

Special Board and Capital Improvement Program Oversight Committee Meeting Agenda

Thursday, April 21, 2022
10:00 A.M.

San Diego International Airport
SDCRAA Administration Building
3225 N. Harbor Drive
San Diego, California 92101

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas (Vice Chair)
Catherine Blakespear
Paul McNamara
Paul Robinson
Johanna Schiavoni
James Sly
Nora E. Vargas
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

This meeting of the Capital Improvement Program Oversight Committee of the San Diego County Regional Airport Authority will be conducted pursuant to the provisions of California Assembly Bill 361 which suspends certain requirements of the Ralph M. Brown Act. On March 28, 2022, the San Diego County Regional Airport Authority Board adopted Resolution No. 2022-0031 finding that as a result of the continuing State of Emergency and the fact that local officials have recommended measures to promote social distancing and a finding that meeting in person continues to present imminent risks to the health and safety of attendees, it is in the best interest of the Authority and the public to continue to conduct meetings of the Board and Committees virtually pursuant to AB 361. Therefore, in the interest of public health, all Board Members will be participating in the meeting electronically. In accordance with Assembly Bill 361 and Authority Board Resolution No. 2022-0031, there will be no members of the public in attendance at the Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Public Comment during Board/Committee Meetings

If you'd like to speak live during the meeting, please follow these steps to request to speak:

- **Step 1:** Watch the meeting via the live Webcast located at the following link, <https://www.san.org/Airport-Authority/Meetings-Agendas/authority-board?EntryId=15446>
PLEASE NOTE: There is approximately 20 seconds of lag time between the meeting and the Webcast.
- **Step 2:** When the Chair introduces the item that you would like to comment on, (*or indicates that it is time for Non-Agenda Public Comment*), call into the public comment line by following the following directions:
REMINDER: Please do not call until the item you want to comment on is being discussed

Special Board and Capital Improvement Program Oversight Committee Meeting Agenda

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- **Dial 1-619-737-2396**
- **When prompted, input Conference ID: 293 353 296#**
- **You will then hear: "If you're the meeting organizer, press star now. You are now joining the meeting." Ignore this message.**
- **After a few seconds, you will hear: "Please wait for the leader to admit you into the meeting, thank you for your patience." This is an indication that you are in the waiting room, Authority staff will admit you into the meeting when it is your time to speak.**
- **After being admitted into the meeting, your microphone will be live, please turn off your webcast to avoid feedback. Staff will then ask you to state your name and begin your comments.**

Written Non-Agenda Public comment and/or Public Comment on agenda items may also be submitted to the Authority clerk at clerk@san.org. Comments received no later than 8:30 a.m. on the day of the meeting will be distributed to the Board or Committee and included in the record.

How to Watch the Meeting

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/authority-board?EntryId=15446>

Requests for Accessibility Modifications or Accommodations

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or clerk@san.org. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

Note: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

CALL TO ORDER:

Special Board and Capital Improvement Program Oversight Committee Meeting Agenda

Thursday, April 21, 2022

ROLL CALL:

Board

Board Members: Bedell (Ex-Officio), Blakespear, Cabrera (Chair), Casillas Salas, Dallarda (Ex-Officio), McNamara, Miller (Ex-Officio), Robinson, Schiavoni, Sly, Vargas, von Wilpert

Capital Improvement Program Oversight Committee

Committee Members: Blakespear, McNamara, Schiavoni, von Wilpert (Chair)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. **Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.**

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

BOARD WORKSHOP:

- 1. PROPOSED CAPITAL PROGRAM BUDGET FOR FISCAL YEARS 2023-2027:**
(Bob Bolton, Director, Airport Design & Construction, John Dillion, Director, Financial Planning & Budget)

NEW BUSINESS:

- 2. APPROVAL OF MINUTES:**
RECOMMENDATION: Approve the minutes of the January 20, 2022 regular meeting.
- 3. NEW TERMINAL 1 UPDATE:**
(Bob Bolton, Director, Airport Design & Construction).
- 4. NEW TERMINAL 1 OUTREACH UPDATE – Q2 2022:**
(Michelle Brega, Senior Director, External Communications)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Special Board and Capital Improvement Program Oversight Committee Meeting Agenda

Thursday, April 21, 2022

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at clerk@san.org prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

Proposed Capital Program Budget Fiscal Years 2023-2027

April 21, 2022

Capital Program Overview

- 5 Year Program
- Reviewed by the Capital Improvement Program Oversight committee (CIPOC)
- Approved by the Board Annually
- Managed by the Executive Leadership Team - CEO & Vice Presidents
- **Current FY 2022 Total Capital Program - 75 projects - \$4.02 Billion**
 - Capital Improvement Program (CIP) - \$560.6 Million
 - New T1 - \$3.46 Billion

Current FY2022-2026 Capital Program - Project Status

Project Location	Planning	Design	Construction	Closeout /Closed	On Hold	Program*	Total
Airside	9	3	3	3	2	-	20
Terminal	3	6	7	1	5	-	22
Landside/Ancillary	3	5	4	4	7	-	23
Administrative	3	1	1	1	2	2	10
Total	18	15	15	9	16	2*	75

* Capital Program Support and Capital Project Allowance

CIP Project Development Process

- Annual Validation of Current CIP
 - Revisit the projects for purpose and need
 - Review scope, schedule and budget
 - Prepare recommendations to ELT for any project adjustments
 - Board action on CIP adjustments
- New CIP Projects
 - Sponsors submit project requests - Assessments conducted with sponsors & stakeholders
 - 1st Tier Project Screening by ELT
 - Prepare Project Definition Package (Scope/ Schedule/ Budget)- Develop Draft CIP/ Plan of Finance Results presented to CIP Review Group - Director of Planning, Finance & Development
 - 2nd Tier Project Screening by ELT
 - Develop Final CIP/ Plan of Finance
- Executive staff reviews and approves proposed CIP budget to be taken to the Board
- Proposed CIP presented to Airlines for input and feedback
- Board reviews and approves Capital Program budget

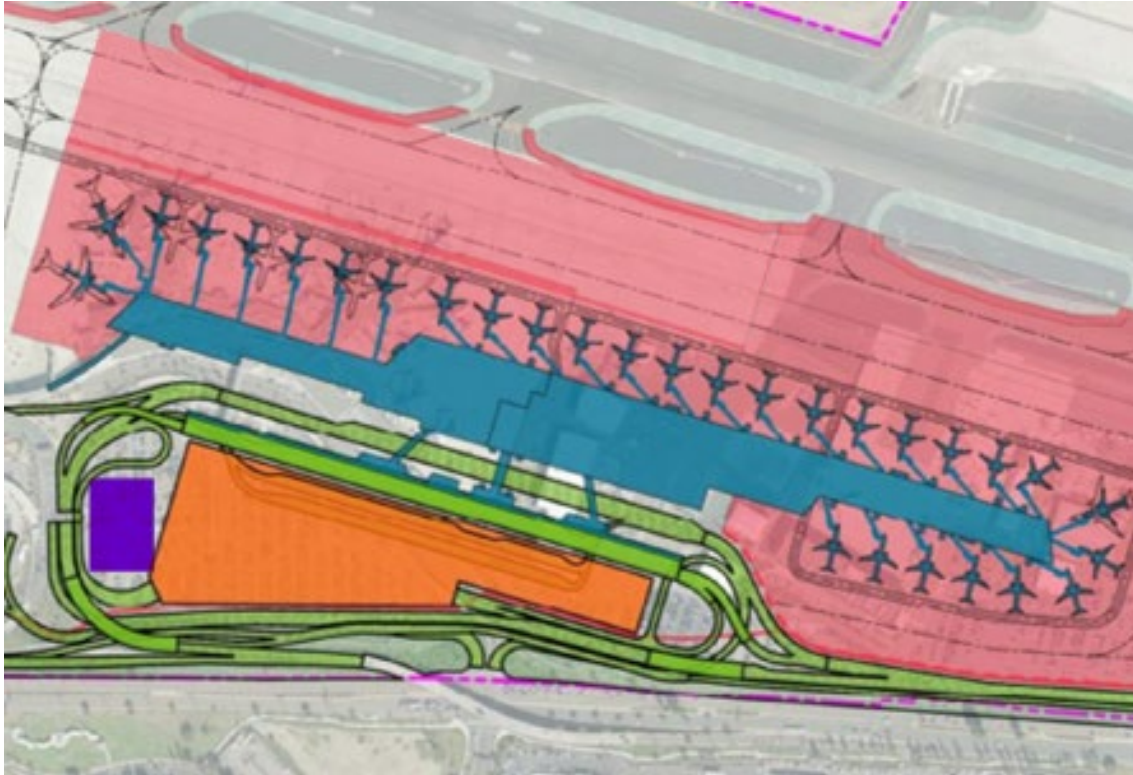
Prioritization Criteria

1	Required for Part 139 or other regulatory compliance
2	Maintain core building systems - IT, Fire/Life/Safety, MEP
3	Maintain airport access roadways and parking infrastructure
4	Enhancement to customer service, revenue generation, cost savings
5	Enhancements to systems or facilities not required by regulation



Proposed New Capital Projects (15)

Electric Vehicle Service Equipment at New T1 Phase 1 - 19 Gates & Phase 2 - 11 Gates



Airport location: New T1 Gates



Dual-port EV Chargers

Electric Vehicle Service Equipment at New T1 Phase 1 - 19 Gates

Objective/Scope:

- Fulfill ADP EIR Mitigation Measure (MM-AQGHC-1); Authority’s Carbon Neutrality Plan & Clean Transportation Plan
- Furnish and install electric vehicle charging stations at 19 gates in New T1; equipped with two dual-port units (38 EVSE providing 76 ports) and additional dual-port units at the corral
- Expected Start Date: Summer 2023

Strategies:

- Customer
- Operations

Priority 1	Required for Part 139 or other regulatory compliance
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Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Planning & Environmental	Airside	Major Maintenance Fund (MMF)	\$6,600,000	24 months

Electric Vehicle Service Equipment at New T1 Phase 2 - 11 Gates

Objective/Scope:

- Fulfill ADP EIR Mitigation Measure (MM-AQGHC-1); Authority’s Carbon Neutrality Plan & Clean Transportation Plan
- Furnish and install electric vehicle charging stations at 11 gates in New T1 - Phase 1b; equipped with two dual-port units (22 EVSE providing 44 ports) and additional dual-port units at the corral
- Expected Start Date: Summer 2025

Strategies:

- Customer
- Operations

Priority 1 Required for Part 139 or other regulatory compliance

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Planning & Environmental	Airside	MMF	\$3,300,000	24 months

Upgrade Aircraft Noise Monitoring System



Upgrade Aircraft Noise Monitoring System

Objective/Scope:

- Provides for improved aircraft noise monitoring capabilities and accurately capture curfew violations
- Upgrade system with new hardware/software on 23 existing sites and build a new permanent noise monitoring site offsite near east end of airfield
- Expected Construction Start Date: Fall 2027

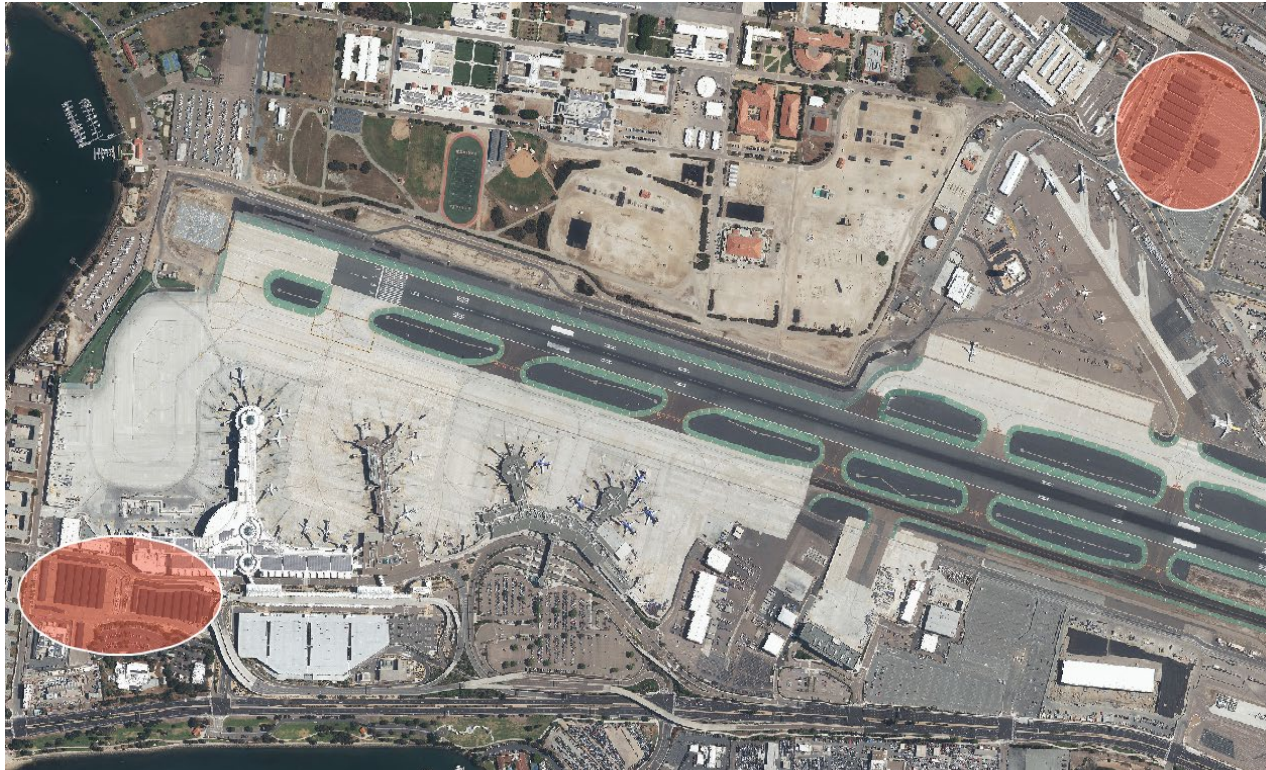
Strategies:

- Operations
- Customer

Priority 1 Required for Part 139 or other regulatory compliance

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Planning & Environmental	Airside	AIP Grant / MMF	\$500,000	12 months

Bird Deterrents at Solar Panels



Airport Locations: NTC Lot & Washington St. Lot



Bird Deterrents at Solar Panels

Objective/Scope:

- Reduce health/safety concerns for pedestrians and provide cost management of maintaining solar panels in two Airport parking lots (NTC Lot and Washington St./Pac Hwy Lot)
- Installation of bird deterrents on solar panels
- Expected start date: Summer 2022

Strategies:

- Operations
- Customer

Priority 5 Enhancements to systems or facilities not required by regulation

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Planning & Environmental	Administrative	Bonds	\$600,000	11 months

Replace 2 ARFF Vehicles



Replace 2 ARFF Vehicles

Objective/Scope:

- Ensure compliance with federal regulation FAR Part 139
- Replace two SAN Aircraft Rescue & Fire Fighting (ARFF) vehicles (from 2008/2009) with vehicles equipped with 3,000 gallon water, 420 gallons of AFFF and 500 lbs. of dry chemical
- Expected Purchase Date: Fall 2027

Strategies:

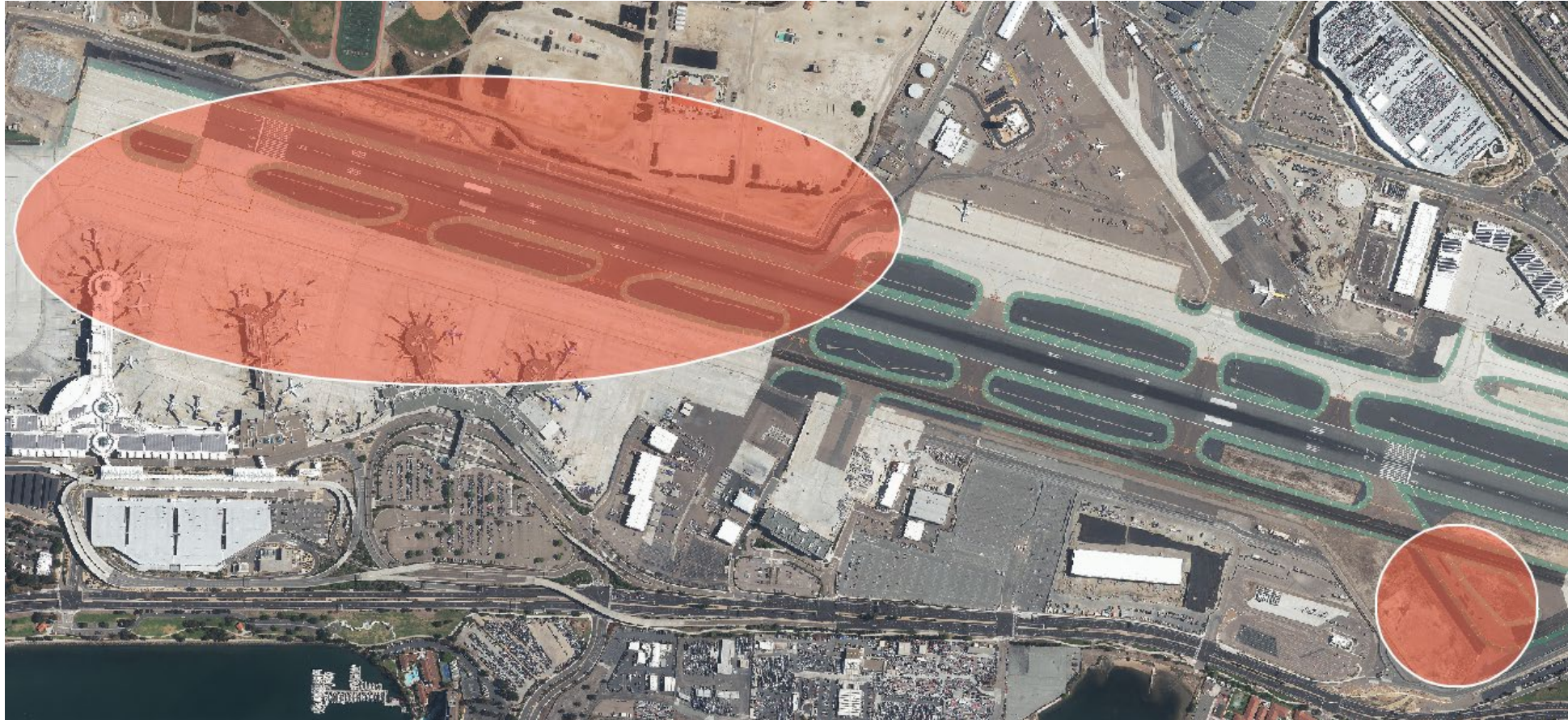
- Customer
- Operations

Priority 1

Required for Part 139 or other regulatory compliance

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Terminal & Airside Operations	Airside	AIP Grant/MMF	\$3,000,000	12 months

Rehabilitate Taxiways - Program Level Scope Definition



Airport Locations: Taxiways B7 - B10 and Taxiway D

Rehabilitate Taxiways - Program Level Scope Definition

Objective/Scope:

- Provide scope definition on taxiways to meet FAA's current guidelines and conform with high-speed exit design standards
- Study current conditions on Taxiways D and B7 - B10 and prepare concept layouts to direct future construction project
- Expected Start Date: Summer 2022

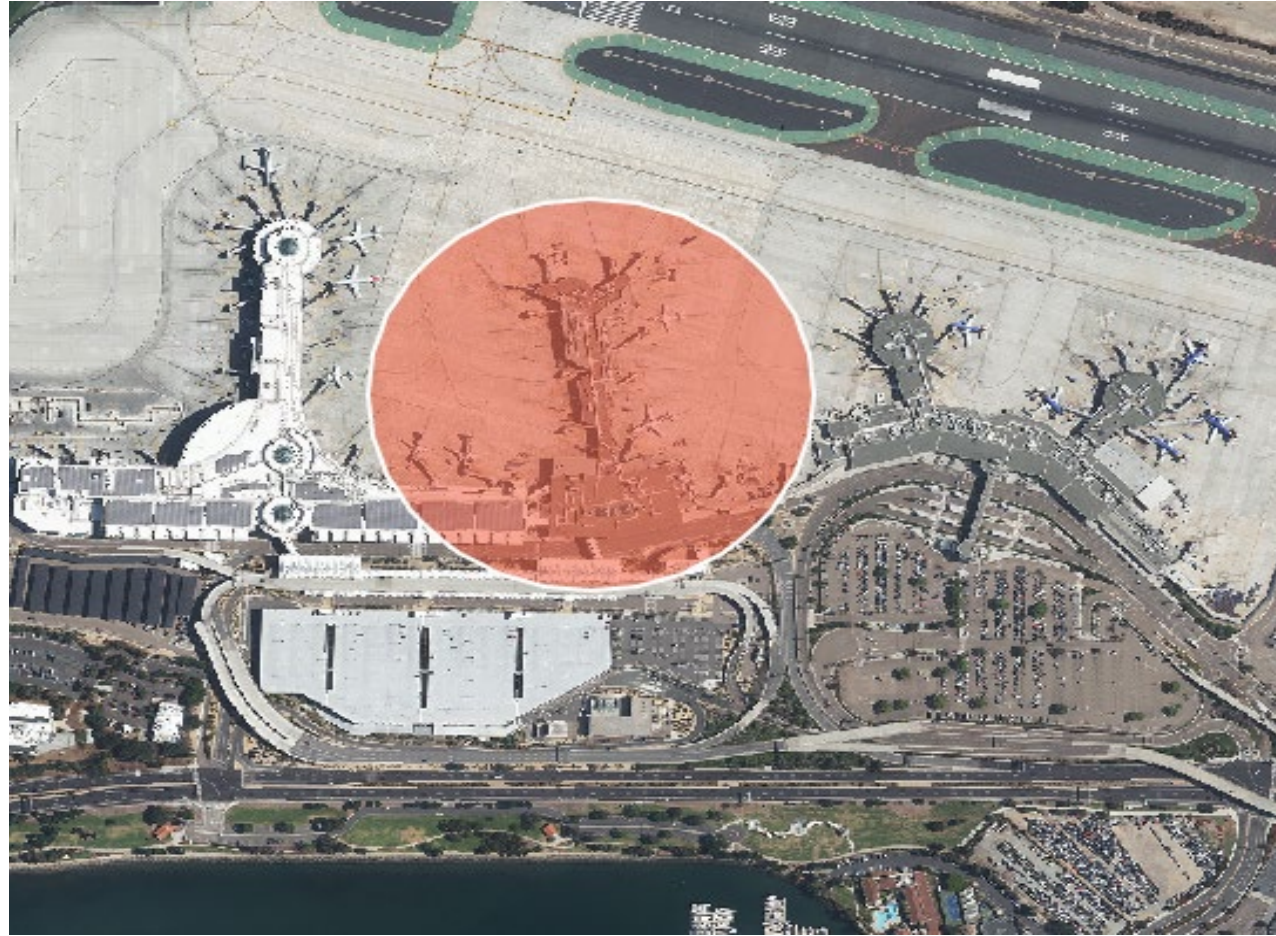
Strategies:

- Operations
- Customer

Priority 1 Required for Part 139 or other regulatory compliance

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Terminal & Airside Operations	Airside	AIP Grant / MMF	\$400,000	11 months

Expand/Remodel T2E - Program Level Scope Definition & Design



Expand/Remodel T2E - Program Level Scope Definition & Design

Objective/Scope:

- Prepare design for the expansion/remodel of Terminal 2 East
- Prepare design documents including Gates 20/21, areas at New T1 Connector, airside elements, hold rooms, concessions, structural, MEP, etc.
- Expected Start Date: Early 2023 (to optimize BIL grant funding opportunities)

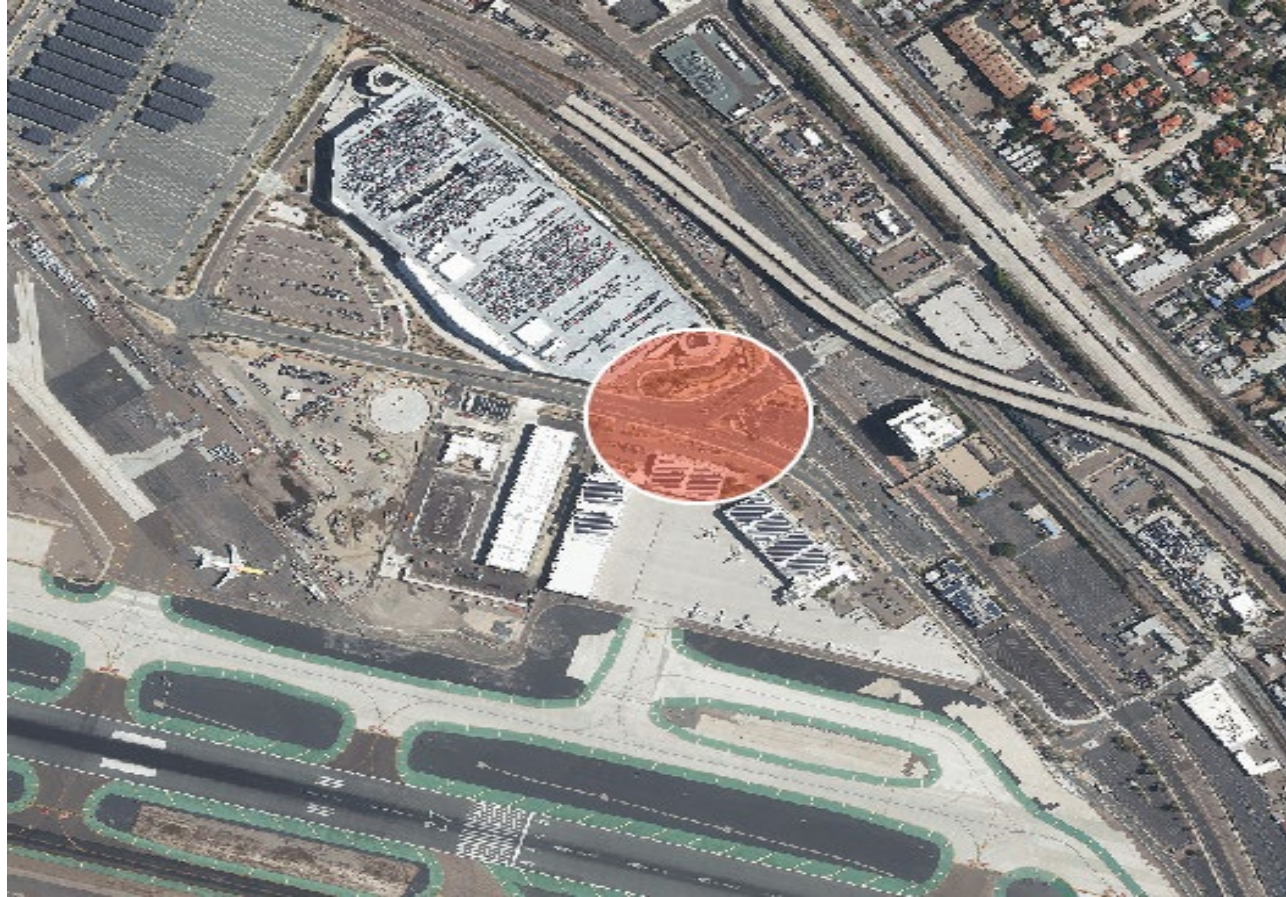
Strategies:

- Operations
- Customer

Priority 4 Enhancement to customer service, revenue generation, cost savings

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Terminal & Airside Operations	Terminal	MMF	\$30,000,000	11 months

Admiral Boland Way Traffic Improvements - Program Level Scope Definition



Admiral Boland Way Traffic Improvements - Program Level Scope Definition

Objective/Scope:

- Provide scope definition for future improvements to avoid driver confusion, safety hazards and gridlock at peak traffic times
- Prepare program level scope by reviewing prior traffic studies, identifying user groups, collecting traffic counts, modeling, etc.
- Expected Start Date: Summer 2022

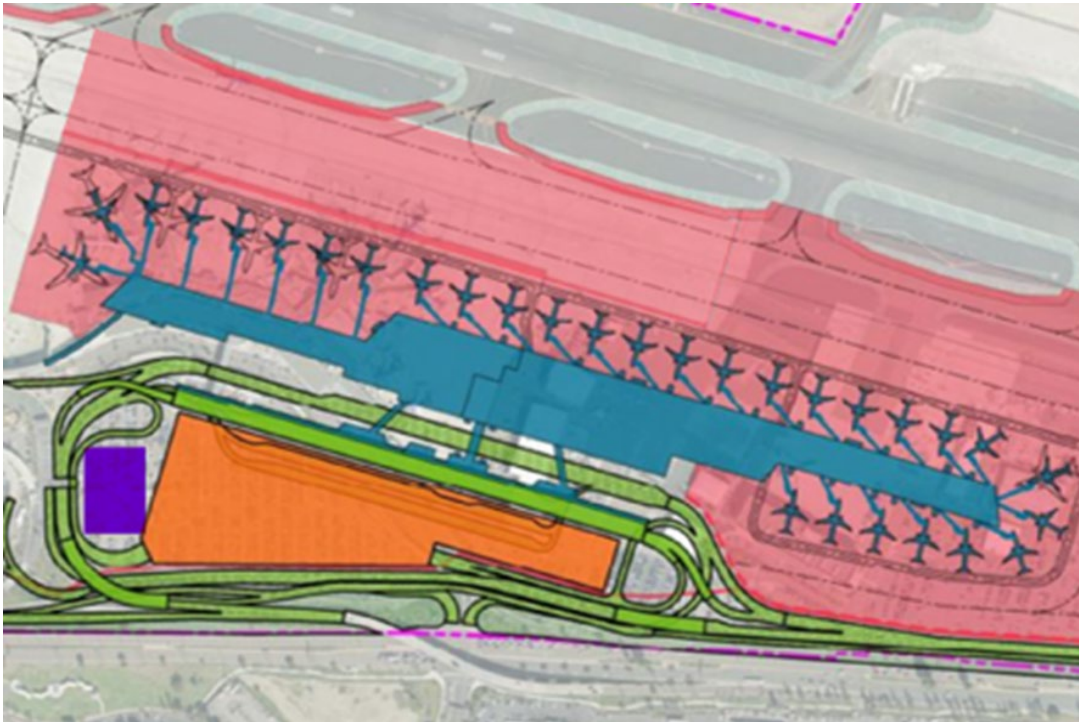
Strategies:

- Operations
- Customer

Priority 3	Maintain Airport access, roadways, and parking infrastructure
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Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Facilities Management	Landside	Bonds	\$400,000	8 months

New T1 PV Panels & Battery Storage - Prepare RFP & Procure PPA



Airport Location: New T1



Battery Storage Units

New T1 PV Panels & Battery Storage - Prepare RFP & Procure PPA

Objective/Scope:

- Procure Power Purchase Agreement (PPA) to operate solar generation/battery storage in alignment with the Airport's Strategic Energy Plan with the goal of utility savings and reduction of carbon footprint
- Analysis of most cost effective approach/size/timing to install & operate the NT1 PV panels and battery storage, including 4 MW PV solar panels and 4 MW of battery storage; preparation of Request for Proposal (RFP) for a PPA
- Expected Start Date: Summer 2022

Strategies:

- Operations
- Customer

Priority 4 Enhancement to customer service, revenue generation, cost savings

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Facilities Management	Administrative	MMF	\$1,360,000	47 months

Access Control System at Perimeter Fence



Airport Location



Access Control Cameras

Access Control System at Perimeter Fence

Objective/Scope:

- Increase effectiveness of Airport's Security Program and ability to detect, respond, investigate & mitigate unauthorized access to Airport's security-controlled areas
- Install Access Control System Infrastructure along north side perimeter fence from ILS area adjacent to taxiway B10 to the ARFF station to the east, including fiber, rack room, CCTV & cameras
- Expected Start Date: Winter 2023

Strategies:

- Operations
- Customer

Priority 1 Required for Part 139 or other regulatory compliance

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Aviation Security & Public Safety	Airside	BIL Grant/Bonds	\$3,000,000	20 months

Upgrade Video Management System



Upgrade Video Management System

Objective/Scope:

- Increase effectiveness of Airport's Security Program and ability to manage visual intelligence throughout Airport
- Replace current end of useful life system including installation and commissioning of Velocity Vision Video Management System (VMS) that allows for real-time interface with Airport's Access Control System
- Expected Start Date: Summer 2022

Strategies:

- Operations
- Customer

Priority 2 Maintain core building systems - IT, Fire/Life/Safety, MEP

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Aviation Security & Public Safety	Landside	MMF	\$1,742,000	12 months

IT Terminal Hardware at T2



IT Terminal Hardware at T2

Objective/Scope:

- Provide for greater passenger processing capacity at ticket counters, common use kiosks and gates
- Replace end of life hardware in Terminal 2, including installation and configuring equipment for CUPPS, CUSS, bag tag printers, boarding pass printers/gate readers, display systems/monitors, etc.
- Expected Start Date: Summer 2023/Summer 2025 (2 Phases)

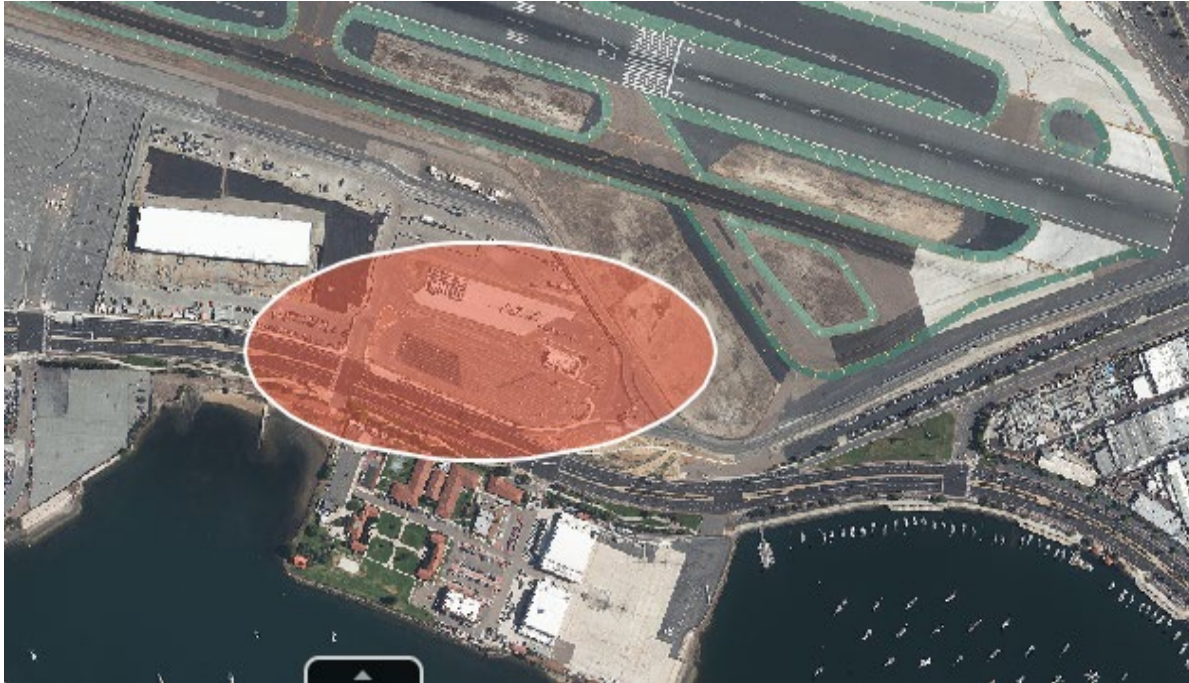
Strategies:

- Operations
- Customer

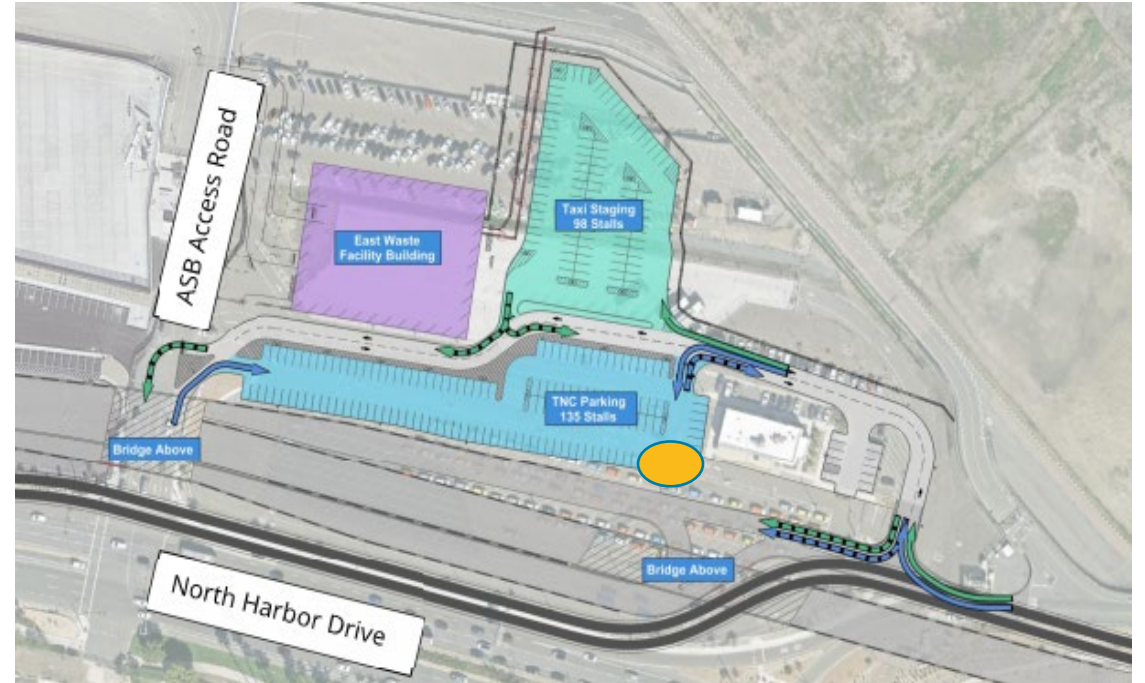
Priority 2 Maintain core building systems - IT, Fire/Life/Safety, MEP

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Information & Technology Services	Terminal	MMF	\$6,300,000	24 months

Electric Vehicle Supply Equipment at Taxi/TNC Hold Lot



Airport Location



Location of EV Chargers

Electric Vehicle Supply Equipment at Taxi/TNC Hold Lot

Objective/Scope:

- Provide electric charging to support both the industry shift to electric and TNC operator requirements to meet California Air Resource Board regulations for emission reductions
- Provide infrastructure, procurement and installation of 3 DC Fast Chargers at Taxi/TNC Hold Lot
- Expected Start Date: Summer 2022

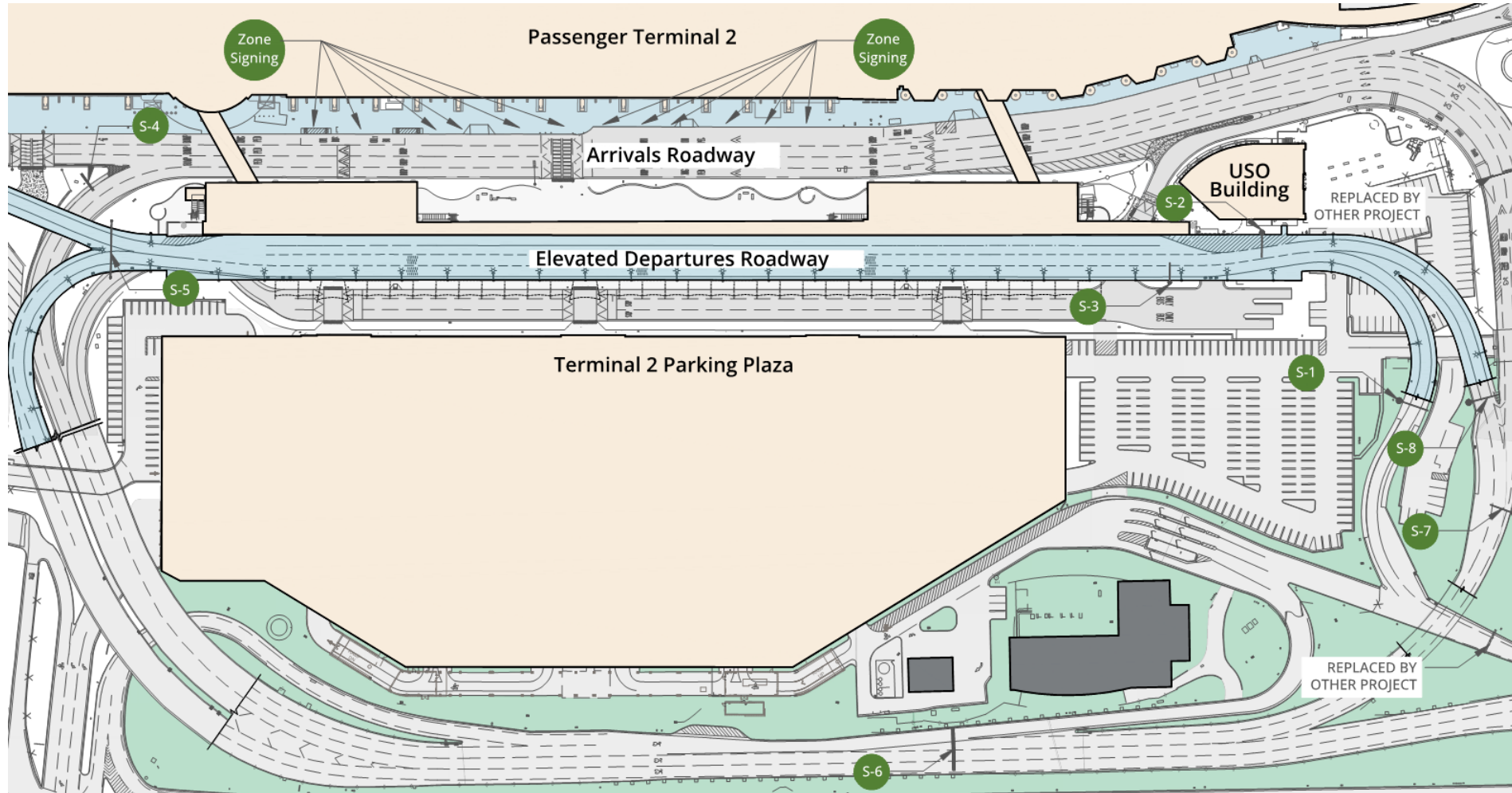
Strategies:

- Operations
- Customer

Priority 3 Enhancement to customer service, revenue generation, cost savings

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Ground Transportation	Landside	Cash / Other	\$1,500,000	22 months

Terminal 2 Roadway Wayfinding Signage Upgrades



Terminal 2 Roadway Wayfinding Signage Upgrades

Objective/Scope:

- Provide consistent messaging for drivers in Terminal 2 to align & enhance customer experience and efficiency of curbside roadway system
- Replace signage along Terminal 2 roadways including Elevated Departure Roadway and Arrivals Roadway
- Expected Start Date: Winter 2025

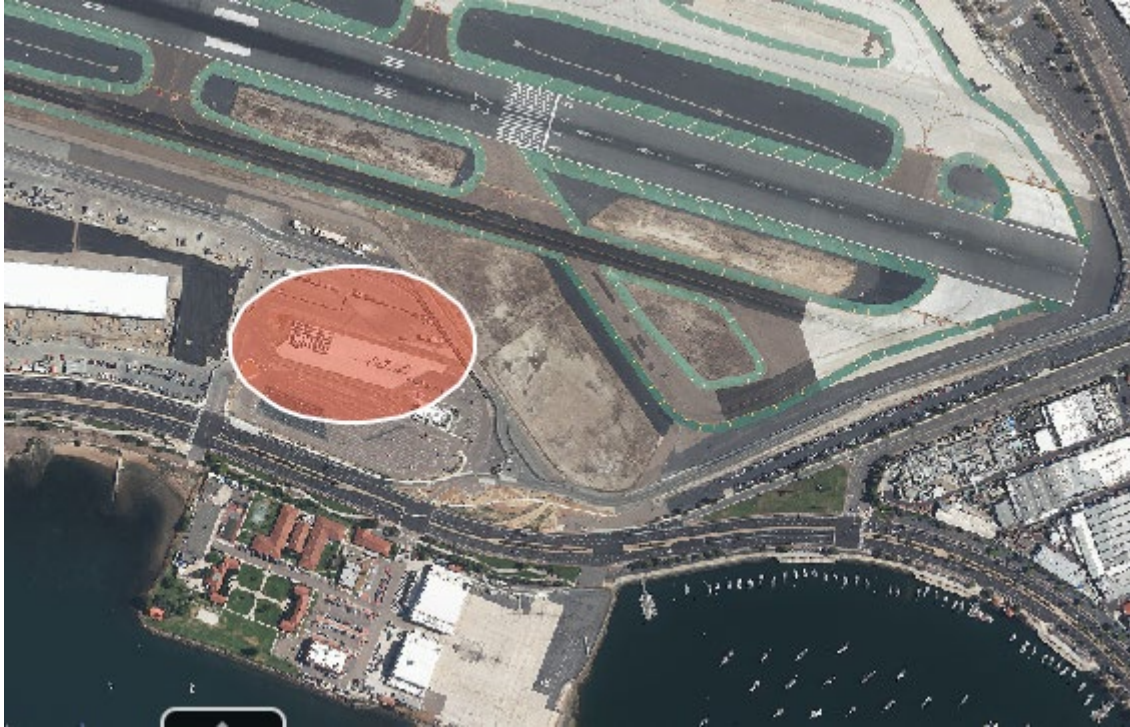
Strategies:

- Operations
- Customer

Priority 3 Enhancement to customer service, revenue generation, cost savings

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Ground Transportation	Landside	MMF	\$6,550,000	21 months

Taxi/TNC Break Room Interior Remodeling



Airport Location



Taxi/TNC Building

Taxi/TNC Break Room Interior Remodeling

Objective/Scope:

- Allows for adjustment of operations, accommodations and technology with taxi, TNC, VFH & charter operators
- Provide a mixed-use facility including interior wall reconfiguration, security office/system, electrical/plumbing upgrades, fire system, technology, cameras, etc.
- Expected Start Date: Summer 2022

Strategies:

- Operations
- Customer

Priority 5 Enhancements to systems or facilities not required by regulation

Requesting Dept.	Location	Source of Funds	Estimated Cost	Duration
Ground Transportation	Landside	Cash	\$950,000	20 months

Current/Proposed Capital Program - Project Locations

Project Location	FY2022-2026	FY2023-2027
Airside	20	21
Terminal	22	21
Landside/Ancillary	23	22
Administrative	10	11
Totals	75	75

- FY2022 Closeouts - 15 projects
- FY2023 New Proposed - 15 projects



Capital Program Budget Summary

Capital Program Budget Summary

(in thousands)

	NEW T1	CIP	Total
Total FY 2022 - 2026 Beginning Capital Program Budget *	\$3,464,300	\$560,654	\$4,024,954
FY 2022 - 2026 Project Closeouts	-	(257,743)	(257,743)
FY 2022 - 2026 Project Adjustments	-	(118)	(118)
FY 2022 - 2026 Ending Capital Program Balance	\$3,464,300	\$302,792	\$3,767,092
Proposed FY 2023 - 2027 New Capital Projects	-	66,202	66,202
Proposed FY 2023 - 2027 Project Adjustments	-	38,567	38,567
Proposed FY 2023 - 2027 Capital Program Budget **	\$3,464,300	\$407,561	\$3,871,861

* FY2022-2026 budget as amended by Board in October 2021 meeting

** Pending Board approval

Proposed FY2023 - 2027 Capital Program - Remaining Budget by Phase

(in thousands)

Project Phase	Budget	Costs to Date *	Budget Remaining
FY 2022- 2026 CIP	\$ 341,359	\$ 61,668	\$ 279,691
New CIP	66,202	0	66,202
Subtotal FY 2023-2027 CIP	\$ 407,561	\$ 61,669	\$ 345,893
New T1	3,464,300	460,326	3,003,974
Totals	\$ 3,871,861	\$ 521,994	\$ 3,349,867

* Estimated costs as of 6/30/22

Proposed FY2023 - 2027 CIP Program - Project Locations

(in thousands)

Location	New T1	CIP	Total
Terminal	\$ 2,654,962	\$ 126,194	\$ 2,781,156
Landside & Ancillary	401,338	156,889	558,227
Airside	306,000	76,141	382,141
Administrative	102,000	48,337	150,337
Total	\$ 3,464,300	\$ 407,561	\$3,871,861

Proposed FY2023 - 2027 CIP Program - Source of Funds

(in thousands)

Total Sources of Funds			
	New T1	CIP	Total
Airport Revenue Bonds	\$ 3,017,429	\$ 117,593	\$ 3,135,022
Airport Cash	220,000	127,802	347,802
Federal Grants	226,871	53,835	280,706
Major Maintenance Fund	-	104,217	104,217
Other	-	4,007	4,007
Passenger Facility Charges	-	107	107
Total Sources of Funds	\$3,464,300	\$ 407,561	\$3,871,861



Questions?

2. NEW T1 UPDATE AND NEW T1 OUTREACH UPDATE – Q1 2022:

Michelle Brega, Senior Director, External Relations provided a presentation on the New T1 Outreach Update – Q1 2022 that included the Outreach Goal; New T1 Customer Messaging Goals through 2022; Airport Parking; Earned Media – Recent Headlines; Paid Media Campaign; Campaign Creative; Outreach to Airlines; Current Status with Airlines; Owned Channels; TheNewT1.com; Newsletter New T1 Navigator; Website Additions; SD Flyer Electric Shuttle to/from OTTC; and Ongoing Outreach.

Dennis Probst, VP, Development and Bob Bolton, Director, Airport Design and Construction provided a presentation on the New T1 (NT1) Update that included the New Terminal 1 Overall Program Scope; NT1 Terminal and Roadways; New T1 Project Timeline/Milestones; New T1 Campus-Wide Logistics Plan; New T1 Site Demolition; and Design Updates and Construction.

Board Member Blakespear noted that it is important that the Authority lean into our messaging for transit to the airport. She suggested that the Authority create more adequate signage for Terminal Pickup zones and signage to the I-5 needs to be more clear when leaving the airport. She stated that when you get off the trolley it is not clear how to get to the SD Flyer Shuttle. She further stated that the Authority needs to own transit to the airport. She stated that more information needs to be provided and staff needs to increase its focus on transit.

Board Member Cabrera also stated that it is difficult to find the airport pickup zone signage.

Board Member Schiavoni requested more history on the Authority's Art Program.

Board Member Blakespear suggested that the bike lanes be “protected bike lanes” for when speeds are high.

3. CAPITAL IMPROVEMENT PROGRAM UPDATE:

Bob Bolton, Director, Airport Design and Construction provided a presentation on the Capital Improvement Program that included the New Administration Building; NT1 Airside Improvements; East Solid & Liquid Waste Facilities; and Shuttle Lot Relocation.

Board Member von Wilpert requested more information regarding the Authority's compliance with SB1383 to divert organic waste from the landfill at the next meeting.

4. FINANCE UPDATE:

John Dillon, Director, Finance and Risk Management provided a presentation on the Finance Update that included the New T1; New T1 Projects; and Capital Program.

5. SMALL BUSINESS DEVELOPMENT UPDATE:

Maria Quiroz, Interim Manager, Small Business Development provided a presentation on the Small Business Development Update that included Airport Support Facilities; New T1 Administration Building; New T1 Terminals and Roadways; Local Business Certification Update; Outreach, Education and Training; and Upcoming Events.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT: The meeting was adjourned at 11:57 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE THIS 21 DAY OF APRIL, 2022.

DENNIS PROBST
VICE PRESIDENT, DEVELOPMENT

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

Capital Improvement Oversight Committee Update

NEW
T1



Cleared for Take Off

**Presented by Bob Bolton, Director
Airport Design & Construction**

Agenda

About New Terminal 1

Milestones

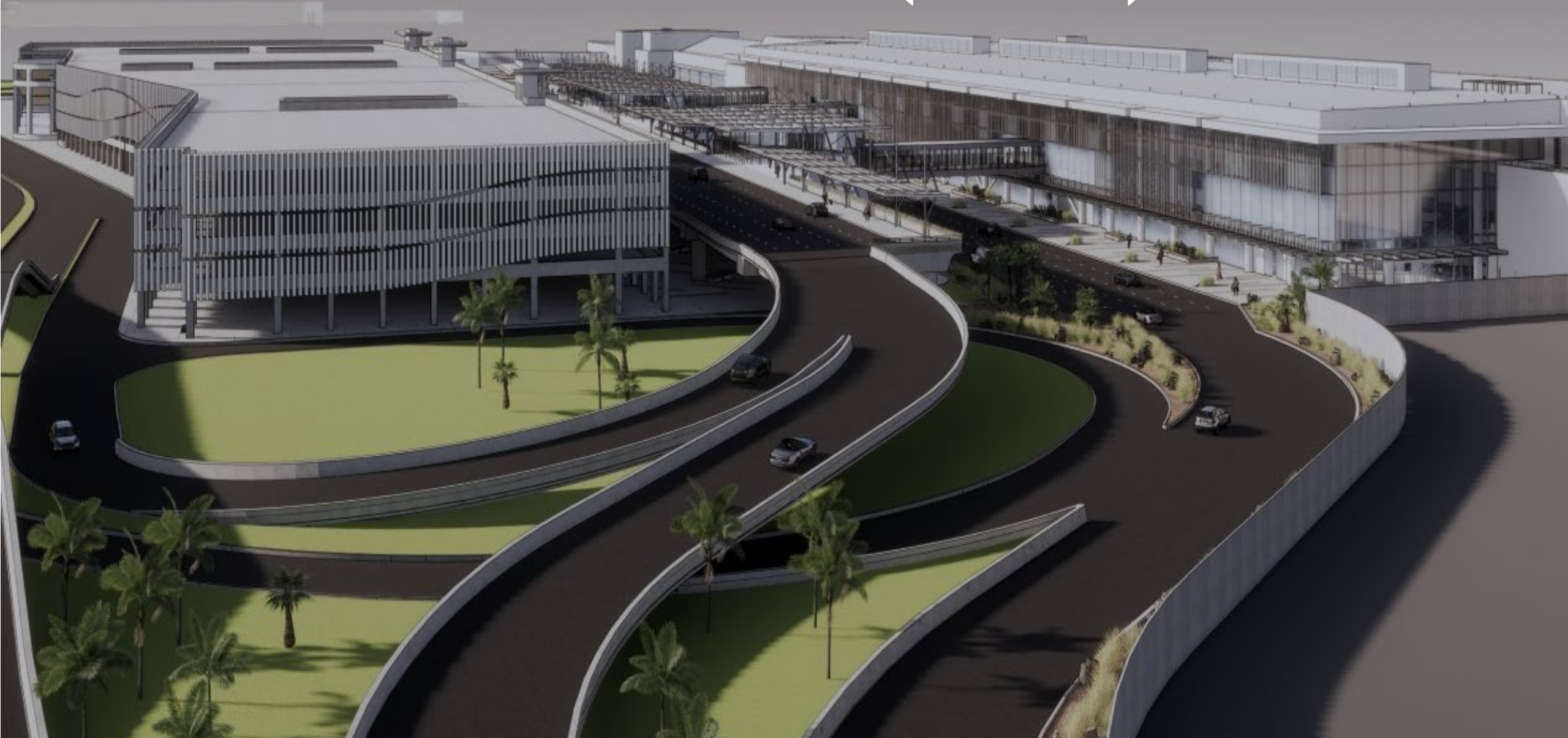
Current Construction Impacts

Design Progress / Interiors Update

Construction Update

Stay Connected

New Terminal 1 (NT1)



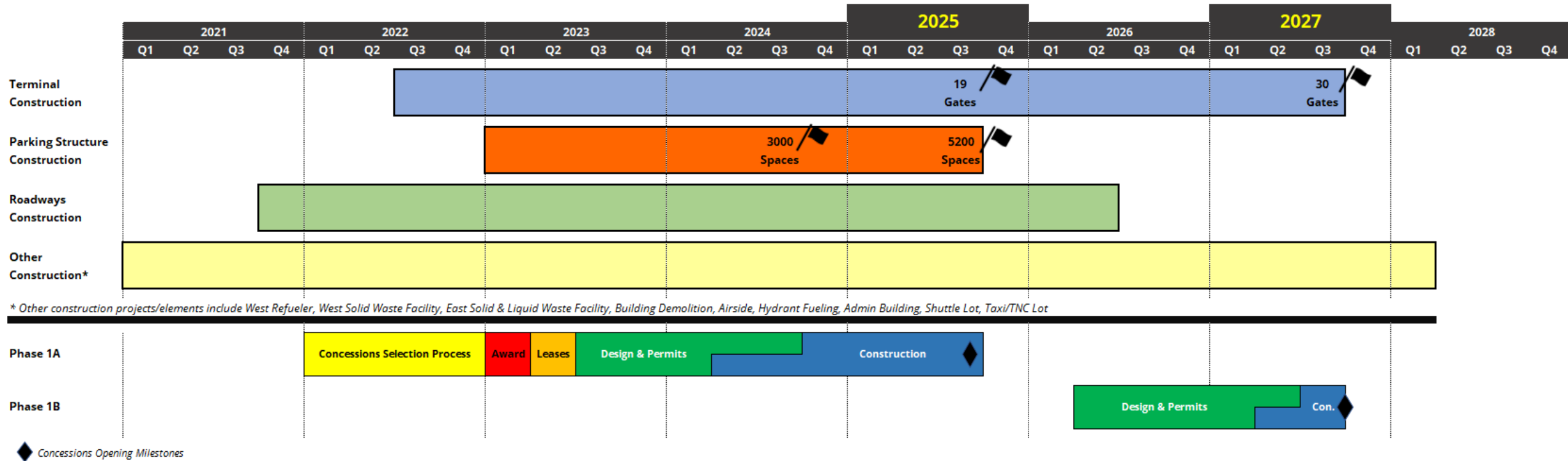
New T1 Overall Project Scope

NEW
T1



- Terminal & Roadways
- Airside Improvements
- Administration Building
- Future Transit Station

New T1 Timeline



Milestones

NEW
T1

November 1, 2021

- New T1 construction began.

Late 2023

- Earliest opening date for the new Administration Building

Mid-2025

- Earliest opening date for Phase 1A.

Late 2027

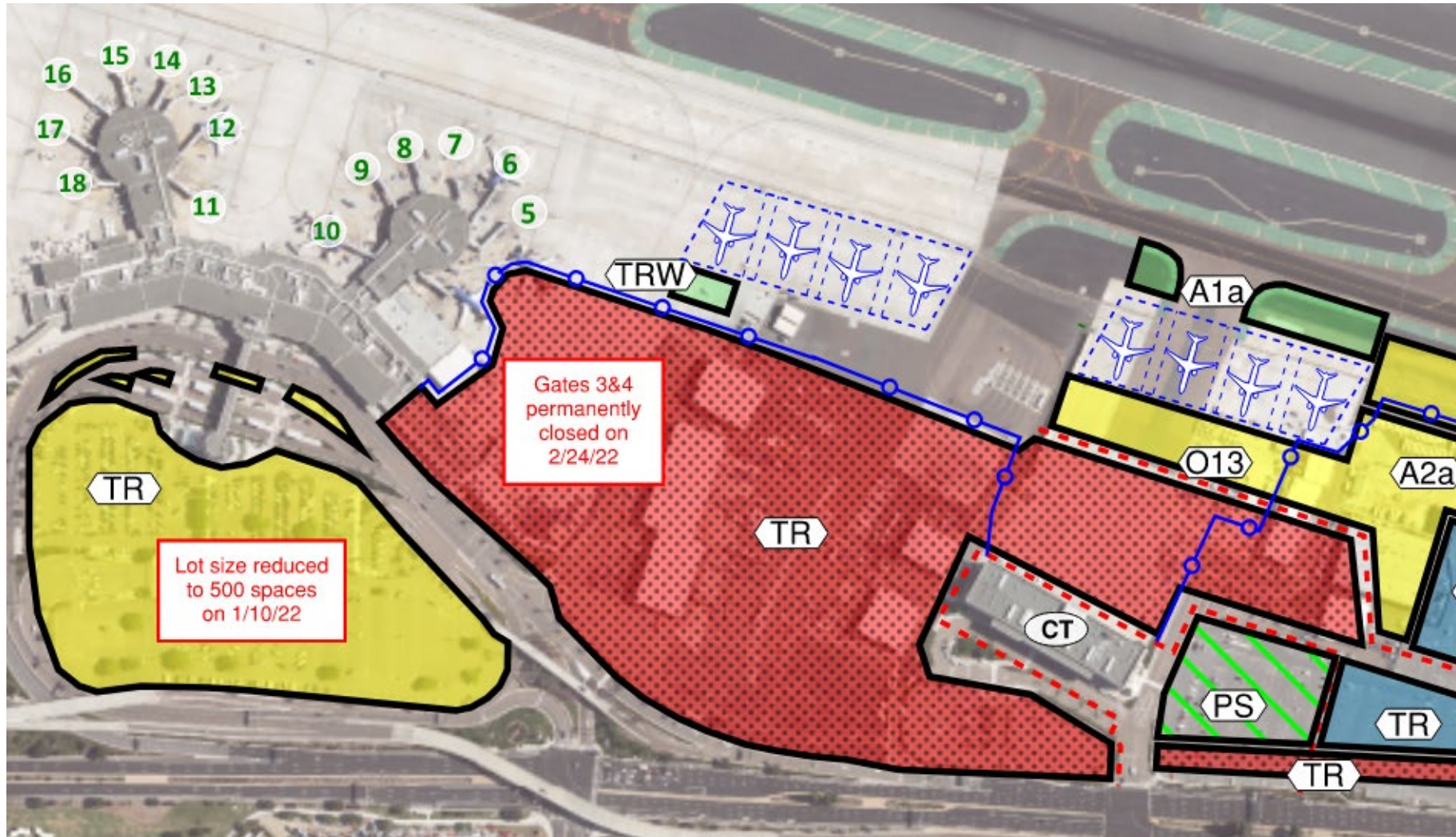
- Earliest opening date for Phase 1B.

Mid-2028

- Earliest completion date for Airside Improvements construction.

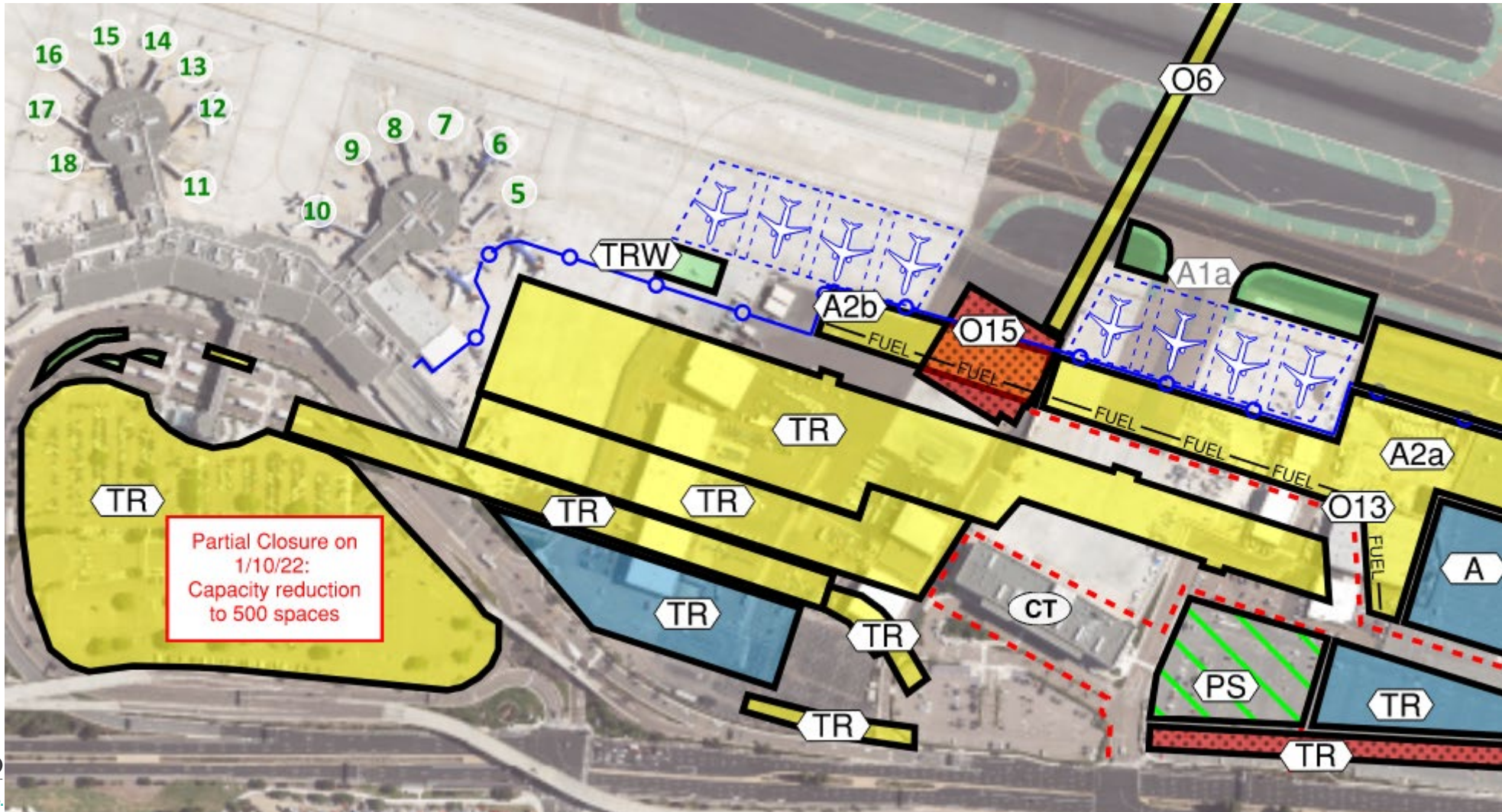
New T1 Site Demolition

Gates 3 & 4 have permanently closed and "Full Headhouse" site demolition is now underway



New T1 Site Demolition

After Demolition and Removals are Complete in 2Q 2022, Terminal / Roadway Construction will begin



Features

- More than 1 million square feet of terminal space
- Outdoor patio area overlooking San Diego Bay
- Children's play area EV charging infrastructure
- Stormwater capture and reuse system
- Transit Access
- Parking Structure
- 30 Gate Terminal



Arrivals Lane



Departures Lane

Current Construction Impacts

Parking:

- Partial closure of Terminal 1 parking
- Cell Phone Lot relocation to T2 West parking lot
- Entry road impacts from construction phasing

Airline Gates:

- Allegiant Air has moved to Terminal 2 East and JetBlue Airways has moved to Terminal 2 West
- Closure of gates 1, 1A, 2, 3, and 4 in Terminal 1

NT1 Design Progress Update

Design Progress Update

Terminal Building

- **60% Design: Review Completed - anticipate responses in 4 weeks**
- **Foundation Permit - Feb 2022 - May 2022**
- **Start Foundation Construction - May 2022**

Landside

- **Roadway Bridges/EDR 100% Design - April 2022**
- **Roadways and Landscape 90% Design - April 2022**

Design Progress Update - Continued

Parking Plaza

- Contract Awarded - Feb 2022
- 60% Design Deliverable - July 2022
- Permitting Process - August 2022 - Dec 2022
- Start Construction - Anticipated Jan 2023

Terminal Building Interior Update

East Dining Terrace Looking East



Outdoor Dining Terrace Looking East



View from Security Checkpoint Looking North



West Dining Terrace Looking South



Construction Update

Detail for Area of Work Q1 2022



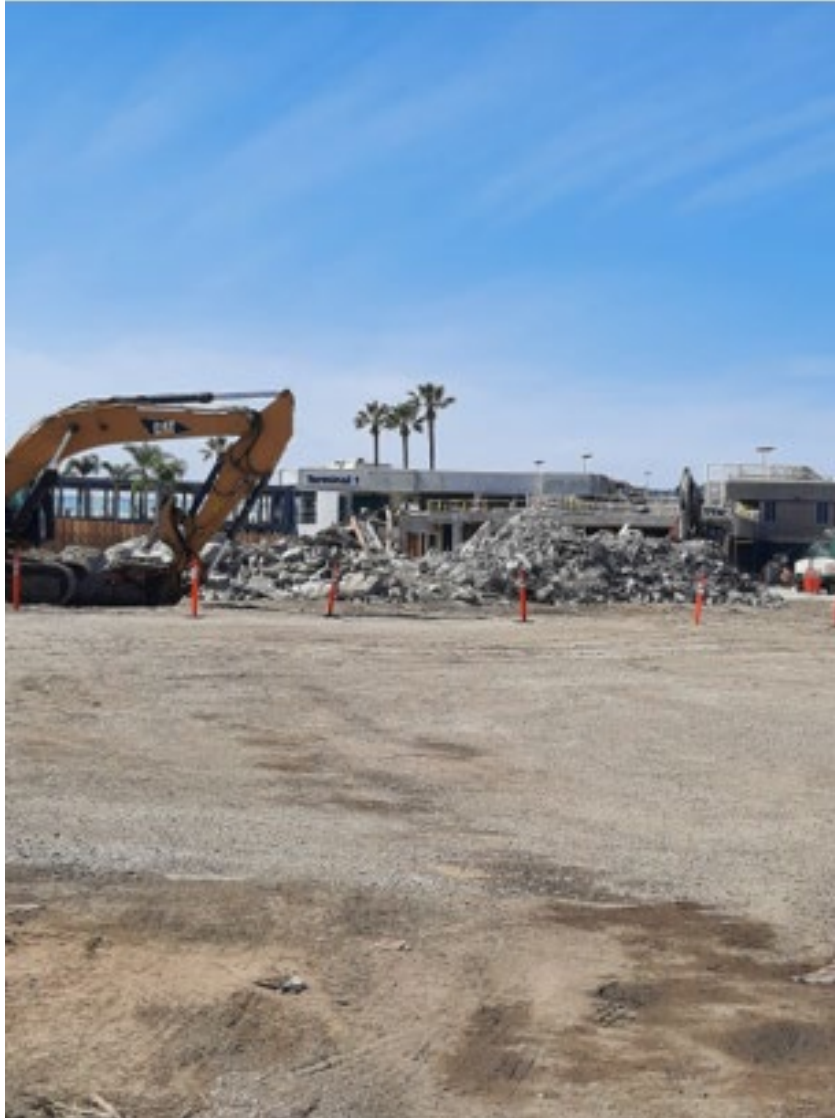
 = Gates 1/2 Hard Demo

 = Airside

Demo of Gates 1 & 2



Demo of Gates 1 & 2



Airfield Demolition



Airfield Demolition



Stay Connected

NEW
T1

Email

Go in the Know email newsletter (opt in)

New T1 Navigator (opt in)

NewT1Info@san.org

Social media

Twitter

@SanDiegoAirport

Facebook

/SanDiegoAirport

Instagram

@SanDiegoAirport

Website

NewT1.com

San.org

Mobile

Opt-in text messaging

Text 36017



A large commercial airplane is parked on a tarmac at sunset. The sun is low on the horizon, creating a warm, golden glow. Another airplane is visible in the sky in the background. The word "Questions?" is overlaid in white text on the left side of the image.

Questions?

New T1 Outreach Update – Q2 2022

Michelle Brega, Sr. Director, External Relations
San Diego County Regional Airport Authority

April 21, 2022

NEW T1 PUBLIC OUTREACH GOAL:

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.

Messaging Arc



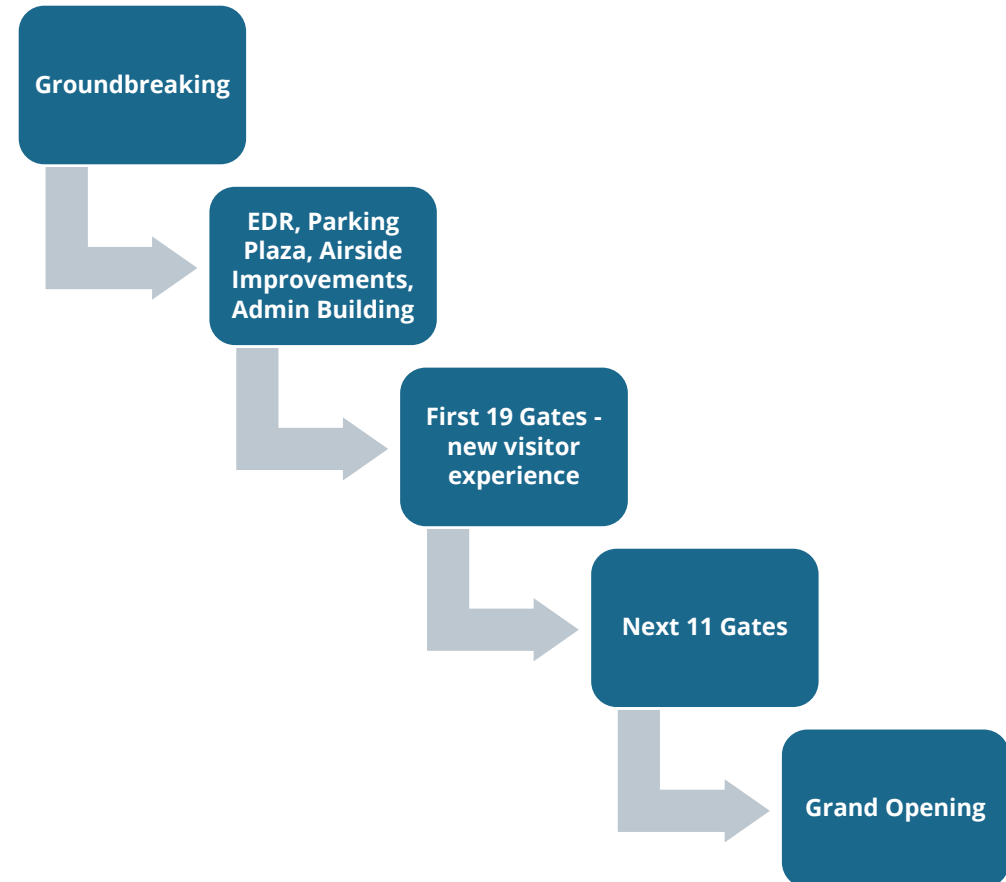
The New T1: Cleared for Takeoff
Groundbreaking – Q4 2021-early 2022

The New T1: Wheels Up
Beginning of Customer Impact - 2022

The New T1: In Flight
Ongoing Project Work – 2023-24

The New T1: On Approach
Nearing Completion – 2025-26

The New T1: Now Arriving
Project Completion – 2027-28



“Wheels Up”

New T1 Customer Messaging Goals through 2022

- Reinforce traveler and community awareness of the New T1 project.
- Minimize inconveniences w/ timely updates on travel impacts.
- Keep audiences updated on New T1 progress.
- Provide customer with options, including parking, transit, drop off, TNC, Taxi.
- Support airport revenues.



Messaging Themes

NEW
T1

- **The airport looks different due to construction.**
 - Use caution. Watch for new signage, changing traffic patterns. ATOs are here to help.
- **Give yourself plenty of time. Plan to arrive at least two hours before your flight.**
- **Airport parking is limited. Reserve your spot in advance.**
- **Alternatives to parking include curbside valet, San Diego Flyer, transit, taxi, rideshare, etc.**
 - The Terminal Loop shuttle is your convenient connection between terminals.



Earned Media - Recent Headlines

NEW
T1



Alternatives to Consider While San Diego Airport's Terminal 1 Parking Lot Partially Closes for Project



Double-check your ticket: JetBlue, Allegiant Air relocating to Terminal 2 at San Diego Airport



Here's the Travel News You Missed Coming Out of San Diego International Airport



What To Expect From San Diego's New Terminal 1

Digital Storytelling

NEW
T1



New T1 ▶ PLAY ALL

Construction on SAN's New Terminal 1 has begun. Watch our videos to learn about the New T1 will look like and updates on construction and impacts.



San Diego International Airport's New T1 is Cleared...

San Diego International Airport
13K views • 5 months ago



Parking at the San Diego International Airport During...

San Diego International Airport
546 views • 3 months ago



New T1 Groundbreaking Ceremony final

San Diego International Airport
319 views • 3 months ago



Terminal Loop Shuttle Bus

San Diego International Airport
172 views • 1 month ago



Cell Phone Lot

San Diego International Airport
119 views • 2 weeks ago

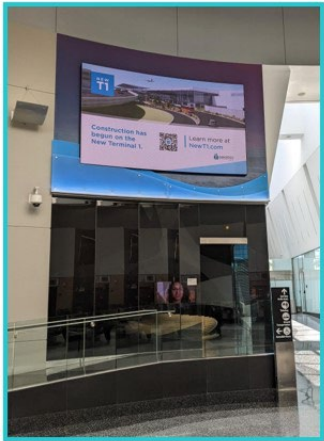


Spring Break Travel Tips V2

San Diego International Airport
6 views • 5 days ago

Signage & Video Displays

NEW
T1



Clear Channel



Façade &
Fence Line



Reach TV

Paid Media Campaign

CAMPAIGN GOAL

85%

Leisure Travelers

CAMPAIGN PERFORMANCE THROUGH FEBRUARY

- T1 awareness ads ran across a total of 19 stations from 1/3 – 3/31
- ~1,500 radio spots
- More than 14 million impressions total
- Paid social media and digital ads generated 49,000+ clicks to NewT1.com
- Radio reached 3.5 million San Diego residents



Campaign Creative


NEW
T1



NEW T1 **CLEARED FOR TAKEOFF**

A New Terminal 1 is coming to San Diego International Airport

Learn more about travel impacts and stay connected: Visit **NewT1.com**.

 SANDIEGO INTERNATIONAL AIRPORT
LET'S GO.



NEW T1 **CLEARED FOR TAKEOFF**

A New Terminal 1 is coming to San Diego International Airport

 SANDIEGO INTERNATIONAL AIRPORT
LET'S GO. Learn more about travel impacts and stay connected: Visit **NewT1.com**.



Ongoing Outreach to Airlines

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STRATEGY: Continue to Partner with airlines to reach customers booking travel out of SAN

- All airlines contacted; 10 active airlines communicating to their customers
- Message to airlines: Construction will impact customers traveling out of both terminals. Parking will be limited.
- Impact and timelines communicated
 - Reductions occurring in front of both terminals beginning in January
 - Complete loss of T1 parking in July
 - Call to Action: Plan ahead and make a parking reservation.



Owned Channels

NEW
T1

ONLINE

- Airport/Airport Authority social media channels (Facebook, Instagram, Twitter, & LinkedIn)
- Websites (san.org and NewT1.com), NewT1info@san.org
- 3rd Party map services (Google, Apple, etc.)

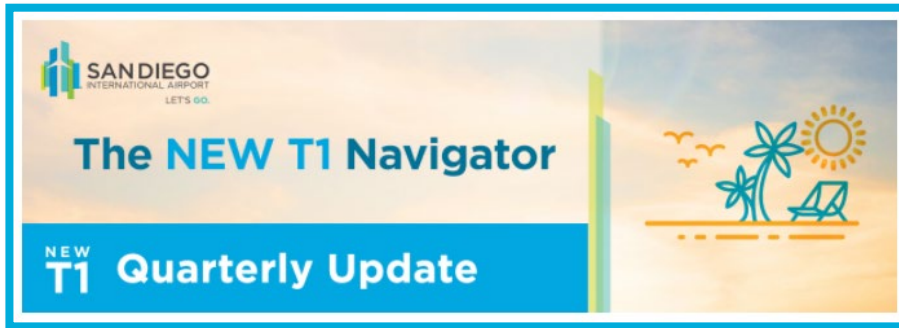
ON-AIRPORT

- TV networks at all gate areas (Reach TV)
- Airport-wide digital advertising network (Clear Channel)
- In-lot signage and flier distribution (ACE Parking)
- T1 façade and fence line signage



Newsletter New T1 Navigator

NEW
T1



Quarterly newsletter



Real-time construction alerts

The New T1 has been cleared for takeoff!
Stay in the know with regular updates.

Sign up for email updates here:

*Name

*Email

Sign up for text updates (including traffic alerts) here:

Phone (XXX) XXX-XXXX



*Check this box to agree to receive informational updates from SAN about upcoming changes, closures, and other updates related to the construction of the New Terminal 1 at SAN. Message frequency varies. Message and data rates may apply. Privacy Policy.

SUBMIT

Opt-in page on newT1.com

Website Additions

NEW
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- Redesigned **San.org/parking** to feature only T1, T2, Valet, and Cell Phone Lot
- Redesigned map of parking lots with current services
- Added scheduled impacts to parking lots and cell lot to **Travel Impacts** page
- Added reservations modules to **Travel Impacts** page on NewT1.com

Parking Reservations

< DECEMBER 2021							JANUARY 2022 >						
SU	MO	TU	WE	TH	FR	SA	SU	MO	TU	WE	TH	FR	SA
			1	2	3	4							1
5	6	7	8	9	10	11	2	3	4	5	6	7	8
12	13	14	15	16	17	18	9	10	11	12	13	14	15
19	20	21	22	23	24	25	16	17	18	19	20	21	22
26	27	28	29	30	31		23	24	25	26	27	28	29
							30	31					

Entry time: 6:00 AM

Exit time: 11:00 PM

Stakeholder Feedback

NEW
T1

TOP COMMUNITY CONCERNS:



Cell Phone Lot
relocation



Congestion at
Terminal 1 curbside



Transit access to
SAN



Lack of available
parking



Noise – specifically
construction at night

Streamlined Complaint Process

NEW
T1

- Centralized intake via new voicemail box connected to the Airport Authority main number: 619-400-2400.
- Coordinated response strategy across Airport Authority departments and ARRIVE team.



Community Presentations

NEW
T1

- Point Loma P3
- San Diego Rotary Club
- San Diego Chamber of Commerce Board
- EDC - Strategic Roundtable
- EDC Board
- Women in Transportation
- San Diego City Council
- South County EDC
- Coronado Rotary Club
- Point Loma P3
- Old Mission Rotary
- Golden Hill Community Planning Group
- Community Planners Committee
- American Society of Civil Engineers, SD Section
- Uptown Community Planning Group
- La Jolla Planning Group
- San Diego Tourism Authority
- Old Town Planning Group
- Point Loma Optimist Club
- GBTA San Diego Chapter
- Community Planners Committee
- La Jolla CPA
- San Diego Downtown Breakfast Rotary Club
- Point Loma Association
- Midway-Pacific Highway Community Planning Group
- San Diego Chamber
- Linda Vista Planning Group

Ongoing Outreach

NEW
T1



Presentations



Neighboring residential
& business outreach



Community events



Elected officials



Questions?