fees are used for aviation security purposes. H.R. 1813 would also provide TSA access to September 11 Security Fee revenue in the event of a lapse in appropriations. This means that, in the event of another government shutdown, TSA would be able to continue paying its officers.

## **Anticipated Impact/Discussion**

Providing TSA access to the full amount of airline passenger security fee revenue would allow TSA to invest in new equipment as well as hire additional staff to better serve passengers, airlines, and airports, including San Diego International Airport (SDIA). This bill would also help minimize the impact of another government shutdown on SDIA by ensuring that there would be no disruption in TSA operations due to a lack of appropriations.

**Status:** 3/11/21 – Introduced.

**Position:** Support (4/1/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic****H.R. 2719 (Blumenauer) Rebuilding America's Airport Infrastructure Act.****Background/Summary**

This bill would incrementally increase the Passenger Facility Charge (PFC) cap by \$1.00 annually starting in 2023, until it reaches a level of \$8.50 in 2026. Thereafter, the PFC cap would be adjusted annually for inflation.

**Anticipated Impact/Discussion**

The Passenger Facility Charge Program allows commercial airports controlled by public agencies to collect up to \$4.50 for every eligible passenger. Airports use these fees to fund FAA-approved projects, including those that enhance safety, security or capacity; reduce noise; or increase air carrier competition. This bill would increase the PFC and these fees could be used to fund FAA-approved projects, including infrastructure upgrades that improve the overall passenger experience. This bill could provide additional funding for San Diego International Airport infrastructure development projects.

**Status:** 4/22/21 – Introduced.

**Position:** Support (6/3/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic****H.R. 3340 (Garamendi) The TIFIA Airport Act.****Background/Summary**

H.R. 3340 would expand Transportation Infrastructure Finance and Innovation Act (TIFIA) eligibility to airports. As of the end of Fiscal Year 2019, approximately \$1.88 billion of federal financing is available. Privately owned airports or general aviation airport projects are not eligible.

**Anticipated Impact/Discussion**

H.R. 3340 would provide an additional low-interest federal funding option for airport projects, including the Airport Authority's Airport Development Plan (ADP) and other capital projects. These projects stimulate local economic growth that is desperately needed post-COVID-19 pandemic. The Legislative team is monitoring the status of this bill and working with industry partners and associations to support this measure and any other additional sources of airport funding and resources.

**Status:** 5/20/21 – Referred to the Subcommittee on Highways and Transit.

**Position:** Support (6/3/21)

\*Shaded text represents new or updated legislative information



## **Legislation/Topic**

### **H.R. 3440 (Schneider) Sustainable Skies Act**

## **Background/Summary**

H.R. 3440 would create a new tax credit specifically aimed at incentivizing the production and use of low-carbon Sustainable Aviation Fuel (SAF). Under the proposal, SAF that achieves a 50% or greater reduction in lifecycle greenhouse gas (GHG) emissions as compared to conventional jet fuel would be eligible to receive a tax credit ranging from \$1.50/gallon up to \$2.00/gallon for fuels that achieve a 100% GHG emissions reduction. Eligible fuels would receive an additional \$0.01/gallon of tax credit for each percentage point of additional GHG reductions the fuel achieves beyond 50%. The tax credit would sunset after 10 years, and aviation fuel would no longer be eligible to receive the existing Biodiesel/Renewable Diesel Blender's Tax Credit.

## **Anticipated Impact/Discussion**

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers and other stakeholders to advocate for policies that would increase the use of low-carbon Sustainable Aviation Fuel to reduce greenhouse gas emissions in the aviation sector. The Airport Authority's Legislative team is monitoring the status of this bill and is working with industry partners and associations to support this measure and any additional sources of funding to incentivize the use of SAF.

**Status:** 5/20/21 – Introduced.

**Position:** Support (11/4/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 4892 (Meng) Quiet Communities Act of 2021.**

## **Background/Summary**

This bill would reestablish the Environmental Protection Agency's (EPA) Office of Noise Abatement and Control (ONAC) and require it to study aircraft noise. H.R. 4892 would authorize ONAC to be funded at a level of \$21 million for each of fiscal years 2022 through 2026 and would require the EPA Administrator to conduct a study of aircraft noise and the effects of that noise on surrounding communities. The EPA would be required to submit its noise study to Congress within two years with specific recommendations on new measures that can be implemented to mitigate the impact of aircraft noise on surrounding communities.

## **Anticipated Impact/Discussion**

While this bill is not anticipated to have a direct impact on operations at San Diego International Airport (SDIA), the information collected by the study may be useful in helping the community and the Airport Authority assess any environmental and health impacts of air traffic noise and pollution.

**Status:** 8/2/21 – Referred to Subcommittee on Environmental and Climate Change.

**Position:** Watch (10/7/21)

\*Shaded text represents new or updated legislative information

### **Legislation/Topic**

#### **H.R. 5574 (Titus) TSA Reaching Across Nationalities, Societies, and Languages to Advance Traveler Education Act (TRANSLATE Act)**

### **Background/Summary**

This bill directs the Transportation Security Administration (TSA) to develop a plan to ensure that TSA material disseminated in major airports is better understood by people accessing such airports, including by foreign language speakers and people with vision or hearing impairments.

In developing the plan, the TSA must take into consideration data regarding international enplanement and local populations surrounding major airports.

### **Anticipated Impact/Discussion**

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) operations, including concessions, signage, and airline check in and boarding processes.

**Status:** 11/19/21 – This bill is currently in the Senate Committee on Commerce, Science, and Transportation.

**Position:** Watch (1/6/22)

\*Shaded text represents new or updated legislative information

**New Senate Bills**

No new Senate bills to report.

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **S. 303 (Blumenthal) Essential Transportation Employee Safety Act of 2021.**

## **Background/Summary**

This bill would require the Secretary of Transportation to work with the Centers for Disease Control and Prevention (CDC) and the Federal Emergency Management Agency (FEMA) to support the efforts of state and local governments to provide for priority testing of transportation workers. The bill would also implement personal protective equipment and cleaning, disinfection, and sanitization requirements for owners and operators of equipment or facilities used by certain transportation employers, including airports. The bill would also codify the mask mandate Executive Order requiring face mask usage in airports, on airplanes, as well as on other forms of public transportation for the duration of the pandemic.

## **Anticipated Impact/Discussion**

As critical infrastructure to the San Diego Region, airport employees have continuously served travelers throughout the COVID-19 pandemic. This bill would ensure basic health safety measures, such as mask wearing, would continue through the duration of the pandemic.

**Status:** 2/8/21 – Introduced.

**Position:** Watch (3/4/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **S. 479 (Wicker) Lifting Our Communities through Advance Liquidity for Infrastructure (LOCAL Infrastructure) Act**

## **Background/Summary**

States and local governments issue debt as municipal bonds, specifically to fund and support infrastructure and other capital improvement projects. Bonds are usually federally tax-exempt and when interest rates drop, states and local governments oftentimes opt to refinance bonds at a lower rate and therefore allow them to save money. Advance refunding is a mechanism that allows states and local governments to save a substantial amount of capital but was repealed in the 2017 Tax Cuts and Jobs Act.

Specifically, S. 479 amends Section 149(d) of the Tax Code to restore advance funding and make capital available for use by states and local governments. As a result of this legislation, states and local governments would be able to access advance funding and refinance municipal bonds in a way that allows for more favorable rates, similar to refinancing one's mortgage at a lower interest rate. Statistics show that advance refunding has allowed states and local governments to save billions, but the mechanism has not been available to them since January 2018.

## **Anticipated Impact/Discussion**

S. 479 would provide the Airport Authority additional flexibility to refinance existing debt and potentially achieve significant interest savings if an advance refunding is executed due to the ability to refund with tax-exempt rather than taxable debt.

**Status:** 2/25/21 – Introduced.

**Position:** Support (4/1/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**S. 1715 (Duckworth) Transportation Infrastructure Finance and Innovation Act (TIFIA) for Airports.**

**Background/Summary**

S. 1715 would allow eligible airport-related projects to participate in the TIFIA program which provides credit assistance in the form of direct loans, loan guarantees, and standby lines of credit to projects of national or regional significance.

**Anticipated Impact/Discussion**

In enacted, the Airport Authority could apply for loans through the TIFIA program to pay for certain projects related to the Airport Development Plan (ADP). These loans would significantly decrease the Airport Authority's interest expenses and thus reduce the total cost of the ADP.

**Status:** 5/19/21 – Referred to the Committee on Environment and Public Works.

**Position:** Support (4/1/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**S. 3662 (Peters) Preventing PFAS Runoff at Airports Act.**

**Background/Summary**

S. 3662 would increase the federal government's cost share of aqueous film forming foam (AFFF) testing equipment to one hundred percent for a specified period. It would also require the Federal Aviation Administration to provide a briefing within eighteen months on how to reimburse airports that purchased testing equipment without federal funding, as well as an estimate on the total cost of reimbursements.

**Anticipated Impact/Discussion**

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) operations, including funding and reimbursement opportunities to cover AFFF testing equipment.

**Status:** 2/16/22 – Introduced.

**Position:** Watch (4/7/21)

\*Shaded text represents new or updated legislative information



## Staff Report

**Meeting Date: May 5, 2022**

### **Subject:**

**Reject Claim of Antoinette Price**

### **Recommendation:**

Adopt Resolution No. 2022-0038 rejecting the claim of Antoinette Price.

### **Background/Justification:**

On March 8, 2022, Antoinette Price filed a claim (“Attachment A”) with the San Diego County Regional Airport Authority (“Authority”). Specifically, Price alleges that on February 27, 2022, she was using the crosswalk on McCain Road when a car made a left turn onto McCain Road as it exited Terminal Two at San Diego International Airport and hit her rolling luggage. Price claims damages in the amount of \$94.43 to cover the cost of luggage replacement.

As described above, Price alleges that on the evening of February 27, 2022, she was crossing McCain Road as she headed to Terminal Two. She was using the crosswalk when a vehicle made a left turn from the terminal road onto McCain Road and hit her rolling luggage. She claims the area is poorly lit with construction in the area.

Price’s claim should be denied. An investigation into the incident revealed the Authority has all appropriate traffic safety measures in place, including stop signs and adequate lighting on Airport property. The General Counsel has reviewed the claim and recommends rejection.

### **Fiscal Impact:**

Not applicable.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Amy Gonzalez  
General Counsel



**ACCIDENT OR DAMAGE  
CLAIM FORM**

Please complete all sections.  
Incomplete submittals will be  
returned, unprocessed. Use a  
typewriter or print in ink.

FOR AUTHORITY USE ONLY	
Document No.:	_____
Filed:	_____

1) Claimant Name: <u>Antoinette Price</u>	
2) Address to which correspondence regarding this claim should be sent: <u>4180 Louisiana St. #3E</u> <u>San Diego, CA 92104</u>	
Telephone No.: <u>619-546-9272</u>	Date: <u>3-2-2022</u>
3) Date and time of incident: <u>940 pm on 2-27-2022</u>	
4) Location of incident: <u>In pedestrian crosswalk on McCain</u>	
5) Description of incident resulting in claim:  <u>I was in the crosswalk, crossing McCain, walking towards T2. A car made a left turn onto McCain and hit my roller luggage, destroying it beyond use. There is construction and the area is poorly lit. Many cars do not stop completely at the stop sign before turning onto McCain. I would like to be reimbursed for my suitcase and see improvements in the lighting and signage at that intersection.</u>	
6) Name(s) of the Authority employee(s) causing the injury, damage or loss, if known:	
7) Persons having firsthand knowledge of incident:	
Witness (es)	Physician(s):
Name: <u>Dana Stevens</u>	Name:
Address: <u>17417 Carnton Way</u>	Address:
<u>San Diego, CA 92128</u>	
Phone: <u>760-317-6716</u>	Phone:

ATTACHMENT A

8) Describe property damage or personal injury claimed:
Travelpro rolling tote destroyed beyond use. Wheel flew off when hit.
9) Owner and location of damaged property or name/address of person injured:
Antoinette Price 4180 Louisiana St # 3E San Diego, CA 92104
10) Detailed list and amount of damages claimed as of date of presentation of claim, including prospective damages. If amount exceeds \$10,000.00, a specific amount need not be included.
Travelpro rolling tote Cost: \$89.48 + 4.95 shipping Total cost: \$94.43 See attachment for details

Dated: 3-2-2022

Claimant: Antoinette Price  
(Signature)

**Notice to Claimant:**

Where space is insufficient, please use additional paper and identify information by proper section number.

Mail completed original form to:

OR

Deliver completed original form in person to:

Claims  
San Diego County Regional Airport Authority  
P.O. Box 82776  
San Diego, CA 92138-2776

San Diego County Regional Airport Authority  
Administration Reception Desk  
3225 N. Harbor Drive, 3<sup>rd</sup> Floor  
San Diego, CA 92101

RESOLUTION NO. 2022-0038

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
REJECTING THE CLAIM OF ANTOINETTE PRICE

**WHEREAS**, on March 8, 2022, Antoinette Price filed a claim with the San Diego County Regional Airport Authority (“Authority”) for a loss she claims was the result of an unidentified vehicle failing to make a full stop at a stop sign posted at the far west end of the roadway exiting Terminal Two at San Diego International Airport where it meets McCain Road; and

**WHEREAS**, at its regular meeting on May 5, 2022, the Board considered the claim filed by Antoinette Price and the report submitted to the Board, and found that the claim should be rejected.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby rejects the claim of Antoinette Price; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5th day of May, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Board Communication

Date: May 5, 2022  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Chief Financial Officer  
Subject: Accept the Unaudited Financial Statements for the Nine Months Ended  
March 31, 2022:

---

Attached is the Authority's Unaudited Financial Statements for the Nine Months Ended March 31, 2022 , that was presented to the Finance Committee on April 25, 2022. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of March 31, 2022**  
**(Unaudited)**

**ASSETS**

	March	
	2022	2021
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 147,189,586	\$ 98,760,225
Tenant lease receivable, net of allowance of 2022: (58,677) and 2021: (\$160,012)	15,072,082	12,804,313
Grants receivable	4,276,023	7,690,084
Notes receivable-current portion	2,372,252	2,123,843
Prepaid expenses and other current assets	7,802,941	7,968,352
<b>Total current assets</b>	<b>176,712,884</b>	<b>129,346,817</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>48,531,451</b>	<b>120,614,512</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	62,380,013	63,145,006
Passenger facility charges and interest unapplied <sup>(1)</sup>	50,544,302	44,777,031
Customer facility charges and interest unapplied <sup>(1)</sup>	25,010,029	31,374,924
SBD Bond Guarantee <sup>(1)</sup>	2,222,300	2,222,300
Bond proceeds held by trustee <sup>(1)</sup>	2,266,081,368	402,620,880
Passenger facility charges receivable	3,217,764	2,278,107
Customer facility charges receivable	2,681,175	1,489,432
Customer facility charges held by trustee	124,002	77,707
OCIP insurance reserve	5,075,108	5,519,913
<b>Total restricted assets</b>	<b>2,417,336,061</b>	<b>553,505,300</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	180,048,852	136,757,115
Runways, roads and parking lots	718,264,178	709,054,024
Buildings and structures	1,848,336,246	1,736,183,497
Machinery and equipment	61,712,285	65,386,059
Vehicles	24,502,314	25,836,842
Office furniture and equipment	36,564,832	44,984,160
Works of art	13,980,642	13,980,641
Construction-in-progress	511,111,491	404,382,509
	<b>3,394,520,840</b>	<b>3,136,564,847</b>
Less accumulated depreciation	(1,414,985,942)	(1,324,827,362)
<b>Total capital assets, net</b>	<b>1,979,534,898</b>	<b>1,811,737,485</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	20,041,384	25,911,548
Investments-long-term portion <sup>(1)</sup>	227,603,322	150,558,757
Net OPEB Asset	1,649,215	2,136,494
Security deposit	1,068,034	414,833
<b>Total other assets</b>	<b>250,361,955</b>	<b>179,021,632</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	17,095,642	20,963,117
Deferred OPEB outflows	1,625,819	1,099,705
Deferred POB outflows	929,058	553,948
<b>Total assets and deferred outflows of resources</b>	<b>\$ 4,892,127,768</b>	<b>\$ 2,816,842,516</b>

<sup>(1)</sup> Total cash and investments, \$2,829,562,371 for 2022 and \$914,073,635 for 2021



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of March 31, 2022**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	March	
	2022	2021
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 96,892,654	\$ 58,732,207
Deposits and other current liabilities	28,023,326	3,585,739
<b>Total current liabilities</b>	<b>124,915,980</b>	<b>62,317,946</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	40,160,000	36,520,000
Accrued interest on bonds and variable debt	41,657,858	20,423,850
<b>Total liabilities payable from restricted assets</b>	<b>81,817,858</b>	<b>56,943,850</b>
<b>Long-term liabilities:</b>		
Other long-term liabilities	66,400,416	13,481,531
Long term debt - bonds net of amortized premium	3,634,450,438	1,802,550,665
Net pension liability	(8,995,046)	15,961,502
<b>Total long-term liabilities</b>	<b>3,771,955,808</b>	<b>1,831,993,698</b>
<b>Total liabilities</b>	<b>3,978,689,646</b>	<b>1,951,255,494</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	26,976,051	6,190,685
Deferred OPEB inflows	890,973	1,400,369
Deferred POB inflows	200,876	218,627
Deferred Inflows Bond Refunding	10,069,136	3,919,043
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 4,016,826,682</b>	<b>\$ 1,962,984,218</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	408,234,371	365,258,517
Other restricted	156,204,931	155,436,415
Unrestricted:		
Designated	76,419,338	93,779,110
Undesignated	234,442,446	239,384,255
<b>Total Net Position</b>	<b>\$ 875,301,086</b>	<b>\$ 853,858,298</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended March 31, 2022**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 2,935,342	\$ 3,624,470	\$ 689,128	23%	\$ 4,108,720
Aircraft parking Fees	813,969	1,209,620	395,651	49%	933,731
Building rentals	8,317,080	10,943,504	2,626,424	32%	9,515,061
CUPPS Support Charges	709,454	1,017,471	308,017	43%	1,335,425
Other aviation revenue	(182,746)	(177,178)	5,568	3%	10,280
Terminal rent non-airline	216,261	220,999	4,738	2%	218,621
Terminal concessions	1,180,413	3,545,707	2,365,294	200%	2,283,471
Terminal Concessions-Revenue Waived	-	(366,633)	(366,633)	-	(1,324,747)
Rental car license fees	1,668,924	3,163,163	1,494,239	90%	2,195,283
Rental car center cost recovery	79,140	158,279	79,139	100%	160,368
Rental Car-Revenue Waived	-	-	-	-	(833,309)
License fees other	361,177	563,901	202,724	56%	295,840
Parking revenue	2,043,486	3,712,187	1,668,701	82%	1,920,578
Ground transportation permits and citations	654,912	856,257	201,345	31%	443,893
Ground rentals	1,905,307	1,935,930	30,623	2%	1,765,371
Grant reimbursements	32,266	24,800	(7,466)	(23)%	30,757
Other operating revenue	89,636	218,046	128,410	143%	151,300
<b>Total operating revenues</b>	<b>20,824,621</b>	<b>30,650,523</b>	<b>9,825,902</b>	<b>47%</b>	<b>23,210,643</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,053,321	(537,248)	4,590,569	113%	3,882,301
Contractual services	3,105,778	3,087,918	17,860	1%	2,203,055
Safety and security	2,797,416	2,727,823	69,593	2%	2,951,940
Space rental	887,087	874,263	12,824	1%	869,336
Utilities	1,077,099	1,433,534	(356,435)	(33)%	816,019
Maintenance	981,655	1,416,016	(434,361)	(44)%	908,014
Equipment and systems	11,792	10,318	1,474	13%	(15,491)
Materials and supplies	49,402	67,807	(18,405)	(37)%	14,059
Insurance	137,158	132,746	4,412	3%	114,305
Employee development and support	88,525	(64,124)	152,649	172%	41,455
Business development	177,416	231,057	(53,641)	(30)%	(241,106)
Equipment rentals and repairs	266,358	361,027	(94,669)	(36)%	226,065
<b>Total operating expenses</b>	<b>13,633,007</b>	<b>9,741,137</b>	<b>3,891,870</b>	<b>29%</b>	<b>11,769,952</b>
Depreciation	10,770,972	10,770,972	-	-	10,786,337
<b>Operating income (loss)</b>	<b>(3,579,358)</b>	<b>10,138,414</b>	<b>13,717,772</b>	<b>383%</b>	<b>654,354</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	2,237,002	2,975,028	738,026	33%	1,489,345
Customer facility charges	1,938,016	2,465,319	527,303	27%	1,488,337
Federal Relief Grants	20,000,000	-	(20,000,000)	(100)%	-
Quieter Home Program	(160,800)	(161,026)	(226)	-	191,172
Interest income	825,092	1,336,928	511,836	62%	1,001,462
Interest expense	(6,803,605)	(12,144,783)	(5,341,178)	(79)%	(6,839,034)
Bond amortization costs	1,131,208	2,266,745	1,135,537	100%	1,166,263
Other nonoperating income (expenses)	(2,500)	(35,624,480)	(35,621,980)	-	18,779
<b>Nonoperating revenue, net</b>	<b>19,164,413</b>	<b>(38,886,269)</b>	<b>(58,050,682)</b>	<b>(303)%</b>	<b>(1,483,676)</b>
<b>Change in net position before capital grant contributions</b>	<b>15,585,055</b>	<b>(28,747,855)</b>	<b>(44,332,910)</b>	<b>(284)%</b>	<b>(829,322)</b>
Capital grant contributions	-	1,081,277	1,081,277	-	898,760
<b>Change in net position</b>	<b>\$ 15,585,055</b>	<b>\$ (27,666,578)</b>	<b>\$ (43,251,633)</b>	<b>(278)%</b>	<b>\$ 69,438</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Nine Months Ended March 31, 2022 and 2021**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 24,093,505	\$ 23,936,284	\$ (157,221)	(1)%	\$ 21,565,360
Aircraft parking fees	9,518,856	9,328,464	(190,392)	(2)%	7,823,655
Building rentals	66,972,197	67,019,399	47,202	-	51,447,449
CUPPS Support Charges	5,608,185	5,571,727	(36,458)	(1)%	4,448,966
Other aviation revenue	(1,081,397)	(659,763)	421,634	39%	119,411
Terminal rent non-airline	1,959,418	1,984,036	24,618	1%	1,925,806
Terminal concessions	9,425,326	22,882,100	13,456,774	143%	20,199,845
Terminal Concessions-Revenue Waived	-	(4,991,681)	(4,991,681)	-	(13,702,565)
Rental car license fees	12,792,810	25,565,169	12,772,359	100%	18,633,196
Rental car center cost recovery	712,256	1,424,513	712,257	100%	1,443,314
Rental Car-Revenue Waived	-	-	-	-	(10,735,590)
License fees other	3,129,420	4,269,204	1,139,784	36%	2,264,506
Parking revenue	18,618,788	31,879,389	13,260,601	71%	13,640,766
Ground transportation permits and citations	5,088,515	8,572,778	3,484,263	68%	3,213,266
Ground rentals	16,899,666	17,357,622	457,956	3%	13,909,561
Grant reimbursements	289,550	252,000	(37,550)	(13)%	265,699
Other operating revenue	788,467	1,683,107	894,640	113%	944,718
<b>Total operating revenues</b>	<b>174,815,562</b>	<b>216,074,348</b>	<b>41,258,786</b>	<b>24%</b>	<b>137,407,363</b>
<b>Operating expenses:</b>					
Salaries and benefits	37,789,776	31,244,237	6,545,539	17%	36,571,467
Contractual services	23,715,477	23,983,661	(268,184)	(1)%	17,646,462
Safety and security	26,478,841	25,181,580	1,297,261	5%	25,473,255
Space rental	7,988,415	7,905,899	82,516	1%	7,664,914
Utilities	10,535,463	10,704,275	(168,812)	(2)%	8,468,792
Maintenance	8,138,578	7,866,154	272,424	3%	6,716,152
Equipment and systems	168,234	194,351	(26,117)	(16)%	339,378
Materials and supplies	439,149	332,951	106,198	24%	346,040
Insurance	1,401,241	1,342,370	58,871	4%	1,174,102
Employee development and support	614,573	335,407	279,166	45%	294,683
Business development	1,435,725	889,391	546,334	38%	81,529
Equipment rentals and repairs	3,108,008	2,684,659	423,349	14%	2,409,799
<b>Total operating expenses</b>	<b>121,813,480</b>	<b>112,664,935</b>	<b>9,148,545</b>	<b>8%</b>	<b>107,186,573</b>
Depreciation	100,043,834	100,043,834	-	-	96,035,009
<b>Operating income (loss)</b>	<b>(47,041,752)</b>	<b>3,365,579</b>	<b>50,407,333</b>	<b>107%</b>	<b>(65,814,219)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	17,033,480	27,159,849	10,126,369	59%	10,654,303
Customer facility charges	14,774,702	21,786,430	7,011,728	47%	9,643,435
Federal Relief Grants	60,000,000	65,234,756	5,234,756	9%	54,326,406
Quieter Home Program	(1,583,053)	(2,150,189)	(567,136)	(36)%	(1,572,559)
Interest income	8,076,022	10,505,925	2,429,903	30%	10,423,367
Interest expense	(64,059,548)	(86,201,900)	(22,142,352)	(35)%	(61,439,096)
Bond amortization costs	10,265,460	14,814,959	4,549,499	44%	10,577,803
Other nonoperating income (expenses)	(7,500)	(61,230,582)	(61,223,082)	-	(6,744,519)
<b>Nonoperating revenue, net</b>	<b>44,499,563</b>	<b>(10,080,752)</b>	<b>(54,580,315)</b>	<b>(123)%</b>	<b>25,869,140</b>
<b>Change in net position before capital grant contributions</b>	<b>(2,542,189)</b>	<b>(6,715,173)</b>	<b>(4,172,982)</b>	<b>164%</b>	<b>(39,945,079)</b>
Capital grant contributions	207,374	3,169,441	2,962,067	1428%	8,737,709
<b>Change in net position</b>	<b>\$ (2,334,815)</b>	<b>(3,545,732)</b>	<b>\$ (1,210,917)</b>	<b>52%</b>	<b>\$ (31,207,370)</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the nine months ended March 31, 2022*  
*(Unaudited)*

Print Date: 4/11/2022  
 Print Time: 2:34:51PM  
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$2,951,846	\$3,594,931	\$643,085	22	\$4,125,809	\$24,304,065	\$23,991,771	\$(312,293)	(1)	\$21,643,256
41113 - Landing Fee Rebate	(16,504)	29,539	46,043	279	(17,089)	(210,560)	(55,487)	155,074	74	(77,896)
<b>Total Landing Fees</b>	<b>2,935,342</b>	<b>3,624,470</b>	<b>689,128</b>	<b>23</b>	<b>4,108,720</b>	<b>24,093,504</b>	<b>23,936,285</b>	<b>(157,220)</b>	<b>(1)</b>	<b>21,565,359</b>
<b>Aircraft Parking Fees</b>										
41160 - Aircraft Parking Position Rent	416,112	416,112	0	0	460,247	3,745,008	3,745,011	3	0	4,246,793
41162 - Parking Position Turn Fee	105,291	242,154	136,863	130	51,343	1,587,606	1,492,401	(95,205)	(6)	577,070
41165 - Overnight Parking Fee	292,566	551,354	258,788	88	422,142	4,186,242	4,091,052	(95,190)	(2)	2,999,792
<b>Total Aircraft Parking Fees</b>	<b>813,969</b>	<b>1,209,621</b>	<b>395,652</b>	<b>49</b>	<b>933,731</b>	<b>9,518,856</b>	<b>9,328,464</b>	<b>(190,392)</b>	<b>(2)</b>	<b>7,823,655</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	8,015,240	10,761,864	2,746,624	34	9,410,345	65,666,017	65,682,544	16,527	0	51,100,017
41211 - Terminal Rent-Waived	0	0	0	0	(21,234)	0	(88,525)	(88,525)	0	(388,478)
41215 - Federal Inspection Services	301,840	181,640	(120,200)	(40)	125,950	1,306,180	1,425,380	119,200	9	735,910
<b>Total Building and Other Rents</b>	<b>8,317,080</b>	<b>10,943,504</b>	<b>2,626,424</b>	<b>32</b>	<b>9,515,060</b>	<b>66,972,197</b>	<b>67,019,400</b>	<b>47,203</b>	<b>0</b>	<b>51,447,449</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	709,454	1,017,471	308,017	43	1,335,425	5,608,185	5,571,727	(36,458)	(1)	4,448,966
<b>Total CUPPS Support Charges</b>	<b>709,454</b>	<b>1,017,471</b>	<b>308,017</b>	<b>43</b>	<b>1,335,425</b>	<b>5,608,185</b>	<b>5,571,727</b>	<b>(36,458)</b>	<b>(1)</b>	<b>4,448,966</b>
<b>Other Aviation</b>										
43100 - Fuel Franchise Fees	14,958	13,217	(1,740)	(12)	10,280	127,776	207,572	79,796	62	119,411
43115 - Other Aviation	0	0	0	0	0	0	(60,187)	(60,187)	0	0
43140 - Air Service Incentive Rebates	(197,704)	(190,395)	7,309	4	0	(1,209,173)	(807,148)	402,025	33	0
<b>Total Other Aviation</b>	<b>(182,746)</b>	<b>(177,178)</b>	<b>5,568</b>	<b>3</b>	<b>10,280</b>	<b>(1,081,397)</b>	<b>(659,763)</b>	<b>421,634</b>	<b>39</b>	<b>119,411</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	216,261	220,999	4,738	2	218,621	1,959,418	1,984,036	24,617	1	1,925,806
<b>Total Non-Airline Terminal Rents</b>	<b>216,261</b>	<b>220,999</b>	<b>4,738</b>	<b>2</b>	<b>218,621</b>	<b>1,959,418</b>	<b>1,984,036</b>	<b>24,617</b>	<b>1</b>	<b>1,925,806</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$453,404	\$1,137,571	\$684,167	151	\$1,081,709	\$3,613,790	\$9,926,491	\$6,312,701	175	\$9,544,100
45112 - Terminal Concessions - Retail	354,613	681,917	327,304	92	645,215	2,675,193	6,095,752	3,420,560	128	5,569,122
45113 - Term Concessions - Other	158,543	1,355,407	1,196,864	755	293,656	1,236,863	3,686,030	2,449,167	198	2,703,944
45114 - Term Concessions Space Rents	85,239	89,053	3,814	4	81,445	741,958	771,001	29,043	4	731,662
45115 - Term Concessions Cost Recovery	67,868	109,315	41,448	61	69,306	610,808	941,635	330,827	54	696,900
45116 - Rec Distr Center Cost Recovery	60,746	117,514	56,768	93	88,976	546,713	1,039,862	493,149	90	806,419
45117 - Concessions Marketing Program	0	54,929	54,929	0	23,165	0	421,329	421,329	0	147,698
45119 - Term Concessions-Revenue Waived	0	(366,633)	(366,633)	0	(1,324,747)	0	(4,991,681)	(4,991,681)	0	(13,702,565)
45120 - Rental car license fees	1,668,924	3,163,163	1,494,240	90	2,195,283	12,792,810	25,565,169	12,772,359	100	18,633,196
45121 - Rental Car Center Cost Recover	79,140	158,279	79,140	100	160,368	712,256	1,424,513	712,256	100	1,443,314
45122 - Rental Car - Revenue Waived	0	0	0	0	(833,309)	0	0	0	0	(10,735,590)
45130 - License Fees - Other	361,177	563,901	202,724	56	343,339	3,129,420	4,269,204	1,139,784	36	2,832,882
45131 - License Fees Other Waiver	0	0	0	0	(47,499)	0	0	0	0	(568,375)
<b>Total Concession Revenue</b>	<b>3,289,654</b>	<b>7,064,417</b>	<b>3,774,763</b>	<b>115</b>	<b>2,776,909</b>	<b>26,059,811</b>	<b>49,149,305</b>	<b>23,089,494</b>	<b>89</b>	<b>18,102,707</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	2,043,486	3,712,187	1,668,701	82	1,920,578	18,618,788	31,879,389	13,260,601	71	13,640,766
45220 - AVI fees	628,565	815,313	186,749	30	426,175	4,837,464	8,137,074	3,299,609	68	3,012,943
45240 - Ground Transportation Pe	20,131	21,563	1,432	7	10,650	146,195	290,747	144,552	99	132,587
45250 - Citations	6,215	19,380	13,165	212	7,067	104,856	144,958	40,103	38	67,736
<b>Total Parking and Ground Transportat</b>	<b>2,698,396</b>	<b>4,568,443</b>	<b>1,870,047</b>	<b>69</b>	<b>2,364,470</b>	<b>23,707,303</b>	<b>40,452,167</b>	<b>16,744,864</b>	<b>71</b>	<b>16,854,032</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,686,427	1,704,888	18,460	1	1,603,624	15,177,847	15,355,088	177,241	1	14,415,089
45311 - Ground Rental Fixed Waived	0	0	0	0	0	0	0	0	0	(769,148)
45315 - ASB Cost Recovery	15,784	15,784	0	0	0	142,053	142,053	0	0	0
45320 - Ground Rental - Percenta	0	3,131	3,131	0	0	0	169,057	169,057	0	0
45325 - Fuel Lease Revenue	203,096	210,906	7,811	4	161,747	1,579,766	1,680,438	100,673	6	263,619
45326 - AFO Cost Recovery	0	1,221	1,221	0	0	0	10,986	10,986	0	0
<b>Total Ground Rentals</b>	<b>1,905,307</b>	<b>1,935,929</b>	<b>30,623</b>	<b>2</b>	<b>1,765,371</b>	<b>16,899,666</b>	<b>17,357,622</b>	<b>457,956</b>	<b>3</b>	<b>13,909,561</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	32,266	24,800	(7,466)	(23)	30,757	289,550	252,000	(37,550)	(13)	265,699
<b>Total Grant Reimbursements</b>	<b>32,266</b>	<b>24,800</b>	<b>(7,466)</b>	<b>(23)</b>	<b>30,757</b>	<b>289,550</b>	<b>252,000</b>	<b>(37,550)</b>	<b>(13)</b>	<b>265,699</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$10,088	\$23,829	\$13,741	136	\$13,536	\$72,044	\$153,181	\$81,137	113	\$75,492
45520 - Utilities Reimbursements	17,176	17,391	214	1	16,676	154,587	156,515	1,928	1	150,086
45530 - Miscellaneous Other Reve	1,852	1,388	(464)	(25)	4,879	16,668	234,381	217,713	1,306	21,365
45535 - Innovation Lab Revenue	0	169	169	0	0	0	6,179	6,179	0	0
45540 - Service Charges	7,314	51,340	44,026	602	45,961	65,825	301,740	235,915	358	214,330
45550 - Telecom Services	33,819	77,193	43,374	128	55,308	304,371	504,309	199,938	66	320,522
45570 - FBO Landing Fees	19,386	45,576	26,190	135	14,938	171,491	324,484	152,993	89	162,921
45580 - Equipment Rental	0	0	0	0	0	3,480	3,480	0	0	3,480
45599 - Other Operating Rev Waived	0	1,160	1,160	0	0	0	(1,160)	(1,160)	0	(3,480)
<b>Total Other Operating Revenue</b>	<b>89,635</b>	<b>218,046</b>	<b>128,411</b>	<b>143</b>	<b>151,298</b>	<b>788,465</b>	<b>1,683,109</b>	<b>894,643</b>	<b>113</b>	<b>944,717</b>
<b>Total Operating Revenue</b>	<b>20,824,619</b>	<b>30,650,522</b>	<b>9,825,903</b>	<b>47</b>	<b>23,210,643</b>	<b>174,815,559</b>	<b>216,074,351</b>	<b>41,258,792</b>	<b>24</b>	<b>137,407,361</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	2,831,966	2,338,890	493,076	17	2,408,679	26,636,662	21,292,699	5,343,963	20	22,876,665
51210 - Paid Time Off	0	251,827	(251,827)	0	273,505	0	2,936,788	(2,936,788)	0	2,291,268
51220 - Holiday Pay	0	0	0	0	0	0	573,710	(573,710)	0	595,088
51240 - Other Leave With Pay	0	13,605	(13,605)	0	14,492	0	171,120	(171,120)	0	314,845
51250 - Special Pay	0	4,392	(4,392)	0	27,200	0	412,786	(412,786)	0	115,407
<b>Total Salaries</b>	<b>2,831,966</b>	<b>2,608,714</b>	<b>223,252</b>	<b>8</b>	<b>2,723,876</b>	<b>26,636,662</b>	<b>25,387,102</b>	<b>1,249,560</b>	<b>5</b>	<b>26,193,273</b>
52110 - Overtime	44,024	40,527	3,497	8	39,761	449,555	424,116	25,439	6	309,947

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Benefits</b>										
54110 - FICA Tax	\$216,155	\$194,567	\$21,588	10	\$206,597	\$2,019,709	\$1,842,295	\$177,414	9	\$1,894,007
54120 - Unemployment Insurance-S	0	0	0	0	3,016	0	11,303	(11,303)	0	39,266
54130 - Workers Compensation Ins	23,955	13,492	10,464	44	13,389	223,928	129,499	94,429	42	115,807
54135 - Workers Comp Incident Expense	0	0	0	0	0	0	90,995	(90,995)	0	48,491
54210 - Medical Insurance	410,450	337,597	72,854	18	327,086	3,709,620	3,038,853	670,766	18	3,378,064
54220 - Dental Insurance	22,730	20,538	2,192	10	21,165	203,973	183,522	20,451	10	220,337
54230 - Vision Insurance	3,326	3,026	300	9	3,108	29,843	27,031	2,811	9	28,619
54240 - Life Insurance	7,680	5,005	2,675	35	5,313	68,876	46,019	22,856	33	59,798
54250 - Short Term Disability	13,478	15,399	(1,921)	(14)	12,607	120,787	119,876	911	1	115,669
54310 - Retirement	816,276	812,259	4,017	0	805,255	7,540,733	7,492,917	47,816	1	7,388,921
54312 - Pension - GASB 68	0	(4,272,281)	4,272,281	0	0	0	(4,272,281)	4,272,281	0	0
54315 - Retiree Health Benefits	77,824	89,337	(11,513)	(15)	78,222	699,819	803,686	(103,868)	(15)	699,744
54410 - Taxable Benefits	0	0	0	0	6,750	0	3,927	(3,927)	0	21,923
54430 - Accrued Vacation	37,500	30,923	6,577	18	74,526	337,500	2,329	335,171	99	464,847
<b>Total Benefits</b>	<b>1,629,373</b>	<b>(2,750,139)</b>	<b>4,379,512</b>	<b>269</b>	<b>1,557,032</b>	<b>14,954,786</b>	<b>9,519,972</b>	<b>5,434,814</b>	<b>36</b>	<b>14,475,493</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(402,003)	(217,967)	(184,036)	(46)	(229,440)	(3,778,515)	(2,118,577)	(1,659,938)	(44)	(2,424,841)
54515 - Capitalized Burden Rech	0	(165,074)	165,074	0	(162,188)	0	(1,511,949)	1,511,949	0	(1,550,766)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(402,003)</b>	<b>(383,042)</b>	<b>(18,962)</b>	<b>(5)</b>	<b>(391,629)</b>	<b>(3,778,515)</b>	<b>(3,630,526)</b>	<b>(147,988)</b>	<b>(4)</b>	<b>(3,975,606)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(50,041)	(21,500)	(28,542)	(57)	(22,237)	(472,715)	(199,563)	(273,153)	(58)	(223,365)
54525 - QHP Burden Recharge	0	(10,187)	10,187	0	(9,037)	0	(86,402)	86,402	0	(97,316)
54526 - QHP OH Contra Acct	0	(20,188)	20,188	0	(15,467)	0	(162,006)	162,006	0	(110,624)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(50,041)</b>	<b>(51,874)</b>	<b>1,833</b>	<b>4</b>	<b>(46,741)</b>	<b>(472,715)</b>	<b>(447,971)</b>	<b>(24,745)</b>	<b>(5)</b>	<b>(431,306)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	(1,433)	1,433	0	0	0	(8,453)	8,453	0	(336)
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>(1,433)</b>	<b>1,433</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(8,453)</b>	<b>8,453</b>	<b>0</b>	<b>(336)</b>
<b>Total Personnel Expenses</b>	<b>4,053,319</b>	<b>(537,248)</b>	<b>4,590,567</b>	<b>113</b>	<b>3,882,300</b>	<b>37,789,773</b>	<b>31,244,240</b>	<b>6,545,533</b>	<b>17</b>	<b>36,571,464</b>
<b>Non-Personnel Expenses</b>										

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Contract Services</b>										
61100 - Temporary Staffing	\$11,500	\$57,999	\$(46,499)	(404)	\$10,763	\$59,000	\$116,043	\$(57,043)	(97)	\$207,821
61110 - Auditing Services	2,000	5,000	(3,000)	(150)	0	129,670	118,983	10,688	8	111,981
61120 - Legal Services	35,000	20,940	14,060	40	29,981	428,000	188,171	239,829	56	351,313
61130 - Services - Professional	637,234	383,970	253,264	40	649,878	5,412,430	3,767,598	1,644,832	30	4,317,563
61150 - Outside Svs - Other	333,748	279,220	54,529	16	257,111	2,488,688	2,589,119	(100,431)	(4)	1,726,586
61160 - Services - Custodial	1,965,565	2,218,313	(252,748)	(13)	1,163,749	14,112,882	16,120,644	(2,007,762)	(14)	10,093,250
61190 - Receiving & Dist Cntr Services	120,731	122,477	(1,746)	(1)	91,574	1,084,807	1,083,103	1,705	0	837,948
<b>Total Contract Services</b>	<b>3,105,778</b>	<b>3,087,918</b>	<b>17,861</b>	<b>1</b>	<b>2,203,055</b>	<b>23,715,478</b>	<b>23,983,660</b>	<b>(268,182)</b>	<b>(1)</b>	<b>17,646,463</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	619,076	583,563	35,513	6	649,655	5,613,866	5,037,238	576,628	10	5,133,998
61180 - Services - SDUPD-Harbor	1,621,465	1,670,334	(48,868)	(3)	1,854,319	15,862,415	15,759,265	103,150	1	16,190,340
61185 - Guard Services	405,501	337,899	67,602	17	336,287	3,635,187	3,031,781	603,406	17	2,848,651
61188 - Other Safety & Security Serv	151,375	136,028	15,347	10	111,678	1,367,373	1,353,296	14,077	1	1,300,266
<b>Total Safety and Security</b>	<b>2,797,417</b>	<b>2,727,825</b>	<b>69,593</b>	<b>2</b>	<b>2,951,939</b>	<b>26,478,841</b>	<b>25,181,581</b>	<b>1,297,260</b>	<b>5</b>	<b>25,473,255</b>
<b>Space Rental</b>										
62100 - Rent	887,087	874,263	12,825	1	869,336	7,988,415	7,905,899	82,516	1	7,664,914
<b>Total Space Rental</b>	<b>887,087</b>	<b>874,263</b>	<b>12,825</b>	<b>1</b>	<b>869,336</b>	<b>7,988,415</b>	<b>7,905,899</b>	<b>82,516</b>	<b>1</b>	<b>7,664,914</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	45,475	121,702	(76,227)	(168)	18,765	501,395	369,658	131,737	26	417,680
63110 - Utilities - Gas & Electr	937,959	1,255,944	(317,985)	(34)	806,631	9,315,178	9,706,089	(390,911)	(4)	7,629,059
63120 - Utilities - Water	93,665	55,888	37,777	40	(9,377)	718,890	628,528	90,362	13	422,053
<b>Total Utilities</b>	<b>1,077,099</b>	<b>1,433,534</b>	<b>(356,435)</b>	<b>(33)</b>	<b>816,019</b>	<b>10,535,463</b>	<b>10,704,276</b>	<b>(168,813)</b>	<b>(2)</b>	<b>8,468,792</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	52,400	57,673	(5,273)	(10)	43,713	698,705	409,663	289,042	41	406,634
64110 - Maintenance - Annual R	867,588	1,328,787	(461,199)	(53)	705,964	6,578,373	7,068,069	(489,696)	(7)	5,519,222
64125 - Major Maintenance - Mat	20,000	0	20,000	100	37,399	486,500	135,507	350,993	72	355,694
64140 - Refuse & Hazardous Waste	41,667	29,556	12,111	29	120,938	375,000	252,915	122,085	33	434,603
<b>Total Maintenance</b>	<b>981,655</b>	<b>1,416,016</b>	<b>(434,361)</b>	<b>(44)</b>	<b>908,014</b>	<b>8,138,578</b>	<b>7,866,154</b>	<b>272,424</b>	<b>3</b>	<b>6,716,152</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	11,792	10,318	1,473	12	(15,491)	168,234	194,351	(26,118)	(16)	339,378
<b>Total Equipment and Systems</b>	<b>11,792</b>	<b>10,318</b>	<b>1,473</b>	<b>12</b>	<b>(15,491)</b>	<b>168,234</b>	<b>194,351</b>	<b>(26,118)</b>	<b>(16)</b>	<b>339,378</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	\$34,206	\$48,405	\$(14,200)	(42)	\$9,958	\$317,786	\$273,272	\$44,515	14	\$210,832
65120 - Safety Equipment & Suppl	11,196	19,168	(7,972)	(71)	4,101	88,113	54,362	33,750	38	120,790
65130 - Tools - Small	4,000	234	3,766	94	0	33,250	5,317	27,933	84	14,418
<b>Total Materials and Supplies</b>	<b>49,402</b>	<b>67,807</b>	<b>(18,406)</b>	<b>(37)</b>	<b>14,060</b>	<b>439,149</b>	<b>332,950</b>	<b>106,198</b>	<b>24</b>	<b>346,040</b>
<b>Insurance</b>										
67170 - Insurance - Property	87,500	79,758	7,742	9	72,917	787,500	717,820	69,680	9	656,250
67171 - Insurance - Liability	17,942	16,042	1,900	11	14,958	161,478	144,375	17,103	11	134,625
67172 - Insurance - Public Offic	17,389	13,714	3,675	21	14,491	157,701	124,622	33,079	21	130,421
67173 - Insurance Miscellaneous	14,327	23,231	(8,904)	(62)	11,939	294,562	355,553	(60,991)	(21)	252,806
<b>Total Insurance</b>	<b>137,158</b>	<b>132,744</b>	<b>4,414</b>	<b>3</b>	<b>114,305</b>	<b>1,401,241</b>	<b>1,342,370</b>	<b>58,871</b>	<b>4</b>	<b>1,174,102</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	15,576	5,000	10,576	68	13,249	52,047	24,599	27,448	53	33,450
66130 - Book & Periodicals	2,746	1,482	1,264	46	366	29,466	16,057	13,409	46	16,997
66220 - License & Certifications	18,542	(102,901)	121,443	655	8,716	128,523	1,859	126,664	99	63,682
66260 - Recruiting	938	1,573	(636)	(68)	0	8,438	16,264	(7,827)	(93)	3,520
66280 - Seminars & Training	18,787	11,121	7,666	41	5,197	138,434	57,180	81,254	59	26,506
66290 - Transportation	12,520	10,120	2,400	19	9,671	108,717	87,878	20,839	19	87,311
66305 - Travel-Employee Developm	7,683	3,970	3,713	48	0	34,500	21,688	12,811	37	(3,377)
66310 - Tuition	3,833	0	3,833	100	991	34,500	29,167	5,333	15	16,317
66320 - Uniforms	7,900	5,512	2,388	30	3,265	79,948	80,715	(767)	(1)	50,277
<b>Total Employee Development and Suppo</b>	<b>88,525</b>	<b>(64,122)</b>	<b>152,648</b>	<b>172</b>	<b>41,455</b>	<b>614,573</b>	<b>335,407</b>	<b>279,166</b>	<b>45</b>	<b>294,682</b>
<b>Business Development</b>										
66100 - Advertising	58,646	31,693	26,953	46	3,052	474,721	183,065	291,656	61	5,822
66110 - Allowance for Bad Debts	12,500	1,412	11,088	89	(272,046)	37,500	(3,601)	41,101	110	(279,981)
66200 - Memberships & Dues	37,711	20,613	17,098	45	15,179	321,604	274,132	47,472	15	264,915
66225 - Permits, Licenses & Taxes	0	111,621	(111,621)	0	0	0	111,621	(111,621)	0	0
66230 - Postage & Shipping	1,227	2,332	(1,105)	(90)	5,446	11,666	9,567	2,099	18	10,898
66240 - Promotional Activities	40,981	48,232	(7,251)	(18)	6,600	431,522	224,739	206,782	48	79,844
66250 - Promotional Materials	1,477	1,472	5	0	664	24,612	26,726	(2,114)	(9)	2,331
66300 - Travel-Business Developm	24,875	13,682	11,193	45	0	134,100	63,142	70,958	53	(2,300)
<b>Total Business Development</b>	<b>177,416</b>	<b>231,056</b>	<b>(53,640)</b>	<b>(30)</b>	<b>(241,105)</b>	<b>1,435,725</b>	<b>889,390</b>	<b>546,335</b>	<b>38</b>	<b>81,529</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$96,013	\$142,395	\$(46,382)	(48)	\$65,679	\$1,048,350	\$803,708	\$244,642	23	\$605,667
66150 - Equipment Rental/Leasing	7,840	9,401	(1,561)	(20)	9,583	73,260	45,206	28,054	38	37,575
66160 - Tenant Improvements	27,989	60,326	(32,337)	(116)	16,347	251,897	253,070	(1,174)	0	207,782
66270 - Repairs - Office Equipme	134,516	148,905	(14,389)	(11)	134,456	1,734,501	1,582,675	151,826	9	1,558,775
<b>Total Equipment Rentals and Repairs</b>	<b>266,357</b>	<b>361,026</b>	<b>(94,669)</b>	<b>(36)</b>	<b>226,064</b>	<b>3,108,007</b>	<b>2,684,658</b>	<b>423,349</b>	<b>14</b>	<b>2,409,799</b>
<b>Total Non-Personnel Expenses</b>	<b>9,579,687</b>	<b>10,278,384</b>	<b>(698,697)</b>	<b>(7)</b>	<b>7,887,652</b>	<b>84,023,704</b>	<b>81,420,697</b>	<b>2,603,007</b>	<b>3</b>	<b>70,615,106</b>
<b>Total Departmental Expenses before</b>	<b>13,633,006</b>	<b>9,741,136</b>	<b>3,891,870</b>	<b>29</b>	<b>11,769,952</b>	<b>121,813,477</b>	<b>112,664,937</b>	<b>9,148,540</b>	<b>8</b>	<b>107,186,570</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	10,770,972	10,770,972	0	0	10,786,337	100,043,834	100,043,834	0	0	96,035,009
<b>Total Depreciation and Amortization</b>	<b>10,770,972</b>	<b>10,770,972</b>	<b>0</b>	<b>0</b>	<b>10,786,337</b>	<b>100,043,834</b>	<b>100,043,834</b>	<b>0</b>	<b>0</b>	<b>96,035,009</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	2,237,002	2,975,028	738,027	33	1,489,345	17,033,480	27,159,849	10,126,369	59	10,654,303
<b>Total Passenger Facility Charges</b>	<b>2,237,002</b>	<b>2,975,028</b>	<b>738,027</b>	<b>33</b>	<b>1,489,345</b>	<b>17,033,480</b>	<b>27,159,849</b>	<b>10,126,369</b>	<b>59</b>	<b>10,654,303</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	1,938,016	2,465,319	527,303	27	1,488,337	14,774,702	21,786,430	7,011,729	47	9,643,435
<b>Total Customer Facility Charges</b>	<b>1,938,016</b>	<b>2,465,319</b>	<b>527,303</b>	<b>27</b>	<b>1,488,337</b>	<b>14,774,702</b>	<b>21,786,430</b>	<b>7,011,729</b>	<b>47</b>	<b>9,643,435</b>
<b>Federal Relief Grants</b>										
71130 - Federal Relief Grants	20,000,000	0	(20,000,000)	(100)	0	60,000,000	65,234,756	5,234,756	9	54,326,406
<b>Total Federal Relief Grants</b>	<b>20,000,000</b>	<b>0</b>	<b>(20,000,000)</b>	<b>(100)</b>	<b>0</b>	<b>60,000,000</b>	<b>65,234,756</b>	<b>5,234,756</b>	<b>9</b>	<b>54,326,406</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(54,686)	(21,500)	33,186	61	(22,237)	(508,557)	(199,563)	308,994	61	(224,187)
71213 - Quieter Home - Burden	0	(10,187)	(10,187)	0	(9,037)	0	(86,402)	(86,402)	0	(97,316)
71214 - Quieter Home - Overhead	0	(20,188)	(20,188)	0	(15,467)	0	(162,006)	(162,006)	0	(110,624)
71215 - Quieter Home - Material	(1,295,358)	(1,683,455)	(388,097)	(30)	(1,263,893)	(12,457,223)	(10,862,453)	1,594,770	13	(8,660,244)
71216 - Quieter Home Program	1,189,245	1,574,303	385,058	32	1,501,806	11,432,727	9,160,235	(2,272,492)	(20)	7,519,811
71225 - Joint Studies - Material	0	0	0	0	0	(50,000)	0	50,000	100	0
<b>Total Quieter Home Program</b>	<b>(160,799)</b>	<b>(161,027)</b>	<b>(228)</b>	<b>0</b>	<b>191,173</b>	<b>(1,583,053)</b>	<b>(2,150,189)</b>	<b>(567,136)</b>	<b>(36)</b>	<b>(1,572,561)</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Interest Income</b>										
71310 - Interest - Investments	\$624,611	\$610,757	\$(13,854)	(2)	\$675,497	\$5,916,394	\$5,286,932	\$(629,462)	(11)	\$6,842,867
71330 - Interest - Variable Debt	0	9,984	9,984	0	0	0	193,080	193,080	0	104,203
71340 - Interest - Note Receivab	120,170	77,631	(42,539)	(35)	130,461	1,093,297	893,615	(199,682)	(18)	1,182,614
71350 - Interest - Other	80,311	44,854	(35,457)	(44)	0	1,066,331	1,162,111	95,779	9	121,039
71361 - Interest Income - 2010 Bonds	0	0	0	0	0	0	0	0	0	(140,938)
71363 - Interest Income - 2013 Bonds	0	0	0	0	23,171	0	90,601	90,601	0	262,066
71364 - Interest Income - 2017 Bond A	0	8,104	8,104	0	10,207	0	71,524	71,524	0	122,543
71365 - Interest Income - 2014 Bond A	0	21,793	21,793	0	27,167	0	164,572	164,572	0	259,097
71366 - Interest Income - 2019A Bond	0	80,126	80,126	0	151,073	0	720,648	720,648	0	1,471,543
71367 - Interest Income - 2020A Bond	0	9,514	9,514	0	(16,114)	0	70,636	70,636	0	198,333
71368 - Interest Income - 2021 Bond A	0	474,165	474,165	0	0	0	1,852,206	1,852,206	0	0
<b>Total Interest Income</b>	<b>825,092</b>	<b>1,336,929</b>	<b>511,836</b>	<b>62</b>	<b>1,001,462</b>	<b>8,076,022</b>	<b>10,505,925</b>	<b>2,429,903</b>	<b>30</b>	<b>10,423,367</b>
<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	(31,493)	0	31,493	100	0	(125,972)	0	125,972	100	0
71412 - Interest Expense 2013 Bonds	(1,439,113)	0	1,439,113	100	(1,473,758)	(12,952,013)	(7,195,563)	5,756,450	44	(13,263,825)
71413 - Interest Expense 2014 Bond A	(1,300,065)	(1,300,065)	0	0	(1,318,995)	(11,700,587)	(11,700,587)	0	0	(11,870,955)
71414 - Interest Expense 2017 Bond A	(1,132,979)	(1,132,979)	0	0	(1,154,104)	(10,196,813)	(10,196,813)	0	0	(10,386,938)
71415 - Interest Exp 2019A Bond	(1,843,425)	(1,843,425)	0	0	(1,857,675)	(16,590,825)	(16,590,825)	0	0	(16,719,075)
71416 - Interest Expense 2020A Bond	(945,813)	(945,813)	0	0	(1,003,417)	(8,512,313)	(8,643,125)	(130,812)	(2)	(9,030,750)
71417 - Interest Expense - 2021 Bond	0	(6,833,852)	(6,833,852)	0	0	0	(25,765,828)	(25,765,828)	0	0
71420 - Interest Expense-Variable Debt	0	(91,425)	(91,425)	0	0	0	(395,993)	(395,993)	0	0
71430 - LOC Fees - C/P	(76,273)	0	76,273	100	0	(646,179)	(40,000)	606,179	94	0
71450 - Trustee Fee Bonds	(5,750)	0	5,750	100	0	(17,250)	(1,200)	16,050	93	(4,400)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(2,000)	(350)	1,650	83	0
71460 - Interest Expense - Other	16,966	48,436	31,471	185	16,966	(2,897,310)	(5,253,330)	(2,356,020)	(81)	276,010
71461 - Interest Expense - Cap Leases	(45,660)	(45,660)	0	0	(48,051)	(418,286)	(418,286)	0	0	(439,163)
<b>Total Interest Expense</b>	<b>(6,803,605)</b>	<b>(12,144,783)</b>	<b>(5,341,178)</b>	<b>(79)</b>	<b>(6,839,035)</b>	<b>(64,059,547)</b>	<b>(86,201,900)</b>	<b>(22,142,353)</b>	<b>(35)</b>	<b>(61,439,096)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	1,131,208	2,266,745	1,135,537	100	1,166,263	10,265,460	14,814,959	4,549,499	44	10,577,803
<b>Total Amortization</b>	<b>1,131,208</b>	<b>2,266,745</b>	<b>1,135,537</b>	<b>100</b>	<b>1,166,263</b>	<b>10,265,460</b>	<b>14,814,959</b>	<b>4,549,499</b>	<b>44</b>	<b>10,577,803</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2022  
(Unaudited)

Print Date: 4/11/2022  
Print Time: 2:34:51PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$391	\$391	0	\$127
71521 - Fixed Asset Disposal-Loss	0	(13,113,682)	(13,113,682)	0	0	0	(13,113,682)	(13,113,682)	0	0
71530 - Gain/Loss On Investments	0	(22,512,925)	(22,512,925)	0	18,779	0	(48,373,083)	(48,373,083)	0	(6,795,589)
71540 - Discounts Earned	0	1,589	1,589	0	0	0	5,818	5,818	0	5,360
71610 - Legal Settlement Expense	(2,500)	0	2,500	100	0	(7,500)	0	7,500	100	(60,814)
71620 - Other non-operating revenue (e	0	538	538	0	0	0	249,974	249,974	0	106,397
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>(2,500)</b>	<b>(35,624,481)</b>	<b>(35,621,981)</b>	<b>424,879)</b>	<b>18,779</b>	<b>(7,500)</b>	<b>(61,230,583)</b>	<b>(61,223,083)</b>	<b>(816,308)</b>	<b>(6,744,519)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>19,164,414</b>	<b>(38,886,269)</b>	<b>(58,050,683)</b>	<b>(303)</b>	<b>1,483,676</b>	<b>44,499,563</b>	<b>(10,080,753)</b>	<b>(54,580,316)</b>	<b>(123)</b>	<b>(25,869,138)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	0	1,081,277	1,081,277	0	898,760	207,374	3,169,441	2,962,067	1,428	8,737,709
<b>Total Capital Grant Contribution</b>	<b>0</b>	<b>1,081,277</b>	<b>1,081,277</b>	<b>0</b>	<b>898,760</b>	<b>207,374</b>	<b>3,169,441</b>	<b>2,962,067</b>	<b>1,428</b>	<b>8,737,709</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>5,239,564</b>	<b>58,317,100</b>	<b>(53,077,537)</b>	<b>(1,013)</b>	<b>23,141,205</b>	<b>177,150,373</b>	<b>219,620,083</b>	<b>(42,469,709)</b>	<b>(24)</b>	<b>168,614,731</b>
<b>Net Income/(Loss)</b>	<b>15,585,055</b>	<b>(27,666,578)</b>	<b>(43,251,633)</b>	<b>(278)</b>	<b>69,438</b>	<b>(2,334,815)</b>	<b>(3,545,732)</b>	<b>(1,210,917)</b>	<b>(52)</b>	<b>(31,207,370)</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	0	(87,942)	(87,942)	0	(125,000)	(635,600)	(228,977)	406,623	64	(238,776)
73299 - Capitalized Equipment Co	0	87,942	87,942	0	125,000	0	228,977	228,977	0	238,776
<b>Total Equipment Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(635,600)</b>	<b>0</b>	<b>635,600</b>	<b>100</b>	<b>0</b>

# Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2022

Presented by:  
Elizabeth Stewart  
Director, Accounting

April 25, 2022

# Market Commentary

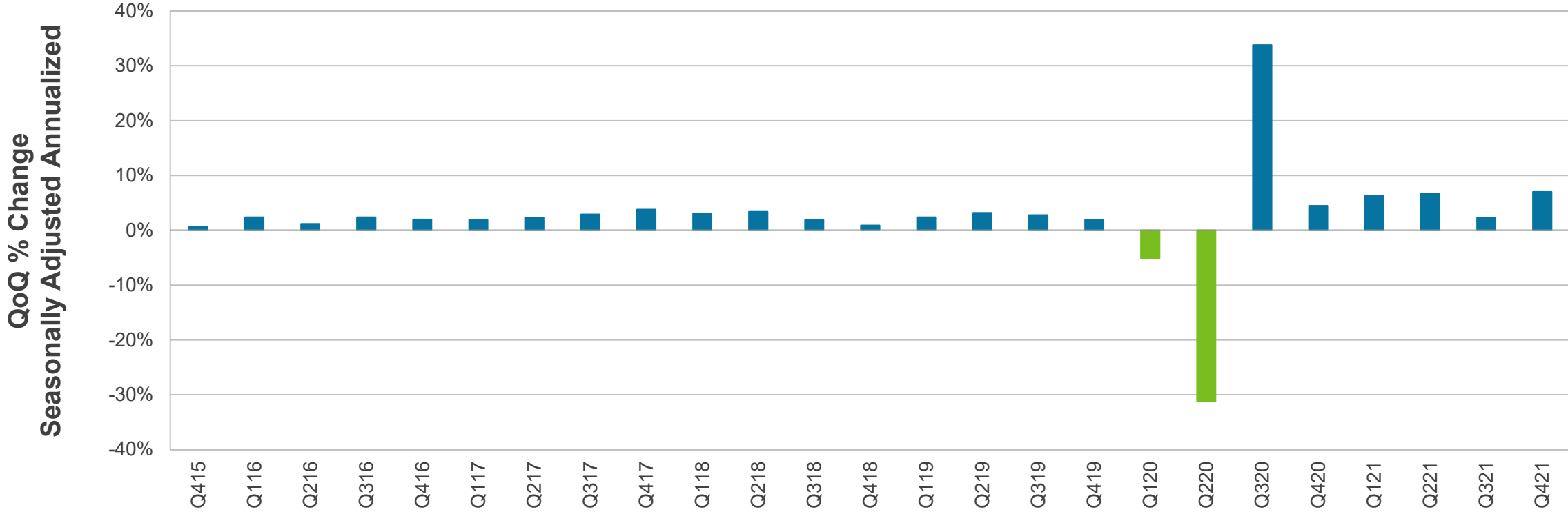
The Russian invasion into Ukraine and resulting Western sanctions on Russia have fueled volatility in financial markets. The latest escalation has exacerbated inflationary pressures, particularly in energy and commodities, and has caused tightening conditions in financial markets. While consumer spending and economic growth remain strong, we believe an extended conflict in Eastern Europe along with elevated energy prices increases the risk of an economic slowdown later this year. While we expect the Fed to tighten monetary policy, the FOMC has very little margin for error as it attempts to combat inflation without pushing the economy into a recession. Over the near-term, we expect financial market volatility to remain elevated and conditions to remain tighter with heightened geopolitical risk, supply chain bottlenecks and persistent inflation, and the Fed's pivot to less accommodative monetary policy.

The Federal Open Market Committee (FOMC) raised the federal funds rate by 0.25% at their March 16th meeting to a target range of 0.25% to 0.50%. The Federal Reserve also ended their bond-buying program as expected in March, which included the purchase of treasury and agency mortgage-backed securities. Fed Chair Powell suggested that balance sheet runoff could begin as early as their next meeting in May, sooner than previously anticipated, and that the pace of the unwind will likely be faster than in the previous quantitative tightening cycle. The dot plot favors six additional rate hikes in 2022, which implies a 25 basis point rate hike at each remaining meeting this year, but the Fed hasn't ruled out incorporating one or more 50 basis point hikes to address inflation. The FOMC's Summary of Economic Projections forecasts higher Personal Consumption Expenditure (PCE) inflation this year at 4.3% and a lower growth rate of 2.8% real GDP. We are anticipating additional rates hikes by the Fed this year, but we do not believe that monetary policy is on a pre-set course and expect the Fed's policy adjustments will depend on developments in the economy.

# Fourth Quarter GDP

According to the third estimate, fourth quarter GDP grew at an annualized rate of 6.9%, revised slightly downward from the second estimate of 7.0%. Economic growth reaccelerated in the fourth quarter after slowing to a pace of 2.3% growth in the third quarter, bringing overall GDP growth for 2021 to 5.7%. The most significant contributor to fourth quarter growth was inventory build, potentially reflecting some easing in supply chain disruptions. The fourth-quarter's build will make for a tough comparison in the first quarter. The consensus estimate calls for 1.1% GDP growth in the first quarter, 3.0% growth in the current quarter, and 3.3% growth for 2022.

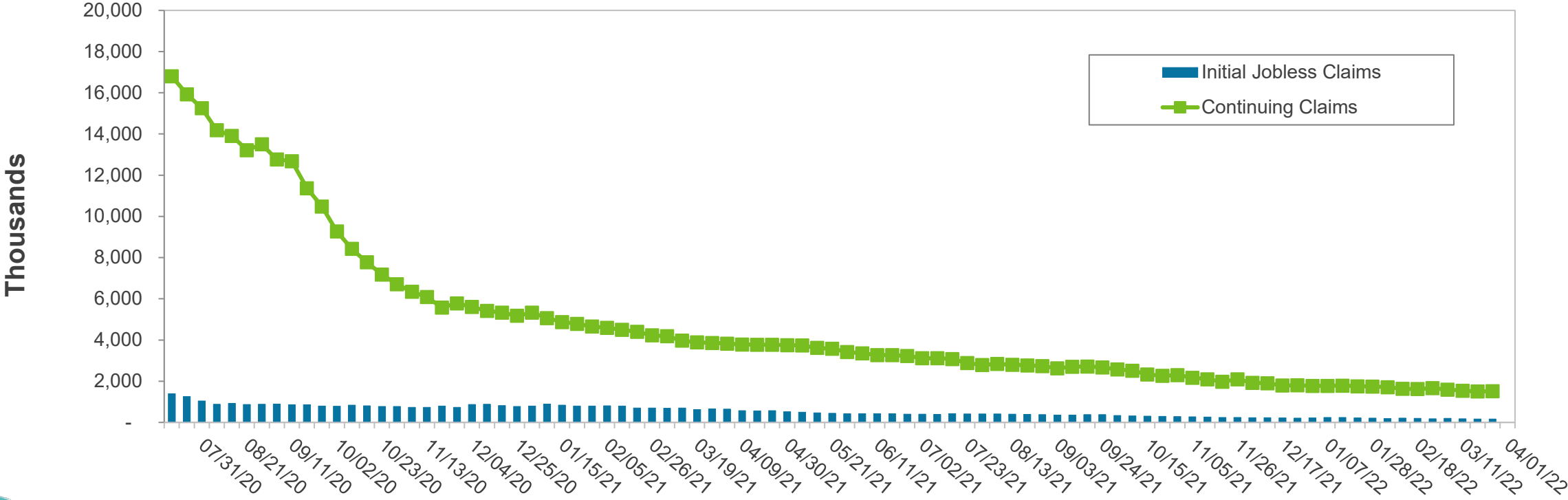
**U.S. Gross Domestic Product (QoQ)**  
Fourth Quarter 2015 – Fourth Quarter 2021



# Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims was only 166,000, down from 171,000 in the prior week. The level of continuing unemployment claims (where the data is lagged by one week) was 1.523 million. Continuing jobless claims have declined significantly from the peak of nearly 25 million in May 2020, and have dropped below pre-pandemic levels (the 2019 average was 1.7 million).

**Initial Jobless Claims and 4-Week Moving Average**  
July 17, 2020 – April 1, 2022

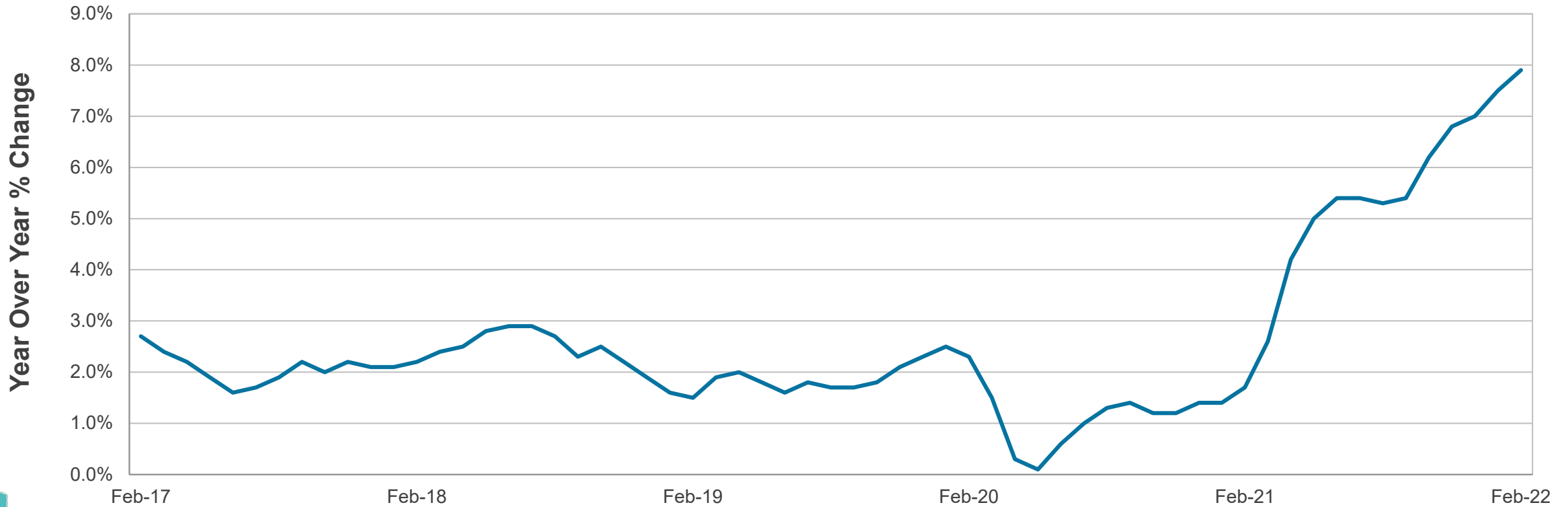




# Consumer Price Index

Although U.S. consumer prices were in line with expectations in February, inflation hit a 40-year high. The Consumer Price Index (CPI) was up 7.9% year-over-year in February, versus a 7.5% year-over-year gain in January. Core CPI (CPI less food and energy) was up 6.4% year-over-year in February, versus up 6.0% in January. Rising food and rent prices were primary contributors to the big increase, as well as the month-end surge in gas prices, which is likely to be even more pronounced in the March report. Core PCE, the Fed's preferred metric, was up 5.4% year-over-year in February. Current inflation readings continue to run well above the Fed's longer-run target of around 2.0%. We believe pricing pressures are likely remain elevated longer than anticipated as a result of the conflict in Eastern Europe and spike in COVID cases in China.

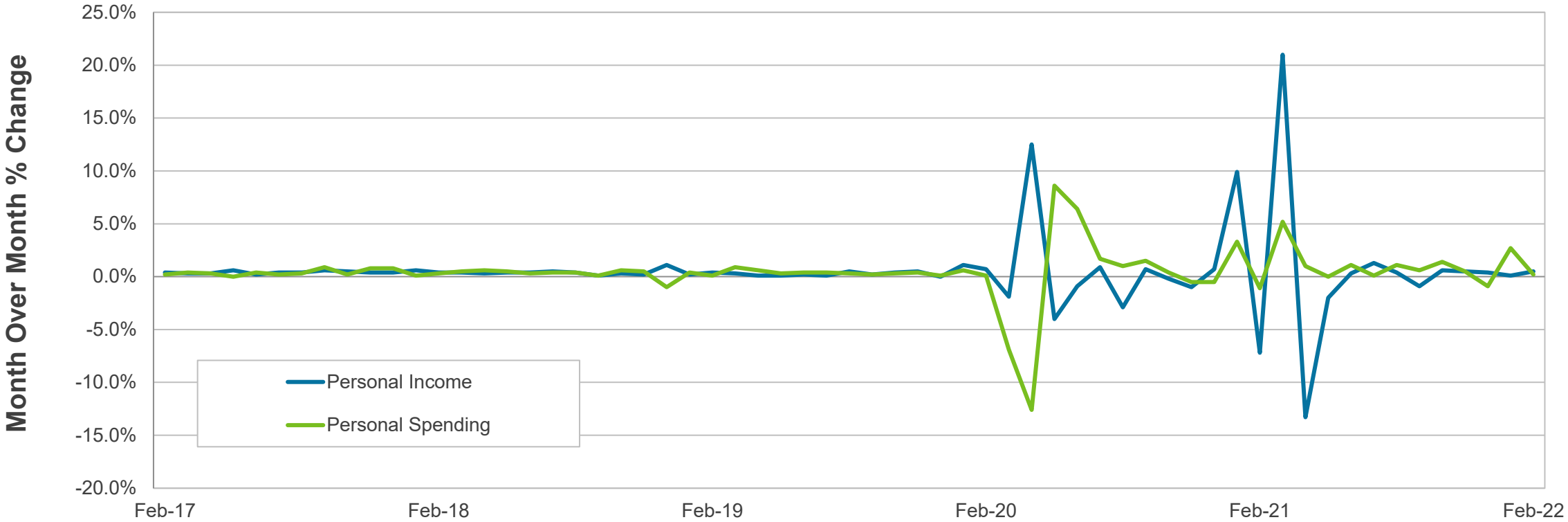
**Consumer Price Index (YoY%)**  
February 2017 – February 2022



# Personal Income and Spending

Personal income improved 0.5% in February from only a 0.1% increase in January. Consumer spending was up 0.2% in February versus a jump of 2.7% in January as spending levels normalized after COVID-related swings in December and January. Higher gasoline prices showed signs of displacing other discretionary spending. Real consumer spending, adjusted for inflation, was down 0.4% in February, after a 2.1% gain in January. The personal savings rate was 6.3% in February, below pre-pandemic levels as inflation impacted the cost of goods and services.

**Personal Income and Spending (MoM%)**  
February 2017 – February 2022



# Consumer Confidence Index

The Consumer Confidence index improved to 107.2 in March after a large downward revision from 110.5 to 105.7 in February. Higher energy, food and shelter prices weighed on sentiment, along with heightened geopolitical risks. The index remains above its long-run average of 95, however, mainly due to the strong labor market and higher income prospects.

**Consumer Confidence Index**  
March 2017 – March 2022



# Existing Home Sales

Existing home sales declined 7.2% in February to a seasonally adjusted rate of 6 million units, the largest drop in a year as rising mortgage rates and elevated prices caused affordability issues for many buyers. On a year-over-year basis, sales of existing homes were down 2.4% in February. Inventories of previously-owned homes remain near record lows.

**U.S. Existing Home Sales (MoM)**  
February 2012 – February 2022



Source: Bloomberg.

# New Home Sales

New home sales were down 2.0% in February to an annualized rate of 772,000 units. On a year-over-year basis, the pace of new home sales was down 6.2% in February. Higher mortgage rates and soaring costs of building materials are taking a toll on demand for new single-family homes.

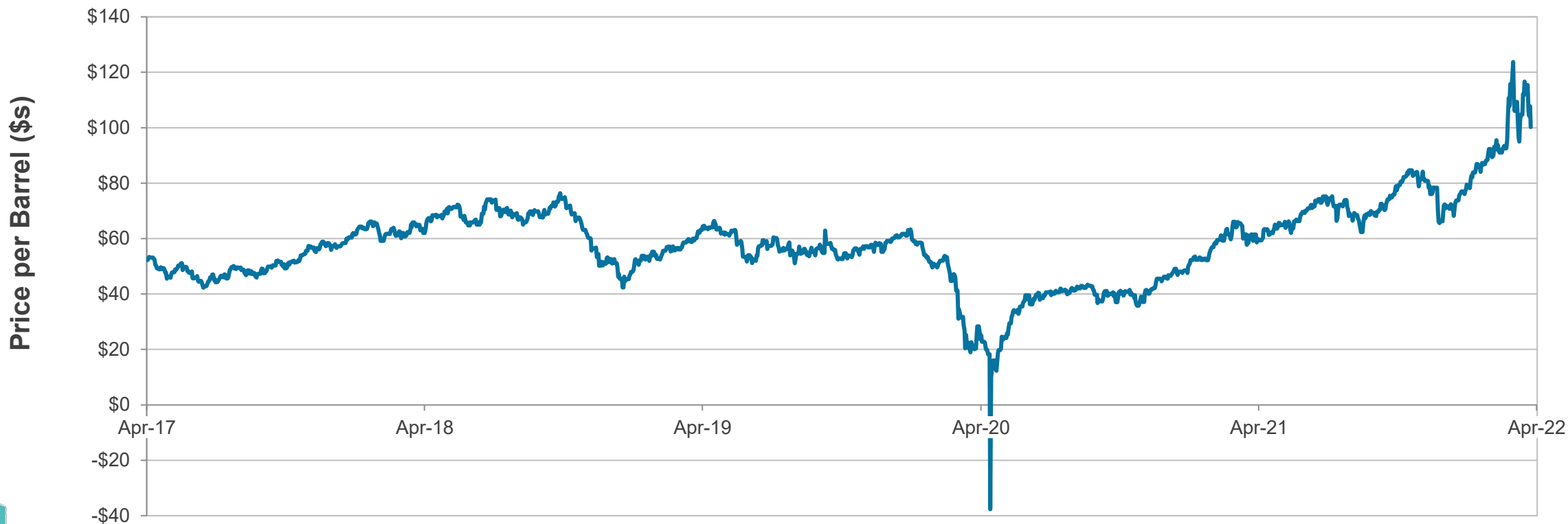
**U.S. New Home Sales**  
February 2012 – February 2022



# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$98.26 per barrel on April 8, after surging to a closing price of \$123.70 on March 8 (the highest level since 2008) as Russia's invasion of Ukraine roiled commodities markets and prompted boycotts of Russian oil supplies. WTI fell below its one month average of \$105.35 and is trading well above its one year average of \$77.97. OPEC and its allies (i.e. OPEC+) have been gradually boosting production in measured steps since last summer. The group recently agreed to raise their collective production by another 400,000 barrels a day in April, on pace with what the group agreed to last year. The US announced that it will release a record 180 million barrels at a rate of 1 million barrels per day from its Strategic Petroleum Reserve. The International Energy Agency (IEA) will also be releasing an additional 60 million barrels, for a total of 240 million barrels over the next six months from the US and IEA combined.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
April 8, 2017 – April 8, 2022



# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$3.38 per gallon on March 11, below its one month average of \$3.51 and above its one year average of \$2.22. Rising travel demand and higher oil prices in the wake of the Russian invasion of Ukraine have boosted jet fuel prices. The price of jet fuel is now much higher than the 2019 average price of \$1.88 per gallon.

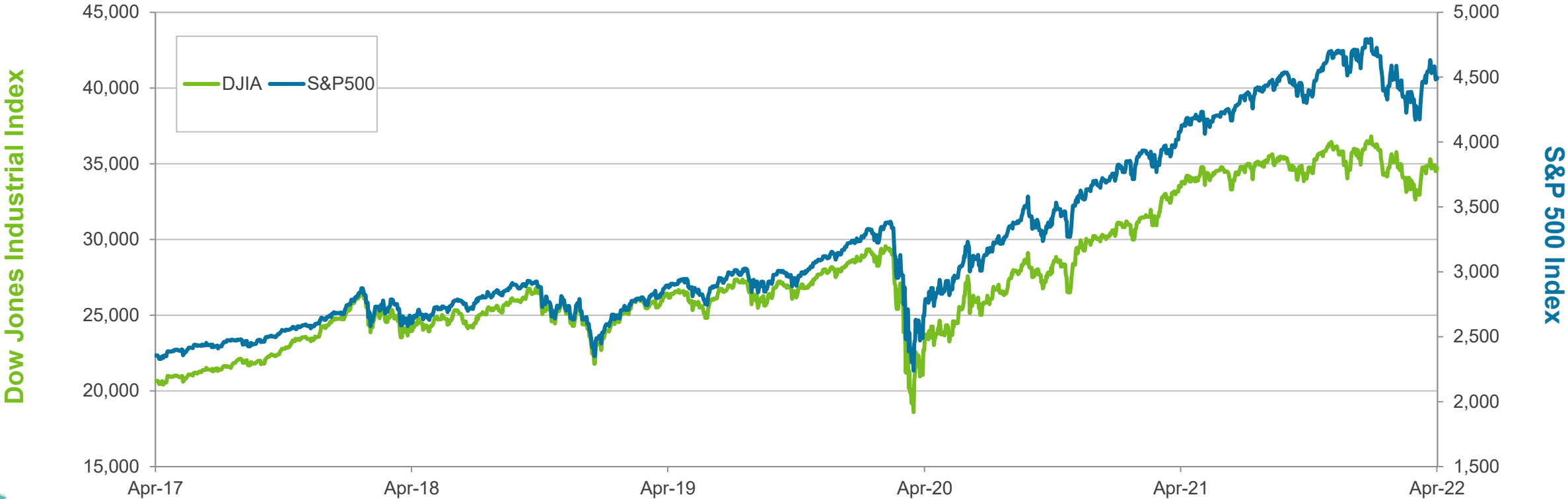
**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
April 8, 2017 – April 8, 2022



# U.S. Equity Markets

US equity market performance was strong in 2021 with the S&P 500 up 27%, following a 16% gain in 2020. The DJIA rose nearly 19% in 2021, following a 7% gain in 2020. However, market volatility has recently increased and on a year-to-date basis the S&P and DJIA are down 5.8% and 4.5%, respectively. The tech-heavy NASDAQ Composite index is down 12.4%, year-to-date. Equity markets have been under pressure recently as elevated inflation and geopolitical concerns fueled risk-off sentiment.

**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
April 8, 2017 – April 8, 2022

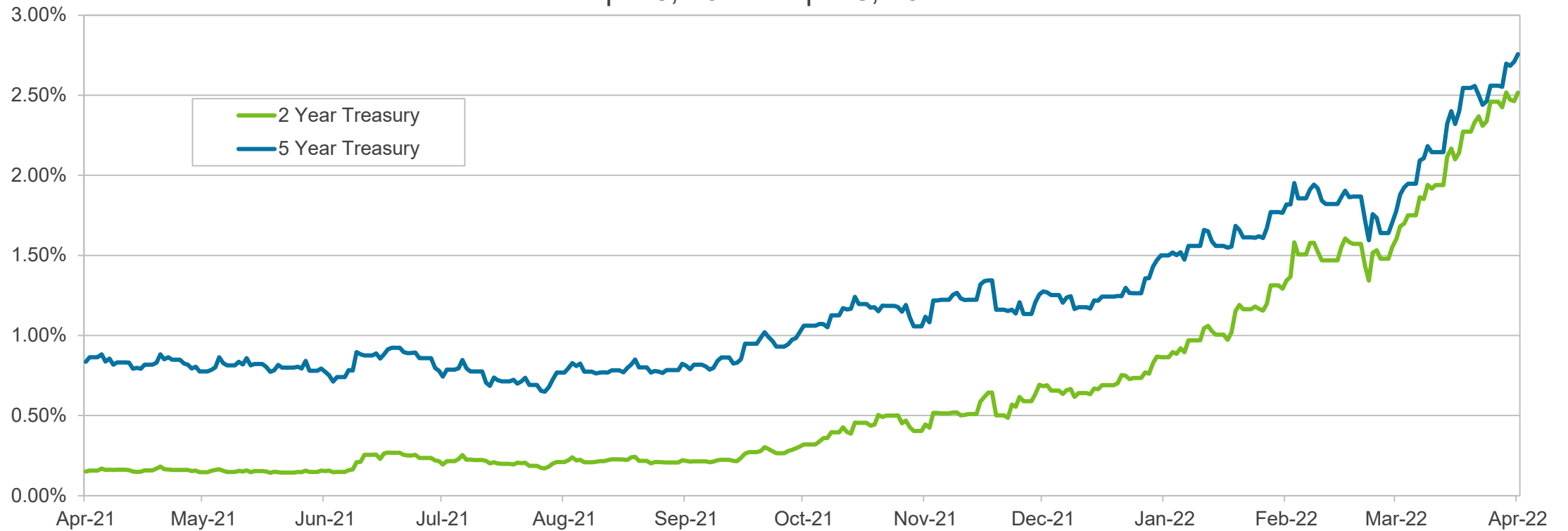




# Treasury Yield History

Year-to-date, the yield on 5-year Treasuries is roughly 150 basis points higher, while the yield on 2-year Treasuries is about 180 basis points higher.

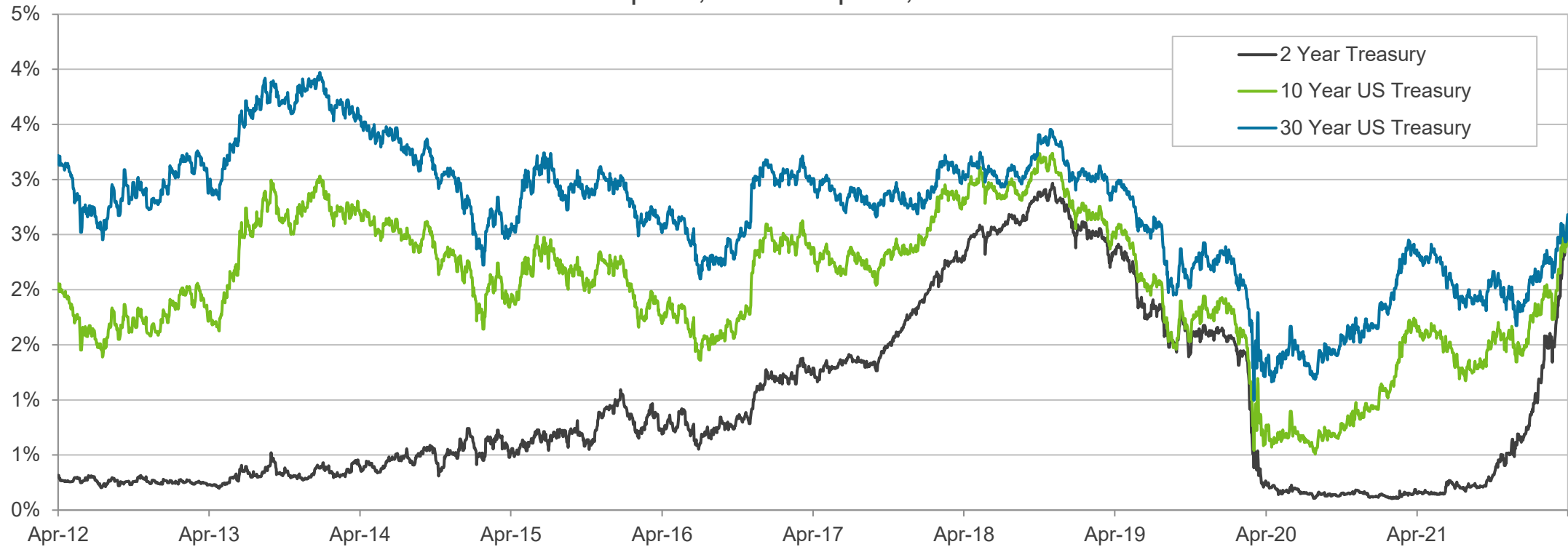
**2- and 5-year U.S. Treasury Yields**  
April 8, 2021 – April 8, 2022



# Treasury Yield History

The spread between the 2-year Treasury yield and the 10-year Treasury yield is roughly 19 basis points, versus 147 basis points at this time last year. The spread between the 2-year Treasury yield and 10-year Treasury yield is below longer-term trends, as the average spread since 2003 has been about 130 basis points. The yield curve briefly inverted between 2- and 10-year Treasuries in early April. The Treasury yield curve has flattened over the past few months as the Fed has pivoted toward a more hawkish outlook for monetary policy.

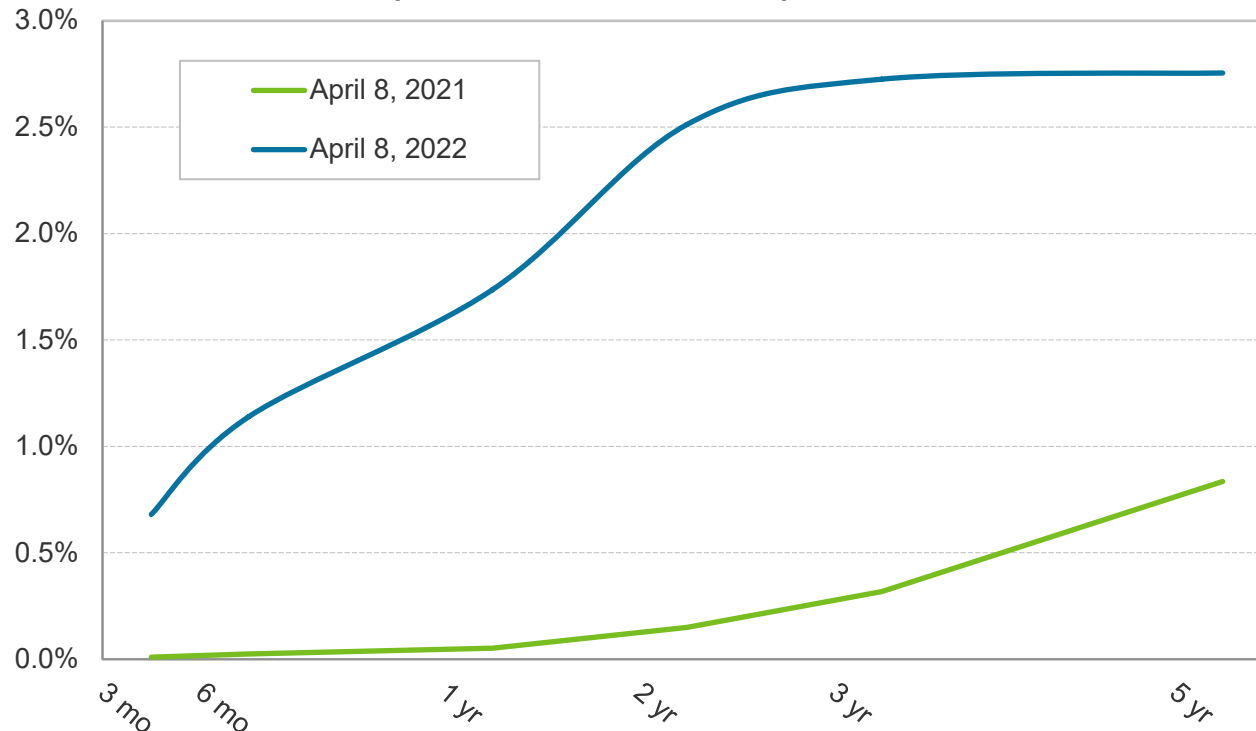
**2-, 10- and 30-year U.S. Treasury Yields**  
April 8, 2012 – April 8, 2022



# U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 67 basis points, the 2-Year Treasury yield is about 236 basis points higher, and the 10-Year Treasury yield is up about 108 basis points, on a year-over-year basis.

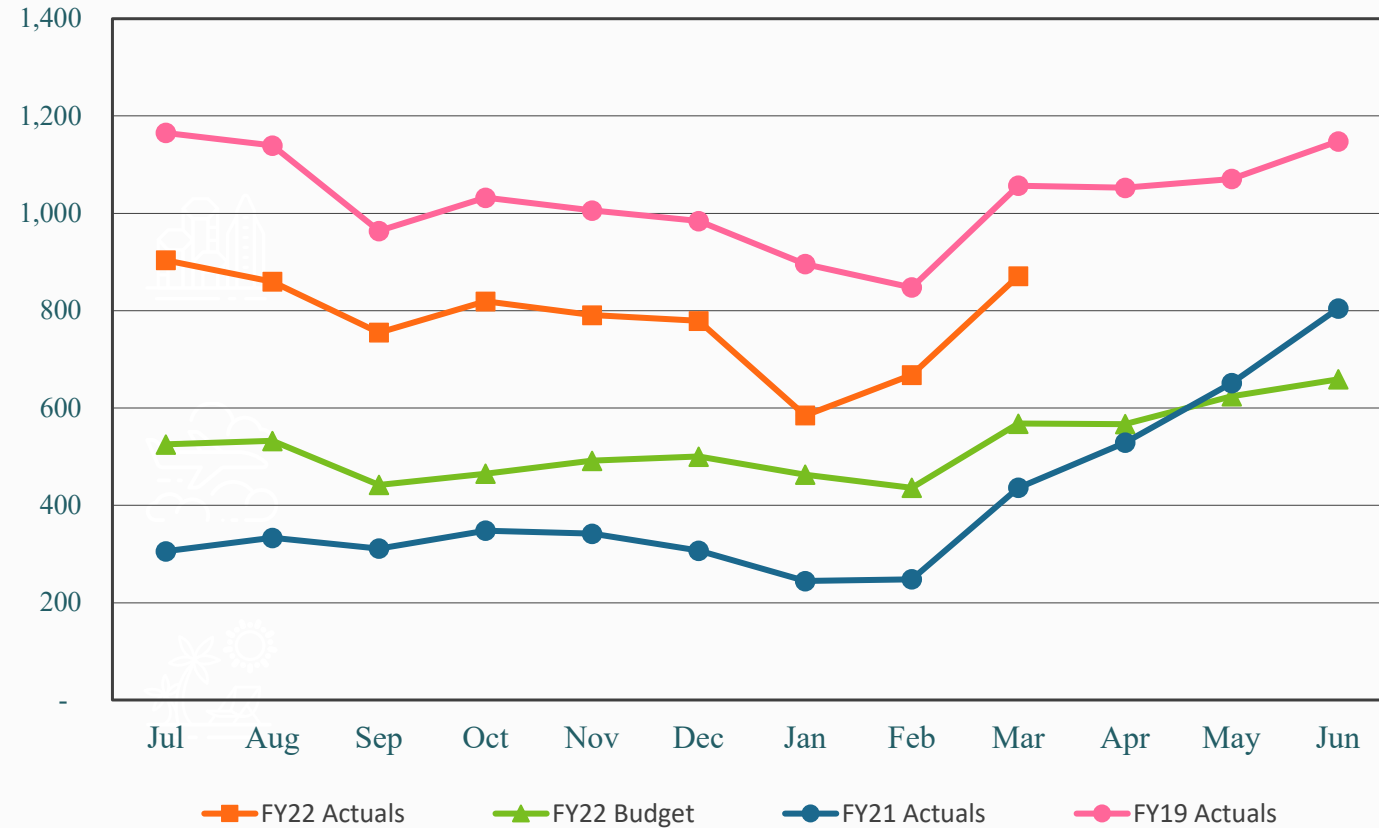
**U.S. Treasury Yield Curve**  
April 8, 2021 versus April 8, 2022



	04/08/2021	04/08/2022	Change
<b>3-Mo.</b>	0.01%	0.68%	0.67%
<b>6-Mo.</b>	0.03%	1.14%	1.11%
<b>1-Yr.</b>	0.05%	1.74%	1.69%
<b>2-Yr.</b>	0.15%	2.51%	2.36%
<b>3-Yr.</b>	0.32%	2.73%	2.41%
<b>5-Yr.</b>	0.84%	2.75%	1.91%
<b>10-Yr.</b>	1.62%	2.70%	1.08%
<b>20-Yr.</b>	2.19%	2.91%	0.72%
<b>30-Yr.</b>	2.31%	2.72%	0.41%

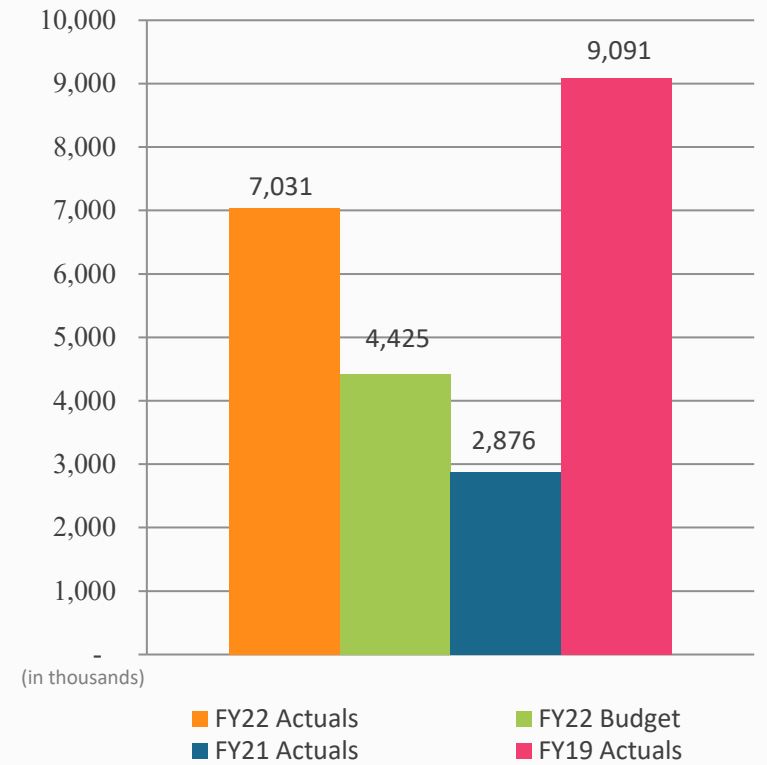
# Enplanements

Thousands

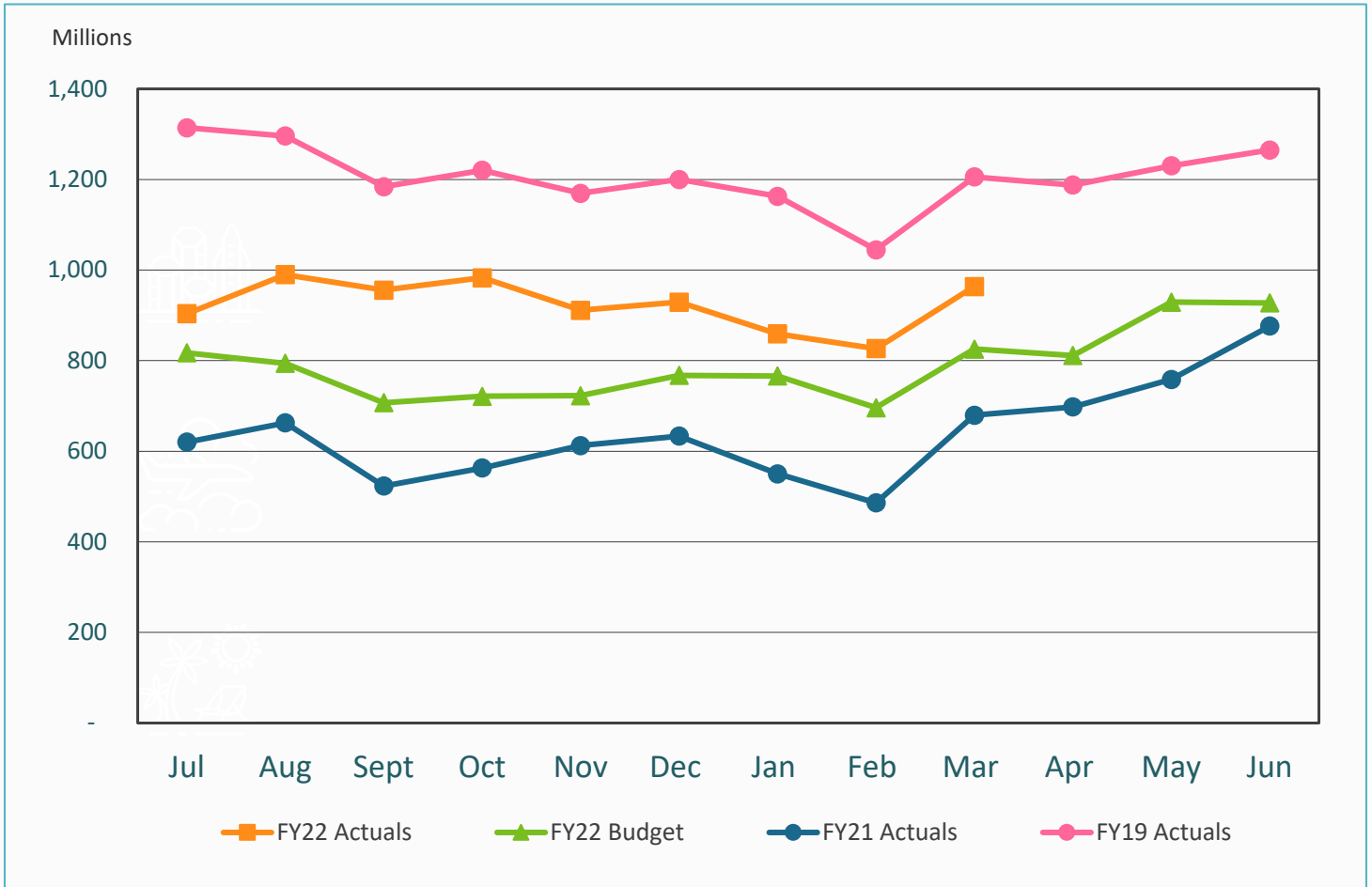


FY22 YTD Act Vs.  
FY22 YTD Budget  
58.9%

FY22 YTD Act Vs.  
FY21 YTD Act  
144.5%

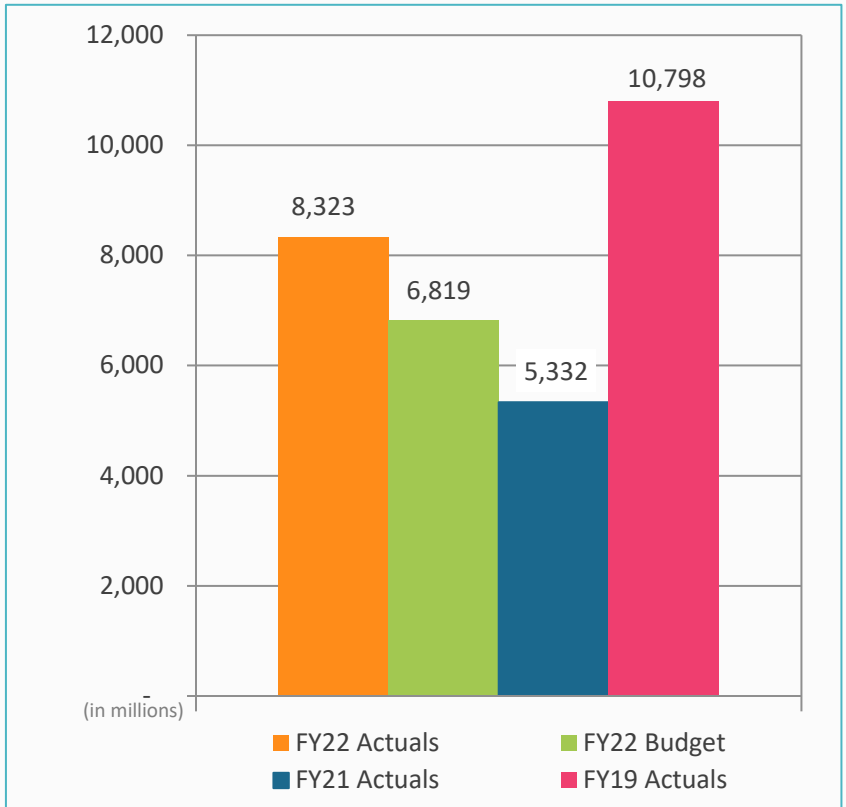


# Landed Weights

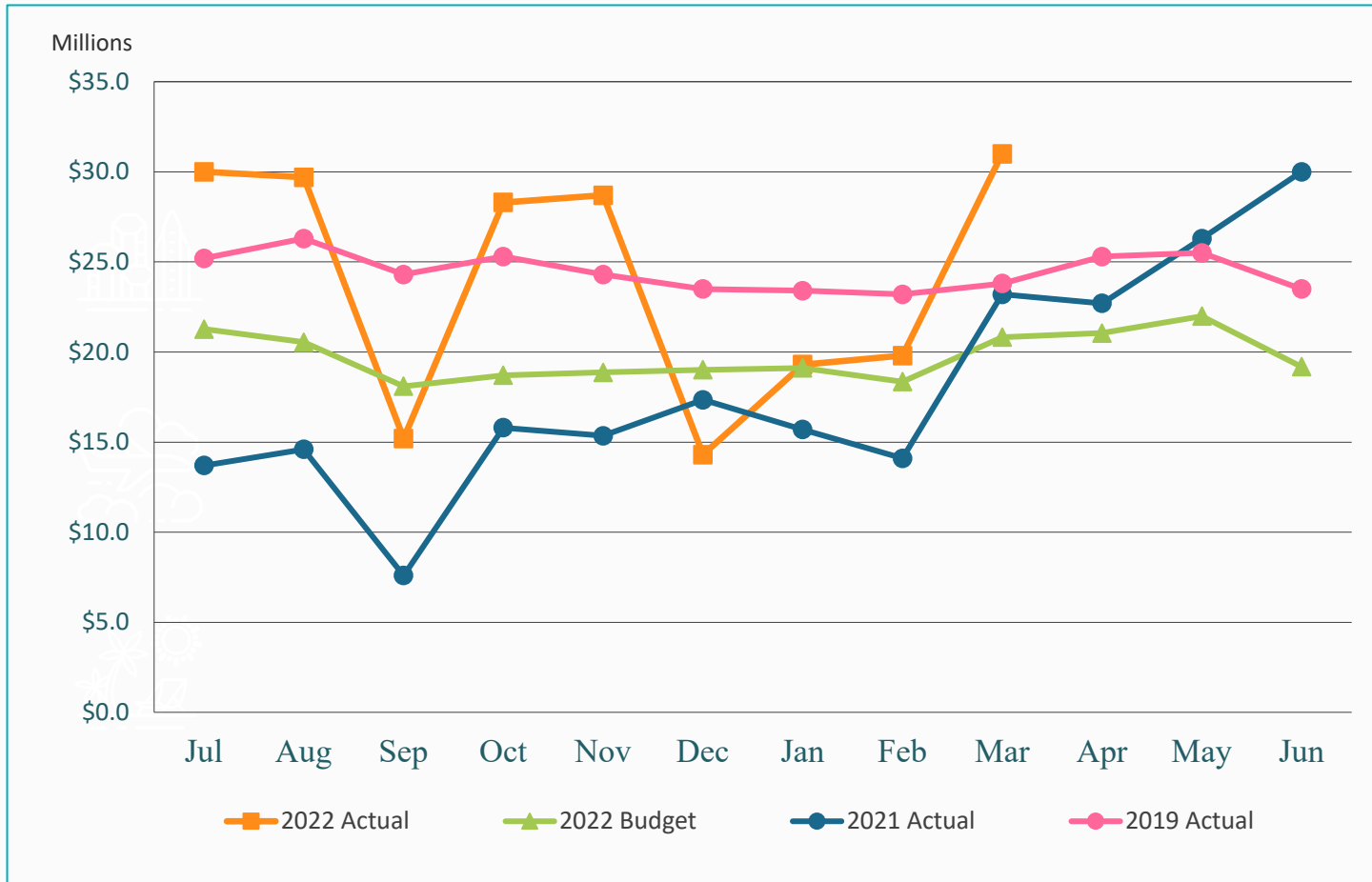


FY22 YTD Act Vs. FY22 YTD Budget  
22.1%

FY22 YTD Act Vs. FY21 YTD Act  
56.1%

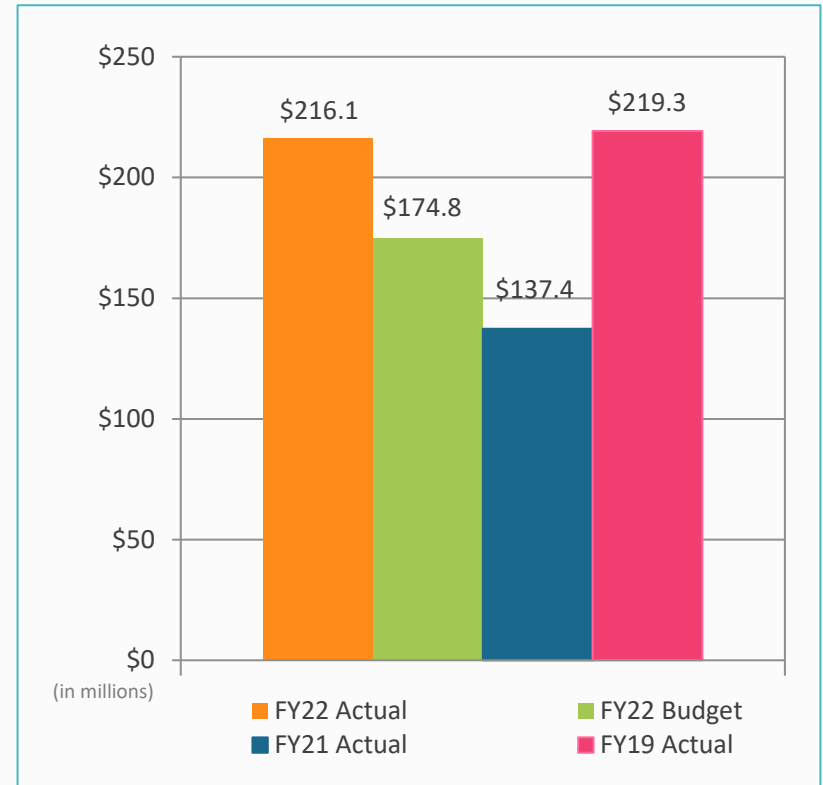


# Total Operating Revenue (Unaudited)

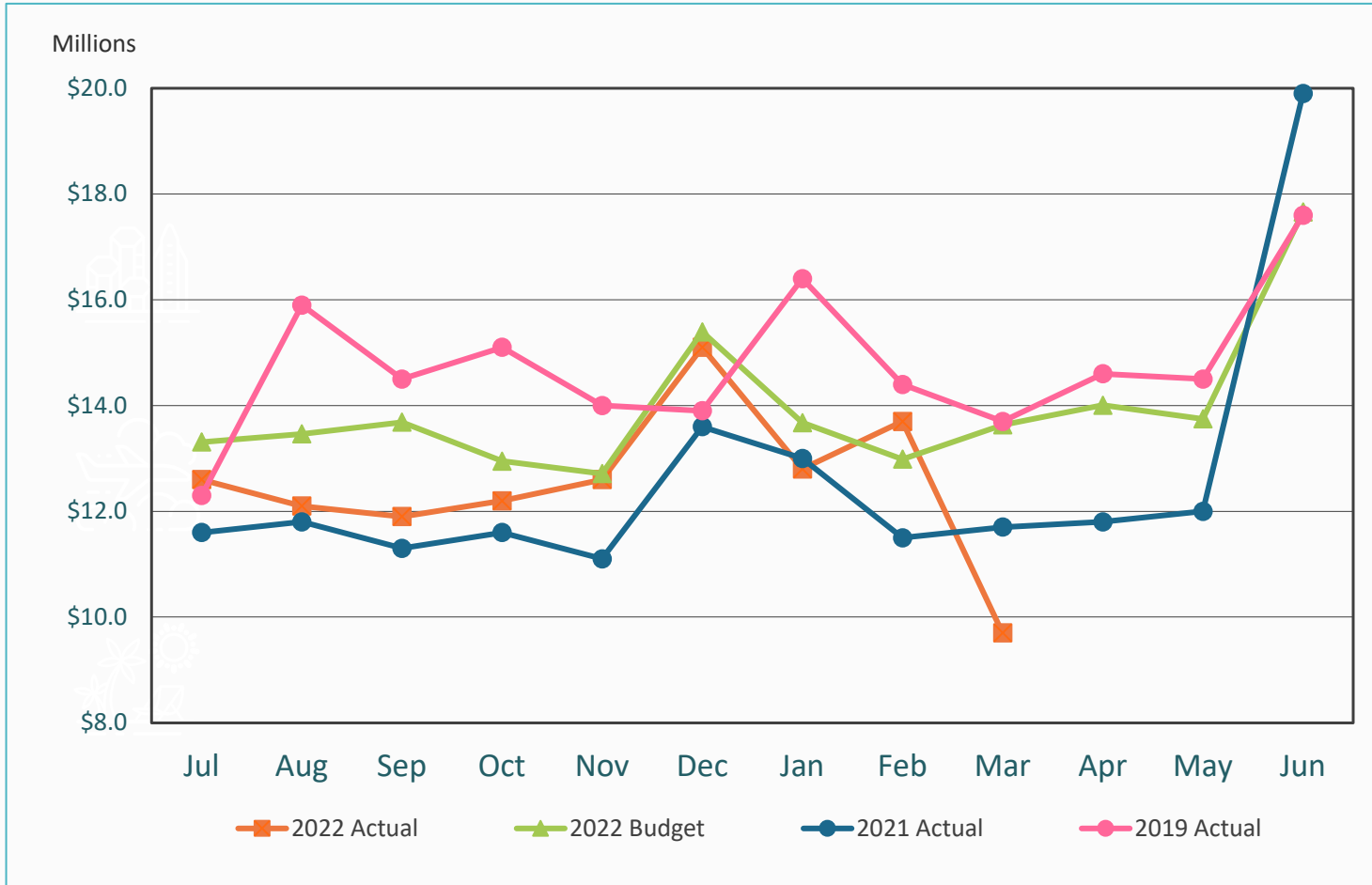


FY22 YTD Act Vs.  
FY22 YTD Budget  
23.6%

FY22 YTD Act Vs.  
FY21 YTD Act  
57.3%

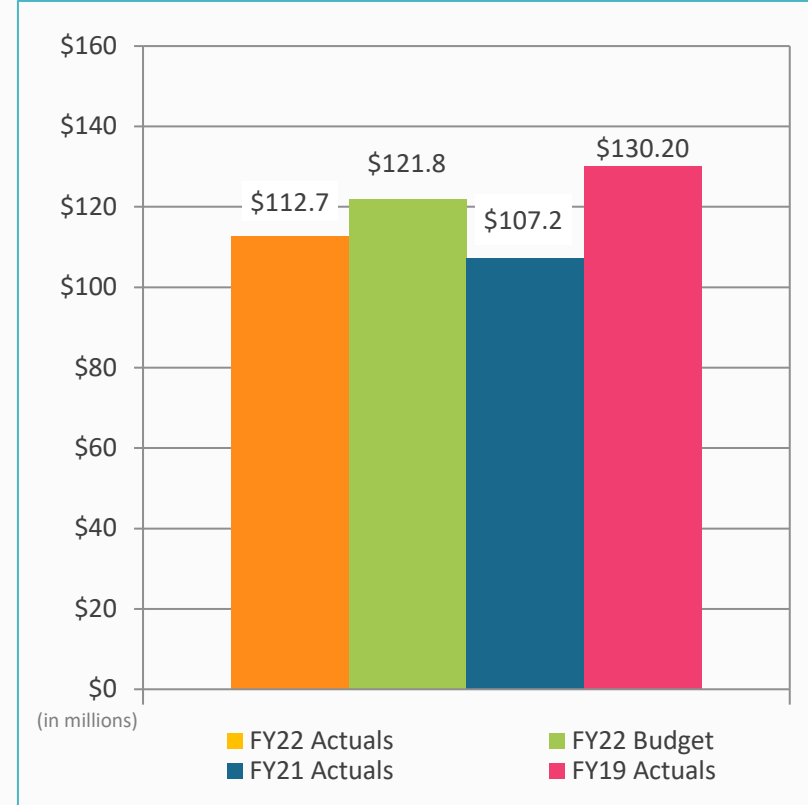


# Total Operating Expenses (Unaudited)



FY22 YTD Act Vs.  
FY22 YTD Budget  
7.5%

FY22 YTD Act Vs.  
FY21 YTD Act  
-5.1%



## Connecting the world safely

We're raising the bar to bring you a safe and clean travel experience. Here's how you can join us:



**Practice social distancing:**  
Help out by spreading out



**Wear face coverings:**  
See a United representative if you need one



**Use the United app:**  
For a more touchless airport experience and up-to-date information

Learn more about our  
United Clean Plus commitment at  
[united.com/cleanplus](https://www.united.com/cleanplus)

Developed in partnership with  
Cleveland Clinic

A STAR ALLIANCE MEMBER

# Revenue & Expense (Unaudited) For the Nine Months Ended March 31, 2022 and 2021



# Operating Revenues for the Nine Months Ended March 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 105,111	\$ 105,196	\$ 85	-	\$ 85,405
Terminal concessions	9,425	17,890	8,465	90%	6,497
Rental car	13,505	26,990	13,485	100%	9,341
Parking	18,619	31,879	13,260	71%	13,641
Other operating	28,155	34,119	5,964	21%	22,524
<b>Total operating revenues</b>	<b>\$ 174,815</b>	<b>\$ 216,074</b>	<b>\$ 41,259</b>	<b>24%</b>	<b>\$ 137,408</b>

# Operating Expenses for the Nine Months Ended March 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 37,790	\$ 31,244	\$ 6,546	17%	\$ 36,571
Contractual services	23,715	23,984	(269)	(1)%	17,646
Safety and security	26,479	25,182	1,297	5%	25,473
Space rental	7,988	7,906	82	1%	7,665
Utilities	10,535	10,704	(169)	(2)%	8,469
Maintenance	8,139	7,866	273	3%	6,716
Equipment and systems	168	194	(26)	(15)%	339
Materials and supplies	439	333	106	24%	346
Insurance	1,401	1,342	59	4%	1,174
Employee development and support	615	335	280	46%	295
Business development	1,436	889	547	38%	82
Equipment rental and repairs	3,108	2,685	423	14%	2,410
<b>Total operating expenses</b>	<b>\$ 121,813</b>	<b>\$ 112,664</b>	<b>\$ 9,149</b>	<b>8%</b>	<b>\$ 107,186</b>

# Net Operating Income (Loss) Summary for the Nine Months Ended March 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 174,815	\$ 216,074	\$ 41,259	24%	\$ 137,408
Total operating expenses	121,813	112,664	9,149	8%	107,186
<b>Income from operations</b>	<b>53,002</b>	<b>103,410</b>	<b>50,408</b>	<b>95%</b>	<b>30,222</b>
Depreciation	100,044	100,044	-	-	96,035
<b>Operating income (loss)</b>	<b>\$ (47,042)</b>	<b>\$ 3,366</b>	<b>\$ 50,408</b>	<b>107%</b>	<b>\$ (65,813)</b>

# Nonoperating Revenues & Expenses for the Nine Months Ended March 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Passenger facility charges	\$ 17,033	\$ 27,160	\$ 10,127	59%	\$ 10,654
Customer facility charges	14,775	21,786	7,011	47%	9,643
Federal Relief Grants	60,000	65,235	5,235	9%	54,326
Quieter Home Program, net	(1,583)	(2,150)	(567)	(36)%	(1,573)
Interest income	8,076	10,506	2,430	30%	10,423
Interest expense (net)	(53,794)	(71,387)	(17,593)	(33)%	(50,861)
Other nonoperating revenue (expense)	(8)	(61,231)	(61,223)	-	(6,745)
<b>Nonoperating revenue, net</b>	<b>44,499</b>	<b>(10,081)</b>	<b>(54,580)</b>	<b>(123)%</b>	<b>25,867</b>
<b>Change in net position before capital grant contributions</b>	<b>(2,543)</b>	<b>(6,715)</b>	<b>(4,172)</b>	164%	<b>(39,946)</b>
Capital grant contributions	207	3,169	2,962	1431%	8,738
<b>Change in net position</b>	<b>\$ (2,336)</b>	<b>(3,546)</b>	<b>\$ (1,210)</b>	<b>(52)%</b>	<b>\$ (31,208)</b>



# Statements of Net Position (Unaudited) March 31, 2022 and 2021

# Statements of Net Position (Unaudited)

## As of March 31, 2022 and 2021 (In Thousands)

	2022	2021
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	176,713	129,347
Cash designated for capital projects and other	48,531	120,615
Restricted assets	2,417,336	553,505
Capital assets, net	1,979,535	1,811,737
Other assets	250,362	179,022
Deferred outflows of resources	19,651	22,617
<b>Total assets and deferred outflows of resources</b>	<b>\$ 4,892,128</b>	<b>\$ 2,816,843</b>

# Statements of Net Position (Unaudited)

## As of March 31, 2022 and 2021 (In Thousands)

	2022	2021
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 124,916	\$ 62,318
Liabilities payable from restricted assets	81,818	56,944
Long term liabilities	3,771,957	1,831,994
Deferred inflows of resources	38,136	11,729
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 4,016,827</b>	<b>\$ 1,962,985</b>
<b>Total net position</b>	<b>\$ 875,301</b>	<b>\$ 853,858</b>

Questions?



## May Board Communication

Date: May 5, 2022  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Vice President, CFO  
Subject: Accept the Authority's Investment Report as of March 31, 2022

---

Attached is the Authority's Investment Report as of March 31, 2022 that was presented to the Finance Committee on April 25, 2022. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
March 31, 2022

Presented by: Geoff Bryant  
Manager Airport Finance

**April 25, 2022**



# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



---

Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

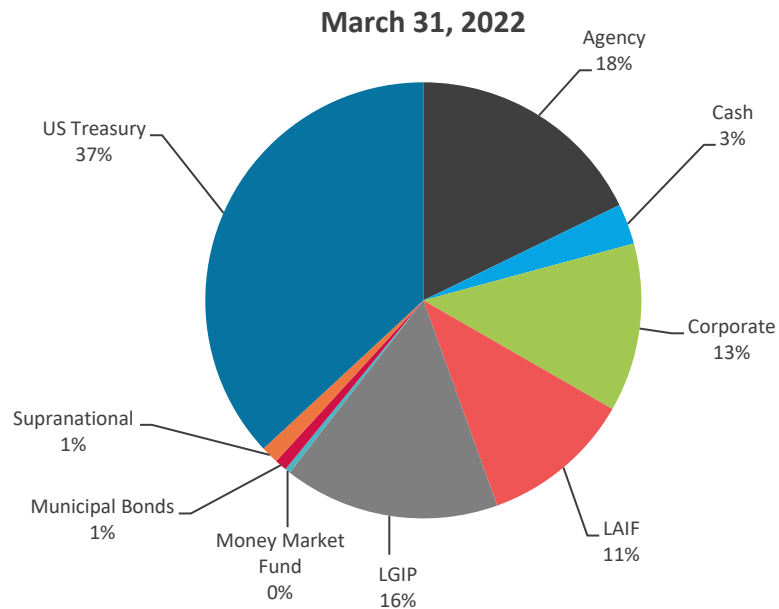
## SDCRAA Consolidated

	03/31/2022	12/31/2021	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.51	1.43	0.08
Average Purchase Yield	1.29%	1.17%	0.12%
Average Market Yield	1.59%	0.60%	0.99%
Average Quality*	AA/Aa1	AA+/Aa1	
Unrealized Gains/Losses	(9,748,173)	2,507,495	(7,240,678)
Total Market Value	567,468,452	585,621,398	(18,152,946)

\*Portfolio is S&P and Moody's, respectively.

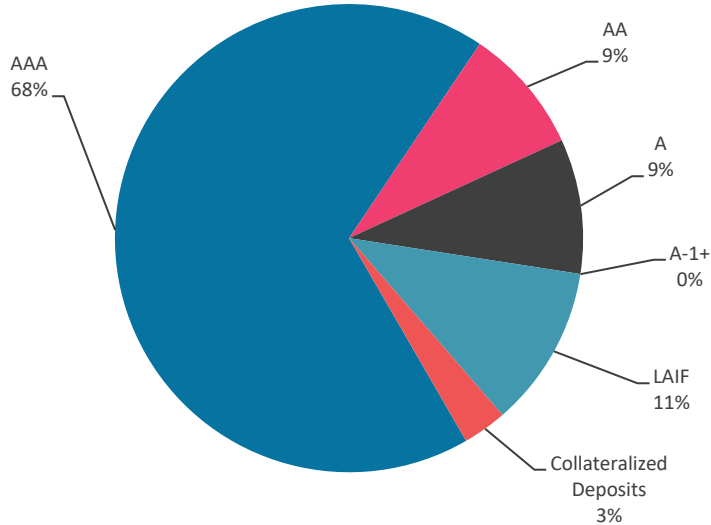
# Sector Distribution

	March 31, 2022		December 31, 2021	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	100,863,139	17.8%	110,920,882	19.0%
Cash	17,273,450	3.0%	25,168,057	4.3%
Corporate	70,914,516	12.5%	62,842,103	10.7%
LAIF	63,402,114	11.2%	63,353,208	10.8%
LGIP	90,994,930	16.0%	91,237,029	15.6%
Money Market Fund	2,232,057	0.4%	838,313	0.1%
Municipal Bonds	4,976,992	0.9%	5,148,917	0.9%
Supranational	7,259,586	1.3%	10,479,601	1.8%
US Treasury	209,551,667	36.9%	215,633,290	36.8%
<b>TOTAL</b>	<b>567,468,452</b>	<b>100.0%</b>	<b>585,621,398</b>	<b>100.0%</b>



# Quality & Maturity Distribution

March 31, 2022

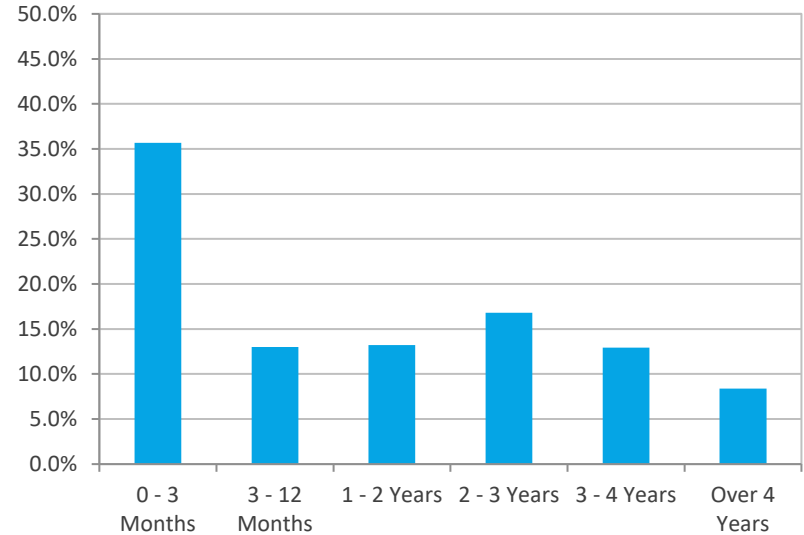


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

March 31, 2022

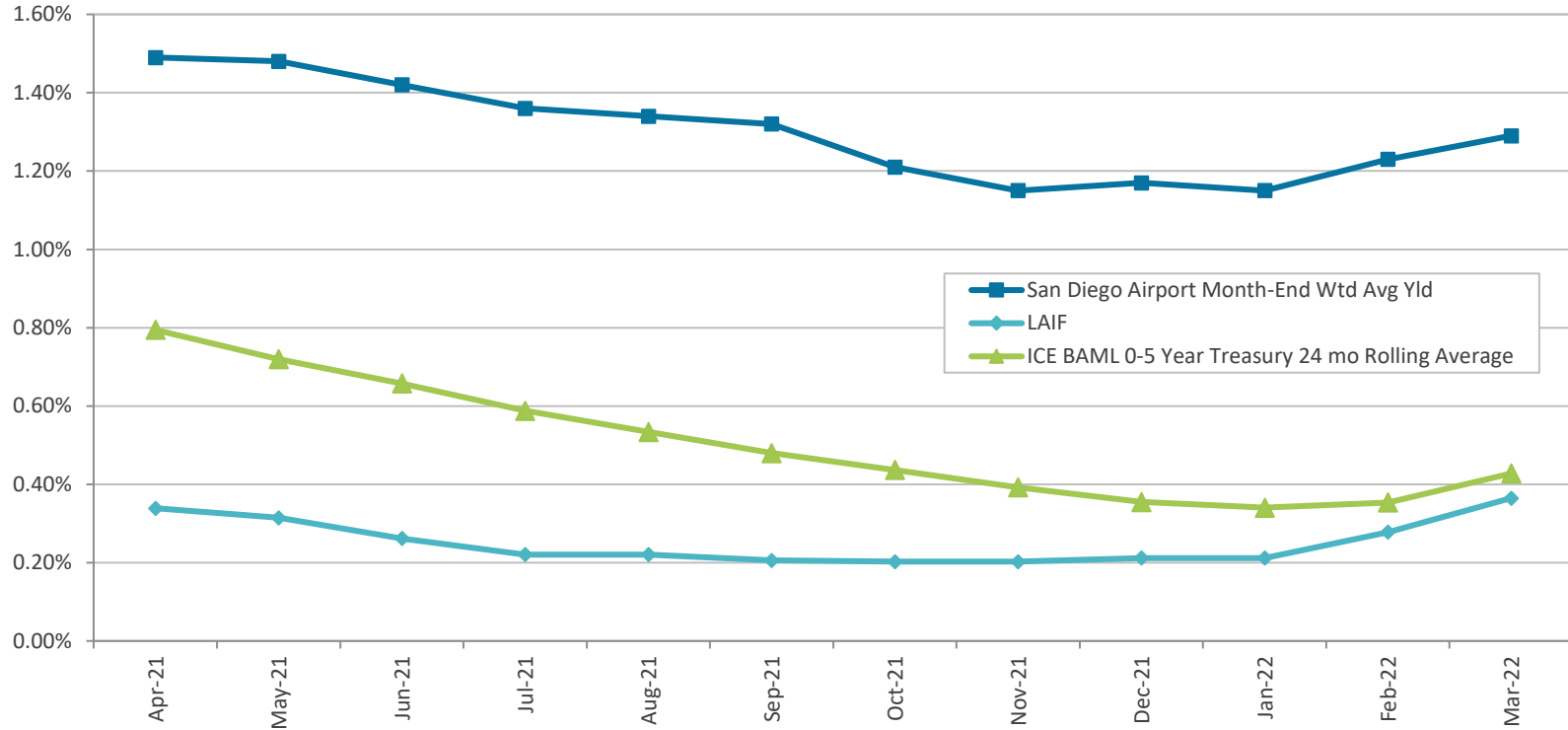


**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.



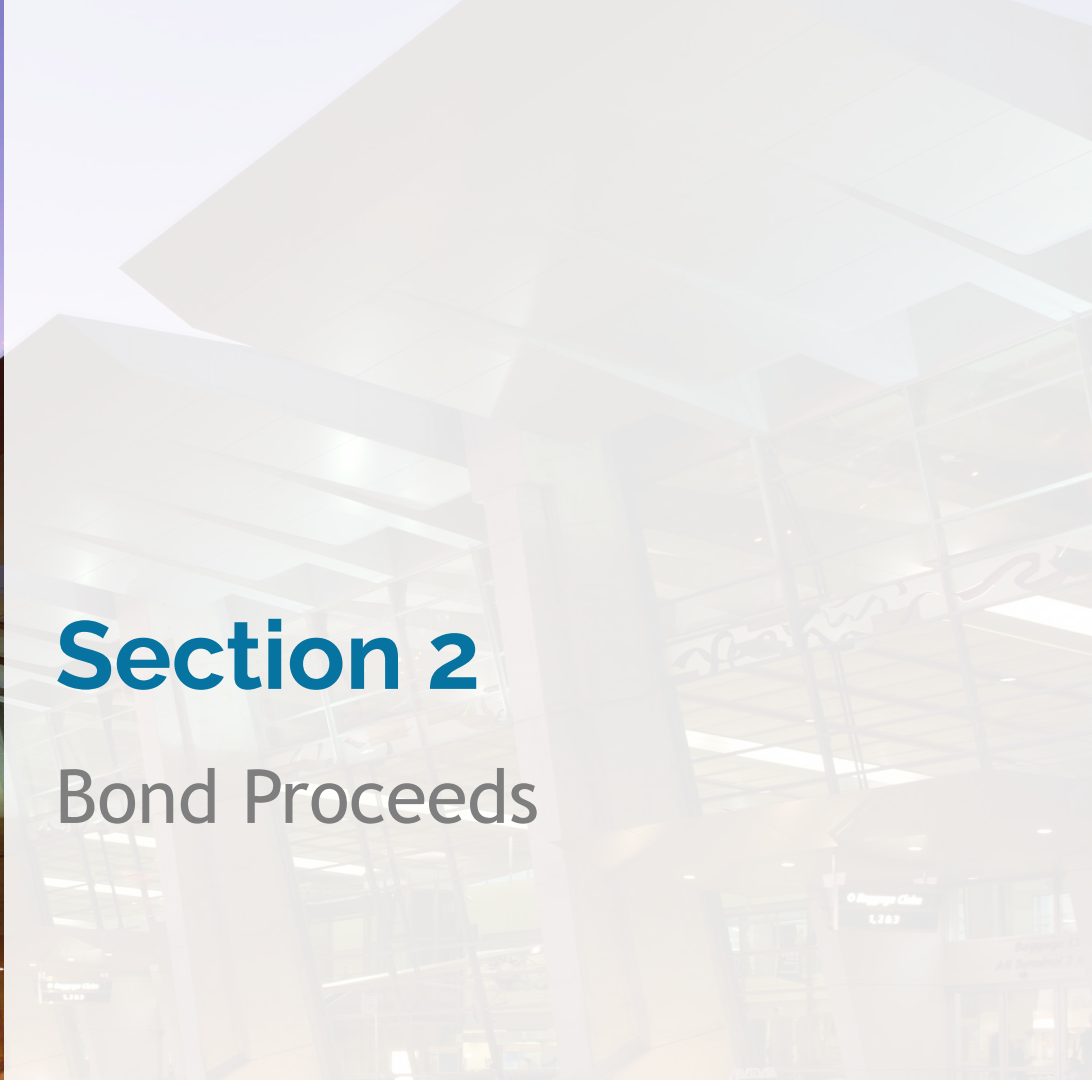
# Investment Performance





## Section 2

### Bond Proceeds



# Bond and Short-Term Debt Proceeds

## Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds <sup>(1)</sup>

As of March 31, 2022 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	2021 Bank of America Revolver	Total Proceeds	Yield	Rating
<b>Project Fund</b>						
Treasuries	-	1,181,352	-	1,181,532	0.60%	AAm
LAIF	-	113,845	-	113,845	0.42%	N/R
SDCIP	-	427,726	21,282	449,008	0.74%	AAAf
Money Market Fund	-	10,772	-	10,772	0.03%	AAAm
	-	1,733,695	21,282	1,754,977	0.62%	
<b>Debt Service Reserve &amp; Coverage Funds</b>						
Money Market Fund	-	2	-	2	0.03%	AAAm
SDCIP	29,241	50,905	-	80,146	0.74%	AAAf
LAIF	-	132,919	-	132,919	0.42%	N/R
	29,241	183,826	-	213,066	0.54%	
<b>Capitalized Interest Funds</b>						
Treasuries	-	197,938	-	197,938	0.60%	Aam
Money Market Fund	-	44,408	-	44,408	0.03%	AAAm
SDCIP	-	2,216	-	2,216	0.74%	AAAf
	-	244,562	-	244,562	0.50%	
<b>Cost of Issuance Funds</b>						
Money Market Fund	-	22	-	22	0.03%	AAAm
	-	22	-	22	0.03%	
<b>TOTAL</b>	<b>29,241</b>	<b>2,162,105</b>	<b>21,282</b>	<b>2,212,627</b>	<b>0.60%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of February 28, 2022.



Questions?

④ Ticketing  
U.S. Airways



# Section 3

## Appendix



# Compliance

March 31, 2022

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer; Include obligations of the State of California, and any local agency within the State of California; Bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state, or by a department, board, agency, or authority of any of the other 49 states, in addition to California	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM >\$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from a pool of mortgages; Common stocks; Any security that could result in zero or negative interest accrual if held to maturity unless they are securities issued or backed by the U.S. Government under a provision sunseting January 1, 2026 and the Authority has exhausted all other potential investment options to avoid a zero or negative interest accrual.	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	100.45 0.37%	7,182,511.05 60,626.05	1.28% 50,849.05	Aaa / AA+ NR	0.19 0.19
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	100.18 0.95%	5,009,160.00 4,774.31	0.88% 34,360.00	Aaa / AA+ AAA	0.44 0.43
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	100.91 1.04%	4,036,340.00 7,638.89	0.71% 17,300.00	Aaa / AA+ AAA	0.44 0.44
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	100.43 1.15%	7,532,422.50 73,333.33	1.34% (185,452.50)	Aaa / AA+ AAA	0.52 0.50
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	100.77 1.37%	6,046,188.00 46,666.67	1.07% 121,548.00	Aaa / AA+ NR	0.69 0.68
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	101.46 2.00%	4,971,721.30 49,544.44	0.88% 12,676.30	Aaa / AA+ NR	1.19 1.15
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	101.20 1.93%	6,071,754.00 35,458.33	1.08% (6,726.00)	Aaa / AA+ AAA	1.30 1.26
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	99.52 1.96%	6,966,323.00 14,622.22	1.23% (46,137.00)	Aaa / AA+ AAA	1.37 1.34
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	101.85 2.06%	7,129,402.00 15,093.75	1.26% (90,133.00)	Aaa / AA+ NR	1.44 1.40
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	101.82 2.27%	6,974,546.70 72,567.19	1.24% (70,517.30)	Aaa / AA+ AAA	1.69 1.62
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	100.13 2.30%	6,808,996.40 10,318.06	1.20% 3,252.40	Aaa / AA+ NR	1.94 1.88

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	99.88 2.22%	4,993,965.00 35,400.00	0.89% (68,285.00)	Aaa / AA+ AAA	2.18 2.10
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	101.01 2.40%	8,080,944.00 68,361.11	1.44% (250,976.00)	Aaa / AA+ NR	2.21 2.11
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	98.70 2.34%	7,254,597.00 31,798.96	1.28% (55,639.50)	Aaa / AA+ AAA	2.26 2.18
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	98.07 2.41%	4,903,505.00 37,465.28	0.87% (93,595.00)	Aaa / AA+ AAA	2.55 2.45
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	97.29 2.49%	6,323,824.00 13,270.83	1.12% (379,886.00)	Aaa / AA+ AAA	2.87 2.77
<b>TOTAL Agency</b>		<b>100,050,000.00</b>	<b>2.10%</b>	<b>101,293,561.50</b>	<b>1.85%</b>	<b>100,286,199.95</b> <b>576,939.42</b>	<b>17.77%</b> <b>(1,007,361.55)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.47</b> <b>1.42</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	29,358.87	Various 0.00%	29,358.87	1.00 0.00%	29,358.87 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	3,212.64	Various 0.00%	3,212.64	1.00 0.00%	3,212.64 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	8,271,072.39	Various 0.00%	8,271,072.39	1.00 0.00%	8,271,072.39 0.00	1.46% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	8,860,674.73	Various 0.10%	8,860,674.73	1.00 0.10%	8,860,674.73 0.00	1.56% 0.00	NR / NR NR	0.00 0.00



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118V\$8	EastWest Bank Deposit Account	109,131.23	Various 0.10%	109,131.23	1.00 0.10%	109,131.23 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>17,273,449.86</b>	<b>0.05%</b>	<b>17,273,449.86</b>	<b>0.05%</b>	<b>17,273,449.86</b> <b>0.00</b>	<b>3.04%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

## Corporate

00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	100.60 1.43%	2,012,032.00 23,638.89	0.36% 56,852.00	A3 / A A	0.59 0.42
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	100.91 1.50%	3,531,717.00 22,312.50	0.63% 109,362.00	A2 / A A	0.77 0.75
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	100.85 1.59%	2,017,036.00 12,000.00	0.36% 70,176.00	A1 / A+ A+	0.78 0.77
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	100.70 1.85%	2,014,022.00 2,444.44	0.36% 53,002.00	Aa2 / AA A+	0.96 0.78
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	100.57 1.87%	2,011,436.00 19,733.33	0.36% (8,324.00)	Aaa / AA+ NR	1.09 1.06
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	100.82 2.06%	3,024,552.00 31,033.33	0.54% (50,928.00)	A1 / A+ A+	1.13 1.10
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	101.75 1.86%	2,034,952.00 17,944.44	0.36% 26,932.00	Aa2 / AA AA	1.24 1.12
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	99.92 2.26%	3,996,632.00 11,000.00	0.71% 432.00	A1 / A AA-	1.38 1.34

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	102.19 2.32%	2,043,870.00 26,927.78	0.36% (89,070.00)	A1 / A AA-	1.64 1.57
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	101.48 2.49%	2,029,620.00 15,447.22	0.36% 4,240.00	A1 / A+ A+	1.78 1.70
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	101.44 2.53%	2,028,810.00 10,500.00	0.36% 11,590.00	A2 / A+ A+	1.85 1.70
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00	96.43 2.19%	4,821,405.00 8,687.50	0.85% (119,395.00)	A1 / AA AA-	2.12 2.08
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00	101.62 2.53%	5,080,830.00 51,333.33	0.90% (185,270.00)	A2 / A A	2.19 2.08
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	99.79 2.39%	3,991,524.00 11,755.56	0.71% (68,316.00)	A2 / A A	2.38 2.29
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00	94.46 3.03%	3,778,264.00 311.11	0.67% (139,736.00)	Aa3 / AA- AA-	2.50 2.43
24422EYV2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00	96.36 2.62%	1,927,138.00 5,625.00	0.34% (62,652.00)	A2 / A A	2.78 2.69
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00	98.53 2.53%	2,955,849.00 4,666.67	0.52% (70,101.00)	A1 / A+ NR	2.93 2.81
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20	98.61 2.73%	4,930,390.00 51,875.00	0.88% (147,569.20)	A2 / A A	3.04 2.88
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00	95.70 2.90%	2,871,000.00 16,795.83	0.51% (148,200.00)	A2 / A+ A+	3.12 2.99

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	4,000,000.00	02/07/2022 1.80%	4,175,880.00	101.52 2.69%	4,060,976.00 49,066.67	0.72% (114,904.00)	Aaa / AA+ NR	3.12 2.92
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00	94.49 2.97%	4,724,405.00 17,729.16	0.84% (291,935.00)	A1 / A AA-	3.20 3.08
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00	92.30 3.12%	4,615,145.00 2,083.34	0.81% (318,425.00)	A1 / A AA-	3.45 3.35
<b>TOTAL Corporate</b>		<b>71,500,000.00</b>	<b>1.90%</b>	<b>71,983,844.20</b>	<b>2.42%</b>	<b>70,501,605.00</b> <b>412,911.10</b>	<b>12.50%</b> <b>(1,482,239.20)</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.18</b> <b>2.08</b>

LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	63,356,688.51	Various 0.42%	63,356,688.51	1.00 0.42%	63,356,688.51 45,425.88	11.17% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>63,356,688.51</b>	<b>0.42%</b>	<b>63,356,688.51</b>	<b>0.42%</b>	<b>63,356,688.51</b> <b>45,425.88</b>	<b>11.17%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,495,557.11	Various 0.74%	58,495,557.11	1.00 0.74%	58,495,557.11 0.00	10.31% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,628,605.75	Various 0.53%	16,292,615.58	10.02 0.53%	16,318,629.64 0.00	2.88% 26,014.06	NR / AA NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
09CATR\$05	CalTrust Medium Term Fund	1,629,480.73	Various 1.28%	16,683,501.10	9.93 1.28%	16,180,743.65 0.00	2.85% (502,757.45)	NR / A+ NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>61,753,643.59</b>	<b>0.80%</b>	<b>91,471,673.79</b>	<b>0.80%</b>	<b>90,994,930.40 0.00</b>	<b>16.04% (476,743.39)</b>	<b>NR / AA- Aaa</b>	<b>0.00 0.00</b>

Money Market Fund FI									
262006307	Dreyfus Gov't Cash Management Money Market Fund	2,232,056.94	Various 0.03%	2,232,056.94	1.00 0.03%	2,232,056.94 0.00	0.39% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund</b>		<b>2,232,056.94</b>	<b>0.03%</b>	<b>2,232,056.94</b>	<b>0.03%</b>	<b>2,232,056.94 0.00</b>	<b>0.39% 0.00</b>	<b>Aaa / AAA NR</b>	<b>0.00 0.00</b>

Municipal Bonds									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	99.28 2.40%	4,964,150.00 12,841.67	0.88% (35,850.00)	Aa2 / AA+ AA+	1.88 1.82
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>2.40%</b>	<b>4,964,150.00 12,841.67</b>	<b>0.88% (35,850.00)</b>	<b>Aa2 / AA+ AA+</b>	<b>1.88 1.82</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Supranational</b>									
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	100.04 0.56%	2,000,854.00 16,236.11	0.36% 86,234.00	Aaa / AAA AAA	0.04 0.04
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00	95.31 2.46%	5,241,885.00 611.11	0.92% (240,225.00)	Aaa / AAA NR	2.48 2.43
<b>TOTAL Supranational</b>		<b>7,500,000.00</b>	<b>1.24%</b>	<b>7,396,730.00</b>	<b>1.94%</b>	<b>7,242,739.00</b> <b>16,847.22</b>	<b>1.28%</b> <b>(153,991.00)</b>	<b>Aaa / AAA</b> <b>Aaa</b>	<b>1.81</b> <b>1.77</b>
<b>US Treasury</b>									
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	100.12 0.28%	2,753,322.00 20,228.37	0.49% 32,540.75	Aaa / AA+ AAA	0.08 0.08
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	100.18 0.32%	8,214,530.40 54,308.01	1.46% 133,686.65	Aaa / AA+ AAA	0.12 0.12
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	100.30 0.56%	8,224,345.80 36,073.20	1.46% 160,798.92	Aaa / AA+ AAA	0.25 0.25
9128282P4	US Treasury Note 1.875% Due 07/31/2022	8,000,000.00	12/23/2019 1.68%	8,039,375.00	100.36 0.79%	8,029,064.00 24,861.88	1.42% (10,311.00)	Aaa / AA+ AAA	0.33 0.34
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	100.41 0.89%	8,233,308.40 13,369.57	1.45% 131,324.02	Aaa / AA+ AAA	0.42 0.41
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	100.35 1.04%	10,536,918.00 502.05	1.86% 332,640.66	Aaa / AA+ AAA	0.50 0.50

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	100.45 1.31%	8,036,248.00 53,626.37	1.43% (42,814.50)	Aaa / AA+ AAA	0.67 0.66
912828P79	US Treasury Note 1.500% Due 02/28/2023	6,400,000.00	03/01/2022 0.97%	6,433,500.00	99.89 1.62%	6,392,748.80 8,347.83	1.13% (40,751.20)	Aaa / AA+ AAA	0.92 0.90
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	99.71 1.88%	7,976,872.00 43,571.43	1.41% (1,878.00)	Aaa / AA+ AAA	1.17 1.14
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	99.96 2.27%	5,647,570.50 21,070.44	1.00% (27,433.41)	Aaa / AA+ AAA	1.84 1.78
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31	96.12 2.33%	8,554,777.90 15,403.85	1.51% (212,417.41)	Aaa / AA+ AAA	2.04 2.01
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50	97.50 2.47%	7,800,312.00 40,219.78	1.38% (411,250.50)	Aaa / AA+ AAA	2.67 2.58
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00	96.20 2.46%	7,695,624.00 23,516.48	1.36% (253,126.00)	Aaa / AA+ AAA	2.71 2.64
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00	97.02 2.47%	5,820,936.00 13,674.03	1.03% (329,064.00)	Aaa / AA+ AAA	2.84 2.75
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13	96.22 2.48%	5,773,128.00 5,869.57	1.02% (178,825.13)	Aaa / AA+ AAA	2.92 2.84
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50	94.30 2.48%	5,658,282.00 81.97	1.00% (331,405.50)	Aaa / AA+ AAA	3.00 2.94
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38	93.16 2.51%	5,589,846.00 5,027.47	0.99% (335,388.38)	Aaa / AA+ AAA	3.17 3.11
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56	92.81 2.51%	4,640,625.00 2,071.82	0.82% (250,976.56)	Aaa / AA+ AAA	3.34 3.28

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63	92.63 2.51%	8,336,952.00 1,956.52	1.47% (458,438.63)	Aaa / AA+ AAA	3.42 3.36
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75	92.30 2.51%	6,461,056.00 7,348.07	1.14% (430,662.75)	Aaa / AA+ AAA	3.59 3.52
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44	92.45 2.49%	6,471,717.00 6,598.76	1.14% (445,431.44)	Aaa / AA+ AAA	3.76 3.68
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50	92.26 2.50%	6,458,319.00 4,350.83	1.14% (451,993.50)	Aaa / AA+ AAA	3.84 3.76
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13	92.56 2.51%	8,330,274.00 3,913.04	1.47% (490,429.13)	Aaa / AA+ AAA	3.92 3.83
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13	93.36 2.50%	7,002,247.50 153.69	1.23% (487,205.63)	Aaa / AA+ AAA	4.00 3.90
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91	93.12 2.50%	6,983,790.00 18,853.02	1.23% (498,338.91)	Aaa / AA+ AAA	4.17 4.05
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63	92.40 2.48%	5,543,904.00 6,215.47	0.98% (408,986.63)	Aaa / AA+ AAA	4.34 4.23
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88	92.81 2.48%	6,496,875.00 4,565.22	1.15% (416,171.88)	Aaa / AA+ AAA	4.42 4.29
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50	93.20 2.48%	7,456,248.00 191.26	1.31% (417,814.50)	Aaa / AA+ AAA	4.50 4.36
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50	94.18 2.48%	7,534,688.00 37,790.06	1.33% (456,874.50)	Aaa / AA+ AAA	4.59 4.40

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89	94.74 2.45%	6,395,098.50 28,279.53	1.13% 5,010.61	Aaa / AA+ AAA	4.67 4.47
<b>TOTAL US Treasury</b>		<b>217,550,000.00</b>	<b>1.27%</b>	<b>215,641,615.28</b>	<b>1.99%</b>	<b>209,049,627.80</b> <b>502,039.59 (6,591,987.48)</b>	<b>36.93%</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>2.53</b> <b>2.47</b>
<b>TOTAL PORTFOLIO</b>		<b>546,215,838.90</b>	<b>1.29%</b>	<b>575,649,620.08</b>	<b>1.59%</b>	<b>565,901,447.46</b> <b>1,567,004.88 (9,748,172.62)</b>	<b>100.00%</b>	<b>Aa1 / AA</b> <b>Aaa</b>	<b>1.51</b> <b>1.46</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>567,468,452.34</b>			



# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2022 through March 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	01/13/2022	24422EVY2	500,000.00	John Deere Capital Corp Note 1.25% Due: 01/10/2025	99.437	1.44%	497,185.00	52.08	497,237.08	0.00
Purchase	01/13/2022	24422EVY2	1,500,000.00	John Deere Capital Corp Note 1.25% Due: 01/10/2025	99.507	1.42%	1,492,605.00	156.25	1,492,761.25	0.00
Purchase	01/13/2022	91282CDN8	8,000,000.00	US Treasury Note 1% Due: 12/15/2024	99.359	1.22%	7,948,750.00	6,373.63	7,955,123.63	0.00
Purchase	01/26/2022	91282CBV2	8,900,000.00	US Treasury Note 0.375% Due: 04/15/2024	98.508	1.06%	8,767,195.31	9,444.02	8,776,639.33	0.00
Purchase	01/27/2022	59217GEP0	4,000,000.00	Metlife Note 0.7% Due: 09/27/2024	97.950	1.49%	3,918,000.00	9,255.56	3,927,255.56	0.00
Purchase	02/03/2022	87612EBL9	2,110,000.00	Target Corp Callable Note Cont 4/15/25 2.25% Due: 04/15/2025	101.543	1.74%	2,142,557.30	14,242.50	2,156,799.80	0.00
Purchase	02/03/2022	87612EBL9	2,890,000.00	Target Corp Callable Note Cont 4/15/25 2.25% Due: 04/15/2025	101.571	1.73%	2,935,401.90	19,507.50	2,954,909.40	0.00
Purchase	02/03/2022	912828ZC7	6,000,000.00	US Treasury Note 1.125% Due: 02/28/2025	99.199	1.39%	5,951,953.13	29,088.40	5,981,041.53	0.00
Purchase	02/09/2022	037833BG4	4,000,000.00	Apple Inc Note 3.2% Due: 05/13/2025	104.397	1.80%	4,175,880.00	30,577.78	4,206,457.78	0.00
Purchase	03/03/2022	57636QAN4	3,000,000.00	MasterCard Inc Callable Note 1x 02/03/2025 2% Due: 03/03/2025	100.865	1.70%	3,025,950.00	0.00	3,025,950.00	0.00

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2022 through March 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	03/03/2022	912828P79	6,400,000.00	US Treasury Note 1.5% Due: 02/28/2023	100.523	0.97%	6,433,500.00	782.61	6,434,282.61	0.00
Purchase	03/31/2022	91282CDK4	6,750,000.00	US Treasury Note 1.25% Due: 11/30/2026	94.668	2.47%	6,390,087.89	28,047.73	6,418,135.62	0.00
	<b>Subtotal</b>		<b>54,050,000.00</b>				<b>53,679,065.53</b>	<b>147,528.06</b>	<b>53,826,593.59</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>54,050,000.00</b>				<b>53,679,065.53</b>	<b>147,528.06</b>	<b>53,826,593.59</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Call	01/18/2022	69353RFB9	2,000,000.00	PNC Bank Callable Note Cont 1/18/2022 2.625% Due: 02/17/2022	100.000	2.61%	2,000,000.00	22,020.83	2,022,020.83	0.00
	<b>Subtotal</b>		<b>2,000,000.00</b>				<b>2,000,000.00</b>	<b>22,020.83</b>	<b>2,022,020.83</b>	<b>0.00</b>
Maturity	01/13/2022	912796K73	9,000,000.00	US Treasury Bill 0.045% Due: 01/13/2022	100.000		9,000,000.00	0.00	9,000,000.00	0.00
Maturity	01/21/2022	3133ELHR8	7,500,000.00	FFCB Note 1.6% Due: 01/21/2022	100.000		7,500,000.00	0.00	7,500,000.00	-27,300.00
Maturity	01/26/2022	459058FY4	3,000,000.00	Intl. Bank Recon & Development Note 2% Due: 01/26/2022	100.000		3,000,000.00	0.00	3,000,000.00	79,350.00

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2022 through March 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	01/27/2022	459200JQ5	2,000,000.00	IBM Corp Note 2.5% Due: 01/27/2022	100.000		2,000,000.00	0.00	2,000,000.00	39,839.80
Maturity	02/03/2022	912796K99	9,000,000.00	US Treasury Bill 0.051% Due: 02/03/2022	100.000		9,000,000.00	0.00	9,000,000.00	0.00
Maturity	02/09/2022	037833AY6	4,000,000.00	Apple Inc Note 2.15% Due: 02/09/2022	100.000		4,000,000.00	0.00	4,000,000.00	-8,680.00
Maturity	03/03/2022	912796L98	9,000,000.00	US Treasury Bill 0.046% Due: 03/03/2022	100.000		9,000,000.00	0.00	9,000,000.00	0.00
Maturity	03/31/2022	912828W89	8,000,000.00	US Treasury Note 1.875% Due: 03/31/2022	100.000		8,000,000.00	0.00	8,000,000.00	-35,937.50
	<b>Subtotal</b>		<b>51,500,000.00</b>				<b>51,500,000.00</b>	<b>0.00</b>	<b>51,500,000.00</b>	<b>47,272.30</b>
<b>TOTAL DISPOSITIONS</b>			<b>53,500,000.00</b>				<b>53,500,000.00</b>	<b>22,020.83</b>	<b>53,522,020.83</b>	<b>47,272.30</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2022 through March 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Security Contribution	1/12/2022	31846V807	4,500,000.00	First American Government Obligation Funds	1.000		4,500,000.00	0.00	4,500,000.00	0.00
Security Contribution	2/8/2022	90LAIF\$00	109,886,000.00	Local Agency Investment Fund	1.000		109,886,000.00	0.00	109,886,000.00	0.00
Security Contribution	2/8/2022	90LAIF\$00	113,845,000.00	Local Agency Investment Fund	1.000		113,845,000.00	0.00	113,845,000.00	0.00
	<b>Subtotal</b>		<b>228,231,000.00</b>				<b>228,231,000.00</b>	<b>0.00</b>	<b>228,231,000.00</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>228,231,000.00</b>				<b>228,231,000.00</b>	<b>0.00</b>	<b>228,231,000.00</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Security Withdrawal	1/1/2022	90SDCP\$00	1,962,093.00	County of San Diego Pooled Investment Pool			1,962,093.00	0.00	1,962,093.00	0.00
Security Withdrawal	1/12/2022	90LAIF\$00	4,500,000.00	Local Agency Investment Fund			4,500,000.00	0.00	4,500,000.00	0.00
Security Withdrawal	1/19/2022	90SDCP\$00	35,813,643.00	County of San Diego Pooled Investment Pool			35,813,643.00	0.00	35,813,643.00	0.00
Security Withdrawal	2/8/2022	31846V807	109,886,000.00	First American Government Obligation Funds			109,886,000.00	0.00	109,886,000.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2022 through March 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Security Withdrawal	2/8/2022	31846V807	113,845,000.00	First American Government Obligation Funds			113,845,000.00	0.00	113,845,000.00	0.00
Security Withdrawal	3/15/2022	90SDCP\$00	14,907,664.00	County of San Diego Pooled Investment Pool			14,907,664.00	0.00	14,907,664.00	0.00
Security Withdrawal	3/18/2022	31846V807	653,205.00	First American Government Obligation Funds			653,205.00	0.00	653,205.00	0.00
	<b>Subtotal</b>		<b>281,567,605.00</b>				<b>281,567,605.00</b>	<b>0.00</b>	<b>281,567,605.00</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>281,567,605.00</b>				<b>281,567,605.00</b>	<b>0.00</b>	<b>281,567,605.00</b>	<b>0.00</b>

# Important Disclosures

2022 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

Source ice Data Indices, LLC ("ICE"), used with permission. ICE permits use of the ICE indices and related data on an "as is" basis; ICE, its affiliates and their respective third party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE data, its affiliates or their respective third party providers guarantee the quality, adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and licensee's use it at licensee's own risk. ICE data, its affiliates and their respective third party do not sponsor, endorse, or recommend chandler asset management, or any of its products or services.

This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## **ICE BofA 0-5 Yr US Treasury Index**

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

## Staff Report

Meeting Date: May 5, 2022

### Subject:

### **Approve and Authorize the President/CEO to Execute three On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreements at San Diego International Airport**

#### Recommendation:

Adopt Resolution No. 2022-0039, approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Kleinfelder, Inc., for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 (New T1) Program, and other sustainability and facility operations initiatives at San Diego International Airport.

Adopt Resolution No. 2022-0040, approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Wood Environment & Infrastructure Solutions, Inc., for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 (New T1) Program, and other sustainability and facility operations initiatives at San Diego International Airport.

Adopt Resolution No. 2022-0041, approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Ninyo & Moore Geotechnical & Environmental Sciences Consultants, for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 (New T1) Program, and other sustainability and facility operations initiatives at San Diego International Airport.



## Background/Justification:

The San Diego County Regional Airport Authority (“Authority”) maintains and improves facilities and infrastructure at San Diego International Airport (“SDIA”) through its New T1 and Capital Improvement Program (“CIP”). Authority Staff (“Staff”) utilizes on-call consultants to provide materials testing, special inspection, and geotechnical engineering support services in support of projects associated with the CIP, the New T1 Program, and other sustainability and facility operations initiatives at SDIA.

On February 16, 2022, a Request for Qualifications (“RFQ”) was issued to obtain Statements of Qualifications (“SOQ”) from qualified firms to provide On-Call Geotechnical Engineering Support Services for the Authority.

The RFQ evaluated the following key criteria:

1. Project Team Qualifications and Organization;
2. Project Management;
3. Key Personnel;
4. Work Plan and Approach/Methodology; and
5. Inclusionary Approach and Outreach.

The RFQ anticipated that up to three firms would be contracted for a duration of three years with the option for two one-year extensions, with a contract valued at an amount not to exceed \$5,000,000. In addition, the RFQ anticipated that detailed scopes of services will be negotiated with the consultant and task authorizations will be issued to the consultant throughout the duration of the contract.

The Authority also established an Evaluation Panel (“Panel”) for the RFQ. The Panel included key representatives from the Authority’s Airport Design & Construction and Planning & Environmental Affairs departments.

The RFQ was issued on February 16, 2022, and the Authority received nine (9) responsive SOQs from prospective consulting firms (“Respondents”) on March 18, 2022. The Panel conducted a thorough review of the SOQs and invited five (5) of the Respondents, listed in alphabetical order below, to interview.

1. Atlas Technical Consultants (“Atlas”)
2. Kleinfelder, Inc.
3. Ninyo & Moore Geotechnical & Environmental Sciences Consultants (“Ninyo & Moore”)
4. NV5
5. Wood Environment & Infrastructure Solutions, Inc. (“Wood”)

The Respondents were interviewed on April 14, 2022 and were asked to provide responses to a specific list of questions which targeted the evaluation criteria presented in the RFQ. The Panel then ranked and scored the short-listed Respondents. The Panel’s final ranking and scoring are presented below:

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Total</b>	<b>Rank</b>
Atlas	4	4	4	4	16	4
Kleinfelder, Inc.	1	1	1	1	4	1
Ninyo & Moore	3	3	3	3	12	3
NV5	5	5	5	5	20	5
Wood	2	2	2	2	8	2

<b>Combined Scores</b>	<b>Project Team Quals. &amp; Org.</b>	<b>Project Management</b>	<b>Key Personnel</b>	<b>Work Plan &amp; Approach/ Method.</b>	<b>Inclusionary Approach/ Outreach</b>	<b>Total</b>
Atlas	675	640	725	750	150	2940
Kleinfelder, Inc.	925	780	900	950	165	3720
Ninyo & Moore	825	680	775	850	105	3235
NV5	625	540	650	650	115	2580
Wood	900	780	850	875	185	3590

The top ranked firms were:

**Kleinfelder, Inc.**

Kleinfelder, Inc., will be a prime consultant responsible for managing and delivering the services requested by the Authority. They will be managing a team of qualified subconsultants with substantial staff resources, diverse capabilities, and specialist expertise.

Kleinfelder specializes in geotechnical engineering, materials engineering, special inspection, construction management, environmental engineering, civil engineering, and structural engineering services. Established in 1961, Kleinfelder has over 3,000 employees and 85 offices located throughout the United States. Kleinfelder has been involved with hundreds of aviation projects including work on terminals, concourses, runways, taxiways, on-site and off-site roadways and structures, pavement evaluation and improvements for numerous airports and military airfields throughout California and the United States.

Their geotechnical, pavement, special inspection and materials testing staff are qualified to perform services required for large-scale airport facilities and civil improvements and have the capability to deploy qualified staff on short notice.

## **Wood Environment & Infrastructure Solutions, Inc.**

Wood will be a prime consultant responsible for managing and delivering the services requested by the Authority. They will be managing a team of qualified subconsultants with substantial staff resources, diverse capabilities, and specialist expertise.

Wood has worked at (SDIA) for over 30 years and performed services on the Terminal 2 West project, Rental Car Center project, and multiple paving projects at SDIA. Wood has 40,000 professionals worldwide and their San Diego office staff have worked at SDIA, Los Angeles International Airport ("LAX"), Hollywood Burbank Airport, John Wayne Airport ("JWA"), and Ontario International Airport as well as almost all military airfields in southern California.

## **Ninyo & Moore Geotechnical & Environmental Sciences Consultants**

Ninyo & Moore will be a prime consultant responsible for managing and delivering the services requested by the Authority. They will be managing a team of qualified subconsultants with substantial staff resources, diverse capabilities, and specialist expertise.

Ninyo & Moore provided on-call support to the Authority from 2003 to 2016 and has continued to support design and construction projects under various contracts since. Projects for the Authority have included airport terminal expansions and building improvements; runway, taxiway and apron improvements and rehabilitations; pavement rehabilitation; parking lot expansions and improvements; and storm drains and water lines.

Ninyo & Moore provides geotechnical, special inspection, and materials testing services at numerous airports throughout the Western United States, including JWA, LAX, Van Nuys Airport, Ontario International Airports; Oakland International Airport; San Jose International Airport; and Sky Harbor International Airport.

Ninyo & Moore provides all services from their San Diego corporate headquarters which provides for improved response time and allows quick turnaround on geotechnical, materials testing and inspection assignments.

## Next Steps:

Staff recommends that the Board authorize the President/CEO to negotiate and execute three agreements, one to each top-ranked firm, (1) Kleinfelder Inc.; (2) Wood Environment & Infrastructure Solutions, Inc.; and (3) Ninyo & Moore Geotechnical & Environmental Sciences Consultants. Each agreement shall be for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 for the entire term of the agreement. The total aggregate spending authorization between the three agreements will be capped at a maximum of \$5,000,000.

As part of the negotiations with each firm, Staff will negotiate appropriate billing rates for the firm and its proposed subconsultants. Additional subconsultants may be added during the term of the agreement as additional consulting needs are identified.

## Fiscal Impact:

Funds for the On-Call Geotechnical Support Services Agreement are included within the approved FY2022-FY2026 Capital Program Budget and the adopted FY2022 Operating Budget, on an as-needed basis. Capital sources of funding will include Passenger Facility Charges, Airport Revenue Bonds, Airport Improvement Program Grants, and Airport Cash, depending on the individual project.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020.
- B. California Coastal Act Review: This Board action is for a project that the California Coastal Commission issued Coastal Development Permits (CDP-6-20-0154), (CDP 6-20-0447), and (CDP 6-20-0611), on September 30, 2021. Any additional new sustainability and facility operations initiatives may need to be reviewed by the California Coastal Commission.
- C. NEPA: This Board action is for a project that received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This agreement utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. All Prime Consultants – Kleinfelder, Inc., Wood Environment & Infrastructure Solutions, Inc., and Ninyo & Moore Geotechnical and Environmental Sciences Consultants provided an Inclusionary Approach and Outreach Plan which delineates their commitment to help the Airport meet the DBE goal of 9% and that they will engage DBEs for required portions of project whenever possible.

## Prepared by:

Bob Bolton  
Director, Airport Design & Construction

RESOLUTION NO. 2022-0039

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN ON-CALL MATERIALS TESTING, SPECIAL INSPECTION, AND GEOTECHNICAL ENGINEERING SUPPORT SERVICES AGREEMENT WITH KLEINFELDER, INC., FOR A TERM OF THREE (3) YEARS, WITH THE OPTION FOR TWO (2) ONE-YEAR EXTENSIONS AT THE SOLE DISCRETION OF THE PRESIDENT/CEO, IN AN AMOUNT NOT-TO-EXCEED \$5,000,000 IN SUPPORT OF THE CAPITAL IMPROVEMENT PROGRAM, THE NEW TERMINAL 1 PROGRAM, AND OTHER SUSTAINABILITY AND FACILITY OPERATIONS INITIATIVES AT SAN DIEGO INTERNATIONAL AIRPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) maintains and improves facilities and infrastructure at San Diego International Airport (“SDIA”) through its New T1 Program and Capital Improvement Program (“CIP”); and

**WHEREAS**, Authority Staff (“Staff”) utilizes on-call consultants to provide materials testing, special inspection, and geotechnical engineering support services in support of projects associated with the CIP, the New T1 Program, and other sustainability and facility operations initiatives at SDIA; and

**WHEREAS**, Staff prepared a Request for Qualifications (“RFQ”) to obtain Statements of Qualifications (“SOQ”) from qualified firms to provide materials testing, special inspection, and geotechnical engineering support services for the Authority; and

**WHEREAS**, the RFQ anticipated that three firms would be contracted for a duration of three years with two one-year extensions with each contract valued at an amount not to exceed \$5,000,000 and a total authorization of up to \$5,000,000 in the aggregate between the three firms; and

**WHEREAS**, the RFQ anticipated that detailed scopes of services will be negotiated with the consultant and task authorizations will be issued to the consultants throughout the duration of the contract; and

**WHEREAS**, the RFQ evaluated the Consultant's project team qualifications and organization, project management, key personnel, work plan, and approach/methodology, and inclusionary approach and outreach; and

**WHEREAS**, the Authority established and RFQ Evaluation Panel ("Panel") that included key representatives from the Authority's Airport Design & Construction and Planning & Environmental Affairs Departments; and

**WHEREAS**, the RFQ was issued on February 16, 2022, and the Authority received nine (9) responsive SOQs from prospective consulting firms ("Respondents") on March 18, 2022; and

**WHEREAS**, the Panel conducted a thorough review of the SOQs, and invited five (5) of the Respondents to interview; and

**WHEREAS**, the Respondents were interviewed on April 14, 2022, and were asked to provide responses to a specific list of questions which targeted the Evaluation Criteria in the RFQ; and

**WHEREAS**, the Panel then ranked and scored the Respondents; and

**WHEREAS**, the Panel determined the three most qualified firms to perform the requested materials testing, special inspection, and geotechnical engineering support services, were Kleinfelder, Inc., Wood Environment & Infrastructure Solutions, Inc., Ninyo & Moore Geotechnical & Environmental Sciences Consultants; and

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Kleinfelder, Inc., for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program, the New Terminal 1 Program, and other sustainability and facility operations initiatives at San Diego International Airport; and

**BE IT FURTHER RESOLVED** that the total aggregate spending between the agreements with Kleinfelder, Inc., Wood Environment & Infrastructure Solutions, Inc., and Ninyo & Moore Geotechnical & Environmental Sciences Consultants, will be capped at a maximum of \$5,000,000; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that the California Coastal Commission issued Coastal Development Permits (CDP-6-20-0154), (CDP 6-20-0447), and (CDP 6-20-0611), on September 30, 2021, however, California Coastal Commission review may be needed for any additional new sustainability and facility operations initiatives; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021; and



**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5<sup>th</sup> day of May, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

RESOLUTION NO. 2022-0040

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN ON-CALL MATERIALS TESTING, SPECIAL INSPECTION, AND GEOTECHNICAL ENGINEERING SUPPORT SERVICES AGREEMENT WITH WOOD ENVIRONMENT & INFRASTRUCTURE SOLUTIONS, INC., FOR A TERM OF THREE (3) YEARS, WITH THE OPTION FOR TWO (2) ONE-YEAR EXTENSIONS AT THE SOLE DISCRETION OF THE PRESIDENT/CEO, IN AN AMOUNT NOT-TO-EXCEED \$5,000,000 IN SUPPORT OF THE CAPITAL IMPROVEMENT PROGRAM, THE NEW TERMINAL 1 PROGRAM, AND OTHER SUSTAINABILITY AND FACILITY OPERATIONS INITIATIVES AT SAN DIEGO INTERNATIONAL AIRPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) maintains and improves facilities and infrastructure at San Diego International Airport (“SDIA”) through its New T1 Program and Capital Improvement Program (“CIP”); and

**WHEREAS**, Authority Staff (“Staff”) utilizes on-call consultants to provide materials testing, special inspection, and geotechnical engineering support services in support of projects associated with the CIP, the New T1 Program, and other sustainability and facility operations initiatives at SDIA; and

**WHEREAS**, Staff prepared a Request for Qualifications (“RFQ”) to obtain Statements of Qualifications (“SOQ”) from qualified firms to provide materials testing, special inspection, and geotechnical engineering support services for the Authority; and

**WHEREAS**, the RFQ anticipated that three firms would be contracted for a duration of three years with two one-year extensions with each contract valued at an amount not to exceed \$5,000,000 and a total authorization of up to \$5,000,000 in the aggregate between the three firms; and

**WHEREAS**, the RFQ anticipated that detailed scopes of services will be negotiated with the consultant and task authorizations will be issued to the consultants throughout the duration of the contract; and

**WHEREAS**, the RFQ evaluated the Consultant's project team qualifications and organization, project management, key personnel, work plan, and approach/methodology, and inclusionary approach and outreach; and

**WHEREAS**, the Authority established an RFQ Evaluation Panel ("Panel") that included key representatives from the Authority's Airport Design & Construction and Planning & Environmental Affairs Departments; and

**WHEREAS**, the RFQ was issued on February 16, 2022, and the Authority received nine (9) responsive SOQs from prospective consulting firms ("Respondents") on March 18, 2022; and

**WHEREAS**, the Panel conducted a thorough review of the SOQs, and invited five (5) of the Respondents to interview; and

**WHEREAS**, the Respondents were interviewed on April 14, 2022, and were asked to provide responses to a specific list of questions which targeted the Evaluation Criteria in the RFQ; and

**WHEREAS**, the Panel then ranked and scored the Respondents; and

**WHEREAS**, the Panel determined the three most qualified firms to perform the requested materials testing, special inspection, and geotechnical engineering support services, were Kleinfelder, Inc., Wood Environment & Infrastructure Solutions, Inc., Ninyo & Moore Geotechnical & Environmental Sciences Consultants; and

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Wood Environment & Infrastructure Solutions, Inc., for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000, in support of the Capital Improvement Program, New T1 Program, and other sustainability and facility operations initiatives at San Diego International Airport; and

**BE IT FURTHER RESOLVED** that the total aggregate spending between the agreements with Kleinfelder, Inc., Wood Environment & Infrastructure Solutions, Inc., Ninyo & Moore Geotechnical & Environmental Sciences Consultants, and will be capped at a maximum of \$5,000,000; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that the California Coastal Commission issued Coastal Development Permits (CDP-6-20-0154), (CDP 6-20-0447), and (CDP 6-20-0611), on September 30, 2021, however, California Coastal Commission review may be needed for any additional new sustainability and facility operations initiatives; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021; and

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5<sup>th</sup> day of May, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

RESOLUTION NO. 2022-0041

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN ON-CALL MATERIALS TESTING, SPECIAL INSPECTION, AND GEOTECHNICAL ENGINEERING SUPPORT SERVICES AGREEMENT WITH NINYO & MOORE GEOTECHNICAL & ENVIRONMENTAL SCIENCES CONSULTANTS, FOR A TERM OF THREE (3) YEARS, WITH THE OPTION FOR TWO (2) ONE-YEAR EXTENSIONS AT THE SOLE DISCRETION OF THE PRESIDENT/CEO, IN AN AMOUNT NOT-TO-EXCEED \$5,000,000 IN SUPPORT OF THE CAPITAL IMPROVEMENT PROGRAM, THE NEW TERMINAL 1 PROGRAM, AND OTHER SUSTAINABILITY AND FACILITY OPERATIONS INITIATIVES AT SAN DIEGO INTERNATIONAL AIRPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) maintains and improves facilities and infrastructure at San Diego International Airport (“SDIA”) through its New T1 Program and Capital Improvement Program (“CIP”); and

**WHEREAS**, Authority Staff (“Staff”) utilizes on-call consultants to provide materials testing, special inspection, and geotechnical engineering support services in support of projects associated with the CIP, the New T1 Program, and other sustainability and facility operations initiatives at SDIA; and

**WHEREAS**, staff prepared a Request for Qualifications (“RFQ”) to obtain Statements of Qualifications (“SOQ”) from qualified firms to provide materials testing, special inspection, and geotechnical engineering support services for the Authority; and

**WHEREAS**, the RFQ anticipated that three firms would be contracted for a duration of three years with two one-year extensions with each contract valued at an amount not to exceed \$5,000,000 and a total authorization of up to \$5,000,000 in the aggregate between the three firms; and

**WHEREAS**, the RFQ anticipated that detailed scopes of services will be negotiated with the consultant and task authorizations will be issued to the consultants throughout the duration of the contract; and

**WHEREAS**, the RFQ evaluated the Consultant's project team qualifications and organization, project management, key personnel, work plan, and approach/methodology, and inclusionary approach and outreach; and

**WHEREAS**, the Authority established an RFQ Evaluation Panel ("Panel") that included key representatives from the Authority's Airport Design & Construction and Planning & Environmental Affairs Departments; and

**WHEREAS**, the RFQ was issued on February 16, 2022, and the Authority received nine (9) responsive SOQs from prospective consulting firms ("Respondents") on March 18, 2022; and

**WHEREAS**, the Panel conducted a thorough review of the SOQs, and invited five (5) of the Respondents to interview; and

**WHEREAS**, the Respondents were interviewed on April 14, 2022, and were asked to provide responses to a specific list of questions which targeted the Evaluation Criteria in the RFQ; and

**WHEREAS**, the Panel then ranked and scored the Respondents; and

**WHEREAS**, the Panel determined the three most qualified firms to perform the requested materials testing, special inspection, and geotechnical engineering support services, were Kleinfelder, Inc., Ninyo & Moore Geotechnical & Environmental Sciences Consultants, and Wood Environment & Infrastructure Solutions, Inc.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with Ninyo & Moore Geotechnical & Environmental Sciences Consultants, for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000, in support of the Capital Improvement Program, the New Terminal 1 Program, and other sustainability and facility operations initiatives at San Diego International Airport; and

**BE IT FURTHER RESOLVED** that the total aggregate spending between the agreements with Kleinfelder, Inc., Ninyo & Moore Geotechnical & Environmental Sciences Consultants, and Wood Environment & Infrastructure Solutions, Inc., will be capped at a maximum of \$5,000,000; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.



**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5<sup>th</sup> day of May, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 5, 2022**

### Subject:

**Award a Contract to S&L Specialty Construction, Inc., for Quieter Home Program Phase 11, Group 9, Project No. 381109 Thirty-Two (32) Non-Historic Single-Family Units on Thirty-Two (32) Residential Properties Located East and West of the San Diego International Airport.**

### Recommendation:

Adopt Resolution No. 2022-0042, awarding a contract to S&L Specialty Construction, Inc in the amount of \$1,780,859.00 for Phase 11, Group 9, Project No. 381109, of the San Diego County Regional Airport Authority's Quieter Home Program.

### Background/Justification:

The San Diego County Regional Airport Authority's ("Authority") Quieter Home Program ("Program") provides sound attenuation treatments to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 11, Group 9, project number 381109 includes installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to thirty-two (32) non-historic single-family units on thirty-two (32) residential properties located east and west of the Airport (refer to Attachment A).

To date, the Program has completed 4,734 residences, of which 1,254 are historic and 3,480 are non-historic. 3,027 residences are located west of SDIA and 1,707 are located east of SDIA.

Project No. 381109 was advertised on February 7, 2022, and bids were opened on March 11, 2022. The following bids were received (refer to Attachment B):

<b>Company</b>	<b>Total Bid</b>
PUB Construction, Inc.	\$1,676,209.00*
S&L Specialty Construction, Inc.	\$1,780,859.00*
HHJ Construction	\$2,064,059.00

Meeting Date: May 5, 2022

\*The Bid Totals submitted by PUB Construction, Inc. and S&L Specialty Construction were calculated incorrectly in their bid package proposals. The correct Bid Totals are presented in the table above.

Engineer's Estimate: \$1,657,420.80

After reviewing the bid of \$1,676,209.00 from PUB Construction, Inc., the bid was found to be non-responsive due to multiple discrepancies in the bid package. The next lowest bid of \$1,780,859.00 is considered responsive and S&L Specialty Construction, Inc. is considered responsible. Award to S&L Specialty Construction, Inc. is, therefore, recommended in the amount of \$1,780,859.00.

### Fiscal Impact:

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2022 and conceptual FY 2023 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

A. CEQA: This Board action is a "project" subject to the California Environmental Quality Act ("CEQA"), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – "Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency's determination."

- B. California Coastal Act Review: This Board action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.”
- C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021, for these Quieter Home Program projects.

## **Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

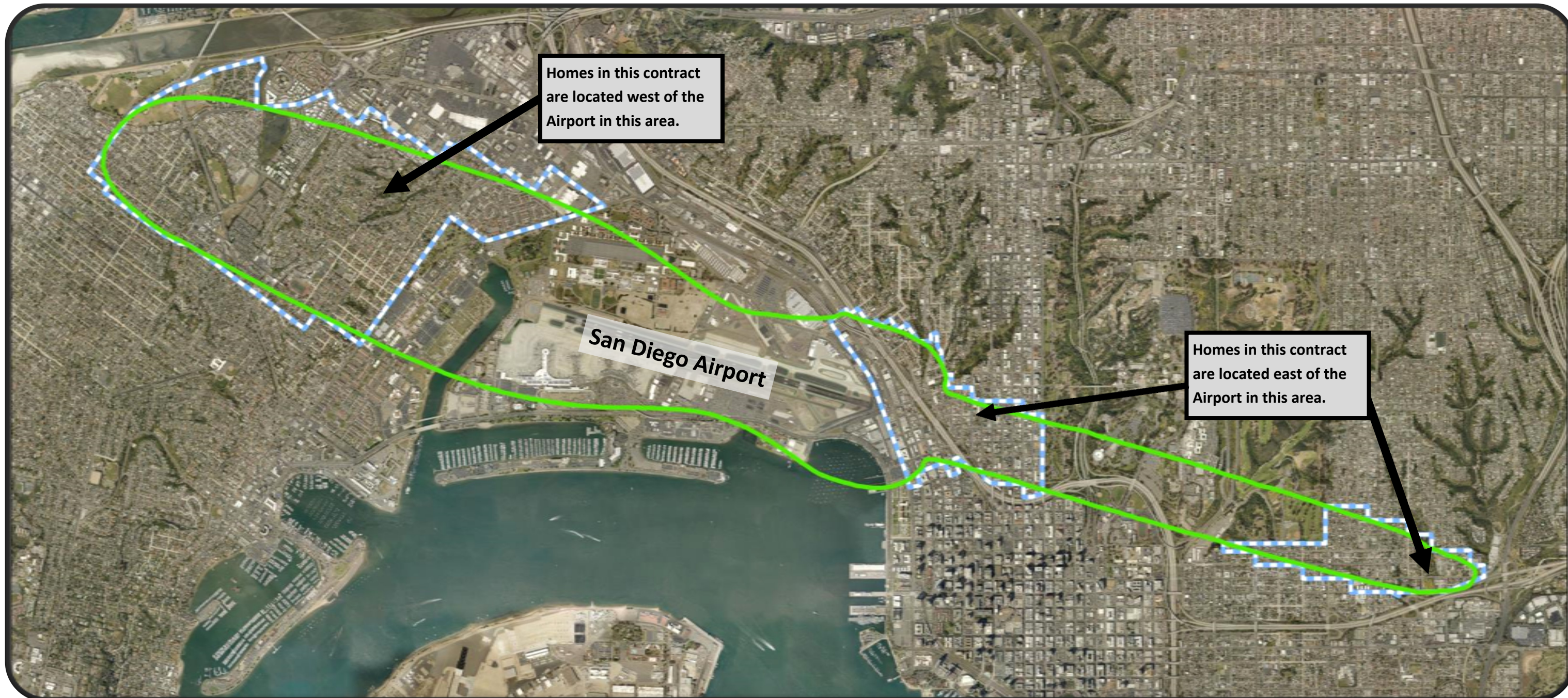
The Authority’s DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. S&L Specialty Construction, Inc. proposed 5.7% DBE participation on QHP Phase 11, Group 9.



## **Prepared By:**

Brendan Reed  
Director, Airport Planning & Environmental Affairs

# Attachment A



## LEGEND

-  65 dB Boundary
-  65 dB CNEL Contour

San Diego County Regional Airport Authority  
Quieter Home Program  
Project 381109

TABULATION OF BIDS

ATTACHMENT B

TITLE: QUIETER HOME PROGRAM PROJECT NO. 381109  
 BIDS OPENED: March 9, 2022 at 2:00 p.m.  
 ENGINEER'S ESTIMATE: \$1,657,420.80

<b>CONTRACTOR:</b>	<b>Engineer's Estimate</b>	<b>PUB Construction, Inc.</b>	<b>S&amp;L Specialty Construction, Inc.</b>	<b>HHJ Construction</b>
<b>ADDRESS:</b>		<b>23545 Palomino Dr., #104, Diamond Bar, CA 91765</b>	<b>315 S. Franklin Street, Syracuse, NY 13202</b>	<b>11156 S. Main Street, Los Angeles, CA 90061</b>
<b>GUARANTEE OF GOOD FAITH:</b>		<b>Westem Surety Company</b>	<b>Liberty Mutual Insurance Company</b>	<b>Old Republic Surety Company</b>

Res No.	Bid Item Number - Name/Address	Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)
381109.01	AVERA 4479 LONG BRANCH AVENUE	1	Lump Sum	\$30,056.56	\$0.00	\$0.00	\$30,056.56	\$30,250.00	\$0.00	\$0.00	\$30,250.00	\$37,000.00	\$0.00	\$0.00	\$37,000.00	\$42,204.00	\$0.00	\$0.00	\$42,204.00
381109.02	BATE / BARRA 2229 FROUDE STREET	1	Lump Sum	\$19,344.56	\$12,747.45	\$7,241.23	\$39,333.25	\$20,800.00	\$22,000.00	\$8,500.00	\$51,300.00	\$21,000.00	\$10,000.00	\$7,000.00	\$38,000.00	\$47,684.00	\$10,500.00	\$6,325.00	\$64,509.00
381109.03	BEER 4611 CASTELAR STREET	1	Lump Sum	\$24,965.43	\$12,506.55	\$3,719.70	\$41,191.69	\$18,700.00	\$22,000.00	\$8,500.00	\$49,200.00	\$27,000.00	\$10,000.00	\$3,000.00	\$40,000.00	\$43,709.00	\$9,950.00	\$2,906.00	\$56,565.00
381109.06	BOS 4325 MUIR AVENUE	1	Lump Sum	\$19,798.87	\$13,171.50	\$5,147.26	\$38,117.63	\$17,600.00	\$22,000.00	\$8,500.00	\$48,100.00	\$27,000.00	\$10,000.00	\$4,000.00	\$41,000.00	\$38,116.00	\$10,500.00	\$4,258.00	\$52,874.00
381109.08	BRIONEZ / TRUJILLO 4531 VOLTAIRE STREET	1	Lump Sum	\$21,018.52	\$12,062.71	\$3,470.67	\$36,551.90	\$20,750.00	\$22,000.00	\$8,500.00	\$51,250.00	\$23,000.00	\$10,000.00	\$4,000.00	\$37,000.00	\$40,839.00	\$9,650.00	\$4,025.00	\$54,514.00
381109.09	CALDWELL 3105 MADRID STREET	1	Lump Sum	\$28,510.36	\$12,411.01	\$2,930.52	\$43,851.89	\$20,750.00	\$22,000.00	\$8,500.00	\$51,250.00	\$44,000.00	\$10,000.00	\$4,000.00	\$58,000.00	\$46,954.00	\$10,500.00	\$4,025.00	\$61,479.00
381109.12	CRAWFORD 4467 MUIR AVENUE	1	Lump Sum	\$42,738.46	\$0.00	\$0.00	\$42,738.46	\$46,550.00	\$0.00	\$0.00	\$46,550.00	\$38,000.00	\$0.00	\$0.00	\$38,000.00	\$49,976.00	\$0.00	\$0.00	\$49,976.00
381109.14	DRAZKOWSKI 3616 VOLTAIRE STREET	1	Lump Sum	\$22,153.14	\$0.00	\$0.00	\$22,153.14	\$17,600.00	\$0.00	\$0.00	\$17,600.00	\$27,000.00	\$0.00	\$0.00	\$27,000.00	\$39,974.00	\$0.00	\$0.00	\$39,974.00
381109.16	FIELD 4430 LONG BRANCH AVENUE	1	Lump Sum	\$88,283.30	\$39,240.79	\$8,049.71	\$135,573.80	\$51,100.00	\$30,000.00	\$8,500.00	\$89,600.00	\$91,000.00	\$22,000.00	\$10,000.00	\$123,000.00	\$88,616.00	\$23,500.00	\$9,450.00	\$121,566.00
381109.17	GLENN 618 ARROYO DRIVE	1	Lump Sum	\$36,740.93	\$15,007.54	\$6,029.39	\$57,777.87	\$26,050.00	\$22,000.00	\$11,500.00	\$59,550.00	\$37,000.00	\$10,000.00	\$7,000.00	\$54,000.00	\$51,000.00	\$12,500.00	\$6,325.00	\$69,825.00
381109.19	HAFFEY 4454 LONG BRANCH AVENUE	1	Lump Sum	\$37,919.70	\$10,734.39	\$2,999.61	\$51,653.71	\$28,200.00	\$22,000.00	\$8,500.00	\$58,700.00	\$42,000.00	\$10,000.00	\$4,000.00	\$56,000.00	\$53,630.00	\$10,500.00	\$4,025.00	\$68,155.00
381109.21	HOLLINS 3166 A STREET	1	Lump Sum	\$27,932.25	\$13,795.49	\$3,368.95	\$45,096.69	\$21,900.00	\$22,000.00	\$8,500.00	\$52,400.00	\$46,000.00	\$10,000.00	\$5,000.00	\$61,000.00	\$46,696.00	\$9,650.00	\$4,475.00	\$68,821.00
381109.22	HOLLINS 3170 A STREET	1	Lump Sum	\$21,082.14	\$14,027.76	\$7,113.21	\$42,223.11	\$29,050.00	\$22,000.00	\$8,500.00	\$59,550.00	\$41,000.00	\$10,000.00	\$5,000.00	\$56,000.00	\$50,641.00	\$9,650.00	\$4,875.00	\$65,166.00
381109.25	JOHNSON / VANSICKLE 4464 LONG BRANCH AVENUE	1	Lump Sum	\$49,306.63	\$19,942.73	\$2,813.02	\$72,062.38	\$39,350.00	\$30,000.00	\$12,500.00	\$81,850.00	\$73,000.00	\$10,000.00	\$3,000.00	\$86,000.00	\$63,622.00	\$11,000.00	\$3,206.00	\$77,828.00
381109.26	JONES 3231 XENOPHON STREET	1	Lump Sum	\$56,044.86	\$0.00	\$0.00	\$56,044.86	\$34,650.00	\$0.00	\$0.00	\$34,650.00	\$64,000.00	\$0.00	\$0.00	\$64,000.00	\$57,947.00	\$0.00	\$0.00	\$57,947.00
381109.27	PAGE / KIM 4447 MUIR AVENUE	1	Lump Sum	\$44,064.35	\$15,262.68	\$2,202.71	\$61,529.74	\$35,550.00	\$22,000.00	\$8,500.00	\$66,050.00	\$51,000.00	\$10,000.00	\$3,000.00	\$64,000.00	\$53,432.00	\$11,000.00	\$2,906.00	\$67,338.00
381109.29	LAROCCO 3074 EVERGREEN STREET	1	Lump Sum	\$33,210.00	\$17,111.48	\$2,914.73	\$53,236.22	\$26,100.00	\$22,000.00	\$8,500.00	\$56,600.00	\$25,000.00	\$11,000.00	\$3,000.00	\$39,000.00	\$40,351.00	\$11,000.00	\$2,906.00	\$54,257.00
381109.31	HARRISON / LEVY 4422 LONG BRANCH AVENUE	1	Lump Sum	\$32,856.76	\$0.00	\$0.00	\$32,856.76	\$29,650.00	\$0.00	\$0.00	\$29,650.00	\$41,000.00	\$0.00	\$0.00	\$41,000.00	\$51,226.00	\$0.00	\$0.00	\$51,226.00
381109.33	MAST 2645 A STREET	1	Lump Sum	\$35,246.26	\$16,863.99	\$4,237.06	\$56,347.31	\$31,100.00	\$22,000.00	\$8,500.00	\$61,600.00	\$37,000.00	\$12,000.00	\$4,000.00	\$53,000.00	\$46,850.00	\$10,500.00	\$4,025.00	\$61,375.00
381109.36	MORGAN 3076 MALAGA STREET	1	Lump Sum	\$40,755.41	\$13,882.19	\$5,436.63	\$60,074.23	\$30,300.00	\$22,000.00	\$8,500.00	\$60,800.00	\$47,000.00	\$10,000.00	\$3,000.00	\$60,000.00	\$52,956.00	\$11,000.00	\$3,356.00	\$67,312.00
381109.38	NEFF 624 ARROYO DRIVE	1	Lump Sum	\$26,971.90	\$0.00	\$0.00	\$26,971.90	\$18,700.00	\$0.00	\$0.00	\$18,700.00	\$29,000.00	\$0.00	\$0.00	\$29,000.00	\$49,092.00	\$0.00	\$0.00	\$49,092.00
381109.40	PARKER 2271 SOTO STREET	1	Lump Sum	\$43,323.05	\$16,452.07	\$2,813.02	\$62,588.13	\$31,300.00	\$22,000.00	\$8,500.00	\$61,800.00	\$52,000.00	\$10,000.00	\$3,000.00	\$65,000.00	\$57,549.00	\$12,000.00	\$3,023.00	\$72,572.00
381109.41	CONNOR 3770 UDALL STREET	1	Lump Sum	\$30,272.06	\$19,252.11	\$2,737.60	\$52,261.77	\$29,700.00	\$22,000.00	\$8,500.00	\$60,200.00	\$46,000.00	\$9,000.00	\$3,000.00	\$58,000.00	\$43,885.00	\$9,950.00	\$2,906.00	\$56,741.00
381109.42	PERNA 4540 VOLTAIRE STREET	1	Lump Sum	\$24,204.44	\$0.00	\$0.00	\$24,204.44	\$19,700.00	\$0.00	\$0.00	\$19,700.00	\$26,000.00	\$0.00	\$0.00	\$26,000.00	\$38,530.00	\$0.00	\$0.00	\$38,530.00
381109.43	PTAK 1145 30TH STREET	1	Lump Sum	\$49,891.43	\$0.00	\$0.00	\$49,891.43	\$39,350.00	\$0.00	\$0.00	\$39,350.00	\$42,000.00	\$0.00	\$0.00	\$42,000.00	\$51,809.00	\$0.00	\$0.00	\$51,809.00
381109.47	ROONEY 4304 LONG BRANCH AVENUE	1	Lump Sum	\$25,748.85	\$0.00	\$0.00	\$25,748.85	\$17,600.00	\$0.00	\$0.00	\$17,600.00	\$23,000.00	\$0.00	\$0.00	\$23,000.00	\$42,945.00	\$0.00	\$0.00	\$42,945.00
381109.48	SIEWERT 3171 A STREET	1	Lump Sum	\$62,521.29	\$0.00	\$0.00	\$62,521.29	\$39,750.00	\$0.00	\$0.00	\$39,750.00	\$61,000.00	\$0.00	\$0.00	\$61,000.00	\$70,940.00	\$0.00	\$0.00	\$70,940.00
381109.49	SMAGAC 2440 SEASIDE STREET	1	Lump Sum	\$31,529.29	\$13,100.30	\$5,461.18	\$50,090.77	\$29,100.00	\$22,000.00	\$8,500.00	\$59,600.00	\$45,000.00	\$10,000.00	\$7,000.00	\$62,000.00	\$50,079.00	\$10,500.00	\$6,325.00	\$66,904.00
381109.50	ST. LEGER / KRATZSCHMAR 3181 A STREET	1	Lump Sum	\$40,520.89	\$26,743.57	\$7,988.33	\$75,252.79	\$44,350.00	\$30,000.00	\$11,000.00	\$85,350.00	\$58,000.00	\$19,000.00	\$7,000.00	\$84,000.00	\$63,302.00	\$19,600.00	\$7,231.00	\$90,133.00
381109.53	THOMAS 3170 B STREET	1	Lump Sum	\$25,880.49	\$13,798.65	\$4,750.91	\$44,430.05	\$46,350.00	\$30,000.00	\$8,500.00	\$84,850.00	\$47,000.00	\$10,000.00	\$4,000.00	\$61,000.00	\$54,427.00	\$11,000.00	\$4,025.00	\$69,452.00
381109.56	WARDWELL 3330 WHITTIER STREET	1	Lump Sum	\$40,525.60	\$16,962.06	\$3,167.27	\$60,654.93	\$26,100.00	\$30,000.00	\$8,500.00	\$64,600.00	\$48,000.00	\$11,000.00	\$5,000.00	\$64,000.00	\$56,959.00	\$12,000.00	\$4,475.00	\$73,434.00
381109.59	DYER 3946 VOLTAIRE STREET	1	Lump Sum	\$80,073.09	\$9,260.24	\$4,140.95	\$93,474.28	\$20,850.00	\$28,000.00	\$8,500.00	\$57,350.00	\$104,000.00	\$12,000.00	\$6,000.00	\$122,000.00	\$108,680.00	\$11,000.00	\$6,057.00	\$125,737.00
							Subtotal				\$1,665,561.80				Subtotal				\$2,053,200.00
							<b>Probable Cost for Permits:</b>				<b>\$10,859.00</b>				<b>Probable Cost for Permits:</b>				<b>\$10,859.00</b>
							<b>TOTAL</b>				<b>\$1,657,420.80</b>				<b>TOTAL BID</b>				<b>\$2,064,059.00</b>

ADDENDUM 01 Acknowledged In BPP, wrote total bid amt as \$1,676,259.00  
 ADDENDUM 01 Acknowledged In BPP, wrote total amt as \$1,786,859.00  
 ADDENDUM 01 Acknowledged

RESOLUTION NO. 2022-0042

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., IN THE AMOUNT OF \$1,780,859.00 FOR PHASE 11, GROUP 9, PROJECT NO. 381109, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM

**WHEREAS**, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

**WHEREAS**, Phase 11, Group 9, of the Program will include installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

**WHEREAS**, Phase 11, Group 9, of the Program provides sound attenuation to thirty-two (32) single-family units on thirty-two (32) non-historic residential properties located east and west of the San Diego International Airport; and

**WHEREAS**, the Authority issued a Bid Solicitation Package for Phase 11, Group 9, on February 7, 2022; and

**WHEREAS**, on March 11, 2022, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

**WHEREAS**, the apparent low bidder, PUB Construction, Inc., submitted a bid of \$1,676,209.00 and was found to be non-responsive due to multiple discrepancies in the bid package and was therefore not considered for award of this project; and

**WHEREAS**, the next lowest bidder, S&L Specialty Construction, Inc., submitted a bid of \$1,780,859.00 and the Authority's staff has duly considered the bid and has determined that S&L Specialty Construction, Inc., is responsible and its bid is responsive in all material respects; and

**WHEREAS**, the San Diego County Regional Airport Authority Board ("Board") believes that it is in the best interest of the Authority and the public that it serves to award S&L Specialty Construction, Inc., the lowest responsive bidder, the contract for Phase 11, Group 9, upon the terms and conditions set forth in the Bid Solicitation Package.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby awards a contract to S&L Specialty Construction, Inc., in the amount of \$1,780,859.00 for Phase 11, Group 9, Project No. 381109, of the San Diego County Regional Airport Authority's Quieter Home Program; and

**BE IT FURTHER RESOLVED** that the Authority's President/CEO or designee is hereby authorized to execute and deliver such contract to S&L Specialty Construction, Inc.; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

**BE IT FURTHER RESOLVED** that the Board of the San Diego County Regional Airport Authority finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065, and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), "Existing Facilities."

**BE IT FURTHER RESOLVED** that the Board finds that this action is a "development" as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 - "Improvements to Single-Family Residences."; and



**BE IT FURTHER RESOLVED** that the Board finds that this action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021 for these Quieter Home Program projects.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5th day of May 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

Meeting Date: May 5, 2022

### Subject:

**Approve and Authorize the President/CEO to Execute On-Call Service Agreements with Carlson Baker Arts LLC, Cinnabar California, Inc., and Gizmo Art Production, Inc. to provide On-Call Public Art Handling, Relocation, Fabrication, and Installation Services.**

### Recommendation:

Adopt Resolution No. 2022-0043, approving and authorizing the President/CEO to execute On-Call Public Art Handling, Relocation, Fabrication and Installation Service Agreements with Carlson Baker Arts LLC, Cinnabar California, Inc. and Gizmo Art Production, Inc. each agreement, for a term of four (4) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, for an aggregate total not-to-exceed amount of \$1,800,000.

### Background/Justification:

In 2019, the Airport Arts Master Plan was approved by the Board. This plan included a Site and Opportunities Plan which consists of recommendations for 21 potential public art projects and Arts Program infrastructure for the Airport Development Program (ADP) as well as consideration of the existing artworks in the current Terminal One and current Administration Building. These recommendations support the vision and goals of the Arts Master Plan, the Authority's Strategic Plan, as well as the principles of the Customer Experience Chapter of the ADP Program Definition Document (PDD), to which Arts Program staff contributed significantly. The Site and Opportunities Plan uses these principles and provides technical guidance for arts projects and infrastructure in the new terminal and related facilities. Following approval of the Arts Master Plan, staff worked closely with the Arts Advisory Committee to prioritize projects from within the Site and Opportunities Plan. Staff also consulted with colleagues in Airport Design & Construction, Customer Experience & Innovation, and Finance to validate proposed budgets.

To support the above ADP arts projects, on January 11, 2022 the Authority issued the subject Request for Qualifications ("RFQ"). The services sought will enable the installation of public art, including related fabrication and artwork relocation, for the New Terminal 1

(NT1) and new Administration Building programs, by qualified contractors. Notice of the RFQ was advertised in the San Diego Daily Transcript, the FAA Bid Board, and on the Authority’s website. 3,389 vendors were notified via the Authority’s vendor database. In addition, the Planetbids “Bid Broadcast” feature was utilized to notify 250 additional firms in other agencies’ databases and 10 firms were contacted directly to notify them of the opportunity. The notice was also sent by Small Business Development to the Procurement and Technical Assistance Center (PTAC) and San Diego Small Business Development Center (SBDC) for an email blast to their database of contractors. Additionally, Arts Program staff advertised the opportunity on numerous regional and national arts-based platforms, websites, and e-newsletters.

**Business Type Participation** – Prospective Firms: 51 firms viewed the opportunity. The business types are: 1 Veteran Owned Small Business/Service-Disabled Veteran Owned Small Business (VOSB/SDVOSB); 3 Disadvantaged Business Enterprise (DBE); 5 Micro Small Business (MIC); 10 Other Small Business (OSB); 6 Small Business Enterprise (SBE); 6 Minority Business Enterprise (MBE); 6 Women Business Enterprise (WBE); 7 Local Business Certified (LBC); and 23 Self Declared Local.

**DBE Participation:** This work is planned to utilize Federal funds; therefore, no preferences were applied to this solicitation. Two (2) respondents (Gizmo Art Production and Tiger Construction) provided Disadvantaged Business Enterprise (DBE) outreach plans for working with subconsultants. DBE outreach plans were optional and not required.

**Submitted SOQs:** The Authority received five (5) responsive statements of qualifications (“SOQs”) on March 4, 2022; one (1) submission was found non-responsive. The evaluation panel’s shortlisted rankings of the SOQs are presented below.

The Panel’s final ranking and scoring are presented below:

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Panelist 5</b>	<b>Panelist 6</b>	<b>Panelist 7</b>	<b>Total</b>	<b>Rank</b>
Carlson Baker Arts	1	1	2	1	1	1	1	8	1
Cinnabar	2	1	1	2	2	3	3	14	2
Dynamic Contracting	4	4	4	4	4	4	4	28	4
Gizmo Art Production	3	1	2	2	3	2	2	15	3
Tiger Construction	5	5	4	5	5	5	5	34	5

<b>Combined Scores</b>	<b>Organizational Experience</b>	<b>Primary Staff</b>	<b>Art Handling Capabilities</b>	<b>Sustainability</b>	<b>Total</b>
Carlson Baker Arts	1950	1300	2600	590	6440
Cinnabar	1800	1200	2480	610	6090
Dynamic Contracting	1260	860	1400	480	4000
Gizmo Art Production	1800	1180	2360	530	5870
Tiger Construction	600	500	560	330	1990

The three (3) highest ranked firms were invited to interview on April 5, 2022. The Respondents who interviewed were asked to provide responses to a specific list of questions, prepared by the evaluation panel, which targeted the evaluation criteria presented in the RFQ. The panelists' final rankings are presented below:

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Panelist 5</b>	<b>Panelist 6</b>	<b>Panelist 7</b>	<b>Total</b>	<b>Rank</b>
Gizmo Art Production	2	1	1	1	3	3	1	12	2
Cinnabar	3	1	3	1	2	1	2	13	3
Carlson Baker Arts	1	1	2	1	1	2	3	11	1

<b>Combined Scores</b>	<b>Organizational Experience</b>	<b>Primary Staff</b>	<b>Art Handling Capabilities</b>	<b>Sustainability</b>	<b>Total</b>
Gizmo Art Production	1980	1300	2600	600	6480
Cinnabar	1950	1280	2600	630	6460
Carlson Baker Arts	2010	1300	2600	620	6530

A brief background of the three firms is provided:

Carlson Baker Arts LLC

- Located in Sun Valley, California, Carlson Baker has over fifty years of collective industry experience in design development, engineering, and custom fabrication services
- Has previous experience installing artwork at SDIA

Cinnabar California, Inc.

- Cinnabar has been in operation in the greater Los Angeles-area for almost 38-years
- Has been engaged for similar work with the Los Angeles World Airports (LAWA) Art Exhibitions Program

## Gizmo Art Production, Inc.

- Gizmo is a San Francisco based company with over 25 years of experience in art handling, relocation, storage, design, fabrication, lighting, AV/media, and installation
- Has previous experience installing artwork at SDIA

Total expenditures under the three (3) Agreements will be part of a pool of a not-to-exceed amount of One Million Eight Hundred Thousand Dollars (\$1,800,000.00). Each Agreement shall have an initial four (4) year term and an option for two (2) one-year extensions periods at the sole discretion of the President/CEO.

## **Fiscal Impact:**

Adequate funds for On-Call Service Agreements with Carlson Baker Arts LLC, Cinnabar California, Inc. and Gizmo Art Production, Inc. are included within the Board approved FY2022-FY2026 Capital Program Budget in the New T1 Arts Budget. Sources of funding for this project include: Both General Airport Revenue Bonds and Airport Cash.

## **Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

### **Strategies**

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### **Focus Areas**

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## **Environmental Review:**

A. CEQA: This Board action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020.

B. California Coastal Act Review: This Board action is for a project that the California Coastal Commission issued Coastal Development Permits (CDP-6-20-0154), (CDP 6-20-0447), and (CDP 6-20-0611), on September 30, 2021. Any additional new outdoor or exterior art components may need to be reviewed by the California Coastal Commission depending upon their location and scale.

C. NEPA: This Board action is for a project that received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021.

## **Application of Inclusionary Policies:**

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. Carlson Baker Arts LLC and Cinnabar California, Inc. did not submit a DBE Outreach Plan (optional). However, Gizmo Art Production, Inc. stated in their DBE Outreach Plan that they will engage DBEs for required portions of projects whenever possible.

## **Prepared by:**

Chris Chalupsky  
Senior Manager, Arts Program

RESOLUTION NO. 2022-0043

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE ON-CALL PUBLIC ART HANDLING, RELOCATION, FABRICATION AND INSTALLATION SERVICE AGREEMENTS WITH CARLSON BAKER ARTS LLC, CINNABAR CALIFORNIA, INC. AND GIZMO ART PRODUCTION, INC. EACH AGREEMENT FOR A TERM OF FOUR (4) YEARS WITH THE OPTION FOR TWO (2) ONE-YEAR EXTENSIONS AT THE DISCRETION OF THE PRESIDENT/CEO FOR AN AGGREGATE TOTAL NOT-TO-EXCEED AMOUNT OF ONE MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$1,800,000.00).

**WHEREAS**, the Authority advertised a Request for Qualifications (“RFQ”) on January 11, 2022, to provide On-Call Public Art Handling, Relocation, Fabrication, and Installation Services for the Airport Development Program; and

**WHEREAS**, the Authority received five (5) responsive statements of qualifications (“SOQs”) on March 4, 2022; and ;

**WHEREAS**, based on the services to be performed, it is estimated that the cost for six years will not exceed \$1,800,000.00; and

**WHEREAS**, on April 5, 2022, the Evaluation Panel (“Panel”) interviewed and ranked the five respondents on the targeted criteria present in the RFQ; and

**WHEREAS**, the Panel’s evaluation process ranked Carlson Baker Arts LLC first; Cinnabar California, Inc. second and Gizmo Art Production, Inc. third.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute On-Call Public Art Handling, Relocation, Fabrication and Installation Service Agreements with Carlson Baker Arts LLC, Cinnabar California, Inc. and Gizmo Art Production, Inc. - each agreement, for a term of four (4) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, for an aggregate total not-to-exceed amount of \$1,800,000; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents hereby are authorized to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolution; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that the California Coastal Commission issued Coastal Development Permits (CDP-6-20-0154), (CDP 6-20-0447), and (CDP 6-20-0611), on September 30, 2021, however, California Coastal Commission review may be needed for any additional new outdoor or exterior art components depending upon their location and scale; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5th day of May, 2022, by the following vote:

**AYES:** Board Members:



**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 5, 2022**

**Subject:**

**Approve and Authorize the President/CEO to Execute an Agreement with Frasca & Associates, LLC for Financial Advisory Services**

**Recommendation:**

Adopt Resolution No. 2022-0044, approving and authorizing the President/CEO to execute an agreement with Frasca & Associates, LLC for financial advisory services to for a term of five (5) years with two (2) one-year options to extend the term with a maximum amount payable not-to-exceed \$3,700,000

**Background/Justification:**

The Authority requires the services of a financial advisory firm to serve as a key advisor regarding the Authority's financial matters. The selected firm will provide a broad range of financial advisory services to the Authority including assistance with:

- Development of Funding Plans and Financial Projections
- Financial Guidance and Advice
- Passenger Facility Charge and Grant Applications
- Rating Agency, Investor and Bond Insurer Relations
- Debt Issuance
- Special Projects and Analysis
- Airline and Other Tenant Negotiations

Accordingly, in February 2022 Authority staff issued a Request for Proposals (RFP) for Financial Advisory Services. The Authority is seeking a contract for a maximum length of seven years to ensure continuity of financial advisory services through the implementation of the New T1. Twenty-four firms viewed the proposal; two proposals were received on March 11, 2022. The two respondents, Frasca and Associates, LLC; and PFM Financial Advisors, LLC were invited for interviews which were conducted on March 29, 2022.

Each Panel member evaluated the firms' proposals and interviews, considering experience working in the public sector and specifically working for airports. Panel members' scores were then summed for each criterion and the firms were ranked by total score (with the highest total score being ranked first). The final scoring matrix from the Panel is as follows:

Combined Final Scores	SB	Local	Vet.	Cost	Firm's Airport Experience	Primary Staff Capabilities	Proposed Work Plan and Approach	Total
Frasca & Associates, LLC	0	0	0	180	1000	1140	1110	3430
PFM Financial Advisors LLC	0	0	0	600	600	660	630	2490

Frasca & Associates, LLC is a financial advisory and consulting firm with specialty expertise in assisting airports in bond issuance, strategic business planning, successful implementation of capital development programs, lease negotiation for facilities with airlines and other airport tenants and assisting with ratings and investor strategy. The firm is also nationally recognized as an expert in the structure and evaluation of complex credits involving airline special facilities, project financings and general revenue financings at airports. Frasca & Associates, LLC serves as financial advisor to seventeen large hub airports and works as a consultant to another five. Since 2019 Frasca has advised on fifty-six airport debt transactions totaling over \$30.5 billion.

The professionals at Frasca & Associates, LLC have more than 200 years of collective airport experience and are uniquely comprised of staff with diverse backgrounds including former investment bankers, financial advisors, lawyers, feasibility consultants and airport finance executives. The result is a comprehensive view of the issues, from a capital markets, operations, financial modelling, and strategic consulting perspective.

### Fiscal Impact:

Adequate funding for Frasca and Associates, LLC Contract for financial advisory services is included in the adopted FY 2022 and conceptually approved FY 2023 Operating Expense Budgets within the Professional Services line item. For budget years that have not been adopted/approved by the board this expense will be included in future year budget requests.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, the recommended firm Frasca & Associate's, LLC did not receive small business, local business, and service disabled/veteran owned small business preference.

**Prepared by:**

Scott Brickner  
Vice President/CFO

RESOLUTION NO. 2022-0044

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH FRASCA & ASSOCIATES, LLP FOR FINANCIAL ADVISORY SERVICES FOR A TERM OF FIVE (5) YEARS WITH TWO (2) ONE-YEAR OPTIONS TO EXTEND THE TERM AND A MAXIMUM AMOUNT PAYABLE NOT TO EXCEED \$3,700,000

**WHEREAS**, the Authority has a continuing need for financial advisory services; and

**WHEREAS**, the Authority released a Request for Proposals (“RFP”) in February, 2022 to obtain the services of a qualified firm to perform financial advisory services for the Authority; and

**WHEREAS**, the Authority received two (2) proposals in response to the RFP; and

**WHEREAS**, the Authority’s evaluation panel, after reviewing the proposals and interviewing the firms, recommend awarding an agreement for financial advisory services to Frasca & Associates LLP; and

**WHEREAS**, the Board determines that awarding the agreement to Frasca & Associates LLP is in the best interest of the Authority.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute an agreement for financial advisory services with Frasca & Associates, LLC and to take all necessary actions to effectuate said agreement; and

**BE IT FURTHER RESOLVED** that said agreement shall have a term of Five (5) years with two (2) one-year options to renew at the discretion of the President/CEO and a compensation amount that shall not exceed three million seven hundred thousand dollars (\$3,700,000); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 5<sup>th</sup> day of May, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Board Communication

Date: May 5, 2022  
To: Board Members  
From: Tony R. Russell, Director, Board Services/ Authority Clerk  
Subject: Business and Travel Expense Reimbursement Reports for Board Members, President/CEO, Chief Auditor and General Counsel When Attending Conferences, Meetings, and Training at the Expense of the Authority

---

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On August 23, 2021, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2021 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.



**BUSINESS  
EXPENSE  
REIMBURSEMENT  
REPORT**

**Johanna Schiavoni**

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## 2022

### MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

EMPLOYEE NAME			PERIOD COVERED	
Johanna Schiavoni				
DEPARTMENT/DIVISION				
Board				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
2/24/22	8.20	Hilton Bayfront Hotel, Chamber of Commerce SD dinner	Parking fees & other transportation costs paid	15.00
<b>SUBTOTAL</b>			<b>SUBTOTAL</b>	<b>15.00</b>

#### Computation of Reimbursement

		8.20
REIMBURSEMENT RATE: (see below) *	Rate as of January 2022	X 0.585
TOTAL MILEAGE REIMBURSEMENT		4.80
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)		15.00
TOTAL REIMBURSEMENT REQUESTED		\$ 19.80
<p>I acknowledge that I have read, understand and agree to *Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p><u>Business Expense Reimbursement Policy 3.30</u></p>		
<p style="font-size: 1.2em; font-family: cursive;">Johanna Schiavoni 3/31/2022</p> <p style="text-align: center;">SIGNATURE OF EMPLOYEE</p>	<p style="text-align: center;">DEPT./DIV. HEAD APPROVAL</p>	

JP - ON DASH

JP - ON DASH

ACE PARKING Lot 1223  
Display Face Up On Dash  
LOT CLOSED

THIS SIDE UP - ON DASH

THIS SIDE UP - ON DASH

THIS IS YOUR RECEIPT  
Meter: 03009589-3009589  
Trans: 048725  
Time: 5:45PM  
Date: FEB 24 2022  
Cost: \$15.00  
Card: \*\*\*\*\*5568  
Auth: 06523A

Permit Expires:

11:59PM THU  
FEB 24 2022

THIS SIDE

THIS SIDE

NO IN/OUT PRIVILEGES  
Thank You for Parking  
With Ace Parking!  
INFO (800) 925-PARK (7275)



February 1, 2022

The Authority is a sponsor for the following event. If you are interested in attending, please contact:

Arely Valenzuela  
619-400-2550  
[avalenzu@san.org](mailto:avalenzu@san.org)

<b>San Diego Regional Chamber of Commerce 151 Anniversary Celebration</b>	<b>Thursday, February 24, 2022 4:30 p.m. - 7:30 p.m. Hilton Bayfront</b>
---	--

As San Diego's largest business networking opportunity of the year, the Anniversary Celebration is the can't miss event for anyone wanting to make connections, build relationships, and learn something new. This annual event brings together over 600 of San Diego's business executives, community leaders, and elected officials who share the same interest: making San Diego the best place to live and work.

**OUT OF TOWN  
TRAVEL  
REQUEST**

**Kim Becker**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 04/07/2022 DATE OF DEPARTURE/RETURN: 07/26/2022 / 07/30/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: San Juan, PR Business Purpose: U.S. Travel Board of Directors and GAC Directors Meeting

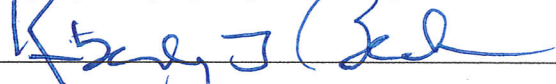
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 2,000.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 200.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 1,000.00
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ 460.00
D. Seminar and Conference Fees	\$
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 3,660.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 4/22/22

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Meeting Date)



- iii. SAF and other fuel types
- d. Workforce Development**
- e. Diversity, Equity and Inclusion**
- f. Digital Technology**
  - i. Passenger processing
  - ii. Biometrics
  - iii. Digital marketplace
  - iv. Airport Data Management

**V. DIRECTORS CLOSED SESSION** (45 MINS)

---

**SAVE THE DATE**

**U.S. TRAVEL 2022 SUMMER BOARD MEETING**

July 27 - July 30, 2022

**The Caribe Hilton**

*1 Calle San Geronimo, San Juan, Puerto Rico 00901*

*Room Rate: \$219 (standard room)*

**Welcome Reception:** Wednesday, July 27  
**PAC Auction & Dinner:** Thursday, July 28  
**Board Meeting:** Thursday, July 28 & Friday, July 29

**MAXIMUM PER DIEM RATES  
OUTSIDE THE CONTINENTAL  
UNITED STATES**

COUNTRY/STATE: **P U E R T O R I C O**

PUBLICATION DATE (MM DD YY): **0 4 0 1 2 2**

**NOTES**

1. Use the **OTHER** rate if neither the **CITY, PLACE, ISLAND**, nor **MILITARY INSTALLATION** is listed.
2. For other allowances that are based on per diem rates (e.g., TLE, TLA, TQSE, TQSA), see the appropriate rules for those allowances regarding what per diem rate to use.
3. The standard **ONBASE INCIDENTAL RATE** is **\$3.50** OCONUS wide.
4. When **Government meals** are directed, the appropriate Government meal rate, as prescribed in [Appendix A](#), is applicable.
5. Per Diem Rate = Max Lodging + Meals (Local Meals, [Proportional](#), or [Government](#)) + Incidental Rate (Local or OnBase)

**\* All rates are in US Dollars**

Locality	Seasons (Beg-End)	Maximum Lodging	Local Meals	Proportional Meals	Local Incidental	Footnote	Footnote Rate	Maximum Per Diem	Effective Date
<b>AGUADILLA</b>	01/01-12/31	149	72	44	18			<b>239</b>	05/01/2021
<b>BAYAMON</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>BAYAMON</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>CAROLINA</b>	06/01-	167	92	54	23			<b>282</b>	05/01/2021

<b>SAN JUAN &amp; NAV RES STA</b>	12/01-05/31	195	92	54	23				<b>310</b>	05/01/2021
<b>VIEQUES</b>	01/01-12/31	159	75	46	19				<b>253</b>	05/01/2021
<b>[OTHER]</b>	01/01-12/31	159	80	48	20				<b>259</b>	05/01/2021

\*Use the OTHER rate if neither the **CITY, PLACE, ISLAND**, nor **MILITARY INSTALLATION** is listed.

[Request a Review of a Per Diem Rate](#)

[Find out more about the Proportional Meal Rate \(Prop. Meals\)](#)

\$107	16	27	43	21
\$108	16	27	43	22
\$109	16	27	44	22
\$110	17	27	44	22
\$111	17	28	44	22
\$112	17	28	45	22
\$113	17	28	45	23
\$114	17	29	45	23
\$115	17	29	46	23
\$116	17	29	47	23
\$117	18	29	47	23
\$118	18	30	47	23
\$119	18	30	48	23
\$120	18	30	48	24
\$121	18	30	49	24
\$122	18	31	49	24
\$123	18	31	49	25
\$124	19	31	49	25
\$125	19	31	50	25
\$126	19	32	50	25
\$127	19	32	51	25
\$128	19	32	51	26
\$129	19	32	52	26
\$130	20	32	52	26
\$131	20	33	52	26
\$132	20	33	53	26
\$133	20	33	53	27
\$134	20	34	53	27
\$135	20	34	54	27
\$136	20	34	55	27
\$137	21	34	55	27
\$138	21	35	55	27
\$139	21	35	56	27
\$140	21	35	56	28
\$141	21	35	57	28
\$142	21	36	57	28
\$143	21	36	57	29
\$144	22	36	57	29
\$145	22	36	58	29
\$146	22	37	58	29

**TRAVEL EXPENSE  
REIMBURSEMENT  
REPORT**

**Kim Becker**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

**Employee/Trip Information**

Name: Kimberly J. Becker Dept: 6 - Executive Date: \_\_\_\_\_  
 Departure Date: 3/27/2022 Return Date: 4/2/2022 Report Due: 5/2/22  
 Destination: Washington, DC  
 Business Purpose: San Diego Chamber of Commerce - Mission to DC

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		3/27/22 Sunday	3/28/22 Monday	3/29/22 Tuesday	3/30/22 Wednesday	3/31/22 Thursday	4/1/22 Friday	4/2/22 Saturday	
Air Fare, Railroad, Bus	(25.01)								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		366.69	366.69	366.69					1,100.07
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	\$ (25.01)								\$1,100.07

**Expense items included in Per Diem:**

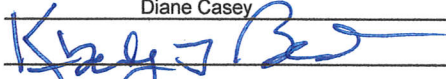
Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

	GSA Per Diem for Domestic Enter Daily Per Diem Rate	US Dept of State Per Diem for International							TOTAL
		3/27/22 Sunday	3/28/22 Monday	3/29/22 Tuesday	3/30/22 Wednesday	3/31/22 Thursday	4/1/22 Friday	4/2/22 Saturday	
Breakfast	\$18.00	18.00			18.00				36.00
Lunch	\$20.00	20.00							20.00
Dinner	\$36.00	36.00						36.00	72.00
Incidentals	\$5.00	5.00	5.00	5.00				5.00	20.00
<b>Total M&amp;IE</b>	<b>\$79.00</b>								<b>148.00</b>
Approved Meal Exception Above Per Diem Rate <sup>1</sup>									-
<b>Total Meal and Incidental Expenses</b>		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	<b>148.00</b>

<b>Explanation:</b> Substantiation for exception should be attached	<b>Trip Grand Total</b>	<b>1,223.06</b>
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	(25.01)
	<b>Due Traveler</b> - if positive amount, prepare check request <b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$1,248.07</b>

**Note: Send this report to Accounting even if the amount is \$0.**

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature:  Date: 4/12/22

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**  
 I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

## Interoffice Communication

Date: April 6, 2022  
To: File  
From: Diane Casey  
Subject: Flight Expense Travel Explanation

---

Kim Becker attended the San Diego Chamber of Commerce Mission to Washington, DC on March 27 through March 30, 2022.

Rather than traveling from San Diego to Washington (on March 27<sup>th</sup>) and then returning Washington to San Diego (on March 30<sup>th</sup>), Kim added three days to the trip for a personal side trip. She returned to San Diego from Philadelphia on April 2, 2022.

The cost of the business flight from San Diego to Washington to San Diego was \$679.70 (as ticketed by Travel Trust). The cost of the flight with the side trip and returning from Philadelphia was \$704.71 (as ticketed by Travel Trust). Kim Becker will pay the difference in fare of \$25.01. Itineraries for the mock business trip and actual trip are attached.

As instructed by Teresa Goodbody, the amount owed by Kim was added as a negative amount for the ticket price on the Travel Expense Reimbursement form in the airfare section. This negative entry will reduce Kim's expenses by \$25.01, allowing for reimbursement for the extra travel fare and for Kim to not have to write a separate check to the Authority.





Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: FDGWSZ

**CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE**

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

#### **AA American Airlines - Flight Number 2535** Confirmation: DNZXYX

<b>Departure:</b> Sun, 03/27/2022 6:15 AM	<b>Arrival:</b> Sun, 03/27/2022 11:21 AM	<b>Equipment:</b> 321
<b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> )	<b>Arrival City:</b> Dallas/Ft Worth, TX ( <a href="#">DFW</a> )	<b>Meal:</b> Refreshment
<b>Departing Terminal:</b> TERMINAL 2	<b>Arrival Terminal:</b>	<b>Travel Time:</b> 3 hour(s) 6 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> K - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<a href="#">CHECK IN NOW</a>

**Seat Assignments:** BECKER/KIMBERLY JANE - 09C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

#### **AA American Airlines - Flight Number 0388** Confirmation: DNZXYX

<b>Departure:</b> Sun, 03/27/2022 12:24 PM	<b>Arrival:</b> Sun, 03/27/2022 4:12 PM	<b>Equipment:</b> 738
<b>Departure City:</b> Dallas/Ft Worth, TX ( <a href="#">DFW</a> )	<b>Arrival City:</b> Washington Reagan National, DC ( <a href="#">DCA</a> )	<b>Meal:</b> Refreshment
<b>Departing Terminal:</b>	<b>Arrival Terminal:</b> TERMINAL C	<b>Travel Time:</b> 2 hour(s) 48 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> K - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<a href="#">CHECK IN NOW</a>

**Seat Assignments:** BECKER/KIMBERLY JANE - 09C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

#### **AA American Airlines - Flight Number 1822** Confirmation: DNZXYX

<b>Departure:</b> Sat, 04/2/2022 3:35 PM	<b>Arrival:</b> Sat, 04/2/2022 5:21 PM	<b>Equipment:</b> 321
<b>Departure City:</b> Philadelphia, PA ( <a href="#">PHL</a> )	<b>Arrival City:</b> Charlotte, NC ( <a href="#">CLT</a> )	<b>Travel Time:</b> 1 hour(s) 46 minute(s)
<b>Departing Terminal:</b>	<b>Arrival Terminal:</b>	<a href="#">Add flight to Calendar</a>
<b>Status:</b> Confirmed	<b>Class of Service:</b> G - ECONOMY	<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<a href="#">CHECK IN NOW</a>

**Seat Assignments:** BECKER/KIMBERLY JANE - 09C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

#### **AA American Airlines - Flight Number 0465** Confirmation: DNZXYX

<b>Departure:</b> Sat, 04/2/2022 6:43 PM	<b>Arrival:</b> Sat, 04/2/2022 8:56 PM	<b>Equipment:</b> 321
<b>Departure City:</b> Charlotte, NC ( <a href="#">CLT</a> )	<b>Arrival City:</b> San Diego, CA ( <a href="#">SAN</a> )	<b>Meal:</b> Refreshment
<b>Departing Terminal:</b>	<b>Arrival Terminal:</b> TERMINAL 2	<b>Travel Time:</b> 5 hour(s) 13 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> G - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<a href="#">CHECK IN NOW</a>

**Seat Assignments:** BECKER/KIMBERLY JANE - 12C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

**Invoice Detail**

<b>Name:</b> BECKER/KIMBERLY JANE			
<b>American</b>	<b>Issue Date:</b> 02/3/2022	<i>See Exchange Detail</i>	
<b>Airlines Ticket:</b> 0017688722597			<b>Amount:</b> \$522.76
<b>Invoice Number:</b> 5607666			
<b>Service Fee:</b> 8900818555773	<b>Issue Date:</b> 02/3/2022		<b>Amount:</b> \$30.00
			<b>Total Fare:</b> USD \$552.76

Your total has been charged to American Express ending In 1013

**Exchange Detail**

<b>New Ticket Number:</b>	0017688722597	<b>Issue Date:</b> 2/3/2022	<b>New Airfare:</b> \$704.71
<b>Original Ticket Number:</b>	0018990344849		<b>Original Airfare:</b> -\$181.95
			<b>Airline Change Fee:</b> \$0.00
			<b>Amount Charged:</b> \$522.76

**General Remarks**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

TSA Guidance- a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for International flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). Thank you for choosing Traveltrust! For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72. You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061. Each call is billable at a minimum \$25.00 per call/reservation

**Casey Diane**

**Subject:**

FW: SDCRAA - Kim Becker - Flight Information

<b>Booking Reference</b>	FDGWSZ
<b>Names</b>	BECKER, KIMBERLY JANE (FF: AAMTJ4330 - AS92304343 - DL2078329006 - HA303212088 - NH4342059703 - UAJF258808 - WN473348610)

AIR							
American Airlines	<b>Flight Number</b> AA2535	<b>Class:</b> K- Economy	<b>From:</b> SAN Diego (SAN), CA - Terminal 2	<b>Leaving:</b> Sun 27 Mar 06:15AM	<b>Destination:</b> Dallas/Ft. Worth, Dallas (DFW), TX	<b>Arriving:</b> Sun 27 Mar 11:21AM	<b>Seat Number:</b>  <b>Type:</b> Airbus A321 <b>Operated By:</b> American Airlines <b>Flying Time:</b> 03h06m <b>Stops:</b> - <b>Carrier Ref:</b> DNZXYX <b>Status:</b> Confirmed

AIR							
American Airlines	<b>Flight Number</b> AA0388	<b>Class:</b> K- Economy	<b>From:</b> Dallas/Ft. Worth, Dallas (DFW), TX	<b>Leaving:</b> Sun 27 Mar 12:24PM	<b>Destination:</b> Ronald Reagan National, Washington (DCA), DC - Terminal C	<b>Arriving:</b> Sun 27 Mar 04:12PM	<b>Seat Number:</b>  <b>Type:</b> Boeing 737-800 <b>Operated By:</b> American Airlines <b>Flying Time:</b> 02h48m <b>Stops:</b> - <b>Carrier Ref:</b> DNZXYX <b>Status:</b> Confirmed

AIR							
American Airlines	<b>Flight Number</b> AA0845	<b>Class:</b> S- Economy	<b>From:</b> Ronald Reagan National, Washington (DCA), DC - Terminal C	<b>Leaving:</b> Wed 30 Mar 03:30PM	<b>Destination:</b> Douglas, Charlotte (CLT), NC	<b>Arriving:</b> Wed 30 Mar 05:15PM	<b>Seat Number:</b>  <b>Type:</b> Airbus A319 Jet <b>Operated By:</b> American Airlines <b>Flying Time:</b> 01h45m <b>Stops:</b> - <b>Carrier Ref:</b> DNZXYX <b>Status:</b> Confirmed

AIR							
American Airlines	<b>Flight Number</b> AA0465	<b>Class:</b> S- Economy	<b>From:</b> Douglas, Charlotte (CLT), NC	<b>Leaving:</b> Wed 30 Mar 06:43PM	<b>Destination:</b> SAN Diego (SAN), CA - Terminal 2	<b>Arriving:</b> Wed 30 Mar 08:56PM	<b>Seat Number:</b>  <b>Type:</b> Airbus A321 <b>Operated By:</b> American Airlines

								<b>Flying Time:</b>	05h13m
								<b>Stops:</b>	-
								<b>Carrier Ref:</b>	DNZXYX
								<b>Status:</b>	Confirmed
<b>Fare</b>	USD 589.77								
<b>Taxes</b>	USD 89.93								
<b>Total</b>	USD 679.70								
<b>Cancellation Policy</b>	Non Refundable.								
<b>Changes Before Departure</b>	Changes Permitted For Reissue.								
<b>Changes After Departure</b>	Changes Permitted For Reissue.								
<b>Last Day To Purchase</b>	Last day to purchase 02feb/2359								
<b>Minimum Stay</b>	No restrictions.								
<b>Maximum Stay</b>	No Restrictions.								



# JW MARRIOTT

WASHINGTON DC

## GUEST FOLIO

242 BECKER/K 319.00 03/30/22 12:00 30296 48956  
 ROOM NAME RATE DEPART TIME ACCT# GROUP  
 GD SAN DIEGO COUNTY REG 03/27/22 11:57  
 TYPE ARRIVE TIME  
 58  
 ROOM CLERK ADDRESS PAYMENT MBV#: XXXXX9603

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
03/27	ROOM 242, 1	319.00	Rm 03/27	\$366.69
03/27	ROOMTX 242, 1	47.69		
03/28	ROOM 242, 1	319.00	Rm 03/28	\$366.69
03/28	ROOMTX 242, 1	47.69		
03/29	ROOM 242, 1	319.00	Rm 03/29	\$366.69
03/29	ROOMTX 242, 1	47.69		
03/30	MC CARD			\$1122.37

CURRENT BALANCE .00

See our "Privacy & Cookie Statement" on [Marriott.com](http://Marriott.com)

Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy Account Statement for updated activity. See [members.marriott.com](http://members.marriott.com) for new Marriott Bonvoy benefits.

J.W. MARRIOTT WASHINGTON D.C.  
1331 PENNSYLVANIA AV  
WASHINGTON, DC 20004

Experience comfort with the JW Marriott home collection. Visit [CuratedbyJW.com](http://CuratedbyJW.com)

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

# FY 2022 Per Diem Rates for District of Columbia, District of Columbia

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
District of Columbia	Washington DC (also the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington and Fairfax, in Virginia; and the counties of Montgomery and Prince George's in Maryland)	\$79	\$18	\$20	\$36	\$5	\$59.25

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 01/06/2022 DATE OF DEPARTURE/RETURN: 03/27/2022 / 03/30/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: Washington, DC Business Purpose: SD Chamber of Commerce -- Mission to Washington, DC

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>700.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ _____
• Auto (Gas, Parking/Tolls, Mileage)	\$ <u>100.00</u>
B. Lodging	\$ _____
C. Meals and Incidental Expenses ( <i>Per24 Diem</i> )	\$ <u>1,200.00</u>
D. Seminar and Conference Fees	\$ <u>240.00</u>
E. Entertainment	\$ <u>1,800.00</u>
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>4,040.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: *Kimberly J. Becker* Date: Jan 18, 2022  
Kim Becker (Jan 18, 2022 10:24 PST)

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, *Areby Valenzuela*, Assistant Authority Clerk, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its *Jan 24, 2022* meeting.  
(Meeting Date)

## CHAMBER DC DELEGATION – KBECKER ITINERARY as of 3/23/22

### Sunday, March 27, 2022

Time/Location	Topic	Attendees	Talking Points
7:00-9:00PM Penn Avenue Terrace JW Marriott	Welcome Reception Sponsored by Union of Pan Asian Communities (UPAC)	ALL (KB, GC, MB, MH)	n/a *note that Small Business Program is sponsoring UPAC's "Taste of Culture" event on May 18, 2022

### Monday, March 28, 2022

Time/Location	Topic	Attendees	Talking Points
8:00-9:00AM Capitol Salon D&E JW Marriott	Breakfast Sponsored by San Diego County Water Authority	ALL	
*9:00-10:00AM*	*FREE TIME*		
10:00-11:00AM Capitol Salon F	Meeting with Customs and Border Patrol Protection Commissioner Chris Magnus	ALL	Staffing *note the primary topic for the Chamber is the Otay Mesa Port of Entry
*11:00-11:30AM*	*FREE TIME*		
11:30AM-12:00Noon JW Marriott	Press Conference: Regional Infrastructure Priorities	KB, MH	Kim is a speaker, MB will send talking points separately POC is Alison Philips, cell 805-886-8594
12:00-1:00PM Holeman Lounge National Press Club 529 14 <sup>th</sup> Street NW	Lunch Hosted by HMSHost	KB, MH	Kim sitting @ HMS Host Table
*1:00-2:00PM*	*FREE TIME*		
1:30-2:00PM 1610 Longworth HOB 15 independence Ave	<i>For awareness - Transportation mtg with Rep. Grace Napolitano's COS</i>	MH	<i>\$128MM Year 1 + future requests</i>
2:00-2:45 Capitol Salon F JW Marriott	Meeting with DOT Under Secretary for Transportation Policy Carlos Monje	KB, MH	Grant Connectivity work – joint collaboration, set aside space Aviation policy Slot allocation DCA, military connection Pentagon to Pacific Fleet, 10-year project
*2:45-5:00PM*	*FREE TIME*		
5:00-7:00PM	Reception sponsored by Cox	ALL	
7:00PM TBA	Reception at Scott Peter's	All	



Tuesday, March 29, 2022

Time/Location	Topic	Attendees	Talking Points
8:00-9:00AM Capitol Salon D&E JW Marriott	Breakfast Sponsored by San Diego State University with UK Ambassador to the U.S. Dame Karen Elizabeth Pierce DCMG	ALL	
*9:00-10:00AM*	*FREE TIME*		
10:00-10:30AM Virtual	Meeting with Shannetta Griffin, Assistant Secretary for Airports, FAA	Elevate, KB, GC, MH	LOI, Navy
*10:30AM-12:00N*	*FREE TIME*		
11:00-11:30AM	<i>For awareness - Senate Commerce Aviation Subcommittee - Republican Staff</i>	<i>Elevate, MH</i>	
12:00-1:00PM Forum Room 1 AT&T Forum 601 New Jersey Avenue NW	Congressional Luncheon Sponsored by Kaiser Permanente	ALL	
1:15-2:30PM	Bipartisan Infrastructure Act: Implementation and Funding Opportunities	KB, MB	New T1
*2:30-4:00PM*	*FREE TIME*		
1:30-2:00PM <i>In person</i>	<i>For awareness - House T&amp;I Aviation Subcommittee - Republican Staff</i>	<i>Elevate, MH</i>	
2:30-3:00PM <i>Virtual</i>	<i>For awareness - House T&amp;I Aviation Subcommittee - Democratic Staff</i>	<i>Elevate, MH</i>	
4:00-4:30PM <i>In person</i>	<i>For awareness - Senate Commerce Aviation Subcommittee - Democratic Staff</i>	<i>Elevate, MH</i>	
4:00-5:00PM	Rep. Scott Peters & Friends	KB, MB	
5:00-7:00PM	Reception Hosted by AT&T	ALL	
7:00-9:00PM TBD	Dinner with Elevate	ALL	

**Gil Cabrera**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

<b>Employee/Trip Information</b>		<b>Date:</b> _____
<b>Name:</b>	<b>Gil Cabrera</b>	<b>Dept: 2 - Board Services</b>
<b>Departure Date:</b>	<u>3/27/2022</u>	<b>Return Date:</b> <u>3/30/2022</u>
<b>Destination:</b>	<u>Washington, DC</u>	<b>Report Due:</b> <u>4/29/22</u>
<b>Business Purpose:</b>	<u>SD Chamber of Commerce 2022 Mission to Washington DC</u>	

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		3/27/22 Sunday	3/28/22 Monday	3/29/22 Tuesday	3/30/22 Wednesday	3/31/22 Thursday	4/1/22 Friday	4/2/22 Saturday	
Air Fare, Railroad, Bus	913.97								-
Conference Fees	1,800.00								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging									-
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	<b>\$ 2,713.97</b>								<b>\$ -</b>

**Expense items included in Per Diem:**  
 Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

<a href="#">GSA Per Diem for Domestic</a>		<a href="#">US Dept of State Per Diem for International</a>						
Enter Daily Per Diem Rate		3/27/22 Sunday	3/28/22 Monday	3/29/22 Tuesday	3/30/22 Wednesday	3/31/22 Thursday	4/1/22 Friday	4/2/22 Saturday
Breakfast								-
Lunch								-
Dinner								-
Incidentals								-
<b>Total M&amp;IE</b>	<b>\$0.00</b>	-	-	-	-	-	-	-
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Explanation:</b> Substantiation for exception should be attached  <div style="background-color: yellow; padding: 2px;">Chair Cabrera shared the cost of this trip with Sharp.</div>	<b>Trip Grand Total</b>	<b>2,713.97</b>
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	2,713.97
	<b>Due Traveler</b> - if positive amount, prepare check request <b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ -</b>
<small>Note Send this report to Accounting even if the amount is \$0.</small>		

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: <u>Arely Valenzuela</u>	Ext.: <u>04/13/22</u>
Traveler's Signature: <u></u>	Date: <u>Apr 15, 2022</u>
Administrator's Signature: _____	Date: _____

CEO/Vice President Approval<sup>1</sup>: \_\_\_\_\_ Date: \_\_\_\_\_  
(Required if meal(s) reimbursed above the Per Diem Rate)

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved by the Executive Committee at its \_\_\_\_\_ Meeting.  
(Name of Clerk) (Meeting Date)



Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

**CABRERA/GUILLERMO - 02**

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: KWXJJG

**CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE**

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC gov for the latest in travel requirements and restrictions

Southwest Airlines - Flight Number 2344		Confirmation: 2PA446
<b>Departure:</b> Sun, 03/27/2022 6:40 AM <b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> )  <b>Departing Terminal:</b> TERMINAL 1 <b>Status:</b> Confirmed	<b>Arrival:</b> Sun, 03/27/2022 4:20 PM <b>Arrival City:</b> Washington Reagan National, DC ( <a href="#">DCA</a> )  <b>Arrival Terminal:</b> <b>Class of Service:</b> Y - ECONOMY	<b>Equipment:</b> 73H  <b>Travel Time:</b> 5 hour(s) 55 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> 
<b>Seat Assignments:</b> This flight makes a stop OPEN SEATING FREQUENT FLYER NUMBER ██████████		

Southwest Airlines - Flight Number 2345		Confirmation: 2PA446
<b>Departure:</b> Wed, 03/30/2022 5:20 PM <b>Departure City:</b> Washington Reagan National, DC ( <a href="#">DCA</a> )  <b>Departing Terminal:</b> <b>Status:</b> Confirmed	<b>Arrival:</b> Wed, 03/30/2022 10:05 PM <b>Arrival City:</b> San Diego, CA ( <a href="#">SAN</a> )  <b>Arrival Terminal:</b> <b>Class of Service:</b> U - ECONOMY	<b>Equipment:</b> 73H  <b>Travel Time:</b> 6 hour(s) 55 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> 
<b>Seat Assignments:</b> This flight makes a stop OPEN SEATING FREQUENT FLYER NUMBER ██████████		

Invoice Detail		
<b>Name:</b> CABRERA/GUILLERMO		
<b>Southwest Airlines Ticket:</b> 5267688722567	<b>Issue Date:</b> 02/2/2022	<b>Amount:</b> \$883.97
<b>Invoice Number:</b> 5607628		
<b>Service Fee:</b> 8900818547545	<b>Issue Date:</b> 02/2/2022	<b>Amount:</b> \$30.00
		<b>Total Fare:</b> USD \$913.97
Your total has been charged to American Express ending In 1013		

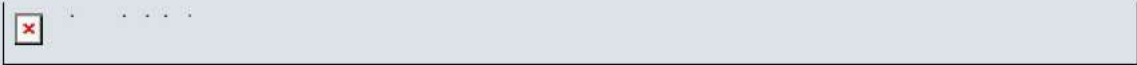
General Remarks
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

TSA Guidance- a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for International flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). Thank you for choosing Traveltrust! For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72. You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061. Each call is billable at a minimum \$25.00 per call/reservation

## Valenzuela Arely

---

**From:** Katie Tran <ktran@sdchamber.org>  
**Sent:** Wednesday, February 16, 2022 11:49 AM  
**To:** Guillermo Cabrera  
**Cc:** Valenzuela Arely  
**Subject:** Application Approved - 2022 Mission to Washington, D.C.



Dear Guillermo,

Your application for the **2022 Mission to Washington, D.C.** has been approved. We will process the credit card submitted for the order amount below.

[Click here](#) to view or modify your registration details. You will be asked to enter your confirmation number.

Be sure to book your hotel and air accommodations. Details can be found here: <https://sdchamber.org/event/dc2022/>.

---

Event: 2022 Mission to Washington, D.C.

Attending: Guillermo Cabrera

**Confirmation Number: 2YN3LKC2358**

Number in Party: 1

Registration Information:	
Registration Items	
Guillermo Cabrera	Event Registration
Additional Information	
Guillermo Cabrera	1st Priority
	Transportation & Infrastructure
	2nd Priority
	Healthcare

**Order Summaries:**

Date	Type	Amt Ordered	Amt Paid	Amt Due
February 16, 2022 2:48 PM	offline order	\$1800.00	\$0.00	\$1800.00

We look forward to seeing you in DC!

If you no longer want to receive emails from Katie Tran, please [Opt-Out](#).



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Gil Cabrera Department: Board Services  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 1/28/2022 DATE OF DEPARTURE/RETURN: 3/27/2022 / 3/30/2022

DESTINATION / BUSINESS PURPOSE:

Destination:  
Washington DC

Business Purpose:  
SD Chamber of Commerce 2022 Mission to Washington DC

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>700</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ _____
C. Meals and Incidental Expenses ( <a href="#">Per Diem</a> )	\$ _____
D. Seminar and Conference Fees	\$ <u>1,800</u>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>2,600</u></b>

\*Chair Cabrera will sharing the cost of this trip with Sharp.

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: \_\_\_\_\_

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 01/28/22  
Paul E Robinson (Jan 28, 2022 15:04 PST)

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arely Valenzuela Assistant Authority Clerk I, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its 03/28/22 meeting.  
(Meeting Date)

# 2022 MISSION TO WASHINGTON D.C.

March 27 - March 30

Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** with elected officials on the local, state and federal level, as well as other community members

---

## EVENT DETAILS

**Date & Time:** Sunday, March 27 (7:00 PM) – Wednesday, March 30 (11:00 AM), 2022

**Location:** JW Marriott Washington, DC | 1331 Pennsylvania Avenue NW, DC 20004



**Event Contact:** Katie Tran | Ph: 619-544-1370

| Email: [ktran@sdchamber.org](mailto:ktran@sdchamber.org)

*Para obtener información sobre cómo asistir “Misión a Washington DC” favor de comunicarse con Kenia: [kzamarripa@sdchamber.org](mailto:kzamarripa@sdchamber.org).*

---

## TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the **Welcome Reception on Sunday, 03/27 at 7:00 PM**. The last meeting will end at around 10:00 AM on Wednesday, 03/30.

[Click here](#) to view a previous trip’s itinerary.

---

## HOTEL INFORMATION

### **[JW Marriott Washington D.C.](#)**

1331 Pennsylvania Avenue NW, DC 20004 | (202) 393-2000

We have secured a special room rate of \$319++ per night for standard rooms from March 26 to 29.

### **[CLICK HERE TO RESERVE ONLINE](#)**

Reservations must be made **by 6:00 pm (PST), Friday, March 4, 2022**. After that date, the hotel will confirm reservations based on availability at the current rate.

---

# FLYING TO D.C.

## Airports:

1. **Ronald Reagan Washington National Airport – DCA**  
4.3 miles to hotel | Estimated taxi fare: \$20 (one way)
2. **Washington Dulles International Airport – IAD**  
26.5 miles to hotel | Estimated taxi fare: \$60 (one way)
3. **Baltimore/Washington International Thurgood Marshall Airport – BWI**  
34 miles to hotel | Estimated taxi fare: \$90 (one way)

Southwest Airlines, among others, offers nonstop flights to BWI (Baltimore) Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA (Reagan National) Airport is a 15-minute drive to the hotel, but may *not* have nonstop flights. Most delegates arrive in the afternoon on **Sunday, 3/27**, prior to the **Welcome Reception at 7:00 PM** and fly out the **afternoon of Wednesday, 3/30**.

## Recommended Flights:

### Departing Sunday, 3/27:

**SAN > BWI** | Southwest #1789 (8:10 AM – 3:55 PM), Nonstop

### Returning Wednesday, 3/30:

**BWI > SAN** | Southwest #542 / 1932 (2:35 PM – 6:45 PM), 1 Stop

---

## APPLICATION & FEES

*The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.*

### **Applications submitted by 02/18/22\*:**

Chamber members: \$1,800

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

**Between 2/19/22 – 3/18/22\*:**

Chamber members: \$2,300

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

**Between 03/19/22 – 03/23/22\*:**

All applicants: \$3200

*\*Applications close after March 23, 2022.*