

Executive/Finance Committee and Special Board Meeting Agenda

**Thursday, February 17, 2022
9:00 A.M.**

San Diego International Airport
SDCRAA Administration Building
3225 N. Harbor Drive
San Diego, California 92101

This meeting of the Executive – Finance Committee of the San Diego County Regional Airport Authority will be conducted pursuant to the provisions of California Assembly Bill 361 which suspends certain requirements of the Ralph M. Brown Act. On February 3, 2022, the San Diego County Regional Airport Authority Board adopted Resolution Number 2022-0021 finding that as a result of the continuing State of Emergency and the fact that local officials have recommended measures to promote social distancing and a finding that meeting in person continues to present imminent risks to the health and safety of attendees, it is in the best interest of the Authority and the public to continue to conduct meetings of the Board's standing committees virtually pursuant to AB 361. Therefore, in the interest of public health, all Committee Members will be participating in the meeting electronically. In accordance with Assembly Bill 361 and Authority Board Resolution No. 2022-0021, there will be no members of the public in attendance at the Committee Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Public Comment during Board/Committee Meetings

If you'd like to speak live during the meeting, please follow these steps to request to speak:

- **Step 1:** Watch the meeting via the live Webcast located at the following link, <https://www.san.org/Airport-Authority/Meetings-Agendas/Executive-Finance?EntryId=15028>
PLEASE NOTE: There is approximately 20 seconds of lag time between the meeting and the Webcast.
- **Step 2:** When the Chair introduces the item that you would like to comment on, (*or indicates that it is time for Non-Agenda Public Comment*), call into the public comment line by following the following directions:
REMINDER: Please do not call until the item you want to comment on is being discussed.
 1. **Dial 1-619-737-2396**
 2. **When prompted, input Conference ID: 441 466 022#**

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas (Vice Chair)
Catherine Blakespear
Paul McNamara
Paul Robinson
Johanna Schiavoni
James Sly
Nora E. Vargas
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

Executive/Finance Committee

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3. **You will then hear: "If you're the meeting organizer, press star now. You are now joining the meeting." Ignore this message.**
4. **After a few seconds, you will hear: "Please wait for the leader to admit you into the meeting, thank you for your patience." This is an indication that you are in the waiting room, Authority staff will admit you into the meeting when it is your time to speak.**
5. **After being admitted into the meeting, your microphone will be live, please turn off your webcast to avoid feedback. Staff will then ask you to state your name and begin your comments.**

Written Non-Agenda Public comment and/or Public Comment on agenda items may also be submitted to the Authority clerk at clerk@san.org. Comments received no later than 8:30 a.m. on the day of the meeting will be distributed to the Board or Committee and included in the record.

How to Watch the Meeting

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Executive-Finance?EntryId=15028>

Requests for Accessibility Modifications or Accommodations

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or clerk@san.org. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

Note: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

Executive/Finance Committee

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CALL TO ORDER:

ROLL CALL:

Executive Committee

Committee Members: Cabrera (Chair), Casillas Salas, Robinson

Finance Committee

Committee Members: McNamara, Schiavoni (Chair), Sly, von Wilpert

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the January 24, 2022 regular meeting.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SEVEN MONTHS ENDED JANUARY 31, 2022:

Presented by: Elizabeth Stewart, Senior Manager, Accounting

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JANUARY 31, 2022:

Presented by: Geoff Bryant, Manager, Airport Finance

4. UPDATE ON REVOLVER DRAWS AND OUTSTANDING BALANCES:

Presented by: Geoff Bryant, Manager, Airport Finance

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EXECUTIVE COMMITTEE NEW BUSINESS:

5. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**
RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.
Presented by: Tony R. Russell, Director, Board Services/Authority Clerk

REVIEW OF FUTURE AGENDAS:

6. **REVIEW OF THE DRAFT AGENDA FOR MARCH 3, 2022 BOARD MEETING:**
Presented by: Kimberly J. Becker, President/CEO
7. **REVIEW OF THE DRAFT AGENDA FOR THE MARCH 3, 2022 AIRPORT LAND USE COMMISSION MEETING:**
Presented by: Kimberly J. Becker, President/CEO

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

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Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at clerk@san.org prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE-FINANCE COMMITTEE MEETING MINUTES
MONDAY, JANURAY 24, 2022
BOARD ROOM

CALL TO ORDER: Chair Gil Cabrera called the regular meeting of the Executive-Finance Committee to order at 9:03 a.m., on Monday, January 24, 2022, electronically and via teleconference pursuant to the provisions of California Assembly Bill 361 and Resolution No. 2022-0004 at the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

ROLL CALL:

Executive Committee

Present: Committee Members: Cabrera (Chair), Robinson, Lloyd

Absent: Committee Members: None

Finance Committee

Present: Committee Members: Lloyd (Chair), Casillas Salas, Schiavoni,

Absent: Committee Members: von Wilpert

Also Present: Kim Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Arely Valenzuela, Board Services/Authority Clerk I

NON-AGENDA PUBLIC COMMENT:

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the December 20, 2021, regular meeting.

ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried unanimously.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED DECEMBER 31, 2021 AND 2020:

Elizabeth Stewart, Interim Director, Accounting, provided a presentation on the Unaudited Financial Statements for the Six Months Ended December 31, 2021 that included Enplanements, Landed Weights, Operating Revenues, Operating Expenses, Operating Revenue, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues & Expenses and Statements of Net Position.

Board Member Casillas Salas arrived to the meeting at 9:14 a.m.

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF DECEMBER 31, 2021:

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of December 31, 2021 that included Portfolio Characteristics, Sector Distribution, Quality and Maturity Distribution, Investment Performance and Bond and Short-Term Debt Proceeds.

4. UPDATE ON REVOLVER DRAWS AND OUTSTANDING BALANCE:

Geoff Bryant, Manager, Airport Finance, provided an update on the Revolver Draws and Outstanding Balance that included the Revolving Credit Facility Balances.

EXECUTIVE COMMITTEE NEW BUSINESS:

5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.

ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried unanimously.

REVIEW OF FUTURE AGENDAS:

6. REVIEW OF THE DRAFT AGENDA FOR THE FEBRUARY 3, 2022 BOARD MEETING:

Kimberly J. Becker, President/CEO, provided an overview of the February 3, 2022 draft Board meeting agenda.

7. REVIEW OF THE DRAFT AGENDA FOR THE FEBRUARY 3, 2022 AIRPORT LAND USE COMMISSION MEETING:

Kimberly J. Becker, President/CEO, provided an overview of the February 3, 2022 draft Airport Land Use Commission meeting agenda.

BOARD NEW BUSINESS:

COMMITTEE MEMBER COMMENTS: None.

ADJOURNMENT: The meeting adjourned at 9:42 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE COMMITTEE THIS 17TH DAY OF FEBRUARY 2022.

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of January 31, 2022
(Unaudited)

ASSETS

	January	
	2022	2021
Current assets:		
Cash and investments ⁽¹⁾	\$ 189,389,648	\$ 99,334,796
Tenant lease receivable, net of allowance of 2021: (57,265) and 2020: (\$597,199)	13,119,155	8,436,069
Grants receivable	2,477,830	6,403,609
Notes receivable-current portion	2,372,252	2,123,843
Prepaid expenses and other current assets	31,243,377	9,834,805
Total current assets	238,602,262	126,133,122
Cash designated for capital projects and other ⁽¹⁾	47,024,703	130,096,395
Restricted assets:		
Cash and investments:		
Bonds reserve ⁽¹⁾	62,380,013	63,145,006
Passenger facility charges and interest unapplied ⁽¹⁾	51,507,717	46,859,796
Customer facility charges and interest unapplied ⁽¹⁾	26,650,246	34,555,050
SBD Bond Guarantee ⁽¹⁾	2,222,300	2,222,300
Bond proceeds held by trustee ⁽¹⁾	2,276,215,418	383,043,783
Passenger facility charges receivable	3,685,627	1,149,261
Customer facility charges receivable	1,780,306	1,284,274
Customer facility charges held by trustee	174,616	57,258
OCIP insurance reserve	5,075,108	5,519,913
Total restricted assets	2,429,691,351	537,836,641
Noncurrent assets:		
Capital assets:		
Land and land improvements	185,938,345	136,757,115
Runways, roads and parking lots	719,974,821	708,999,286
Buildings and structures	1,872,226,869	1,733,867,143
Machinery and equipment	62,292,737	65,386,059
Vehicles	24,502,314	25,836,842
Office furniture and equipment	36,512,558	44,822,907
Works of art	13,980,641	13,980,641
Construction-in-progress	417,579,230	375,650,223
	3,333,007,515	3,105,300,216
Less accumulated depreciation	(1,412,104,973)	(1,303,559,721)
Total capital assets, net	1,920,902,542	1,801,740,495
Other assets:		
Notes receivable - long-term portion	21,128,633	26,276,545
Investments-long-term portion ⁽¹⁾	212,946,545	169,097,570
Net OPEB Asset	1,649,215	2,136,494
Security deposit	1,094,034	404,985
Total other assets	236,818,427	197,915,594
Deferred outflows of resources:		
Deferred pension outflows	32,347,042	22,355,764
Deferred OPEB outflows	1,595,169	1,098,816
Deferred POB outflows	936,172	560,823
Total assets and deferred outflows of resources	\$ 4,907,917,668	\$ 2,817,737,650

⁽¹⁾ Total cash and investments, \$2,868,336,590 for 2022 and \$928,354,696 for 2021

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of January 31, 2022
(Unaudited)

LIABILITIES AND NET POSITION

	January	
	2022	2021
Current liabilities:		
Accounts payable and accrued liabilities	\$ 81,336,375	\$ 56,182,374
Deposits and other current liabilities	34,571,746	11,405,283
Total current liabilities	115,908,121	67,587,657
Current liabilities - payable from restricted assets:		
Current portion of long-term debt	40,160,000	36,520,000
Accrued interest on bonds and variable debt	12,254,017	6,807,953
Total liabilities payable from restricted assets	52,414,017	43,327,953
Long-term liabilities:		
Other long-term liabilities	66,884,412	9,717,207
Long term debt - bonds net of amortized premium	3,638,975,499	1,804,872,990
Net pension liability	34,018,795	15,961,502
Total long-term liabilities	3,819,978,706	1,830,551,699
Total liabilities	3,988,300,844	1,941,467,309
Deferred inflows of resources:		
Deferred pension inflows	2,065,506	6,190,685
Deferred OPEB inflows	890,973	1,400,369
Deferred POB inflows	200,876	218,627
Deferred Inflows Bond Refunding	10,152,909	3,952,974
Total liabilities and deferred inflows of resources	\$ 4,001,611,108	\$ 1,953,229,964
Net Position:		
Invested in capital assets, net of related debt	339,954,062	337,063,062
Other restricted	158,375,557	156,513,301
Unrestricted:		
Designated	74,912,591	104,694,237
Undesignated	333,064,350	266,237,086
Total Net Position	\$ 906,306,560	\$ 864,507,686

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Month Ended January 31, 2022
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 2,702,567	\$ 2,277,869	\$ (424,698)	(16)%	\$ 2,739,574
Aircraft parking Fees	883,510	527,282	(356,228)	(40)%	913,312
Building rentals	7,205,454	5,693,619	(1,511,835)	(21)%	6,091,003
CUPPS Support Charges	598,523	399,555	(198,968)	(33)%	444,998
Other aviation revenue	(150,489)	(153,198)	(2,709)	2%	11,887
Terminal rent non-airline	216,261	220,999	4,738	2%	216,055
Terminal concessions	980,368	2,468,901	1,488,533	152%	2,311,992
Terminal Concessions-Revenue Waived	-	(755,500)	(755,500)	-	(1,677,638)
Rental car license fees	1,285,203	2,182,267	897,064	70%	2,180,264
Rental car center cost recovery	79,140	158,279	79,139	100%	160,368
Rental Car-Revnuue Waived	-	-	-	-	(1,431,109)
License fees other	390,131	518,206	128,075	33%	259,118
Parking revenue	2,306,114	2,653,136	347,022	15%	1,366,997
Ground transportation permits and citations	597,779	849,482	251,703	42%	390,564
Ground rentals	1,905,307	1,933,431	28,124	1%	1,604,755
Grant reimbursements	32,266	31,360	(906)	(3)%	29,305
Other operating revenue	86,140	252,984	166,844	194%	86,753
Total operating revenues	19,118,274	19,258,672	140,398	1%	15,698,198
Operating expenses:					
Salaries and benefits	4,417,992	3,857,769	560,223	13%	3,975,225
Contractual services	2,946,625	2,884,859	61,766	2%	2,057,832
Safety and security	2,941,142	2,933,461	7,681	-	4,120,253
Space rental	889,487	875,208	14,279	2%	850,455
Utilities	1,004,779	954,719	50,060	5%	932,784
Maintenance	854,080	687,967	166,113	19%	629,680
Equipment and systems	10,042	15,308	(5,266)	(52)%	11,202
Materials and supplies	67,201	45,017	22,184	33%	57,298
Insurance	137,158	132,746	4,412	3%	114,305
Employee development and support	62,320	77,066	(14,746)	(24)%	36,811
Business development	94,989	70,021	24,968	26%	36,764
Equipment rentals and repairs	252,299	303,768	(51,469)	(20)%	181,367
Total operating expenses	13,678,114	12,837,909	840,205	6%	13,003,976
Depreciation	11,106,907	11,106,907	-	-	10,578,301
Operating income (loss)	(5,666,747)	(4,686,144)	980,603	17%	(7,884,079)
Nonoperating revenue (expenses):					
Passenger facility charges	1,158,129	2,116,936	958,807	83%	600,783
Customer facility charges	1,430,269	1,851,785	421,516	29%	935,713
Federal Relief Grants	-	7,077,730	7,077,730	-	3,598,954
Quieter Home Program	(216,277)	(181,009)	35,268	(16)%	(285,810)
Interest income	879,800	1,200,268	320,468	36%	1,259,207
Interest expense	(6,798,269)	(12,154,367)	(5,356,098)	(79)%	(6,659,599)
Bond amortization costs	1,137,082	2,275,071	1,137,989	100%	1,172,005
Other nonoperating income (expenses)	-	(12,616,005)	(12,616,005)	-	(515,391)
Nonoperating revenue, net	(2,409,266)	(10,429,591)	(8,020,325)	(333)%	105,862
Change in net position before capital grant contributions	(8,076,013)	(15,115,735)	(7,039,722)	87%	(7,778,217)
Capital grant contributions	-	610,681	610,681	-	2,784,429
Change in net position	\$ (8,076,013)	\$ (14,505,054)	\$ (6,429,041)	80%	\$ (4,993,788)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Seven Months Ended January 31, 2022 and 2021
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 18,701,619	\$ 18,318,657	\$ (382,962)	(2)%	\$ 15,695,695
Aircraft parking fees	7,874,762	7,446,571	(428,191)	(5)%	5,857,279
Building rentals	51,695,593	50,445,128	(1,250,465)	(2)%	36,593,513
CUPPS Support Charges	4,336,165	4,150,638	(185,527)	(4)%	2,603,348
Other aviation revenue	(762,423)	(409,973)	352,450	46%	95,269
Terminal rent non-airline	1,526,897	1,542,038	15,141	1%	1,491,130
Terminal concessions	7,257,238	16,992,436	9,735,198	134%	15,655,770
Terminal Concessions-Revenue Waived	-	(3,989,433)	(3,989,433)	-	(10,762,089)
Rental car license fees	9,776,065	20,194,469	10,418,404	107%	14,256,638
Rental car center cost recovery	553,977	1,107,954	553,977	100%	1,122,577
Rental Car-Revnuue Waived	-	-	-	-	(8,390,572)
License fees other	2,385,810	3,223,300	837,490	35%	1,653,516
Parking revenue	14,508,289	25,000,394	10,492,105	72%	10,399,675
Ground transportation permits and citations	3,842,702	6,711,400	2,868,698	75%	2,472,858
Ground rentals	13,089,053	13,488,854	399,801	3%	10,438,693
Grant reimbursements	225,018	204,800	(20,218)	(9)%	205,785
Other operating revenue	624,170	1,167,396	543,226	87%	717,900
Total operating revenues	135,634,935	165,594,629	29,959,694	22%	100,106,985
Operating expenses:					
Salaries and benefits	29,792,521	27,952,794	1,839,727	6%	28,879,066
Contractual services	17,790,533	17,717,185	73,348	-	13,536,148
Safety and security	20,862,324	19,646,979	1,215,345	6%	19,881,441
Space rental	6,214,241	6,158,574	55,667	1%	5,947,523
Utilities	8,586,621	8,039,204	547,417	6%	6,870,844
Maintenance	6,330,142	5,393,700	936,442	15%	5,185,697
Equipment and systems	107,558	126,555	(18,997)	(18)%	58,333
Materials and supplies	345,891	226,131	119,760	35%	301,369
Insurance	1,126,925	1,075,681	51,244	5%	945,492
Employee development and support	474,534	350,451	124,083	26%	193,529
Business development	1,106,232	554,102	552,130	50%	236,086
Equipment rentals and repairs	2,456,940	1,944,023	512,917	21%	1,911,492
Total operating expenses	95,194,462	89,185,379	6,009,083	6%	83,947,020
Depreciation	78,174,669	78,174,668	1	-	74,767,369
Operating income (loss)	(37,734,196)	(1,765,418)	35,968,778	95%	(58,607,404)
Nonoperating revenue (expenses):					
Passenger facility charges	11,222,279	19,365,221	8,142,942	73%	7,168,394
Customer facility charges	11,280,349	16,915,699	5,635,350	50%	7,419,881
Federal Relief Grants	40,000,000	54,223,085	14,223,085	36%	54,326,406
Quieter Home Program	(1,166,797)	(1,537,707)	(370,910)	(32)%	(1,577,196)
Interest income	6,408,534	7,900,928	1,492,394	23%	8,444,214
Interest expense	(50,457,880)	(62,018,404)	(11,560,524)	(23)%	(47,776,837)
Bond amortization costs	8,012,698	10,289,895	2,277,197	28%	8,255,477
Other nonoperating income (expenses)	(5,000)	(17,991,333)	(17,986,333)	-	(5,096,648)
Nonoperating revenue, net	25,294,183	27,147,384	1,853,201	7%	31,163,691
Change in net position before capital grant contributions	(12,440,013)	25,381,966	37,821,979	304%	(27,443,713)
Capital grant contributions	207,374	2,077,774	1,870,400	902%	6,885,730
Change in net position	\$ (12,232,639)	27,459,740	\$ 39,692,379	324%	\$ (20,557,983)



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
 For the seven months ended January 31, 2022
 (Unaudited)

Print Date: 2/4/2022
 Print Time: 5:45:57PM
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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Landing Fees										
41112 - Landing Fees	\$2,727,323	\$2,281,597	\$(445,725)	(16)	\$2,723,322	\$18,873,315	\$18,399,422	\$(473,893)	(3)	\$15,749,374
41113 - Landing Fee Rebate	(24,756)	(3,728)	21,029	85	16,252	(171,696)	(80,765)	90,930	53	(53,679)
Total Landing Fees	2,702,567	2,277,870	(424,697)	(16)	2,739,574	18,701,619	18,318,657	(382,962)	(2)	15,695,695
Aircraft Parking Fees										
41160 - Aircraft Parking Position Rent	416,112	416,112	0	0	460,247	2,912,784	2,912,786	2	0	3,326,300
41162 - Parking Position Turn Fee	119,978	(5,513)	(125,491)	(105)	21,784	1,376,145	1,218,866	(157,279)	(11)	346,019
41165 - Overnight Parking Fee	347,420	116,683	(230,737)	(66)	431,282	3,585,833	3,314,919	(270,914)	(8)	2,184,960
Total Aircraft Parking Fees	883,510	527,282	(356,228)	(40)	913,313	7,874,762	7,446,572	(428,190)	(5)	5,857,278
Building and Other Rents										
41210 - Terminal Rent	7,036,094	5,423,408	(1,612,687)	(23)	6,007,396	50,843,473	49,424,683	(1,418,790)	(3)	36,426,902
41211 - Terminal Rent-Waived	0	0	0	0	(21,234)	0	(88,525)	(88,525)	0	(346,009)
41215 - Federal Inspection Services	169,360	270,211	100,851	60	104,840	852,120	1,108,970	256,850	30	512,620
Total Building and Other Rents	7,205,454	5,693,619	(1,511,836)	(21)	6,091,002	51,695,593	50,445,128	(1,250,465)	(2)	36,593,513
CUPPS Support Charges										
41400 - Common Use Fees	598,523	399,555	(198,967)	(33)	444,998	4,336,165	4,150,638	(185,527)	(4)	2,603,348
Total CUPPS Support Charges	598,523	399,555	(198,967)	(33)	444,998	4,336,165	4,150,638	(185,527)	(4)	2,603,348
Other Aviation										
43100 - Fuel Franchise Fees	11,887	13,535	1,648	14	11,887	98,957	163,767	64,810	65	95,269
43115 - Other Aviation	0	0	0	0	0	0	(60,187)	(60,187)	0	0
43140 - Air Service Incentive Rebates	(162,376)	(166,733)	(4,357)	(3)	0	(861,380)	(513,553)	347,828	40	0
Total Other Aviation	(150,488)	(153,197)	(2,709)	(2)	11,887	(762,424)	(409,973)	352,451	46	95,269
Non-Airline Terminal Rents										
45010 - Terminal Rent - Non-Airline	216,261	220,999	4,738	2	216,055	1,526,897	1,542,038	15,141	1	1,491,130
Total Non-Airline Terminal Rents	216,261	220,999	4,738	2	216,055	1,526,897	1,542,038	15,141	1	1,491,130

San Diego County Regional Airport Authority
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Concession Revenue										
45111 - Term Concessions-Food & Bev	\$371,260	\$1,051,238	\$679,978	183	\$1,080,911	\$2,777,256	\$7,727,501	\$4,950,245	178	\$7,383,481
45112 - Terminal Concessions - Retail	268,949	660,018	391,068	145	652,295	2,049,013	4,753,818	2,704,805	132	4,271,612
45113 - Term Concessions - Other	130,420	391,817	261,397	200	328,366	955,081	2,052,999	1,097,917	115	2,118,942
45114 - Term Concessions Space Rents	81,126	87,184	6,058	7	80,323	575,593	594,765	19,172	3	569,894
45115 - Term Concessions Cost Recovery	67,868	127,457	59,589	88	70,877	475,073	732,693	257,620	54	572,046
45116 - Rec Distr Center Cost Recovery	60,746	117,302	56,556	93	86,504	425,221	805,203	379,982	89	628,532
45117 - Concessions Marketing Program	0	33,885	33,885	0	12,717	0	325,457	325,457	0	111,263
45119 - Term Concessions-Revenue Waived	0	(755,500)	(755,500)	0	(1,677,638)	0	(3,989,433)	(3,989,433)	0	(10,762,089)
45120 - Rental car license fees	1,285,203	2,182,267	897,063	70	2,180,264	9,776,065	20,194,469	10,418,404	107	14,256,638
45121 - Rental Car Center Cost Recover	79,140	158,279	79,140	100	160,368	553,977	1,107,954	553,977	100	1,122,577
45122 - Rental Car - Revenue Waived	0	0	0	0	(1,431,109)	0	0	0	0	(8,390,572)
45130 - License Fees - Other	390,131	518,206	128,075	33	304,126	2,385,810	3,223,300	837,490	35	2,140,748
45131 - License Fees Other Waiver	0	0	0	0	(45,008)	0	0	0	0	(487,231)
Total Concession Revenue	2,734,842	4,572,151	1,837,309	67	1,802,998	19,973,090	37,528,728	17,555,638	88	13,535,840
Parking and Ground Transportat										
45210 - Parking	2,306,114	2,653,136	347,022	15	1,366,997	14,508,289	25,000,394	10,492,105	72	10,399,675
45220 - AVI fees	550,479	817,716	267,237	49	351,814	3,654,445	6,346,478	2,692,033	74	2,319,715
45240 - Ground Transportation Pe	31,102	18,360	(12,742)	(41)	30,197	104,779	256,298	151,519	145	101,097
45250 - Citations	16,198	13,406	(2,792)	(17)	8,554	83,477	108,624	25,148	30	52,046
Total Parking and Ground Transportat	2,903,892	3,502,617	598,725	21	1,757,562	18,350,989	31,711,794	13,360,805	73	12,872,532
Ground Rentals										
45310 - Ground Rental Fixed - N	1,686,427	1,706,194	19,767	1	1,604,755	11,804,992	11,945,269	140,277	1	11,207,841
45311 - Ground Rental Fixed Waived	0	0	0	0	0	0	0	0	0	(769,148)
45315 - ASB Cost Recovery	15,784	15,784	0	0	0	110,486	110,486	0	0	0
45320 - Ground Rental - Percenta	0	(8,000)	(8,000)	0	0	0	165,926	165,926	0	0
45325 - Fuel Lease Revenue	203,096	210,906	7,811	4	0	1,173,575	1,258,626	85,051	7	0
45326 - AFO Cost Recovery	0	8,547	8,547	0	0	0	8,547	8,547	0	0
Total Ground Rentals	1,905,307	1,933,431	28,125	1	1,604,755	13,089,052	13,488,854	399,801	3	10,438,693
Grant Reimbursements										
45410 - TSA Reimbursements	32,266	31,360	(906)	(3)	29,305	225,018	204,800	(20,218)	(9)	205,785
Total Grant Reimbursements	32,266	31,360	(906)	(3)	29,305	225,018	204,800	(20,218)	(9)	205,785

San Diego County Regional Airport Authority
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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Operating Revenue										
45510 - Finger Printing Fee	\$7,754	\$16,975	\$9,221	119	\$7,754	\$52,937	\$108,844	\$55,907	106	\$52,937
45520 - Utilities Reimbursements	17,176	17,391	214	1	16,676	120,234	121,734	1,500	1	116,734
45530 - Miscellaneous Other Reve	1,852	3,931	2,079	112	1,217	12,964	108,630	95,666	738	12,963
45535 - Innovation Lab Revenue	0	2,410	2,410	0	0	0	6,134	6,134	0	0
45540 - Service Charges	7,314	32,374	25,060	343	9,434	51,197	206,113	154,916	303	161,740
45550 - Telecom Services	33,819	139,113	105,294	311	34,609	236,733	351,131	114,398	48	231,024
45570 - FBO Landing Fees	17,064	39,632	22,567	132	17,064	146,626	263,649	117,024	80	142,504
45580 - Equipment Rental	1,160	1,160	0	0	1,160	3,480	3,480	0	0	3,480
45599 - Other Operating Rev Waived	0	0	0	0	(1,160)	0	(2,320)	(2,320)	0	(3,480)
Total Other Operating Revenue	86,140	252,986	166,846	194	86,755	624,171	1,167,395	543,224	87	717,902
Total Operating Revenue	19,118,273	19,258,673	140,400	1	15,698,203	135,634,932	165,594,630	29,959,698	22	100,106,985
Personnel Expenses										
Salaries										
51110 - Salaries & Wages	2,943,354	2,189,004	754,350	26	2,374,230	21,069,943	16,662,681	4,407,263	21	18,060,536
51210 - Paid Time Off	0	322,663	(322,663)	0	156,136	0	2,454,947	(2,454,947)	0	1,862,976
51220 - Holiday Pay	0	155,788	(155,788)	0	100,028	0	522,728	(522,728)	0	543,737
51240 - Other Leave With Pay	0	15,013	(15,013)	0	38,136	0	118,704	(118,704)	0	277,765
51250 - Special Pay	0	17,850	(17,850)	0	0	0	408,393	(408,393)	0	84,352
Total Salaries	2,943,354	2,700,318	243,036	8	2,668,531	21,069,943	20,167,453	902,491	4	20,829,367
52110 - Overtime	61,865	49,259	12,607	20	34,378	367,538	337,299	30,239	8	238,168

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Benefits										
54110 - FICA Tax	\$229,852	\$204,158	\$25,694	11	\$200,033	\$1,591,468	\$1,453,025	\$138,443	9	\$1,490,377
54120 - Unemployment Insurance-S	0	0	0	0	0	0	3,067	(3,067)	0	36,250
54130 - Workers Compensation Ins	26,417	14,151	12,267	46	45,012	176,749	102,440	74,309	42	89,249
54135 - Workers Comp Incident Expense	0	22,567	(22,567)	0	12,898	0	90,828	(90,828)	0	48,440
54210 - Medical Insurance	651,763	399,527	252,235	39	497,162	2,888,719	2,366,861	521,859	18	2,719,447
54220 - Dental Insurance	22,730	20,373	2,356	10	20,976	158,514	142,524	15,989	10	177,963
54230 - Vision Insurance	3,326	3,016	310	9	3,102	23,190	21,001	2,188	9	22,388
54240 - Life Insurance	7,677	4,983	2,694	35	5,296	53,518	36,055	17,463	33	49,154
54250 - Short Term Disability	13,471	15,475	(2,004)	(15)	12,545	93,838	89,180	4,658	5	90,409
54310 - Retirement	815,976	813,614	2,362	0	805,503	5,908,137	5,869,070	39,066	1	5,778,990
54315 - Retiree Health Benefits	77,824	78,672	(848)	(1)	71,101	544,171	625,027	(80,856)	(15)	543,193
54410 - Taxable Benefits	0	0	0	0	0	0	3,927	(3,927)	0	15,173
54430 - Accrued Vacation	37,500	(36,142)	73,642	196	45,745	262,500	(137,582)	400,082	152	266,697
Total Benefits	1,886,535	1,540,393	346,142	18	1,719,373	11,700,804	10,665,423	1,035,381	9	11,327,730
Cap Labor/Burden/OH Recharge										
54510 - Capitalized Labor Recha	(419,451)	(215,447)	(204,004)	(49)	(239,351)	(2,973,286)	(1,686,838)	(1,286,447)	(43)	(1,958,725)
54515 - Capitalized Burden Rech	0	(165,151)	165,151	0	(169,713)	0	(1,183,313)	1,183,313	0	(1,222,872)
Total Cap Labor/Burden/OH Recharge	(419,451)	(380,598)	(38,853)	(9)	(409,064)	(2,973,286)	(2,870,152)	(103,134)	(3)	(3,181,596)
QHP Labor/Burden/OH Recharge										
54520 - QHP Labor Recharge	(54,314)	(19,316)	(34,998)	(64)	(24,091)	(372,479)	(154,264)	(218,214)	(59)	(178,116)
54525 - QHP Burden Recharge	0	(9,053)	9,053	0	(10,412)	0	(64,591)	64,591	0	(78,988)
54526 - QHP OH Contra Acct	0	(23,234)	23,234	0	(3,489)	0	(124,620)	124,620	0	(77,165)
Total QHP Labor/Burden/OH Recharge	(54,314)	(51,602)	(2,711)	(5)	(37,992)	(372,479)	(343,475)	(29,003)	(8)	(334,269)
MM&JS Labor/Burden/OH Recharge										
54530 - MM & JS Labor Recharge	0	0	0	0	0	0	(3,750)	3,750	0	(336)
Total MM&JS Labor/Burden/OH Recharge	0	0	0	0	0	0	(3,750)	3,750	0	(336)
Total Personnel Expenses	4,417,990	3,857,770	560,220	13	3,975,225	29,792,521	27,952,798	1,839,724	6	28,879,064
Non-Personnel Expenses										

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Contract Services										
61100 - Temporary Staffing	\$9,000	\$17,067	\$(8,067)	(90)	\$66,566	\$38,500	\$46,673	\$(8,173)	(21)	\$190,611
61110 - Auditing Services	2,000	0	2,000	100	181	125,670	113,983	11,688	9	110,481
61120 - Legal Services	38,000	(6,604)	44,604	117	78,174	358,000	154,158	203,842	57	355,900
61130 - Services - Professional	674,300	325,257	349,043	52	407,615	4,171,848	2,869,403	1,302,446	31	3,148,360
61150 - Outside Svs - Other	256,194	254,557	1,637	1	202,020	1,878,752	2,016,727	(137,975)	(7)	1,292,053
61160 - Services - Custodial	1,846,401	2,172,098	(325,697)	(18)	1,211,640	10,374,417	11,677,931	(1,303,514)	(13)	7,785,489
61190 - Receiving & Dist Cntr Services	120,731	122,484	(1,753)	(1)	91,636	843,346	838,310	5,036	1	653,254
Total Contract Services	2,946,626	2,884,860	61,767	2	2,057,832	17,790,533	17,717,184	73,349	0	13,536,149
Safety and Security										
61170 - Services - Fire, Police,	625,156	486,551	138,605	22	553,795	4,380,414	3,889,618	490,796	11	3,982,423
61180 - Services - SDUPD-Harbor	1,748,829	2,065,408	(316,579)	(18)	3,126,118	12,556,359	12,435,826	120,534	1	12,617,477
61185 - Guard Services	415,783	238,943	176,840	43	315,917	2,860,927	2,324,646	536,281	19	2,257,375
61188 - Other Safety & Security Serv	151,375	142,560	8,815	6	124,422	1,064,624	996,889	67,735	6	1,024,166
Total Safety and Security	2,941,143	2,933,463	7,681	0	4,120,251	20,862,324	19,646,978	1,215,346	6	19,881,441
Space Rental										
62100 - Rent	889,487	875,208	14,280	2	850,455	6,214,241	6,158,574	55,667	1	5,947,523
Total Space Rental	889,487	875,208	14,280	2	850,455	6,214,241	6,158,574	55,667	1	5,947,523
Utilities										
63100 - Telephone & Other Commun	137,515	69,180	68,335	50	27,047	410,445	226,374	184,071	45	345,813
63110 - Utilities - Gas & Electr	800,492	821,620	(21,128)	(3)	855,150	7,605,841	7,293,731	312,110	4	6,152,422
63120 - Utilities - Water	66,772	63,919	2,853	4	50,587	570,335	519,099	51,236	9	372,609
Total Utilities	1,004,779	954,718	50,061	5	932,784	8,586,621	8,039,204	547,417	6	6,870,844
Maintenance										
64100 - Facilities Supplies	59,600	35,324	24,276	41	53,140	584,905	308,357	276,548	47	316,232
64110 - Maintenance - Annual R	687,813	596,305	91,509	13	497,751	5,032,570	4,746,027	286,543	6	4,324,890
64125 - Major Maintenance - Mat	65,000	5,512	59,488	92	55,575	421,000	133,415	287,585	68	293,267
64140 - Refuse & Hazardous Waste	41,667	50,826	(9,159)	(22)	23,214	291,667	205,901	85,766	29	251,309
Total Maintenance	854,080	687,966	166,114	19	629,680	6,330,142	5,393,699	936,442	15	5,185,698
Equipment and Systems										
65100 - Equipment & Systems	10,042	15,308	(5,267)	(52)	11,202	107,558	126,555	(18,998)	(18)	58,333
Total Equipment and Systems	10,042	15,308	(5,267)	(52)	11,202	107,558	126,555	(18,998)	(18)	58,333

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Materials and Supplies										
65110 - Office & Operating Suppl	\$51,005	\$34,980	\$16,025	31	\$52,125	\$248,420	\$188,875	\$59,545	24	\$179,413
65120 - Safety Equipment & Suppl	12,196	9,905	2,291	19	5,347	71,221	32,334	38,887	55	108,844
65130 - Tools - Small	4,000	132	3,868	97	(174)	26,250	4,922	21,328	81	13,112
Total Materials and Supplies	67,201	45,016	22,184	33	57,299	345,891	226,131	119,760	35	301,369
Insurance										
67170 - Insurance - Property	87,500	79,758	7,742	9	72,917	612,500	558,304	54,196	9	510,417
67171 - Insurance - Liability	17,942	16,042	1,900	11	14,958	125,594	112,292	13,302	11	104,708
67172 - Insurance - Public Offic	17,389	13,714	3,675	21	14,491	122,923	95,995	26,928	22	101,439
67173 - Insurance Miscellaneous	14,327	23,231	(8,904)	(62)	11,939	265,908	309,090	(43,182)	(16)	228,928
Total Insurance	137,158	132,744	4,414	3	114,305	1,126,925	1,075,681	51,244	5	945,491
Employee Development and Suppo										
66120 - Awards - Service	2,506	1,000	1,506	60	5,154	34,760	15,540	19,221	55	20,720
66130 - Book & Periodicals	6,396	3,061	3,335	52	6,066	24,399	13,053	11,346	47	15,879
66220 - Permits/Certificates/Lic	2,792	43,612	(40,820)	(1,462)	1,597	108,289	96,303	11,986	11	17,731
66260 - Recruiting	938	680	258	27	817	6,563	13,227	(6,665)	(102)	2,630
66280 - Seminars & Training	13,268	9,219	4,049	31	5,824	99,864	38,398	61,466	62	19,559
66290 - Transportation	11,950	9,541	2,409	20	9,666	84,248	67,862	16,386	19	67,971
66305 - Travel-Employee Developm	4,208	2,643	1,565	37	0	25,808	14,454	11,354	44	(3,377)
66310 - Tuition	3,833	1,811	2,022	53	905	26,833	20,749	6,084	23	14,616
66320 - Uniforms	16,429	5,500	10,929	67	6,782	63,770	70,864	(7,094)	(11)	37,800
Total Employee Development and Suppo	62,320	77,067	(14,748)	(24)	36,811	474,534	350,449	124,084	26	193,529
Business Development										
66100 - Advertising	929	9,995	(9,066)	(976)	58	391,446	136,333	255,113	65	2,368
66110 - Allowance for Bad Debts	0	0	0	0	0	25,000	(5,013)	30,013	120	(7,935)
66200 - Memberships & Dues	19,378	14,949	4,428	23	29,907	199,073	233,159	(34,086)	(17)	185,616
66230 - Postage & Shipping	1,587	1,186	401	25	2,037	9,178	5,270	3,909	43	4,558
66240 - Promotional Activities	58,769	30,747	28,022	48	4,763	360,519	115,258	245,261	68	52,112
66250 - Promotional Materials	927	279	648	70	0	22,091	23,117	(1,026)	(5)	1,667
66300 - Travel-Business Developm	13,400	12,865	535	4	0	98,925	45,978	52,947	54	(2,300)
Total Business Development	94,989	70,021	24,968	26	36,765	1,106,232	554,102	552,130	50	236,085

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the seven months ended January 31, 2022
(Unaudited)

Print Date: 2/4/2022
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Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Equipment Rentals and Repairs										
66140 - Computer Licenses & Agre	\$67,212	\$134,864	\$(67,652)	(101)	\$19,963	\$791,462	\$528,222	\$263,240	33	\$447,326
66150 - Equipment Rental/Leasing	9,090	4,479	4,611	51	(3,899)	57,630	33,179	24,451	42	25,514
66160 - Tenant Improvements	27,989	29,986	(1,997)	(7)	17,116	195,920	148,526	47,393	24	177,148
66270 - Repairs - Office Equipme	148,008	134,439	13,569	9	148,187	1,411,928	1,234,096	177,831	13	1,261,504
Total Equipment Rentals and Repairs	252,298	303,768	(51,470)	(20)	181,367	2,456,939	1,944,024	512,915	21	1,911,493
Total Non-Personnel Expenses	9,260,123	8,980,139	279,984	3	9,028,752	65,401,939	61,232,582	4,169,357	6	55,067,955
Total Departmental Expenses before	13,678,113	12,837,909	840,204	6	13,003,977	95,194,460	89,185,379	6,009,081	6	83,947,020
Depreciation and Amortization										
69110 - Depreciation Expense	11,106,907	11,106,907	0	0	10,578,301	78,174,669	78,174,668	1	0	74,767,369
Total Depreciation and Amortization	11,106,907	11,106,907	0	0	10,578,301	78,174,669	78,174,668	1	0	74,767,369
Non-Operating Revenue/(Expense)										
Passenger Facility Charges										
71110 - Passenger Facility Charg	1,158,129	2,116,936	958,808	83	600,783	11,222,279	19,365,221	8,142,942	73	7,168,394
Total Passenger Facility Charges	1,158,129	2,116,936	958,808	83	600,783	11,222,279	19,365,221	8,142,942	73	7,168,394
Customer Facility Charges										
71120 - Customer facility charges (Con	1,430,269	1,851,785	421,516	29	935,713	11,280,349	16,915,699	5,635,349	50	7,419,881
Total Customer Facility Charges	1,430,269	1,851,785	421,516	29	935,713	11,280,349	16,915,699	5,635,349	50	7,419,881
Federal Relief Grants										
71130 - Federal Relief Grants	0	7,077,730	7,077,730	0	3,598,954	40,000,000	54,223,085	14,223,085	36	54,326,406
Total Federal Relief Grants	0	7,077,730	7,077,730	0	3,598,954	40,000,000	54,223,085	14,223,085	36	54,326,406
Quieter Home Program										
71212 - Quieter Home - Labor	(59,355)	(19,316)	40,039	67	(24,091)	(399,017)	(154,264)	244,753	61	(178,938)
71213 - Quieter Home - Burden	0	(9,053)	(9,053)	0	(10,412)	0	(64,591)	(64,591)	0	(78,988)
71214 - Quieter Home - Overhead	0	(23,236)	(23,236)	0	(3,489)	0	(124,865)	(124,865)	0	(77,165)
71215 - Quieter Home - Material	(1,817,535)	(1,175,516)	642,020	35	(983,070)	(8,967,745)	(7,650,878)	1,316,867	15	(6,562,474)
71216 - Quieter Home Program	1,660,614	1,046,111	(614,503)	(37)	735,252	8,249,965	6,456,891	(1,793,074)	(22)	5,320,368
71225 - Joint Studies - Material	0	0	0	0	0	(50,000)	0	50,000	100	0
Total Quieter Home Program	(216,276)	(181,010)	35,266	16	(285,811)	(1,166,797)	(1,537,707)	(370,910)	(32)	(1,577,197)

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	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Interest Income										
71310 - Interest - Investments	\$658,467	\$573,173	\$(85,295)	(13)	\$927,871	\$4,648,556	\$4,102,645	\$(545,910)	(12)	\$5,526,197
71330 - Interest - Variable Debt	0	17,496	17,496	0	0	0	194,764	194,764	0	104,203
71340 - Interest - Note Receivab	121,958	78,870	(43,088)	(35)	132,158	863,752	737,732	(126,021)	(15)	933,523
71350 - Interest - Other	99,375	44,918	(54,457)	(55)	(341)	896,226	1,072,335	176,109	20	(2,569)
71361 - Interest Income - 2010 Bonds	0	0	0	0	0	0	0	0	0	(140,938)
71363 - Interest Income - 2013 Bonds	0	(9,190)	(9,190)	0	24,830	0	90,601	90,601	0	221,768
71364 - Interest Income - 2017 Bond A	0	5,629	5,629	0	11,208	0	55,210	55,210	0	104,735
71365 - Interest Income - 2014 Bond A	0	11,825	11,825	0	24,176	0	125,822	125,822	0	218,090
71366 - Interest Income - 2019A Bond	0	66,269	66,269	0	126,586	0	563,722	563,722	0	1,274,109
71367 - Interest Income - 2020A Bond	0	8,318	8,318	0	12,719	0	52,092	52,092	0	205,096
71368 - Interest Income - 2021 Bond A	0	402,960	402,960	0	0	0	906,005	906,005	0	0
Total Interest Income	879,800	1,200,267	320,467	36	1,259,206	6,408,534	7,900,929	1,492,395	23	8,444,215
Interest Expense										
71411 - Interest Expense- 2010 Bonds	(31,493)	0	31,493	100	0	(62,986)	0	62,986	100	0
71412 - Interest Expense 2013 Bonds	(1,439,113)	0	1,439,113	100	(1,473,758)	(10,073,788)	(7,195,563)	2,878,225	29	(10,316,308)
71413 - Interest Expense 2014 Bond A	(1,300,065)	(1,300,065)	0	0	(1,318,995)	(9,100,457)	(9,100,457)	0	0	(9,232,965)
71414 - Interest Expense 2017 Bond A	(1,132,979)	(1,132,979)	0	0	(1,094,104)	(7,930,854)	(7,930,854)	0	0	(8,078,729)
71415 - Interest Exp 2019A Bond	(1,843,425)	(1,843,425)	0	0	(1,857,675)	(12,903,975)	(12,903,975)	0	0	(13,003,725)
71416 - Interest Expense 2020A Bond	(945,813)	(967,615)	(21,802)	(2)	(1,003,417)	(6,620,688)	(6,773,302)	(152,615)	(2)	(7,023,917)
71417 - Interest Expense - 2021 Bond	0	(6,833,852)	(6,833,852)	0	0	0	(12,098,124)	(12,098,124)	0	0
71420 - Interest Expense-Variable Debt	0	(78,098)	(78,098)	0	0	0	(304,568)	(304,568)	0	0
71430 - LOC Fees - C/P	(76,273)	0	76,273	100	0	(493,633)	(40,000)	453,633	92	0
71450 - Trustee Fee Bonds	0	0	0	0	0	(11,500)	(1,200)	10,300	90	(4,400)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(2,000)	(350)	1,650	83	0
71460 - Interest Expense - Other	16,966	47,741	30,775	181	136,779	(2,931,241)	(5,343,253)	(2,412,012)	(82)	226,079
71461 - Interest Expense - Cap Leases	(46,074)	(46,074)	0	0	(48,429)	(326,758)	(326,758)	0	0	(342,872)
Total Interest Expense	(6,798,269)	(12,154,366)	(5,356,098)	(79)	(6,659,599)	(50,457,880)	(62,018,404)	(11,560,525)	(23)	(47,776,837)
Amortization										
69210 - Amortization - Premium	1,137,082	2,275,071	1,137,989	100	1,172,005	8,012,698	10,289,895	2,277,197	28	8,255,477
Total Amortization	1,137,082	2,275,071	1,137,989	100	1,172,005	8,012,698	10,289,895	2,277,197	28	8,255,477

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	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Non-Operating Income (Expense)										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$391	\$391	0	\$127
71530 - Gain/Loss On Investments	0	(12,616,005)	(12,616,005)	0	(515,391)	0	(18,245,388)	(18,245,388)	0	(5,165,031)
71540 - Discounts Earned	0	0	0	0	0	0	4,229	4,229	0	5,360
71610 - Legal Settlement Expense	0	0	0	0	0	(5,000)	0	5,000	100	(814)
71620 - Other non-operating revenue (e	0	0	0	0	0	0	249,435	249,435	0	63,710
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	0
Total Other Non-Operating Income (Expense)	0	(12,616,005)	(12,616,005)	0	(515,392)	(5,000)	(17,991,334)	(17,986,334)	(359,727)	(5,096,648)
Total Non-Operating Revenue/(Expense)	(2,409,265)	(10,429,592)	(8,020,327)	(333)	(105,859)	25,294,184	27,147,384	1,853,200	(7)	(31,163,690)
Capital Grant Contribution										
72100 - AIP Grants	0	610,681	610,681	0	2,784,429	207,374	2,077,774	1,870,400	902	6,885,730
Total Capital Grant Contribution	0	610,681	610,681	0	2,784,429	207,374	2,077,774	1,870,400	902	6,885,730
Total Expenses Net of Non-Operating Revenue/ (Expense)	27,194,286	33,763,727	(6,569,442)	(24)	20,691,990	147,867,571	138,134,890	9,732,681	7	120,664,968
Net Income/(Loss)	(8,076,013)	(14,505,054)	(6,429,042)	(80)	(4,993,788)	(12,232,639)	27,459,740	39,692,380	324	(20,557,983)
Equipment Outlay										
73200 - Equipment Outlay Expendi	(25,000)	0	25,000	100	0	(520,600)	(141,035)	379,565	73	(113,776)
73299 - Capitalized Equipment Co	0	0	0	0	0	0	141,035	141,035	0	113,776
Total Equipment Outlay	(25,000)	0	25,000	100	0	(520,600)	0	520,600	100	0

Review of the Unaudited Financial Statements for the Seven Months Ended January 31, 2022 and 2021

Presented by:
Elizabeth Stewart,
Accounting Director
February 17, 2022

Market Commentary

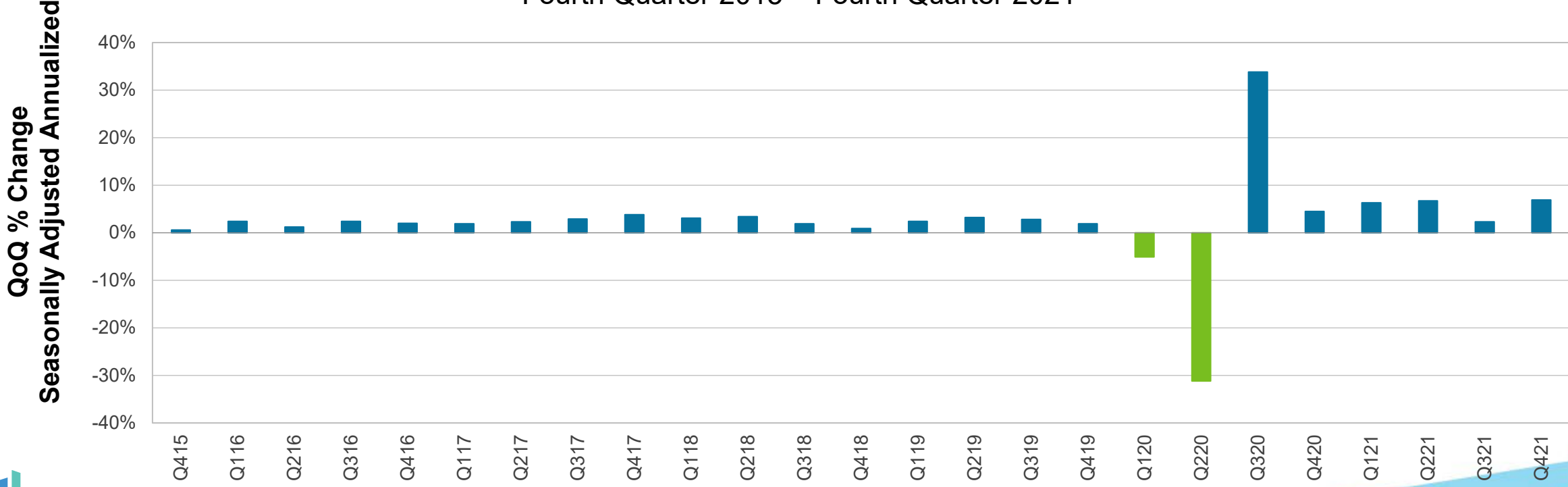
We believe economic growth is likely to be moderate but remain above-trend in 2022, as US fiscal support begins to wane, and the Federal Reserve tightens monetary policy. We expect continued improvement in the labor market, particularly an increase in the participation rate, will help drive economic growth this year as the health situation improves. Consumer spending, the largest component of US GDP, should also remain solid, supported by healthy consumer balance sheets and an improving labor market, in our view. We anticipate inventory rebuilding will likely be a significant driver of US GDP growth in the second half of the year as well. Our outlook is predicated on an improving global health backdrop, though risks to the downside remain. Over the near-term, we believe the omicron variant will hinder economic growth and we expect financial market volatility will be elevated. Inflation readings continue to run hot, but we believe inflation may be at or near a peak and pricing pressures are likely to abate as we move through the year.

The Federal Open Market Committee (FOMC) kept the fed funds target rate unchanged in January, in a range of 0.0%-0.25%, but indicated that they believe it will soon be appropriate to raise the target range. The Fed is also on track to complete their bond-buying program in early March. In addition, the FOMC is signaling that a passive reduction in the size of the Federal Reserve balance sheet is likely to commence later this year. The tone of Fed Chair Powell's press conference was hawkish but he did not give any specific timelines. He mentioned that his outlook for inflation is incrementally worse than it was in December and that supply chain issues will linger for longer than previously expected. The Fed's policy decisions will be led by incoming economic data and their evolving outlook. We are anticipating a rate hike announcement in March, but we do not believe that monetary policy is on a pre-set course and expect the Fed's policy adjustments will depend on developments in the economy.

Fourth Quarter GDP

According to the advance estimate, fourth quarter GDP grew at an annualized rate of 6.9%, versus the consensus forecast of 5.5%. Economic growth reaccelerated in the fourth quarter after slowing to a pace of 2.3% growth in the third quarter. While third quarter growth was held back by the outbreak of the Delta variant in the US, we anticipate the recent surge of omicron cases in the US will hamper current quarter economic growth. The consensus estimate calls for 2.8% GDP growth in the current quarter.

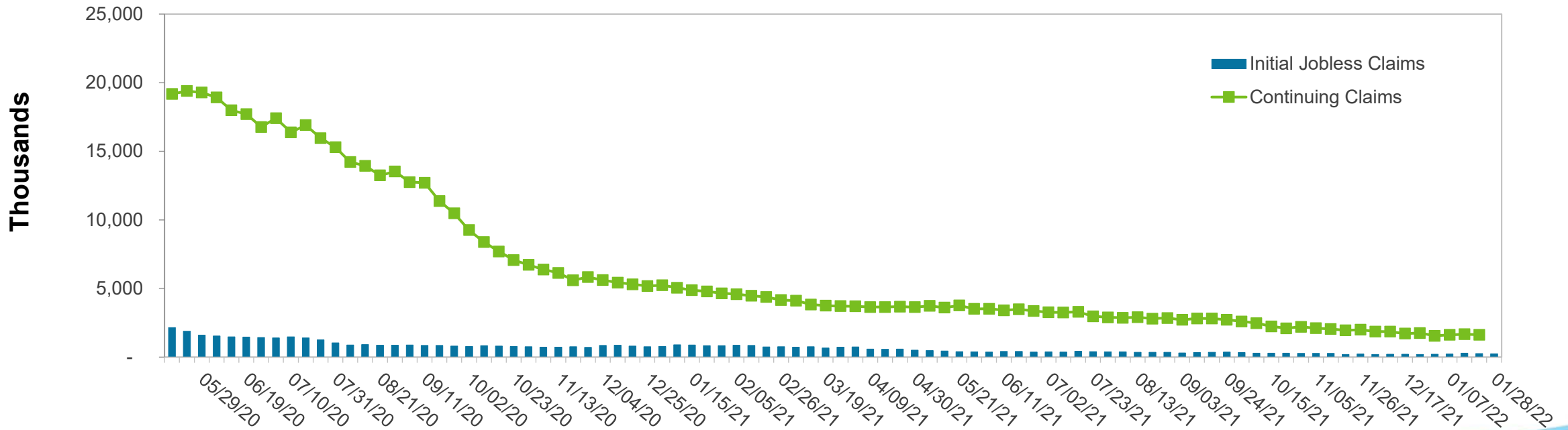
U.S. Gross Domestic Product (QoQ)
Fourth Quarter 2015 – Fourth Quarter 2021



Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims was 238,000, versus 261,000 in the prior week. The level of continuing unemployment claims (where the data is lagged by one week) was 1.628 million versus 1.672 million in the prior week. Continuing jobless claims have declined significantly from the peak of nearly 25 million in May 2020, and are in the range of pre-pandemic levels (the 2019 average was 1.7 million).

Initial Jobless Claims and 4-Week Moving Average
May 15, 2020 – January 28, 2022

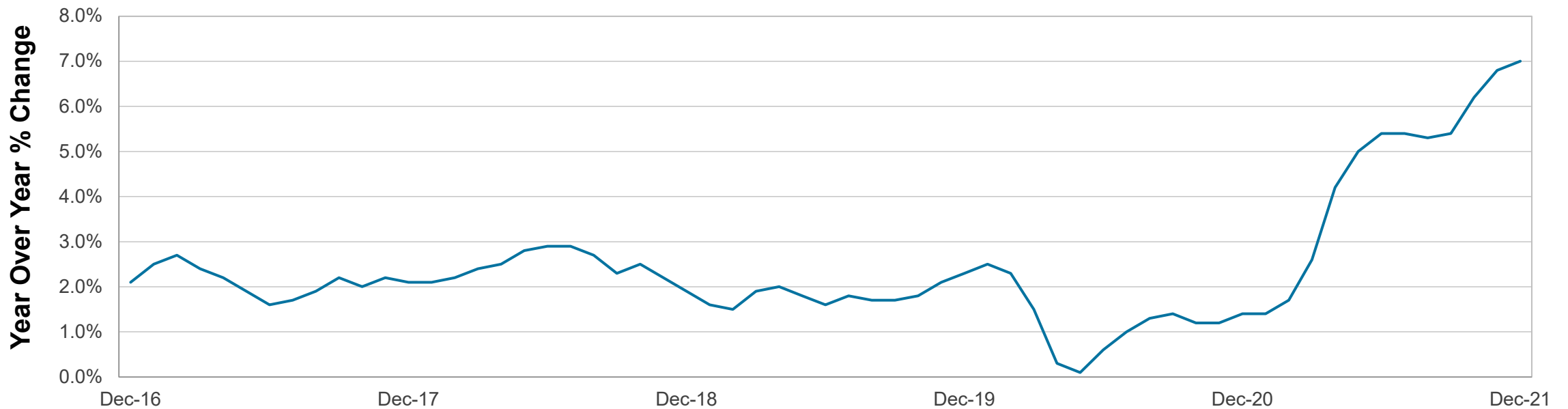


Source: Bloomberg.

Consumer Price Index

The Consumer Price Index (CPI) was up 7.0% year-over-year in December, versus up 6.8% year-over-year in November. Core CPI (CPI less food and energy) was up 5.5% year-over-year in December, versus up 4.9% in November. Pricing pressures were widespread in December, with notable gains for used cars and trucks, new vehicles, food, and rent. Current inflation readings continue to run well above the Fed's longer-run target of around 2.0%. While we believe year-over-year inflation may be at or near a peak, and pricing pressures are likely to abate as we move through the year, we expect inflationary pressures will remain elevated over the near-term.

Consumer Price Index (YoY%)
December 2016 – December 2021

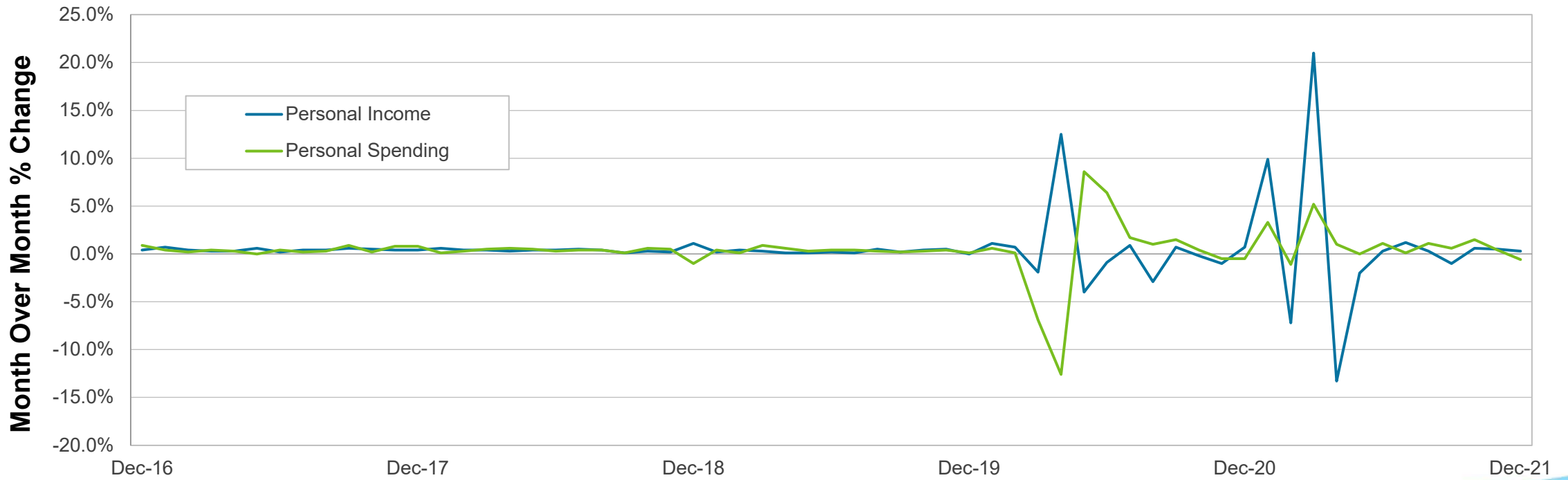


Source: Bloomberg.

Personal Income and Spending

Personal income rose modestly in December, up 0.3%, slightly below expectations. Consumer spending fell 0.6% in December following a modest 0.4% increase in November. Real consumer spending, adjusted for inflation, was down 1.0% in December. The personal savings rate rose to 7.9% in December from 7.2% in November, likely reflecting a pullback in spending related to the Omicron outbreak.

Personal Income and Spending (MoM%)
December 2016 – December 2021

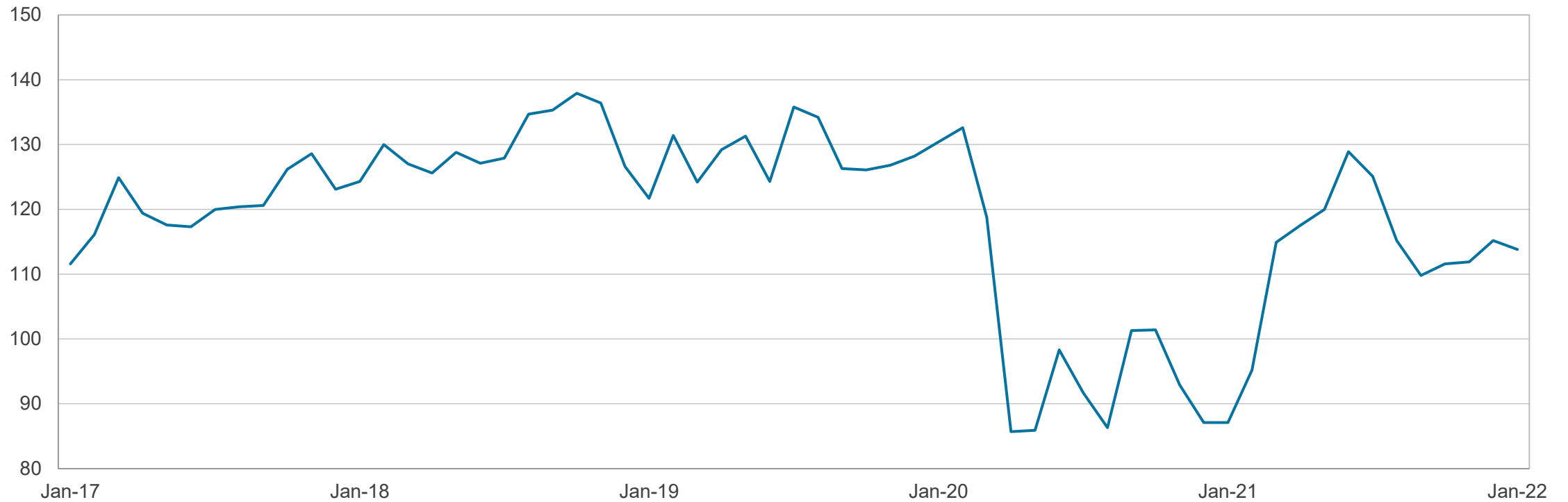


Source: Bloomberg.

Consumer Confidence Index

The Consumer Confidence index eased to 113.8 in January from 115.2 in December. The outbreak of the omicron variant and elevated inflation concerns weighed on confidence in January.

Consumer Confidence Index
January 2017 – January 2022



Source: Bloomberg.

Existing Home Sales

Existing home sales fell 4.6% in December to a seasonally adjusted rate of 6.180 million units. On a year-over-year basis, sales of existing homes were down 7.1% in December. Supply remains tight and prices remain firm.

U.S. Existing Home Sales (MoM)
December 2011 – December 2021



Source: Bloomberg.

New Home Sales

New home sales increased 11.9% in December to an annualized rate of 811,000 units. On a year-over-year basis, the pace of new home sales was down 14% in December.

U.S. New Home Sales
December 2011 – December 2021

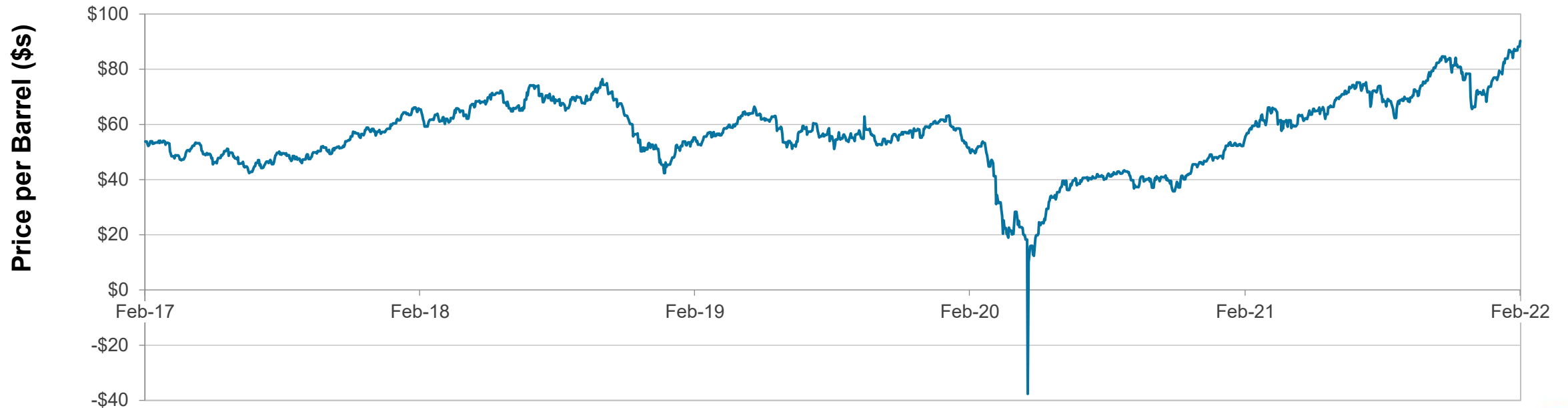


Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$90.27 per barrel on February 3. It is above its one month average of \$85.16 and its one year average of \$70.85. OPEC and its allies (i.e. OPEC+) have been gradually boosting production in measured steps since last summer. The group recently agreed to raise their collective production by another 400,000 barrels a day next month, on pace with what the group agreed to last year. The recent surge in global virus cases seems to have had a somewhat limited impact on crude oil prices. We believe geopolitical tension with Russia has fueled some of the recent upward pressure on oil prices.

West Texas Intermediate Oil Price Per Barrel (WTI Spot)

February 3, 2017 – February 3, 2022



Source: Bloomberg.

Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$2.70 per gallon on February 3, above its one month average of \$2.49 and its one year average of \$1.95. Rising travel demand has generally supported a recovery in jet fuel prices. The price of jet fuel is now much higher than the 2019 average price of \$1.88 per gallon.

U.S. Gulf Coast 54 Grade Jet Fuel Spot Price
February 3, 2017 – February 3, 2022



Source: Bloomberg.

U.S. Equity Markets

US equity market performance was strong in 2021 with the S&P 500 up 27%, following a 16% gain in 2020. The DJIA rose nearly 19% in 2021, following a 7% gain in 2020. However, market volatility has recently increased and on a year-to-date basis the S&P and DJIA are down 6.1% and 3.4%, respectively. The tech-heavy NASDAQ Composite index is down 11.3%, year-to-date.

Dow Jones Industrial Average (DJIA) and S&P 500 Indices
February 3, 2017 – February 3, 2022

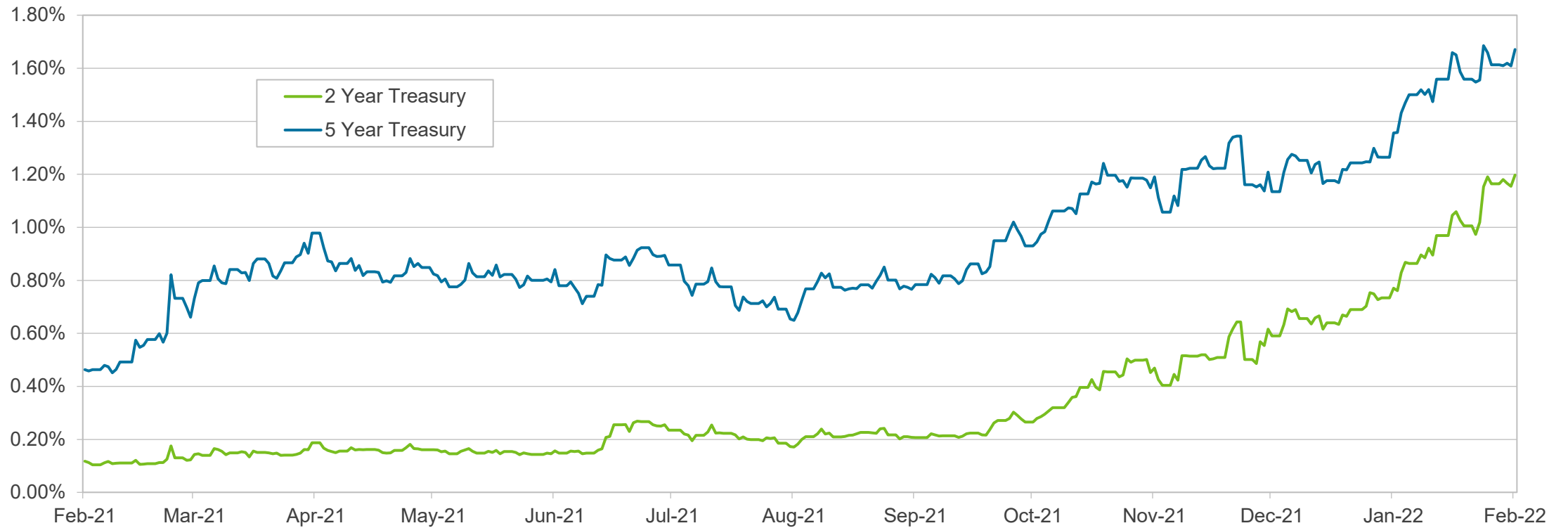


Source: Bloomberg.

Treasury Yield History

Year-to-date, the yield on 5-year Treasuries is roughly 42 basis points higher, while the yield on 2-year Treasuries is about 48 basis points higher.

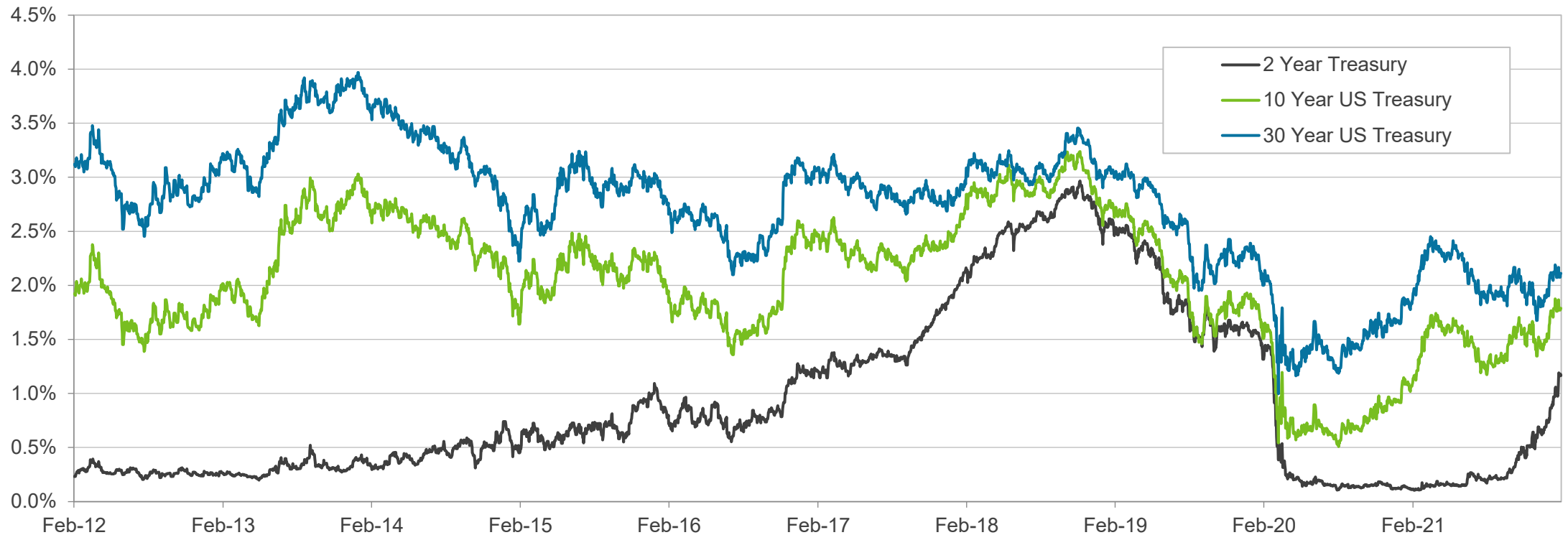
2- and 5-year U.S. Treasury Yields
February 3, 2021 – February 3, 2022



Treasury Yield History

The spread between the 2-year Treasury yield and the 10-year Treasury yield is roughly 63 basis points, versus 102 basis points at this time last year. The spread between the 2-year Treasury yield and 10-year Treasury yield is below longer-term trends, as the average spread since 2003 has been about 135 basis points. Over the past few months, as the Fed has pivoted toward a more hawkish outlook for monetary policy, the Treasury yield curve has flattened.

2-, 10- and 30-year U.S. Treasury Yields
February 3, 2012 – February 3, 2022

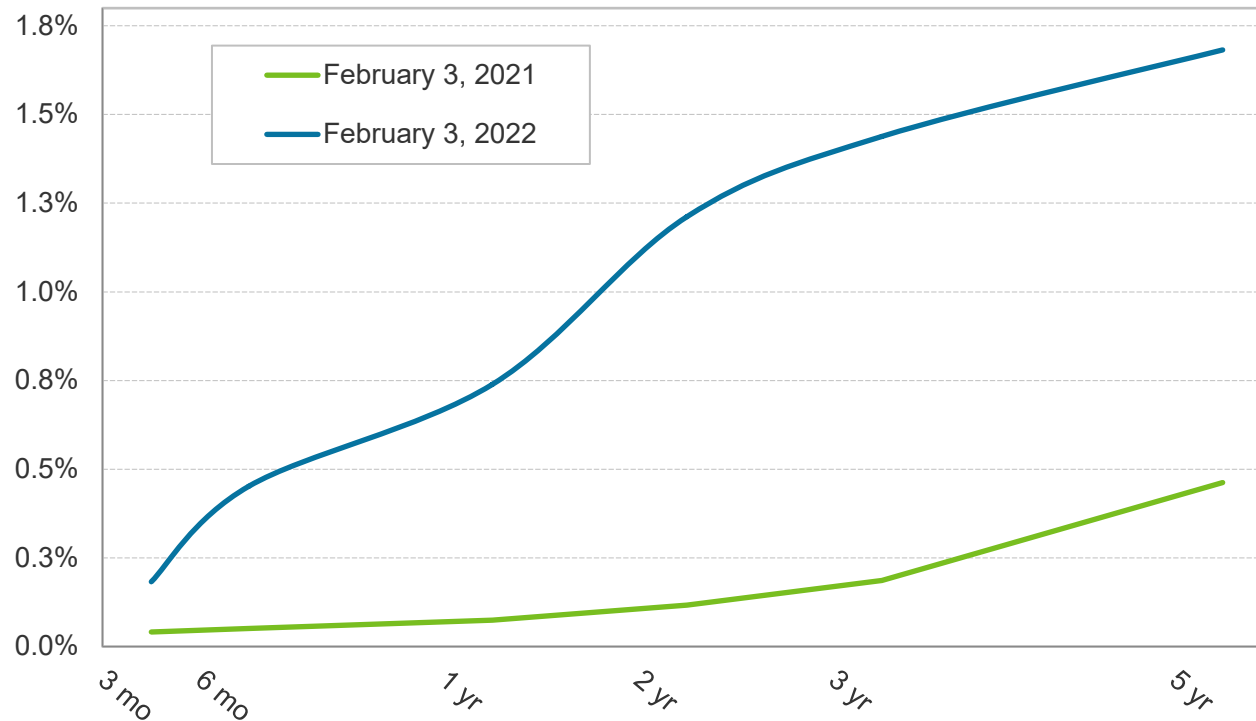


Source: Bloomberg.

U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 14 basis points, but the 2-Year Treasury yield about 110 basis points higher, and the 10-Year Treasury yield is about 71 basis points, on a year-over-year basis.

U.S. Treasury Yield Curve
February 3, 2021 versus February 3, 2022

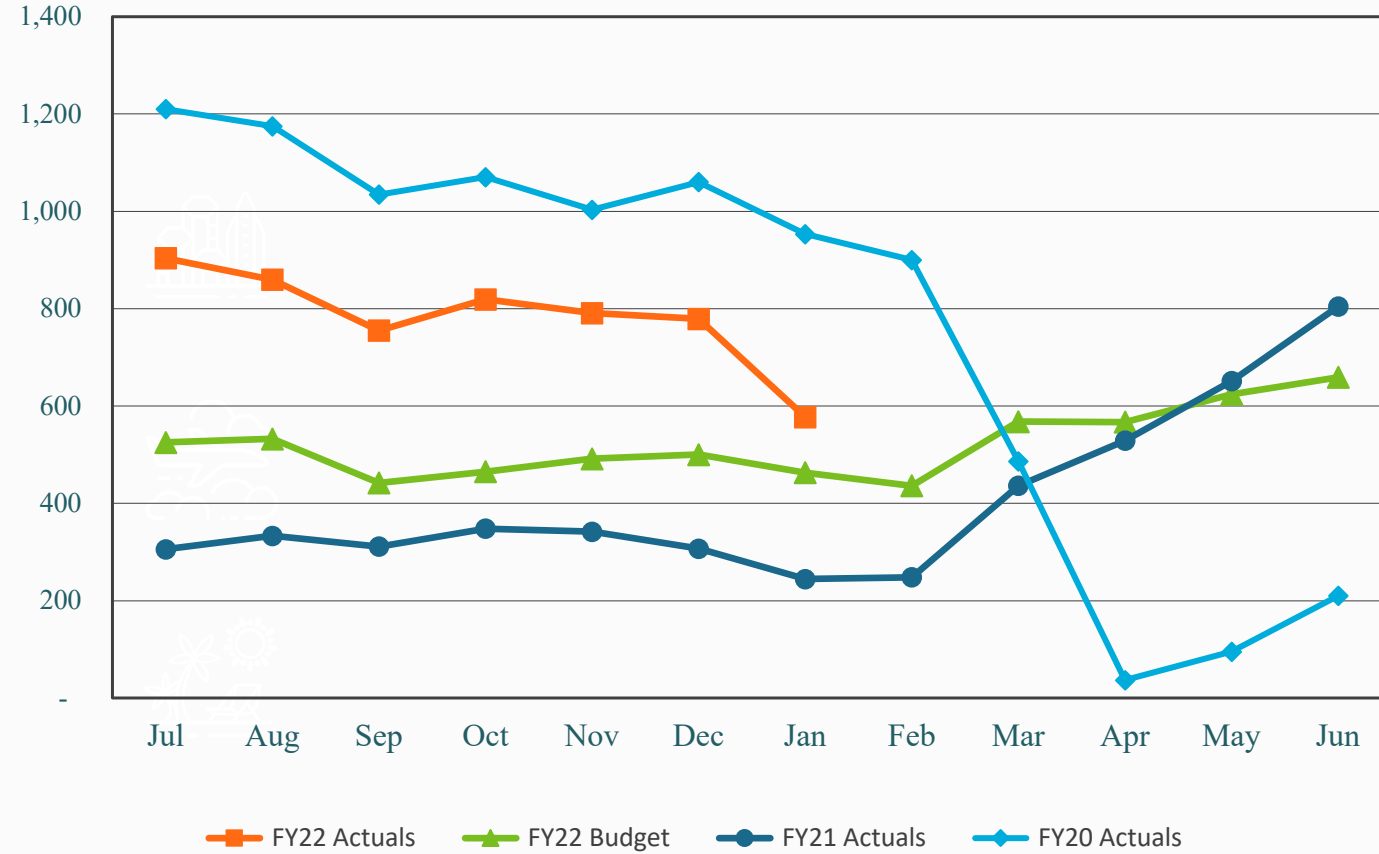


	02/03/2021	02/03/2022	Change
3-Mo.	0.04%	0.18%	0.14%
6-Mo.	0.05%	0.45%	0.40%
1-Yr.	0.07%	0.74%	0.67%
2-Yr.	0.12%	1.21%	1.09%
3-Yr.	0.19%	1.44%	1.25%
5-Yr.	0.46%	1.68%	1.22%
10-Yr.	1.14%	1.84%	0.70%
20-Yr.	1.73%	2.22%	0.49%
30-Yr.	1.93%	2.16%	0.23%

Source: Bloomberg.

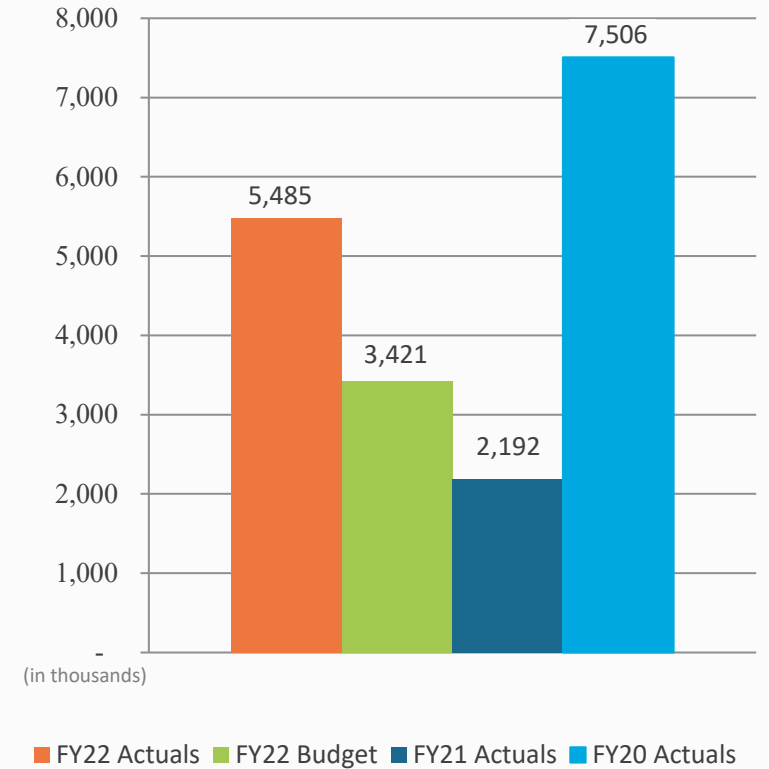
Enplanements

Thousands

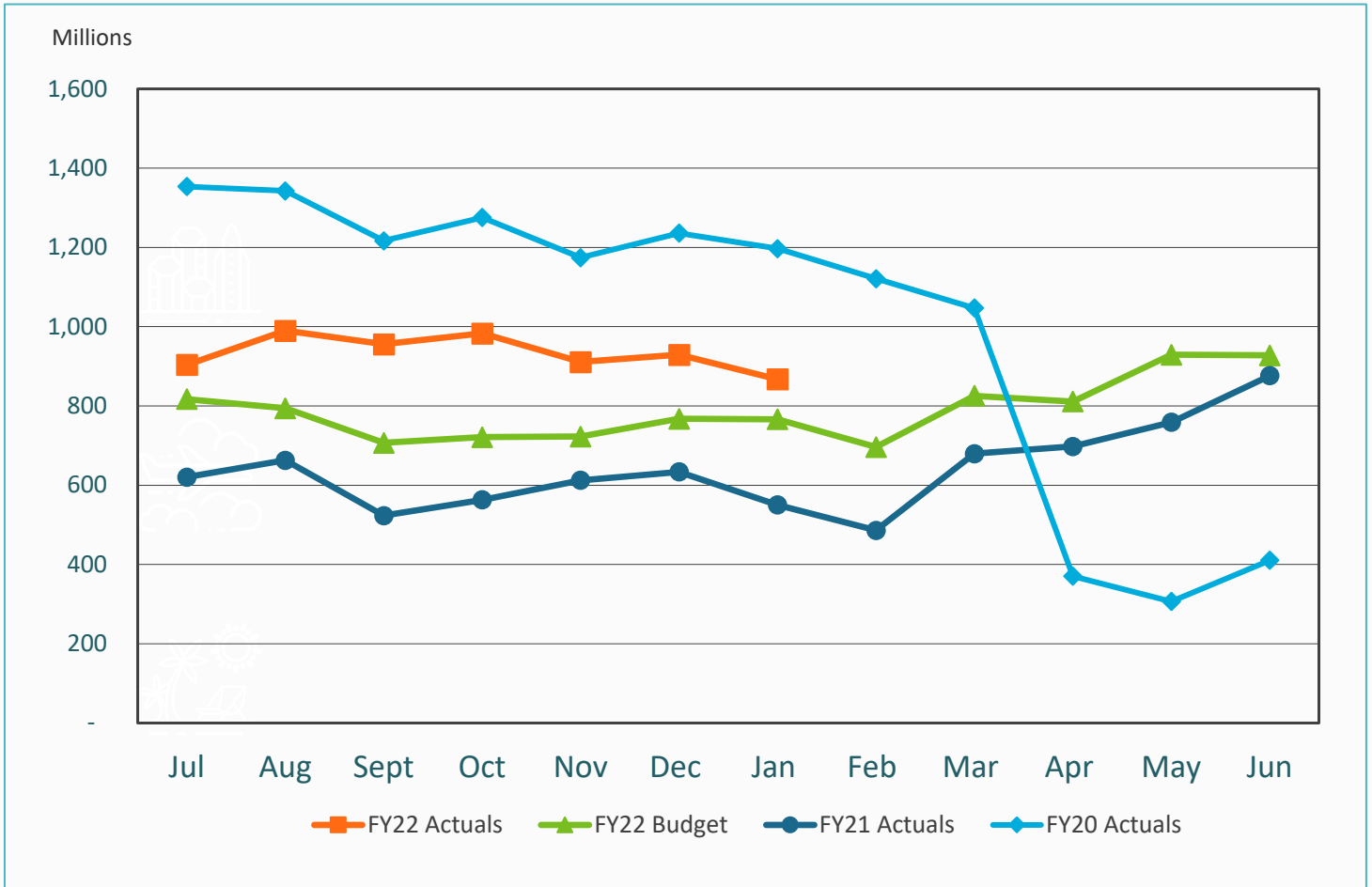


FY22 YTD Act Vs.
FY22 YTD Budget
60.3%

FY22 YTD Act Vs.
FY21 YTD Act
150.2%

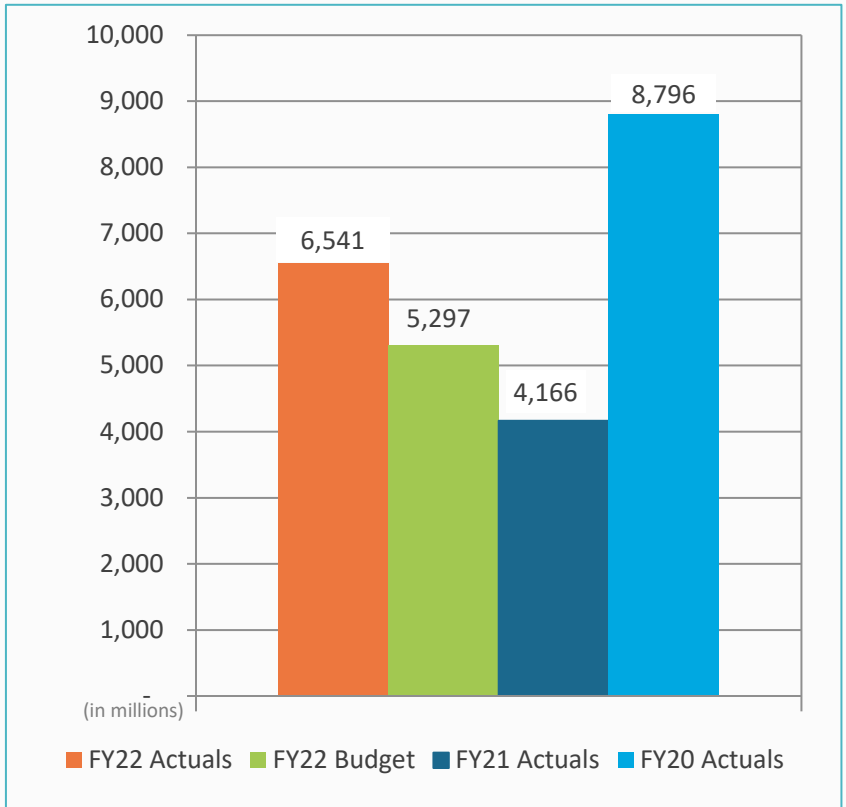


Landed Weights

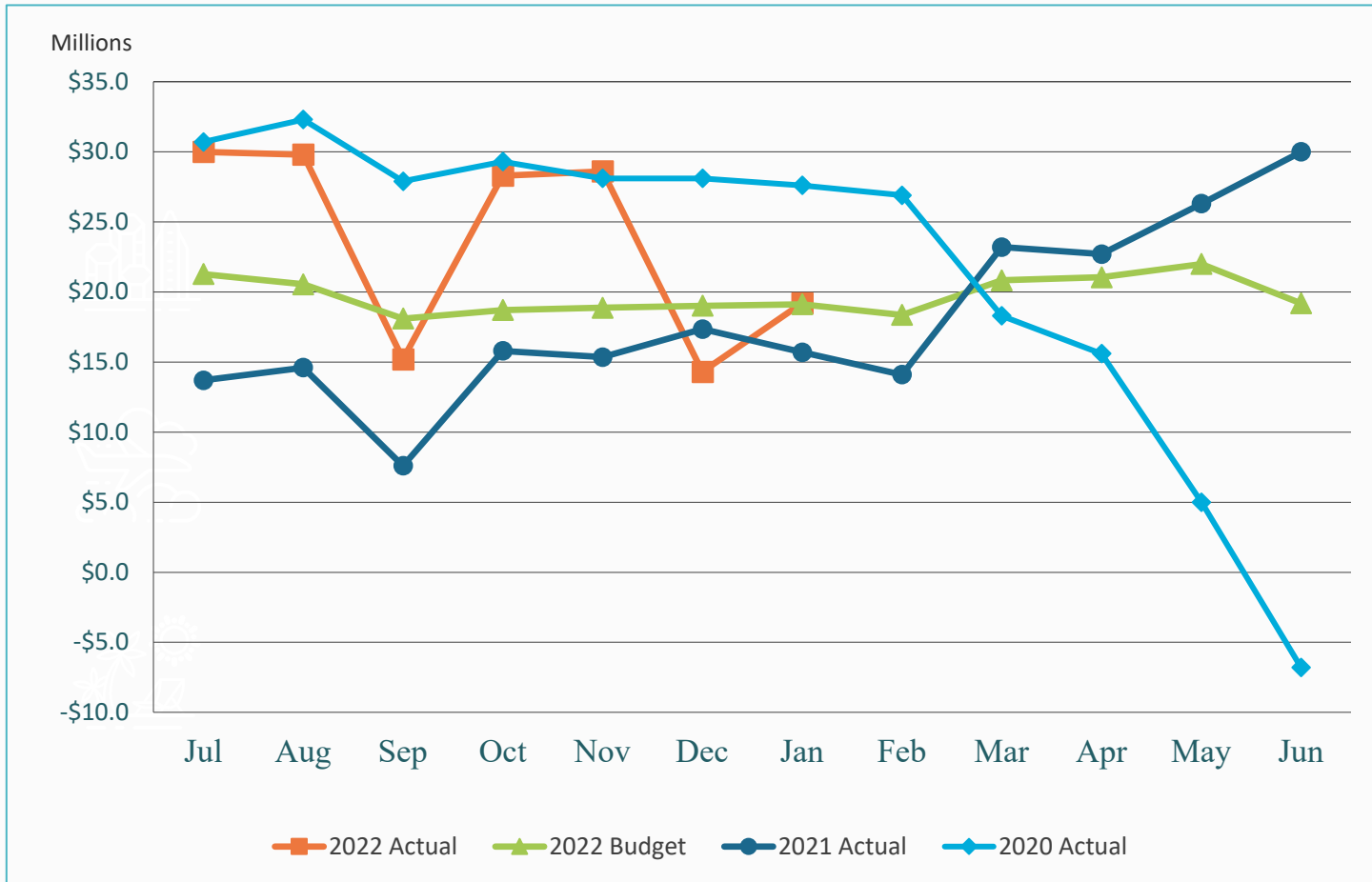


FY22 YTD Act Vs. FY22 YTD Budget
23.5%

FY22 YTD Act Vs. FY21 YTD Act
57.0%

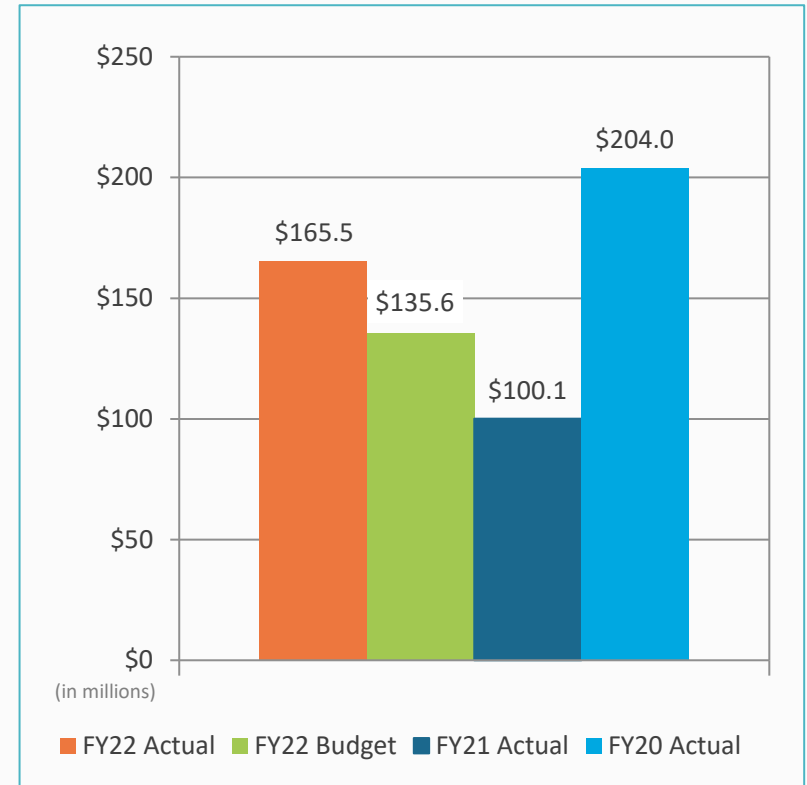


Total Operating Revenue (Unaudited)

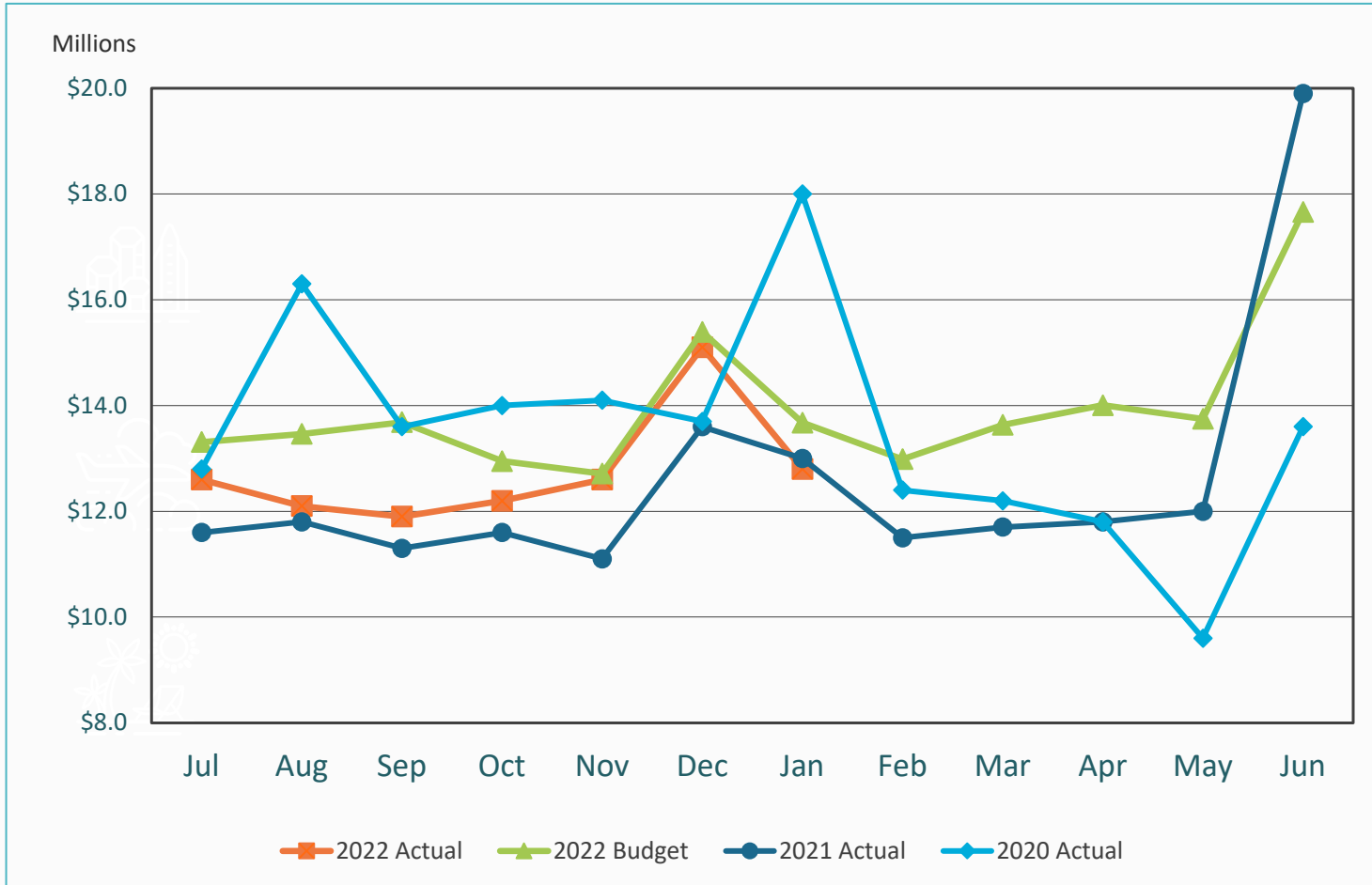


FY22 YTD Act Vs.
FY22 YTD Budget
21.9%

FY22 YTD Act Vs.
FY21 YTD Act
65.2%

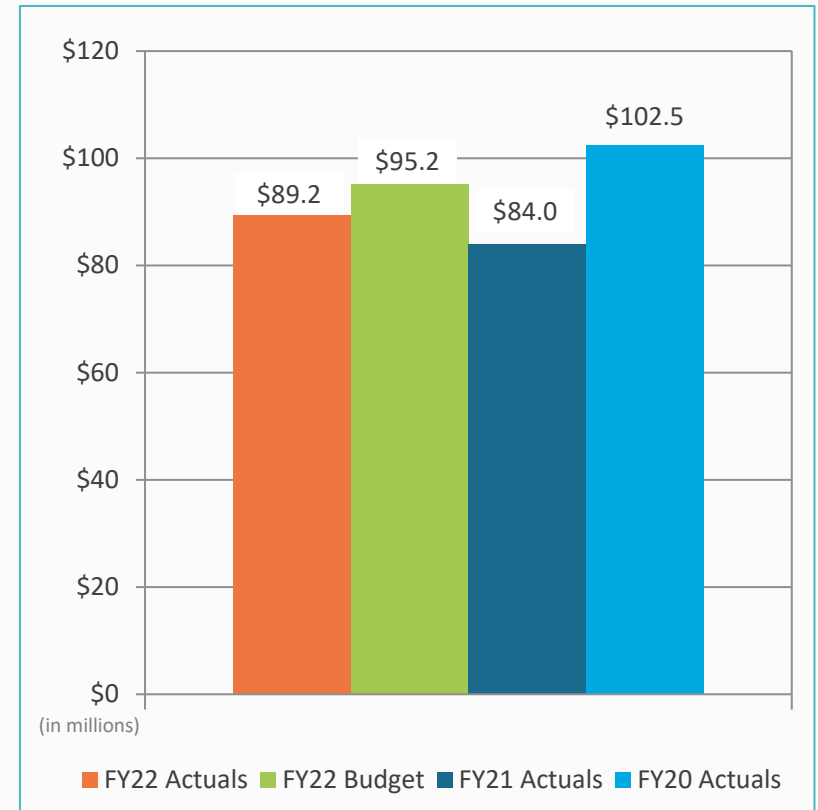


Total Operating Expenses (Unaudited)



FY22 YTD Act Vs.
FY22 YTD Budget
6.2%

FY22 YTD Act Vs.
FY21 YTD Act
-6.3%



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Revenue & Expense (Unaudited) For the Seven Months Ended January 31, 2022 and 2021

Operating Revenues for the Seven Months Ended January 31, 2022 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 81,846	\$ 79,951	\$ (1,895)	(2)%	\$ 60,845
Terminal concessions	7,257	13,003	5,746	79%	4,894
Rental car	10,330	21,302	10,972	106%	6,989
Parking	14,508	25,000	10,492	72%	10,400
Other operating	21,694	26,338	4,644	21%	16,980
Total operating revenues	\$ 135,635	\$ 165,594	\$ 29,959	22%	\$ 100,108

Operating Expenses for the Seven Months Ended January 31, 2022 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 29,793	\$ 27,953	\$ 1,840	6%	\$ 28,879
Contractual services	17,791	17,717	74	-	13,536
Safety and security	20,862	19,647	1,215	6%	19,881
Space rental	6,214	6,159	55	1%	5,948
Utilities	8,587	8,039	548	6%	6,871
Maintenance	6,330	5,394	936	15%	5,186
Equipment and systems	108	127	(19)	(18)%	58
Materials and supplies	346	226	120	35%	301
Insurance	1,127	1,076	51	5%	945
Employee development and support	475	350	125	26%	194
Business development	1,106	554	552	50%	236
Equipment rental and repairs	2,457	1,944	513	21%	1,911
Total operating expenses	\$ 95,196	\$ 89,186	\$ 6,010	6%	\$ 83,946

Net Operating Income (Loss) Summary for the Seven Months Ended January 31, 2022 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 135,635	\$ 165,594	\$ 29,959	22%	\$ 100,108
Total operating expenses	95,196	89,186	6,010	6%	83,946
Income from operations	40,439	76,408	35,969	89%	16,162
Depreciation	78,175	78,175	-	-	74,767
Operating income (loss)	\$ (37,736)	\$ (1,767)	\$ 35,969	95%	\$ (58,605)

Nonoperating Revenues & Expenses for the Seven Months Ended January 31, 2022 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Passenger facility charges	\$ 11,222	\$ 19,365	\$ 8,143	73%	\$ 7,168
Customer facility charges	11,280	16,916	5,636	50%	7,420
Federal Relief Grants	40,000	54,223	14,223	36%	54,326
Quieter Home Program, net	(1,167)	(1,538)	(371)	(32)%	(1,577)
Interest income	6,409	7,901	1,492	23%	8,444
Interest expense (net)	(42,445)	(51,729)	(9,284)	(22)%	(39,521)
Other nonoperating revenue (expense)	(5)	(17,991)	(17,986)	-	(5,097)
Nonoperating revenue, net	25,294	27,147	1,853	7%	31,163
Change in net position before capital grant contributions	(12,442)	25,380	37,822	304%	(27,442)
Capital grant contributions	207	2,078	1,871	904%	6,886
Change in net position	\$ (12,235)	27,458	\$ 39,693	324%	\$ (20,556)

Statements of Net Position (Unaudited) January 31, 2022 and 2021

Statements of Net Position (Unaudited)

As of January 31, 2022 and 2021 (In Thousands)

	<u>2022</u>	<u>2021</u>
Assets and Deferred Outflows of Resources		
Current assets	238,602	126,133
Cash designated for capital projects and other	47,025	130,096
Restricted assets	2,429,691	537,837
Capital assets, net	1,920,903	1,801,740
Other assets	236,818	197,916
Deferred outflows of resources	34,879	24,016
Total assets and deferred outflows of resources	<u>\$ 4,907,918</u>	<u>\$ 2,817,738</u>

Statements of Net Position (Unaudited)

As of January 31, 2022 and 2021 (In Thousands)

	2022	2021
Liabilities and Deferred Inflows of Resources		
Current liabilities	\$ 115,908	\$ 67,588
Liabilities payable from restricted assets	52,414	43,328
Long term liabilities	3,819,980	1,830,552
Deferred inflows of resources	13,309	11,762
Total liabilities and deferred inflows of resources	\$ 4,001,611	\$ 1,953,230
Total net position	\$ 906,307	\$ 864,508

Questions?



SAN DIEGO
INTERNATIONAL AIRPORT
LET'S **GO.**

Investment Report

Period Ending
January 31, 2022

Presented by: Geoff Bryant
Manager Airport Finance
February 17, 2022



Section 1

Account Profile



Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
Vice President, Chief Financial Officer
San Diego County Regional Airport Authority

Objectives

Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

Portfolio Characteristics

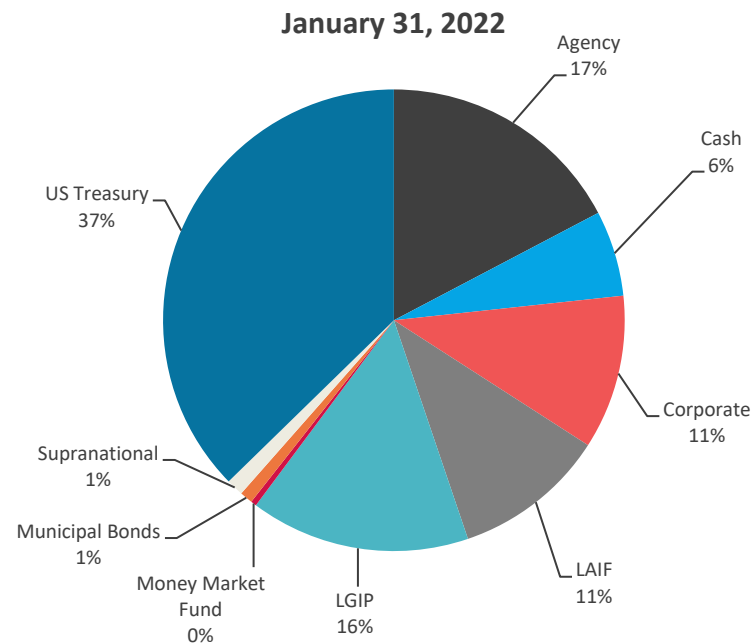
SDCRAA Consolidated

	1/31/2022	12/31/2021	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.44	1.43	0.01
Average Purchase Yield	1.15%	1.17%	(0.02%)
Average Market Yield	0.85%	0.60%	0.25%
Average Quality*	AA+/Aa1	AA+/Aa1	
Unrealized Gains/Losses	(1,221,714)	2,507,495	(3,729,209)
Total Market Value	592,772,651	585,621,398	7,151,253

*Portfolio is S&P and Moody's, respectively.

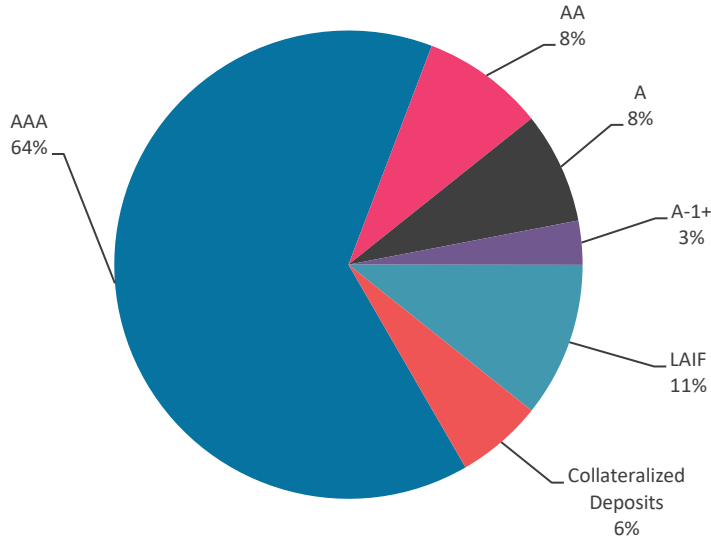
Sector Distribution

	January 31, 2022		December 31, 2021	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	102,554,758	17.3%	110,920,882	19.0%
Cash	35,334,107	6.0%	25,168,057	4.3%
Corporate	64,077,247	10.8%	62,842,103	10.7%
LAIF	63,369,152	10.7%	63,353,208	10.8%
LGIP	91,137,125	15.4%	91,237,029	15.6%
Money Market Fund	2,302,574	0.4%	838,313	0.1%
Municipal Bonds	5,108,842	0.9%	5,148,917	0.9%
Supranational	7,404,653	1.2%	10,479,601	1.8%
US Treasury	221,484,194	37.3%	215,633,290	36.8%
TOTAL	592,772,651	100.0%	585,621,398	100.0%



Quality & Maturity Distribution

January 31, 2022

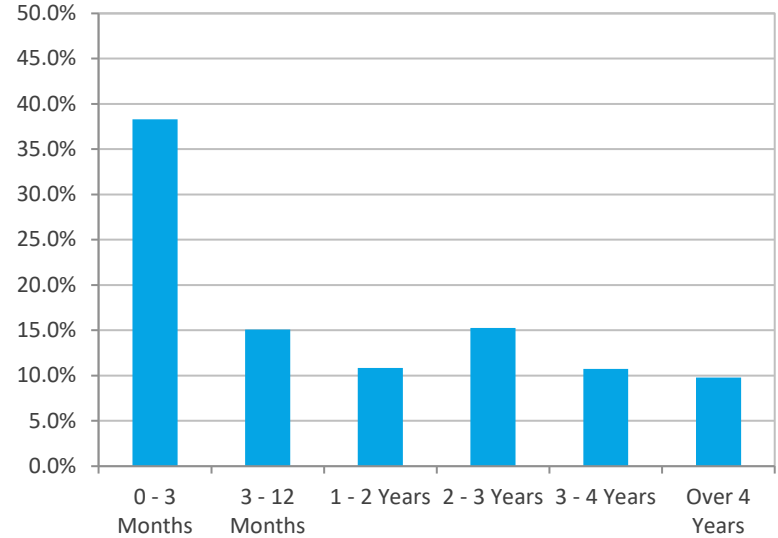


Notes:

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

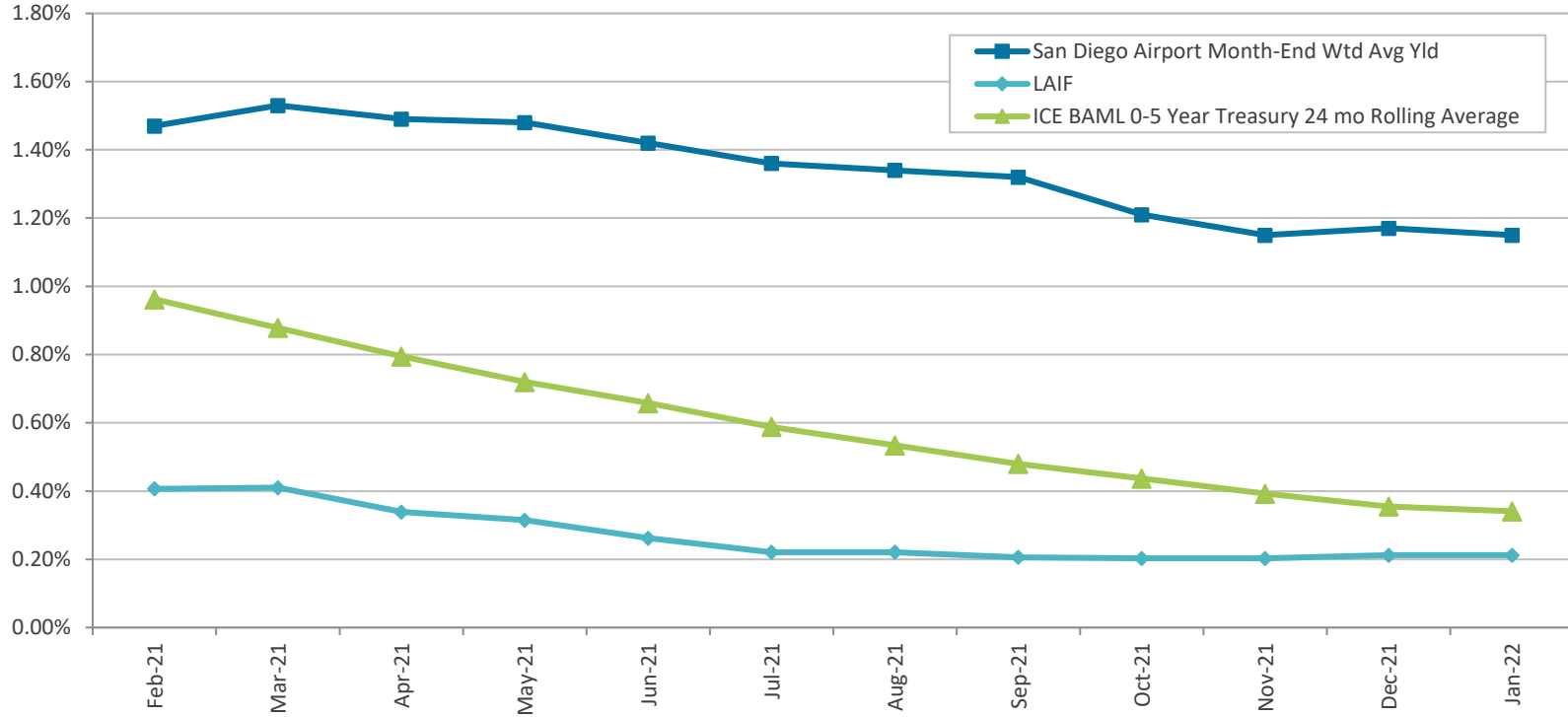
January 31, 2022



Notes:

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

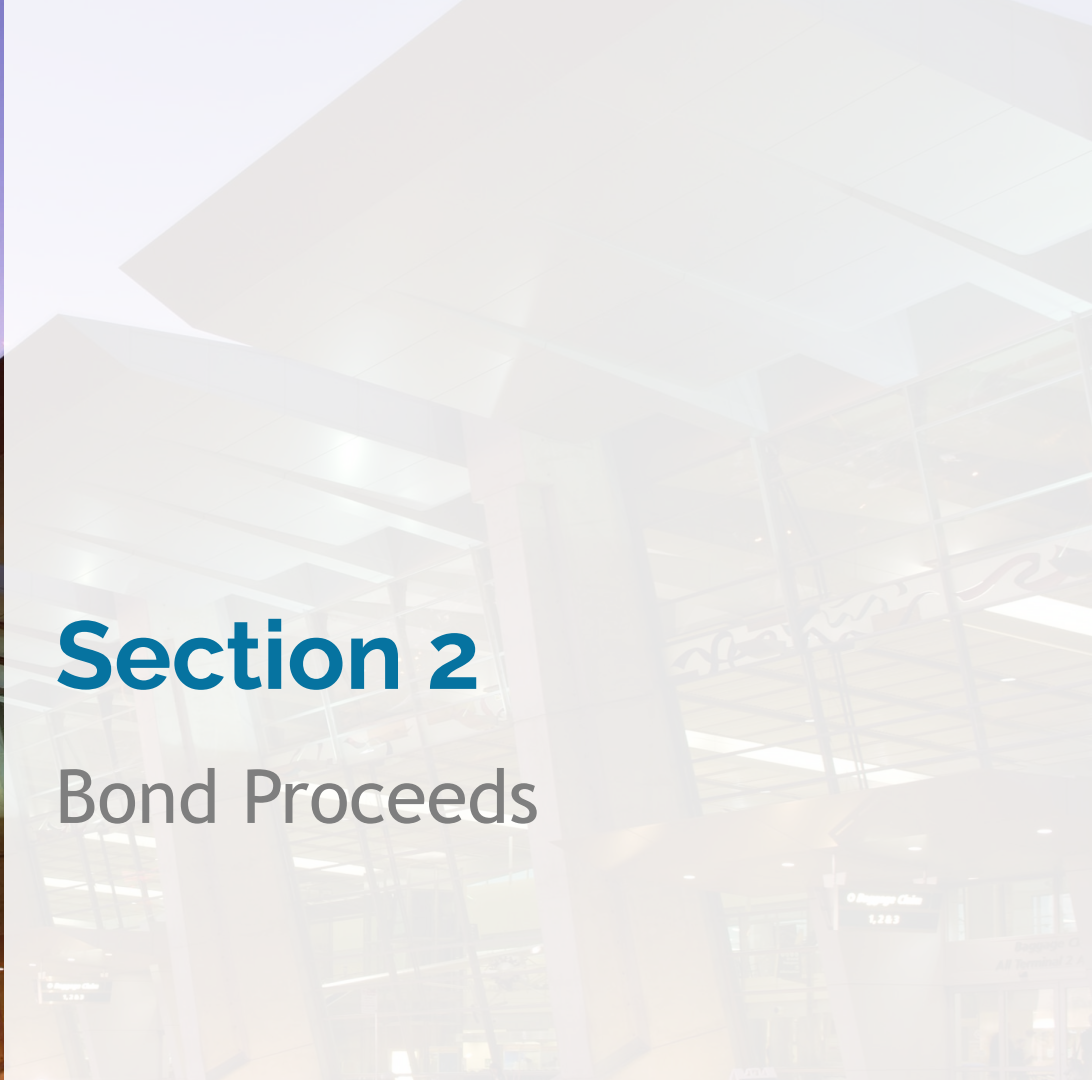
Investment Performance





Section 2

Bond Proceeds



Bond and Short-Term Debt Proceeds

Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds ⁽¹⁾

As of January 31, 2022 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	2021 Bank of America Revolver	Total Proceeds	Yield	Rating
Project Fund						
Treasuries	-	1,196,582	-	1,196,582	0.61%	AAAm
LAIF	-	91,679	-	91,679	0.25%	N/R
SDCIP	-	335,807	36,063	371,870	0.63%	AAAf
Money Market Fund	-	124,324	-	124,324	0.03%	AAAm
	-	1,748,392	36,063	1,784,455	0.56%	
Debt Service Reserve & Coverage Funds						
Money Market Fund	-	109,887	-	109,887	0.03%	AAAm
SDCIP	29,194	39,741	-	68,935	0.63%	AAAf
LAIF	-	34,133	-	34,133	0.25%	N/R
	29,194	183,761	-	212,955	0.26%	
Capitalized Interest Funds						
Treasuries	-	201,688	-	201,688	0.61%	AAAm
Money Market Fund	-	44,407	-	44,407	0.03%	AAAm
SDCIP	-	2,209	-	2,209	0.63%	AAAf
	-	248,304	-	248,304	0.51%	
Cost of Issuance Funds						
Money Market Fund	-	675	-	675	0.03%	AAAm
	-	675	-	675	0.03%	
TOTAL	29,194	2,181,132	36,063	2,246,389	0.52%	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of December 31, 2021.



Questions?

• Ticketing
U.S. Airways



Section 3

Appendix



Compliance

January 31, 2022

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	<i>Complies</i>
Agency Issues	No Limit	<i>Complies</i>
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	<i>Complies</i>
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	<i>Complies</i>
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity	<i>Complies</i>
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	<i>Complies</i>
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	<i>Complies</i>
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	<i>Complies</i>
Medium Term Notes	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	<i>Complies</i>
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	<i>Complies</i>
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	<i>Complies</i>
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	<i>Complies</i>
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	<i>Complies</i>
Local Government Investment Pool (LGIP)	Max program limit for LAIF	<i>Complies</i>
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	<i>Complies</i>
Average Maturity	3 years	<i>Complies</i>
Maximum maturity	5 years	<i>Complies</i>

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Agency									
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	100.87 0.32%	7,212,090.60 27,855.21	1.22% 80,428.60	Aaa / AA+ NR	0.36 0.36
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	100.48 0.57%	5,023,920.00 27,690.97	0.85% 49,120.00	Aaa / AA+ AAA	0.60 0.59
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	101.54 0.58%	4,061,488.00 49,305.56	0.69% 42,448.00	Aaa / AA+ AAA	0.61 0.60
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	100.95 0.59%	7,571,362.50 48,333.33	1.29% (146,512.50)	Aaa / AA+ AAA	0.68 0.67
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	101.32 0.94%	6,079,290.00 21,666.67	1.03% 154,650.00	Aaa / AA+ NR	0.85 0.85
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	103.09 0.95%	5,051,591.30 23,002.78	0.86% 92,546.30	Aaa / AA+ NR	1.35 1.33
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	102.89 0.88%	6,173,472.00 6,708.33	1.04% 94,992.00	Aaa / AA+ AAA	1.46 1.43
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	101.03 0.92%	7,072,268.00 51,955.56	1.20% 59,808.00	Aaa / AA+ AAA	1.53 1.51
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	103.64 1.08%	7,255,066.00 93,843.75	1.24% 35,531.00	Aaa / AA+ NR	1.60 1.55
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	104.11 1.13%	7,131,281.55 34,035.94	1.21% 86,217.55	Aaa / AA+ AAA	1.85 1.79
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	102.38 1.23%	6,961,629.20 64,151.39	1.19% 155,885.20	Aaa / AA+ NR	2.10 2.03

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	102.13 1.24%	5,106,250.00 17,400.00	0.86% 44,000.00	Aaa / AA+ AAA	2.34 2.27
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	103.66 1.30%	8,292,824.00 30,027.78	1.40% (39,096.00)	Aaa / AA+ NR	2.37 2.29
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	101.08 1.29%	7,429,593.15 10,361.46	1.26% 119,356.65	Aaa / AA+ AAA	2.42 2.36
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	100.72 1.35%	5,035,935.00 23,923.61	0.85% 38,835.00	Aaa / AA+ AAA	2.71 2.63
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	100.32 1.39%	6,520,663.50 45,770.83	1.11% (183,046.50)	Aaa / AA+ AAA	3.04 2.93
TOTAL Agency		100,050,000.00	2.10%	101,293,561.50	0.99%	101,978,724.80 576,033.17	17.30% 685,163.30	Aaa / AA+ Aaa	1.64 1.60

Cash									
PP2118\$00	U.S. Bank Checking Account	56,548.65	Various 0.00%	56,548.65	1.00 0.00%	56,548.65 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	21,579.73	Various 0.00%	21,579.73	1.00 0.00%	21,579.73 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	10,137,242.60	Various 0.10%	10,137,242.60	1.00 0.10%	10,137,242.60 0.00	1.71% 0.00	NR / NR NR	0.00 0.00

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118V\$8	EastWest Bank Deposit Account	109,113.59	Various 0.10%	109,113.59	1.00 0.10%	109,113.59 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	25,009,622.36	Various 0.00%	25,009,622.36	1.00 0.00%	25,009,622.36 0.00	4.22% 0.00	NR / NR NR	0.00 0.00
TOTAL Cash		35,334,106.93	0.03%	35,334,106.93	0.03%	35,334,106.93 0.00	5.96% 0.00	NR / NR NR	0.00 0.00

Corporate									
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	100.03 0.61%	4,001,360.00 41,088.89	0.68% (7,320.00)	Aaa / AA+ NR	0.02 0.02
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	101.17 0.88%	2,023,376.00 14,055.56	0.34% 68,196.00	A3 / A A	0.76 0.58
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	101.71 0.85%	3,559,934.00 6,562.50	0.60% 137,579.00	A2 / A A	0.93 0.92
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	101.60 0.99%	2,032,062.00 3,000.00	0.34% 85,202.00	A1 / A+ A+	0.95 0.93
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	101.62 1.04%	2,032,408.00 20,777.78	0.35% 71,388.00	Aa2 / AA A+	1.12 0.94
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	101.61 1.10%	2,032,212.00 11,733.33	0.34% 12,452.00	Aaa / AA+ NR	1.25 1.23
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	102.25 1.05%	3,067,410.00 17,033.33	0.52% (8,070.00)	A1 / A+ A+	1.29 1.27

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	103.07 1.05%	2,061,366.00 6,611.11	0.35% 53,346.00	Aa2 / AA AA	1.40 1.29
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	101.40 1.17%	4,055,996.00 40,333.34	0.69% 59,796.00	A1 / A AA-	1.54 1.34
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	104.15 1.36%	2,083,074.00 14,594.44	0.35% (49,866.00)	A1 / A AA-	1.80 1.74
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	103.56 1.48%	2,071,278.00 4,280.56	0.35% 45,898.00	A1 / A+ A+	1.94 1.87
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	103.59 1.48%	2,071,840.00 33,000.00	0.36% 54,620.00	A2 / A+ A+	2.01 1.84
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00	97.73 1.47%	4,886,415.00 4,937.50	0.83% (54,385.00)	A1 / AA AA-	2.28 2.25
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00	104.09 1.52%	5,204,520.00 23,833.33	0.88% (61,580.00)	A2 / A A	2.36 2.26
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	101.61 1.63%	4,064,208.00 42,422.22	0.69% 4,368.00	A2 / A A	2.54 2.36
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00	97.39 1.71%	3,895,792.00 9,566.67	0.66% (22,208.00)	Aa3 / AA- AA-	2.66 2.61
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00	98.87 1.65%	1,977,358.00 1,458.33	0.33% (12,432.00)	A2 / A A	2.95 2.87
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00	98.85 1.81%	2,965,449.00 9,545.83	0.50% (53,751.00)	A2 / A+ A+	3.28 3.18

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00	97.49 1.93%	4,874,535.00 8,145.84	0.82% (141,805.00)	A1 / A AA-	3.36 3.27
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00	95.78 1.97%	4,789,090.00 14,583.34	0.81% (144,480.00)	A1 / A AA-	3.61 3.52
TOTAL Corporate		63,500,000.00	1.94%	63,712,735.00	1.39%	63,749,683.00 327,563.90	10.81% 36,948.00	A1 / A+ A+	2.04 1.95

LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	63,356,688.51	Various 0.25%	63,356,688.51	1.00 0.25%	63,356,688.51 12,463.03	10.69% 0.00	NR / NR NR	0.00 0.00
TOTAL LAIF		63,356,688.51	0.25%	63,356,688.51	0.25%	63,356,688.51 12,463.03	10.69% 0.00	NR / NR NR	0.00 0.00

Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,286,559.00	Various 0.63%	58,286,559.00	1.00 0.63%	58,286,559.00 0.00	9.83% 0.00	NR / NR AAA	0.00 0.00
09CATR\$05	CalTrust Medium Term Fund	1,627,877.80	Various 0.63%	16,667,490.15	10.12 0.63%	16,474,123.38 0.00	2.78% (193,366.77)	NR / A+ NR	0.00 0.00

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
09CATR\$04	CalTrust Short Term Fund	1,627,877.04	Various 0.25%	16,285,305.10	10.06 0.25%	16,376,443.04 0.00	2.76% 91,137.94	NR / AA NR	0.00 0.00
TOTAL Local Gov Investment Pool		61,542,313.84	0.56%	91,239,354.25	0.56%	91,137,125.42 0.00	15.37% (102,228.83)	NR / AA- Aaa	0.00 0.00

Money Market Fund FI

262006307	Dreyfus Gov't Cash Management Money Market Fund	2,302,573.52	Various 0.03%	2,302,573.52	1.00 0.03%	2,302,573.52 0.00	0.39% 0.00	Aaa / AAA NR	0.00 0.00
TOTAL Money Market Fund		2,302,573.52	0.03%	2,302,573.52	0.03%	2,302,573.52 0.00	0.39% 0.00	Aaa / AAA NR	0.00 0.00

Municipal Bonds

649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	101.25 1.39%	5,062,500.00 46,341.67	0.86% 62,500.00	Aa2 / AA+ AA+	2.04 1.98
TOTAL Municipal Bonds		5,000,000.00	2.01%	5,000,000.00	1.39%	5,062,500.00 46,341.67	0.86% 62,500.00	Aa2 / AA+ AA+	2.04 1.98

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Supranational									
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	100.29 0.32%	2,005,802.00 10,402.78	0.34% 91,182.00	Aaa / AAA AAA	0.20 0.20
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00	97.79 1.35%	5,378,670.00 9,777.78	0.91% (103,440.00)	Aaa / AAA NR	2.65 2.61
TOTAL Supranational		7,500,000.00	1.24%	7,396,730.00	1.07%	7,384,472.00 20,180.56	1.25% (12,258.00)	Aaa / AAA Aaa	1.98 1.95
US Treasury									
912796K99	US Treasury Bill 0.051% Due 02/03/2022	9,000,000.00	10/14/2021 0.05%	8,999,974.75	100.00 0.05%	8,999,974.75 0.00	1.52% 0.00	P-1 / A-1+ F-1+	0.01 0.01
912796L98	US Treasury Bill 0.046% Due 03/03/2022	9,000,000.00	10/14/2021 0.05%	8,999,654.25	100.00 0.05%	8,999,654.25 0.00	1.52% 0.00	P-1 / A-1+ F-1+	0.08 0.08
912828W89	US Treasury Note 1.875% Due 03/31/2022	8,000,000.00	12/23/2019 1.67%	8,035,937.50	100.27 0.19%	8,021,872.00 51,098.90	1.36% (14,065.50)	Aaa / AA+ AAA	0.16 0.16
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	100.37 0.22%	2,760,282.25 12,427.88	0.47% 39,501.00	Aaa / AA+ AAA	0.24 0.24
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	100.42 0.28%	8,234,595.80 30,919.89	1.39% 153,752.05	Aaa / AA+ AAA	0.28 0.29

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	100.55 0.41%	8,245,485.40 12,685.08	1.39% 181,938.52	Aaa / AA+ AAA	0.41 0.41
9128282P4	US Treasury Note 1.875% Due 07/31/2022	8,000,000.00	12/23/2019 1.68%	8,039,375.00	100.70 0.47%	8,055,936.00 414.36	1.36% 16,561.00	Aaa / AA+ AAA	0.50 0.50
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	100.77 0.53%	8,263,418.80 65,407.46	1.41% 161,434.42	Aaa / AA+ AAA	0.58 0.57
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	100.79 0.55%	10,582,855.50 62,596.15	1.80% 378,578.16	Aaa / AA+ AAA	0.66 0.66
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	101.06 0.72%	8,084,688.00 27,692.31	1.37% 5,625.50	Aaa / AA+ AAA	0.83 0.82
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	100.91 0.93%	8,073,128.00 22,500.00	1.37% 94,378.00	Aaa / AA+ AAA	1.33 1.31
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	102.16 1.16%	5,771,825.30 351.18	0.97% 96,821.39	Aaa / AA+ AAA	2.00 1.96
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31	98.17 1.22%	8,737,299.10 9,994.16	1.48% (29,896.21)	Aaa / AA+ AAA	2.21 2.18
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50	100.41 1.35%	8,033,128.00 20,769.23	1.36% (178,434.50)	Aaa / AA+ AAA	2.83 2.76
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00	99.00 1.36%	7,920,000.00 10,549.45	1.34% (28,750.00)	Aaa / AA+ AAA	2.87 2.81
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00	99.98 1.38%	5,998,596.00 227.90	1.01% (151,404.00)	Aaa / AA+ AAA	3.00 2.93
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50	97.20 1.41%	5,831,952.00 10,219.78	0.99% (157,735.50)	Aaa / AA+ AAA	3.16 3.11

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38	96.14 1.44%	5,768,670.00 2,596.15	0.97% (156,564.38)	Aaa / AA+ AAA	3.33 3.29
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56	95.85 1.47%	4,792,580.00 34.53	0.81% (99,021.56)	Aaa / AA+ AAA	3.50 3.46
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63	95.68 1.49%	8,611,524.00 9,571.82	1.45% (183,866.63)	Aaa / AA+ AAA	3.58 3.53
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75	95.43 1.51%	6,680,352.00 4,495.86	1.13% (211,366.75)	Aaa / AA+ AAA	3.75 3.70
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44	95.63 1.53%	6,694,023.00 2,320.44	1.13% (223,125.44)	Aaa / AA+ AAA	3.92 3.86
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50	95.46 1.55%	6,681,990.00 72.51	1.13% (228,322.50)	Aaa / AA+ AAA	4.00 3.94
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13	95.83 1.56%	8,624,880.00 19,143.65	1.46% (195,823.13)	Aaa / AA+ AAA	4.08 4.00
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13	96.73 1.56%	7,254,787.50 19,162.09	1.23% (234,665.63)	Aaa / AA+ AAA	4.16 4.06
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91	96.53 1.58%	7,239,547.50 9,735.58	1.22% (242,581.41)	Aaa / AA+ AAA	4.33 4.23
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63	95.81 1.59%	5,748,516.00 103.59	0.97% (204,374.63)	Aaa / AA+ AAA	4.50 4.41
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88	96.27 1.60%	6,738,865.00 22,334.25	1.14% (174,181.88)	Aaa / AA+ AAA	4.58 4.46

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending January 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50	96.73 1.61%	7,738,128.00 23,846.15	1.31% (135,934.50)	Aaa / AA+ AAA	4.67 4.53
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50	97.77 1.62%	7,821,248.00 23,121.55	1.32% (170,314.50)	Aaa / AA+ AAA	4.75 4.58
TOTAL US Treasury		224,400,000.00	1.16%	222,901,640.76	1.05%	221,009,802.15 474,391.90	37.36% (1,891,838.61)	Aaa / AA+ Aaa	2.38 2.33
TOTAL PORTFOLIO		562,985,682.80	1.15%	592,537,390.47	0.85%	591,315,676.33 1,456,974.23	100.00% (1,221,714.14)	Aa1 / AA+ Aaa	1.44 1.40
TOTAL MARKET VALUE PLUS ACCRUALS						592,772,650.56			

Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2022 through January 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	01/13/2022	24422EVY2	500,000.00	John Deere Capital Corp Note 1.25% Due: 01/10/2025	99.437	1.44%	497,185.00	52.08	497,237.08	0.00
Purchase	01/13/2022	24422EVY2	1,500,000.00	John Deere Capital Corp Note 1.25% Due: 01/10/2025	99.507	1.42%	1,492,605.00	156.25	1,492,761.25	0.00
Purchase	01/13/2022	91282CDN8	8,000,000.00	US Treasury Note 1% Due: 12/15/2024	99.359	1.22%	7,948,750.00	6,373.63	7,955,123.63	0.00
Purchase	01/26/2022	91282CBV2	8,900,000.00	US Treasury Note 0.375% Due: 04/15/2024	98.508	1.06%	8,767,195.31	9,444.02	8,776,639.33	0.00
Purchase	01/27/2022	59217GEPO	4,000,000.00	Metlife Note 0.7% Due: 09/27/2024	97.950	1.49%	3,918,000.00	9,255.56	3,927,255.56	0.00
	Subtotal		22,900,000.00				22,623,735.31	25,281.54	22,649,016.85	0.00
TOTAL ACQUISITIONS			22,900,000.00				22,623,735.31	25,281.54	22,649,016.85	0.00

Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2022 through January 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Call	01/18/2022	69353RFB9	2,000,000.00	PNC Bank Callable Note Cont 1/18/2022 2.625% Due: 02/17/2022	100.000	2.61%	2,000,000.00	22,020.83	2,022,020.83	0.00
		Subtotal	2,000,000.00				2,000,000.00	22,020.83	2,022,020.83	0.00
Maturity	01/13/2022	912796K73	9,000,000.00	US Treasury Bill 0.045% Due: 01/13/2022	100.000		9,000,000.00	0.00	9,000,000.00	0.00
Maturity	01/21/2022	3133ELHR8	7,500,000.00	FFCB Note 1.6% Due: 01/21/2022	100.000		7,500,000.00	0.00	7,500,000.00	-27,300.00
Maturity	01/26/2022	459058FY4	3,000,000.00	Intl. Bank Recon & Development Note 2% Due: 01/26/2022	100.000		3,000,000.00	0.00	3,000,000.00	79,350.00
Maturity	01/27/2022	459200JQ5	2,000,000.00	IBM Corp Note 2.5% Due: 01/27/2022	100.000		2,000,000.00	0.00	2,000,000.00	39,839.80
		Subtotal	21,500,000.00				21,500,000.00	0.00	21,500,000.00	91,889.80
TOTAL DISPOSITIONS			23,500,000.00				23,500,000.00	22,020.83	23,522,020.83	91,889.80

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2022 through January 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Security Contribution	1/12/2022	31846V807	4,500,000.00	First American Government Obligation Funds	1.000		4,500,000.00	0.00	4,500,000.00	0.00
	Subtotal		4,500,000.00				4,500,000.00	0.00	4,500,000.00	0.00
TOTAL ACQUISITIONS			4,500,000.00				4,500,000.00	0.00	4,500,000.00	0.00
DISPOSITIONS										
Security Withdrawal	1/1/2022	90SDCP\$00	1,962,093.00	County of San Diego Pooled Investment Pool			1,962,093.00	0.00	1,962,093.00	0.00
Security Withdrawal	1/12/2022	90LAIF\$00	4,500,000.00	Local Agency Investment Fund			4,500,000.00	0.00	4,500,000.00	0.00
Security Withdrawal	1/19/2022	90SDCP\$00	35,813,643.00	County of San Diego Pooled Investment Pool			35,813,643.00	0.00	35,813,643.00	0.00
	Subtotal		42,275,736.00				42,275,736.00	0.00	42,275,736.00	0.00
TOTAL DISPOSITIONS			42,275,736.00				42,275,736.00	0.00	42,275,736.00	0.00

Important Disclosures

2022 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

Benchmark Disclosures

ICE BofA 0-5 Yr US Treasury Index

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

San Diego County Regional Airport Authority

Update on Revolver Draws and Outstanding Balances

Presented by Geoff Bryant, Finance Manager

Finance Committee February 17, 2022



Revolving Credit Facility Balances

- Initial Draw made on August 12, 2021, Balances and Rate shown at January month end
- Balances are been utilized to fund preliminary spending on the New T1 project

SERIES	Month End Balance	RATE	MONTHLY INTEREST AND FEES
AMT	40,100,000	0.54%	18,045
Non-AMT	40,000,000	0.54%	18,000
UNUTILIZED BALANCE	119,900,000	0.00%	-
TOTAL	\$ 200,000,000		\$ 36,045

Questions?

Item No. 5

Executive Committee Staff Report

Meeting Date: January 17, 2022

Subject:

Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel

Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

Background/Justification:

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On August 23, 2021, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2021 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2022 Operating Budget.

Meeting Date: January 17, 2022

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

Tony R. Russell
Director, Board Services/Authority Clerk

**TRAVEL
EXPENSE
REIMBURSEMENT
REPORT**

Kim Becker

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

Employee/Trip Information

Name: Kimberly J. Becker Dept: 6 - Executive Date: _____
 Departure Date: 1/24/2022 Return Date: 1/26/2022 Report Due: 2/25/22
 Destination: Dallas, TX
 Business Purpose: Southwest Airlines & American Airlines Headquarters Visits - Air Service Development

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		1/24/22 Monday	1/25/22 Tuesday	1/26/22 Wednesday	1/27/22 Thursday	1/28/22 Friday	1/29/22 Saturday	1/30/22 Sunday	
Air Fare, Railroad, Bus	221.98								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		226.10	328.14						554.24
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous Airline Ticket Change Fee				75.00					75.00
									-
	\$ 221.98								\$ 629.24

Expense items included in Per Diem:

Meals & Incidental Expenses (M&IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	1/24/22	1/25/22	1/26/22	1/27/22	1/28/22	1/29/22	1/30/22	TOTAL
	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
Breakfast	\$16.00		16.00					32.00
Lunch	\$17.00	17.00	17.00					34.00
Dinner	\$31.00	31.00	31.00					62.00
Incidentals	\$5.00	5.00	5.00					15.00
Total M&IE	\$69.00							143.00
Approved Meal Exception Above Per Diem Rate ¹								-
Total Meal and Incidental Expenses	\$ 53.00	\$ 52.00	\$ 38.00	\$ -	\$ -	\$ -	\$ -	143.00

Explanation: Substantiation for exception should be attached

Trip Grand Total

Less Cash Advance (Attach copy of Authority check)

Less Expenses Prepaid by Authority

Due Traveler - if positive amount, prepare check request

Due Authority - if negative, attach check payable to SDCRAA

994.22

221.98

\$ 772.24

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey

Ext.: 2445

Traveler's Signature: Kimberly J. Becker

Date: 1/27/22

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)

I, _____ hereby certify that this document was approved by the Executive Committee at it's meeting on _____
 Clerk Signature: _____ Date: _____



Traveltrust
374 North Coast Highway 101
Encinitas, CA 92024
760-635-1700

For a single calendar entry click [here](#)
Travel Itinerary

Passenger Names

BECKER/KIMBERLY JANE - 02

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: BFLSPR

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

Southwest Airlines - Flight Number 0497 Confirmation: 4BH7V4

Departure: Mon, 01/24/2022 12:35 PM Departure City: San Diego, CA (SAN) Departing Terminal: TERMINAL 1 Status: Confirmed	Arrival: Mon, 01/24/2022 5:20 PM Arrival City: Dallas-Love Field, TX (DAL) Arrival Terminal: TERMINAL 1 Class of Service: Z - ECONOMY	Equipment: 73W Travel Time: 2 hour(s) 45 minute(s) Add flight to Calendar Baggage Info Weather <input type="button" value="CHECK IN NOW"/>
-----------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Seat Assignments:
EARLY BIRD CHECKIN CONFIRMED
FREQUENT FLYER NUMBER [REDACTED]

American Airlines - Flight Number 1890 Confirmation: MITLBD

Departure: Wed, 01/26/2022 4:54 PM Departure City: Dallas/Ft Worth, TX (DFW) Departing Terminal: Status: Confirmed	Arrival: Wed, 01/26/2022 6:10 PM Arrival City: San Diego, CA (SAN) Arrival Terminal: TERMINAL 2 Class of Service: S - ECONOMY	Equipment: 321 Meal: Refreshment Travel Time: 3 hour(s) 16 minute(s) Add flight to Calendar Baggage Info Weather <input type="button" value="CHECK IN NOW"/>
-----------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Seat Assignments: BECKER/KIMBERLY JANE - 09D
MAIN CABIN EXTRA AISLE SEAT CONFIRMED
FREQUENT FLYER NUMBER [REDACTED]

Invoice Detail

Name: BECKER/KIMBERLY JANE Southwest Airlines Ticket: 5267677444084 Invoice Number: 5601941 Service Fee: 8900805343856	Issue Date: 11/16/2021	Amount: \$136.98
Name: BECKER/KIMBERLY JANE American Airlines Ticket: 0017682926953 Invoice Number: 5604881 Service Fee: 8900806189115	Issue Date: 12/23/2021	Amount: \$5.00
See Exchange Detail		Amount: \$25.00
Early Bird Check In 1 333333333 1 16NOV21		Amount: \$25.00
		Total Fare: USD \$221.98

Your total has been charged to American Express ending In 1013
All charges will be billed and appear separately on your statement

Exchange Detail

New Ticket Number: 0017682926953	Issue Date: 12/23/2021	New Airfare: \$131.40
Original Ticket Number: 0017677444085		Original Airfare: \$126.40
		Airline Change Fee: \$0.00
		Amount Charged: \$5.00

* Note - Due to meetings ending sooner than expected, the team took an earlier flight back to SDW. Updated flight information and receipt for change fee attached.

Flight	Depart	Arrive	Travel time	Class	Seats
497 Southwest Airlines Boeing 737-700	12:35 PM SAN	5:20 PM DAL	2h 45m	Economy	10C




Get alerts for this flight

Confirmation
Code: BFLSPR ⓘ

Return

Dallas/Fort Worth, TX to San Diego, CA

Wednesday, January 26, 2022

Flight	Depart	Arrive	Travel time	Class	Seats
 2584 American Airlines   Airbus A321	2:36 PM DFW	3:47 PM SAN	3h 11m	Economy	10C

On time

Estimated 2:36 PM	Estimated 3:47 PM
Terminal: B Gate: B7	Terminal: 2 Gate: 31 Baggage: --

Cost summary

	Passenger		Bag and optional fees
Your trip total	Trip	\$108.84	
	Taxes	\$22.56	Reservation and tickets
	Carrier-imposed fees	\$0.00	FAQs 

Casey Diane

From: Becker Kimberly
Sent: Wednesday, January 26, 2022 9:19 AM
To: Casey Diane
Subject: Fwd: Your purchase receipt - MITLBD

Earlier flight. We are done very early. No need to wait around 4 hours

Kim

Begin forwarded message:

From: American Airlines <no-reply@info.email.aa.com>
Date: January 26, 2022 at 11:15:12 AM CST
To: Becker Kimberly <kbecker@san.org>
Subject: Your purchase receipt - MITLBD

American Airlines 



Issued: January 26, 2022



Your receipt

Record Locator: MITLBD

We charged **\$75.00** to your card ending in 0764.

A face covering is required while flying on American, except for children under 2 years old. You are also required to wear a face covering while in the airport before and after your flight. [Read more about travel requirements.](#)

You'll need your record locator to find your trip at the kiosk and when you call Reservations.

Your payment

Credit Card (MasterCard ending 0764)

\$75.00

Total paid

\$75.00

Your purchase

KIMBERLY JANE BECKER

Join the AAdvantage® Program

Same-day flight change (DFW-SAN)

\$75.00

Document #: 0010646311424

Total

\$75.00

Total cost (all passengers)

\$75.00



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Additional Services are subject to credit card approval at time of ticketing. Additional Services may appear on multiple accompanied documents as a matter of reference.

Please do not reply to this email address as it is not monitored.



DALLAS MARKET CENTER SUITES

GUEST FOLIO

906 BECKER/KIMBERLY/MRS 283.00 01/26/22 08:19 52283
 ROOM NAME RATE DEPART TIME ACCT#
 NKDS [REDACTED] 01/24/22 17:47
 TYPE ARRIVE TIME
 60
 ROOM ADDRESS MCXXXXXXXXXXXXX0764 MBV#: XXXXX9603
 CLERK PAYMENT

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
01/24	ROOM 906, 1	195.00	01/24 Room	
01/24	STATE TX 906, 1	11.70		
01/24	CITY TAX 906, 1	13.65	\$ 226.10	
01/24	TPID FEE 906, 1	4.17		
01/24	SCR FEE 906, 1	1.58		
01/25	GIFTSHOP 8382 906	14.07	Personal Purchase	
01/25	ROOM 906, 1	283.00	01/25 Room	
01/25	STATE TX 906, 1	16.98		
01/25	CITY TAX 906, 1	19.81	\$ 328.14	
01/25	TPID FEE 906, 1	6.06		
01/25	SCR FEE 906, 1	2.29		
01/26	CCARD-MC		568.31	
	PAYMENT RECEIVED BY MASTERCARD XXXXXXXXXXXXX0764			.00

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 2493 N. STEMMONS FWY
 DALLAS TX 75207

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This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BUG
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 10/14/2021 DATE OF DEPARTURE/RETURN: 01/24/2022 / 01/26/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Dallas, TX Business Purpose: Air Service Headquarters Visits to American Airlines and Southwest Airlines

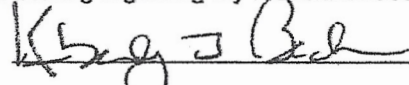
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 400.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 50.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 500.00
C. Meals and Incidental Expenses (Per Diem)	\$ 138.00
D. Seminar and Conference Fees	\$
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 1,088.00

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 10/14/21

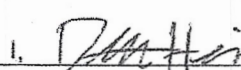
CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

 Asst. Authority Clerk I, certify that this document was approved
 (Name of Clerk)
 by the Executive Committee at its 10/25/21 meeting.
 (Meeting Date)

**Air Service Development
Southwest Airlines & American Airlines - Headquarters Visit
January 24 - 26, 2022**

- **January 25, 2022**

Southwest Airlines

- 11:30 a.m. - Lunch with SW Air Service Team
- 02:00 p.m. - Meet with SW Air Service and Leadership Teams

- **January 26, 2022**

American Airlines

- 09:30 a.m. - Meet with K. Hotaling, VP of Corporate Real Estate
- 10:00 a.m. - Meet with American Air Service and Leadership Teams



FY 2022 Per Diem Rates for Dallas, Texas

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Dallas	Dallas	\$69	\$16	\$17	\$31	\$5	\$51.75

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members; President/CEO, General Counsel, Chief Auditor
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

Employee/Trip Information Date: _____

Name: Kimberly J. Becker Dept: 6 - Executive

Departure Date: 2/8/2022 Return Date: 2/11/2022 Report Due: 3/13/22

Destination: Ranch Mirage, CA

Business Purpose: ACI CEO Forum & Winter Board Meeting

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		2/8/22 Tuesday	2/9/22 Wednesday	2/10/22 Thursday	2/11/22 Friday	2/12/22 Saturday	2/13/22 Sunday	2/14/22 Monday	
Air Fare, Railroad, Bus									-
Conference Fees	845.00								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		262.74	262.74	262.74					788.22
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ 845.00								\$ 788.22

Expense items included in Per Diem:

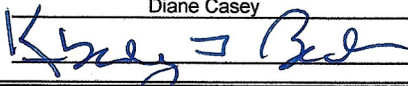
Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

	GSA Per Diem for Domestic	US Dept of State Per Diem for International							
		2/8/22 Tuesday	2/9/22 Wednesday	2/10/22 Thursday	2/11/22 Friday	2/12/22 Saturday	2/13/22 Sunday	2/14/22 Monday	
Breakfast	\$16.00								
Lunch	\$17.00	17.00			17.00				
Dinner	\$31.00	31.00							
Incidentals	\$5.00	5.00	5.00	5.00					
Total M&IE	\$69.00								
Approved Meal Exception Above Per Diem Rate ¹									
Total Meal and Incidental Expenses		\$ 53.00	\$ 5.00	\$ 5.00	\$ 22.00	\$ -	\$ -	\$ -	\$ 85.00

<p>Explanation: Substantiation for exception should be attached</p>	<p>Trip Grand Total 1,718.22</p> <p>Less Cash Advance (Attach copy of Authority check)</p> <p>Less Expenses Prepaid by Authority 845.00</p> <p>Due Traveler - if positive amount, prepare check request</p> <p>Due Authority - if negative, attach check payable to SDCRAA \$ 873.22</p> <p align="center"><small>Note: Send this report to Accounting even if the amount is \$0.</small></p>
----------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445

Traveler's Signature:  Date: 2/14/22

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)

I, _____ hereby certify that this document was approved by the Executive Committee at it's meeting on _____

Clerk Signature: _____ Date: _____

Casey Diane

From: meetings@airportscouncil.org
Sent: Tuesday, December 21, 2021 10:42 AM
To: Casey Diane
Subject: Order Confirmation



Thank you for your purchase!

Below are the details of your confirmation. Please retain this email for your records.

Order Number: 120500
Order Date: Dec 21, 2021 1:39 PM
Bill To: Ms. Kimberly J. Becker
Order Total: 845.00
Payment Method: VISA *****6785
Name on Card: Diane Casey

Item	Price	Qty	Total
2022 ACI-NA Winter Board Meeting & CEO Forum - Ms. Kimberly J. Becker <i>When:</i> Feb 9, 2022 - Feb 11, 2022 <i>Where:</i> The Westin Mission Hills Golf Resort & Spa 71333 Dinah Shore Drive Rancho Mirage, CA 92270 United States	845.00	1	845.00

Registration option: Feb 9, 2022 - Full Conference Registration

Item Total	845.00
Shipping	0.00
Handling	0.00
Item Grand Total	845.00
Transaction Grand Total	845.00

The Westin Rancho Mirage Golf Resort
 71-333 Dinah Shore Dr
 Rancho Mirage, CA 92270
 United States Of America
 Tel: 760-328-5955 Fax: 760-770-2199



KIMBERLY BECKER
 AC2283 - ACINA CEO FORUM AND WINTER BOA

Page Number : 1 Invoice Nbr : 1000233609
 Guest Number : 2128170
 Folio ID : A
 Arrive Date : 08-FEB-22 15:17
 Depart Date : 11-FEB-22
 No. Of Guest : 1
 Room Number : 302
 Marriott Bonvoy Number : 9603

Tax ID :
 Westin Rancho Mirage FEB-11-2022 02:50 9999

Date	Reference	Description	Charges (USD)	Credits (USD)
08-FEB-22	RT302	Room Chrg - Grp - Association	232.00	\$ 262.74
08-FEB-22	RT302	Occupancy/Tourism	23.20	
08-FEB-22	RT302	Tax Other	0.58	
08-FEB-22	RT302	Tax Other	6.96	
09-FEB-22	RT302	Room Chrg - Grp - Association	232.00	\$ 262.74
09-FEB-22	RT302	Occupancy/Tourism	23.20	
09-FEB-22	RT302	Tax Other	0.58	
09-FEB-22	RT302	Tax Other	6.96	
10-FEB-22	RT302	Room Chrg - Grp - Association	232.00	\$ 262.74
10-FEB-22	RT302	Occupancy/Tourism	23.20	
10-FEB-22	RT302	Tax Other	0.58	
10-FEB-22	RT302	Tax Other	6.96	
FEB-11-2022 MC MasterCard				-788.22

Approve EMV Receipt for MC - 0764: Signature Captured
 TC:CD09A893C7E60FF8
 IAD:01106070012200004AF50000000000000FF TVR:000008000
 AID:A0000000041010 Application Label:Mastercard

** Total 788.22 -788.22
 *** Balance 0.00

Continued on the next page

The Westin Rancho Mirage Golf Resort
71-333 Dinah Shore Dr
Rancho Mirage, CA 92270
United States Of America
Tel: 760-328-5955 Fax: 760-770-2199

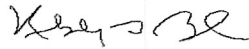
WESTIN®

HOTELS & RESORTS

KIMBERLY BECKER
AC2283 - ACINA CEO FORUM AND WINTER BOA

Page Number : 2 Invoice Nbr : 1000233609
Guest Number : 2128170
Folio ID : A
Arrive Date : 08-FEB-22 15:17
Depart Date : 11-FEB-22
No. Of Guest : 1
Room Number : 302
Marriott Bonvoy Number : 9603

I agreed to pay all room & incidental charges.



For your convenience, we have prepared this zero-balance folio indicating a \$0 balance on your account. Please be advised that any charges not reflected on this folio will be charged to the credit card on file with the hotel. While this folio reflects a \$0 balance, your credit card may not be charged until after your departure. You are ultimately responsible for paying all of your folio charges in full.

Stay well, no matter where you travel. Reconnect with your well-being and find your next destination at westin.com.

Thank you for staying with us. To check out, you can call or text us your last name and room number. If there are any billing issues, go to guestcalls.com.

Bring the Westin experience home. Shop WestinStore.com.

FY 2022 Per Diem Rates for Palm Springs, California

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Palm Springs	Riverside	\$69	\$16	\$17	\$31	\$5	\$51.75

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BUS
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 11/05/2020 DATE OF DEPARTURE/RETURN: 02/05/2022 / 02/11/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Rancho Mirage, CA Business Purpose: ACI – Winter Board Meeting & CEO Forum

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>		\$ _____
• Rental Car		\$ _____
• Other Transportation (<i>Taxi, TNC, Train, Bus</i>)		\$ _____
• Auto (<i>Gas, Parking/Tolls, Mileage</i>)		\$ <u>250.00</u>
B. Lodging		\$ <u>1600.00</u>
C. Meals and Incidental Expenses (<i>Per Diem</i>)		\$ <u>500.00</u>
D. Seminar and Conference Fees		\$ <u>845.00</u>
E. Entertainment		\$ _____
TOTAL PROJECTED TRAVEL EXPENSES		\$ <u>3,195.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Nov 5, 2021

CERTIFICATION BY ADMINISTRATOR *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Miranda Roper, Assistant Authority Clerk, certify that this document was approved
(Name of Clerk)
 by the Executive Committee at its 11-22-2021 meeting.
(Meeting Date)



As of February 7, 2021
Agenda subject to change.
All times local Pacific time.

Wi-Fi Information
Network: Westin_CONFERENCE
Password: Airports22

Tuesday, February 8, 2022

11:00 AM – 2:00 PM **Executive Committee Meeting** *Invite Only*
Oasis 123

2:30 PM – 5:00 PM **Former ACI-NA Chairs and Executive Committee Meeting** *Invite Only*
Oasis 123

Wednesday, February 9, 2022

8:00 AM – 3:00 PM **Registration**
Ambassador Foyer

8:00 AM – 9:00 AM **Networking Breakfast**
Ambassador 4

8:30 AM – 10:00 AM **Canadian Small Airport Caucus Meeting** *Canadian Airports Only*
Ambassador 2

8:30 AM – 10:00 AM **Canadian Large Airport Caucus Meeting** *Canadian Airports Only*
Ambassador 3

9:00 AM – 11:00 AM **U.S. Small Airports Committee Meeting**
Ambassador 1

9:00 AM – 11:00 AM **U.S. Medium Hub Committee Meeting** *Airports Only*
Ambassador 7

9:00 AM – 11:00 AM **U.S. Large Hub Committee Meeting** *Airports Only*
Ambassador 5

10:15 AM – 12:00 PM **Canadian Policy Council and Membership Meeting**
Ambassador 2

11:30 AM – 2:30 PM **U.S. Policy Council Meeting** *With Lunch*
Ambassador 6

2:45 PM – 3:15 PM **Joint Canadian and U.S. Policy Council Meeting**
Ambassador 6



As of February 7, 2021
Agenda subject to change.
All times local Pacific time.

Wi-Fi Information
Network: Westin_CONFERENCE
Password: Airports22

- 3:30 PM – 4:30 PM** **ACI-NA Board of Directors Meeting**
Ambassador 5
- 4:30 PM – 5:45 PM** **WBP/Associates Board of Directors Meeting**
Ambassador 7
- 5:45 PM – 7:00 PM** **Networking Reception** *Sponsored by Hudson*
Pinz & Pintz
- 7:00 PM** **ACI-NA Political Action Committee (PAC) Dinner** *Separate Registration Required*
Masters Plaza
Contact Amanda LaJoie at alajoie@airportscouncil.org for additional information.

Thursday, February 10, 2022

- 7:00 AM – 3:00 PM** **Registration**
Ambassador Foyer
- 7:30 AM – 8:15 AM** **Exec to Exec Meeting** *ACI-NA and WBP/Associates Board Executive Committee Members Only*
Ambassador 7
- 7:30 AM – 8:30 AM** **Networking Breakfast**
Ambassador East Patio
- 8:30 AM – 8:45 AM** **CEO Forum Welcome and Introductions**
Ambassador 1 - 3

Sam Samaddar, Airport Director, Kelowna International Airport
- 8:45 AM – 9:00 AM** **State of the Association**
Ambassador 1 - 3

Kevin M. Burke, President and CEO, ACI-NA



As of February 7, 2021
Agenda subject to change.
All times local Pacific time.

Wi-Fi Information
Network: Westin_CONFERENCE
Password: Airports22

9:00 AM – 9:45 AM

Keynote Address Sponsored by HMSHost
Ambassador 1 - 3

The past two years have been arguably the most difficult period in the history of commercial aviation. Airlines and airport operators face huge challenges in building back the business. Some of these challenges are shared, others are quite different. How will the industry come back and can we use this crises as a means to fix structural flaws that have been exposed? Here from the CEO of Air Canada on his perspective on how to survive and thrive in what comes next.

Michael Rousseau, President and CEO, Air Canada

9:45 AM – 10:15 AM

Networking Break
Ambassador Foyer

10:15 AM – 12:00 PM

The Long Term Viability of the Airport Business in the U.S. and Canada
Sponsored by RICONDO
Ambassador 1 - 3

COVID-19 has had an uneven, but devastating impact on the airport industry worldwide and North American airports are no exception. Revenues have been lost forever and relief programs have mitigated the impact to varying degrees, but less so in Canada. Most airports have added to their debt levels and flexibility has been diminished for airports in nearly all facets of the business. There's no doubt: we face an uncertain future. This session will explore the challenges that face our industry and start to chart a path forward together. Join us for this interactive session focused on developing strategies for the future of the airport business in North America.

Dr. Lalia Rach, Executive Managing Director, Strategic Consulting Services, a division of Associated Luxury Hotels International

12:00 PM – 1:00 PM

Networking Lunch Sponsored by Clear Channel Airports
Ambassador East Patio

1:00 PM – 2:30 PM

Diversity, Equity, and Inclusion: What You Didn't Know and Why It's Important
Ambassador 1 - 3

It's easy to talk about the importance of DEI broadly, but understanding why it is needed for positive change in local communities is complex and challenging. This session will explore the causes of bias and explore tactics to interrupt those causes. Airport leaders will also discuss the differences between diversity and inclusion and the benefits of having a diverse workplace to recruit and retain a talented workforce to develop a culture that promotes belonging and inclusivity.

Moderated by Danette Bewley, A.A.E., President and CEO, Tucson Airport Authority

Chellie Cameron, Chief Executive Officer, Philadelphia International Airport
Bryant Francis, Director of Aviation, Port of Oakland
Jesus Saenz, Jr., Director of Airports, San Antonio Airport System
Sam Samaddar, Airport Director, Kelowna International Airport



As of February 7, 2021
Agenda subject to change.
All times local Pacific time.

Wi-Fi Information
Network: Westin_CONFERENCE
Password: Airports22

2:30 PM – 6:00 PM

Networking Time

6:00 PM – 8:00 PM

Reception *Sponsored by SSP America*
Masters Plaza

Friday, February 11, 2022

7:30 AM – 9:00 AM

Networking Breakfast
Ambassador East Patio

8:15 AM – 9:30 AM

Open Issues Discussion *Airports Only Session*
Ambassador 1 - 3

9:45 AM – 11:15 AM

Advanced Air Mobility and Airports: Preparing for a Mobile Future
Ambassador 1 - 3

A new generation of aircraft is coming with the potential to revolutionize the way individuals use air transportation. Whether you call it advanced air mobility, urban air mobility, E-VTOL, or air taxis, these aircraft pose an array of challenges and opportunities for airport operators. Don't miss this discussion of how to prepare now for this new class of aircraft that could be coming to your airport sooner than you think.

Moderated by Kim Becker, President and CEO, San Diego County Regional Airport Authority

Joseph Alesia, Head of Vertiports, Ferrovia Vertiports
Andrew Giacini, Regulatory Affairs Lead, Americas, Skyports
Seleta Reynolds, General Manager, Los Angeles Department of Transportation

11:15 AM – 11:30 AM

ACI-NA Town Hall
Ambassador 1 - 3

Sam Samaddar, Chair, ACI-NA, Airport Director, Kelowna International Airport
Kevin M. Burke, President and CEO, ACI-NA

11:30 AM

Wrap Up and Adjourn
Ambassador 1 - 3

Out-of-Town Travel Request

Kim Becker

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 02/02/2022 DATE OF DEPARTURE/RETURN: 06/05/2022 / 06/08/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Phoenix, AZ

Business Purpose: ACI Business of Airports Conference

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>450.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>900.00</u>
C. Meals and Incidental Expenses (<u>Per24 Diem</u>)	\$ <u>280.00</u>
D. Seminar and Conference Fees	\$ <u>850.00</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,580.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Feb 2, 2022

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

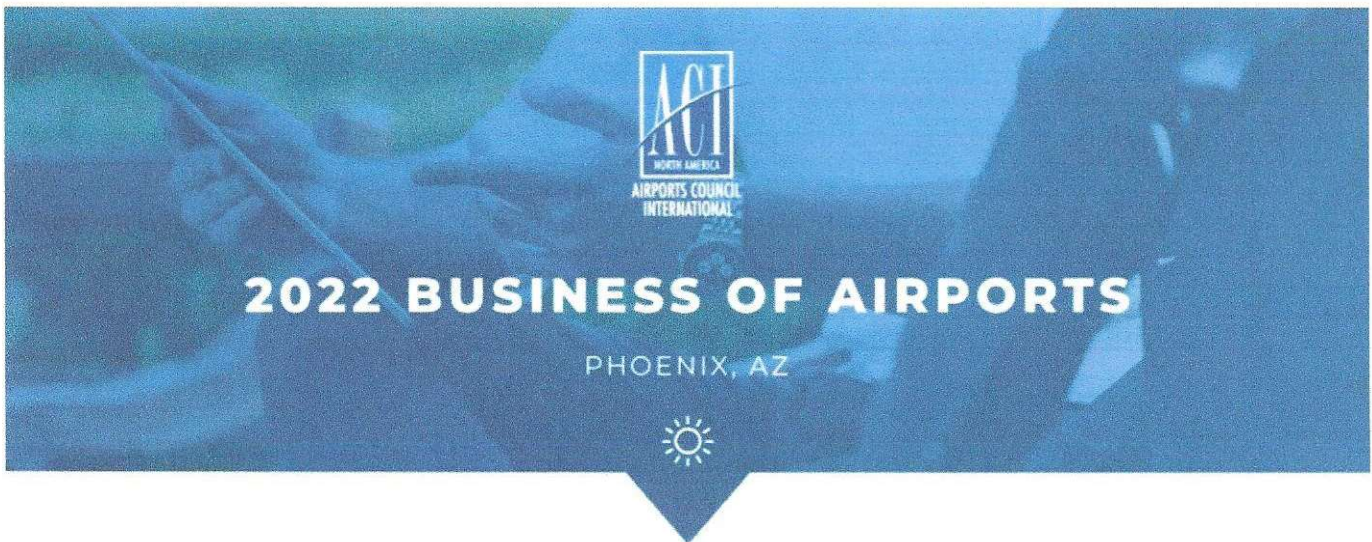
1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
(Name of Clerk)
by the Executive Committee at its _____ meeting.
(Meeting Date)

[View in a browser.](#)



JUNE 6 - 8, 2022

JW MARRIOTT DESERT RIDGE

[REGISTER NOW](#)

JOIN US IN PHOENIX ??

The 2022 Business of Airports is the must-attend industry forum of 2022! Make sure you join the conversation in Phoenix to help airports and stakeholders enhance the ever-evolving airport business model. Take a deep dive into concessions management, financial management, workforce planning, and new trends in aeronautical and non-aeronautical revenue.

Register before May 2 to receive the early bird discount and save on your conference registration.

BOOK YOUR STAY

[JW Marriott Desert Ridge](#)

5350 E Marriott Dr
Phoenix, AZ 85054
(480) 293-5000

[BOOK NOW](#)



The ACI-NA discounted rate is \$259.00 per room (inclusive of resort fee), single/double occupancy, per night plus applicable taxes. Rooms are available until the booking deadline, **Monday, May 13, 2022** or until sold out, whichever comes first.

UPDATED COVID-19 INFORMATION

As we continue taking important steps to provide for the health and safety of our attendees, we ask that you review our COVID-19 information and policies below. By registering for this event you agree to adhere to the below policies to sustain a healthy and safe environment for our attendees. It's important that we all respond responsibly and transparently to these health precautions. Any and all private health and personal data will be treated with confidentiality and sensitivity.

[See ACI-NA's COVID-19 meeting policies >>](#)

Airports Council International-North America

1615 L Street NW
Suite 300
Washington, DC 20036
[Email us](#) | [Visit our website](#)
202-293-8500
[Unsubscribe](#)



Airports Council International - North America
1615 L Street NW, Suite 300, Washington, DC 20036
(202) 293-8500

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This message sent to: kbecker@san.org

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If you do not wish to receive any further emails from ACI-NA, or to change your email preferences, please email memberservices@airportscouncil.org. You may notify us with your decision to opt-out within 60 days of receiving this email. It may take up to 10 days to process your request. The mailing address for ACI-NA is 1615 L Street, N.W., Suite 300, Washington, DC 20036.



2022 Business of Airports

June 6 - 8
JW Marriott Desert Ridge
Phoenix, AZ

[REGISTER NOW](#)

[EVENT](#) **[REGISTRATION](#)** [HOTEL](#) [AGENDA](#) [SPONSORSHIP](#) [COVID-19 POLICIES](#)

	Early-Bird Registration (Until May 2)	Regular Registration (After May 2)
Member	\$850	\$1,050
Non-Member	\$1,200	\$1,500
US/Canadian Federal Government	\$475	\$475
Young Professional (35 & Under)	\$700	\$700
Full-Time Student	\$250	\$250

2022 Business of Airports Sponsors

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 02/03/2022 DATE OF DEPARTURE/RETURN: 03/16/2022 / 03/17/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Sacramento, CA Business Purpose: CAC Board & Legislative Meetings


PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>200.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>50.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>250.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>140.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>640.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Feb 4, 2022

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
(Name of Clerk)
by the Executive Committee at its _____ meeting.
(Meeting Date)



SCHEDULE

California Airports Council – Board of Directors Meeting

Embassy Suites Sacramento

100 Capitol Mall

Sacramento, CA

WEDNESDAY, MARCH 16TH

Camden Spit and Larder

555 Capitol Mall

Sacramento, CA

916.619.8897

5:45 P.M. Meet in hotel lobby and walk to dinner. The restaurant is about 0.4 miles from the hotel, less than a 10-minute walk.

6:00 P.M. Reception

6:45 P.M. Dinner

THURSDAY, MARCH 17TH

Embassy Suites Sacramento – River City Ballroom

Members on their own for breakfast. The hotel provides a complimentary breakfast for overnight guests.

8:30 A.M. CAC Meeting
Business Casual Attire

12:30 –
1 P.M. Adjournment and Lunch



HOTEL INFORMATION
March 16-17, 2022
California Airports Council
Board Meeting
Sacramento, CA

Embassy Suites Sacramento

100 Capitol Mall
Sacramento, CA
916.326.5000

The deadline to make a hotel reservation is **February 23, 2022**. The group rate is \$239.00 for the night of Wednesday, March 16th. To make a reservation, please click [here](#) or call 916.326.5000 and let the front desk agent know you would like to reserve a room at the California Airports Council discounted rate.

- Check-in time: 4:00 P.M.
- Check-out time: 11:00 A.M.

CANCELLATION POLICY

Please note that the deadline to cancel room reservations without a penalty is **48-hours before check-in.**

HOTEL PARKING

Valet parking is \$35/night. Self-parking is across the street at \$24/night.

AIRPORT

The hotel is located 12 miles away from Sacramento International Airport.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 02/04/2022 DATE OF DEPARTURE/RETURN: 06/04/2022 / 06/05/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Seattle, WA Business Purpose: AAAE 94th Annual Conference Board of Directors & Policy Review Committee Mtgs

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 350.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 50.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 300.00
C. Meals and Incidental Expenses (Per24 Diem)	\$ 80.00
D. Seminar and Conference Fees	\$ 0.00
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 780.00

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Feb 4, 2022

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
 (Name of Clerk)
 by the Executive Committee at its _____ meeting.
 (Meeting Date)



94TH ANNUAL AAE CONFERENCE & EXPOSITION JUNE 5-8, 2022 | SEATTLE, WA

Seek

Looking for a conference that will allow you to learn from and network with leaders in the industry and also provide a preview of the latest innovations and services in aviation?

Elevate

Join us from June 5-8 in Seattle for the **94th Annual AAE Conference & Exposition**, to participate in lively education sessions that will help you improve airport operations and optimize the traveler experience.

Topics will include:

- infrastructure development
- environmental sustainability
- digital transformation
- concessions in the post-COVID era
- taming the talent circus
- the latest safety and security challenges
- and much more!

In between education sessions, visit the exhibit hall to get a firsthand look at new technologies and connect with peers in the industry.

Achieve

You're just a few clicks away from taking the first step in achieving your goals! **Register today** to secure your access to unmatched education and the opportunity to earn CEUs, cutting-edge solutions in our exhibit hall and Innovation Theaters, and the largest mix of airports under one roof.

[View Preliminary Agenda](#)

[Register Now](#)

Hotel Accommodations

We have an official hotel block at the **Sheraton Grand Seattle**, and our discounted rate of \$275 per single/double occupancy room is available through Thursday, May 12. We expect rooms to sell out, so **make your reservations** as soon as possible!

Duty of Care

It is our goal to ensure your conference experience is safe as well as rewarding, which is why we are requiring all attendees to review and acknowledge **AAAE's Duty of Care**. The Duty of Care outlines the measures we are taking to prevent exposure to COVID-19, including requiring that all attendees either be fully vaccinated or have a negative COVID test within 72 hours prior to arrival.

Get Social!

Join the conversation on social media with our official hashtag **#AAAESEA**.

For more information, please visit aaae.org/annual or contact the **AAAE Meetings Team** with any questions.

A special thanks to our **host airport**:



Can't attend? **Mute related communications here.**

American Association of Airport Executives
The Barclay Building, 601 Madison Street
Alexandria, VA 22314

P: 703.824.0504 | E: AAAEMeetings@aaae.org



[Update Your Preferences or Unsubscribe](#)

FY 2022 Per Diem Rates for Seattle, Washington

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Seattle	King	\$79	\$18	\$20	\$36	\$5	\$59.25

Gil Cabrera

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Gil Cabrera Department: Board Services
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 1/28/2022 DATE OF DEPARTURE/RETURN: 3/27/2022 / 3/30/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Washington DC Business Purpose: SD Chamber of Commerce 2022 Mission to Washington DC

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>700</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ _____
C. Meals and Incidental Expenses (Per Diem)	\$ _____
D. Seminar and Conference Fees	\$ <u>1,800</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,600</u>

*Chair Cabrera will sharing the cost of this trip with Sharp.

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: _____

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 01/28/22
Paul E Robinson (Jan 28, 2022 15:04 PST)

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
(Name of Clerk)

by the Executive Committee at its _____ meeting.
(Meeting Date)

2022 MISSION TO WASHINGTON D.C.

March 27 - March 30

Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** with elected officials on the local, state and federal level, as well as other community members

EVENT DETAILS

Date & Time: Sunday, March 27 (7:00 PM) – Wednesday, March 30 (11:00 AM), 2022

Location: JW Marriott Washington, DC | 1331 Pennsylvania Avenue NW, DC 20004

Event Contact: Katie Tran | Ph: 619-544-1370

| Email: ktran@sdchamber.org

Para obtener información sobre cómo asistir “Misión a Washington DC” favor de comunicarse con Kenia: kzamarripa@sdchamber.org.

TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the **Welcome Reception on Sunday, 03/27 at 7:00 PM**. The last meeting will end at around 10:00 AM on Wednesday, 03/30.

[Click here](#) to view a previous trip’s itinerary.

HOTEL INFORMATION

[JW Marriott Washington D.C.](#)

1331 Pennsylvania Avenue NW, DC 20004 | (202) 393-2000

We have secured a special room rate of \$319++ per night for standard rooms from March 26 to 29.

[CLICK HERE TO RESERVE ONLINE](#)

Reservations must be made **by 6:00 pm (PST), Friday, March 4, 2022**. After that date, the hotel will confirm reservations based on availability at the current rate.

FLYING TO D.C.

Airports:

1. **Ronald Reagan Washington National Airport – DCA**
4.3 miles to hotel | Estimated taxi fare: \$20 (one way)
2. **Washington Dulles International Airport – IAD**
26.5 miles to hotel | Estimated taxi fare: \$60 (one way)
3. **Baltimore/Washington International Thurgood Marshall Airport – BWI**
34 miles to hotel | Estimated taxi fare: \$90 (one way)

[Southwest Airlines](#), among others, offers nonstop flights to BWI (Baltimore) Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA (Reagan National) Airport is a 15-minute drive to the hotel, but may *not* have nonstop flights.

Most delegates arrive in the afternoon on **Sunday, 3/27**, prior to the **Welcome Reception at 7:00 PM** and fly out the **afternoon of Wednesday, 3/30**.

Recommended Flights:

Departing Sunday, 3/27:

SAN > BWI | Southwest #1789 (8:10 AM – 3:55 PM), Nonstop

Returning Wednesday, 3/30:

BWI > SAN | Southwest #542 / 1932 (2:35 PM – 6:45 PM), 1 Stop

APPLICATION & FEES

The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.

Applications submitted by 02/18/22*:

Chamber members: \$1,800

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

Between 2/19/22 - 3/18/22*:

Chamber members: \$2,300

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

Between 03/19/22 - 03/23/22*:

All applicants: \$3200

**Applications close after March 23, 2022.*

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas (Vice Chair)
Catherine Blakespear
Paul McNamara
Paul Robinson
Johanna Schiavoni
James Sly
Nora E. Vargas
Marni von Wilpert

Board Meeting Agenda

Thursday, March 3, 2022

9:00 A.M.

San Diego International Airport
SDCRAA Administration Building
3225 N. Harbor Drive
San Diego, California 92101

Ex-Officio Board Members

Col. Thomas M. Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

This meeting of the Board of the San Diego County Regional Airport Authority will be conducted pursuant to the provisions of California Assembly Bill 361 which suspends certain requirements of the Ralph M. Brown Act. On February 3, 2022, the San Diego County Regional Airport Authority Board adopted Resolution No. 2022-0021 finding that as a result of the continuing State of Emergency and the fact that local officials have recommended measures to promote social distancing and a finding that meeting in person continues to present imminent risks to the health and safety of attendees, it is in the best interest of the Authority and the public to continue to conduct meetings of the Board and Committees virtually pursuant to AB 361. Therefore, in the interest of public health, all Board Members will be participating in the meeting electronically. In accordance with Assembly Bill 361 and Authority Board Resolution No. 2022-0021, there will be no members of the public in attendance at the Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

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Thursday, March 3, 2022

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This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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Thursday, March 3, 2022

CALL TO ORDER:

ROLL CALL:

PRESENTATIONS:

- A. DISCUSSION OF FISCAL YEAR 2023 – FISCAL YEAR 2024 OPERATING BUDGET PARAMETERS:**
Presented by Scott Brickner, Vice President/Chief Financial Officer
- B. SAN DIEGO FLYER / OLD TOWN TRANSIT CENTER AIRPORT SHUTTLE UPDATE:**
Presented by Michelle Brega, Sr. Director, External Relations; Marc Nichols, Director, Ground Transportation; Brendan Reed, Director, Airport Planning & Environmental Affairs

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**
Committee Members: Blakespear, Casillas Salas, Schiavoni, Sly, Vann (Chair), Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: Blakespear, McNamara, Schiavoni, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: Cabrera, McNamara, Robinson (Chair), Vargas
- **FINANCE COMMITTEE:**
Committee Members: McNamara, Schiavoni (Chair), Sly, von Wilpert

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Casillas Salas (Primary), Robinson
- **ARTS ADVISORY COMMITTEE:**
Liaison: Schiavoni

LIAISONS

- **CALTRANS:**
Liaison: Dallarda

Thursday, March 3, 2022

- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cabrera
- **MILITARY AFFAIRS:**
Liaison: Bedell
- **PORT:**
Liaisons: Cabrera (Primary), Robinson, Vargas
- **WORLD TRADE CENTER:**
Representatives: Robert H. Gleason

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**
Representative: Cabrera (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Schiavoni (Chair), Sly

CHAIR REPORT:

PRESIDENT/CEO REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (ITEMS 1- 13):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the February 3, 2022, regular Board meeting.

Thursday, March 3, 2022

2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

(Board Services: Tony R. Russell, Director/Authority Clerk)

3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM JANUARY 10, 2022 THROUGH FEBRUARY 6, 2022 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JANUARY 10, 2022 THROUGH FEBRUARY 6, 2022:

RECOMMENDATION: Receive the Report.

(Procurement: Jana Vargas, Procurement Director)

4. MARCH 2022 LEGISLATIVE REPORT:

RECOMMENDATION: Adopt Resolution No. 2022-XXX, approving the March 2022 Legislative Report.

(Government Relations: Matt Harris, Director)

5. CONSIDERATION OF WHETHER TO CONTINUE VIRTUAL MEETINGS FOR AUTHORITY BOARD AND COMMITTEE MEETINGS PURSUANT TO AB 361:

RECOMMENDATION: Adopt Resolution No. 2022-XXXX, finding that it is in the best interest of the Authority and the public it serves to continue to hold virtual public meetings of the Board and its Committees because a declared state of emergency is ongoing and continues to directly impact the ability of the Board and its Committees to meet safely in person and state and local officials recommend measures to promote social distancing.

(General Counsel: Amy Gonzalez, General Counsel)

CLAIMS

6. REJECT THE CLAIM OF VICKY TRAN:

RECOMMENDATION: Adopt Resolution No. 2022-XXXX, rejecting the claim of Vicky Tran.

(General Counsel: Amy Gonzalez, General Counsel)

COMMITTEE RECOMMENDATIONS

7. FISCAL YEAR 2022 SECOND QUARTER REPORT FROM THE OFFICE OF THE CHIEF AUDITOR:

RECOMMENDATION: The Audit Committee recommends that the Board accept the report.

(Chief Auditor: Lee Parravano, Chief Auditor)

Thursday, March 3, 2022

8. REVISION TO THE FISCAL YEAR 2022 AUDIT PLAN OF THE OFFICE OF THE CHIEF AUDITOR:

RECOMMENDATION: The Audit Committee recommends that the Board Adopt Resolution No. 2022-XXXX, approving the revision to the Fiscal Year 2022 Audit Plan.
(Chief Auditor: Lee Parravano, Chief Auditor)

CONTRACTS AND AGREEMENTS

9. AWARD A CONTRACT TO UNIVERSITY MECHANICAL & ENGINEERING CONTRACTORS, INC., FOR AIRCRAFT & RESCUE FIRE FIGHTING (ARFF) BUILDING HVAC IMPROVEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2022-XXXX, awarding a contract to University Mechanical & Engineering Contractors, Inc., in the amount of \$565,362 for Project No. 104291, Aircraft & Rescue Fire Fighting (ARFF) Building HVAC Improvements at San Diego International airport.
(Airport Design & Construction: Bob Bolton, Director)

10. AWARD A CONTRACT TO _____ FOR QUIETER HOME PROGRAM PHASE 11, GROUP 10, PROJECT NO. 381110 ONE HUNDRED FORTY-TWO (142) NON-HISTORIC UNITS ON ONE (1) RESIDENTIAL PROPERTY LOCATED WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2022-XXXX, awarding a contract to _____ in the amount of \$_____ for Phase 11, Group 10, Project No. 381110, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.
(Airport Planning & Environmental Affairs: Brendan Reed, Director)

11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SIXTH EXTENSION TO THE AGREEMENT WITH SILKROAD TECHNOLOGIES, INC.:

RECOMMENDATION: Adopt Resolution No. 2022-XXXX, approving and authorizing the President/CEO to execute a Sixth Extension to the Agreement with Silkroad Technologies, Inc. for Talent Management Software Solution extending the term for one year.
(Talent, Culture & Capability: Monty Bell, Director)

12. APPROVE SUPPLEMENTAL PAID SICK LEAVE AND ALL FUTURE COVID-RELATED SICK LEAVE TO BE PENSIONABLE EARNINGS UNDER THE SDCERS AMENDED AND RESTATED RETIREMENT PLAN AND TRUST:

RECOMMENDATION: Adopt Resolution No. 2022-XXXX approving Supplemental Paid Sick Leave and all future COVID-Related sick leave to be pensionable earnings under the SDCERS Amended and Restated Retirement Plan and Trust.
(Talent, Culture & Capability: Monty Bell, Director)

Thursday, March 3, 2022

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

- 13. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY AND INCREASE THE CONTRACT DURATION FOR REMODEL T2E FOR ACO & HPD RELOCATIONS, SAN DIEGO INTERNATIONAL AIRPORT:**
RECOMMENDATION: Adopt Resolution No. 2022-XXXX, approving and authorizing an increase in the President/CEO's change order authority from \$_____ to an amount not to exceed \$_____ and an increase in the contract duration from ___ to ___ calendar days, for Project No. 104290 Remodel T2E for ACO & HPD Relocations at San Diego International Airport.
(Airport Design & Construction: Bob Bolton, Director)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

CLOSED SESSION:

- 14. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: John Van De Walker v. Brian K. Widener, et al., United States District Court Case No. 21-cv-1829-BAS-BG

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Thursday, March 3, 2022

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

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Board Members

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Mary Casillas Salas (Vice Chair)
Catherine Blakespear
Paul McNamara
Paul Robinson
Johanna Schiavoni
James Sly
Nora E. Vargas
Marni von Wilpert

Airport Land Use Commission Agenda

Thursday, March 3, 2022

9:00 A.M. or immediately following the Board Meeting

San Diego International Airport
SDCRAA Administration Building
3225 N. Harbor Drive
San Diego, California 92101

Ex-Officio Board Members

Col. Thomas M. Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

This meeting of the Airport Land use Commission will be conducted pursuant to the provisions of California Assembly Bill 361 which suspends certain requirements of the Ralph M. Brown Act. On February 3, 2022, the San Diego County Regional Airport Authority Board adopted Resolution No. 2022-0021 finding that as a result of the continuing State of Emergency and the fact that local officials have recommended measures to promote social distancing and a finding that meeting in person continues to present imminent risks to the health and safety of attendees, it is in the best interest of the Authority and the public to continue to conduct meetings of the Board and Committees virtually pursuant to AB 361. Therefore, in the interest of public health, all Board Members will be participating in the meeting electronically. In accordance with Assembly Bill 361 and Authority Board Resolution No. 2022-0021, there will be no members of the public in attendance at the Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

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Thursday, March 3, 2022

CALL TO ORDER:

ROLL CALL:

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1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the February 3, 2022 regular meeting.

CONSISTENCY DETERMINATIONS

2. REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS: SAN DIEGO INTERNATIONAL AIRPORT ALUCP; 611 ISLAND AVENUE, CITY OF SAN DIEGO; 2126 SAN CLEMENTE STREET, CITY OF SAN DIEGO; MARINE CORPS AIR STATION MIRAMAR ALUCP; 9875 TOWNE CENTRE DRIVE, CITY OF SAN DIEGO:

RECOMMENDATION: Receive the Report.

(Planning & Environmental Affairs: Ralph Redman, Manager, Airport Planning)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

COMMISSION COMMENT:

ADJOURNMENT:

Thursday, March 3, 2022

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