

## Authority Advisory Committee Meeting Agenda

**Wednesday, July 28, 2021**  
**9:00 A.M.**

San Diego International Airport  
SDCRAA Administration Building  
3225 N. Harbor Drive  
San Diego, California 92101

### Board Members

Johanna Schiavoni (Chair)  
Paul Robinson (Vice Chair)  
Catherine Blakespear  
Gil Cabrera  
Mary Casillas Salas  
Robert T. Lloyd  
Paul McNamara  
Nora E. Vargas  
Marni von Wilpert

### Ex-Officio Board Members

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

### President/CEO

Kimberly J. Becker

This meeting of the Authority Advisory Committee will be conducted pursuant to the provisions of California Executive Order N-08-21 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Committee members will be participating in the meeting electronically. In accordance with the Executive Order, there will be no members of the public in attendance at the Authority Advisory meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

### Comment on Non-Agenda Items

Public comments on non-agenda items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org) no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record; each of these comments will be read for up to three minutes or for the time determined by the Chair. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Committee Members and submitted into the written record for the meeting.

### Comment on Agenda Items

Public comment on agenda items may be submitted to the Authority clerk at [clerk@san.org](mailto:clerk@san.org). Comments received no later than 8:00 a.m. on the day of the meeting will be distributed to the Authority Advisory Committee and included in the record.

If you'd like to speak to the Committee live during the meeting, please follow these steps to request to speak:

Wednesday, July 28, 2021

- **Step 1:** Fill out the online [Request to Speak Form](#) to speak during the meeting via teleconference. The form must be submitted by 4 p.m. the day before the meeting or by 4:00 p.m. the Friday before a Monday meeting. After completing the form, you'll get instructions on how to call in to the meeting.
- **Step 2:** Watch the meeting via the Webcast located at the following link, <https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee?EntryId=13927>
- **Step 3:** When the Committee begins to discuss the agenda item you want to comment on, call in to the conference line, you will be placed in a waiting area. ***Please do not call until the item you want to comment on is being discussed.***
- **Step 4:** When it is time for public comments on the item you want to comment on, Authority Clerk staff will invite you into the meeting and unmute your phone. Staff will then ask you to state your name and begin your comments.

## How to Watch the Meeting

You may also view the meeting online at the following link:

<https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee?EntryId=13927>

## Requests for Accessibility Modifications or Accommodations

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or [clerk@san.org](mailto:clerk@san.org). The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection

**Note:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

## CALL TO ORDER:

## ROLL CALL:

Committee Members: Jaymie Bradford, Brigette Browning, Robert Calix, Nikia Clarke, Melanie Cohen, Michael DiGirolamo, Oris Dunham (Chair), Ann Fox, Jeffrey Gattas, Hany Hong, Col. Carl Huenefeld II (Ret.), Cameron Humphres, Kerri Kapich, Frederick Ladit, Keith Maddox, John Ohanian, Bill Sandke, James Sly, Deanna Spehn, Emily Young

## CHAIR'S COMMENTS:

## NEW BUSINESS:

- 1. NEW T1 (TERMINAL 1) AND AIRPORT DEVELOPMENT PROGRAM UPDATE:**  
Dennis Probst, Vice President, Development
- 2. CAPITAL IMPROVEMENT PROJECTS UPDATE:**  
Bob Bolton, Director, Airport Design & Construction
- 3. AIRPORT TRANSIT CONNECTIVITY PLANNING:**  
Brendan Reed, Director, Airport Planning & Environmental Affairs
- 4. EXTERNAL RELATIONS AND AIR SERVICE UPDATE:**  
Hampton Brown, Vice President, Revenue Management & Innovation  
Jonathan Heller, Director, Communications  
Matt Harris, Director Government Relations
- 5. COMMITTEE MEMBER ROUNDTABLE CONTINUED:**

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

## COMMITTEE MEMBER COMMENTS:

## ADJOURNMENT:

Wednesday, July 28, 2021

## **Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at [clerk@san.org](mailto:clerk@san.org) prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## **Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third-floor receptionist for validation.**

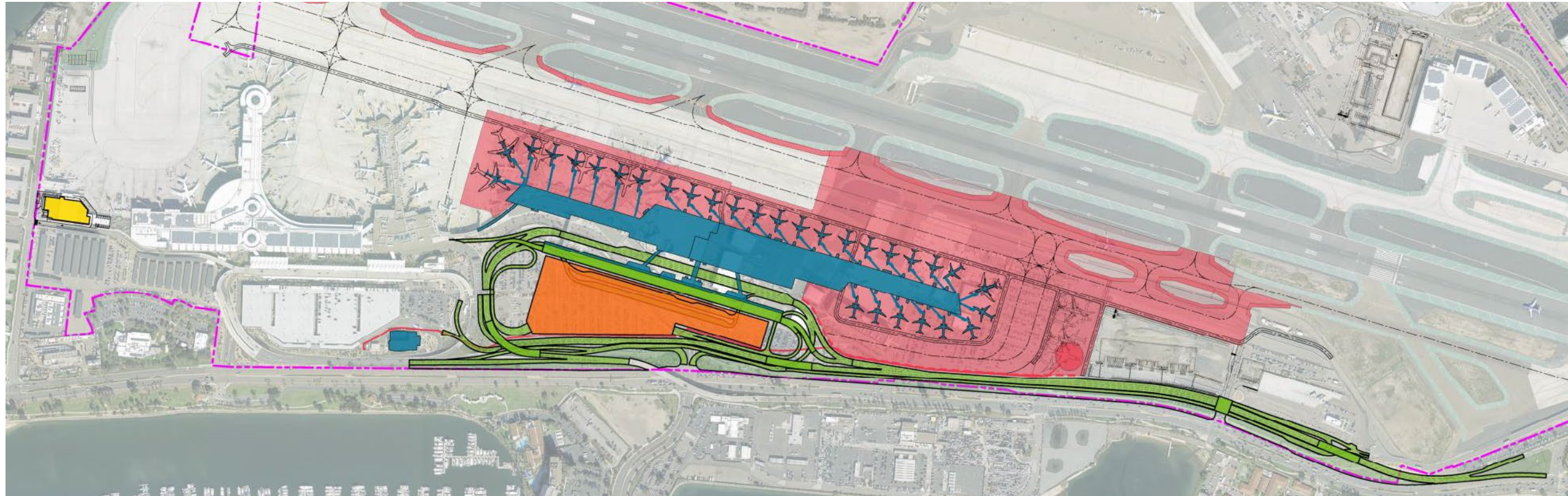
You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

# New T1 and Airport Development Program Update

Presented by Dennis Probst, Vice President Development

July 28, 2021

# Overall Project Scope



**Package 1 – Terminal and Roadways**



**Package 2 – Airside Improvements**

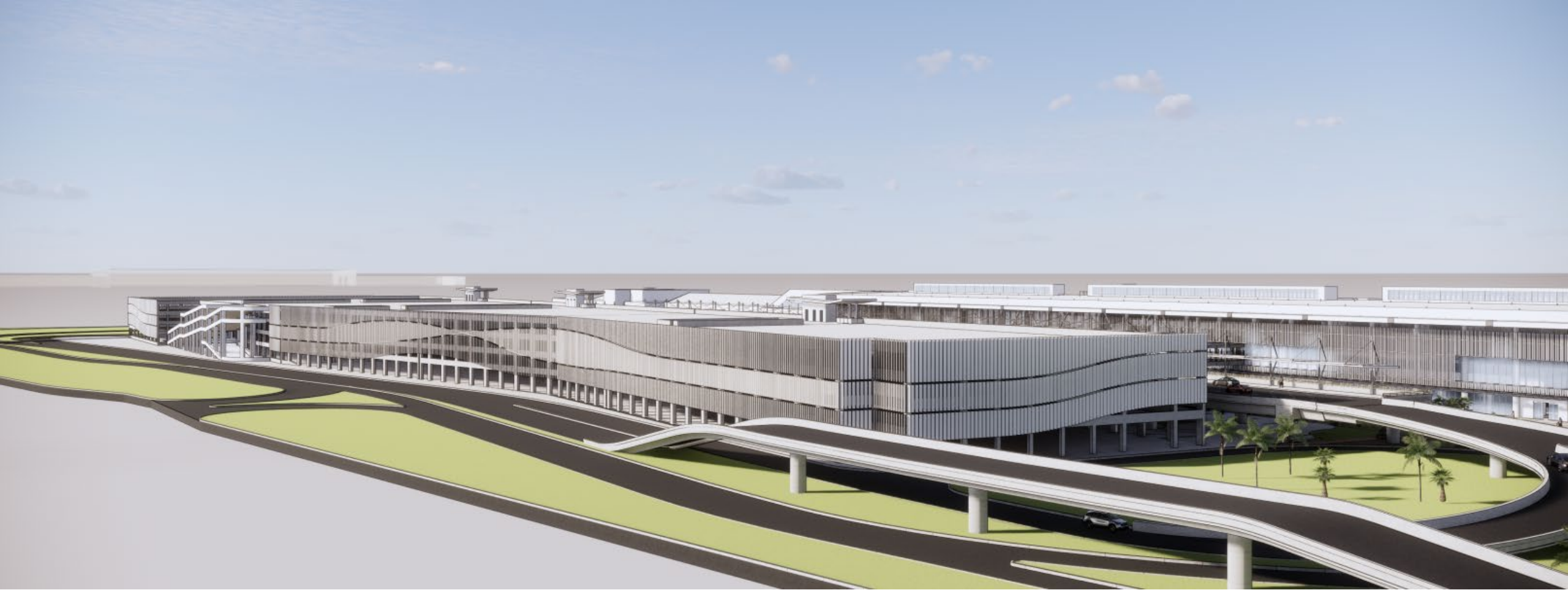


**Package 3 – Administration Building**

# New T1RP Campus Building Massing



# | T1RP View from Harbor Drive

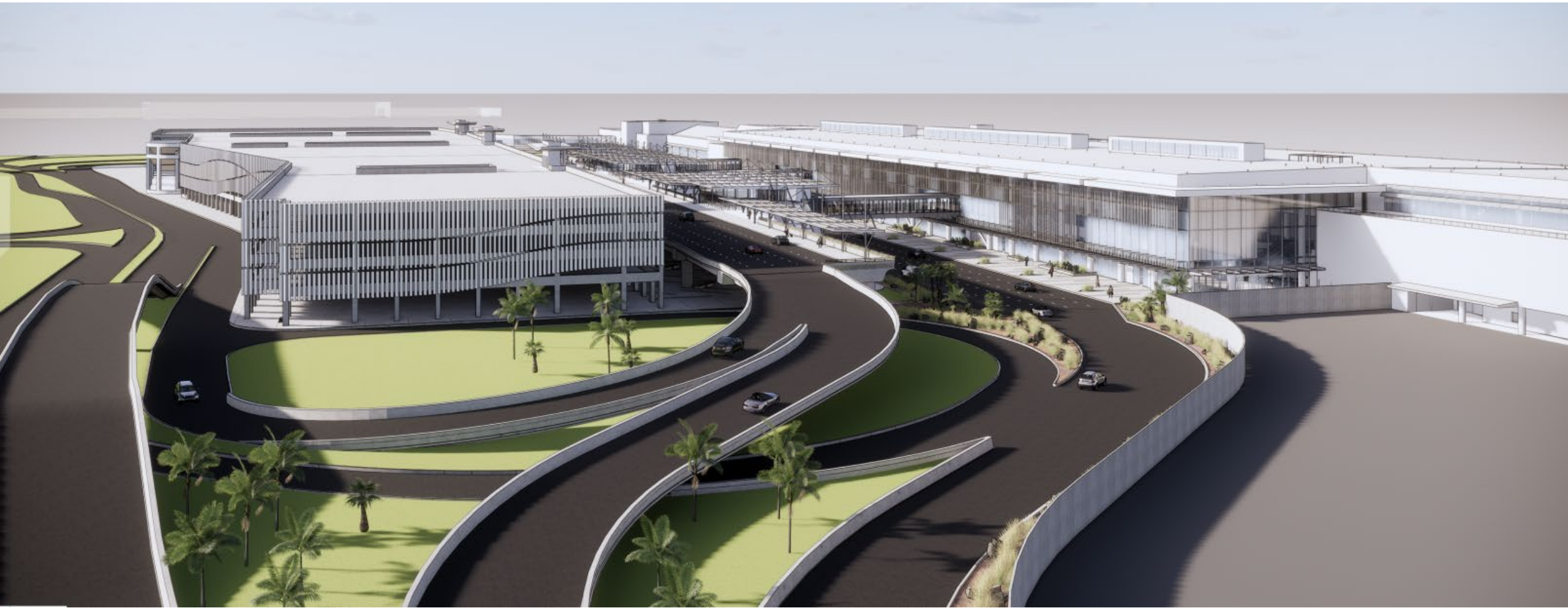




# T1RP New T1 Campus



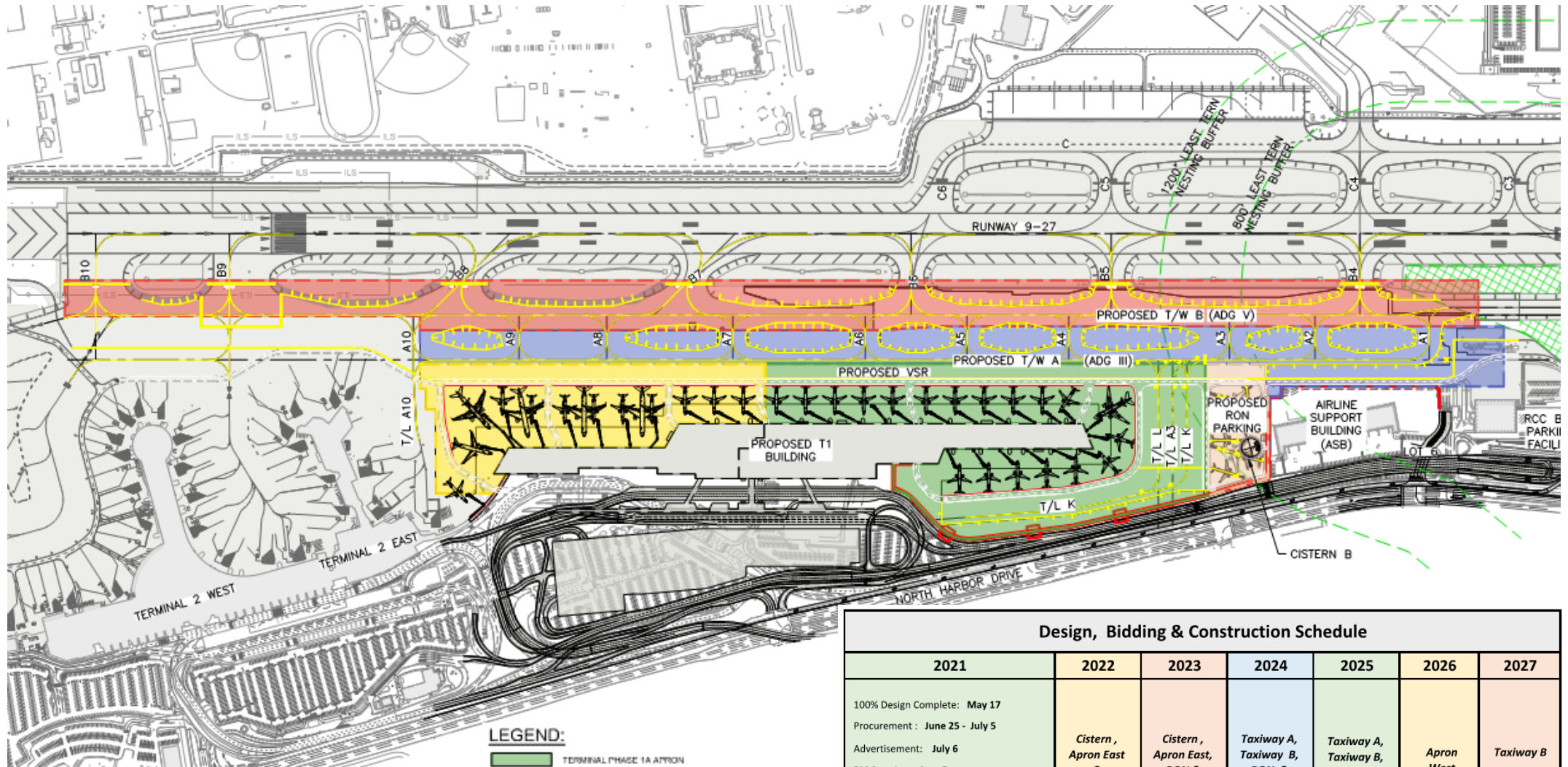
# T1RP New T1 Campus



# | T1RP Elevated Departures Roadway (EDR)



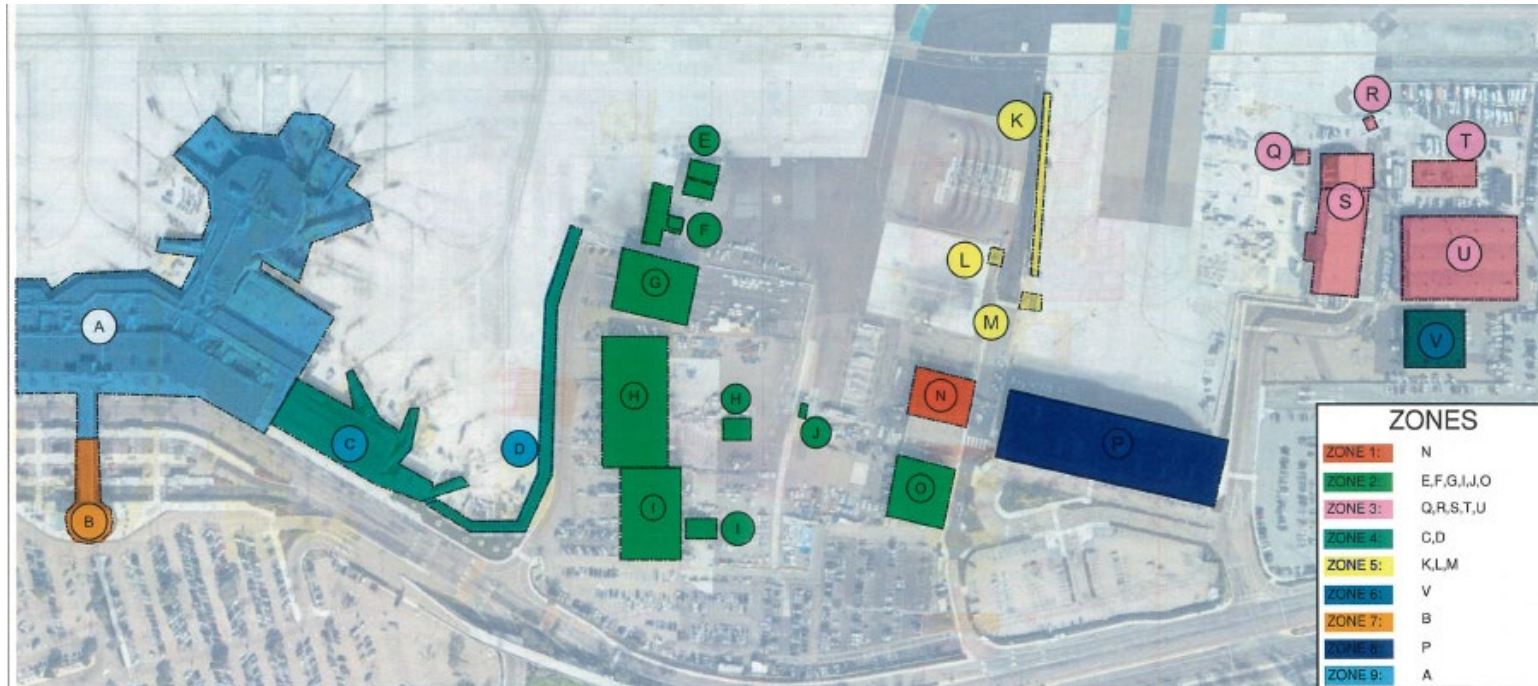
# Airside Apron and Taxiway Phasing



- LEGEND:**
- TERMINAL PHASE 1A APRON
  - TAXIWAY A
  - TAXIWAY B
  - EAST RON APRON
  - TERMINAL PHASE 1B APRON
  - TERMINAL AND ROADWAY CONSTRUCTION (NOT PART OF PROJECT SCOPE)

Design, Bidding & Construction Schedule						
2021	2022	2023	2024	2025	2026	2027
100% Design Complete: May 17 Procurement: June 25 - July 5 Advertisement: July 6 Bid Opening: Aug. 5 Board Meeting: Sept. 6 Notice To Proceed: Oct. 17	Cistern, Apron East & Taxiway A	Cistern, Apron East, RON & Taxiway A	Taxiway A, Taxiway B, RON & Apron East	Taxiway A, Taxiway B, RON & Apron West	Apron West	Taxiway B
<b>Design, Bidding &amp; Award</b>	<b>Construction</b>					

# Demolition Plan



LETTERING LEGEND	DEMO SCOPE DESCRIPTION	# PER DEMO CONTRACT 2	LETTERING LEGEND	DEMO SCOPE DESCRIPTION	# PER DEMO CONTRACT 2
A	TERMINAL 1	1.0	K	JET BLAST FENCE	N.I.C.
B	ROTUNDA	1.0	L	CYS FUELING STATION	N.I.C.
C	TERMINAL 1 - GATE 1, 1A, 2	1.0	M	BACK UP TRITURATOR	N.I.C.
D	JET BLAST FENCE	N.I.C.	N	UNITED AIRLINES HANGAR TERMINAL (UAHT)	12
E	TRITURATOR & VEHICLE WASH	N.I.C.	O	AMERICAN AIRLINES MAINTENANCE	10
F	SOLID WASTE FACILITY/ CARDBOARD BALER CANOPY	N.I.C.	P	AIRPORT ADMINISTRATIVE BUILDING	N.I.C.
G	UNITED CARGO	11.0	Q	ELECTRICAL VAULT - RACK RM 10	N.I.C.
H	SW CARGO	11.0	R	GATE P-18 GARAGEHOUSE	N.I.C.
H	SW CARGO ASSOCIATED SHED STRUCTURE	11.0	S	FMD MAINTENANCE SHOPS/ATTACHED JET	N.I.C.
I	AIR FREIGHT (SW, Alaska, Hawaii, Delta, Jet Blue)	11.0	T	BLAST FENCE	N.I.C.
J	AIR FREIGHT ASSOCIATED SHED STRUCTURE	11.0	U	UPS BUS FUELING STATION	N.I.C.
J	GATE P-23, P-24, P-25 AND GUARD SHACK 27, RACK RM 10	11.0	V	FMD WORKSHOP & PROCUREMENT	N.I.C.
			V	FMD ADMINISTRATIVE BUILDING	1.0



DATE	DESCRIPTION



SAN DIEGO INTERNATIONAL AIRPORT  
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Design  
Author  
Checker

SAN DIEGO INTERNATIONAL AIRPORT

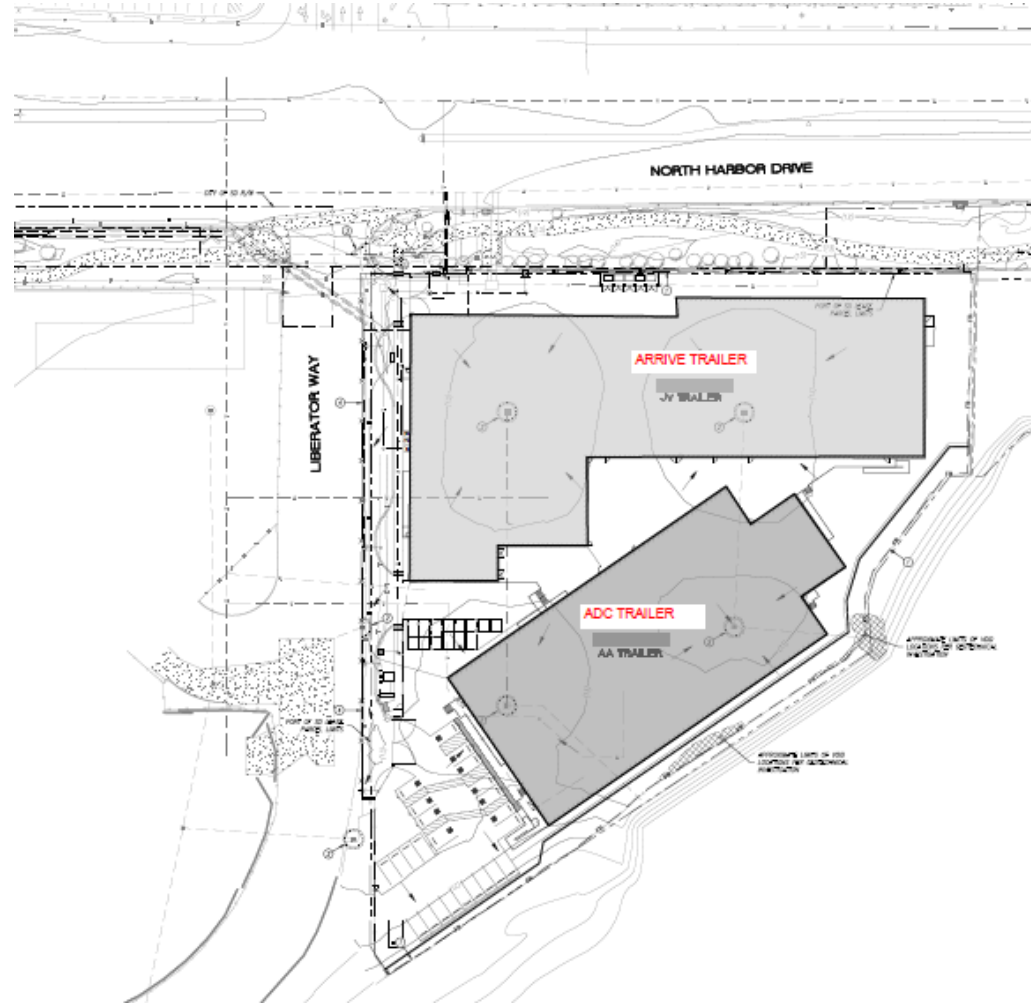
PROGRAM MANAGEMENT COMPLEX

DATE: 12/15/20

# Project Management Complex (PMC)



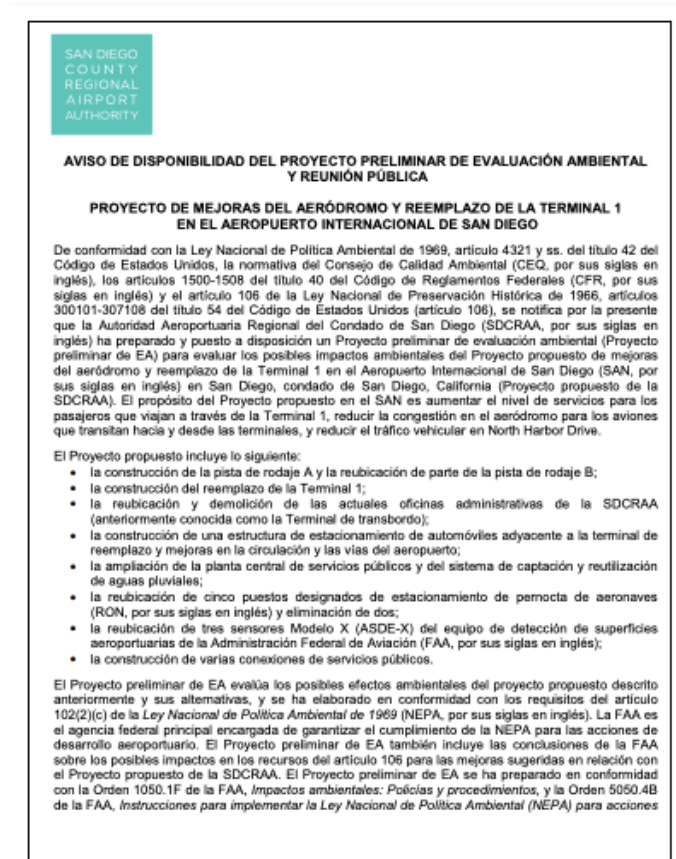
# PMC Trailer Complex



# ADP & NEPA

## Draft Environmental Assessment developed in coordination with FAA

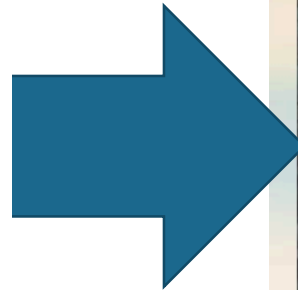
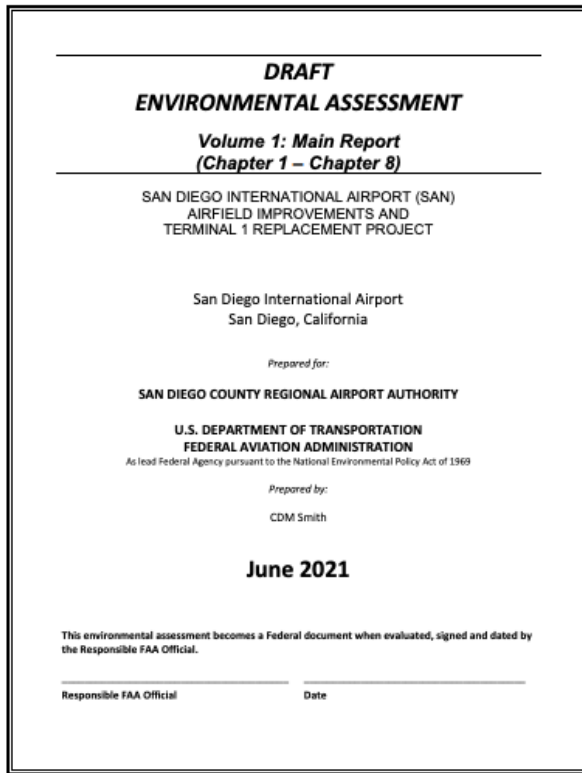
- “SAN Airfield Improvements & Terminal 1 Replacement Project”
- Notice of Availability (NOA) published on June 16<sup>th</sup>
- Virtual public info meeting held on July 19<sup>th</sup>
- Documents available online at [www.san.org/plan](http://www.san.org/plan)
- Hard copies also available at 3 library branches
  - Central Library
  - Point Loma/Hervey
  - Mission Hills
- Written public comments due on August 2<sup>nd</sup> by 5pm





# ADP & NEPA

[www.san.org/plan](http://www.san.org/plan)



FLIGHTS TO & FROM PARKING SHOP DINE RELAX TRAVEL INFO SERVICES & FACILITIES INTERACTIVE MAP AIRPORT ART BLOG

**SAN DIEGO**  
INTERNATIONAL AIRPORT

**NEW T1**  
**ENVISIONING A NEW TERMINAL 1**

*New T1 Overview*

When Terminal 1 opened in 1967, it served 2.5 million passengers in its first year. In 2018, the same facility served more than 12 million. For roughly half of our passengers, Terminal 1 provides their first impression of San Diego. Admittedly, it's not a very good one.

The New T1 envisions the replacement of Terminal 1 with a more modern facility and other improvements that enhance the airport experience for everyone.

The Airport Authority prepared a comprehensive **Final Environmental Impact Report (EIR)** for the New T1 that was certified by the Authority Board on January 9, 2020. In the months following, the Airport Authority cautiously planned for the New T1 during the worldwide pandemic. On September 3, 2020, the Authority Board approved the selection of design-build firm Turner-Flatiron for the redevelopment of Terminal 1 and surrounding roadways.

The Airport Authority has coordinated with the Federal Aviation Administration (FAA) to conduct the federal environmental review in accordance with the National Environmental Policy Act (NEPA). A **Draft Environmental Assessment** is available for public review and comment with comments due by August 2, 2021. A **Virtual Public Meeting** is scheduled for Monday, July 19 from 5:00 pm to 7:00 pm to provide information regarding the federal environmental review.

Want to learn more about the New T1? Start by clicking below.

**New T1**

Questions?

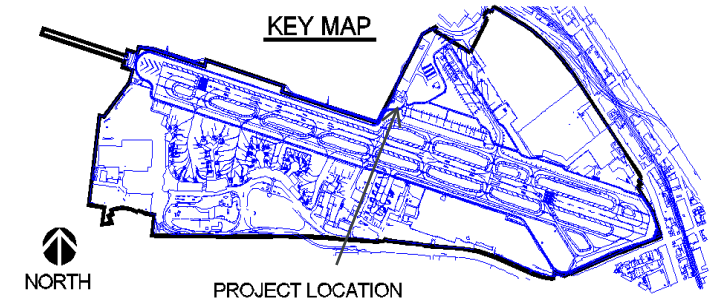
# Capital Improvement Projects Update

Presented by Bob Bolton, Director  
Airport Design & Construction

July 28, 2021

# TIP 17036: San Diego Fuel Consortium Additional Fuel Tanks

Project Coordinator: Manmadh Rebba  
Construction Budget: \$23M  
Status: Construction  
CEQA/Coastal: Approved

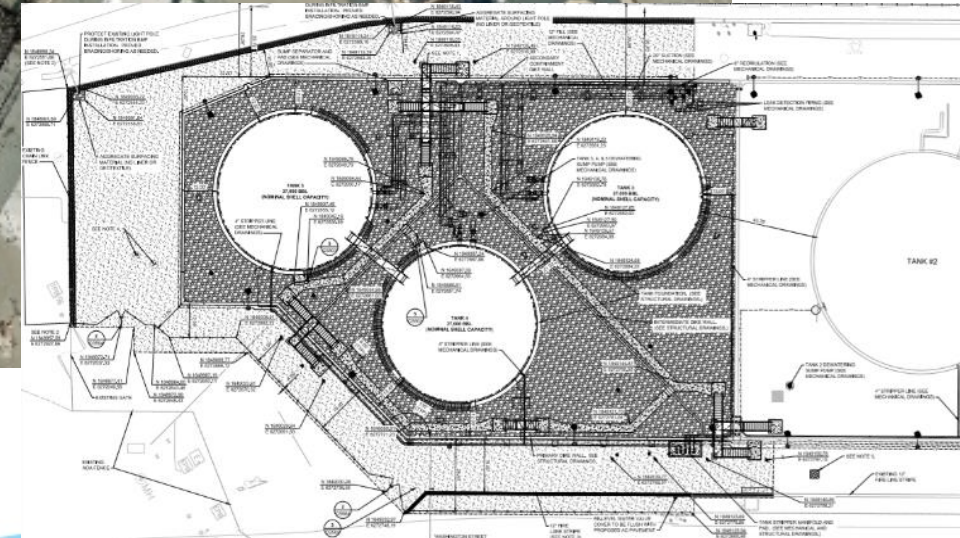


## SCOPE

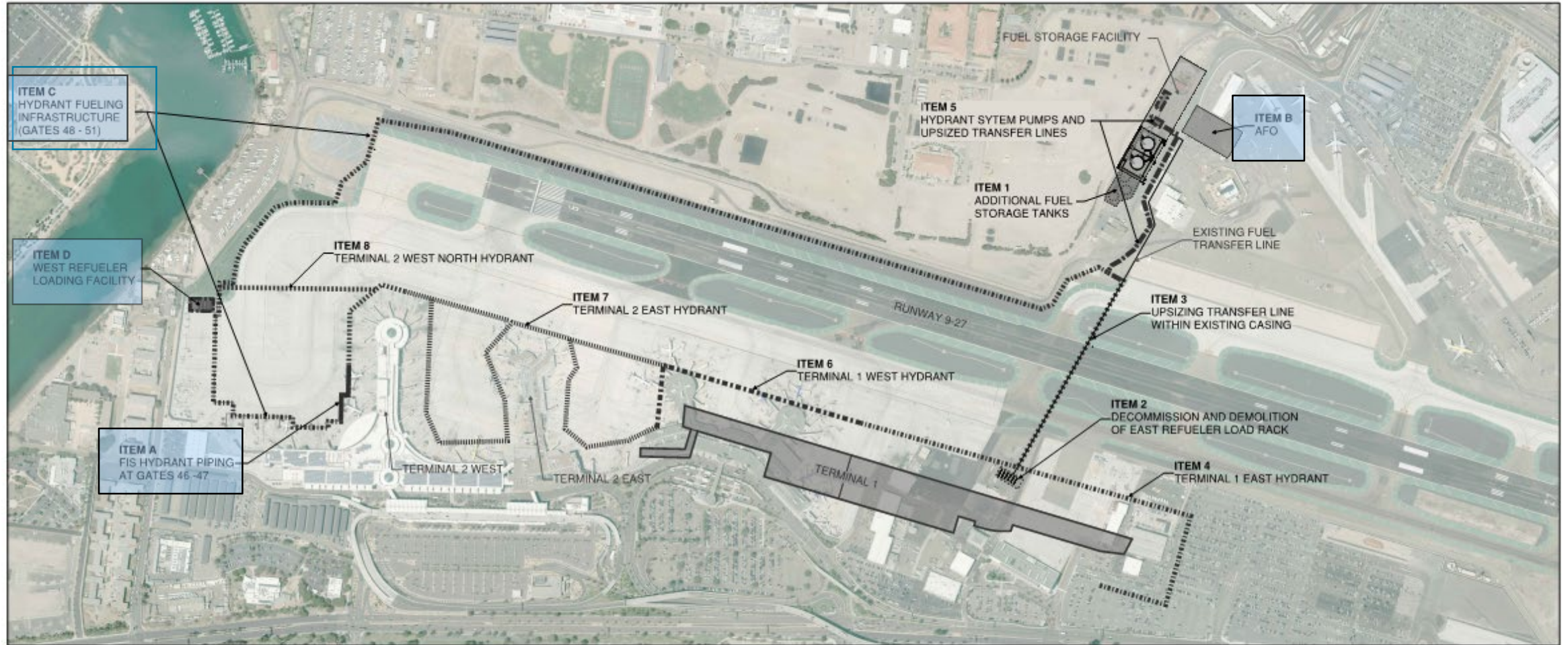
- Addition of three fuel storage tanks

## PROJECT MILESTONES

- CCC approval: June 2020 - Completed
- Completed City Plan Check: June 2020
- Fire Protection: Permit Received May 2021
- AOA Fence Relocation: Completed
- Construction Start: September 2020
- Completion: February 2022



# Hydrant Fueling Program at SAN



**LEGEND:**

- |       |   |              |
|-------|---|--------------|
| ----- | ITEM 1 - ADDITIONAL FUEL STORAGE TANKS                              | Construction |
| ----- | ITEM 2 - DECOMMISSION AND DEMOLITION OF EAST REFUELER LOAD RACK     |              |
| ----- | ITEM 3 - UPSIZING TRANSFER LINE WITHIN EXISTING CASING UNDER RUNWAY |              |
| ----- | ITEM 4 - TERMINAL 1 EAST HYDRANT FUEL SYSTEM                        |              |
| ----- | ITEM 5 - HYDRANT PUMP SYSTEM AND NEW UPSIZED TRANSFER LINES         |              |
| ----- | ITEM 6 - TERMINAL 1 WEST HYDRANT FUEL SYSTEM                        |              |
| ----- | ITEM 7 - TERMINAL 2 EAST HYDRANT FUEL SYSTEM                        |              |
| ----- | ITEM 8 - TERMINAL 2 WEST NORTH HYDRANT FUEL SYSTEM                  |              |

- |       |   |              |
|-------|---|--------------|
| ===== | ITEM A - FIS HYDRANT PIPING AT GATES 46 - 47            | Complete     |
| ===== | ITEM B - AFO  | Complete     |
| ----- | ITEM C - HYDRANT FUELING INFRASTRUCTURE (GATES 48 - 51) | Complete     |
| ----- | ITEM D - WEST REFUELER LOADING FACILITY                 | Construction |

Items 1 thru 8 will be implemented by the Airlines. Items A thru D have been/will be implemented by the Airport Authority.



# San Diego Fuel Consortium Additional Fuel Tanks



Steel Reinforcements in Place

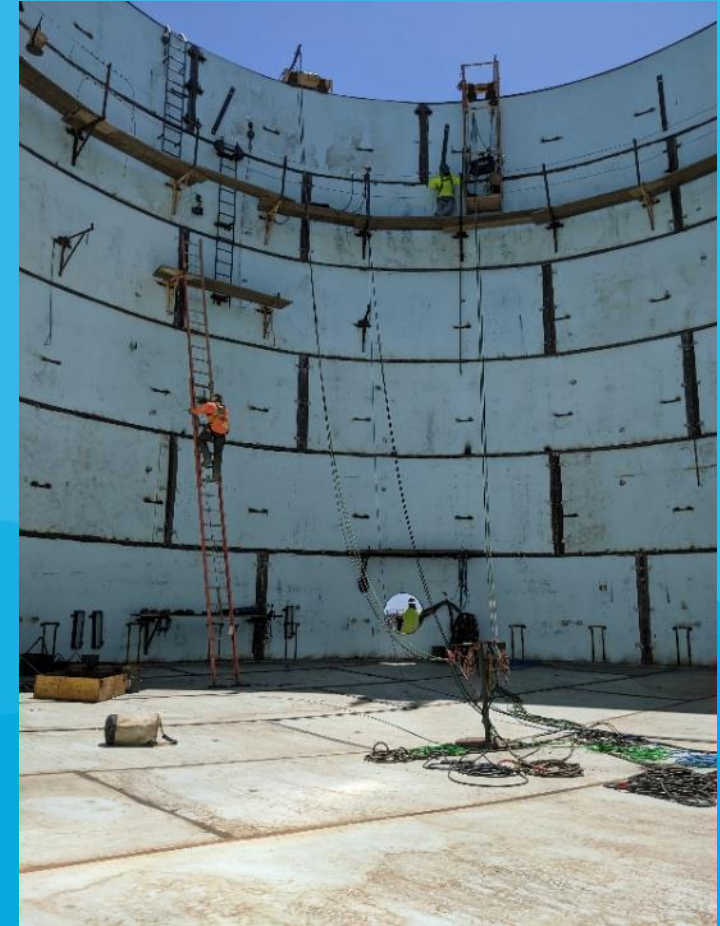


Concrete Pour in Progress

# San Diego Fuel Consortium Additional Fuel Tanks



Steel Rings at Tanks 3 & 4



Interior of Tank 3

# San Diego Fuel Consortium Additional Fuel Tanks



Tanks 3 & 4

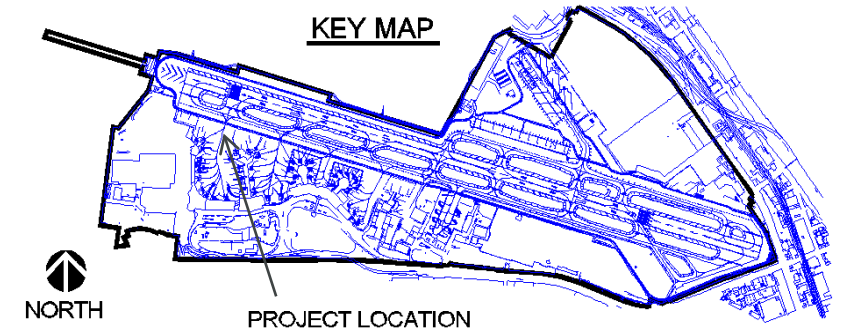


Underground Fuel Pump Lines



# CIP 104281: Upgrade Engineered Materials Arresting System (EMAS)

Project Manager: Matthew Beyer  
Project Sponsor: Dean Robbins  
Project Budget: \$15.6M  
Phase: Construction  
CEQA/NEPA/Coastal: Approved



## SCOPE

- Remove and replace existing EMAS at end of design life
- Relocate FAA approach light (MALS) cabling
- Night work with hard runway closure (12-5 AM, Tues-Sat)
- Runway 27 localizer out of service for majority of project
- FAA funded, designated as “Mission Critical” project

## PROJECT MILESTONES

- Construction Start: February 2021
- EMAS Block Remove/Replace Start: April 2021
- Completion (anticipated): August 2021



# Upgrade Engineered Materials Arresting System

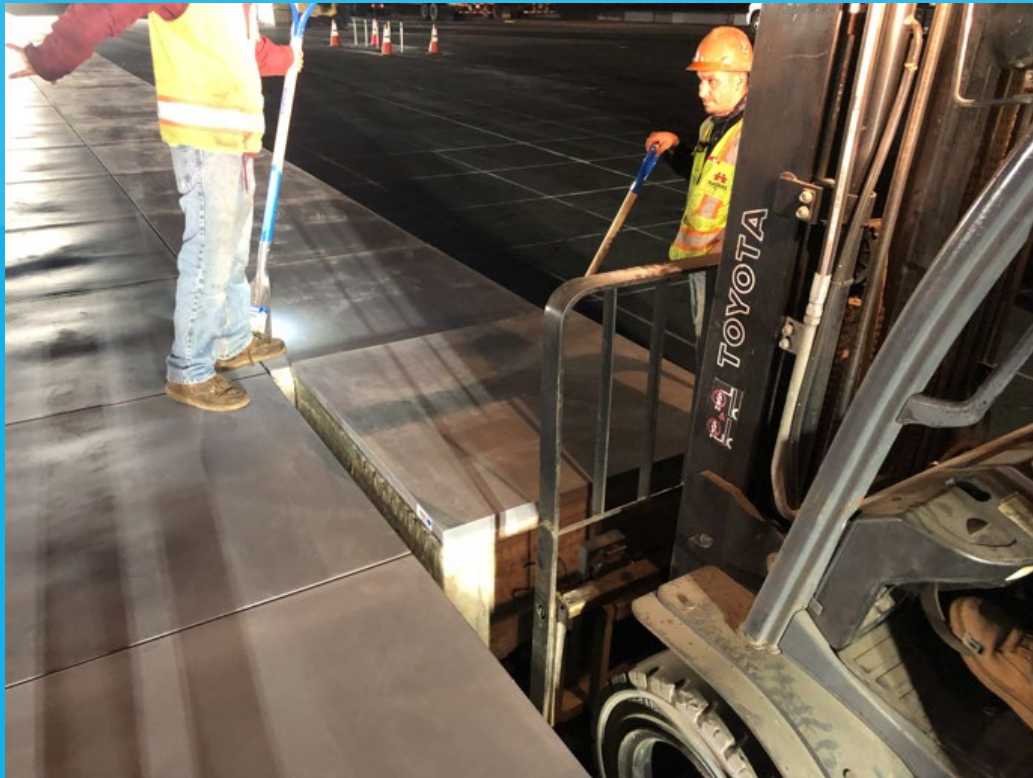
## New EMAS Block Installation Activities



West End of Runway View to South

# Upgrade Engineered Materials Arresting System

## New EMAS Block Installation Activities



Placing New EMAS Block



Adjusting New EMAS Block Spacing

# Upgrade Engineered Materials Arresting System

## New EMAS Block Installation Activities



Unloading New EMAS Blocks



Sealing Joints between EMAS Blocks



Deflector Shield Installation

# Upgrade Engineered Materials Arresting System



Example of EMAS Working

# CIP 104249A: West Refueler Loading Facility

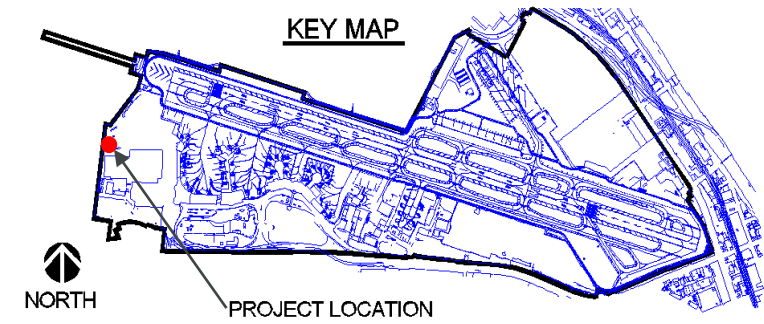
Project Manager: Lin Lin

Project Sponsor: Paul Anderson & Dean Robbins

Estimated Project Cost: \$14.1M

Phase: Construction

CEQA/Coastal: CatEx filed January 2021 / CDP received February 2021



## SCOPE

- Replace existing truck fueling rack in conflict with T1 construction
- Provide backup and supplemental aircraft fueling capability to support the proposed hydrant system
- Includes 5 fueling bays that meet the most current operational, safety, and sustainability requirements
- Includes connection from fuel farm to new hydrant fuel system piping

## PROJECT MILESTONES

- CDP received: February 2021
- Notice to Proceed: March 2021
- Construction Start: May 2021
- Completion: May 2022



# CIP 104274A: West Solid and Liquid Waste Facility

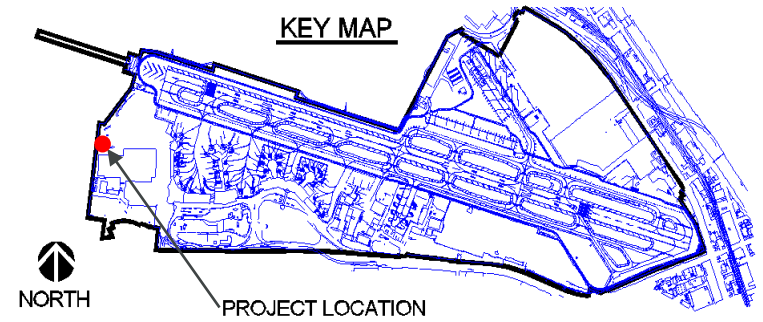
Project Manager: Lin Lin

Project Sponsor: Richard Gilb & Amiel Porta

Project Budget: \$9.4M

Phase: Construction

CEQA/Coastal: CDP received February 2021



## SCOPE

- Provide expanded solid waste management capacity to meet future demands
- Reduce vehicle service road congestion by adding a second waste facility
- Enhance support for SAN's Zero Waste Plan
- Includes a 2,800 SF canopy enclosure for separate food, recycling, and non-recycling waste streams

## PROJECT MILESTONES

- Notice to Proceed: March 2021
- Construction Start: May 2021
- Completion: May 2022



# West Refueler Loading and West Solid and Liquid Waste Facility



Setting up drill rig



Installing new perimeter fence



# West Refueler Loading and West Solid and Liquid Waste Facility



Demolishing concrete apron



Unloading pile drilling equipment

# West Refueler Loading and West Solid and Liquid Waste Facility



## Placing Pile Testing Hammer

An aerial photograph of the San Diego International Airport terminal and tarmac. The terminal building is a long, modern structure with a grey facade and a roof partially covered in solar panels. To the left, the tarmac is filled with various aircraft, including a large white jet with a red and blue tail. In the background, there are runways, taxiways, and a large parking lot. To the right, a highway with multiple lanes curves around the airport. In the far distance, a body of water and a city skyline are visible under a clear sky.

# Questions?

# Airport Transit Connectivity Planning

Brendan Reed

Director of Airport Planning & Environmental Affairs

# Agenda

- Current Transit Options
- Previous Airport Transit Planning
- Airport Development Plan Integration
- Ongoing Collaboration w/ Other Agencies
- Next Steps



# Current Transit Options



## MTS Bus 992

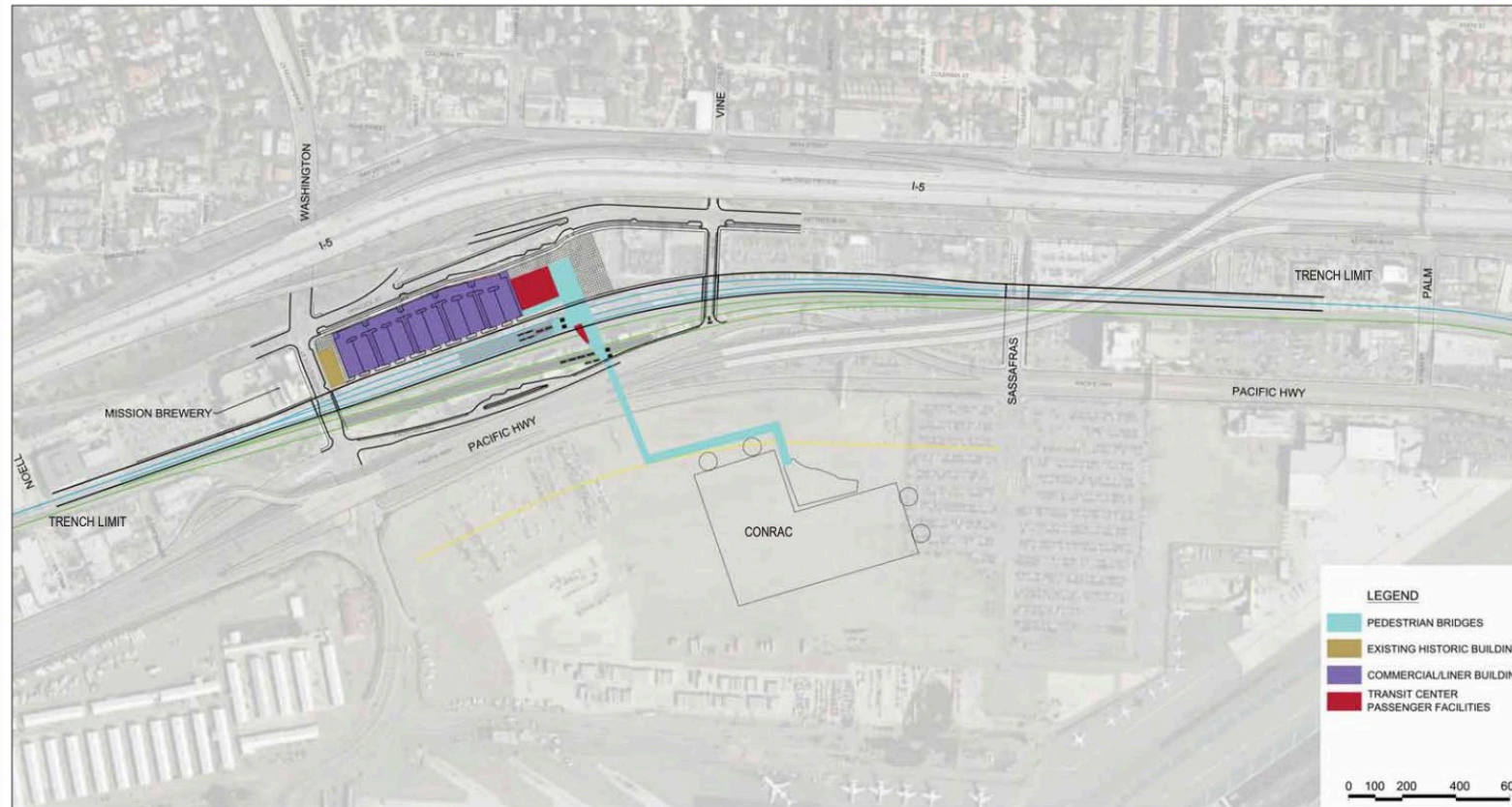
- Runs daily from 5:00am to Midnight, mostly 15-minute intervals
- Bus stops/shelters at Terminals 1, T2 East, & T2 West
- Monthly ridership averaged 35,000 passengers in 2019

## SAN Trolley-to-Terminal Shuttle Service

- Runs 24 hours per day, usually <10-minute intervals
- Leverages RCC buses to transport riders from all terminals to Palm Street
- Block away from Middletown Trolley Station (MTS Green Line)
- Monthly ridership averaged 610 passengers in 2019

# Previous Airport Transit Planning

Since 2009, the Regional Transportation Plan has identified a future Intermodal Transit Center (ITC) across Pacific Hwy from SAN...



# Previous Airport Transit Planning



## Airport Transit Plan (2016)

- Developed in coordination with SANDAG, MTS, & NCTD
- Identified four main strategies to improve transit connectivity in the near term:
  1. Expand transit marketing & info to passengers
  2. Enhance trolley access thru Trolley-To-Terminal shuttle
  3. Partner with MTS on Bus 992 operational improvements
  4. Pursue new shuttle service from Old Town to SAN
- Many of the recommendations have been implemented, including new SAN transit website, in-terminal ticketing machines, and Trolley-to-Terminal shuttle service



# Previous Airport Transit Planning

## Harbor Drive Mobility Committee

- In 2017, Airport Authority Board launched a joint committee with officials from the City of San Diego, Port of San Diego, SANDAG, and others to coordinate each agencies' efforts to address traffic congestion and expand mobility options near SAN.



**SAN Airport  
Development Plan**



**Community Plans &  
Downtown Mobility Plan**



**Port Master Plan  
Update**



**New Regional  
Transportation Plan**

# Airport Development Plan

## Transit Integration

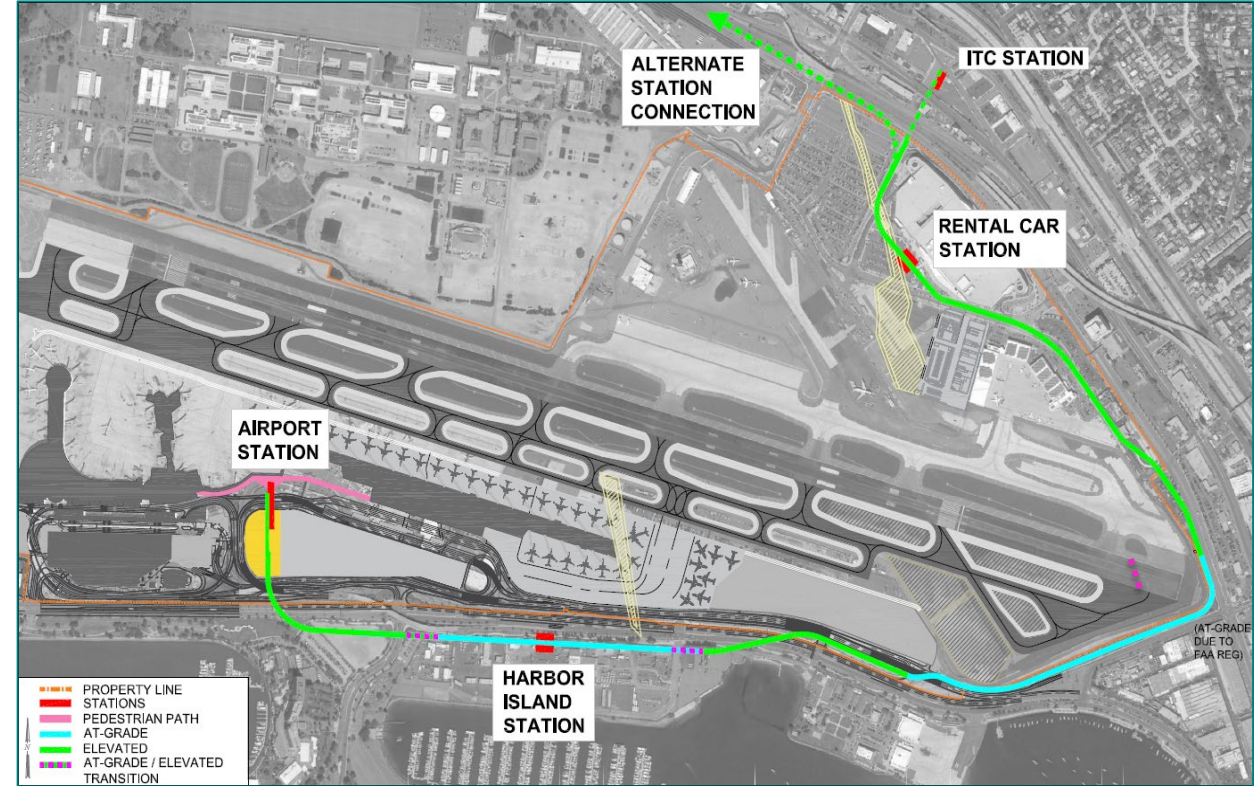
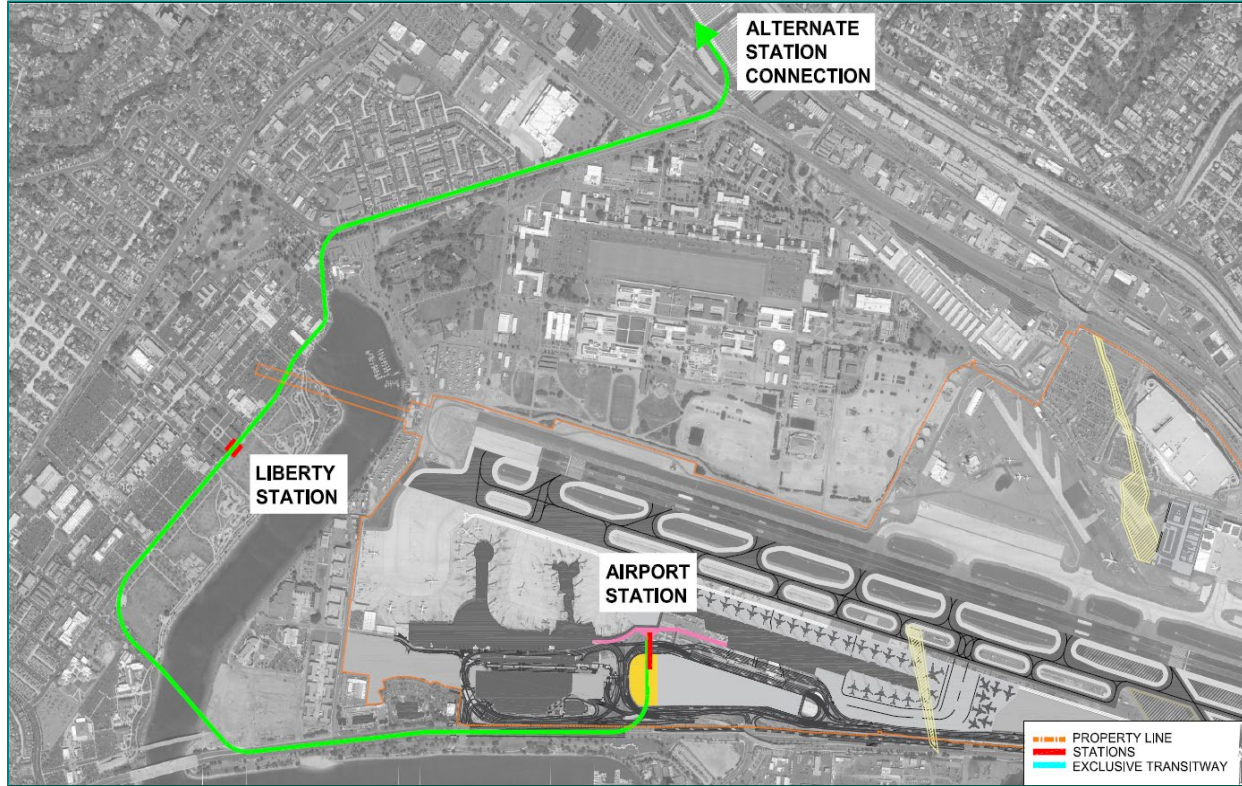
- Nationally-recognized transit firm, Lea & Elliott, was hired to inform ADP
- Goal was to preserve future opportunities to better connect transit
- Researched transit connections and their performance at other airports
- Identified conceptual transit alignments & station locations at SAN
- Strived to be technology agnostic



# Airport Development Plan

## Transit Integration

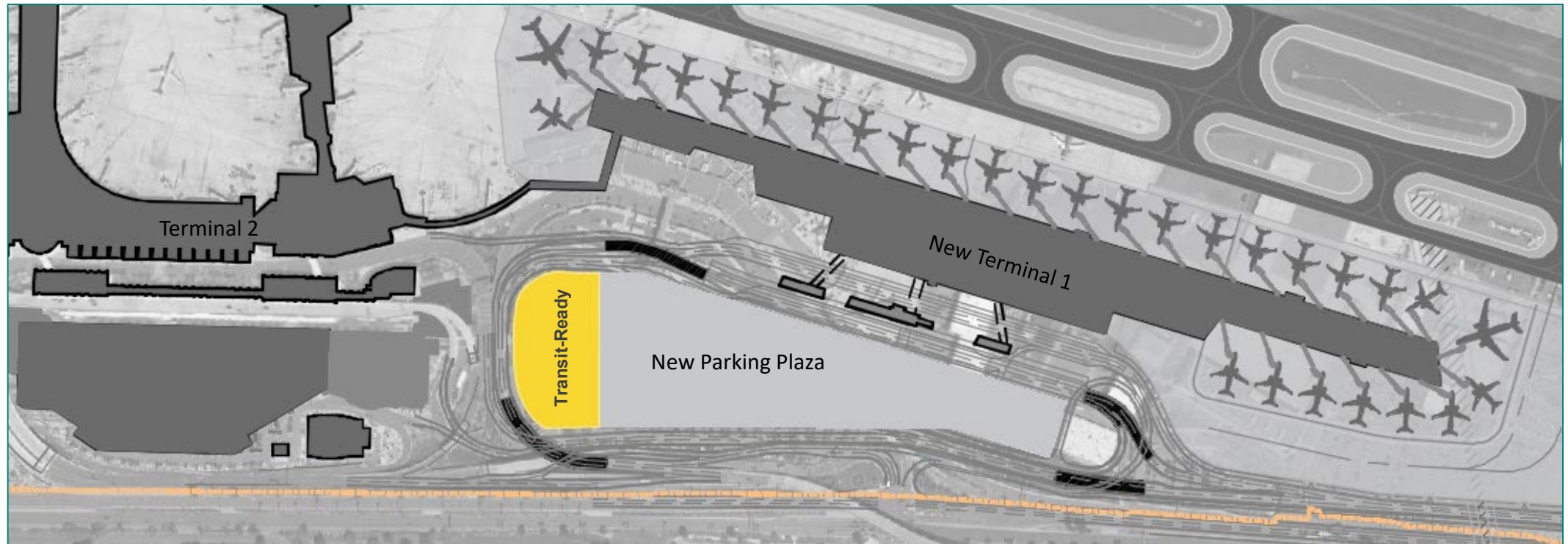
### L&E Conceptual Alignments & Station Locations



# Airport Development Plan

## Transit Integration

### Transit-Ready Area



**Proposed T1 Parking Plaza was reduced in size to create a “Transit-Ready Area,” which is approximately equidistant between existing T2 and new T1**

# Airport Development Plan

## Airline Operating & Lease Agreement

- A new industry-leading 10-year agreement with airlines in 2019 to support implementation of the ADP
- Included airline pre-approval for certain ground access improvements:
  - \$165 M - On-Airport Entry Road w/ Multi-Use Path
  - \$350 M - On & Off-Airport Transportation Projects\*

\*Non-Authority matching funds required to expend total amount

## Multi-Agency Memorandum of Understanding

- A new MOU in 2019 outlined the roles, responsibilities, and process for SAN, City, Port, and SANDAG to continue to collaborate on airport transit connectivity

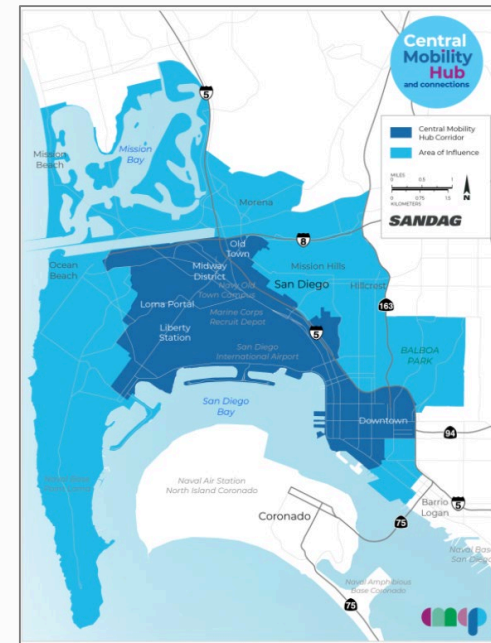


# Ongoing Collaboration w/ Other Agencies

- SAN staff participating in twice weekly meetings with SANDAG and other partners
- SAN coordinating engagement with FAA on transit connection alignment (RPZ, airspace, etc.)
- SANDAG continues to build off SAN's original alignment concepts through:

**Airport Connectivity Subcommittee (2019)**

**Central Mobility Hub (CMH) Comprehensive Multimodal Corridor Plan (Current)**



# Next Steps

- SANDAG conducting CEQA review of “Central Mobility Hub & Airport Transit Connection”  
**Proposed Project (CMH at OTC) & Two Alternatives (CMH at ITC or NHD Trolley)**  
**Draft EIR Released for Public Comment - December 2022 (Estimated)**
- SAN launching all-electric shuttle service to Old Town Transit Center in November 2021  
**Aligned with start of MTS Mid-Coast Trolley extension operations**



“Conceptual Transit Station Rendering” - SAN ADP Project Summary (Jun. 2019)

# Questions?

**SAN Public Transit Options**

[www.san.org/to-from/Public-Transportation](http://www.san.org/to-from/Public-Transportation)

**SANDAG Central Mobility Hub & Connections**

[sandag.mysocialpinpoint.com/cmhandconnections](http://sandag.mysocialpinpoint.com/cmhandconnections)



LET'S GO.



# External Relations & Air Service Update

**Hampton Brown**  
Vice President, Revenue  
Management & Innovation

**Jonathan Heller**  
Director, Communications

**Matt Harris**  
Director, Government Relations

July 28, 2021

# Agenda

- Achievements
- Airline Support Building
- Administration Building Re-Opening
- Air Service Update
- Government Relations Update
- Communications Update
- Questions?



# Achievements



## Kimberly Becker – President & CEO

- Named “Government CEO of the Year” by San Diego Business Journal.



## Brendan Reed – Director, Airport Planning & Environmental

- Co-chairing a new AAEE working group focused on Advanced Air Mobility.



## Brian D'Amico – Program Manager, Air Service Development & Marketing

- Appointed by San Diego Mayor and City Council to serve on the City of San Diego’s International Affairs Board.



## Federal Aviation Administration Grant

- \$16 million granted to the Airport Authority’s Quieter Home Program.



## California Coastal Commission Approval

- On June 10<sup>th</sup>, the CCC approved the proposed airside improvements that are associated with the New T1 project.

# Airline Support Building

Grand Opening Celebration – July 20, 2021



# Administration Building Re-Opening

On-site employees

Telecommuting employees

All employees back on-site  
September 13





# Air Service Update

# Aviation Industry Update

July 4<sup>th</sup> weekend holiday traffic hit new highs.

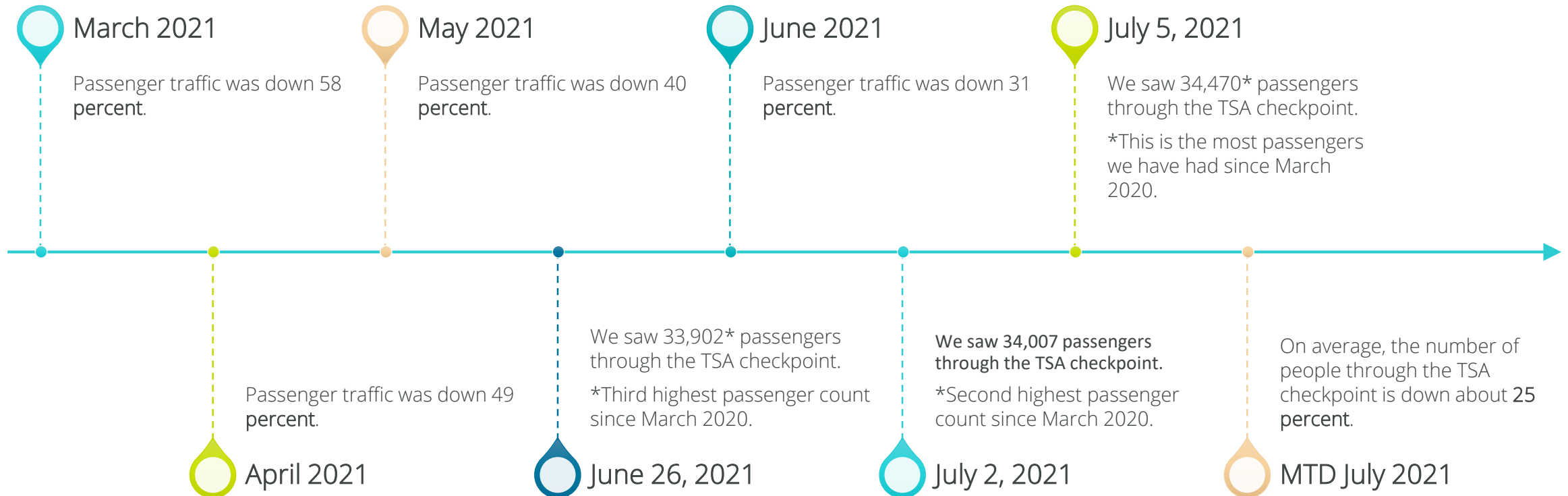
Executive order requires masks be worn on airplanes and in airports until September 13.

The FAA continues to fine unruly passengers.

Executive order requires international passenger entering the U.S. to produce a negative COVID-19 test and to quarantine.

As of August 9, fully vaccinated, discretionary travelers from the U.S. are welcome in Canada.

# SAN Passenger Snapshot





# New Air Service

## Alaska Airlines

- **New York City, New York** – began May 20, 2021.
- **Bozeman, Montana** – began May 20, 2021
- **Kalispell, Montana** – began May 21, 2021.
- **Santa Barbara, California** – began June 17, 2021.
- **Missoula, Montana** – began March 18, 2021.

## Allegiant Air

- **Mesa, Arizona** – service from May 27 to August 16, 2021.
- **Kalispell, Montana** – service from May 28 to August 16, 2021.
- **Pasco, Washington** – service from May 28 to August 16, 2021.
- **Bozeman, Montana** – service from June 3 to August 15, 2021.
- **Des Moines, Iowa** – service from July 1 to August 15, 2021.

## Southwest Airlines

- **Kahului, Maui** – began June 6, 2021.
- **Norfolk, Virginia** – began June 7, 2021.
- **Kona, Island of Hawaii** – began June 26, 2021.
- **Lihue, Kauai** – began June 26, 2021.
- **New Orleans, Louisiana** – resuming November 7, 2021.
- **Bozeman, Montana** – beginning November 23, 2021.

## Swoop

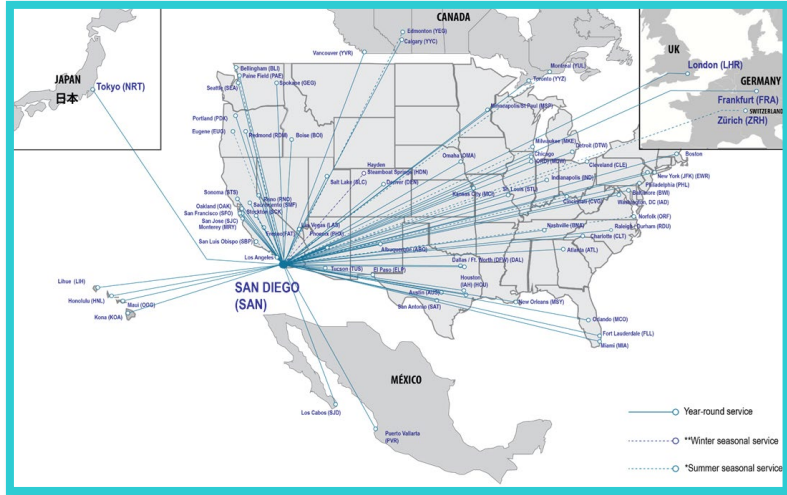
- **Edmonton, Alberta, Canada** – seasonal service from October 31, 2021 to April 28, 2022.

## Air Canada

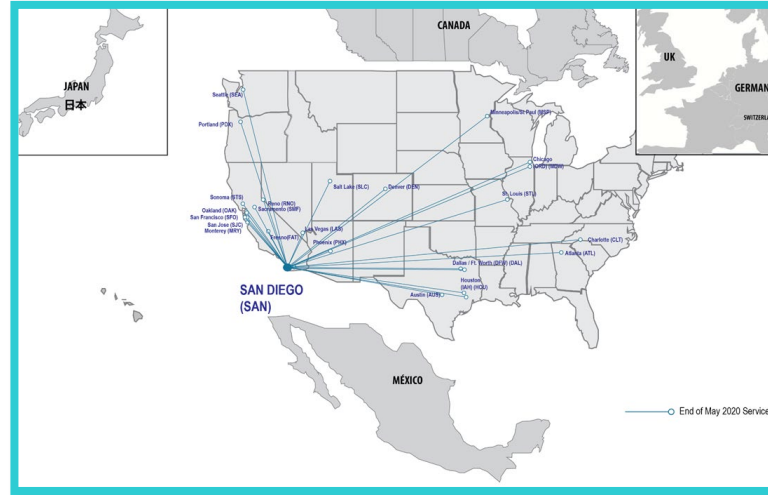
- **Vancouver, British Columbia, Canada** – resuming August 1, 2022.

# SAN Route Maps

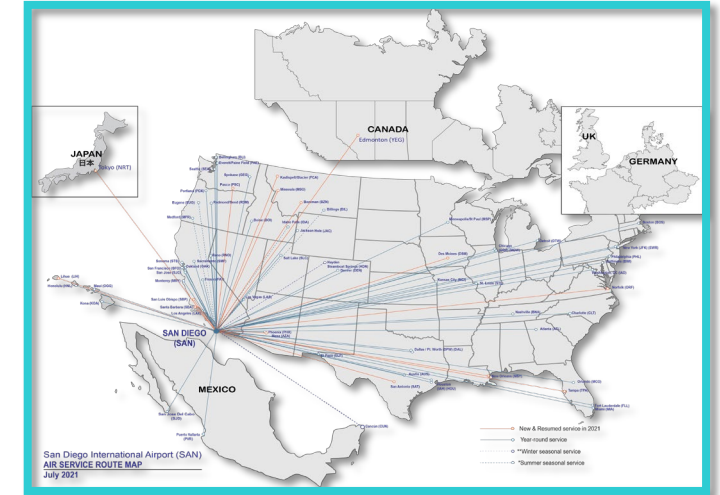
February 2020: 70 Destinations



May 2020: 27 Destinations



August 2021: 73 Destinations



# Air Service Priorities

## International



## North America



# Government Relations Update

## Connecting the world safely

We're raising the bar to bring you a safe and clean travel experience. Here's how you can join us:



**Practice social distancing:**  
Help out by spreading out



**Wear face coverings:**  
See a United representative if you need one



**Use the United app:**  
For a more touchless airport experience and up-to-date information

Learn more about our United CleanPlus commitment at [united.com/cleanplus](https://www.united.com/cleanplus)



A STAR ALLIANCE MEMBER



# Communications Update

## Southwest Airlines Offering Two Additional Flights to Hawaii

The new destinations include the Island of Hawaii and Kauai

By Karla Rendon-Alvarez - Published June 29, 2021 - Updated on June 29, 2021 at 12:49 pm



SOUTH KOHALA, KONA, HAWAII, UNITED STATES - (Photo by John S. Landev/LightRocket via Getty Images)

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LEADERSHIP APPROACH STRUCTURE INDUSTRY

## Dennis Probst Keeps Project SDIA on Time

Dennis Probst helps ambitious terminal expansion plans take off to transform San Diego International Airport



## San Diego airport sees busiest weekend since March 2020

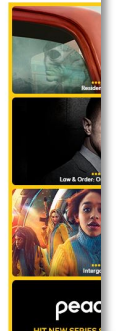


## Art Attack: San Diego Airport Hires Famed Designer for Terminal Makeover

Published March 18, 2021 - Updated on March 19, 2021 at 8:42 am



Officials from the San Diego International Airport announced this week that they hired a lead artist with an international resume to create a facade for the building to be constructed to replace Terminal 1.



## San Diego International Airport Goes Green

AIRLINES & AIRPORTS | LACEY PFALZ | JUNE 24, 2021



PHOTO: Planes landing and taking off at San Diego International Airport. (photo via Brianio/Stock/Getty Images Plus)

## Pandemic slashed San Diego airport revenue, but \$3B Terminal 1 project is still a go



Traffic at the San Diego International Airport was relatively light before last year's Thanksgiving holiday. Airport officials are expecting passenger volumes to continue growing this year and next. (Nelson C. Cepeda/The San Diego Union-Tribune)

# Media Coverage

- New air service
- James Carpenter Lead Artist for the New T1
- Record-breaking traffic numbers
- Environmental and suitability efforts
- FAA grant funding for QHP
- Cell phone lot re-opening
- Airline Support Building



Questions?

Thank You!