

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Catherine Blakespear  
Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Mark B. West

## **BOARD MEETING** **AGENDA**

Thursday, September 3, 2020  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building  
3225 N. Harbor Drive  
San Diego, California 92101

## Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

## President / CEO

Kimberly J. Becker

This meeting of the Board of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting electronically. In accordance with the Executive Order, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

### **Comment on Non-Agenda Items**

Public comments on non-agenda items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org), no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Authority Board and submitted into the written record for the meeting.

Public comments on agenda items received no later than 8:00 a.m. on the day of the meeting will be distributed to the Board and included in the record.

### **Comment on Agenda Items**

If you'd like to speak to the Board live during the meeting, please follow these steps to request to speak:

- **Step 1:** Fill out the online [Request to Speak Form](#) to speak during the meeting via teleconference. The form must be submitted by 4 p.m. the day before the meeting or by 4:00 p.m. the Friday before a Monday meeting. After completing the form, you'll get instructions on how to call in to the meeting.
- **Step 2:** Watch the meeting via the Webcast located at the following link, <https://stream1.sdcoe.net/wc/sdcraa090320/>

- **Step 3:** When the Board begins to discuss the agenda item you want to comment on, call in to the conference line, you will be placed in a waiting area. ***Please do not call until the item you want to comment on is being discussed.***
- **Step 4:** When it is time for public comments on the item you want to comment on, Authority Clerk staff will invite you into the meeting and unmute your phone. Staff will then ask you to state your name and begin your comments.

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>

### **REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS**

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or <mailto:clerk@san.org>. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

**CALL TO ORDER:**

**ROLL CALL:**

**PRESENTATIONS:**

**A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020:**

Presented by Scott Brickner, Chief Financial Officer

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:**  
Committee Members: Blakespear, Kersey (Chair), McNamara, Nickerson, Vann, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Cox, Kersey, Lloyd, Robinson, West (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling, Cox, Robinson, Schiavoni (Chair)
- **FINANCE COMMITTEE:**  
Committee Members: Blakespear, Kersey (Chair), McNamara, Schiavoni

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Schiavoni
- **ARTS ADVISORY COMMITTEE:**  
Committee Member: Robert H. Gleason

***LIAISONS***

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Dockery
- **PORT:**  
Liaisons: Boling (Primary), Cox, Robinson

- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Boling (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Schiavoni (Primary), West

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1- 15):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. **APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the July 9, 2020 regular Board meetings.
2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**  
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**



- 3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM JUNE 15, 2020 THROUGH AUGUST 9, 2020 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JUNE 15, 2020 THROUGH AUGUST 9, 2020:**  
RECOMMENDATION: Receive the report.  
**(Procurement: Jana Vargas, Director)**
- 4. SEPTEMBER 2020 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-0080, approving the September 2020 Legislative Report.  
**(Government Relations: Matt Harris, Director)**
- 5. BIENNIAL REVIEW AND AMENDMENT OF AUTHORITY CODE SECTION 2.30 – CONFLICTS OF INTEREST CODE:**  
RECOMMENDATION: Adopt Resolution No. 2020-0081, amending Authority Code Section 2.30 – Conflict of Interest Code.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**
- 6. APPOINTMENT OF AUTHORITY ADVISORY COMMITTEE MEMBERS:**  
RECOMMENDATION: Adopt Resolution No. 2020-0082, appointing members to the Authority Advisory Committee.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**
- 7. CONTINUE THE DECLARATION THE EXISTENCE OF A LOCAL EMERGENCY IN RESPONSE TO THE SERIOUS AND IMMINENT THREAT OF THE NOVEL CORONAVIRUS (COVID-19):**  
RECOMMENDATION: Adopt Resolution Number 2020-0083, confirming the Need to Continue the Declaration of a Local Emergency in response to COVID-19.  
**(Legal: Amy Gonzalez, General Counsel)**

## **CLAIMS**

### **COMMITTEE RECOMMENDATIONS**

- 8. ACCEPT THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020:**  
RECOMMENDATION: The Board is requested to accept the report.  
**(Scott Brickner, Vice President/CFO)**
- 9. ACCEPT THE AUTHORITY'S INVESTMENT REPORT AS OF JUNE 30, 2020:**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.  
**(Business and Financial Management: Geoff Bryant, Manager, Airport Finance)**

- 10. RENEWAL OF THE HEALTH & WELFARE BENEFITS PROGRAM FOR 2021:**  
RECOMMENDATION: Adopt Resolution No. 2020-0084, approving the Renewal of the Health and Welfare Benefits Program for 2021.  
**(Talent, Culture, & Capability: Monty Bell, Director)**

***CONTRACTS AND AGREEMENTS***

- 11. RESCIND RESOLUTION NO. 2018-0036 WHICH AUTHORIZED STAFF TO NEGOTIATE A LEASE WITH AVIATION FACILITIES COMPANY, INC. TO DESIGN, BUILD, FINANCE, OPERATE, MAINTAIN AND SUBLEASE AN AIR CARGO FACILITY:**  
RECOMMENDATION: Adopt Resolution No. 2020-0085, rescinding Resolution No. 2018-0036.  
**(Revenue Generation & Partnership Development: Hampton Brown, interim Vice President)**

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

- 12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL PROGRAM MANAGEMENT, STAFFING AND CONSULTING SERVICES AGREEMENT:**  
RECOMMENDATION: Adopt Resolution No. 2020-0086, approving and authorizing the President/CEO to execute an On-Call Program Management, Staffing and Consulting Services Agreement with Faithful+Gould, Inc., in an amount not-to-exceed \$3,000,000, for a term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO in support of the Major Maintenance Program, at San Diego International Airport.  
**(Facilities Management Department: David LaGuardia Director)**
- 13. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR QUIETER HOME PROGRAM PHASE 9, GROUP 12 WITH G&G SPECIALTY CONTRACTORS, INC.:**  
RECOMMENDATION Adopt Resolution No. 2020-0087, authorizing an increase in the President/CEO's change order authority for Quieter Home Program Phase 9, Group 12, with G&G Specialty Contractors, Inc., in the amount of \$8,054.14, to a new total contract value of \$1,295,559.60.  
**(Planning & Environmental Affairs: Brendan Reed, Director)**

**14. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 9, PROJECT NO. 381009, SEVENTEEN (17) SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TEN (10) HISTORIC AND ONE (1) NON-HISTORIC RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-0088, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,292,604.51 for Phase 10, Group 9, Project No. 381009, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.

**(Planning & Environmental Affairs: Brendan Reed, Director)**

**15. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL COMMISSIONING AUTHORITY CONSULTING SERVICES AGREEMENT AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-0089, approving and authorizing the President/CEO to negotiate and execute an On-Call Commissioning Authority Consulting Services Agreement with CriticalArc, for a term of five years, with the option for two one-year extensions, in an amount not-to-exceed \$9,000,000, in support of the Capital Improvement Program, Airport Development Plan, and other sustainability and facility operations initiatives at San Diego International Airport.

**(Airport, Design & Construction: Bob Bolton, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**16. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CONTRACT AND VALIDATION PHASE SERVICES AGREEMENT WITH TURNER-FLATIRON, A JOINT VENTURE, FOR DESIGN AND CONSTRUCTION OF AIRPORT DEVELOPMENT PLAN PACKAGE 1 – TERMINAL & ROADWAYS:**

RECOMMENDATION: Adopt Resolution No. 2020-0090, approving and authorizing the President/CEO to negotiate and execute (1) a Contract; and (2) a Validation Phase Services Agreement for validation phase services, design concept and documentation, early procurement work, and early construction in an amount not to exceed \$80,000,000 with Turner-Flatiron, a Joint Venture for design and construction of Airport Development Plan Package 1 Terminal and Roadways.

**(Development: Dennis Probst, Vice President & Chief Development Officer)**

**CLOSED SESSION:**

- 17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 18. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.  
United States District Court Case No. 18 CV2068 LAB MDD
- 19. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: M.W. Vasquez Construction Co. Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2019-00021
- 20. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority  
San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL
- 21. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Section 54956.9)  
Name of case: In re Hertz Global Holdings, Inc., Case No. 20-11219-MFW
- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 2
- 23. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 24. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 1

- 25. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS  
Number of potential cases: 1
- 26. CONFERENCE WITH LABOR NEGOTIATORS:**  
(Cal. Gov. Code section 54957.6)  
Agency designated representatives: Angela Shafer-Payne, Monty Bell, Lola Barnes, Greg Halsey, Rod Betts  
Employee organization: California Teamsters Local 911
- 27. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
(Government Code §54956.8)  
Property: 2554-2610 California Street, San Diego CA 92101  
Agency negotiator: Hampton Brown, Eric Podnieks  
Negotiating parties: Ryan King, Voit Estate Services  
Under negotiation: Price and terms of payment
- 28. THREAT TO PUBLIC SERVICES OR FACILITIES:**  
Consultation with: General Counsel and President/CEO

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at [clerk@san.org](mailto:clerk@san.org) prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

Revised 9/02/2020

# **September 3, 2020 Board Meeting**

## **Non-Agenda Public Comments**

**From:** [Edris](#)  
**To:** [SDCRAA clerk](#)  
**Subject:** Grandfathering  
**Date:** Monday, August 31, 2020 6:47:44 PM

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Mr. Russel I hope all is fine with you. Please read my non-agenda comments to the Board.

Good Morning to All,

***"Opportunities don't happen, you create them".***

As we the long serving cabbies are approaching January of 2021, and the Board is stubbornly has stuck to its unwise decision in regard to the airport's opening for all, we ask the Board to grant us Grandfathering. Right now we have two sets of stickers, one can operate 30 days a month and the second 15 days plus a few bonus 1/2 days. We like to reduce our work days for Grandfathering. We know you have stuck to your guns and have ignored us since April of this year, but we have served this airport long and have spent a good portion of our life here. Grandfathering is a good payback for our dedication and service.

***" Wisdom is not a product of schooling but of the lifelong attempt to acquire it" Einstein***

Thanks

Edris Wahab



**From:** [Keith Jones](#)  
**To:** [SDCRAA clerk](#)  
**Subject:** Re: Public Comment Form - [Subject]  
**Date:** Tuesday, September 1, 2020 12:48:47 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)

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Thank you. Here are my comments that are to be read:

"Good morning Chair Boling, esteemed members of the board of the SDCRAA, Ms. Becker, as well as SDCRAA leadership. My name is Keith B. Jones and I am the Owner of ACE PARKING. Hopefully you are in receipt of the letter I submitted to Ms. Boling and Ms. Becker dated September 1st, 2020. The purpose of ACE's letter is to acknowledge the fantastic teamwork and leadership in place with both the SDCRAA team and ACE team. If you haven't done so already, I encourage you to read about all the forward thinking incentives and cost cutting measures that our partnership quickly put into place in once we begin to see the effects COVID-19 was going to have on our airport. ACE is proud to be a locally founded parking and mobility company. As San Diegans, we need to help each and everyone of us get through this very tough economic time and times ahead. I pledge to you that ACE's commitment to the SDCRAA will never waiver and my loyalty to our partnership remains stronger than ever. Thank you for the opportunity to be of service"

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]



[Redacted]

**September 3, 2020 San Diego County Regional Airport Authority Board Meeting  
Non-Agenda Public Comment from Kamran Hamidi:**

Dear Airport Board Members,

Mr. Russell may be reading this public comment. Thank you as always to Mr. Russell and his staff for keeping meetings running smoothly, especially during COVID. Kamran Hamidi's comments sound even better in Tony Russell's voice.

Taxi MOAs expire on December 31. The Board may be awarding new MOAs before January 1. I want you to know there are major technological advancements for passengers in order to fix the many-many complex challenges with San Diego Airport taxis.

Thank you to Ms. Shafer-Payne & Board Members West, Lloyd, & Schiavoni for two years of planning and preparation.

The biggest change to the organization of airport taxis in nearly 40 years is coming up in 3 months.

Smart execution of good ideas in the next 3 months for new taxis, while maintaining grandfathered taxis, will be important to minimize chaos and give passengers the benefits of new technologies in San Diego. There are new technologies to respond to airport taxi passenger complaints, such as Mr. Zheng who was punched in the face in front of his wife and daughter upon arrival from Seattle, or the many hotel and airline pilot complaints. Now is the best time to systemically respond and put smart solutions into place.

We ask Board members, Ms. Becker, & Ms. Shafer-Payne to please continue industry outreach with Airport Dispatch and other companies which have solutions and have been waiting very patiently for years.

Regards,

Kamran Hamidi  
Airport Dispatch

P.S. Board Member West has the coolest interior design on Zoom/Cisco WebEx with the guitars over the windows. Please stay safe. -K. Hamidi

**From:** [tagabi@aol.com](mailto:tagabi@aol.com)  
**To:** [SDCRAA clerk](#)  
**Subject:** Airport taxi  
**Date:** Wednesday, September 2, 2020 3:56:47 PM

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A, Mustafa owner  
Cab #798  
DBA/ AM PM CAB  
I-858-232-4988

Dear Honorable board ;

Following my previous email regarding SD Airport opening to all taxi I would like to discuss with you a few important point in this regard . As far as we the cab drivers and owners at the SD airport have realized that there is no comprehensive plan that exists for 2021 opening to all city taxi cab. I don't want to go into the detail of the ambiguity and uncertainty. If you want to know I'm more than happy to explain those with you face to face, but I would like to itemize and discuss these points as follows.

1. There are 450 taxi cabs that operate at the airport every two days which means 225 taxis everyday under the schedule of sticker A & B, which every sticker operate 15 days a month. Now we pretend that in 2021 the airport will be open to all city taxi which so far no one knows the number of applicants and this is a big question mark for us. Therefore we propose to sacrifice 5 days of each day existing sticker to the benefit of new comers and existing taxi cab at the airport. A & B operate 10 days a month instead of 15 days since the numbers of new applicants are unknown. We assume 10 days work a month for newcomers is fair enough and good reward and airport taxi will operate under three sticker (A B C ) 10 days each.
2. Right of grandfathering for existing taxi at the airport has to be considered and should be paid attention to. It should not be forgotten that the existing cab owner's drivers have been allocated and spent almost all their working life at the SD airport and provide the best service as ambassadors of goodwill gesture to SD visitors and residence.
3. It is worth to mention that as a small business owner and spending almost all my life working as a cab driver and owner (since 1986 ) at the SD airport and my taxi co is my lifetime investment and retirement account. Please support the small businesses and don't let them go down in this COVID 19 situation.
4. I think it is important to get out of ambiguity and put moratorium on an application date to find out exactly how many applicants are interested to get in. Otherwise open door policy and no deadline for applicants doesn't look logical and suitable for management and could cause waste of time and a lot of problems in the future.

Those are my points of view regarding airport opening to all city taxi cabs. Hopefully the honorable board will consider them as a legitimate and fair proposal when they decide in this important matter. Thank you for your consideration.

Best Regard,

Abdullah Mustafa

## Heick Dustin

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**From:** SDCRAA clerk  
**Sent:** Thursday, September 3, 2020 8:02 AM  
**To:** Heick Dustin  
**Subject:** FW: Taxi drivers grandfathering

**From:** Zabiullah Qargha <zqargha62@yahoo.com>  
**Sent:** Wednesday, September 2, 2020 4:33 PM  
**To:** SDCRAA clerk <clerk@san.org>  
**Subject:** Taxi drivers grandfathering

Attention to Mr, Marc Nichols and the Board members of the Airport authority:  
This is Zabiullah Qargha ZA cab permit holder . I would like to share my idea about grandfathering. I have been working in this airport more then 20 years . I devote my time nights and days good wheater and bad weather and I invested my money to have a airport sticker for serve and transport the customers and to support my family. Since Uber and Lyft started doing busines in this airport cut our income about %60 . Now I am requesting from airport authorities and board members to grant us grandfathering. This job is my only income to support my family . Grandfathering will be dedication of our service in past 20 years. And addition I am not prepared to operate under option B.

Thank you so much

Best regards

ZABIULLAH QARGHA  
[Sent from Yahoo Mail on Android](#)

# Review of the Unaudited Financial Statements for the Fiscal Year Ended June 30, 2020



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

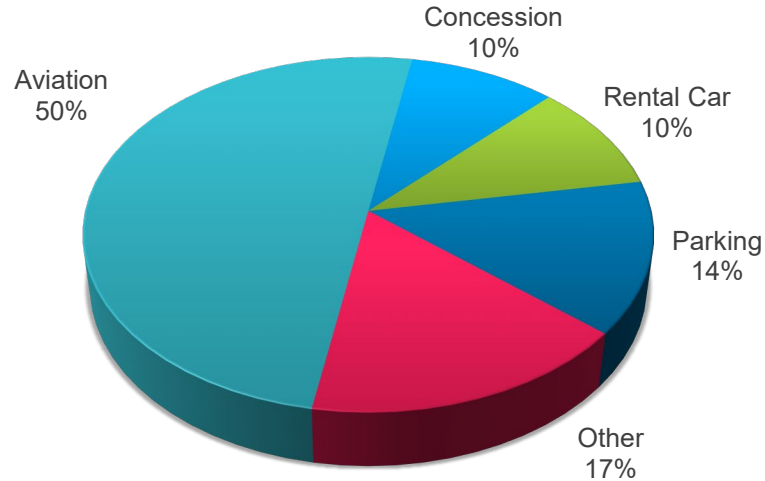
Presented by:  
Scott Brickner  
Chief Financial Officer

September 3, 2020

# Operating Revenues

## Fiscal Year Ended June 30, 2020 (Unaudited)

### Actual Operating Revenues by Percentage

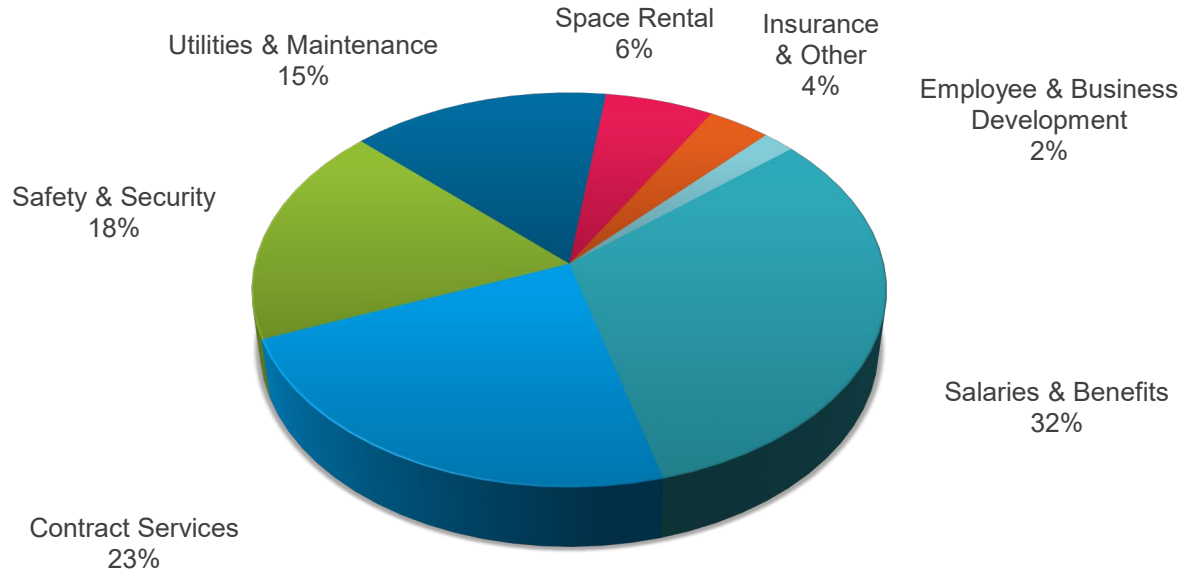


(in \$000s)	<u>Aviation Revenue</u>	<u>Concession Revenue</u>	<u>Rental Car Revenue</u>	<u>Parking Revenue</u>	<u>Other Revenue</u>	<u>Total Operating Revenue</u>
<b>Prior Year</b>	\$ 134,354	\$ 30,102	\$ 34,305	\$ 46,585	\$ 48,334	\$ 293,680
<b>Budget</b>	183,939	30,211	35,676	43,010	47,691	340,527
<b>Actual</b>	131,362	24,999	26,070	36,440	43,690	262,561
<b>Variance</b>	\$ (52,577)	\$ (5,212)	\$ (9,606)	\$ (6,570)	\$ (4,001)	\$ (77,966)

# Operating Expenses

## Fiscal Year Ended June 30, 2020 (Unaudited)

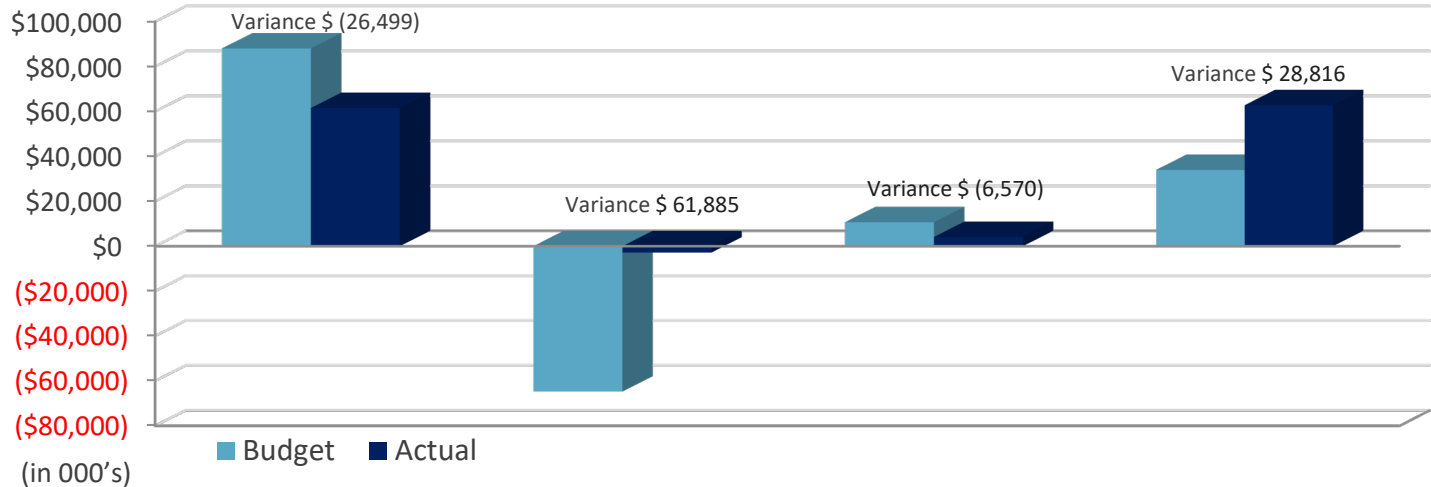
### Actual Operating Expenses by percentage



( in \$000s)	Salaries & Benefits	Contract Services	Safety & Security	Utilities & Maintenance	Space Rental	Insurance & Other	Employee & Business Dev.	Total Operating Expenses
Prior Year	\$ 49,578	\$ 49,903	\$ 31,397	\$ 26,630	\$ 10,191	\$ 5,845	\$ 3,675	\$ 177,219
Budget	52,533	47,994	34,004	27,574	10,191	7,076	4,419	183,791
Actual	51,736	37,542	29,457	24,294	10,207	5,893	3,000	162,129
Variance	\$ 797	\$ 10,452	\$ 4,547	\$ 3,280	\$ (16)	\$ 1,183	\$ 1,419	\$ 21,662

# Non-operating Revenue & Expenses

Fiscal Year Ended June 30, 2020 (Unaudited)

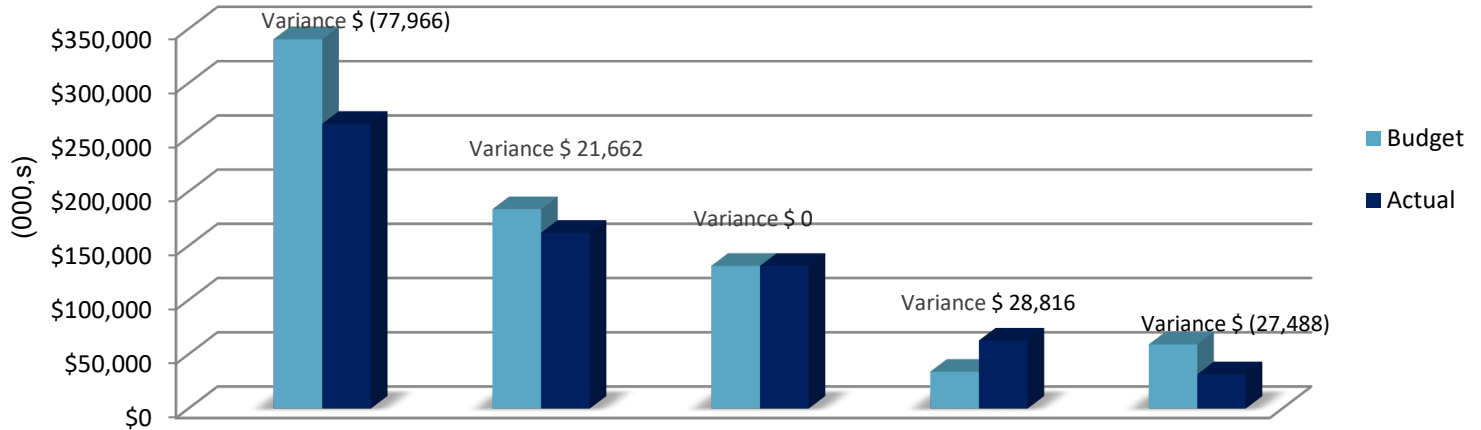


(in \$000s)	Passenger Facility Charge, Customer Facility Charge, & Quieter Home Program	Interest expense, interest income, & other non-operating revenue	Capital grant contributions	Total non-operating revenue, (net)
Prior Year	\$ 87,826	\$ (44,792)	\$ 8,213	\$ 51,247
Budget	88,043	(64,733)	10,642	33,952
Actual	61,544	(2,848)	4,072	62,768
Variance	\$ (26,499)	\$ 61,885	\$ (6,570)	\$ 28,816



# Financial Summary

Fiscal Year Ended June 30, 2020 (Unaudited)



(\$000s)	Total operating revenues	Total operating expenses	Depreciation	Total non-operating revenues, (net)	Change in Net Position
Prior Year	\$ 293,680	\$ 177,219	\$ 124,329	\$ 51,247	\$ 43,379
Budget	340,527	183,791	131,587	33,952	59,101
Actual	262,561	162,129	131,587	62,768	31,613
Variance	\$(77,966)	\$ 21,662	\$ 0	\$ 28,816	\$(27,488)

# Statement of Net Position as of June 30, 2020 (Unaudited)

## Assets (000's)

Total: \$2,935,026

Other Assets & Deferred Outflows  
(Long-term investments & note receivables)

\$302,629  
10%

Current Assets  
(Cash, investments & receivables)

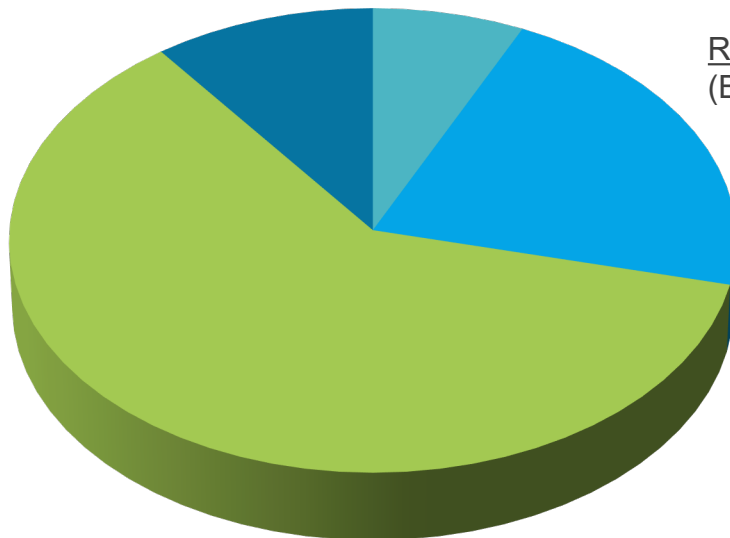
\$206,778  
7%

Restricted Assets  
(Bond proceeds/reserves, PFC & CFC)

\$636,912  
22%

Capital Assets, net  
(Land, building, runway,  
roadways & equipment)

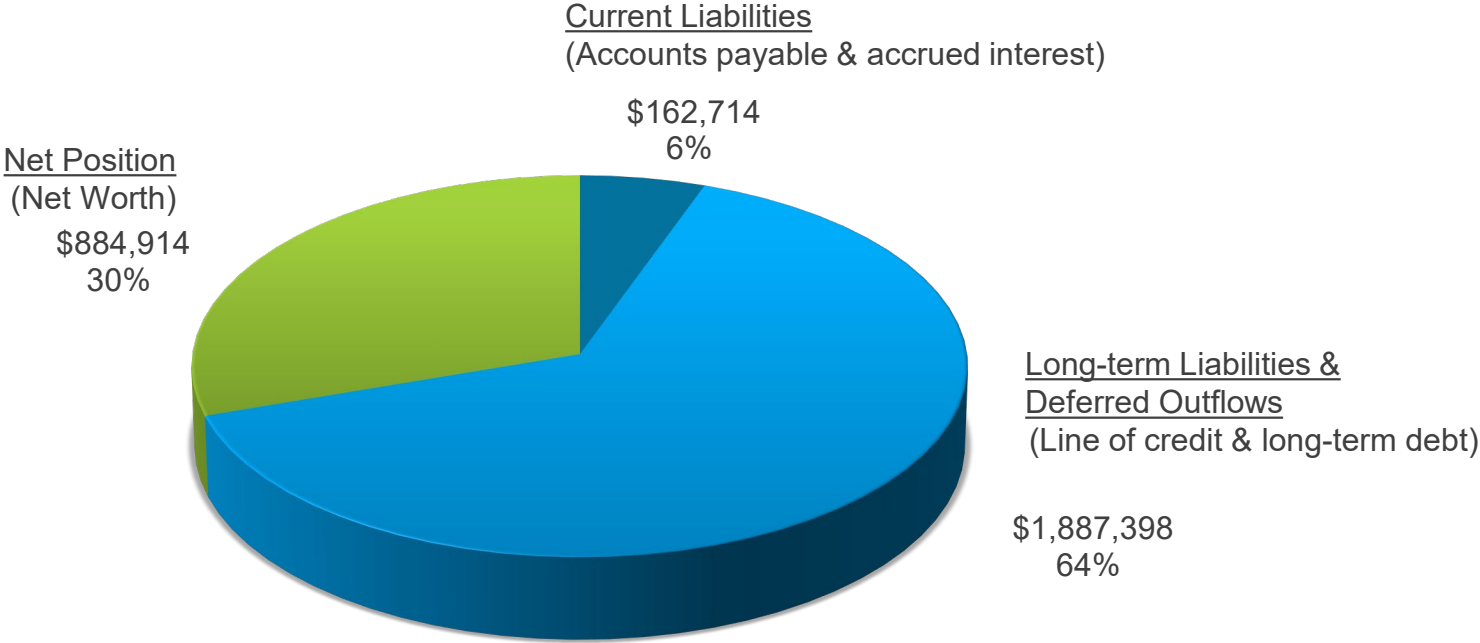
\$1,788,707  
61%



# Statement of Net Position as of June 30, 2020 (unaudited)

## Liabilities & Net Position (000's)

Total: \$2,935,026





Questions?



**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, JULY 9, 2020**  
**SAN DIEGO INTERNATIONAL AIRPORT**  
**BOARD ROOM**

**CALL TO ORDER:** Chairman Boling called the meeting of the San Diego County Regional Airport Authority Board to order at 9:03 a.m. on Thursday, July 9, 2020, electronically and via teleconference pursuant to Executive Order N-29-20 at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

**ROLL CALL:**

PRESENT: Board Members: Blakespear, Boling, Cox, Dallarda (Ex-Officio), Dockery (Ex-Officio), Kersey, Lloyd, McNamara, Robinson, Schiavoni, West

ABSENT: Board Members: Cox, Miller (Ex-Officio)

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Martha Morales, Assistant Authority Clerk I

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:** Board Member Kersey reported that the Committee's next meeting will be on September 10 where they will welcome a new Committee Member, Agnes Wong-Nickerson.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member West reported that the next Committee meeting will be on July 16. Chair Boling encouraged all Board Members to attend to stay up-to-date with the Capital Improvement Program.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** Board Member Schiavoni reported that the Committee met on June 25 in Closed Session.
- **FINANCE COMMITTEE:** Board Member Kersey reported that the Committee met on June 22 to review the Financial Statements and Investment Report as of May 30, 2020.

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:** None.

- **ART ADVISORY COMMITTEE:** Chris Chalupsky, Senior Manager, Art & Community Partnership, reported that the Arts Program continued to transition programming and projects in response to the pandemic. He reported that the Airport's current Temporary Art Exhibition has been extended through 2020 and that staff worked collaboratively with Procurement and Finance to amend the artist agreements at a savings to the Airport. He also reported that the Spring Performing Arts Residency group, Beck+Col have wrapped up their residency and that digital performance content from their final months is streamable on arts.san.org. He reported that the incoming artist Margaret Noble, who begins her residency this month, will explore sound installation performance art. He also reported that the Arts Program is working on a number of ADP public art solicitations to be released as an RFQ later this summer. He also reported that staff launched a series of interviews between our Airport Arts Ambassadors and artists with work in our collection, that reveal the stories behind the pieces and the artists. He reported that the videos allow the public virtual ways to experience the public art collection and that the videos can be found at arts.san.org. He also reported that the next Arts Advisory Committee meeting is tentatively scheduled for August 4 or 5.

## **LIAISONS**

- **CALTRANS:** Board Member Dallarda reported that at the height of the pandemic the traffic decreased as much as 50% on San Diego's state highways, but it is now at about 80% normal flow with some congestion starting. He also reported that CALTRANS has dedicated a portion of their staff to COVID-19 contact tracing.
- **INTER-GOVERNMENTAL AFFAIRS:** Matt Harris, Director, Government Relations reported that the House Transportation and Housing and Urban Development Appropriations Subcommittee gave its approval to the Fiscal Year 2021 Transportation-HUD Appropriations bill. He reported that the bill would provide full funding for the Airport Improvement Program (AIP) at \$3.35 billion and appropriate an extra \$500 million in general-fund revenue for additional AIP discretionary grants available to all size airports. He reported that the measure would also provide the FAA with \$2.5 billion for discretionary airport grants to respond to the COVID-19 emergency, including \$250 million specifically for airport sustainability projects. He reported that the bill now moves to the full committee for consideration. He also reported that staff continues to monitor news involving the next COVID-19 relief package; and that to date the negotiations involving the scope of the next bill have not begun. He also reported that last week, a U.S. Government interagency group issued a document that offers guidance to airports and airlines for implementing measures to mitigate the public health risks associated with COVID-19. He reported that the document, which was jointly developed by the U.S. Departments of Transportation, Homeland Security, and Health and Human Services identifies 11 measures that airports and airlines should implement across all operations and all phases of travel to, from, and within the United States. He reported that staff is reviewing

the document to ensure that our airport has adopted these measures to protect our employees and travelers at all stages of travel. He also reported that at the state level, the Governor signed a \$202 billion state budget that includes emergency pandemic funding, expanded unemployment aid and billions of dollars in cuts forced by the COVID-19 pandemic. He reported that the final budget avoided some immediate cuts in school funding and vital state programs by deferring billions of dollars in payments until later in year. He reported that the Administration is closely monitoring discussions on the federal level regarding another COVID-19 relief package that could include additional funds for states and local governments. He also reported that in June, staff continued outreach to elected officials, our public agency partners, and key regional stakeholders on the status of San Diego International Airport operations and health and safety efforts conducted by the Airport Authority.

- **MILITARY AFFAIRS:** Board Member Dockery reported that the 2020 Miramar Air Show has been cancelled. He reported that on June 20 the Air Station was successfully islanded using their internal micro grid and that in September they plan to island the Air Station under a full operational load. He reported that they are operating all of their services largely in-line with the State and County Guidelines for COVID-19.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

#### ***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:** Chairman Boling reported that the Board passed SANDAG's annual budget which included reduced revenue and expenses due to the impacts of COVID-19. She also reported that the Board heard and adjudicated the regional assessment plans with adoption of the final Regional Housing Needs Assessment Plan scheduled for July 10.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Schiavoni reported that the Committee received a presentation on the Comprehensive Multimodal Corridor Plans for 12 corridors throughout the region and that five of these have been designated as priority corridors. She reported that SANDAG's team is working to complete the plans for these corridors by summer 2021 using a policy, data, and collaboration-driven approach and that the next steps are stakeholder engagement and public outreach. She reported that the Committee also heard an overview of the current conditions and efforts underway to develop a long-term solution for the rail infrastructure along the rail corridor through the Del Mar area. She also reported that the Committee approved the FY 2021 Operating Budgets for the Metropolitan Transit System and North County Transit District; as well as received an update on the Regional Bikeway Program.

**CHAIR'S REPORT:** Chairman Boling expressed gratitude to Board Members for their continued flexibility in conducting virtual meetings and thanked Tony R. Russell, Director, Board Services/Authority Clerk, and the Board Services team for working with Board Members to ensure that virtual meetings work for everyone. She also reported that live public comment will be available for the first time during the July 9 Board and ALUC Meetings. She also reported that the next step is to focus on when and how Board Members and Authority staff will return to in-person meetings and that they are reviewing the logistics and legal requirements in order to accomplish this safely. She reported that the goal is to keep everyone safe while allowing the public to personally speak to members of the Board if they desire. She reported that, as Airport Authority Board Members, the hope is that the public will have confidence in traveling through the Airport, so holding in-person meetings will show that the Board Members have confidence in the efforts that the Authority has made in keeping everyone safe. She also reported that the Airport Development Plan recently reached a milestone, the interview panel conducted interviews for a Design/Build firm, thereby completing the final step in the thorough RFQ/RFP engagement process for the Terminal & Roadways Project. She reported that the panel will bring a recommendation regarding award of this contract to the regular Board meeting on September 3. She also reported that as the Authority continues to move forward with the ADP process, they are carefully evaluating all aspects of the project along the way given the COVID-19 pandemic and related financial challenges and that the Authority has built-in opportunities to slow down, speed up, or even stop work altogether. She reported that at the end of June, the Facilities Management Department and Procurement teams moved to the new buildings located along Admiral Boland Way next to the Rental Car Center.

**PRESIDENT/CEO'S REPORT:** Kim Becker, President/CEO, reported that Terminal 2 East opened back up as of July 8. She also reported that American Airlines and Alaska Airlines have moved back to their check-in and ticketing operations, TSA opened the passenger and screening operations and that many concessions have re-opened with limited operating hours while some concessions remain closed. She reported that the Authority is working with concession partners to identify future opportunities to re-open or extend hours as passenger levels dictate. She also reported that the Authority received 67,500 cloth masks from FEMA to be distributed and used by SAN essential workers, including employees of airlines, concessionaires, and other tenants and that the Authority anticipates receiving an additional 1.2 million face coverings for distribution to passengers. She also reported that Twenty-nine tenant employees and one Airport Authority employee have tested positive for COVID-19 and that the Authority has followed Center for Disease Control (CDC) protocols for informing staff and tenants as well as cleaning and sanitizing work areas of infected employees. She also reported that passenger numbers have continued rise over the last month. She reported that in June, the number of people through the Transportation Security Administration (TSA) checkpoint was down about 82 percent from last year. She also reported that the Authority saw 12,630 passengers through the TSA check during one day, which is a record for the pandemic, but still a third of pre-pandemic numbers. She also reported that most SAN flights are to large regional origin-destination markets or hubs and that International travel to and from San Diego is still severely restricted. She reported that in June, Alaska Airlines resumed Los Cabos, making it the only international service currently offered from SAN. She also reported that, domestically, Allegiant Air launched



new seasonal flights to previously unserved destinations across the U.S. in June and JetBlue recently announced they will add once daily, nonstop service to Newark Liberty International Airport beginning August 6. She also reported that the Authority has launched a “Let’s Go Safely” campaign, aimed at informing and reassuring passengers and highlighting the health and safety measures we’ve implemented in the terminals. She reported that the campaign has a new webpage – [san.org/gosafely](http://san.org/gosafely) – which provides passengers with information on how to prepare for their trip, what to expect, COVID-19 resources, and frequently asked questions. She also reported that many of the health and safety measures have been highlighted at many local media outlets as part of a targeted media outreach strategy. She reported that these stories were all very positive helping spread this important information to thousands of San Diegans.

**NON-AGENDA PUBLIC COMMENT:** Tony R. Russell, Authority Clerk, reported that all non-agenda public comments received by the Authority Clerk via e-mail were sent to the Board. He read the following comments into the record.

EDRIS WAHAB, requested that the Board postpone opening the airports to all taxis to allow time for the current permit holders to recover from the impacts of COVID-19.

ABEL SEIFU, requested that the Board postpone opening the airports to all taxis.

RAY SALEHI, requested that the Board add an item to the agenda to postpone opening airport permits to all taxi cabs.

**CONSENT AGENDA (Items 1-9):**

**ACTION: Moved by Board Member Schiavoni and seconded by Board Member West to approve the Consent Agenda. Motion carried by the following votes: YES – Blakespear, Boling, Kersey, Lloyd, McNamara, Robinson, Schiavoni, West; NO – None; ABSENT – Cox; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the May 21, 2020 special closed session and the May 21, 2020 special and June 4, 2020 regular Board meetings.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MAY 11, 2020 THROUGH JUNE 14, 2020 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MAY 11, 2020 THROUGH JUNE 14, 2020:**

RECOMMENDATION: Receive the report.

- 4. JULY 2020 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-0072, approving the July 2020 Legislative Report.

***CLAIMS***

***COMMITTEE RECOMMENDATIONS***

***CONTRACTS AND AGREEMENTS***

- 5. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SOLE SOURCE AGREEMENT WITH RUNWAY SAFE, INC., FOR ENGINEERED MATERIAL ARRESTING SYSTEM MATERIALS AND ON-SITE SERVICES AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-0073, approving and authorizing the President/CEO to execute a sole source agreement with Runway Safe, Inc., for Engineered Material Arresting System Materials and on-site services, in an amount not-to-exceed \$9,805,058, in support of Project No. 104281, Upgrade Energy Mass Arresting System (EMAS) at San Diego International Airport.
- 6. APPROVE AND AUTHORIZE THE AWARD OF A CONTRACT TO HAZARD CONSTRUCTION COMPANY FOR UPGRADE ENERGY MASS ARRESTING SYSTEM AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-0074, awarding a contract to Hazard Construction Company, in the amount of \$2,414,650 for Project No. 104281, Upgrade Energy Mass Arresting System (EMAS) at San Diego International Airport.
- 7. APPROVE AND AUTHORIZE THE AWARD OF A CONTRACT TO GRANITE CONSTRUCTION COMPANY FOR REHABILITATE APRON PAVEMENT AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-0075, awarding a contract to Granite Construction Company, in the amount of \$3,636,636 for Project No. 104278, Rehabilitate Apron Pavement at San Diego International Airport.
- 8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO AWARD A PURCHASE ORDER FOR CISCO HARDWARE AND MAINTENANCE SERVICES:**  
RECOMMENDATION: Adopt Resolution No. 2020-0076, approving and authorizing the President/CEO to award a Purchase Order to Logicalis, Inc., to provide network hardware and maintenance services in support of the approved AVSEC Network Redesign Capital Improvement Project 104254.

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

**9. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 8, PROJECT NO. 381008 FIFTY-ONE (51) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON FIFTY (50) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-0077, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,744,756.23 for Phase 10, Group 8, Project No. 381008, of the San Diego County Regional Airport Authority's Quieter Home Program.

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT FOR CONTRACT SECURITY SERVICES:**

Clint Welch, Director, Aviation Security & Public Safety, provided a presentation on the Approval of the Agreement for Contract Security Services that included RFP Background and Process, Criteria for Proposals, Shortlist Selection, Criteria for Interviews, Final Evaluation Panel Rankings, Respondent Proposed Fees and Background of Global Aviation Management Group, Inc.

In response to Board Member West's concern about interactions between Air Traffic Officers (ATO) and the public with respect to current events, Angela Shafer Payne, Vice President and Chief Operating Officer, stated that the Authority is mindful of current events and has continued ongoing training on de-escalation and appropriate public engagement.

RECOMMENDATION: Adopt Resolution No. 2020-0078, approving and authorizing the President/CEO to execute an Agreement with Global Aviation Management Group, Inc., for contract security services in an amount not-to-exceed forty million dollars (\$40,000,000) for a term of three (3) years, with the option of four (4) one-year extensions at the sole discretion of the President/CEO and an additional not-to-exceed one-hundred eight (108) days to the first one-year term of the Agreement for service transition at no cost to the Authority.

**ACTION: Moved by Board Member Robinson and seconded by Board Member West to approve the staff's recommendation. Motion carried by the following votes: YES – Blakespear, Boling, Kersey, Lloyd, McNamara, Robinson, Schiavoni, West; NO – None; ABSENT – Cox; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

*The Board recessed at 9:43 a.m. and reconvened at 9:45 a.m.*

**CLOSED SESSION:** The Board recessed into Closed Session at 9:46 a.m. to discuss Items 16, 25, 26 and 27.

- 14. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 15. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.  
United States District Court Case No. 18 CV2068 LAB MDD
- 16. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: M.W. Vasquez Construction Co. Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2019-00021
- 17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority  
San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL
- 18. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Section 54956.9)  
Name of case: In re Hertz Global Holdings, Inc., Case No. 20-11219-MFW
- 19. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 2
- 20. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 1

- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS  
Number of potential cases: 1
- 23. CONFERENCE WITH LABOR NEGOTIATORS:**  
(Cal. Gov. Code section 54957.6)  
Agency designated representatives: Angela Shafer-Payne, Monty Bell, Lola Barnes, Greg Halsey, Rod Betts  
Employee organization: California Teamsters Local 911
- 24. THREAT TO PUBLIC SERVICES OR FACILITIES:**  
Consultation with: General Counsel and President/CEO
- 25. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: President/Chief Executive Officer
- 26. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: General Counsel
- 27. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: Chief Auditor

**REPORT ON CLOSED SESSION:** The Board reconvened into Open Session at 11:40 a.m. Amy Gonzalez, General Counsel, reported that in regards to Item 16, the Board authorized settlement of the litigation in the amount of \$29,296.45, which was approved 8-0-1 with Board Members Blakespear, Boling, Kersey, Lloyd, McNamara, Robinson, Schiavoni, and West voting YES, noting Board Member Cox as ABSENT.

Board Member Schiavoni reported that the Board reviewed the performance of the President/CEO, General Counsel, and Chief Auditor and had reports to provide for Item 11, 12, and 13.

**NEW BUSINESS (CONTINUED):**

**11. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE PRESIDENT/CEO:**

Board Member Schiavoni reported that the Board gave the President/CEO a positive performance evaluation, that the Board is taking a fiscally prudent approach and that there is no recommendation for an increase in salary or bonus at this time. She also reported that the contract with the President/CEO has renewed as of July 1 on its existing terms.

RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the President/Chief Executive Officer.

**12. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE GENERAL COUNSEL:**

Board Member Schiavoni reported that the Board gave the General Counsel a positive performance evaluation, that the Board is taking a fiscally prudent approach and that there is no recommendation for an increase in salary or bonus at this time. She also reported that the contract with General Counsel has renewed as of July 1 on its existing terms.

RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the General Counsel.

**13. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE CHIEF AUDITOR:**

Board Member Schiavoni reported that the Board gave the Chief Auditor a positive performance evaluation, that the Board is taking a fiscally prudent approach and there is no recommendation for an increase in salary or bonus at this time. She also reported that the contract with the Chief Auditor has renewed as of July 1 on its existing terms.

RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the Chief Auditor.

**GENERAL COUNSEL REPORT:** None.

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:** None.

**BOARD COMMENT:** None.

**ADJOURNMENT:** The meeting adjourned at 11:42 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT  
AUTHORITY BOARD THIS 3RD DAY OF SEPTEMBER, 2020.

ATTEST:

\_\_\_\_\_  
TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

\_\_\_\_\_  
AMY GONZALEZ  
GENERAL COUNSEL

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Acceptance of Board and Committee Members Written Reports on Their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution**

### **Recommendation:**

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

### **Background/Justification:**

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

### **Fiscal Impact:**

Board and Committee Member Compensation is included in the FY 2021 Budget

### **Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

#### **Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

#### **Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business



**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. Section 15378. This Board action is not a "project" subject to CEQA. Pub. Res. Code Section 21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act, Pub. Res. Code Section 30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>		<b>July 1-31, 2020</b>
<b>Board Member Name:</b>		Catherine Blakespear
<b>Date:</b>		7/31/20
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/9/2020 9:00 a.m.-1:00 p.m. Teleconference	Board/ALUC Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/17/2020 2:00-3:00 p.m. Skype	Executive and General Counsel Board Orientation
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/17/2020 3:00-4:30 p.m. Skype	Development Division Board Orientation
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/21/2020 1:00-2:00 p.m. Skype	Finance Division Board Orientation
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/21/20 2:00-3:00 p.m. Skype	Operations Division Board Orientation
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/21/20 3:00-4:00 p.m. Skype	Revenue Management Innovation Board Orientation
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Catherine Blakespear Digitally signed by Catherine Blakespear  
 Date: 2020.07.31 13:29:04 -07'00'



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	August 1 - 27, 2020	
<b>Board Member Name:</b>	Catherine Blakespear	
<b>Date:</b>	8/27/20	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	August 24, 2020 9:00 -11:00 a.m. Microsoft Teams	Executive-Finance Committee Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Catherine Blakespear Digitally signed by Catherine Blakespear  
Date: 2020.08.27 11:06:51 -0700'



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> JULY, 2020		
<b>Board Member Name:</b> C. APRIL BOLING		
<b>Date:</b> 7/31/2020		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/09/20 9:00 VIA TELEPHONE	Board/ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/10/20 10:00 VIA VIDEO CONFERENCE	SANDAG BOD Policy Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/16/20 11:00 VIA VIDEO CONFERENCE	CIPOC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/24/20 10:00 VIA VIDEO CONFERENCE	SANDAG BOD Business Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 





## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	AUGUST, 2020	
<b>Board Member Name:</b>	C. APRIL BOLING	
<b>Date:</b>	8/28/2020	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/14/20 10:00 VIA VIDEO CONFERENCE	SANDAG BOD Policy Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/24/20 9:00 VIA VIDEO CONFERENCE	Executive Finance Comm. Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/27/20 9:00 VIA VIDEO CONFERENCE	Exec./Personnel & Comp. Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Board Member Event/Meeting/Training Report Summary**  
 Period Covered: JULY 1-31, 2020

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualify for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2009-0149R. Unless attending a Board or Board Committee meeting held pursuant to the Brown Act, attendance must be pre-approved prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Tony Russell, Authority Chief Clerk.

BOARD MEMBER NAME: (Please print)		DATE OF THIS REPORT:
GREG COX		JULY 29, 2020
TYPE OF MEETING	DATE/TIME/LOCATION OF EVENT/MEETING/TRAINING	SUMMARY AND DESCRIPTION OF THE EVENT/MEETING/TRAINING
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: JULY 16, 2020 Time: 11:00am Location: ZOOM CALL	CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE SPECIAL BOARD MEETING
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	

I certify that I was present for at least half of the time set for each meeting, event and training listed herein.

Signature: Greg Cox



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Board Member Event/Meeting/Training Report Summary**

Period Covered: AUG 1-31 2020

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualify for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2009-0149R. Unless attending a Board or Board Committee meeting held pursuant to the Brown Act, attendance must be pre-approved prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Tony Russell, Authority Chief Clerk.

BOARD MEMBER NAME: (Please print)		DATE OF THIS REPORT:
GREG COX		AUGUST 27 2020
TYPE OF MEETING	DATE/TIME/LOCATION OF EVENT/MEETING/TRAINING	SUMMARY AND DESCRIPTION OF THE EVENT/MEETING/TRAINING
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: <u>AUG. 27, 2020</u> Time: <u>9:00 am</u> Location: <u>ZOOM CALL-IN</u>	<u>EXECUTING PERSONNEL &amp; COMPENSATION COMMITTEE MEETING</u> <u>SPECIAL BOARD MEETING</u>
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2009-0149R	Date: Time: Location:	

I certify that I was present for at least half of the time set for each meeting, event and training listed herein.

Signature: \_\_\_\_\_

*Greg Cox*



SAN DIEGO  
INTERNATIONAL  
AIRPORT

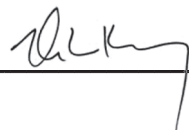


**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> July 2020		
<b>Board Member Name:</b> Mark Kersey		
<b>Date:</b> 8/4/20		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/9/2020 9:00 AM Teleconference	BOD/ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/16/2020 11:00 AM Teleconference	CIPOC
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:  \_\_\_\_\_

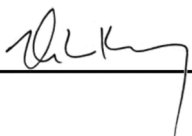


**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

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<b>Period Covered:</b> August 2020	
<b>Board Member Name:</b> Mark Kersey	
<b>Date:</b> 8/27/20	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/24/2020 9:00 AM Teleconference
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

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<b>Period Covered:</b> July - August 2020	
<b>Board Member Name:</b> Paul McNamara	
<b>Date:</b> 8/27/20	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/9/2020/0900/Zoom Board/ALCU Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/16/2020/0900/Zoom CIP Oversight Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/24/2020/0900/Zoom Exec-Finance Committee Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Paul McNamara Digitally signed by Paul McNamara Date: 2020.08.27 12:55:42 -0700'



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>		
<b>Board Member Name:</b>		Robinson
<b>Date:</b>		7/1/20
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/9/20 Microsoft Session	SDCRAA BD + ALUC Mtg
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/16/20 Microsoft Mtg.	CIPOC Mtg
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/22/20 Microsoft Mtg	Advisory Comm. Mtg
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: P. E. Tol

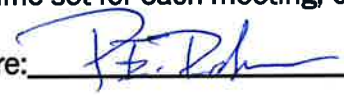


**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>		
<b>Board Member Name:</b>		Robinson
<b>Date:</b>		8/1/20 - 8/27/20
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	9:00 a.m. - 8/24/20 MicroSoft Meeting	Exec. Finance Comm. mtg's
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/27/20 9:00 a.m. MicroSoft mtg	EPCA mtg's
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 



## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	7/7/2020-8/28/2020	
<b>Board Member Name:</b>	Johanna S. Schiavoni	
<b>Date:</b>	8/28/20	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/7/2020, 5:00pm, 6:00pm	Teleconferences with General Counsel A. Gonzalez and CEO Kim Becker
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/8/2020, 2:00pm	Teleconference with Chief Auditor L. Parravano
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/9/2020, 9:00am, virtual meeting	SDCRAA Board Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/17/2020, 8:30am, virtual meeting; 10:00am virtual meeting	SANDAG Transportation Committee; Joint meeting of the SANDAG Transportation, Regional Planning, and Borders Committees
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/22/2020, 9:00am	SDCRAA Advisory Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/7/2020, 9:00am	SANDAG Transportation Committee; Joint meeting of the SANDAG Transportation, Regional Planning, and Borders Committees
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	8/11/2020, 3:00pm	Telephonic meeting with General Counsel A. Gonzalez and staff
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/24/2020, 9:00am	SDCRAA Finance Committee Meeting

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: \_\_\_\_\_




SAN DIEGO  
 COUNTY  
 REGIONAL  
 AIRPORT  
 AUTHORITY

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	8/26/2020-8/28/2020	
<b>Board Member Name:</b>	Johanna S. Schiavoni	
<b>Date:</b>	8/28/20	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	8/26/2020, 3:30pm	Virtual meeting with General Counsel A. Gonzalez and staff
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/27/2020, 9:00am	Executive Personnel and Compensation Committee
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	8/28/2020, 9:00am	Attend virtual meetings of San Diego Women's Week on behalf of SDCRAA
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	August	
<b>Board Member Name:</b>	Mark West	
<b>Date:</b>	8/27/20	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Date: Aug., 7 2020 Time: 12-2 pm Location:Microsoft Teams	NASNI ALUCP Briefing
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Date:Aug., 24, 2020 Time: 9-11 am Location:MS Teams	Special Board and Exec. - Finance mtg
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: mark west Digitally signed by mark west  
Date: 2020.06.23 11:29:25 -07'00'

## STAFF REPORT

Meeting Date: **SEPTEMBER 3, 2020**

### Subject:

**Awarded Contracts, Approved Change Orders from June 15, 2020 through August 9, 2020 and Real Property Agreements Granted and Accepted from June 15, 2020 through August 9, 2020**

### Recommendation:

Receive the Report.

### Background/Justification:

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

### Fiscal Impact:

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission. Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

### Authority Strategies/Focus Areas:

This item supports one or more of the following:

#### Strategies

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business



**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

**Prepared by:**

JANA VARGAS  
DIRECTOR, PROCUREMENT

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020

New Contracts

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
6/19/2020		Stone Paper Scissors	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2021
6/19/2020		Naseem Navab-Gojrati	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2021
6/19/2020		Catherine Chiu Phillips	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2021
6/23/2020		Judith Christensen	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2022
6/24/2020		Elyce Jenkins	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2021
7/1/2020		Kathleen E. Ruiz	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2022
7/8/2020		Beliz Iristay	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2022
7/9/2020		CPM LTD dba Manpower Temporary Services	This Contractor will provide for emergency COVID-19 health screening of anyone entering any Authority business locations for the San Diego County Regional Airport Authority.	Informal RFQ	Talent, Culture & Capability	\$200,000.00	1/12/2021
8/6/2020		Ingram Ober & Marisol Rendon-Ober	The Artist will participate in the "Make Yourself at Home" Exhibition at San Diego International Airport.	RFQ	Customer Experience Design & Innovation	\$600.00	7/1/2021

**Attachment "A"****AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020****New Contracts Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
6/24/2020		Federal Aviation Administration	This Contract was approved by the Board at the May 7, 2020 Board Meeting. Since the FAA is the owner of the equipment near the EMAS, they must approve all activities and have oversight to eliminate any negative impact to their equipment. This Contractor will provide services for the Engineered Materials Arresting System (EMAS) removal and replacement project.	Sole Source	Airside & Terminal Operations	\$214,355.61	6/30/2021
8/6/2020		WorldPay, LLC	This Contract was approved by the Board at the May 7, 2020 Board Meeting. The Contractor will provide merchant credit card services to the San Diego County Regional Airport Authority.	RFP	Finance & Risk Management	\$16,000,000.00	8/31/2025

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
6/22/2020		A&D Fire Sprinklers, Inc.	The 1st Amendment extends the term of the agreement by one (1) year and revises the scope of work and compensation to include additional facilities and to revise system quantities for the inspection, testing and certification of fire protection systems at the San Diego International Airport. There is no increase in total compensation.	Facilities Management	\$980,000.00	\$0.00	0%	\$980,000.00	7/31/2021
6/23/2020		Aaron Glasson	The 1st Amendment extends the term of the agreement by ninety (90) days. There is no increase in total compensation. The Artist was commissioned for Artwork for the "Admiral Boland Way Mural" at San Diego International Airport.	Customer Experience Design & Innovation	\$5,500.00	\$0.00	0%	\$5,500.00	8/30/2020
6/24/2020		Cheryl de Mollerat du Jeu (Sorg)	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
6/24/2020		Rebecca Webb	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
6/29/2020		Ingrid Leyva Vazquez	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
6/29/2020		Timothy Murdoch	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
6/29/2020		Terri Hughes-Oelrich	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
6/29/2020		Perry Vasquez	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
6/29/2020		Keith Skretch	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
7/1/2020		Kline E Swonger	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
7/1/2020		John Brinton Hogan	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
7/1/2020		Matthew Thayer Rich	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
7/15/2020		Sasha Koozel Reibstein	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
7/16/2020		Scott Joseph Polach	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
7/24/2020		Adriene Hughes	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
7/31/2020		Jane Brucker	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
8/4/2020		La Jolla Country Day School	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
8/4/2020		William F. Feeney	The 1st Amendment increases the total maximum amount by \$300.00 and extends the term one (1) year. The Artist is participating in the "2019 Temporary Exhibition: Force of Nature" at San Diego International Airport.	Customer Experience Design & Innovation	\$500.00	\$300.00	60%	\$800.00	7/31/2021
8/6/2020		Kerianne Quick	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
8/6/2020		Eleanor Greer Garcia Mazzini	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020**

**Amendments and Change Orders**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description of Change</b>	<b>Owner</b>	<b>Previous Contract Amount</b>	<b>Change Order Value (+ / -)</b>	<b>Change Order Value ( % ) (+ / -)</b>	<b>New Contract Value</b>	<b>New End Date</b>
8/6/2020		Elyce Jenkins	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
8/6/2020		Cheryl A. Tall	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
8/6/2020		Michael Chang	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022
8/6/2020		Catherine Chiu Phillips	The 1st Amendment extends the term by one (1) year. There is no increase in total compensation. The Artist is participating in the "Make Yourself at Home" Exhibition at San Diego International Airport.	Customer Experience Design & Innovation	\$600.00	\$0.00	0%	\$600.00	7/1/2022

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 15, 2020 to August 9, 2020**

**Amendments and Change Orders Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description of Change</b>	<b>Owner</b>	<b>Previous Contract Amount</b>	<b>Change Order Value (+ / -)</b>	<b>Change Order Value ( % ) (+ / -)</b>	<b>New Contract Value</b>	<b>New End Date</b>
6/24/2020		Meyers, Nave, Riback, Silver & Wilson	The 4th Amendment was approved by the Board at the March 23, 2020 Board Meeting. The 4th Amendment extends the term for one (1) year and revises the hourly rates to assist with an existing legal matter for the San Diego County Regional Airport Authority. There is no increase in total compensation.	General Counsel	\$300,000.00	\$0.00	0%	\$300,000.00	4/12/2021



**Attachment "B"**

**REAL PROPERTY AGREEMENTS EXECUTED FROM JUNE 15, 2020 through AUGUST 9 , 2020**



**Real Property Agreements**

<b>Begin/End Dates</b>	<b>Authority Doc. #</b>	<b>Tenant/Company</b>	<b>Agreement Type</b>	<b>Property Location</b>	<b>Use</b>	<b>Property Area (s.f)</b>	<b>Consideration</b>	<b>Comments</b>
6.29.20 to 9.30.20	LE-1072	Pacific Bell Telephone dba AT&T	Right of Entry	North Side of Airport	Access to install fiber	N/A	N/A	N/A
6.29.20 to 3.31.22	LE-1074	SAN Fuel Company, LLC	Right of Entry	North Side of Airport	Material storage and laydown yard	10,160 S.F.	N/A	N/A



**Real Property Agreement Amendments and Assignments**

<b>Effective Date</b>	<b>Authority Doc. #</b>	<b>Tenant/Company</b>	<b>Agreement Type</b>	<b>Property Location</b>	<b>Use</b>	<b>Property Area (s.f)</b>	<b>Consideration</b>	<b>Comments</b>
3.1.20 to 9.30.2020	647	Paradies	Amendment	N/A	N/A	N/A	N/A	Abatement Amendment
8.11.20 to 8.30.23	665	PGC-PCI	Amendment	N/A	N/A	N/A	N/A	Term Extension

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**September 2020 Legislative Report**

### **Recommendation:**

Adopt Resolution No. 2020-0080, approving the September 2020 Legislative Report.

### **Background/Justification:**

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The September 2020 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

### **Federal Legislative Action**

The Authority's Government Relations team recommends that the Board adopt a "SUPPORT" position on the following bill: H.R. 7523 (Garamendi).

H.R. 7523 would expand Transportation Infrastructure Finance and Innovation Act (TIFIA) eligibility to airports. As of the end of Fiscal Year 2019, approximately \$1.88 billion of federal financing is available.

While it is not clear that H.R. 7523 will pass the House of Representatives, provisions of the bill could be placed into subsequent legislation. The Authority's Government Relations staff and Federal legislative consultants will continue to work closely with industry associations to advocate for additional financial resources.

In Washington, leadership in both the U.S. House of Representatives and Senate have made several unsuccessful attempts to negotiate with the Administration on another COVID-19 relief package.

In late July, Senate Republican leaders released a \$1 trillion COVID-19 relief package, referred to as the HEALS Act, which included an additional \$10 billion in emergency funding for airports, as well as nearly \$2 billion in additional resources for Transportation Security Administration (TSA) and Customs and Border Protection (CBP) agencies.

Of the \$10 billion for airports, \$9.5 billion would be set aside for commercial service airports and \$500 million for general aviation airports for any purpose for which airport revenues may lawfully be used, all with no local match requirements. The commercial

service funds would be allocated based on a combination of the Airport Improvement Program enplanement and cargo entitlement, with the remainder being divided up based on overall enplanements. Most airport operators (including the Airport Authority) would be required to retain at least 90 percent of their employees (as of March 27, 2020) through March 31, 2021.

In addition to the funding measure, Senate GOP leaders introduced the Safe to Work Act as part of their HEALS Act proposal, which would provide liability protection to various entities, including state and local governments, as a result of the COVID-19 pandemic. The proposal would temporarily limit liability for personal injuries arising from alleged COVID-19 exposure, create detailed procedural requirements to prevent frivolous litigation in federal court, and cover coronavirus-related exposure injuries that take place between December 1, 2019, and October 1, 2024.

The introduction of the HEALS Act was in response to the HEROES Act that was introduced by House Democrats in May 2020. The HEROES Act, a \$3 trillion package, includes several proposals such as additional funding for state and local governments, hazard pay, housing and rent relief, expansion of unemployment insurance, an extension of the Paycheck Protection Program (PPP), funding to support school reopening, and funds to support elections and the Postal Service. Recently, negotiations on the next relief package have stalled primarily over the scope and size of the various proposals, with the Senate and White House reaffirming their desire to keep the package at approximately \$1 trillion.

The Airport Authority Government Relations staff and Federal legislative consultants continue to be in regular contact with federal elected officials and their staff, federal agencies, industry associations and other aviation stakeholders to advocate for additional funding for San Diego International Airport in the next relief package.

### **State Legislative Action**

The Authority's Government Relations team recommends that the Board adopt a "WATCH" position on the following bills: AB 685 (Reyes) and SB 1159 (Hill).

AB 685 (Reyes) would require a public or private employer to provide notifications to its employees, the Division of Occupational Safety and Health, and the State Department of Public Health, relating to the exposure of its employees to COVID-19 that the employer knew of or should have reasonably known of.

SB 1159 (Hill) This bill would define "injury" for a critical worker, as specified, to include illness or death that results from exposure to coronavirus disease 2019 (COVID-19) under specified circumstances and would create a disputable presumption that an injury that develops or manifests itself while a critical worker is employed arose out of and in the course of the employment.

The following bill has been removed from the Legislative Report, as it will not move forward in the 2020 legislative session due to the impact of COVID-19: AB 2261 (Chau), which would have required state and local agencies to create an accountability report and to publicly post this report on the agency's website at least 90 days before any facial recognition technology is put into service. Government Relations staff will continue to monitor this issue for the remainder of the legislative session.

In Sacramento, the State Legislature is in its final weeks of the 2020 Legislative Session. Since March, the Legislature has operated on a condensed timeline, which included an additional two-week delay in returning to the Capitol from Summer Recess due to several Assembly Members contracting COVID-19. Upon return from recess, both the policy and appropriations committees in the Assembly and Senate have scrambled to hold hearings for the legislative proposals that remain active. The last day for the Legislature to pass bills is August 31, 2020.

Following the passage of the 2020-21 State Budget, the Governor's Office has focused on containing the spread of COVID-19 statewide and preparing for a possible second wave in the fall. In mid-July, the Governor issued a statewide mandate closing bars, indoor dining, movie theaters, zoos and museums, wineries and tasting rooms, and cardrooms. In addition, the Governor ordered all counties on the state's COVID-19 watchlist to close indoor operations for fitness centers, worship services, offices for non-critical sectors, personal care services, hair salons and barbershops. At the time, San Diego County was on the watchlist and the Airport Authority modified San Diego International Airport's operations to comply with the order.

### **Outreach to Elected Officials and Key Stakeholders**

The Government Relations team continues to brief state, local and federal elected officials and staff, public agency partners, and regional stakeholders on the impacts of COVID-19 on San Diego International Airport operations, health and safety efforts conducted by the Airport Authority, and status of the Airport Authority's budget and capital program.

Since the July Board Meeting, the Government Relations team briefed staff from the offices of U.S. Senator Dianne Feinstein and Kamala Harris; staff from the offices of House Representatives Scott Peters and Susan Davis; State Senator Ben Hueso; Chula Vista City Councilmember and California Coastal Commission Chairman Steve Padilla; Poway Mayor Steve Vaus; San Diego County Board of Supervisors candidate Nora Vargas; San Diego City Council candidates Kelvin Barrios and Toni Duran; and San Diego Regional East County Chamber of Commerce CEO Rick Wilson.

**Fiscal Impact:**

Not applicable.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

MATT HARRIS  
DIRECTOR, GOVERNMENT RELATIONS

RESOLUTION NO. 2020-0080

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING  
THE SEPTEMBER 2020 LEGISLATIVE REPORT

WHEREAS, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

WHEREAS, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

WHEREAS, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

WHEREAS, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

WHEREAS, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves the September 2020 Legislative Report (“Attachment A”); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3rd day of September 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

## September 2020 Legislative Report

### State Legislation

#### New Assembly Bills

##### Legislation/Topic

**AB 685 (Reyes) – Occupational Safety: COVID-19 Exposure: Notification**

##### Background/Summary

This bill would require a public or private employer to provide specified notifications to its employees, the Division of Occupational Safety and Health, and the State Department of Public Health, relating to the exposure of its employees to COVID-19 that the employer knew of or should have reasonably known of, as specified. The bill would define “exposure to COVID-19.” The bill would make it a misdemeanor if an employer violates the notification requirements of these provisions. Because a violation of these provisions would be a crime, this bill would impose a state-mandated local program. The bill would require the Division of Occupational Safety and Health and the State Department of Public Health to make the information publicly available on their internet websites, as specified.

##### Anticipated Impact/Discussion

Although the Airport Authority has implemented notification and contact tracing protocols under the guidance and direction of federal, local and state health orders, this bill could create duplicative requirements that may differ from the various health agency directives. The Airport Authority’s legislative team is working with the California Airports Council, which is seeking to amend the bill to exempt public sector employers if they are otherwise working to develop or have implemented notification and contact tracing protocols under the guidance and direction of their county health department.

**Status:** 08/13/20 – This bill is currently on the Suspense File in the Senate Appropriations Committee.

**Position:** Watch (09/03/20)

\*Shaded text represents new or updated legislative information



## **Assembly Bills from Previous Report**

### **Legislation/Topic**

#### **AB 245 (Muratsuchi) – California Aerospace and Aviation Commission**

### **Background/Summary**

AB 245 would establish a 15-member California Aerospace and Aviation Commission (Commission) within the Governor’s Office of Business and Economic Development. The Commission would serve as a central point of contact for businesses engaged in the aerospace and aviation industries and support the health and competitiveness of these industries in California. AB 245 would require the Commission to make recommendations on legislative and administration action that may be necessary or helpful to maintain or improve the state’s aerospace and aviation industries and would require the Commission to report and provide recommendations to the Governor and State Legislature.

### **Anticipated Impact/Discussion**

Although this legislation is not expected to have any significant impact on the Airport Authority or San Diego International Airport (SDIA), if the bill were enacted, the Airport Authority’s legislative team would work with the California Airports Council to identify any potential opportunities to engage with the Commission on actions that could impact California airports.

**Status:** 06/19/19 – This bill passed the Senate Business, Professions and Economic Development Committee on an 8 – 0 vote and is now in the Senate Government Organization Committee.

**Position:** Watch (03/14/19)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **AB 1112 (Friedman) – Motorized Scooters**

## **Background/Summary**

AB 1112 would authorize a local agency, as defined, to regulate motorized scooters by assessing limited penalties for moving or parking violations involving the use of motorized scooters. This bill would also allow a local authority to regulate scooter share operators by requiring a scooter share operator to pay fees that do not exceed the reasonable cost to the local authority of regulating the scooter share operator. The local authority would also be authorized to require a scooter share company to provide the local authority with trip data for all trips starting or ending within the jurisdiction of the local authority and would prohibit the disclosure of the information pursuant to public records requests received by the local authority.

## **Anticipated Impact/Discussion**

This bill could benefit San Diego International Airport (SDIA) by providing the Airport Authority with additional enforcement tools to deter unsafe motorized scooter operations at or near SDIA.

**Status:** 06/19/19 – Re-referred to the Senate Transportation Committee. AB 1112 is a 2-year bill and is eligible for consideration in the 2020 legislative session.

**Position:** Watch (05/02/19)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **AB 1190 (Irwin) – Unmanned Aircraft: State and Local Regulations**

#### **Background/Summary**

AB 1190 would prohibit a state or local agency from adopting any law or regulation that bans the operation of an unmanned aircraft system. This bill would also include the operation of small unmanned aircraft systems within the definition of hazardous recreational activity for purposes of public entity liability. Existing law provides a local public entity or employee immunity as to any person engaging in hazardous recreational activity and for damage to an unmanned aircraft while the local entity or employee is providing emergency services. Additionally, AB 1190 would authorize a state or local agency to adopt regulations to enforce a requirement that a small unmanned aircraft system be properly registered under existing federal regulations and authorize a state or local agency to require proof of such registration from an unmanned aircraft operator.

#### **Anticipated Impact/Discussion**

This bill could benefit San Diego International Airport (SDIA) by providing the Airport Authority with enforcement tools to deter unsafe unmanned aircraft system operations at or near SDIA. However, this bill would also prohibit the Airport Authority, the City of San Diego, or other governmental entities from banning the operation of unmanned aircraft on or near airport property or in the flight path.

**Status:** 06/19/19 – To the Senate Rules Committee for assignment. AB 1190 is a 2-year bill and is eligible for consideration in the 2020 legislative session.

**Position:** Watch (03/14/19)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

**AB 1782 (Chau) – Personal information: contact tracing.**

## **Background/Summary**

Existing law requires an Automated License Plate Recognition (ALPR) end-user, as defined, to implement a usage and privacy policy regarding that ALPR information, as specified. Existing law requires that the privacy policy include the length of time ALPR information will be retained, and the process the ALPR end-user will utilize to determine if and when to destroy retained ALPR information. AB 1782, as amended, would require that the privacy policy include a procedure to ensure the destruction of all non-anonymized ALPR information no more than 60 days from the date of collection, except as provided. The bill would also require the privacy policy to include a procedure to ensure that all ALPR information that is shared with an outside entity be anonymized, as defined, to protect the privacy of the license plate holder.

This bill was amended to generally regulate public health entities and businesses that provide technology-assisted contact tracing (TACT) services. The amended language would require a business or public health entity offering TACT to provide a simple mechanism for a user to revoke consent for the collection, use, maintenance, or disclosure of data and permit revocation at any time.

## **Anticipated Impact/Discussion**

Although this legislation in its newly amended form is not expected to have a direct impact on the Airport Authority or San Diego International Airport (SDIA), the Airport Authority's legislative team will continue to monitor as it moves through the legislative process.

**Status:** 08/11/20 – The bill passed the Senate Judiciary Committee on a 5 – 0 vote. The bill is now in the Senate Appropriations Committee.

**Position:** Watch (03/14/19)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 1850 (Gonzalez) – Employee Classification**

**Background/Summary**

AB 1850 clarifies the statutory provisions established by Assembly Bill 5 (2019) and provides exemptions for professional services including, but not limited to still photographers, photojournalists, freelance writers, editors, and newspaper cartoonists.

**Anticipated Impact/Discussion**

The Authority’s legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 07/01/20 – The bill was referred to the Senate Labor, Public Employment and Retirement Committee.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 2081 (Boerner Horvath) – Coastal Resources: Research: Landslides and Erosion: Early Warning System: County of San Diego**

**Background/Summary**

AB 2081 (Boerner Horvath) would appropriate from the General Fund the sum of \$2,500,000 to Scripps Institution of Oceanography at the University of California San Diego to conduct research on coastal cliff landslides and erosion in the County of San Diego, as provided. The bill would require the research to be completed by January 1, 2023. The bill would require by no later than March 15, 2023, the institution to provide a report to the Legislature with recommendations for developing an early warning coastal cliff landslide and erosion warning system based on that research.

**Anticipated Impact/Discussion**

If enacted, this bill could provide additional educational resources for the Airport Authority to use when planning and developing mitigation measures for sea level rise that may impact the airport's daily operations. In May, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 02/20/20 – Referred to the Assembly Natural Resources Committee.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 2093 (Gloria) – Public Records: Writing Transmitted by Electronic Mail: Retention**

**Background/Summary**

AB 2093 (Gloria) would, unless a longer retention period is required by statute or regulation, or established by the Secretary of State pursuant to the State Records Management Act, require a public agency, for purposes of the California Public Records Act, to retain and preserve for at least 2 years every public record, as defined, that is transmitted by electronic mail.

**Anticipated Impact/Discussion**

If enacted, the Airport Authority would need to amend its retention schedule to conform with the bill's provisions. In April, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 03/10/20 – Passed the Assembly Judiciary Committee on a 10 – 1 vote and is now in the Assembly Appropriations Committee.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 2138 (Chau) – California Public Records Act**

**Background/Summary**

AB 2138 (Chau) is a placeholder (spot bill) making non-substantive changes to the California Public Records Act and would become operative on January 1, 2022.

**Anticipated Impact/Discussion**

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 03/17/20 – The bill is in the Assembly Judiciary Committee and the hearing was postponed to a later date.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information



**Legislation/Topic**

**AB 2145 (Ting) – Transportation Electrification: Vehicle Charging Stations**

**Background/Summary**

AB 2145 (Ting) would require the Public Utilities Commission (PUC) to direct electrical corporations to file applications for programs and investments to accelerate widespread transportation electrification to meet the goal of installing at least 1,000,000 electric vehicle charging ports by December 31, 2030. The bill would require the statewide assessment prepared by the Energy Commission to include as a goal the installation of at least 1,000,000 electric vehicle charging ports by December 31, 2030.

**Anticipated Impact/Discussion**

The Authority's legislative team will closely monitor this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority as it moves through the legislative process.

**Status:** 05/05/20 – This bill was amended and referred to the Assembly Utilities and Energy Committee.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 2148 (Quirk) – Climate Change: Adaptation: Regional Plans**

**Background/Summary**

AB 2148 (Quirk) declares the intent of the Legislature to enact legislation that would foster regional-scale adaptation, as specified; give regions a time to develop their regional plans, as specified; and consider, among other things, sea level rise and fire vulnerability.

**Anticipated Impact/Discussion**

In May, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 03/09/20 – Referred to the Assembly Natural Resources Committee

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 2331 (Muratsuchi) – Greenhouse gases: aviation sector: reporting**

**Background/Summary**

AB 2331 would require the State Air Resources Board to adopt regulations to require the reporting of emissions of greenhouse gases from the aviation sector, as provided. The bill would require the state board to include in the greenhouse gases inventory the emissions of greenhouse gases from the aviation sector. The bill would require the state board, by July 1, 2022, to submit recommendations to the appropriate policy committees of the Legislature on actions the state board could take to achieve reductions in the emissions of greenhouse gases in the aviation sector.

**Anticipated Impact/Discussion**

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers and other stakeholders to find ways to reduce greenhouse gas emissions in the aviation sector. In April, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 02/24/20 – Referred to the Assembly Natural Resources Committee.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information

### **Legislation/Topic**

**AB 2731 (Gloria) – California Environmental Quality Act: City of San Diego: transit and transportation facilities projects**

### **Background/Summary**

This bill would require a lead agency, in certifying the environmental impact report and in granting approvals for a transit and transportation facilities project, which is defined as a multimodal regional transportation facility, including a central mobility hub, to serve as a connection to link regional transit to the San Diego International Airport, to comply with specified procedures.

### **Anticipated Impact/Discussion**

In September 2019, the San Diego Association of Governments (SANDAG) signed an initial agreement with the United States Navy to explore the redevelopment of the Old Town Center to include a Central Mobility Hub. The Airport Authority participated in a SANDAG Airport Connectivity Work Group and continues to engage with SANDAG, partner agencies and regional stakeholders to improve connectivity to the airport. The Airport Authority's legislative team will closely monitor the development of this bill language as it moves through the legislative process.

**Status:** 08/14/20 – The bill passed the Senate Environmental Quality Committee on a 5 – 0 vote and is now in the Senate Appropriations Committee.

**Position:** Watch (06/04/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **AB 2902 (Kalra) – Fine art: physical alternation or destruction**

## **Background/Summary**

The California Art Preservation Act (CAPA) prohibits certain acts relating to the physical alteration or destruction of fine art, defined as an original painting, sculpture, or drawing, or an original work of art in glass, of recognized quality, other than a work prepared under contract for commercial use by its purchaser, including the intentional defacing, mutilating, altering, or destruction of a work of fine art except by an artist who owns and possesses a work of fine art that the artist has created. The law also provides that if a work of fine art can be removed from a building without substantial harm to the fine art, and in the course of or after removal, the owner intends to cause or allow the fine art to suffer physical defacement, mutilation, alteration, or destruction, the rights and duties described above apply unless the owner of the building has provided, or diligently attempted to provide, written notice to the artist or the artist's heir, beneficiary, devisee, or personal representative, and the notified parties have failed to remove the work or pay for its removal within 90 days.

This bill would require a trier of fact to additionally rely on the visibility of the work, community recognition awards attributable to the work, and recognition and awards received by the artist of the work before it can be removed. This bill would additionally include an interested community and a city art commission in the list of required recipients of the written notice described above and would authorize a court to extend the 90-day period within which a noticed party is required to act to remove the art from the building.

## **Anticipated Impact/Discussion**

San Diego International Airport has a robust art program that includes several temporary art installations throughout the airport. If enacted as currently drafted, this legislation could require additional approval from other public and non-public entities prior to the removal of these art installations. As drafted, this additional approval process could create delays in the removal of art installations throughout the airport. In June, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 02/21/20 – Introduced.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **AB 3041 (Low) – Peer-to-Peer Car Sharing**

#### **Background/Summary**

Current law prohibits an insurer from classifying a private passenger motor vehicle as a commercial vehicle, for-hire vehicle, permissive use vehicle, or livery solely because its owner allows it to be shared if specified criteria are met. Current law requires a personal vehicle sharing program to provide insurance coverage for the vehicle and driver that is equal to or greater than the coverage maintained by the vehicle owner, but no less than 3 times the minimum coverage amounts for private passenger vehicles. This bill would repeal the above insurance coverage requirement and would instead require a peer-to-peer car sharing program to assume the liability for a loss during the sharing period in an amount not less than the minimum coverage amounts for private passenger vehicles. AB 3041 excludes airports by allowing a commercial airport authority to regulate access to an airport and set access fees for a peer-to-peer car sharing program.

#### **Anticipated Impact/Discussion**

Although this legislation is not expected to have a direct impact on the Airport Authority or San Diego International Airport (SDIA), the Airport Authority's legislative team will continue to monitor as peer-to-peer car sharing is a method of transportation passengers utilize when traveling to and from the airport. In April, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 02/21/20 – Introduced.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **AB 3216 (Kalra) – Employee Leave: Authorization: Coronavirus (COVID-19)**

#### **Background/Summary**

AB 3216 would make it unlawful employment practice for an employer, as defined, to refuse to grant a request by an eligible employee to take family and medical leave due to the coronavirus (COVID-19). The bill would permit employees taking leave due to COVID-19 to continue participation in employee health plans, including life insurance or short-term or long-term disability or accident insurance, pension and retirement plans, and supplemental unemployment benefit plans. The bill would provide that during a medical leave period taken due to COVID-19 an employee would retain employee status with the employer and that this leave does not constitute a break in service. The bill would make it an unlawful employment practice for an employer to refuse to hire, or to discharge, fine, suspend, expel, or discriminate against, an individual because of the individual's exercise of leave right under these provisions or the individual's giving information or testimony as to family care and medical leave due to COVID-19.

The bill was amended on August 5, 2020, to require an employer to offer its laid-off employees specified information about job positions that become available for which the laid-off employees are qualified, and to offer positions to those laid-off employees based on a preference system, in accordance with specified timelines and procedures. The bill would also require an incumbent employer, within 15 days after the execution of a transfer document, to provide to the successor employer specified information pertaining to eligible employees and would require the successor employer to maintain and hire from a preferential hiring list for a specified time period. The bill would authorize an employee to enforce violations of these provisions by filing an action with the Division of Labor Standards or bringing a civil action, as specified, and would authorize various remedies, including hiring and reinstatement rights and awarding of back pay.

#### **Anticipated Impact/Discussion**

With the August 5, 2020, amendments, AB 3216 specifically includes airports and airport hospitality operations, among other industries, as employers subject to this proposed new law. The Airport Authority's Government Relations staff is working with the California Airports Council and our State Legislative Consultants to determine any impacts this bill will have on the Airport Authority and San Diego International Airport (SDIA). The legislative team will continue to monitor as the bill moves through the legislative process.

**Status:** 08/17/20 – The bill was placed on the Suspense File in the Assembly Appropriations Committee.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**AB 3248 (Waldron) – San Diego Association of Governments: San Diego County Regional Transportation Commission: Transactions and Use Tax: Expenditure Plan**

**Background/Summary**

AB 3248 would prohibit SANDAG’s board of directors, serving as the San Diego County Regional Transportation Commission, from changing the allocation of revenues to any component of the expenditure plan contained in the TransNet Extension Ordinance by more than an unspecified percentage unless the board, serving as the commission, adopts a resolution proposing to change the allocation of revenues in the expenditure plan, holds 4 public meetings in specified regions of the county to share the details of the proposed change, and the proposed change is approved by 2/3 of the electors voting on the measure at a special election called by the board, serving as the commission.

**Anticipated Impact/Discussion**

Although this legislation is not expected to have an impact on the Airport Authority or San Diego International Airport (SDIA), the legislative team will continue to monitor as it moves through the legislative process. In May, the Author’s office confirmed that the bill will not move forward in the 2020 Legislative Session.

**Status:** 02/21/20 – Introduced.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information



## **New Senate Bills**

### **Legislation/Topic**

**SB 1159 (Hill) – Workers’ Compensation: COVID-19: Critical Workers**

### **Background/Summary**

This bill would define “injury” for a critical worker, as specified, to include illness or death that results from exposure to coronavirus disease 2019 (COVID-19) under specified circumstances. The bill would create a disputable presumption, as specified, that an injury that develops or manifests itself while a critical worker is employed arose out of and in the course of the employment.

### **Anticipated Impact/Discussion**

Although this legislation is not expected to have a negative impact on the Airport Authority or San Diego International Airport (SDIA), the legislative team will continue to work with the California Airports Council and our State Legislative Consultants to monitor as it moves through the legislative process.

**Status:** 08/12/20 – This bill is in the Assembly Appropriations Committee awaiting action from the Committee.

**Position:** Watch (09/03/20)

\*Shaded text represents new or updated legislative information

## **Senate Bills from Previous Report**

### **Legislation/Topic**

#### **SB 648 (Chang) – Unmanned Aircraft Systems: Accident Notification**

### **Background/Summary**

SB 648 would require, except as specified, the operator of an unmanned aircraft system (UAS) involved in an accident resulting in injury to an individual or damage to property to immediately land the UAS at the nearest location that will not jeopardize the safety of others and to provide certain information to the injured individual or the owner or person in charge of the damaged property, or place that information in a conspicuous place on the damaged property.

### **Anticipated Impact/Discussion**

The bill is not expected to directly impact San Diego International Airport.

**Status:** 06/27/19 – Re-referred to the Assembly Transportation Committee. SB 648 is now a 2-year bill.

**Position:** Watch (03/14/19)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**SB 931 (Wieckowski) – Local Government Meetings: Agenda and Documents**

**Background/Summary**

SB 931 (Wieckowski) would require a local government legislative body to email a copy of the agenda or a copy of all the documents constituting the agenda packet if so requested.

**Anticipated Impact/Discussion**

Currently, the Airport Authority, if requested, sends meeting agendas and provides links to the agenda and/or meeting materials by email. As currently drafted, it is unclear if this bill would require the Airport Authority to email the agenda packet as an email attachment, potentially creating delivery issues depending on the size of the packet. In April, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 02/12/20 – Referred to the Senate Governance and Finance Committee.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **SB 964 (Skinner) – Chemicals: outdoor application: residential areas**

#### **Background/Summary**

SB 964 was amended to require a government agency or an entity with which the government agency contracts to submit a plan for the application of a chemical to the Office of Environmental Health Hazard Assessment before applying the chemical outdoors in a residential area. Government agencies are defined as a city, county, special district or other state or local government agency. Residential areas are defined as a neighborhood, school, daycare center, park and recreational facility, or other location where infants and children generally spend time. The bill requires the office to conduct an independent study of the chemicals and if there is evidence that the chemical may cause harm, the bill prohibits the government agency or contractor from using the chemical in the residential area.

#### **Anticipated Impact/Discussion**

In 1999, Senate Bill 25, known as the Children’s Environmental Health Protection Act was enacted to establish environmental and public health protections for children. SB 964 is intended to strengthen the Act by creating a process in which government agencies notify Office of Environmental Health Hazard Assessment before applying a chemical outdoors in a residential area. This process will allow the office to determine if those chemicals may harm children and provides a mechanism to prevent such use.

Although this legislation is not expected to have an impact on the Airport Authority or San Diego International Airport (SDIA), the legislative team will continue to monitor as it moves through the legislative process.

**Status:** 03/26/20 – Amended and pending referral to a policy committee by the Senate Rules Committee.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **SB 988 (McGuire) – Aviation Fuel**

#### **Background/Summary**

SB 988 would require an aviation fuel retailer to provide a quarterly information return, as specified, and would require the California Department of Tax and Fee Administration to collect and disseminate, as specified, information from those returns and calculate the amount of revenue collected from the sale, storage, use, or consumption of aviation fuel in the state. This bill would also require the department to report corresponding tax revenue information to local tax entities.

#### **Anticipated Impact/Discussion**

The Airport and Airway Safety and Capacity Expansion Act of 1987, narrowed the permitted uses of airport revenues and required local taxes on aviation fuel to be spent on the airport or, in the case of state taxes on aviation fuel, state aviation programs including noise mitigation. In 2014, the FAA finalized a policy clarification in effort to educate and direct out of compliance jurisdictions to resolve revenue diversion of aviation fuel taxes. In recent months the FAA has moved to an enforcement posture for entities still out of compliance and has been in communication with California to comply. SB 988 would create a reporting and enforcement mechanism of aviation fuel sales taxes collected in the state. If enacted, this bill could provide the Airport Authority with an additional source of funds. In April, the Author's office confirmed that the bill will not move forward in the 2020 Legislative Session. The Authority's legislative team will continue to monitor the issue.

**Status:** 02/12/20 – Introduced in Senate

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **SB 1044 (Allen) – Firefighting Equipment and Foam: PFAS Chemicals**

#### **Background/Summary**

This bill, commencing January 1, 2022, would require any person, including a manufacturer, as defined, that sells firefighter personal protective equipment to any person or public entity to provide a written notice to the purchaser at the time of sale if the firefighter personal protective equipment contains perfluoroalkyl and polyfluoroalkyl substances (PFAS), and would provide that a violation of this requirement is punishable by a specified civil penalty.

The bill, commencing January 1, 2022, would prohibit a manufacturer of class B firefighting foam from manufacturing, or knowingly selling, offering for sale, distributing for sale, or distributing for use in this state class B firefighting foam to which PFAS chemicals have been intentionally added, and would provide that a violation of this prohibition is punishable by a specified civil penalty. The bill would require a manufacturer to provide a specified notice to persons that sell the manufacturer's products in the state and to recall prohibited products, as provided. The bill would require the State Fire Marshal to develop guidance, provide information, and offer resources relating to this prohibition to assist public entities, as provided. The bill, commencing January 1, 2022, would prohibit a person or public entity from discharging or otherwise using for training purposes class B firefighting foam that contains intentionally added PFAS chemicals, and would provide that a violation of this prohibition is punishable by a specified civil penalty. This bill does not apply to any manufacture, sale, or distribution of class B firefighting foam for which the inclusion of PFAS chemicals is required by federal law, including, but not limited to, Section 139.317 of Title 14 of the Code of Federal Regulations.

The bill was amended on August 5, 2020, to address concerns from airports regarding the transition period to switch from the current firefighting foam to the alternative when it becomes available. Specifically, the bill states that if a federal requirement to include PFAS in class B firefighting foam is revoked after the enactment of this bill, the prohibition on manufacture, sale, distribution, or use shall not apply for six months after the requirement is revoked.

#### **Anticipated Impact/Discussion**

Although SB 1044 provides an exemption for entities that are required by federal law to use PFAS in their firefighting foam, the Authority's legislative team will continue to engage with the California Airports Council (CAC) to develop an industry wide position on this bill and will continue to monitor as it moves through the process.

**Status:** 08/05/20 – The bill is currently in the Assembly Appropriations Committee.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**SB 1056 (Portantino) – Drinking Water: Testing: Perfluoroalkyl and Polyfluoroalkyl Substances**

**Background/Summary**

SB 1056 would require the State Water Resources Board, on or before January 1, 2022, to certify a methodology or methodologies for testing drinking water, groundwater, and surface water for perfluoroalkyl and polyfluoroalkyl substances, as provided, and to accredit qualified laboratories in California to analyze perfluoroalkyl and polyfluoroalkyl substances pursuant to the adopted methodology or methodologies.

**Anticipated Impact/Discussion**

SB 1056 could have a direct on impact on San Diego International Airport (SDIA) as airports are federally mandated to use PFAS in their firefighting foam. Although the current bill language does not currently place responsibility on airports for the cost of developing these methodologies, it could create additional liabilities for SDIA.

**Status:** 03/18/20 – The April 1 hearing date was postponed by the Senate Environmental Quality Committee.

**Position:** Watch (03/23/20)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **SB 1100 (Atkins) – Coastal Resources: Sea Level Rise**

#### **Background/Summary**

SB 1100 (Atkins) would include, as part of the procedures the California Coastal Commission is required to adopt, recommendations and guidelines for the identification, assessment, minimization, and mitigation of sea level rise within each local coastal program, as provided. The bill would delete the timeframe by which the commission is required to adopt these procedures and would require the commission to take into account the effects of sea level rise in coastal resource planning and management policies and activities, as provided. In addition, the bill would require state and regional agencies to identify, assess, and, to the extent feasible and consistent with their statutory authorities, minimize and mitigate the impacts of sea level rise.

This bill would also create within state government the California Sea Level Rise State and Regional Support Collaborative. The bill would require the collaborative to consist of 5 members, as provided, including the Secretary for Environmental Protection and the Secretary of the Natural Resources Agency. The bill would require the collaborative to provide state and regional information to the public and support to local, regional, and other state agencies for the identification, assessment, and, where feasible, the mitigation of sea level rise. The bill would require, upon appropriation in the annual Budget Act, the collaborative to expend no more than \$100,000,000 annually from appropriate bond funds and other sources for the purpose of making grants to local governments to update local and regional land use plans to take into account sea level rise and for directly related investments to implement those plans, as provided. The bill would require the Secretary for Environmental Protection and the Secretary of the Natural Resources Agency, as part of the adoption of the annual Budget Act, to annually appear before the budget committees of both houses of the Legislature regarding the implementation of the above provisions.

#### **Anticipated Impact/Discussion**

If enacted, bonds and other sources of funding for the purposes of making grants to local governments could be used to help implement the Authority's goals and efforts to implement the Climate Resilience Plan and airport development plan mitigation efforts. SB 1100 was pulled back from Senate policy committees on May 12, 2020. The Government Relations team will continue to monitor throughout the remainder of the session.

**Status:** 05/12/20 – The referrals to Senate policy committees were rescinded by the Senate Rules Committee due to the shortened 2020 legislative calendar.

**Position:** Watch (03/05/20)

\*Shaded text represents new or updated legislative information



## Federal Legislation

### New House Bills

#### Legislation/Topic

**H.R. 7523 (Garamendi) TIFIA for Airports Act**

#### Background/Summary

H.R. 7523 would expand Transportation Infrastructure Finance and Innovation Act (TIFIA) eligibility to airports. As of the end of Fiscal Year 2019, approximately \$1.88 billion of federal financing is available. Privately owned airports or general aviation airport projects are not eligible

#### Anticipated Impact/Discussion

H.R. 7523 would provide an additional low-interest federal funding option for airport projects, including the Airport Authority's Airport Development Plan (ADP) and other capital projects. These projects stimulate local economic growth that is desperately needed during and post-COVID-19 pandemic. The Legislative team is monitoring the status of this bill and working with industry partners and associations to support this measure any for any additional sources of airport funding and resources.

**Status:** 07/09/20 – Introduced in the House of Representatives.

**Position:** Support (09/03/20)

\*Shaded text represents new or updated legislative information

## **House Bills from Previous Report**

### **Legislation/Topic**

#### **H.R. 2 (DeFazio) Moving Forward Act**

### **Background/Summary**

H.R. 2 is a \$1.5 trillion infrastructure proposal that includes investments in airports, roads, bridges, transit, rail, schools, housing, broadband, drinking and wastewater systems, the postal service, clean energy and health care infrastructure. Specifically related to airports, the proposal increases authorization for the regular Airport Improvement Program (AIP) to \$4 billion for fiscal years 2021-2025 and holds enplanements for future entitlement calculations to calendar year 2019 if traffic has not yet recovered to those levels.

The proposal authorizes new supplemental funding programs for airports, subject to appropriations from the general fund, including up to \$4 billion annually to help airports pay for COVID-19 related expenses and capital needs.

### **Anticipated Impact/Discussion**

H.R. 2 would provide additional funding for airport projects, stimulating local economic growth through additional funding for infrastructure related projects. The Legislative team is monitoring the status of this bill and working with industry partners and associations to advocate for additional airport funding and resources.

**Status:** 07/01/20 – This bill passed the House on a 233 – 188 vote and is now in the Senate.

**Position:** Support (07/09/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic****H.R. 535 (Dingell) PFAS Action Act of 2019****Background/Summary**

H.R. 535 requires the Environmental Protection Agency (EPA) to designate certain perfluoroalkyl and polyfluoroalkyl (PFAS) chemicals as hazardous substances within one year of enactment. An amendment to H.R. 535 created an exemption from liability for federally required use of PFAS at airports, so long as such use follows FAA standards and guidance. H.R. 535 passed the House in a 247-159 vote.

**Anticipated Impact/Discussion**

H.R. 535 could have a direct on impact on San Diego International Airport (SDIA) as airports are federally mandated to use PFAS in their firefighting foam. While the Senate is not planning on considering H.R. 535, it is possible that language from the bill could be inserted in other legislation that could place liability for the cost of remediation on airports including SDIA.

**Status:** 01/13/20 – Received in the Senate and read twice and referred to the Committee on Environment and Public Works.

**Position:** Watch (02/06/20)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**H.R. 976 (Lynch) – Air Traffic Noise and Pollution Expert Consensus Act of 2019**

**Background/Summary**

H.R. 976 would require the Federal Aviation Administration (FAA) to enter into arrangements with the National Academies of Sciences, Engineering, and Medicine to provide a report on the health impacts of air traffic noise and pollution caused by aircraft flying over residential areas.

**Anticipated Impact/Discussion**

This bill would not directly impact operations at San Diego International Airport (SDIA), however, the information collected by the study may be useful in helping the community and the Airport Authority assess any environmental and health impacts of air traffic noise and pollution.

**Status:** 02/07/19 – Referred to House Committee on Transportation & Infrastructure Subcommittee on Aviation

**Position:** Support (03/14/19)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**H.R. 1108 (DeFazio) – Aviation Funding Stability Act of 2019**

**Background/Summary**

H.R. 1108 would provide funding from the Airport and Airway Trust Fund for all Federal Aviation Administration (FAA) activities in the event of a Government shutdown. This would only apply to funds not otherwise appropriated and would be available on the first day of a lapse in appropriations and end on the date that the regular appropriation bill for that fiscal year becomes law.

**Anticipated Impact/Discussion**

This bill would help minimize the impact of another government shutdown on the Airport Authority and San Diego International Airport by ensuring that there would be no disruption in FAA operations due to a lack of appropriations.

**Status:** 03/27/19 – The bill is before the full House for consideration.

**Position:** Support (03/14/19)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 1171 (DeFazio) – Funding for Aviation Screeners and Threat Elimination Restoration (FASTER) Act**

## **Background/Summary**

In 2013, Congress started diverting one-third of the revenue collected from airline passenger security fees to be deposited into the general fund of the Treasury. In Fiscal Year 2019, an estimated \$1.36 billion will be diverted away from aviation security and used for unrelated government spending. H.R. 1171 would repeal the requirement to divert funds, and ensure that passenger security fees are used for aviation security purposes. H.R. 1171 would also give the Transportation Security Administration (TSA) access to September 11 Security Fee revenue in the event of a lapse in appropriations. This means that, in the event of another government shutdown, TSA would be able to continue paying its officers.

## **Anticipated Impact/Discussion**

Giving TSA access to the full amount of airline passenger security fee revenue would allow TSA to invest in new equipment as well as hire additional staff to better serve passengers, airlines, and airports, including San Diego International Airport (SDIA). This bill would also help minimize the impact of another government shutdown on SDIA by ensuring that there would be no disruption in TSA operations due to a lack of appropriations.

**Status:** 03/04/19 Referred to the House Committee on Homeland Security's Subcommittee on Transportation and Maritime Security.

**Position:** Support (03/14/19)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**H.R. 3791 (Massie) – Investing in America: Rebuilding America’s Airport Infrastructure Act**

**Background/Summary**

H.R. 3791 would remove the federal cap on the Passenger Facility Charge (PFC), which is currently set at \$4.50. In exchange for removing the PFC cap, the bill proposes to reduce Airport Improvement Program funding by \$400 million annually and eliminate funding entitlements for large hub airports.

**Anticipated Impact/Discussion**

The Passenger Facility Charge Program allows commercial airports controlled by public agencies to collect up to \$4.50 for every eligible passenger. Airports use these fees to fund FAA-approved projects, including those that enhance safety, security or capacity; reduce noise; or increase air carrier completion. This bill would allow airports the flexibility to set the PFC and these fees could be used to fund FAA-approved projects, including infrastructure upgrades that improve the overall passenger experience. This bill could provide additional funding for San Diego International Airport infrastructure development projects.

**Status:** 07/18/19 – This bill was referred to the Subcommittee on Aviation.

**Position:** Support (03/14/19)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**H.R. 5802 (Correa) – TSA Child CARE Act**

**Background/Summary**

H.R. 5802 would direct the Transportation Security Administration to commission an outside assessment of the agency's policies, procedures, and practices regarding personnel who are parents or guardians of a dependent minor with child care needs or who are expectant parents or guardians of a dependent minor with child care needs. The entity conducting this assessment is directed to consult with appropriate stakeholders, including labor organizations, airport operators, air carriers, and other aviation industry stakeholders.

**Anticipated Impact/Discussion**

Although the legislative proposal does not have a direct impact on San Diego International Airport (SDIA) or the Airport Authority, it does require that the entity conducting the study to consult with airport operators.

**Status:** 02/12/20 – The bill is before the full House for consideration.

**Position:** Watch

\*Shaded text represents new or updated legislative information



## **Legislation/Topic**

### **H.R. 5823 (Richmond) – State and Local Cybersecurity Improvement Act**

## **Background/Summary**

H.R. 5823 would authorize a new federal grant program at DHS to address cybersecurity vulnerabilities on State and local government networks. Specifically, the bill would: establish a \$400 million Department of Homeland Security (DHS) grant program that incentivizes States to increase their own cybersecurity funding; require DHS's Cybersecurity and Infrastructure Security Agency (CISA) develop a strategy to improve the cybersecurity of State, local, tribal, and territorial governments; require State, local, tribal, and territorial governments develop comprehensive Cybersecurity Plans to guide use of grant dollars; and establish a State and Local Cybersecurity Resiliency Committee so State, local, tribal, and territorial governments can advise CISA on their cybersecurity needs.

## **Anticipated Impact/Discussion**

H.R. 5823, if enacted, could create an opportunity for the Airport Authority to apply for grants for the purposes of enhancing San Diego International Airport's (SDIA) cyber security infrastructure.

**Status:** 02/10/20 – The bill is before the full House for consideration.

**Position:** Watch

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**H.R. 5827 (Lesko) Trusted Traveler REAL ID Relief Act of 2020**

**Background/Summary**

H.R. 5827 allow airline travelers in the U.S. to use PreCheck as an alternative to REAL ID when traveling beginning on October 1, 2020. This bill also requires TSA to develop a contingency plan to address travelers who attempt to travel without REAL ID-compliant credentials after October 1, 2020.

**Anticipated Impact/Discussion**

H.R. 535 could have a direct on impact on San Diego International Airport (SDIA) as domestic travelers are required to obtain a REAL ID-compliant identification by October 1, 2020, to proceed through Transportation Security Administration (TSA) security screening.

**Status:** 02/10/20 – Introduced in House of Representatives

**Position:** Watch

\*Shaded text represents new or updated legislative information

**New Senate Bills**

There are no new Senate Bills to report.

\*Shaded text represents new or updated legislative information

## **Senate Bills from Previous Report**

### **Legislation/Topic**

#### **S. 563 (Duckworth) – Transportation Infrastructure Finance and Innovation Act (TIFIA) for Airports**

### **Background/Summary**

S. 563 would allow eligible airport-related projects to participate in the TIFIA program which provides credit assistance in the form of direct loans, loan guarantees, and standby lines of credit to projects of national or regional significance.

### **Anticipated Impact/Discussion**

In enacted, the Airport Authority could apply for loans through the TIFIA program to pay for certain projects related to the Airport Development Plan (ADP). These loans would significantly decrease the Airport Authority's interest expenses and thus reduce the total cost of the ADP.

**Status:** 02/26/19 – Read twice and referred to the Committee on Environment and Public Works

**Position:** Support (05/02/19)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**S. 1004 (Peters) – Securing America’s Ports of Entry Act of 2019**

**Background/Summary**

S. 1004 would fully staff United States Ports of Entry by requiring Customs and Border Protection (CBP) to hire no less than 600 additional officers per year until CBP’s staffing needs are met. This bill also authorizes CBP to hire support staff to perform non-law enforcement administrative duties in support of CBP Officers.

**Anticipated Impact/Discussion**

If enacted, this bill would help ensure that the CBP Offices at San Diego International Airport (SDIA) are always fully staffed, and avoid potential reassignments to other ports of entry, thus allowing daily operations at SDIA to continue as normal.

**Status:** 06/19/19 – The bill is before the full Senate for consideration.

**Position:** Support (05/02/19)

**Legislation/Topic**

**S. 1710 (Cornyn) – Airport Infrastructure Resources Security Act of 2019**

**Background/Summary**

This bill would prohibit funds made available under the Federal Aviation Administration’s Airport Improvement Program from being provided to entities that have violated the intellectual property rights of United States entities.

**Anticipated Impact/Discussion**

While this bill is not anticipated to have a direct impact on operations at San Diego International Airport (SDIA), the Airport Authority’s legislative team will monitor the development of the bill language for any potential impacts to SDIA or the Airport Authority.

**Status:** 06/04/19 – Read twice and referred to the Senate Committee on Commerce, Science and Transportation Senate.

**Position:** Watch

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**S. 2035 (Duckwork) – "TSA Credential and Endorsement Harmonization Act"**

**Background/Summary**

S. 2035 would direct the TSA to develop a plan to expand eligibility for PreCheck to transportation workers who have already gone through security reviews to obtain Transportation Worker Identification Credentials or Hazardous Materials Endorsements.

**Anticipated Impact/Discussion**

Although this legislation is not expected to impact San Diego International Airport (SDIA) or the Airport Authority, the Authority's legislative team will closely monitor this bill for any potential impact to SDIA or the Airport Authority.

**Status:** 09/11/19 – Referred to the House Committee on Homeland Security

**Position:** Watch

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **S. 3681 (Markey) – Ensuring Health Safety in the Skies Act of 2020**

#### **Background/Summary**

S. 3681 would create a joint task force on the operation of air travel during and after the COVID-19 public health emergency. The Task Force is required to develop requirements, plans, and guidelines to address the health, safety, security, and logistical issues relating to the continuation of air travel during the COVID-19 public health emergency, and for the resumption of full operations of passenger air travel at airports after the pandemic ends. The Task Force will be chaired by the Secretary of Transportation. The legislation requires the Task Force to brief Congress on its preliminary recommendations within six months; a final report is due within 18 months.

#### **Anticipated Impact/Discussion**

If enacted, the establishment of the Task Force could help identify consistent guidelines and protocols that would promote overall passenger and employee safety and confidence in air travel. Airports and associations representing airports would be included on this advisory panel that will provide a briefing to Congress on recommendations for the resumption of full operations post COVID-19 pandemic.

**Status:** 05/20/20 – This bill passed the Senate Commerce, Science and Transportation Committee

**Position:** Support (06/04/20)

\*Shaded text represents new or updated legislative information

**STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

**Subject:**

**Biennial Review and Amendment of Authority Code Section 2.30 – Conflict Of Interest Code**

**Recommendation:**

Adopt Resolution No. 2020-0081, amending Authority Code Section 2.30 – Conflict of Interest Code.

**Background/Justification:**

Government Code Section 81000 *et seq.*, also known as the California Political Reform Act (“Act”), requires state and local government agencies to adopt and promulgate Conflict of Interest Codes for their agencies.

Government Code Section 87306.5, requires every local government agency, which has adopted a Conflict of Interest Code, to review its Conflict of Interest Code no later than October 1 of each even-numbered year to determine if a change in its Conflict of Interest Code is necessitated by changed circumstances. In fulfilling this mandate, staff has reviewed the Authority’s Conflict of Interest Code, Authority Code Section 2.30, and due to changed circumstances is recommending that the Code be amended to update the list of designated employees as outlined in Attachment A.

**Fiscal Impact:**

Not applicable.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business



**Environmental Review:**

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL, DIRECTOR  
BOARD SERVICES/AUTHORITY CLERK

RESOLUTION NO. 2020-0081

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AMENDING AUTHORITY CODE SECTION 2.30 - CONFLICT OF INTEREST CODE

WHEREAS, San Diego County Regional Airport Authority Code 2.30 established the Authority's Conflict of Interest Code; and

WHEREAS, Government Code Section 87306.5 requires every local government agency to review its Conflict of Interest Code no later than October 1 of each even-numbered year to determine if a change in its Conflict of Interest Code is necessitated by changed circumstances; and

WHEREAS, Government Code Section 87302(a) requires that each agency's Conflict of Interest Code enumerate the employee positions within the agency "which involve the making or participation in the making of decisions which may foreseeably have a material effect on any financial interest" of the employee; and

WHEREAS, the Authority has reviewed its Conflict of Interest Code as required and due to changed circumstances, the Board wishes to amend the Code to update and designate certain employee positions which are subject to disclosure of certain economic interests.

NOW, THEREFORE, BE IT RESOLVED, that the Board hereby approves the amendments to Authority Code Section 2.30, Conflict of Interest Code (Attachment A), updating the list of designated employees.

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## CODES

- ARTICLE 2** - **ETHICS**  
**PART 2.3** - **CONFLICTS OF INTEREST**  
**SECTION 2.30** - **CONFLICTS OF INTEREST**
- 

(a) The California Political Reform Act, Government Code Sections 81000, *et seq.*, requires state and local government agencies to adopt and promulgate Conflict of Interest Codes. The California Fair Political Practices Commission (“FPPC”) has adopted a regulation, 2 Cal. Code of Regs. Section 18730, which contains the terms of a standard model Conflict of Interest Code, which can be incorporated by reference, and which may be amended by the FPPC to conform to amendments in the California Political Reform Act after public notice and hearings. Therefore, the terms of 2 Cal. Code of Regs. Section 18730 and any amendments to it duly adopted by the FPPC, along with the attached Appendix, in which officials and employees are designated and disclosure categories are set forth, are hereby incorporated by reference and constitute the Conflict of Interest Code of the Authority.

(b) Designated employees shall file Statements of Economic Interests with the Authority Clerk which will make the statements available for public inspection and reproduction (Cal. Gov. Code Section 81008). Upon receipt of the completed Statements of Economic Interest, the Authority Clerk shall date stamp and retain the original statements for all designated employees (Cal. Gov. Code Section 87500 (p)). The original Statements of Economic Interest for heads of agencies, and members of boards or commissions (i.e. President/CEO, General Counsel, Chief Auditor, Vice Presidents, Board Member, and Public Committee Members) will be forwarded to the Clerk of the San Diego County Board of Supervisors (Cal. Gov. Code Section 87500 (k) and the Authority will maintain a copy.

(c) Appendices

(1) Appendix A - Designated Employee Positions

<b>LIST OF DESIGNATED POSITIONS</b>	<b>*ASSIGNED DISCLOSURE CATEGORY</b>
Accounting Manager	4
<u>Administrative Services Manager</u>	<u>4</u>
Airport Art Program Manager	4
Airside Operations Duty Manager II	2, 4
<u>Airside &amp; Terminal Resource Systems Manager</u>	<u>4</u>
<u>Asset Manager</u>	<u>2, 4</u>
Associate Airport Planner	2, 4
Assistant Authority Clerk II	4

<u>Associate Asset Manager</u>	<u>4</u>
Associate Engineer	2, 4
<del>Associate Real Estate Manager</del>	<del>2, 4</del>
Attorney	1
Auditor	1
Board Member	1
<del>Business Development Program Manager</del>	<del>4</del>
Chief Auditor	1
Construction Manager	2, 4
<del>Construction Safety Program Manager</del>	<del>2, 4</del>
Consultant*	1**
Customer Relations Manager	4
Director, Airport Design & Construction	1
Director, Airport Planning & Environmental Affairs	1
<u>Director, Airside &amp; Terminal Operations</u>	<u>1</u>
<del>Director, Aviation Operations</del>	<del>1</del>
Director, Aviation Security & Public Safety	1
Director, Board Services/ <u>Authority Clerk</u>	1
Director, Counsel Services	1
<del>Director, Facilities Development</del>	<del>1</del>
Director, Facilities Management	1
<del>Director, Financial Management</del>	<del>1</del>
Director, Financial Planning and Budget	1
<u>Director, Government Relations</u>	<u>1</u>
Director, Ground Transportation	1
Director, Information & Technology Services	1
Director, <u>Customer Experience &amp; Innovation</u> & <del>Business Development</del>	1
<del>Director, Inter-Governmental Relations</del>	<del>1</del>
Director, <u>Communications</u> <del>Media &amp; Public Relations</del>	1
Director, Talent, Culture & Capability	1
<del>Director, Terminal &amp; Tenants</del>	<del>1</del>
Director, Procurement	1
Financial Analyst II	4
General Counsel	1
<u>Geographic Information System &amp; Computer Aided Design Systems Manager</u>	<u>4</u>
<u>Innovation Program Manager</u>	<u>4</u>
Labor Compliance Program <del>Supervisor</del> <u>Manager</u>	3, 4
Maintenance Project Inspector	3, 4

Management Analyst	4
<del>Manager, Administrative Services</del>	<del>4</del>
Manager, Airport Finance	4
Manager, Airport Planning	2, 4
Manager, Airside Operations	4
Manager, Audit Services	1
Manager, Aviation Security & Law Enforcement	3, 4
Manager, Business Analytic	4
Manager, Business & Systems Applications	4
<del>Manager, Customer Experience Design</del>	<del>4</del>
Manager, Contracts	4
Manager, Emergency Preparedness & Public Safety	3, 4
Manager, Energy & Water Management	4
Manager, Environmental Affairs	2, 4
<del>Manager, Geographic Information System &amp; Computer Aided Design</del>	<del>4</del>
Manager, Ground Transportation	4
Manager, Facilities Management	2, 4
<del>Manager, Information Technology Operations</del>	<del>4</del>
<del>Manager, Information Technology Terminal Services</del>	<del>4</del>
Manager, Insurance & Construction, Risk	2, 4
<del>Manager, Labor Compliance Program</del>	<del>3, 4</del>
Manager, Landside Operations	4
Manager, Learning & Capability	4
Manager, Procurement & Contract Services	4
<del>Manager, Safety &amp; Labor Compliance</del>	<del>2, 4</del>
<del>Manager, Safety &amp; Wellness</del>	<del>4</del>
<del>Manager, Service Desk</del>	<del>4</del>
<del>Manager, Service Desk &amp; IT Terminal Operations</del>	<del>4</del>
Manager, Small Business Development	4
<del>Manager, Talent &amp; Rewards</del>	<del>4</del>
Manager, Terminal Concessions	4
Manager, Terminal Operations	4
<del>Manager, Workplace Safety &amp; Risk</del>	<del>4</del>
President/CEO	1
Procurement Analyst <u>I/II</u>	4
Program Manager	4
Project Manager	4
Public Audit, and Art Advisory Committee Members)	1

Quality Control Manager	3, 4
Quieter Home Program Coordinator	2, 4
<del>Real Estate Manager</del>	<del>2,4</del>
Records & Information Manager	4
Senior Airport Planner	2, 4
Senior Airport Traffic Supervisor	3
Senior Airside Operations Duty Manager	2, 4
<del>Senior Attorney</del>	<del>1</del>
Senior Auditor	1
Senior Construction Inspector	3
<del>Senior Director, External Relations</del>	<del>1</del>
Senior Director, Finance & Asset Management	1
Senior Director, Marketing & Air Service Development	1
<del>Senior Director, Strategy &amp; Policy</del>	<del>1</del>
Senior Engineering Technician <u>I/II</u>	2,4
Senior Financial Analyst	4
Senior Maintenance Project Inspector	2,3
Senior Management Analyst	3
Senior Manager, Accounting	4
Senior Manager, Airport Finance	4
Senior Manager, Arts <del>Program &amp; Community Partnership</del>	4
<del>Senior Manager, Aviation &amp; Commercial Business</del>	<del>2,3,4</del>
Senior Manager, Information <u>&amp; Technology Services</u>	4
Senior Manager, Marketing	4
<del>Senior Manager, Talent &amp; OD</del>	<del>4</del>
Senior Marketing Specialist	4
<del>Senior Program Manager</del>	<del>4</del>
Senior Project Management Systems Analyst	4
Senior Procurement Analyst	4
Senior Risk Management Analyst	4
Senior Systems Support Analyst	4
Small Business Development Program Coordinator	4
Small Business Development Program Manager	2,4
Vice President <u>&amp; Chief, Development Officer</u>	1

Vice President, <u>Treasurer &amp; Chief Financial Officer</u> <del>Finance &amp; Asset Management</del>	1
Vice President, <u>&amp; Chief Operations Officer</u>	1
Vice President, <u>Revenue Management &amp; Innovation</u> <del>Marketing, Innovation &amp; Chief Revenue Officer</del>	1

- \* Consultants are persons who meet the definition found in 2 Cal. Code of Regs. Section 18700.3.
- \*\* Consultants shall disclose pursuant to Category 1, the broadest disclosure category in this Conflict of Interest Code, unless the President/CEO determines in writing that a particular consultant, although a designated employee, is hired to perform a range of duties that are limited in scope and thus is not required to comply with the disclosure requirements described in this Appendix. Such determination shall include a description of the consultant’s duties and, based upon that description, a statement of the extent of disclosure requirements. The determination of the President/CEO is a public record and shall be retained for public inspection in the same manner and location as this Conflict of Interest Code. Nothing herein excuses any such consultant from any other provision of this Conflict of Interest Code.

(2) Appendix B - Disclosure Categories

General Provisions. The Authority has jurisdiction throughout the County. Accordingly, when a designated employee or individual is required to disclose investments, business positions, and sources of income, he or she need only disclose investments in business entities and sources of income that do business in the County, plan to do business in the County, or have done business in the County within the past two (2) years. In addition to other activities, a business entity is doing business within the County if it owns real property within the County. When a designated employee or individual is required to disclose real property, he or she need only disclose that which is located in whole or in part within or not more than two (2) miles outside the boundaries of the County or within two (2) miles of any land owned or used by the Authority.

Definition of Disclosure Categories

Category 1 - Officials and employees whose duties are broad and indefinable:

Business positions, investments and sources of income that are either



located in or doing business in the County, are planning to do business in the County, or have done business in the County in the past two (2) years.

Interests in real property in the County, including real property within two (2) miles of the boundaries of the County.

Category 2 - **Officials and employees whose decisions may affect real property interests:**

Investments and business positions in business entities, and income from sources that engage in land development, construction, or the acquisition or sale of real property.

Interests in real property in the County, including real property within two (2) miles of the boundaries of the County, or property located within a two (2) mile radius of any property owned or used by the Authority.

Category 3 - **Officials and employees with regulatory powers:**

All investments, business positions, interests in real property and sources of income subject to the regulatory, permit or licensing authority of the Authority.

Category 4 - **Officials and employees whose duties involve contracting or purchasing:**

Investments and business positions in business entities and sources of income including those that provide services, supplies, materials, machinery or equipment of the type utilized by the Authority or any individual department of the Authority.

[Amended by Resolution No. 2018-0090 dated September 13, 2018.]  
[Amended by Resolution No. 2016-0072 dated September 15, 2016]  
[Amended by Resolution No. 2014-0083 dated September 4, 2014]  
[Amended by Resolution No. 2012-0089 dated September 6, 2012]  
[Amended by Resolution No. 2010-0090 dated September 2, 2010]  
[Amended by Resolution No. 2008-0107 dated September 4, 2008]  
[Amended by Resolution No. 2006-0133 dated November 13, 2006]  
[Amended by Resolution No. 2004-0097 dated October 4, 2004]  
[Adopted by Resolution No. 2002-02 dated September 20, 2002]

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

#### **Appointment of Authority Advisory Committee Members**

### **Recommendation:**

Adopt Resolution No. 2020-0082, appointing members to the Authority Advisory Committee.

### **Background/Justification:**

The Authority's Advisory Committee was established to facilitate input from community stakeholders and subject matter experts regarding Authority planning and development activities. The 20-member Committee is governed by the provisions of Authority Policy 1.21. While the Board is responsible for approving the appointments of all members of the Committee, nominations are received from various sources as follows:

(Seats 1 – 7) The President/CEO shall nominate individuals to fill seats representing each of the following categories:

- (1) airport management;
- (2) passenger and freight air transportation operations and economics;
- (3) general aviation;
- (4) the natural environment;
- (5) local government;
- (6) the campuses of the University of California and the California State Universities in the region; and
- (7) organized labor

(Seats 8 – 15) The Presidents of the organizations listed below may each nominate one individual. As shown below, in some cases, the nominating organization rotates among different organizations at the conclusion of each two-year term.

- (8) San Diego Regional Economic Development Corporation
- (9) Rotation among:
  - a. San Diego North Economic Development Council
  - b. East County Economic Development Council
  - c. South County Economic Development Council
- (10) San Diego Regional Chamber of Commerce
- (11) Rotation among:
  - a. Cleantech San Diego
  - b. Biocom
  - c. CONNECT
- (12) Metropolitan Transit System
- (13) North County Transit District

- (14) San Diego County Taxpayers Association
- (15) San Diego Tourism Authority

(Seat 16) The Deputy Trustee of the San Diego and Imperial Counties Labor Council or his/her designee may nominate one individual to serve in this seat.

(Seat 17) The District Director of the California Department of Transportation for the San Diego Region or his/her designee serves in this seat.

(Seat 18) The representative of the United States Department of Defense currently serving on the Board or his/her designee serves in this seat.

(Seats 19 – 20) Two seats are reserved for members of the general public. Whenever a vacancy occurs in one of these seats, a notice is issued by the Authority. The Chief Auditor and Vice President of Development jointly review and nominate individuals to serve in these two seats.

#### NOMINATIONS TO FILL OPEN SEATS

The terms of several Committee members are set to expire in September 2020.

Nominations have been received to replace those members whose terms are due to expire. The names and biographical information of the nominees, the category represented by the nominees, and the source of the nominations are listed below.

Seat 1: ORIS DUNHAM (reappointment) – Oris W. Dunham, Jr., a native of Missouri, served four years in the U.S. Air Force prior to attending the University of California, Los Angeles, and the University of Washington in Seattle, where he earned a Bachelor of Science in Physics. His past positions include: Director of Aviation at Sea-Tac International Airport, Deputy Executive Director for operations and administration of the Los Angeles Department of Airports and Executive Director of the Dallas/Fort Worth International Airport. He also served as the first ever Director General of Airports Council International (ACI) World from 1991 – 1997 in Geneva, Switzerland. An active civic and community leader, Mr. Dunham has served as President of the International Northwest Aviation Council, Chairman of the Washington State International Tourism Committee, has been on the board of directors of several trade associations, has served on the board of Bombardier Services America Corporation and the board of the ACI – North America. Presently he serves as Chairman of the Civil Service Commission for the Port of Seattle Police Department, Board Member of Trex Aviation Systems and a Trustee of the Chase Collegiate School Foundation. In 1997, Mr. Dunham started an international aviation consulting and development business. His current clients include CNN Airport Network, Trex and Bradford Airport Logistics. (Category: Airport Management; Nominated by: Kimberly J. Becker, President/CEO, San Diego County Regional Airport Authority)

Seat 3: CAMERON “CAM” HUMPHRES (appointment) – Cameron “Cam” Humphres has a passion for aviation that began early; he set his sights on becoming a military pilot at four years old. Many impatient years later, Cam was commissioned as an officer in the US Air Force, earned his pilot wings, and was assigned to the B-1B Lancer. After a 20-year career culminating as a B-1B Operational Test Pilot, Cam retired from the Air Force and began to pursue his next aviation ambition in airport management. His first post was an eight-year tenure as the Executive Director of Rapid City Regional Airport in South Dakota. Following Rapid City, he had the opportunity to live in New Zealand for two years and teach airport management at Massey University. Cam then returned to the US, this time to New Mexico, where he spent the next two years as the Santa Fe Regional Airport Manager and two years as the Los Alamos Municipal Airport Manager. Cam now serves as the Director of Airports for the County of San Diego, overseeing a commercial service airport and seven general aviation airports. Cam holds a bachelor’s degree in Professional Aeronautics and master’s degree in Aviation Business Administration from Embry-Riddle Aeronautical University and is an AAEA Accredited Airport Executive. Cam and his wife, Sarah, love San Diego’s vibrant culture and stunning environment, and have no intention of ever leaving.. (Category: General aviation; nominated by Kim Becker President/CEO, San Diego County Regional Airport Authority)

Seat 8: NIKIA CLARKE (reappointment) – Dr. Nikia Clarke is Vice President of San Diego Regional Economic Development Corporation (EDC), and Executive Director of World Trade Center San Diego (WTCSD), an EDC affiliate. She oversees the economic development, research, and global engagement priorities of the organization. Dr. Clarke has served on the National Investment Advisory Council, a collection of senior leaders that advises the administration on FDI policy and strategy, and is founder and former Director of OUCAN, an international network of emerging market industry leaders, policy makers and researchers. She also serves on the boards of the International Business program at San Diego State University, and the San Diego Innovation Council. She holds a Bachelor of Arts degree from Loyola Marymount University, a Master of Philosophy from Cambridge University, and a PhD from Oxford University. (Category: Regional Economic Development; Nominated by: Mark Cafferty, President and CEO, San Diego Economic Development Corporation)

Seat 10: JAYMIE BRADFORD (reappointment) –Jaymie Bradford leads the San Diego Regional Chamber of Commerce’s strategy and vision as the Executive Vice President and Chief Operating Officer. She oversees the Chamber’s day-to-day operations, directs public policy initiatives, and develops and implements long-term goals and strategies to ensure the organization is meeting its goal of making San Diego the most business friendly region in California. Prior to joining the Chamber, she worked in San Diego Mayor Kevin Faulconer’s office as Deputy Chief of Staff and Chief of Policy and served in a similar capacity for Interim Mayor Todd Gloria. She was Director of Intergovernmental Relations during Jerry Sanders’ tenure as Mayor of San Diego and worked in policy and public affairs for the City of San Diego for a decade. She was appointed to the Convention Center Board of Directors in 2017 and was voted by her fellow board members to serve as Chair in 2020. She is also on the board of the Downtown San Diego Partnership and the Chancellor’s Community Advisory Board at UC San Diego, where she earned her degree in Political Science and was a member of the NCAA Women’s Soccer team. (Category: Business, Including the Technology Sector of the Economy; Nominated by: Jerry Sanders, President/CEO, San Diego Regional Chamber of Commerce)

Seat 12: BILL SANDKE (reappointment) – Councilmember Sandke was elected to the Coronado City Council in 2014 after serving the city as a Planning Commissioner. His current appointments include Metropolitan Transit System (MTS) Board and MTS Safety Advisory Committee. He is currently Vice Chair of the San Diego Association of Governments (SANDAG) Transportation Committee and also serves on the SANDAG Shoreline Preservation Working Group and SANDAG Borders Committee. Councilmember Sandke is a 1986 graduate of the University of California, Los Angeles, completing his Bachelor of Arts degree in Political Science with an emphasis in Public Administration. He has owned Crown City Photography since 1989 and is currently the Resident Photographer at the world famous Hotel del Coronado. His community involvement has included board service with Coronado Main Street, the Coronado Visitors Bureau Board, Christ Episcopal Church, Coronado Schools Foundation and the Coronado Residential Association. In addition, Councilmember Sandke held leadership positions with the Coronado Rotary Club in 2006 and Coronado Yacht Club in 2017. He is a 2010 LEAD San Diego graduate, a proud member of the San Diego Public Leadership Institute class of 2014, and a Federal Aviation Administration rated private pilot. (Category: Local Public Transit Authorities; Nominated by: Paul Jablonski, Chief Executive Officer, Metropolitan Transit System)

Seat 14: HANEY HONG (reappointment) – Haney Hong is a Reserve Naval officer, business owner, student of citizenship and is President and CEO of the San Diego County Taxpayers Association. He is focused on robust citizenship engagement and firmly believes that such engagement is the first line of defense against internal and external threats to a healthy democratic society. Mr. Hong is a graduate of Stanford and Harvard Universities and sits on several nonprofit and government boards on the East and West Coasts. He teaches at Point Loma Nazarene University, the United States Naval War College, and the University of California, San Diego. (Category: Other Groups and Residents of San Diego County; Nominated by: Haney Hong, President/CEO, San Diego County Taxpayers Association)

Seat 15: KERRI KAPICH (appointment) – Kerri Verbeke Kapich is the COO for the San Diego Tourism Authority, one of the nation's leading destination marketing organizations. The SDTA represents over 900 hospitality organizations and serves as the San Diego region's tourism marketing engine. She is a frequent guest speaker at industry conferences nationwide as well as a guest lecturer at the San Diego State University School of Hospitality and for LEAD San Diego. In 2001, she was named as one of the "Top 100 Marketers" in the nation by Advertising Age magazine and is the recipient of numerous marketing, advertising and tourism awards including San Diego County Hotel-Motel Association Gold Key "Allied Person of the Year" Award, San Diego Daily Transcript "Women of Influence" Recognition, San Diego Magazine "Woman of the Year" Honoree, San Diego Business Journal Women Who Mean Business Finalist and Multi-Cultural Conventions Services Network "Women In Tourism & Hospitality" Honors. In 1997, she joined the San Diego Tourism Authority. In her role as COO, she is responsible for strategic planning, brand stewardship, community engagement and revenue development. She is the driving force behind the SDTA's integrated marketing program and partnerships including major initiatives such as the National Geographic "World's Smart Cities" San Diego documentary. She has been a leader within the San Diego Region on the pandemic economic recovery, serving on the City and County's RECOVER Advisory Group. Currently, she serves on the CalTravel Board of Directors Executive Committee, Visit California Marketing Advisory Board, Friends of Balboa Park Board of Directors, CalPoly SLO Experience Industry Management Advisory Board and

**Page 5 of 6**

San Diego Regional Chamber of Commerce LEAD Board of Directors. Past board positions include the California Restaurant Association San Diego Chapter, Junior League of San Diego and the Advertising Club of San Diego. She is a graduate of the LEAD Influence San Diego class of 2017. A San Diego native, she was featured as one of the “50 People to Watch” by San Diego Magazine. She is a graduate of the University of California, Santa Barbara.. (Category: Other Groups and Residents of San Diego County; Nominated by: Julie Coker, President/CEO, San Diego Tourism Authority)

Seat 17: ANN FOX (appointment) – Ann Fox is the Caltrans Deputy District Director for Planning and Local Assistance. Her 25 years of experience has focused on the development of transportation corridors through short and long-term strategic visioning, project design and management. Ann received her civil engineering degree at South Dakota School of Mines and Technology. She is a Professional Engineer, and member of WTS and APA. (Category: California Department of Transportation; Nominated by: Gustavo Dallarda, District 11 Director, Caltrans)

Seat 18: CARL F. HUENEFELD II, COLONEL, USMC (Ret.) (reappointment) – Colonel Huenefeld is the Community Liaison for the Marine Corps Recruit Depot San Diego (MCRD). Now a civilian employee, he retired from the Marine Corps in 2011 after forty years of active duty. His most recent post prior to retirement was Chief of Staff of MCRD. Prior posts included command of the 8th Marine Corps District; Force Fires Coordinator and Assistant Chief of Staff for Operations of the 3rd Marine Expeditionary Force in Okinawa, Japan; and Depot Inspector and H&S Battalion Executive Officer at MCRD. He attended Marine Corps Command and Staff College in Quantico, Virginia and National War College in Washington, DC. (Category: The United States Department of Defense; Nominated by: Colonel Charles B. Dockery, Commanding Officer, Marine Corps Air Station (MCAS) Miramar)

Staff recommends that the board appoint the individuals listed above to the Authority Advisory Committee.

**Fiscal Impact:**

Not applicable.

**Authority Strategies:**

This item supports one or more of the following:

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK



RESOLUTION NO. 2020-0082

A RESOLUTION OF THE BOARD OF THE SAN  
DIEGO COUNTY REGIONAL AIRPORT  
AUTHORITY, APPOINTING MEMBERS TO THE  
AUTHORITY ADVISORY COMMITTEE

WHEREAS, California Public Utilities Code §170054 requires the establishment of an advisory committee (“Advisory Committee”) to assist the San Diego County Regional Airport Authority (“Authority”) in performing its responsibilities related to the planning and development of all airport facilities for the County of San Diego; and

WHEREAS, the Authority Board desires to have timely and qualitative input from a diverse community in the planning and development of airport facilities; and

WHEREAS, pursuant to Authority policy 1.21, nominations for seats on the Advisory Committee are received from various sources; and

WHEREAS, as result of term expirations, the Authority Board desires to appoint to the Advisory Committee the individuals whose nominations were received pursuant to Authority Policy 1.21.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approve appointments to the Authority Advisory Committee as indicated on “Attachment A” for the term stated; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

## San Diego County Regional Airport Authority

Name	Seat	Term Start	Term Ends
<b>AIRPORT MANAGEMENT</b>			
Oris Dunham	1	October 2020	September 2022
<b>PASSENGER AND FREIGHT AIR TRANSPORTATION OPERATIONS AND ECONOMICS</b>			
Michael DiGirolamo	2	October 2019	September 2021
<b>GENERAL AVIATION</b>			
Cameron "Cam" Humphres	3	October 2020	September 2021
<b>THE NATURAL ENVIRONMENT</b>			
Emily Young - University of San Diego	4	October 2019	September 2021
<b>LOCAL GOVERNMENT</b>			
Deanna Spehn - Senator Toni Atkins	5	October 2019	September 2021
<b>THE CAMPUSES OF THE UNIVERSITY OF CALIFORNIA AND THE CALIFORNIA STATE UNIVERSITIES</b>			
Jeffrey Gattas - UCSD	6	October 2019	September 2021
<b>ORGANIZED LABOR</b>			
Brigette Browning - UNITE HERE	7	October 2019	September 2021
<b>SAN DIEGO REGIONAL ECONOMIC DEVELOPMENT CORPORATION</b>			
Nikia Clarke	8	October 2020	September 2022
<b>REGIONAL ECONOMIC DEVELOPMENT (Rotation)</b>			
Jo Marie Diamond - East County EDC	9	October 2019	September 2021
<b>SAN DIEGO REGIONAL CHAMBER OF COMMERCE</b>			
Jaymie Bradford	10	October 2020	September 2022
<b>BUSINESS, INCLUDING THE TECHNOLOGY SECTOR OF THE ECONOMY (Rotation)</b>			
Melanie Cohn - Biocom	11	October 2019	September 2021
<b>METROPOLITAN TRANSIT SYSTEM</b>			
Bill Sandke	12	October 2020	September 2022
<b>NORTH COUNTY TRANSIT DISTRICT</b>			
Damon Blythe	13	October 2019	September 2021
<b>SAN DIEGO COUNTY TAXPAYERS ASSOCIATION</b>			
Haney Hong	14	October 2020	September 2022
<b>SAN DIEGO TOURISM AUTHORITY</b>			
Kerri Kapich	15	October 2020	September 2022
<b>SAN DIEGO AND IMPERIAL COUNTIES LABOR COUNCIL</b>			
Keith Maddox	16	October 2019	September 2021
<b>THE DEPARTMENT OF TRANSPORTATION</b>			
Ann Fox	17	October 2020	September 2022
<b>THE UNITED STATES DEPARTMENT OF DEFENSE</b>			
Col. Carl Huenefeld II (Ret.)	18	October 2020	September 2022
<b>MEMBERS OF THE GENERAL PUBLIC SAN DIEGO COUNTY</b>			
Frederick Ladt - Ladt Consulting	19	October 2019	September 2021
John Ohanian - 211 San Diego	20	October 2019	September 2021

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Continue the Declaration of the Existence of a Local Emergency In Response to the Serious and Imminent Threat of the Novel Coronavirus (COVID-19)**

### **Recommendation:**

Adopt Resolution No. 2020-0083, confirming the need to continue the Declaration of a Local Emergency in response to COVID-19.

### **Background/Justification:**

On April 16, 2020 the Board adopted Resolution No. 2020-0044 declaring the existence of a state of local emergency as a result of the outbreak of the novel coronavirus. The Resolution required the Authority Board review the need to continue the declaration of a local emergency after sixty (60) days. On June 4, 2020, the Board adopted Resolution No. 2020-0061 confirming the need to continue the Declaration of a Local Emergency and extending the President/CEO's emergency powers for an additional ninety (90) days. That Resolution requires the Authority Board review the need to continue the declaration after 90 days. Resolution No. 2020-0044 and 2020-0061 empower the President/CEO to do the following:

- (1) promulgate written orders and regulations necessary to provide for the protection of passengers, employees, and operators at SAN, and related property, as affected by such emergency;
- (2) promulgate written orders and regulations relating to the requirements, recommendations and guidelines issued by the CDC, CDPH, SDCDPH and the City of San Diego that are applicable to essential services and infrastructure such as SAN, or to operations related to air travel in general, regarding preventing and addressing the spread of COVID-19;
- (3) obtain vital supplies, equipment, and such other properties found lacking and needed for the protection of life and property and to bind the Authority for the fair value thereto;
- (4) require emergency services of any Authority officer or employee;
- (5) requisition necessary personnel or material of any Authority departments;
- (6) execute all ordinary powers, all special powers conferred by the adopted Resolution and all other powers conferred by statute, agreement approved by the Authority Board, or by any other lawful authority;

(7) modify or approve contracts as necessary to provide for the protection of passengers, employees and operators at SAN and related property and Authority finances as affected by such emergency;

(8) waive any and all policies or other requirements to the extent such waiver is prudent in the course of responding to COVID-19; and

(9) represent the Authority in all dealings with public or private agencies on matters pertaining to this declared local emergency.

The outbreak of COVID-19, a respiratory disease caused by a new strain of coronavirus has been declared a Public Health Emergency of International Concern by the World Health Organization and is having adverse effect on domestic and international travel-related industries. The U.S. Centers for Disease Control (CDC) has identified the potential public health threat posed by COVID-19 and has advised that person-to-person contact of COVID-19 will continue to spread. Federal, state and local governments have issued declarations of emergency to enable and empower governments to coordinate responses to the spread of COVID-19. Federal, state and local governments, as well as other nations and private businesses, have issued restrictions on non-essential movement, gatherings, air travel (domestic and international) and other activities. Governor Newsom has issued Executive Orders and Public Health Orders directing all Californians to stay home except to go to an essential job or to shop for essential needs. These Orders remain in effect until further notice.

The threat of COVID-19 infection continues and businesses that are permitted to open must take all steps possible to reduce the risk of spreading the infection. As an "essential business," the Authority must continue to operate and ensure that it is following all applicable health orders which include additional cleaning and sanitizing, use of personal protective equipment (PPE), social distancing and employee screening. For the foregoing reasons, staff recommends that the Board extend the Declaration of a Local Emergency adopted pursuant to Resolution No. 2020-0444 and 2020-0061 for an additional one hundred and eighty (180) days.

**Fiscal Impact:**

There is no direct fiscal impact to the action recommended, however it does potentially allow the Authority to apply for certain relief funds, which staff will pursue if applicable. Additional costs related to any emergency purchases necessary will be covered within current budget year savings.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

AMY GONZALEZ  
GENERAL COUNSEL

RESOLUTION NO. 2020-0083

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, CONFIRMING THE NEED TO CONTINUE THE DECLARATION OF A LOCAL EMERGENCY IN RESPONSE TO COVID-19

WHEREAS, on April 16, 2020 the Board adopted Resolution No. 2020-0044 declaring the existence of a state of local emergency as a result of the outbreak of the novel coronavirus; and

WHEREAS, the Declaration of a Local Emergency related to COVID-19 enables the Authority, including its President/CEO under delegated power, to issue written orders and regulations necessary to provide for the protection of passengers, employees and operators at San Diego International Airport (SAN), and related property, as affected by such emergency; and

WHEREAS, on June 4, 2020, the Board adopted Resolution No. 2020-0061 confirming the need to continue the Declaration of a Local Emergency for an additional ninety (90) days; and

WHEREAS, the outbreak of COVID-19, a respiratory disease caused by a new strain of coronavirus has been declared a Public Health Emergency of International Concern by the World Health Organization and is having adverse effect on domestic and international travel-related industries; and

WHEREAS, the U.S. Centers for Disease Control (CDC) has identified the potential public health threat posed by COVID-19 and has advised that person to-person contact of COVID-19 will continue to spread; and

WHEREAS, Federal, State and local governments have issued declarations of emergency to enable and empower governments to coordinate responses to the spread of COVID-19; and

WHEREAS, Federal, State and local governments, as well as other nations and private businesses, have issued restrictions on non-essential movement, gatherings, air travel (domestic and international) and other activities; and

WHEREAS, Governor Newsom has issued Executive Orders and Public Health Orders directing all Californians to stay home except to go to an essential job or to shop for essential needs; and

WHEREAS, the threat of COVID-19 infection continues and businesses that are permitted to open must take all steps possible to reduce the risk of spreading the infection; and

WHEREAS, the Authority is as an “essential business” and must continue to operate and ensure that it is following all applicable health orders which include additional cleaning and sanitizing, use of personal protective equipment (PPE), social distancing and employee screening; and

WHEREAS, the Board finds that it is in the best interest of the Authority to extend the Declaration of a Local Emergency adopted pursuant to Resolution No. 2020-0444 and extended pursuant to Resolution No. 2020-0061 for an additional one hundred eighty (180) days.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby confirms the need to continue the declaration of a local emergency in response to COVID19 adopted pursuant to Resolution No. 2020-0044; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (CEQA), Cal. Pub. Res. Code §21065; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (Cal. Pub. Res. Code § 30106); and

BE IT FURTHER RESOLVED that the Board finds that this Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.



PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

## Board Communication

Date: September 3, 2020  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Chief Financial Officer  
Subject: Accept the Unaudited Financial Statements for the Fiscal Years Ended  
June 30, 2020 and 2019:

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Attached is the Authority's Unaudited Financial Statements for the Fiscal Years Ended June 30, 2020 and 2019 that was presented to the Finance Committee on August 24, 2020.

# Review of the Unaudited Financial Statements for the Fiscal Year Ended June 30, 2020 and 2019



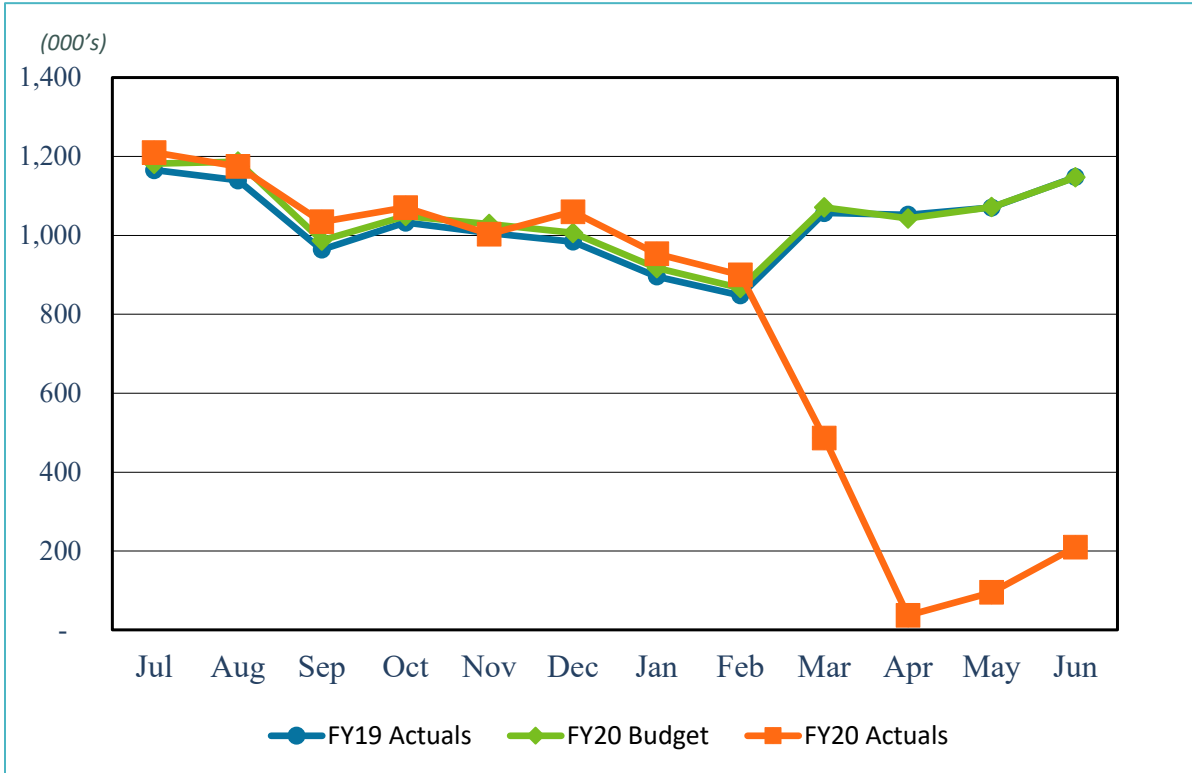
**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

Presented by:  
Scott Brickner  
Chief Financial Officer

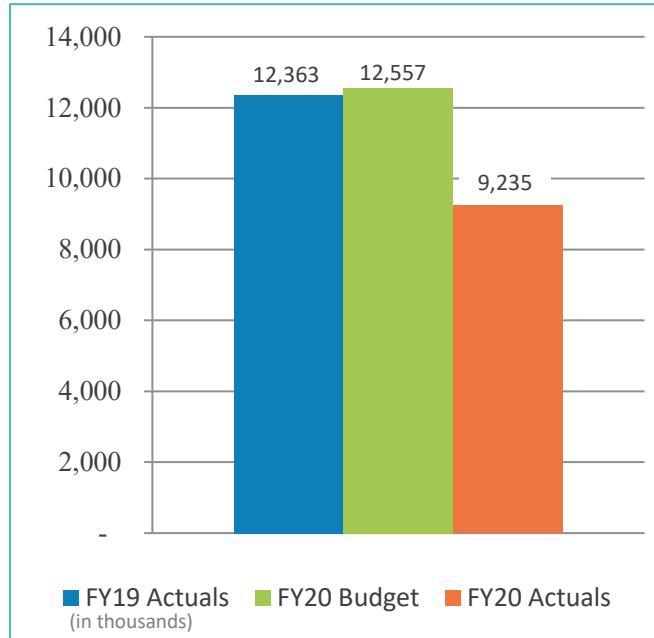
August 24, 2020

# Enplanements

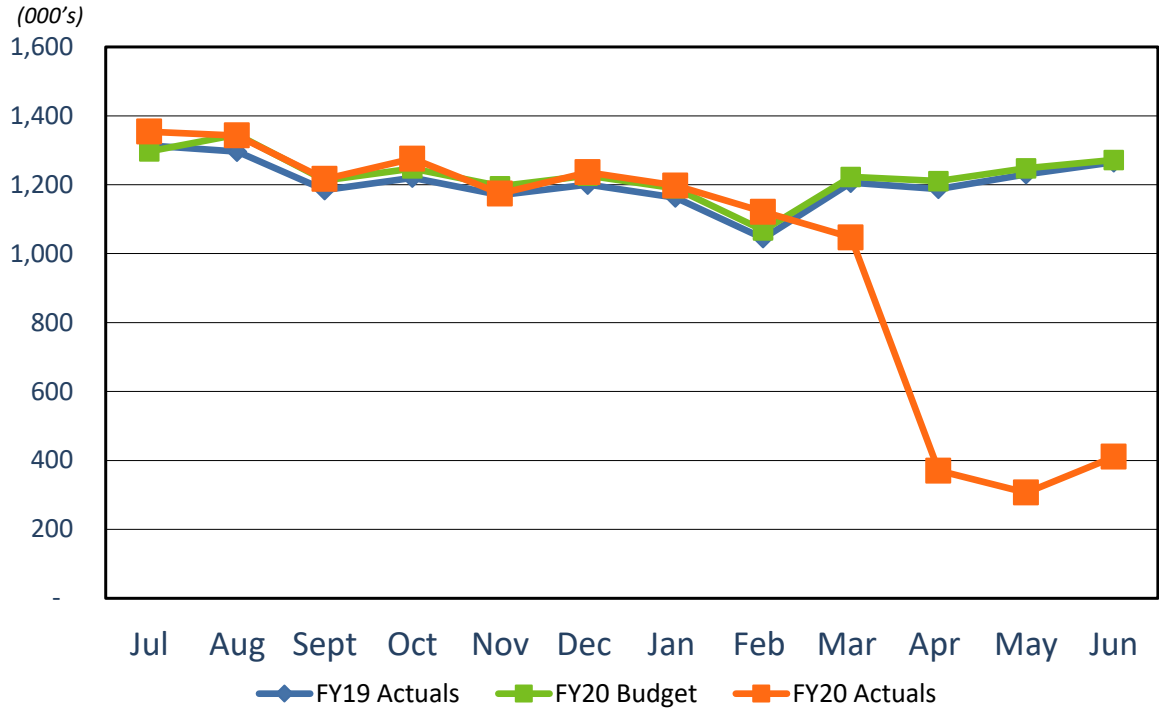


FY20 YTD Act Vs.  
FY19 YTD Act  
-25.3%

FY20 YTD Act Vs.  
FY20 YTD Budget  
-26.5%

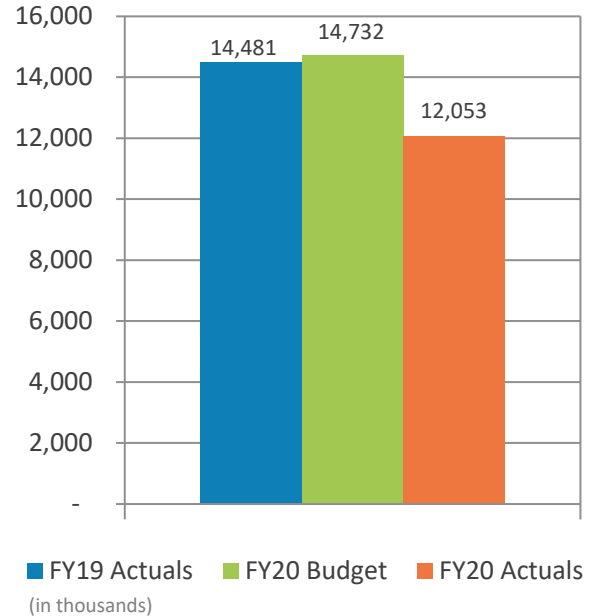


# Gross Landing Weight Units (000 lbs)

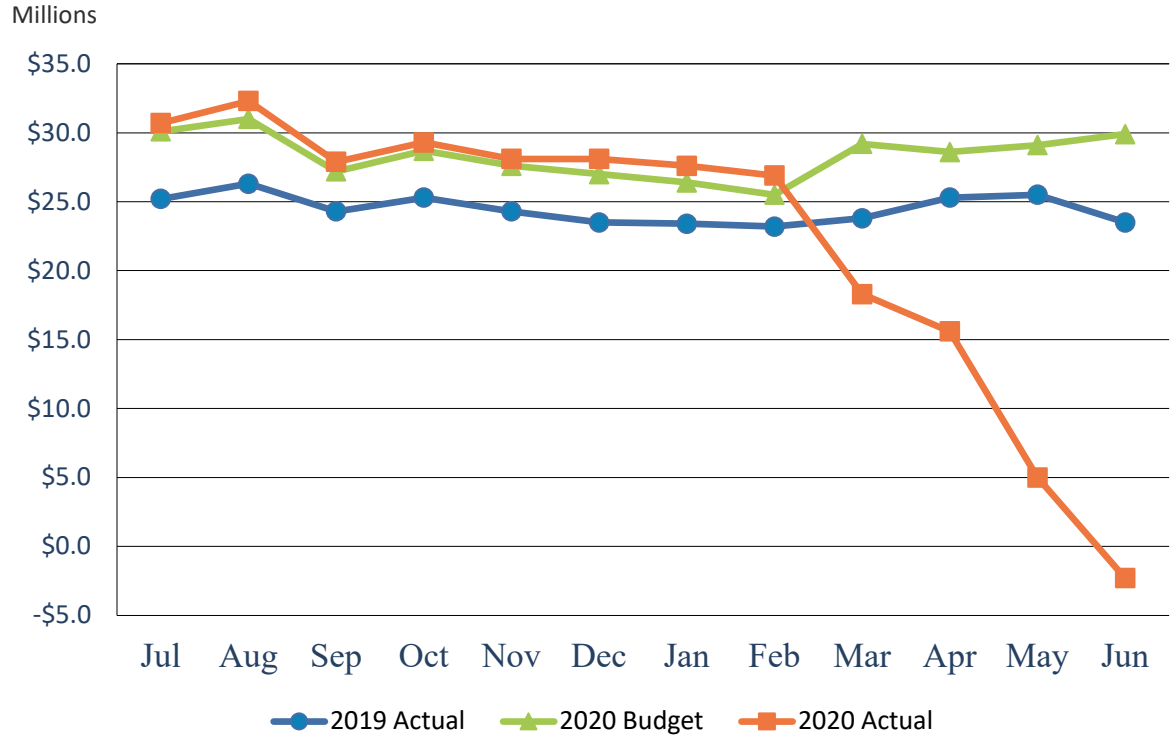


FY20 YTD Act Vs.  
FY19 YTD Act  
-16.8%

FY20 YTD Act Vs.  
FY20 YTD Budget  
-18.2%

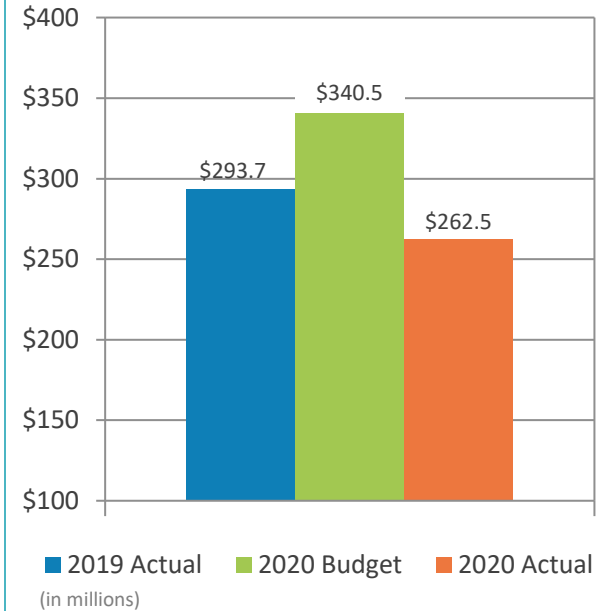


# Total Operating Revenue (Unaudited)

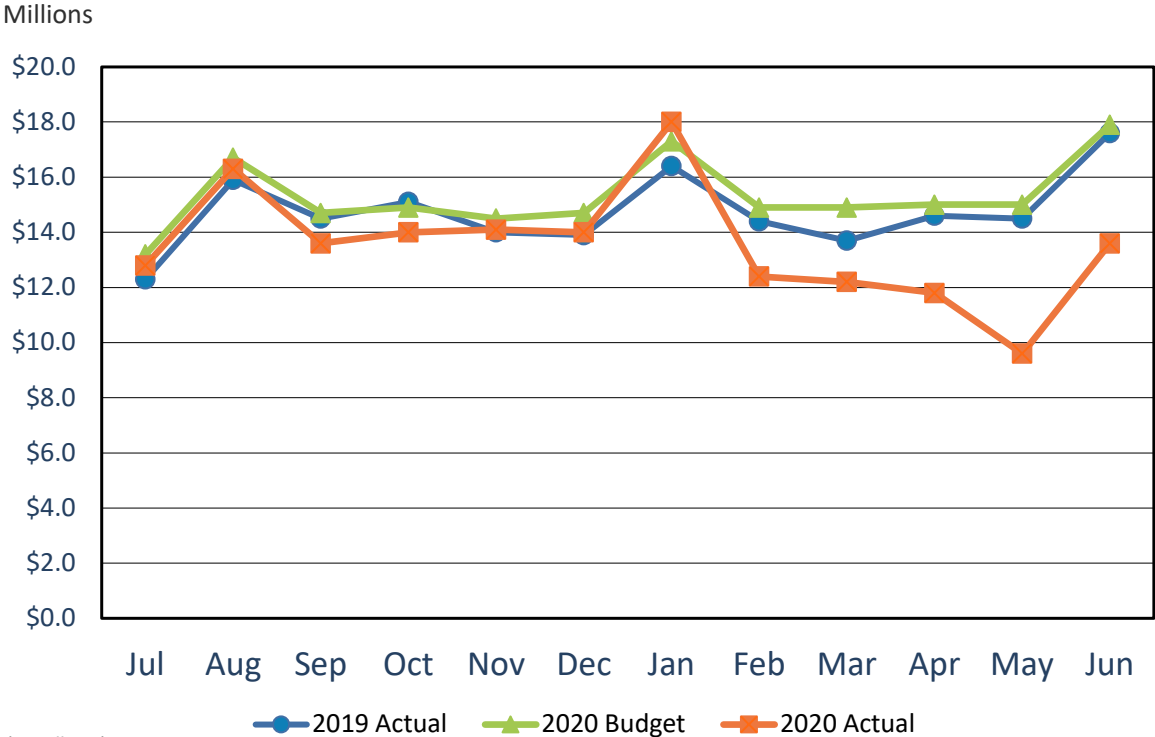


FY20 YTD Act Vs.  
FY19 YTD Act  
-10.6%

FY20 YTD Act Vs.  
FY20 YTD Budget  
-22.9  
%

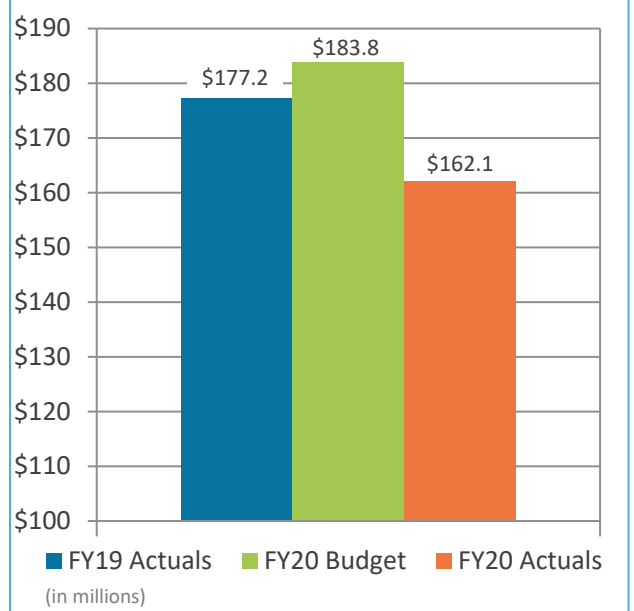


# Total Operating Expenses (Unaudited)



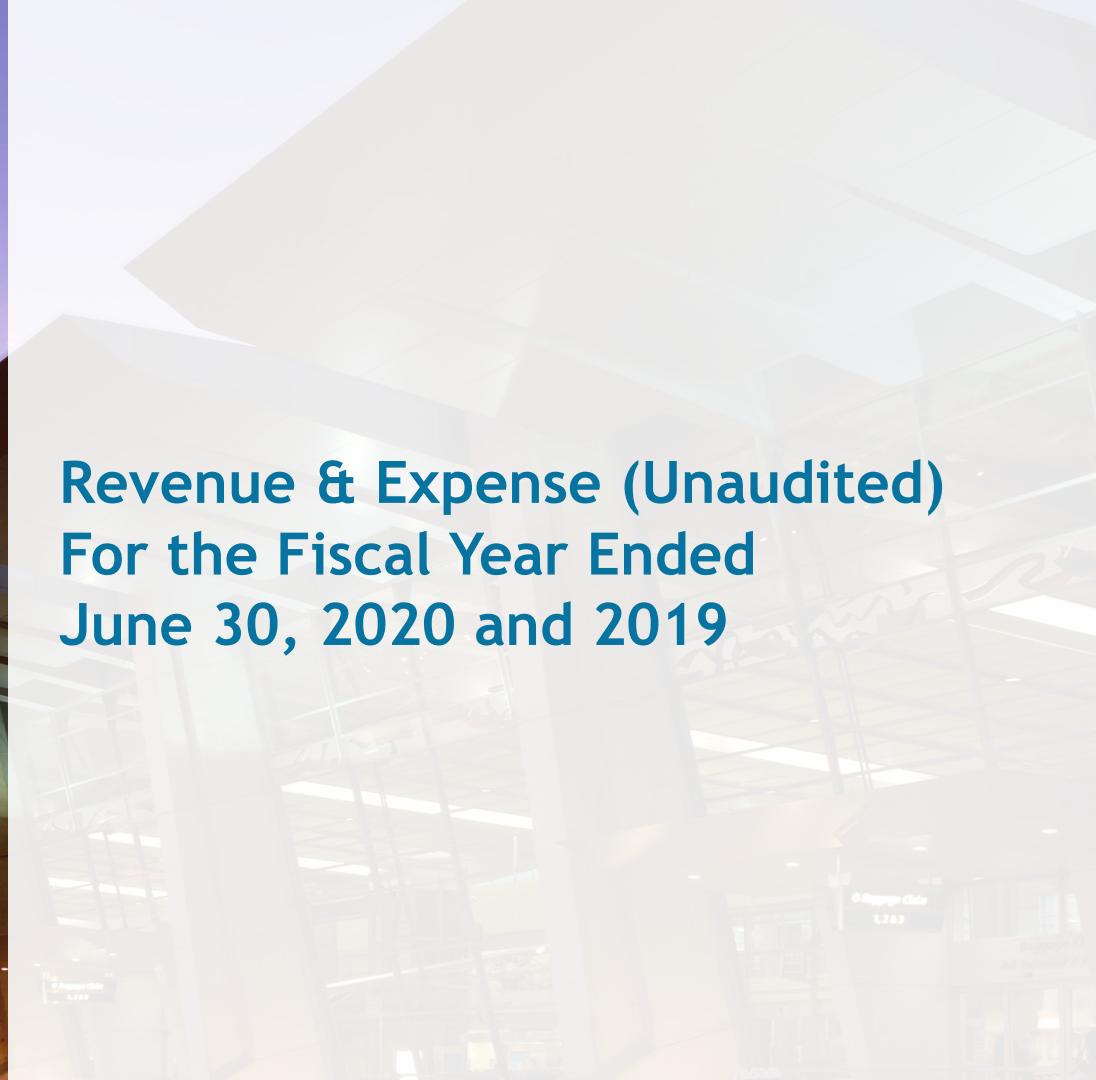
FY20 YTD Act Vs.  
FY19 YTD Act  
8.5%

FY20 YTD Act Vs.  
FY20 YTD Budget  
11.8%





## Revenue & Expense (Unaudited) For the Fiscal Year Ended June 30, 2020 and 2019





# Operating Revenues

## for the Fiscal Year Ended June 30, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 183,939	\$ 131,362	\$ (52,577)	(29)%	\$ 134,354
Terminal concessions	30,211	24,999	(5,212)	(17)%	30,102
Rental car	35,676	26,070	(9,606)	(27)%	34,305
Parking	43,010	36,440	(6,570)	(15)%	46,585
Other operating	47,691	43,690	(4,001)	(8)%	48,334
<b>Total operating revenues</b>	<b>\$ 340,527</b>	<b>\$ 262,561</b>	<b>\$ (77,966)</b>	<b>(23)%</b>	<b>\$ 293,680</b>

# Operating Expenses

## for the Fiscal Year Ended June 30, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 52,533	\$ 51,736	\$ 797	2%	\$ 49,578
Contractual services	47,994	37,542	10,452	22%	49,903
Safety and security	34,004	29,457	4,547	13%	31,397
Space rental	10,191	10,207	(16)	-	10,191
Utilities	14,385	12,710	1,675	12%	13,194
Maintenance	13,189	11,584	1,605	12%	13,436
Equipment and systems	335	336	(1)	-	375
Materials and supplies	630	651	(21)	(3)%	656
Insurance	1,506	1,308	198	13%	1,200
Employee development and support	1,264	967	297	23%	1,045
Business development	3,155	2,033	1,122	36%	2,630
Equipment rental and repairs	4,605	3,598	1,007	22%	3,614
<b>Total operating expenses</b>	<b>\$ 183,791</b>	<b>\$ 162,129</b>	<b>\$ 21,662</b>	<b>12%</b>	<b>\$ 177,219</b>

# Net Operating Income (Loss) Summary

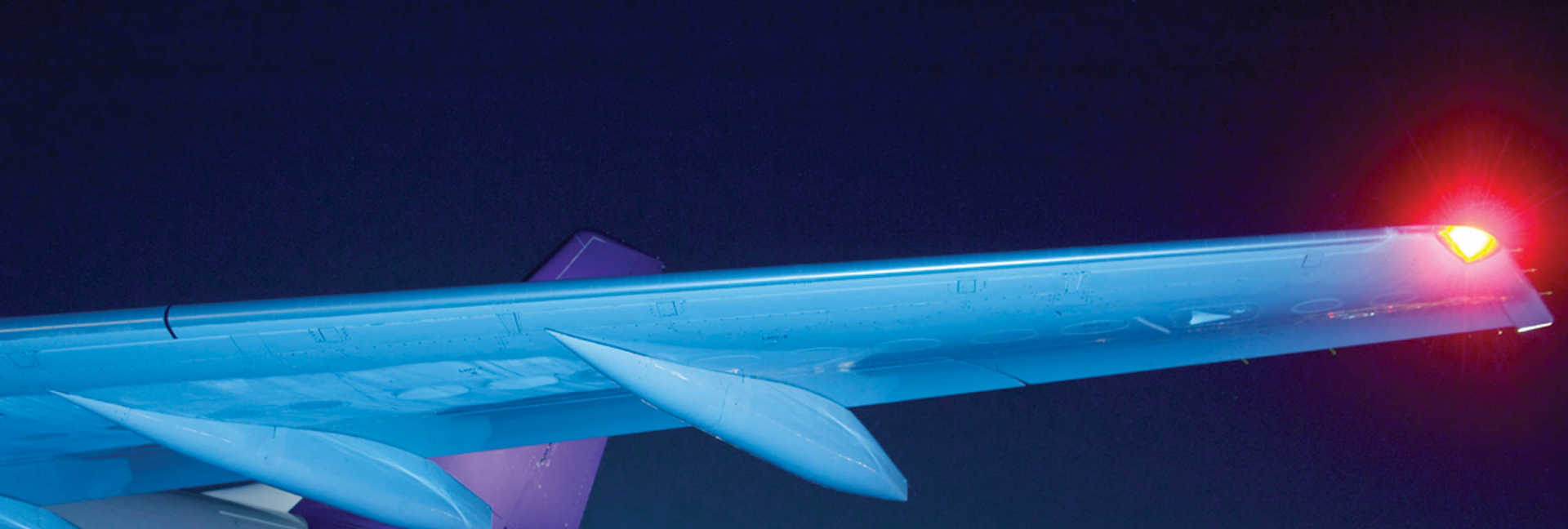
## for the Fiscal Year Ended June 30, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Total operating revenues	\$ 340,527	\$ 262,561	\$ (77,966)	(23)%	\$ 293,680
Total operating expenses	183,791	162,129	21,662	12%	177,219
<b>Income from operations</b>	<b>156,736</b>	<b>100,432</b>	<b>(56,304)</b>	<b>(36)%</b>	<b>116,461</b>
Depreciation	131,587	131,587	-	-	124,329
<b>Operating income (loss)</b>	<b>\$ 25,149</b>	<b>\$ (31,155)</b>	<b>\$ (56,304)</b>	<b>(224)%</b>	<b>\$ (7,868)</b>

# Nonoperating Revenues & Expenses

## for the Fiscal Year Ended June 30, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Passenger facility charges	\$ 49,629	\$ 34,393	\$ (15,236)	(31)%	\$ 49,198
Customer facility charges (Rental Car Center)	41,509	30,240	(11,269)	(27)%	41,919
CARES Act Grant	-	36,895	36,895	-	-
Quieter Home Program, net	(3,095)	(3,089)	6	-	(3,291)
Interest income	17,835	19,688	1,853	10%	16,812
Interest expense (net)	(82,548)	(73,612)	8,936	11%	(69,815)
Other nonoperating revenue (expense)	(20)	14,181	14,201	-	8,211
<b>Nonoperating revenue, net</b>	<b>23,310</b>	<b>58,696</b>	<b>35,386</b>	152%	<b>43,034</b>
<b>Change in net position before grant contributions</b>	<b>48,459</b>	<b>27,541</b>	<b>(20,918)</b>	(43)%	<b>35,166</b>
Capital grant contributions	10,642	4,072	(6,570)	(62)%	8,213
<b>Change in net position</b>	<b>\$ 59,101</b>	<b>31,613</b>	<b>\$ (27,488)</b>	<b>(47)%</b>	<b>\$ 43,379</b>



**Statements of Net Position (Unaudited)  
June 30, 2020 and 2019**

# Statements of Net Position (Unaudited)

## As of June 30, 2020 and 2019

(In Thousands)

	<b>2020</b>	<b>2019</b>
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	\$ 142,752	\$ 144,813
Cash designated for capital projects and other	64,026	26,209
Restricted assets	636,912	468,748
Capital assets, net	1,788,707	1,722,150
Other assets	279,869	202,977
Deferred outflows of resources	22,760	26,681
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,935,026</b>	<b>\$ 2,591,578</b>

# Statements of Net Position (Unaudited)

## As of June 30, 2020 and 2019

(In Thousands)

	<b>2020</b>	<b>2019</b>
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 91,442	\$ 68,986
Liabilities payable from restricted assets	71,272	62,099
Long term liabilities	1,875,517	1,600,230
Deferred inflows of resources	11,881	6,961
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 2,050,112</b>	<b>\$ 1,738,276</b>
 <b>Total net position</b>	 <b>\$ 884,914</b>	 <b>\$ 853,302</b>





Questions?



## Board Communication

Date: September 3, 2020  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Vice President, CFO  
Subject: Accept the Authority's Investment Report as of June 30, 2020:

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Attached is the Authority's Investment Report as of June 30, 2020 that was presented to the Finance Committee on August 24, 2020.



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
June 30, 2020

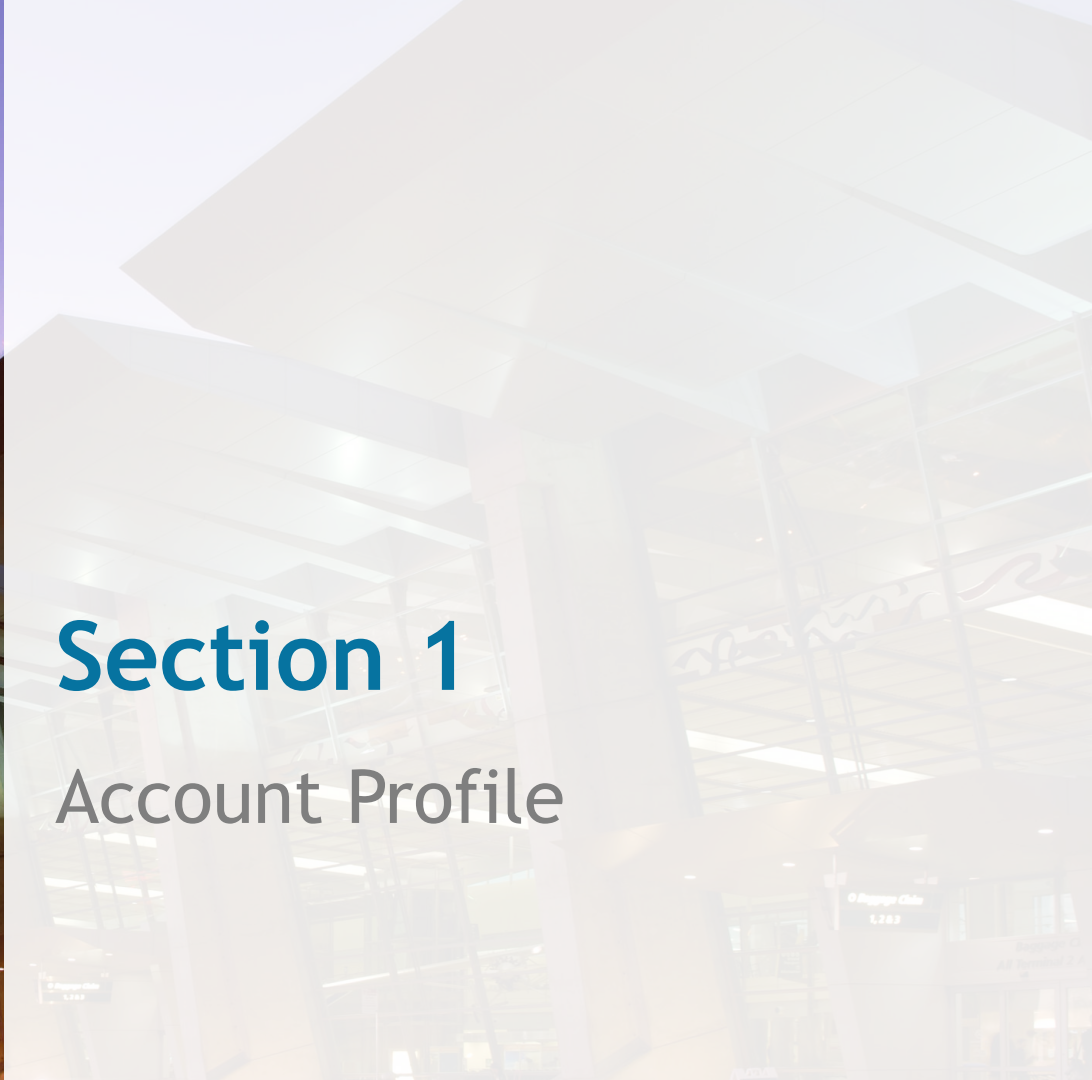
Presented by: John Dillon  
Director, Finance & Risk Management

**July 30, 2020**



# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

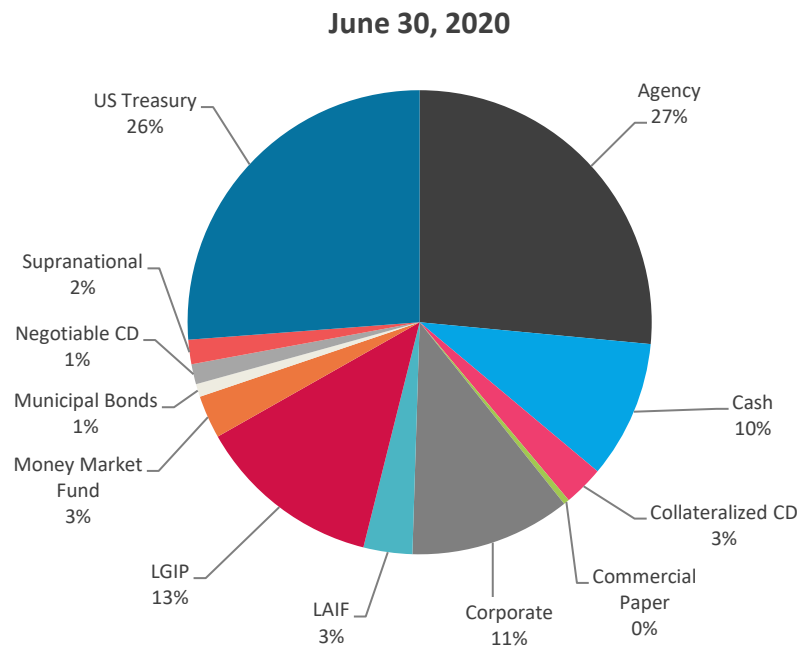
## SDCRAA Consolidated

	6/30/2020	3/31/2020	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.43	1.53	(0.10%)
Average Purchase Yield	1.71%	1.95%	(0.24%)
Average Market Yield	0.51%	1.00%	(0.49%)
Average Quality*	AA+/Aa1	AA+/Aa1	
Unrealized Gains/Losses	14,155,713	12,790,018	1,365,695
Total Market Value	583,607,506	620,740,748	(37,133,242)

\*Portfolio is S&P and Moody's, respectively.

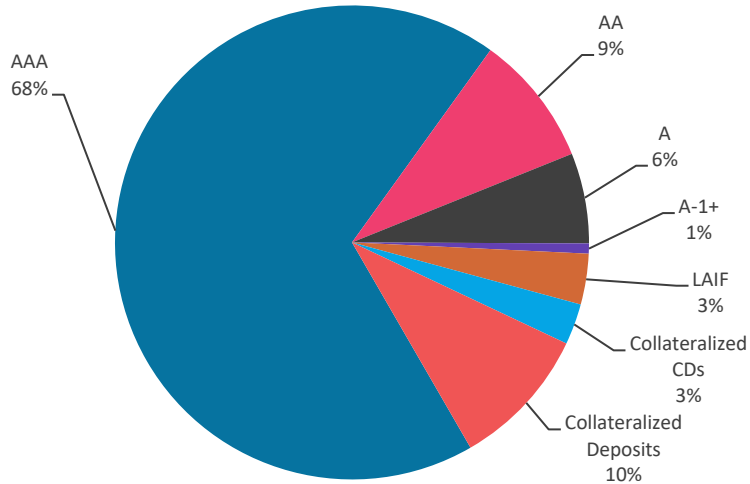
# Sector Distribution

	June 30, 2020		March 31, 2020	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	154,724,218	26.5%	154,972,321	25.0%
Cash	56,097,762	9.6%	36,933,018	6.0%
Collateralized CD	16,225,928	2.8%	16,161,828	2.6%
Commercial Paper	2,495,302	0.4%	7,477,564	1.2%
Corporate	65,393,093	11.2%	73,431,393	11.8%
LAIF	20,123,943	3.4%	50,947,287	8.2%
LGIP	75,122,804	12.9%	73,942,821	11.9%
Money Market Fund	17,435,951	3.0%	8,942,690	1.4%
Municipal Bonds	5,214,567	0.9%	5,112,342	0.8%
Negotiable CD	8,051,153	1.4%	21,634,135	3.5%
Supranational	9,873,360	1.7%	12,871,635	2.1%
US Treasury	152,849,426	26.2%	158,313,716	25.5%
<b>TOTAL</b>	<b>583,607,506</b>	<b>100.0%</b>	<b>620,740,748</b>	<b>100.0%</b>



# Quality & Maturity Distribution

June 30, 2020

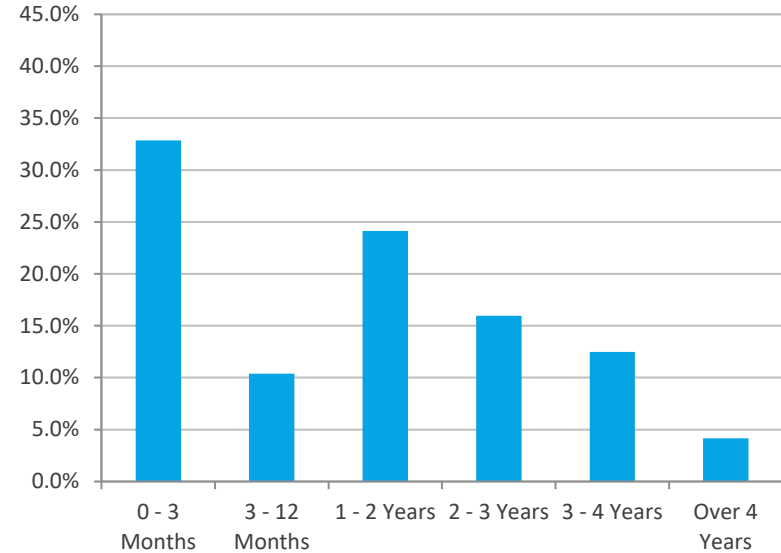


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

June 30, 2020

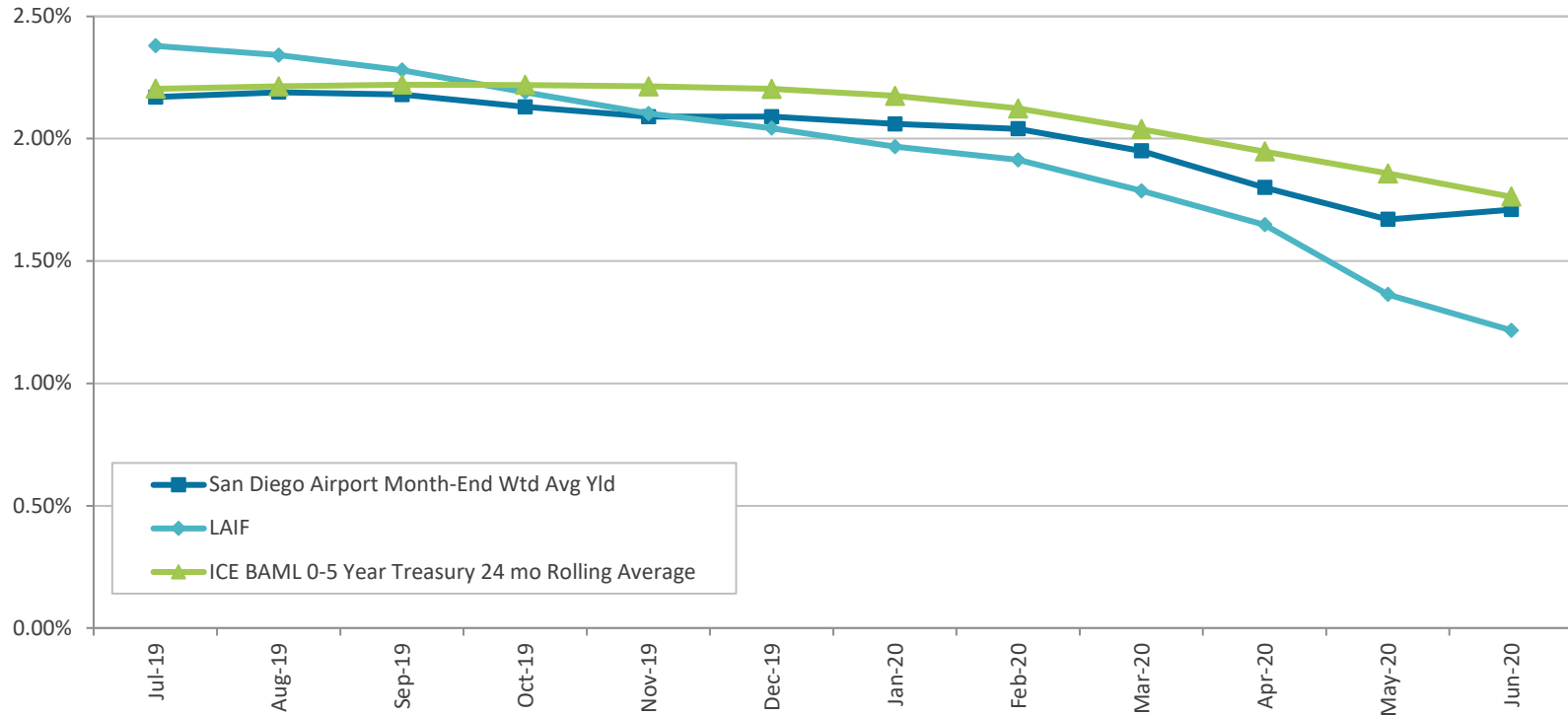


**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.



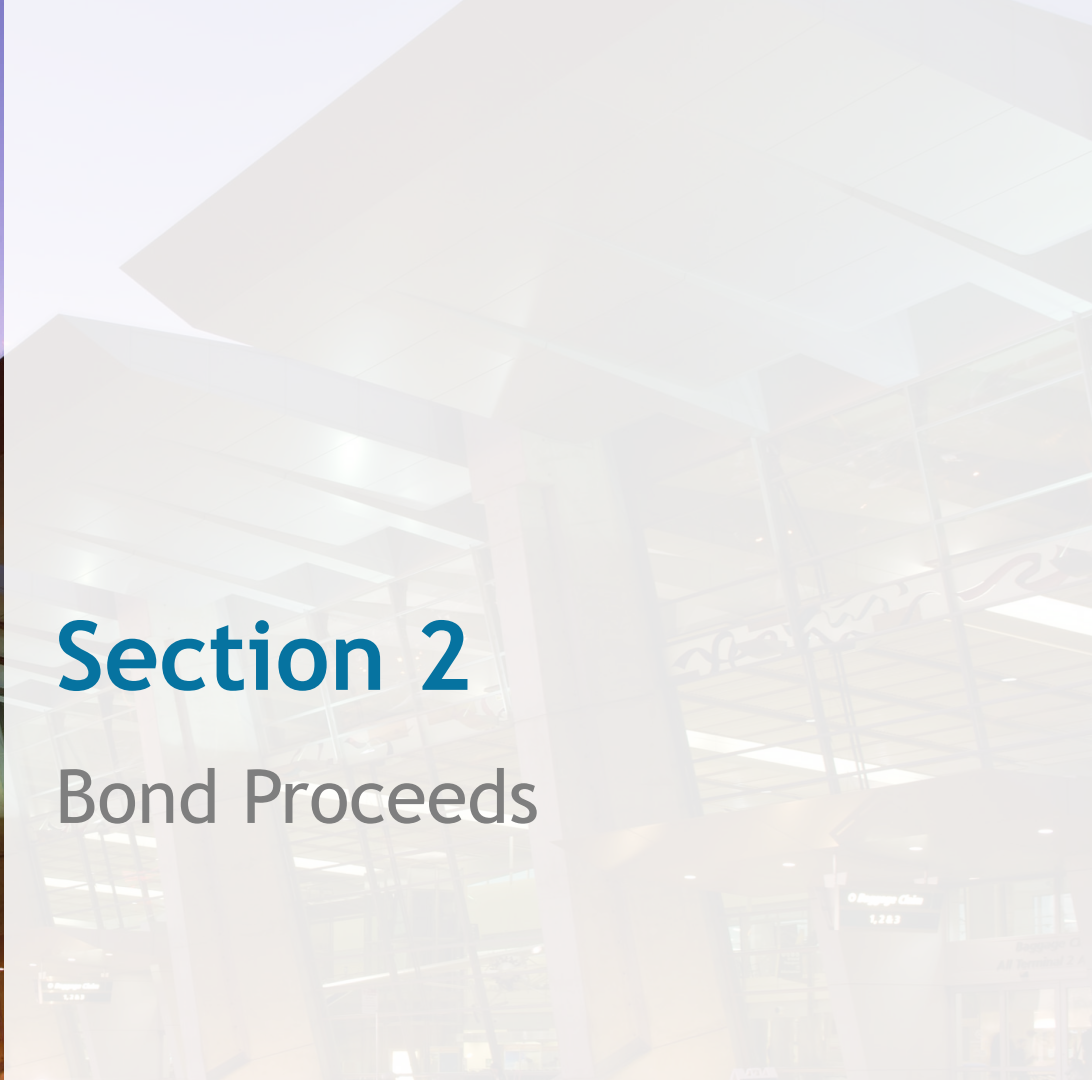
# Investment Performance





## Section 2

### Bond Proceeds



# Bond Proceeds

Summary of 2010, 2013, 2014, 2017, 2019 & 2020 Bond Proceeds <sup>(1)</sup>

As of June 30, 2020

(in thousands)

	2014 Special Facility Revenue Bond	2010, 2013, 2017, 2019 & 2020 General Airport Revenue Bonds	Total Bond Proceeds	Yield	Rating
<b>Project Fund</b>					
LAIF	-	115,028	115,028	1.15%	N/R
SDCIP	-	90,987	90,987	1.64%	AAAf
Money Market Fund	-	20,442	20,442	0.09%	AAAm
	-	226,457	226,457	1.25%	
<b>Debt Service Reserve &amp; Coverage Funds</b>					
SDCIP	30,148	75,155	105,303	1.64%	AAAf
LAIF	-	10,937	10,937	1.15%	N/R
Torrey Pines Bank CD	-	22,096	22,096	1.10%	N/R
Money Market Fund	-	1,086	1,086	0.09%	AAAm
	30,148	109,274	139,442	1.51%	
<b>Capitalized Interest Funds</b>					
Money Market Fund	-	16,358	16,358	0.09%	AAAm
		16,358	16,358	0.09%	
<b>Cost of Issuance</b>					
Money Market Fund	-	59	59	0.09%	AAAm
		59	59	0.09%	
<b>TOTAL</b>	<b>30,148</b>	<b>352,148</b>	<b>382,296</b>	<b>1.29%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of May 31, 2020.



Questions?

④ Ticketing  
U.S. Airways





# Section 3

## Appendix



# Compliance

June 30, 2020

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	<i>Complies</i>
Agency Issues	No Limit	<i>Complies</i>
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	<i>Complies</i>
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	<i>Complies</i>
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity	<i>Complies</i>
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	<i>Complies</i>
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	<i>Complies</i>
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	<i>Complies</i>
Medium Term Notes	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	<i>Complies</i>
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	<i>Complies</i>
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	<i>Complies</i>
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	<i>Complies</i>
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	<i>Complies</i>
Local Government Investment Pool (LGIP)	Max program limit for LAIF	<i>Complies</i>
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	<i>Complies</i>
Average Maturity	3 years	<i>Complies</i>
Maximum maturity	5 years	<i>Complies</i>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending June 30, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
313370US5	FHLB Note 2.875% Due 09/11/2020	5,000,000.00	10/30/2018 2.90%	4,997,450.00	100.52 0.24%	5,026,000.00 43,923.61	0.87% 28,550.00	Aaa / AA+ AAA	0.20 0.20
3135G0U84	FNMA Note 2.875% Due 10/30/2020	5,000,000.00	10/30/2018 2.91%	4,996,750.00	100.89 0.19%	5,044,640.00 24,357.64	0.87% 47,890.00	Aaa / AA+ AAA	0.33 0.33
313371U79	FHLB Note 3.125% Due 12/11/2020	4,500,000.00	11/29/2018 2.86%	4,523,220.00	101.32 0.16%	4,559,580.00 7,812.50	0.78% 36,360.00	Aaa / AA+ AAA	0.45 0.45
3130A1W95	FHLB Note 2.250% Due 06/11/2021	7,500,000.00	07/19/2019 1.87%	7,552,725.00	101.88 0.26%	7,640,895.00 9,375.00	1.31% 88,170.00	Aaa / AA+ AAA	0.95 0.94
313378JP7	FHLB Note 2.375% Due 09/10/2021	7,500,000.00	08/27/2019 1.57%	7,620,375.00	102.48 0.29%	7,685,992.50 54,921.88	1.33% 65,617.50	Aaa / AA+ AAA	1.20 1.18
3130AF5B9	FHLB Note 3.000% Due 10/12/2021	4,500,000.00	10/22/2018 3.05%	4,493,385.00	103.60 0.19%	4,661,995.50 29,625.00	0.80% 168,610.50	Aaa / AA+ NR	1.28 1.26
313376C94	FHLB Note 2.625% Due 12/10/2021	5,000,000.00	01/28/2020 1.52%	5,101,350.00	103.44 0.24%	5,171,795.00 7,656.25	0.89% 70,445.00	Aaa / AA+ AAA	1.45 1.42
3133ELHR8	FFCB Note 1.600% Due 01/21/2022	7,500,000.00	02/03/2020 1.41%	7,527,300.00	102.16 0.21%	7,661,640.00 53,333.33	1.32% 134,340.00	Aaa / AA+ AAA	1.56 1.53
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	104.79 0.28%	7,492,363.45 11,469.80	1.29% 360,701.45	Aaa / AA+ NR	1.95 1.90
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	102.48 0.23%	5,124,195.00 21,961.81	0.88% 149,395.00	Aaa / AA+ AAA	2.19 2.15
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	106.28 0.25%	4,251,044.00 38,888.89	0.74% 232,004.00	Aaa / AA+ AAA	2.19 2.12

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending June 30, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	103.83 0.30%	7,787,287.50 35,833.33	1.34% 69,412.50	Aaa / AA+ AAA	2.27 2.21
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	105.26 0.33%	6,315,822.00 9,166.67	1.08% 391,182.00	Aaa / AA+ NR	2.44 2.38
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	108.51 0.34%	5,317,029.20 9,731.94	0.91% 357,984.20	Aaa / AA+ NR	2.94 2.83
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	107.75 0.32%	6,465,024.00 78,583.33	1.12% 386,544.00	Aaa / AA+ AAA	3.05 2.90
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	103.97 0.32%	7,278,110.00 42,622.22	1.25% 265,650.00	Aaa / AA+ AAA	3.12 3.04
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	109.77 0.29%	7,683,844.00 74,156.25	1.33% 464,309.00	Aaa / AA+ NR	3.19 3.02
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	110.37 0.34%	7,560,543.65 14,770.31	1.30% 515,479.65	Aaa / AA+ AAA	3.44 3.27
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	107.22 0.40%	7,290,926.00 50,693.06	1.26% 485,182.00	Aaa / AA+ NR	3.69 3.53
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	106.96 0.37%	5,347,955.00 8,400.00	0.92% 285,705.00	Aaa / AA+ AAA	3.93 3.78
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	109.71 0.40%	8,777,000.00 10,861.11	1.51% 445,080.00	Aaa / AA+ NR	3.96 3.77
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	105.57 0.35%	7,759,666.95 63,955.21	1.34% 449,430.45	Aaa / AA+ AAA	4.01 3.85



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending June 30, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	105.08 0.43%	5,253,755.00 17,152.78	0.90% 256,655.00	Aaa / AA+ AAA	4.30 4.14
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	104.78 0.45%	6,810,758.50 37,104.17	1.17% 107,048.50	Aaa / NR AAA	4.62 4.45
<b>TOTAL Agency</b>		<b>146,550,000.00</b>	<b>2.12%</b>	<b>148,106,116.50</b>	<b>0.31%</b>	<b>153,967,862.25</b> <b>756,356.09</b>	<b>26.51%</b> <b>5,861,745.75</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>2.54</b> <b>2.45</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	65,841.56	Various 0.00%	65,841.56	1.00 0.00%	65,841.56 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	30,247,420.18	Various 0.25%	30,247,420.18	1.00 0.25%	30,247,420.18 0.00	5.18% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	108,757.42	Various 0.25%	108,757.42	1.00 0.25%	108,757.42 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	25,675,742.46	Various 0.00%	25,675,742.46	1.00 0.00%	25,675,742.46 0.00	4.40% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>56,097,761.62</b>	<b>0.14%</b>	<b>56,097,761.62</b>	<b>0.14%</b>	<b>56,097,761.62</b> <b>0.00</b>	<b>9.61%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

Collateralized CD									
PP2118\$10	EastWest Bank Collateralized CD 2.200% Due 07/07/2021	10,942,120.32	Various 2.26%	10,902,107.19	85.86 2.26%	10,902,107.19 659.53	1.87% 0.00	NR / NR NR	1.02 0.87

# Holdings Report

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118\$04	EastWest Bank Collateralized CD 1.800% Due 10/24/2021	5,329,114.82	Various 1.80%	5,321,296.58	90.10 1.80%	5,321,296.58 1,865.18	0.91% 0.00	NR / NR NR	1.32 1.28
<b>TOTAL Collateralized CD</b>		<b>16,271,235.14</b>	<b>2.11%</b>	<b>16,223,403.77</b>	<b>2.11%</b>	<b>16,223,403.77</b> <b>2,524.71</b>	<b>2.78%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>1.12</b> <b>1.01</b>

## Commercial Paper

62479LHB4	MUFG Bank Ltd Discount CP 1.650% Due 08/11/2020	2,500,000.00	02/03/2020 1.69%	2,495,302.08	99.81 1.69%	2,495,302.08 0.00	0.43% 0.00	P-1 / A-1 NR	0.12 0.11
<b>TOTAL Commercial Paper</b>		<b>2,500,000.00</b>	<b>1.69%</b>	<b>2,495,302.08</b>	<b>1.69%</b>	<b>2,495,302.08</b> <b>0.00</b>	<b>0.43%</b> <b>0.00</b>	<b>P-1 / A-1</b> <b>NR</b>	<b>0.12</b> <b>0.11</b>

## Corporate

00440EAT4	Chubb INA Holdings Inc Callable Note Cont 10/3/2020 2.300% Due 11/03/2020	2,000,000.00	07/23/2019 2.25%	2,001,260.00	100.48 0.43%	2,009,662.00 7,411.11	0.35% 8,402.00	A3 / A A	0.35 0.26
17275RBD3	Cisco Systems Note 2.200% Due 02/28/2021	4,000,000.00	08/27/2019 1.79%	4,024,120.00	101.22 0.35%	4,048,812.00 30,066.67	0.70% 24,692.00	A1 / AA- NR	0.67 0.65
69371RN93	Paccar Financial Corp Note 2.800% Due 03/01/2021	1,000,000.00	04/03/2018 2.90%	997,270.00	101.60 0.40%	1,016,026.00 9,333.33	0.18% 18,756.00	A1 / A+ NR	0.67 0.66
911312BPO	UPS Note 2.050% Due 04/01/2021	2,280,000.00	11/14/2017 2.10%	2,276,397.60	101.29 0.33%	2,309,400.60 11,685.00	0.40% 33,003.00	A2 / A- NR	0.75 0.75

# Holdings Report

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For the Month Ending June 30, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
594918BP8	Microsoft Callable Note Cont 7/8/2021 1.550% Due 08/08/2021	3,000,000.00	09/15/2017 1.96%	2,954,280.00	101.37 0.21%	3,041,070.00 18,470.83	0.52% 86,790.00	Aaa / AAA AA+	1.11 1.01
69371RP42	Paccar Financial Corp Note 3.150% Due 08/09/2021	3,000,000.00	08/16/2018 3.09%	3,005,220.00	102.91 0.51%	3,087,339.00 37,275.00	0.54% 82,119.00	A1 / A+ NR	1.11 1.08
74005PAZ7	Praxair Note 3.000% Due 09/01/2021	3,300,000.00	Various 2.45%	3,335,280.00	103.01 0.42%	3,399,330.00 33,000.00	0.59% 64,050.00	A2 / A NR	1.17 1.15
69353REY0	PNC Bank Callable Note Cont 11/09/2021 2.550% Due 12/09/2021	2,000,000.00	07/13/2018 3.28%	1,953,160.00	102.88 0.42%	2,057,618.00 3,116.67	0.35% 104,458.00	A2 / A A+	1.44 1.34
459200JQ5	IBM Corp Note 2.500% Due 01/27/2022	2,000,000.00	08/16/2018 3.12%	1,960,160.20	103.24 0.44%	2,064,740.00 21,388.89	0.36% 104,579.80	A2 / A NR	1.58 1.54
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	102.89 0.35%	4,115,496.00 33,922.22	0.71% 106,816.00	Aa1 / AA+ NR	1.61 1.57
74005PBA1	Praxair Callable Note Cont 11/15/2021 2.450% Due 02/15/2022	1,000,000.00	06/11/2018 3.18%	974,800.00	102.50 0.62%	1,025,018.00 9,255.56	0.18% 50,218.00	A2 / A NR	1.63 1.34
69353RFB9	PNC Bank Callable Note Cont 1/18/2022 2.625% Due 02/17/2022	2,000,000.00	06/11/2018 3.35%	1,950,240.00	103.60 0.30%	2,071,934.00 19,541.67	0.36% 121,694.00	A2 / A A+	1.64 1.51
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	105.09 0.52%	2,101,796.00 9,263.89	0.36% 146,616.00	A3 / A A	2.35 2.11
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	105.42 0.53%	3,689,689.50 45,937.50	0.64% 267,334.50	A2 / A A	2.52 2.42
89236TELS	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	105.05 0.68%	2,100,998.00 25,500.00	0.36% 154,138.00	A1 / A+ A+	2.53 2.43
44932HAH6	IBM Credit Corp Note 3.000% Due 02/06/2023	2,000,000.00	09/11/2018 3.34%	1,972,280.00	106.39 0.52%	2,127,766.00 24,166.67	0.37% 155,486.00	A2 / A NR	2.61 2.49

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	105.90 0.41%	2,118,078.00 16,194.44	0.37% 157,058.00	Aa2 / AA A+	2.71 2.45
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	105.71 0.38%	2,114,140.00 7,733.33	0.36% 94,380.00	Aa1 / AA+ NR	2.84 2.75
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	106.55 0.51%	3,196,620.00 10,033.33	0.55% 121,140.00	A1 / AA- A+	2.88 2.78
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	108.94 0.31%	2,178,734.00 944.44	0.37% 170,714.00	Aa2 / AA AA	2.99 2.79
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	104.53 0.65%	4,181,192.00 33,000.00	0.72% 184,992.00	A1 / A AA-	3.13 2.85
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	110.92 0.45%	2,218,330.00 8,427.78	0.38% 85,390.00	A1 / A AA-	3.39 3.21
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	108.36 0.93%	2,167,216.00 32,197.22	0.38% 141,836.00	A1 / A+ A+	3.53 3.30
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	109.30 0.69%	2,185,996.00 27,375.00	0.38% 168,776.00	A1 / A+ AA-	3.60 3.30
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	106.40 0.69%	4,256,096.00 34,755.56	0.74% 196,256.00	A2 / A A	4.13 3.84
<b>TOTAL Corporate</b>		<b>62,080,000.00</b>	<b>2.62%</b>	<b>62,033,402.80</b>	<b>0.48%</b>	<b>64,883,097.10</b> <b>509,996.11</b>	<b>11.20%</b> <b>2,849,694.30</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.17</b> <b>2.04</b>

# Holdings Report

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For the Month Ending June 30, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	19,964,589.66	Various 1.15%	19,964,589.66	1.00 1.15%	19,964,589.66 159,353.01	3.45% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>19,964,589.66</b>	<b>1.15%</b>	<b>19,964,589.66</b>	<b>1.15%</b>	<b>19,964,589.66</b> <b>159,353.01</b>	<b>3.45%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Local Gov Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,759,941.00	Various 1.64%	58,759,941.00	1.00 1.64%	58,759,941.00 0.00	10.07% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,618,482.95	Various 0.98%	16,202,548.22	10.11 0.98%	16,362,862.65 0.00	2.80% 160,314.43	NR / AA NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>60,378,423.95</b>	<b>1.50%</b>	<b>74,962,489.22</b>	<b>1.50%</b>	<b>75,122,803.65</b> <b>0.00</b>	<b>12.87%</b> <b>160,314.43</b>	<b>NR / AA</b> <b>Aaa</b>	<b>0.00</b> <b>0.00</b>
<b>Money Market Fund FI</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	17,435,950.56	Various 0.01%	17,435,950.56	1.00 0.01%	17,435,950.56 0.00	2.99% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund FI</b>		<b>17,435,950.56</b>	<b>0.01%</b>	<b>17,435,950.56</b>	<b>0.01%</b>	<b>17,435,950.56</b> <b>0.00</b>	<b>2.99%</b> <b>0.00</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitc	Maturity Duration
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	103.53 1.02%	5,176,600.00 37,966.67	0.89% 176,600.00	Aa1 / AA+ AA+	3.63 3.47
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>1.02%</b>	<b>5,176,600.00</b> <b>37,966.67</b>	<b>0.89%</b> <b>176,600.00</b>	<b>Aa1 / AA+</b> <b>AA+</b>	<b>3.63</b> <b>3.47</b>
<b>Negotiable CD</b>									
90333V2N9	US Bank National Association Negotiable CD 0.840% Due 09/01/2020	4,000,000.00	03/04/2020 0.84%	4,000,000.00	100.00 0.84%	4,000,000.00 11,106.67	0.69% 0.00	P-1 / A-1+ F-1+	0.17 0.17
87019U6D6	Swedbank Inc Negotiable CD 2.270% Due 11/16/2020	4,000,000.00	11/17/2017 2.27%	4,000,000.00	100.71 0.42%	4,028,444.00 11,602.22	0.69% 28,444.00	Aa3 / A+ A+	0.38 0.39
<b>TOTAL Negotiable CD</b>		<b>8,000,000.00</b>	<b>1.56%</b>	<b>8,000,000.00</b>	<b>0.63%</b>	<b>8,028,444.00</b> <b>22,708.89</b>	<b>1.38%</b> <b>28,444.00</b>	<b>Aa2 / AA</b> <b>AA</b>	<b>0.28</b> <b>0.28</b>
<b>Supranational</b>									
45950KCM0	International Finance Corp Note 2.250% Due 01/25/2021	2,125,000.00	02/13/2018 2.43%	2,113,992.50	101.09 0.34%	2,148,056.25 20,718.75	0.37% 34,063.75	Aaa / AAA NR	0.57 0.56
4581X0CV8	Inter-American Dev Bank Note 1.250% Due 09/14/2021	2,500,000.00	04/03/2018 2.66%	2,385,100.00	101.16 0.28%	2,529,045.00 9,288.19	0.43% 143,945.00	Aaa / NR NR	1.21 1.19
459058FY4	Intl. Bank Recon & Development Note 2.000% Due 01/26/2022	3,000,000.00	03/16/2018 2.73%	2,920,650.00	102.70 0.28%	3,081,084.00 25,833.33	0.53% 160,434.00	Aaa / NR AAA	1.58 1.54

# Holdings Report

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	102.59 0.30%	2,051,848.00 7,486.11	0.35% 137,228.00	Aaa / AAA AAA	1.79 1.76
<b>TOTAL Supranational</b>		<b>9,625,000.00</b>	<b>2.71%</b>	<b>9,334,362.50</b>	<b>0.30%</b>	<b>9,810,033.25</b> <b>63,326.38</b>	<b>1.69%</b> <b>475,670.75</b>	<b>Aaa / AAA</b> <b>Aaa</b>	<b>1.31</b> <b>1.28</b>

US Treasury									
912828XM7	US Treasury Note 1.625% Due 07/31/2020	5,400,000.00	07/28/2017 1.56%	5,410,968.75	100.12 0.22%	5,406,469.20 36,642.86	0.93% (4,499.55)	Aaa / AA+ AAA	0.08 0.09
9128282Q2	US Treasury Note 1.500% Due 08/15/2020	5,875,000.00	03/02/2020 1.08%	5,886,015.63	100.16 0.21%	5,884,576.25 33,167.93	1.01% (1,439.38)	Aaa / AA+ AAA	0.13 0.13
9128283G3	US Treasury Note 1.750% Due 11/15/2020	7,700,000.00	11/20/2017 1.83%	7,683,156.25	100.57 0.22%	7,744,213.40 17,209.92	1.33% 61,057.15	Aaa / AA+ AAA	0.38 0.37
912828P87	US Treasury Note 1.125% Due 02/28/2021	8,500,000.00	10/13/2017 1.73%	8,331,992.19	100.61 0.21%	8,552,130.50 31,961.62	1.47% 220,138.31	Aaa / AA+ AAA	0.67 0.66
912828Q37	US Treasury Note 1.250% Due 03/31/2021	3,500,000.00	10/25/2017 1.84%	3,431,230.47	100.80 0.18%	3,528,164.50 10,997.27	0.61% 96,934.03	Aaa / AA+ AAA	0.75 0.75
912828WG1	US Treasury Note 2.250% Due 04/30/2021	7,700,000.00	11/20/2017 1.90%	7,789,632.81	101.72 0.19%	7,832,347.60 29,188.86	1.35% 42,714.79	Aaa / AA+ AAA	0.83 0.83
912828S76	US Treasury Note 1.125% Due 07/31/2021	5,600,000.00	09/26/2019 1.72%	5,540,281.25	101.03 0.17%	5,657,747.20 26,307.69	0.97% 117,465.95	Aaa / AA+ AAA	1.08 1.08
912828D72	US Treasury Note 2.000% Due 08/31/2021	8,500,000.00	10/13/2017 1.81%	8,560,761.72	102.12 0.18%	8,680,293.50 56,820.65	1.50% 119,531.78	Aaa / AA+ AAA	1.17 1.15

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828T67	US Treasury Note 1.250% Due 10/31/2021	7,700,000.00	11/20/2017 1.96%	7,492,761.72	101.43 0.17%	7,810,387.20 16,216.03	1.34% 317,625.48	Aaa / AA+ AAA	1.34 1.32
912828U65	US Treasury Note 1.750% Due 11/30/2021	7,500,000.00	09/06/2019 1.55%	7,533,105.47	102.23 0.17%	7,667,287.50 11,116.80	1.32% 134,182.03	Aaa / AA+ AAA	1.42 1.40
912828U81	US Treasury Note 2.000% Due 12/31/2021	5,000,000.00	12/16/2019 1.66%	5,034,375.00	102.73 0.18%	5,136,330.00 271.74	0.88% 101,955.00	Aaa / AA+ AAA	1.50 1.48
912828W89	US Treasury Note 1.875% Due 03/31/2022	8,000,000.00	12/23/2019 1.67%	8,035,937.50	102.96 0.18%	8,237,184.00 37,704.92	1.42% 201,246.50	Aaa / AA+ AAA	1.75 1.72
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	102.89 0.17%	2,829,598.75 8,152.32	0.49% 108,817.50	Aaa / AA+ AAA	1.83 1.81
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	102.95 0.17%	8,442,154.20 18,327.45	1.45% 361,310.45	Aaa / AA+ AAA	1.87 1.85
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	103.15 0.17%	8,458,168.80 389.95	1.45% 394,621.92	Aaa / AA+ AAA	2.00 1.97
9128282P4	US Treasury Note 1.875% Due 07/31/2022	8,000,000.00	12/23/2019 1.68%	8,039,375.00	103.55 0.17%	8,283,752.00 62,637.36	1.43% 244,377.00	Aaa / AA+ AAA	2.08 2.04
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	103.68 0.17%	8,502,055.20 51,389.27	1.47% 400,070.82	Aaa / AA+ AAA	2.17 2.12
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	103.54 0.17%	10,872,015.00 46,188.52	1.87% 667,737.66	Aaa / AA+ AAA	2.25 2.21
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	104.40 0.17%	8,352,184.00 13,551.91	1.43% 273,121.50	Aaa / AA+ AAA	2.42 2.37



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending June 30, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	104.21 0.18%	8,336,872.00 11,010.93	1.43% 358,122.00	Aaa / AA+ AAA	2.92 2.86
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	107.31 0.20%	6,063,156.25 53,085.16	1.05% 388,152.34	Aaa / AA+ AAA	3.59 3.44
<b>TOTAL US Treasury</b>		<b>148,475,000.00</b>	<b>1.84%</b>	<b>147,673,843.77</b>	<b>0.18%</b>	<b>152,277,087.05</b> <b>572,339.16</b>	<b>26.19%</b> <b>4,603,243.28</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.60</b> <b>1.57</b>
<b>TOTAL PORTFOLIO</b>		<b>552,377,960.93</b>	<b>1.73%</b>	<b>567,327,222.48</b>	<b>0.51%</b>	<b>581,482,934.99</b> <b>2,124,571.02</b>	<b>100.00%</b> <b>14,155,712.51</b>	<b>Aa1 / AA+</b> <b>Aaa</b>	<b>1.43</b> <b>1.37</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>583,607,506.01</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

April 1, 2020 through June 30, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Sale	05/15/2020	02665WBF7	2,000,000.00	American Honda Finance Note 1.65% Due: 07/12/2021	100.310	1.38%	2,006,200.00	11,275.00	2,017,475.00	90,680.00
Sale	05/15/2020	02665WCJ8	2,000,000.00	American Honda Finance Note 3.45% Due: 07/14/2023	104.250	2.06%	2,085,000.00	23,191.67	2,108,191.67	82,580.00
Sale	05/15/2020	369550BE7	3,000,000.00	General Dynamics Corp Note 3% Due: 05/11/2021	102.288	0.67%	3,068,640.00	1,000.00	3,069,640.00	80,550.00
Sale	05/15/2020	68389XBB0	3,000,000.00	Oracle Corp Callable Note Cont 3/15/2022 2.5% Due: 05/15/2022	102.996	0.98%	3,089,880.00	0.00	3,089,880.00	169,590.00
			<b>Subtotal</b>				<b>10,249,720.00</b>	<b>35,466.67</b>	<b>10,285,186.67</b>	<b>423,400.00</b>
Maturity	04/21/2020	459058FZ1	3,000,000.00	Intl. Bank Recon & Development Note 1.875% Due: 04/21/2020	100.000		3,000,000.00	0.00	3,000,000.00	-20,550.00
Maturity	04/29/2020	62479LDV4	5,000,000.00	MUFG Bank Ltd Discount CP 1.88% Due: 04/29/2020	99.295		5,000,000.00	0.00	5,000,000.00	0.00
Maturity	05/21/2020	06367BED7	8,500,000.00	Bank of Montreal Chicago Yankee CD 1.89% Due: 05/21/2020	100.000		8,500,000.00	66,491.25	8,566,491.25	0.00
Maturity	05/31/2020	912828XE5	5,000,000.00	US Treasury Note 1.5% Due: 05/31/2020	100.000		5,000,000.00	0.00	5,000,000.00	12,304.69
Maturity	06/03/2020	89114NBZ7	5,000,000.00	Toronto Dominion Bank NY Yankee CD 1.85% Due: 06/03/2020	100.000		5,000,000.00	46,763.89	5,046,763.89	0.00
			<b>Subtotal</b>				<b>26,500,000.00</b>	<b>113,255.14</b>	<b>26,613,255.14</b>	<b>-8,245.31</b>

# Transactions Ledger

SDCRAA Consolidated - Account #10566

April 1, 2020 through June 30, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	04/27/2020	90LAIF\$00	2,000,000.00	Local Agency Investment Fund State Pool	1.000		2,000,000.00	0.00	2,000,000.00	0.00
Security Withdrawal	05/08/2020	90LAIF\$00	4,000,000.00	Local Agency Investment Fund State Pool	1.000		4,000,000.00	0.00	4,000,000.00	0.00
Security Withdrawal	06/24/2020	90LAIF\$00	25,000,000.00	Local Agency Investment Fund State Pool	1.000		25,000,000.00	0.00	25,000,000.00	0.00
	<b>Subtotal</b>		<b>31,000,000.00</b>				<b>31,000,000.00</b>	<b>0.00</b>	<b>31,000,000.00</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>67,500,000.00</b>				<b>67,749,720.00</b>	<b>148,721.81</b>	<b>67,898,441.81</b>	<b>415,154.69</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

April 1, 2020 through June 30, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	04/01/2020	31846V336	3,683,551.00	First American Government Obligation Funds	1.000	0.43%	3,683,551.00	0.00	3,683,551.00	0.00
Purchase	04/01/2020	38142B872	4,787,905.00	Goldman Sachs Financial Square Treasury Solutions Fund	1.000	0.25%	4,787,905.00	0.00	4,787,905.00	0.00
Purchase	04/07/2020	31846V336	1,042,741.00	First American Government Obligation Funds	1.000	0.43%	1,042,741.00	0.00	1,042,741.00	0.00
Purchase	04/22/2020	31846V336	4,720,966.00	First American Government Obligation Funds	1.000	0.43%	4,720,966.00	0.00	4,720,966.00	0.00
Purchase	05/13/2020	31846V336	15,000,000.00	First American Government Obligation Funds	1.000	0.43%	15,000,000.00	0.00	15,000,000.00	0.00
	<b>Subtotal</b>		<b>29,235,163.00</b>				<b>29,235,163.00</b>	<b>0.00</b>	<b>29,235,163.00</b>	<b>0.00</b>
<b>TOTAL AQUSITIONS</b>			<b>29,235,163.00</b>				<b>29,235,163.00</b>	<b>0.00</b>	<b>29,235,163.00</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Sale	04/07/2020	90SDCP\$00	1,042,741.00	County of San Diego Pooled Investment Pool	1.000	1.98%	1,042,741.00	0.00	1,042,741.00	0.00
Sale	04/22/2020	90SDCP\$00	4,720,966.00	County of San Diego Pooled Investment Pool	1.000	1.98%	4,720,966.00	0.00	4,720,966.00	0.00
Sale	05/13/2020	90LAIF\$00	15,000,000.00	Local Agency Investment Fund State Pool	1.000		15,000,000.00	0.00	15,000,000.00	0.00
Sale	06/12/2020	90LAIF\$00	10,000,000.00	Local Agency Investment Fund State Pool	1.000		10,000,000.00	0.00	10,000,000.00	0.00
	<b>Subtotal</b>		<b>30,763,707.00</b>				<b>30,763,707.00</b>	<b>0.00</b>	<b>30,763,707.00</b>	<b>0.00</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

April 1, 2020 through June 30, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp	Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	04/01/2020	31846V336	3,683,551.00	First American Government Obligation Funds	1.000			3,683,551.00	0.00	3,683,551.00	0.00
Security Withdrawal	04/01/2020	31846V336	743,658.00	First American Government Obligation Funds	1.000			743,658.00	0.00	743,658.00	0.00
Security Withdrawal	04/01/2020	31846V336	225,960.00	First American Government Obligation Funds	1.000			225,960.00	0.00	225,960.00	0.00
Security Withdrawal	04/01/2020	90SDCP\$00	3,683,551.00	County of San Diego Pooled Investment Pool	1.000			3,683,551.00	0.00	3,683,551.00	0.00
Security Withdrawal	04/01/2020	90SDCP\$00	4,787,905.00	County of San Diego Pooled Investment Pool	1.000			4,787,905.00	0.00	4,787,905.00	0.00
Security Withdrawal	04/06/2020	31846V336	252,748.00	First American Government Obligation Funds	1.000			252,748.00	0.00	252,748.00	0.00
Security Withdrawal	04/06/2020	31846V336	3,060,724.00	First American Government Obligation Funds	1.000			3,060,724.00	0.00	3,060,724.00	0.00
Security Withdrawal	04/06/2020	31846V336	864,711.00	First American Government Obligation Funds	1.000			864,711.00	0.00	864,711.00	0.00
Security Withdrawal	04/07/2020	31846V336	1,042,741.00	First American Government Obligation Funds	1.000			1,042,741.00	0.00	1,042,741.00	0.00
Security Withdrawal	04/07/2020	90SDCP\$00	2,520,630.00	County of San Diego Pooled Investment Pool	1.000			2,520,630.00	0.00	2,520,630.00	0.00
Security Withdrawal	04/07/2020	90SDCP\$00	1,915,318.00	County of San Diego Pooled Investment Pool	1.000			1,915,318.00	0.00	1,915,318.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

April 1, 2020 through June 30, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	04/08/2020	38142B872	396,351.44	Goldman Sachs Financial Square Treasury Solutions Fund	1.000		396,351.44	0.00	396,351.44	0.00
Security Withdrawal	04/08/2020	38142B872	3,305,053.58	Goldman Sachs Financial Square Treasury Solutions Fund	1.000		3,305,053.58	0.00	3,305,053.58	0.00
Security Withdrawal	04/16/2020	31846V336	2,870,200.00	First American Government Obligation Funds	1.000		2,870,200.00	0.00	2,870,200.00	0.00
Security Withdrawal	04/16/2020	90SDCP\$00	1,087,698.00	County of San Diego Pooled Investment Pool	1.000		1,087,698.00	0.00	1,087,698.00	0.00
Security Withdrawal	04/17/2020	31846V336	281,721.00	First American Government Obligation Funds	1.000		281,721.00	0.00	281,721.00	0.00
Security Withdrawal	04/17/2020	31846V336	4,290,704.00	First American Government Obligation Funds	1.000		4,290,704.00	0.00	4,290,704.00	0.00
Security Withdrawal	04/21/2020	90SDCP\$00	451,468.00	County of San Diego Pooled Investment Pool	1.000		451,468.00	0.00	451,468.00	0.00
Security Withdrawal	04/22/2020	31846V336	5,197,542.00	First American Government Obligation Funds	1.000		5,197,542.00	0.00	5,197,542.00	0.00
Security Withdrawal	05/13/2020	31846V336	31,337.00	First American Government Obligation Funds	1.000		31,337.00	0.00	31,337.00	0.00
Security Withdrawal	05/13/2020	31846V336	6,263,167.00	First American Government Obligation Funds	1.000		6,263,167.00	0.00	6,263,167.00	0.00
Security Withdrawal	05/13/2020	90SDCP\$00	482,044.00	County of San Diego Pooled Investment Pool	1.000		482,044.00	0.00	482,044.00	0.00
Security Withdrawal	05/13/2020	90SDCP\$00	3,005,955.00	County of San Diego Pooled Investment Pool	1.000		3,005,955.00	0.00	3,005,955.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

April 1, 2020 through June 30, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp	Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	05/21/2020	31846V336	119,620.48	First American Government Obligation Funds	1.000			119,620.48	0.00	119,620.48	0.00
Security Withdrawal	05/26/2020	31846V336	45,000.00	First American Government Obligation Funds	1.000			45,000.00	0.00	45,000.00	0.00
Security Withdrawal	06/12/2020	90LAIF\$00	10,000,000.00	Local Agency Investment Fund State Pool	1.000			10,000,000.00	0.00	10,000,000.00	0.00
Security Withdrawal	06/18/2020	31846V336	6,123,210.00	First American Government Obligation Funds	1.0001			6,123,210.00	0.00	6,123,210.00	0.00
Security Withdrawal	06/19/2020	31846V336	1,020.00	First American Government Obligation Funds	1.000			1,020.00	0.00	1,020.00	0.00
Security Withdrawal	06/19/2020	31846V336	12,451.00	First American Government Obligation Funds	1.000			12,451.00	0.00	12,451.00	0.00
Security Withdrawal	06/19/2020	31846V336	14,508.00	First American Government Obligation Funds	1.000			14,508.00	0.00	14,508.00	0.00
Security Withdrawal	06/19/2020	31846V336	20,253.00	First American Government Obligation Funds	1.000			20,253.00	0.00	20,253.00	0.00
Security Withdrawal	06/22/2020	90SDCP\$00	1,443,225.00	County of San Diego Pooled Investment Pool	1.000			1,443,225.00	0.00	1,443,225.00	0.00
<b>Subtotal</b>			<b>68,224,025.50</b>					<b>68,224,025.50</b>	<b>0.00</b>	<b>68,224,025.50</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>98,987,732.50</b>					<b>98,987,732.50</b>	<b>0.00</b>	<b>98,987,732.50</b>	<b>0.00</b>

# Important Disclosures

2020 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.



# Benchmark Disclosures

## ICE BAML 0-5 Yr US Treasury Index

The ICE BAML 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than three years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion. (Index: GVQA. Please visit [www.mlindex.ml.com](http://www.mlindex.ml.com) for more information)

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

#### **Renewal of the Health & Welfare Benefits Program for 2021**

### **Recommendation:**

Adopt Resolution No. 2020-0084, approving the Renewal of the Health and Welfare Benefits Program for 2021.

### **Background/Justification:**

The San Diego County Regional Airport Authority ("Authority") provides a comprehensive health and welfare benefits program designed to attract and retain the talent necessary to execute its business strategy successfully and to meet its obligations to eligible First-Generation retirees. For the calendar year 2021, staff is recommending a change in medical and dental providers from Blue Shield and Delta Dental to Anthem Blue Cross for both medical and dental. This recommendation maintains the Authority's ability to attract and retain top talent by balancing flexible options to meet individual employee needs while demonstrating fiscal prudence and incentivizing enrollment in more efficient plans.

Through negotiations, the Authority's Broker of Record, Hub International Insurance Services, Inc (Hub) was able to achieve a negotiated renewal resulting in a total estimated Authority cost \$4,701,909, which represents a decrease of 12.6%, with an anticipated savings of \$677,767 over the 2020 program. This also represents anticipated savings to the Authority of \$943,954 over the Blue Shield negotiated rate for the calendar year 2021 with an overall anticipated saving to the Authority and Employees of \$1,139,940 This also represents a decrease of 22.3%, with an anticipated savings of \$1,348,472 below budget.

#### Medical

The renewal evaluation process with Blue Shield of CA is made up of enrolled demographics, claim experience and medical trends. The Authority's demographic factors have remained consistent, but a change in other contributing factors includes thirteen (13) large claims of over \$50k each (4 HMO and 9 PPO).

Hub requested competitive bids from five potential alternative providers: Aetna, Anthem Blue Cross, Cigna, Health Net, and United Health Care. Based on our population, plan design, and experience rating, all five carriers provided quotes, but only three were competitive.

The initial 2021 renewal proposal from our current medical provider, Blue Shield of CA, was an increase of 13.5% in premiums over the 2020 plan year. Through negotiations, Hub was able to achieve a renegotiated renewal increase of 5.5% with minimal decrements to the current plan designs.

However, Anthem Blue Cross provided the most advantageous quote at a decrease of 6.3%. This option includes a medical premium bundling discount of 2% if the Authority moves both the medical and dental plans to Anthem. Additionally, a \$35,000 wellness credit, \$10,000 communications credit, a rate cap of 9.5% to 2022, and ½ month premium credit of an estimated \$243,624 are included. While this option does impact the network coverage for a few enrolled members, it offers significant savings for the Authority and its enrolled employees/pre-Medicare retirees.

#### Dental

Hub requested competitive bids from five potential alternative providers: Anthem, Cigna, Guardian, MetLife, and United Concordia. Based on our population, plan design, and experience rating, all five carriers provided competitive quotes. However, Anthem Blue Cross provided the most advantageous quote, which includes an Authority decrease in dental premiums of 16.8%. Additionally, a \$7,000 communication credit, a two year rate guarantee, and a ½ month premium credit, estimated at \$33,159, is included. While this option does impact the Dental HMO network coverage for a few enrolled members, it offers a savings to both employees, 1<sup>st</sup> Generation retirees and the Authority.

#### Wellness

The Wellness Program is another component of the proposed medical renewal for active employees and their enrolled spouses/domestic partners. Wellness offers individual incentives for identifying and managing potential health risks and is supported by a contribution of \$35,000 from the Anthem Blue Cross option.

Staff is also recommending that the renewal maintains the Authority's Wellness Program for active employees and their enrolled spouses/domestic partners. The Wellness Program would continue to offer two primary incentives. Those who voluntarily complete an online health questionnaire receive a 5% reduction in the individual medical premium cost share rate. Those same employees and their spouses/domestic partners enrolled in the Authority's medical plan will also have an opportunity to earn a \$250 employee and \$200 spouse incentive. These incentives may be deposited into the Flexible Spending Account or Health Savings Account or rolled into the 457 deferred savings account on a pretax basis. The Wellness Program promotes health risk awareness and management by employees and spouses enrolled in medical plans.

#### Ancillary Lines

A decrease of 26.8% or \$24,917 for Basic Life and Accidental Death & Dismemberment (AD&D). An increase of 31.6% or \$51,078 for Short-Term Disability. Thus, resulting in an overall increase of 10.28% for both plans in the 2021 plan year.

Leave of Absence Administration, Employee Assistance Program, and Health Advocate offerings have been issued with rate passes for the 2021 plan year.

In addition to the above benefits, the Authority will continue to offer the following voluntary benefits products with 100% of the premium costs paid by employees:

- Voluntary Vision Care
- Voluntary Term Life and AD&D Insurance
- Accident/Cancer/Hospital Protection/Specified Health Insurance\*
- Pre-paid Legal coverage \*
- Long Term Care Insurance
- Pet Insurance\*

*\*Direct billed to the employee*

In summary, the recommended renewal for the 2021 health and welfare benefits program includes:

- Medical coverage:
  - Anthem Blue Cross for active employees and pre-Medicare retirees with four plan options: Select HMO, Priority Select HMO, PPO, and HDHP.
  - United Healthcare for Medicare enrolled retirees.
  - Increasing the Authority's funding for the Health Savings Account (HSA)
    - Employee from \$750 to \$1500
    - Employee + One Dep from \$1500 to \$3000
    - Employee + Family from \$1500 to \$3000
- Dental coverage:
  - Anthem Blue Cross for active employees and retirees.
- Employee Wellness Program voluntary online health risk assessment participation incentives include:
  - A 10% Wellness and 15% Non-Wellness individual employee premium cost share model.
  - \$250 FSA/HSA deposit or 457 Deferred Compensation pretax election for employee participation; and/or
  - \$200 FSA/HSA deposit or 457 Deferred Compensation pretax election for enrolled covered spouses and registered domestic partners.
- All other lines of coverage to remain in place.

The recommended renewal balances quality of care, wellness, and employer costs to achieve a market competitive employee benefits program that supports employee retention and engagement for the 2021 plan year.

Therefore, staff is recommending the Executive Personnel & Compensation Committee move the proposed recommendation to the full Board for approval.

### **Fiscal Impact:**

Adequate funding for 2021 health and welfare benefits renewal is included in the adopted FY 2021 and conceptually approved FY 2022 Budgets.

**Active and Budgeted**

Description	Current	Recommended Renewal	% Change	Budgeted Costs CY 2021	\$ Difference Between Recommended and Budgeted	% Difference Between Recommended and Budgeted
Medical (Includes HSA Fund of \$1500/\$3000) <sup>1, 2</sup>	\$ 4,658,002	\$ 4,036,862	-13.3%	\$ 5,306,458	\$ (1,269,596)	-23.9%
Dental <sup>1</sup>	\$ 328,427	\$ 245,638	-25.2%	\$ 348,311	\$ (102,673)	-29.5%
Basic Life/AD&D	\$ 92,827	\$ 67,910	-26.8%	\$ 92,512	\$ (24,602)	-26.6%
Short Term Disability	\$ 161,748	\$ 212,826	31.6%	\$ 164,236	\$ 48,590	29.6%
Leave of Absence Admin. Fee	\$ 10,862	\$ 10,862	0.0%	\$ 10,800	\$ 62	0.6%
Health Advocate	\$ 17,682	\$ 17,682	0.0%	\$ 17,935	\$ (253)	-1.4%
Employee Credits <sup>3</sup> (See note below)	\$ 110,130	\$ 110,130	0.0%	\$ 110,130	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 5,379,678</b>	<b>\$ 4,701,909</b>	<b>-12.6%</b>	<b>\$ 6,050,382</b>	<b>\$ (1,348,472)</b>	<b>-22.3%</b>

<sup>1</sup>Includes 3 budgeted positions FY'21

<sup>2</sup>Totals are calculated based on Wellness and Non-Wellness rate for current and recommended renewal

<sup>3</sup>Per Pay Period Credits include MedWaive \$41.67 (49), DenWaive\$2.42 (26), Med EE Only \$ 4 (200), Vision \$4 (421)

Note: Medical Budget CY2021 assumed 11% increase over CY2020 rates, Dental Budget CY2021 assumed 4% increase over CY2020 rates

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy  
  Customer Strategy  
  Employee Strategy  
  Financial Strategy  
  Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan  
  Transform the Customer Journey  
  Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not Applicable

**Prepared by:**

MONTY G. BELL  
DIRECTOR OF TALENT, CULTURE & CAPABILITY

RESOLUTION NO. 2020-0084

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING THE RENEWAL OF THE HEALTH AND WELFARE BENEFITS PROGRAM FOR 2021

WHEREAS, the San Diego County Regional Airport Authority (“Authority”) provides a health and welfare benefits program for Authority employees and eligible First Generation retirees; and

WHEREAS, in order to assist the Board with evaluating options during the renewal process, staff, through the Authority’s broker of record, Hub International Inc., has obtained negotiated renewals from insurance carriers and benefit providers and carefully analyzed the renewals; and

WHEREAS, the Board has determined that investing in employee wellness initiatives has the impact of reducing future plan costs and wishes to continue to support such programs; and

WHEREAS, the Board considered the information provided by staff and has reviewed and discussed the various options to provide a comprehensive and competitive benefits program to Authority employees and medical, dental, basic life insurance and vision care to eligible retirees.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves the renewal of the Health and Welfare Benefit Program for 2021; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL





**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

# Renewal of the Health & Welfare Benefits Program for 2021

Presented by:

Monty G. Bell | Director, Talent, Culture & Capability

Jesus Mendoza | Sr. VP, Health & Benefits

Hub International Insurance Services Inc.

**September 3, 2020**

# Agenda

- Executive Summary
- Medical
- Dental
- Vision, Life/Disability & Other Plans
- Retirees

# Executive Summary

# Executive Summary

	Carrier	Current 2020	Initial Renewal 2021		Negotiated Renewal 2021	
<b>Medical</b> (includes HSA Fund)	Blue Shield	\$6,367,276	\$7,224,017	13.5%	\$6,714,462	5.5%
	Bundling Discount <sup>3</sup>	--	--	--	--	--
	Premium Credit <sup>3</sup>	--	--	--	--	--
<b>Medical - Medicare Retirees</b>	UnitedHealthcare	\$310,275	\$291,658	-6.0%	\$291,658	-6.0%
<b>Dental</b>	Delta Dental	\$476,958	\$477,843	0.2%	\$451,644	-5.3%
	Premium Credit <sup>3</sup>	--	--	--	--	--
<b>Basic Life/AD&amp;D</b>	The Hartford	\$94,468	\$69,111	-26.8%	\$69,111	-26.8%
<b>Short Term Disability</b>	The Hartford	\$161,748	\$212,826	31.6%	\$212,826	31.6%
<b>Leave of Absence Administration</b>	The Hartford	\$10,862	\$10,862	0.0%	\$10,862	0.0%
<b>Health Advocate</b>	Health Advocate	\$18,690	\$18,690	0.0%	\$18,690	0.0%
<b>Credits to Employees<sup>2</sup></b>	SDCRAA	\$110,130	\$110,130	0.0%	\$110,130	0.0%
<b>GRAND TOTAL - ALL<sup>1, 2</sup></b>		\$7,550,408	\$8,415,138		\$7,879,383	
	\$ Change from Current		\$864,730		\$328,975	
	% Change from Current		11.5%		4.4%	
	\$ Change from Negotiated Renewal					

Medical & Dental Moves to Anthem		
Other plans remain with incumbent		
Anthem	\$5,965,758	-6.3%
Anthem	-\$118,790	--
Anthem	-\$243,624	--
UnitedHealthcare	\$291,658	-6.0%
Anthem	\$397,905	-16.6%
Anthem	-\$33,159	--
The Hartford	\$69,111	-26.8%
The Hartford	\$212,826	31.6%
The Hartford	\$10,862	0.0%
Health Advocate	\$18,690	0.0%
SDCRAA	\$110,130	0.0%
	\$6,681,367	
	-\$869,040	
	-11.5%	
	-\$1,198,015	

<b>GRAND TOTAL - ACTIVE &amp; BUDGETED EEs<sup>1,2</sup></b>	\$6,762,271	\$7,594,210	\$7,094,209
\$ Change from Current		\$831,939	\$331,938
% Change from Current		12.3%	4.9%
<b>Employer Cost<sup>4</sup></b>	\$5,379,677	\$5,645,864	\$5,645,864
\$ Change from Current		\$266,187	\$266,187
% Change from Current		4.9%	4.9%
<b>Employee Contribution<sup>4</sup></b>	\$1,382,594	\$1,448,345	\$1,448,345
\$ Change from Current		\$65,750	\$65,750
% Change from Current		4.8%	4.8%

	\$5,954,269
	-\$808,002
	-11.9%
	\$4,701,909
	-\$677,767
	-12.6%
	\$1,252,360
	-\$130,235
	-9.4%

<b>GRAND TOTAL - RETIREES<sup>1</sup></b>	\$788,137	\$820,928	\$785,174
\$ Change from Current		\$32,791	-\$2,963
% Change from Current		4.2%	-0.4%
<b>Employer Cost<sup>4</sup></b>	\$651,039	\$647,749	\$647,749
\$ Change from Current		-\$3,290	-\$3,290
% Change from Current		-0.5%	-0.5%
<b>Employee Contribution<sup>4</sup></b>	\$137,098	\$137,425	\$137,425
\$ Change from Current		\$327	\$327
% Change from Current		0.2%	0.2%

	\$727,098
	-\$61,038
	-7.7%
	\$587,551
	-\$63,488
	-9.8%
	\$139,548
	\$2,450
	1.8%

<sup>1</sup>Voluntary lines (Vision, Voluntary Life/AD&D, Voluntary Long Term Disability, Aflac & Long Term Care), EAP, FSA/COBRA are excluded from the above totals.

<sup>2</sup>Employee credits (funded by SDCRAA) include the following:

**Waive Credits:** Medical: \$41.67 per pay period | Dental: \$2.42 per pay period | **Enrollment Credits:** Medical EE Only enrollment: \$4 per pay period | Vision All EEs regardless of enrollment: \$4 per pay period

<sup>3</sup>The bundling discounts and premium credit are calculated using the migration assumptions and will vary based on the actual enrollment.

<sup>4</sup>Employer and Employee contributions are calculated using the current contribution structure in place for Actives & Retirees.

**NOTES:**

- Blue Shield Negotiated Renewal includes a \$35,000 wellness fund.

- Anthem Blue Cross medical offer includes a \$35,000 wellness fund and a 1/2 month premium credit. The medical offer consists of 2 limited network HMOs, a PPO and a HDHP. A 2% bundling discount applies if the Authority moves to Anthem Dental.

# Overview-Medical Active & Budgeted

# Medical Renewal Components

Blue Shield
<p>HMO: Rated on a blend of manual and experience factors (58.9% credible) PPO: Manually rated because of low enrollment numbers</p> <p>HMO Experience Period: May 2019 - April 2020 -- 91.47% Loss Ratio (Target 85%) HMO: 4 large claims over \$50k PPO: 9 large claims over \$50k</p>
<p><b>Teladoc and Teladoc Behavioral Health:</b> For all plans except the HDHP, Teladoc and the NEW Teladoc Behavioral Health will now be covered at \$0. The HDHP will be \$45 until the ded is met, then will go to \$0. For Teladoc Behavioral Health, the member cost share is listed in plan summary.</p>
<p><b>RX changes to the PPO and Access+ HMO:</b> The max for Tier 4 drugs is changing from \$200/RX to \$250/RX The RX plan for Trio will not change</p>

# Medical Marketing Rates - Active & Budgeted

			Blue Shield	
Full Network HMO	Enrollment <sup>1</sup>		CURRENT	NEG. RENEWAL
	Active	Budgeted	Full Network HMO	
Employee Only	113	0	\$734.14	\$773.67
Employee + Dependent	42	0	\$1,534.35	\$1,616.97
Employee + Family	64	0	\$2,187.74	\$2,305.54
<b>HMO Annualized Premium (All)</b>	<b>219</b>	<b>0</b>	<b>\$3,599,988</b>	<b>\$3,793,833</b>
% Change from Current				5.4%
<b>HMO Annualized Active &amp; Budgeted Premium</b>			<b>\$3,448,991</b>	<b>\$3,634,704</b>
% Change from Current				5.4%
			CURRENT	NEG. RENEWAL
Trio HMO	Enrollment <sup>1</sup>		Trio HMO	
	Active	Budgeted		
Employee Only	35	0	\$647.19	\$682.04
Employee + Dependent	16	0	\$1,352.63	\$1,425.47
Employee + Family	18	0	\$1,928.63	\$2,032.48
<b>Trio HMO Annualized Premium (All)</b>	<b>69</b>	<b>0</b>	<b>\$987,484</b>	<b>\$1,040,658</b>
% Change from Current				5.4%
<b>Trio HMO Active &amp; Budgeted Premium</b>			<b>\$948,109</b>	<b>\$999,163</b>
% Change from Current				5.4%
			CURRENT	NEG. RENEWAL
PPO	Enrollment <sup>1</sup>		PPO	
	Active	Budgeted		
Employee Only	39	3	\$1,036.95	\$1,087.83
Employee + Dependent	18	0	\$2,167.23	\$2,273.57
Employee + Family	10	0	\$3,090.11	\$3,241.73
<b>PPO Annualized Premium (All)</b>	<b>67</b>	<b>3</b>	<b>\$1,565,132</b>	<b>\$1,641,928</b>
% Change from Current				4.9%
<b>PPO Annualized Active &amp; Budgeted Premium</b>			<b>\$1,361,558</b>	<b>\$1,428,365</b>
% Change from Current				4.9%
			CURRENT	NEG. RENEWAL
HDHP - Separate HSA Fund	Enrollment <sup>1</sup>		HDHP -- Separate HSA Fund*	
	Active	Budgeted		
Employee Only	10	0	\$913.09	\$957.89
Employee + Dependent	4	0	\$1,908.36	\$2,002.00
Employee + Family	0	0	\$2,721.01	\$2,854.52
<b>HDHP Annualized Premium (All)</b>	<b>14</b>	<b>0</b>	<b>\$201,172</b>	<b>\$211,043</b>
% Change from Current				4.9%
<b>HDHP Annualized Active &amp; Budgeted Premium</b>			<b>\$201,172</b>	<b>\$211,043</b>
% Change from Current				4.9%
<b>HSA Fund</b>			<b>\$13,500</b>	<b>\$27,000</b>
			CURRENT	NEG. RENEWAL
<b>Total Annualized Premium w/ Fund (All)</b>	<b>369</b>	<b>3</b>	<b>\$6,367,276</b>	<b>\$6,714,462</b>
\$ Change from Current				\$347,185
% Change from Current				5.5%
<b>Total Annualized Active &amp; Budgeted Premium w/ Fund</b>			<b>\$5,973,329</b>	<b>\$6,300,275</b>
\$ Change from Current				\$326,946
% Change from Current				5.5%

Anthem Blue Cross Option	
Assumes 2% Bundling Discount	
Select Net. HMO	
\$656.52	\$1,378.69
\$1,969.56	\$2,095,611
\$2,031,797	
Assumes 2% Bundling Discount	
Priority Select HMO	
\$527.03	\$1,106.77
\$1,581.10	\$1,720,866
\$1,631,060	
Assumes 2% Bundling Discount	
PPO	
\$1,189.51	\$2,497.98
\$3,568.55	\$1,801,399
\$1,567,303	
\$1,567,303	
Assumes 2% Bundling Discount	
HDHP*	
\$915.27	\$1,922.07
\$2,745.82	\$202,092
\$202,092	
\$202,092	
\$27,000	
Assumes 2% Bundling Discount	
\$5,846,968	
-\$867,494	
-\$12.9%	
\$5,459,252	
-\$841,023	
-13.3%	

% and \$ Change above is from Negotiated Renewal

<sup>1</sup>Enrollment figures provided by SDCRAA in May 2020 finance census. 49 active employees have waived. 3 budgeted positions in PPO employee only plan. Enrollment figures for Retirees provided by SDCRAA in April 2020 census.

Anthem Blue Cross medical offer includes a \$35,000 wellness fund and a 1/2 month premium credit. The medical offer consists of 2 limited network HMOs, a PPO and a HDHP.

#### Enrollment Assumptions

ANTHEM: 50% of total HMO enrollment assumed to enroll in the Priority Select HMO Network plan. The remainder of the HMO enrollment assumed to enroll in the Select Network HMO plan. Anthem's proposal does not include a Full HMO Network Option.

\* HSA Admin Fees are included in the premium.

# Medical Marketing Overview

Carrier	Status	\$ Change from Current	% Change from Current	Notes
Blue Shield	Incumbent - Initial Renewal	\$843,240	13.2%	\$35,000 Wellness Fund
	Incumbent - Negotiated Renewal	\$333,685	5.2%	
Cigna	Quoted Select HMO (Limited Network) HMO (Full Network) PPO HDHP	\$170,299	2.7%	\$35,000 Wellness Fund 9% 2nd Year Renewal Rate Cap 1 Year Performance Guarantee - \$18,000 combined at risk (Implementation & Service) 1% bundling discount off Medical if Cigna Dental is placed (~\$65,000)
Aetna	Quoted Whole Health HMO (Limited Network) HMO (Full Network) PPO HDHP	\$192,194	3.0%	\$35,000 Wellness Fund \$15,000 Implementation
UHC	Quoted - Uncompetitive	--	--	--
Health Net	Quoted - Uncompetitive	--	--	--
Carrier	Status	\$ Change from Neg. Renewal	% Change from Neg. Renewal	Notes
Anthem	Quoted Priority Select HMO (Limited Network) Select HMO (Limited Network) PPO HDHP	-\$748,704	-11.2%	\$35,000 Wellness Fund \$10,000 for Customized HUB Communications 1/2 month premium credit 2% bundling discount off Medical if Anthem Dental is placed Performance Guarantee for Implementation & 1st year Account Management Anthem ID Cards to include SDCRAA Logo 9.5% Renewal Rate Cap with caveats 2022 renewal to include both \$35K Wellness & \$10K Communication Fund

Note: Cost savings based on migration assumptions and will vary based on actual enrollment.



# Medical HMO Network Disruption Analysis

HMO Medical Groups	Enrolled Members by Plan		Blue Shield		Anthem	
	Trio HMO	Access+ HMO	Trio HMO	Access+ HMO	Priority Select	Select
BUTTE COUNTY BSC ADMIN		1		x	OON	OON
FACEY MEDICAL FOUNDATION BURBANK		1	x	x	x	x
HEMET COMM MG TEMECULA		2		x	x	
HERITAGE VICTOR VALLEY MED GRP		1		x	x	x
MERCY PHYSICIANS MEDICAL GRP	10	15	x	x	x	
PRIMARY CARE ASSOC MED GRP INC		1		x	x	x
RADY CHILDRENS HLTH NETWORK		44		x	x	x
REGAL MED GRP TEMECULA VLY		4		x	x	x
RIVERSIDE MEDICAL CLINIC		5		x	OON	OON
SCRIPPS CLINIC MEDICAL GRP	78	31	x	x	x	
SCRIPPS COASTAL MED CTR	35	25	x	x	x	
SCRIPPS PHYSICIANS MEDICAL GROUP	17	15	x	x	x	x
SHARP COMM INLAND NORTH		3		x		x
SHARP COMM MG GRAYBILL ESCONDIDO FALLBROOK		9		x		x
SHARP COMMUNITY MEDICAL GRP CHULA VISTA		29		x		x
SHARP COMMUNITY MEDICAL GRP GROSSMONT		10		x		x
SHARP COMMUNITY MEDICAL GRP SAN DIEGO		21		x		x
SHARP REES STEALY		223		x	x	x
UC SAN DIEGO HEALTH COMMUNITY GROUP		2		x		x
UCSD MEDICAL GROUP		24		x		x
UCSD PHYSICIANS NETWORK-PRIMARY CARE		14		x		x
<b>Total Count of Members by Network</b>	<b>140</b>	<b>480</b>	<b>227</b>	<b>620</b>	<b>502</b>	<b>418</b>
<b>% of Total Members In-Network</b>		620	36.6%	100%	81.0%	67.4%

This list was created based on the Authority's HMO Enrollment and does not include full list of facilities. Please note that each carrier may represent a medical groups name differently: for example, abbreviating the name, or listing each location separately. Be aware that medical groups name changes, merges, and acquisitions may not be represented in this list.

# Medical Contributions

			BLUE SHIELD -- NEGOTIATED RENEWAL				
			Wellness 90% EE / 55% DEP				
Full Network HMO	EEs <sup>1</sup>	Monthly Premium	EEs	EE Monthly	EE %	ER Monthly	ER %
Employee Only	113	\$773.67	107	\$77.37	10.0%	\$696.30	90.0%
Employee + One Dep	42	\$1,616.97	39	\$379.49	23.5%	\$1,237.49	76.5%
Employee + Family	64	\$2,305.54	59	\$689.34	29.9%	\$1,616.20	70.1%
TRIO HMO	EE <sup>1</sup>	Monthly Premium	EEs	EE Monthly	EE %	ER Monthly	ER %
Employee Only	35	\$682.04	33	\$68.20	10.0%	\$613.84	90.0%
Employee + One Dep	16	\$1,425.47	16	\$334.54	23.5%	\$1,090.93	76.5%
Employee + Family	18	\$2,032.48	18	\$607.70	29.9%	\$1,424.78	70.1%
PPO	EE <sup>1</sup>	Monthly Premium	EEs	EE Monthly	EE %	ER Monthly	ER %
Employee Only	42	\$1,087.83	35	\$108.78	10.0%	\$979.05	90.0%
Employee + One Dep	18	\$2,273.57	15	\$533.58	23.5%	\$1,739.99	76.5%
Employee + Family	10	\$3,241.73	9	\$969.26	29.9%	\$2,272.48	70.1%
HDHP	EE <sup>1</sup>	Monthly Premium	EEs	EE Monthly	EE %	ER Monthly	ER %
Employee Only	10	\$957.89	10	\$95.79	10.0%	\$862.10	90.0%
Employee + One Dep	4	\$2,002.00	4	\$469.85	23.5%	\$1,532.15	76.5%
Employee + Family	0	\$2,854.52	0	\$853.48	29.9%	\$2,001.04	70.1%

<sup>1</sup> Enrollment figures provided by SDCRAA in May 2020 finance census. 49 active employees have waived. 3 budgeted positions in PPO employee only plan.

Employee credits (funded by SDCRAA) include the following:

**Waive Credits:** Medical: \$41.67 per pay period. This amounts \$49,004 annually based on current waivers.

**Enrollment Credits:** Medical EE Only enrollment: \$4 per pay period. This amounts to \$19,200 annually based on current enrollment.

ANTHEM BLUE CROSS OPTION - MEDICAL & DENTAL - ASSUMES 2% BUNDLING DISCOUNT					
		Wellness 90% EE / 55% DEP			
Select HMO*	EEs	EE Monthly	EE %	ER Monthly	ER %
\$656.52	70	\$65.65	10.0%	\$590.87	90.0%
\$1,378.69	27	\$324.98	23.6%	\$1,053.71	76.4%
\$1,969.56	39	\$590.87	30.0%	\$1,378.69	70.0%
Priority Select HMO*	EEs	EE Monthly	EE %	ER Monthly	ER %
\$527.03	70	\$52.70	10.0%	\$474.33	90.0%
\$1,106.77	27	\$260.88	23.6%	\$845.89	76.4%
\$1,581.10	39	\$474.33	30.0%	\$1,106.77	70.0%
PPO*	EEs	EE Monthly	EE %	ER Monthly	ER %
\$1,189.51	35	\$118.95	10.0%	\$1,070.56	90.0%
\$2,497.98	15	\$588.81	23.6%	\$1,909.17	76.4%
\$3,568.55	9	\$1,070.57	30.0%	\$2,497.98	70.0%
HDHP*	EEs	EE Monthly	EE %	ER Monthly	ER %
\$915.27	10	\$91.53	10.0%	\$823.74	90.0%
\$1,922.07	4	\$453.06	23.6%	\$1,469.01	76.4%
\$2,745.82	0	\$823.75	30.0%	\$1,922.07	70.0%

\*NOTES:

- Anthem contributions assume 94% of the HMO population would qualify for the Wellness contribution based on the current HMO participation of 94%.

# Medical Plan Comparison-Full HMO Network

	Current/Renewal	
Benefit Comparison	Blue Shield	Anthem
	Full Network HMO	Premier Select HMO
Annual Deductible - Individual/Family	None	None
Out-of-Pocket Maximum - Individual/Family	\$1,500 / \$3,000	\$1,500 / \$3,000
Office Visits - PCP/Specialist	\$30 copay / \$30 copay	\$20 copay / \$20 copay
Preventive Care	No charge	No charge
Inpatient Hospital - Including Maternity Inpatient / MHSA	\$200 copay	No charge
Outpatient Surgery - Hospital/Surgical Center	\$100 copay	No charge
Maternity - Prenatal Care	No charge	No charge
Emergency Room (Waived if admitted)	\$150 copay	\$100 copay
Urgent Care	\$30 copay	\$20 copay
Ambulance	\$100 copay	\$100 copay
X-Ray/Laboratory - Standard/Complex	No charge / \$100 copay	No charge / \$100 copay
Acupuncture	\$15 copay 60 combined visits per year	\$5 copay 40 combined visits per year
Chiropractic	\$15 copay 60 combined visits per year	\$5 copay 40 combined visits per year
Prescriptions		
Generic / Tier 1	\$10 copay	\$10 copay
Brand / Tier 2	\$30 copay	\$30 copay
Non-Formulary / Tier 3	\$50 copay	\$50 copay
Specialty / Tier 4	20% up to \$200 (\$250 at Renewal)	30% up to \$250
Mail Order (90 Day Supply)	\$20/\$60/\$100/20% up to \$400	\$20/\$60/\$100/30% up to \$400

This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.

# Medical Plan Comparison-Trio HMO Network

	Current/Renewal	
Benefit Comparison	Blue Shield	Anthem
	Trio HMO	Premier Priority Select HMO
Annual Deductible - Individual/Family	None	None
Out-of-Pocket Maximum - Individual/Family	\$1,500 / \$3,000	\$1,500 / \$3,000
Office Visits - PCP/Specialist	\$20 copay / \$20 copay	\$20 copay / \$20 copay
Preventive Care	No charge	No charge
Inpatient Hospital - Including Maternity Inpatient / MHSA	\$200 copay	No charge
Outpatient Surgery - Hospital/Surgical Center	\$100 copay	No charge
Maternity - Prenatal Care	No charge	No charge
Emergency Room (Waived if admitted)	\$150 copay	\$100 copay
Urgent Care	\$20 copay	\$20 copay
Ambulance	\$100 copay	\$100 copay
X-Ray/Laboratory - Standard/Complex	No charge / \$100 copay	No charge / \$100 copay
Acupuncture	\$15 copay 60 combined visits per year	\$5 copay 40 combined visits per year
Chiropractic	\$15 copay 60 combined visits per year	\$5 copay 40 combined visits per year
Prescriptions		
Generic / Tier 1	\$10 copay	\$10 copay
Brand / Tier 2	\$30 copay	\$30 copay
Non-Formulary / Tier 3	\$50 copay	\$50 copay
Specialty / Tier 4	20% up to \$200	30% up to \$250
Mail Order (90 Day Supply)	\$20/\$60/\$100/20% up to \$400	\$20/\$60/\$100/30% up to \$400

This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.

# Medical Plan Comparison-PPO Network

	Current/Renewal			
Benefit Comparison	Blue Shield		Anthem	
	PPO		Custom Classic PPO	
	In Network	Out of Network	In Network	Out of Network
Annual Deductible - Individual/Family	\$250 / \$750	\$250 / \$750	\$250 / \$750	\$250 / \$750
Out-of-Pocket Maximum - Individual/Family	\$3,000 / \$6,000	\$8,000 / \$16,000	\$3,000 / \$6,000	\$8,000 / \$16,000
Office Visits - PCP/Specialist	\$30 copay / \$30 copay	40% after deductible	\$30 copay / \$30 copay	40% after deductible
Preventive Care	No charge	40% after deductible	No charge	40% after deductible
Inpatient Hospital - Including Maternity Inpatient / MHSA	20% after deductible	40% after deductible (\$1,000 benefit max)	20% after deductible	40% after deductible (\$1,000 max benefit per day)
Outpatient Surgery - Hospital/Surgical Center	20% after deductible	40% after deductible (\$350 benefit max)	20% after deductible	40% after deductible (\$350 max benefit per service)
Maternity - Prenatal Care	20% after deductible	40% after deductible	\$30 copay	40% after deductible
Emergency Room (Copay waived if admitted)	\$150 copay + 20%		\$150 copay + 20%	
Urgent Care	\$30 copay	40% after deductible	\$30 copay	40% after deductible
Ambulance	20% after deductible		20% after deductible	
X-Ray/Laboratory - Standard/Complex	20% after deductible	40% after deductible (\$350 benefit max)	20% after deductible	40% after deductible (Standard: \$350 max benefit per service/ Complex:\$800 per service)
Acupuncture	\$20 copay 20 visits per year	40% after deductible	\$30 copay 20 visits per year	40% after deductible
Chiropractic	\$20 copay 30 visits per year	40% after deductible	\$30 copay 30 visits per year	40% after deductible
<b>Prescriptions</b>				
Generic / Tier 1	\$10 copay	Copay + 25%	\$10 copay	50% coinsurance up to \$250 per prescription
Brand / Tier 2	\$30 copay		\$30 copay	
Non-Formulary / Tier 3	\$50 copay		\$50 copay	
Specialty / Tier 4	30% up to \$200 (\$250 at Renewal)	30% up to \$200 + 25% purchase price	30% up to \$250	
Mail Order (90 Day Supply)	\$20/\$60/\$100/30% up to \$400	Not covered	\$20/\$60/\$100/30% up to \$400	Not covered

Unless noted, services where a copay is required is not subject to the deductible but services where coinsurance is noted must first meet the deductible. This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.



# Medical Plan Comparison-HDHP

## Network

Benefit Comparison	Current/Renewal		Anthem	
	Blue Shield		Custom PPO HSA	
	HDHP			
	In Network	Out of Network	In Network	Out of Network
Annual Deductible - Individual/Individual in a Family/Family	\$1,500 / \$2,800 / \$3,000		\$1,500 / \$2,800 / \$3,000	
Out-of-Pocket Maximum - Individual/Individual in a Family/Family	\$3,000 / \$3,000 / \$6,000	\$9,000 / \$9,000 / \$18,000	\$3,000 / \$3,000 / \$6,000	\$9,000 / \$9,000 / \$18,000
Office Visits - PCP/Specialist	10% after deductible	30% after deductible	10% after deductible	30% after deductible
Preventive Care	No charge	30% after deductible	No charge	30% after deductible
Inpatient Hospital - Including Maternity Inpatient / MHSA	10% after deductible	30% after deductible (\$600 max benefit)	10% after deductible	30% after deductible (\$1,000 max benefit per day)
Outpatient Surgery - Hospital/Surgical Center	10% after deductible	30% after deductible (\$350 max benefit)	10% after deductible	30% after deductible (\$350 max benefit per service)
Maternity - Prenatal Care	10% after deductible	30% after deductible	10% after deductible	30% after deductible
Emergency Room	10% after deductible		10% after deductible	
Urgent Care	10% after deductible	30% after deductible	10% after deductible	30% after deductible
Ambulance	10% after deductible		10% after deductible	
X-Ray/Laboratory - Standard/Complex	10% after deductible	30% after deductible (\$350 max benefit)	10% after deductible	30% after deductible (Standard: \$350 max benefit per service/ Complex:\$800 per service)
Acupuncture	10% after deductible 20 visits per year	30% after deductible	10% after deductible	30% after deductible 20 visits per year
Chiropractic	10% after deductible 30 visits per year	30% after deductible	10% after deductible	30% after deductible 30 visits per year
<b>Prescriptions (Deductible applies)</b>				
Generic / Tier 1	\$10 copay	Copay + 25%	\$10 copay	30% up to \$250
Brand / Tier 2	\$25 copay		\$25 copay	
Non-Formulary / Tier 3	\$40 copay		\$40 copay	
Specialty / Tier 4	30% up to \$200	30% up to \$200 + 25% purchase price	30% up to \$200	
Mail Order (90 Day Supply)	\$20/\$50/\$80/30% up to \$400	Not covered	\$20/\$50/\$80/30% up to \$400	Not covered

Unless noted, services where a copay is required is not subject to the deductible but services where coinsurance is noted must first meet the deductible.

This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.



# Overview-Dental Active & Budgeted



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# Dental Marketing Rates

Enrollment <sup>1</sup>			CURRENT	INITIAL RENEWAL	NEGOTIATED RENEWAL
<b>PPO</b>	<b>Active</b>	<b>Budgeted</b>	<b>PPO Plan</b>		
Employee Only	140	3	\$60.48	\$60.48	\$57.46
Employee + Dependent	83	0	\$108.59	\$108.59	\$103.16
Employee + Family	88	0	\$147.65	\$147.65	\$140.27
<b>PPO Annualized Premium</b>	<b>311</b>	<b>3</b>	<b>\$447,469</b>	<b>\$447,469</b>	<b>\$425,106</b>
<b>% Change from Current</b>				<b>0.0%</b>	<b>-5.0%</b>
<b>PPO Annualized Active &amp; Budgeted Premium</b>			<b>\$367,858</b>	<b>\$367,858</b>	<b>\$349,474</b>
<b>% Change from Current</b>				<b>0.0%</b>	<b>-5.0%</b>

Anthem Option
<b>Anthem</b>
\$50.02
\$89.81
\$122.11
<b>\$370,076</b>
<b>-12.9%</b>
<b>\$304,233</b>
<b>-12.9%</b>

Enrollment <sup>1</sup>			CURRENT	INITIAL RENEWAL	NEGOTIATED RENEWAL
<b>DHMO</b>	<b>Active</b>	<b>Budgeted</b>	<b>DHMO</b>		
Employee Only	42	0	\$18.86	\$19.43	\$16.97
Employee + Dependent	18	0	\$31.16	\$32.09	\$28.04
Employee + Family	21	0	\$46.03	\$47.41	\$41.43
<b>DHMO Annualized Premium</b>	<b>81</b>	<b>0</b>	<b>\$29,489</b>	<b>\$30,374</b>	<b>\$26,537</b>
<b>% Change from Current</b>				<b>3.0%</b>	<b>-10.0%</b>
<b>DHMO Annualized Active &amp; Budgeted Premium</b>			<b>\$27,836</b>	<b>\$28,671</b>	<b>\$25,050</b>
<b>% Change from Current</b>				<b>3.0%</b>	<b>-10.0%</b>

Anthem Option
<b>Anthem</b>
\$14.93
\$29.87
\$49.28
<b>\$27,829</b>
<b>4.9%</b>
<b>\$26,395</b>
<b>5.4%</b>

<b>Total Annualized Premium</b>	<b>392</b>	<b>3</b>	<b>\$476,958</b>	<b>\$477,843</b>	<b>\$451,644</b>
<b>\$ Change from Current</b>				<b>\$886</b>	<b>-\$25,314</b>
<b>% Change from Current</b>				<b>0.2%</b>	<b>-5.3%</b>
<b>Total Annualized Active &amp; Budgeted Premium</b>			<b>\$395,693</b>	<b>\$396,529</b>	<b>\$374,524</b>
<b>\$ Change from Current</b>				<b>\$836</b>	<b>-\$21,170</b>
<b>% Change from Current</b>				<b>0.2%</b>	<b>-5.3%</b>

<b>\$397,905</b>
<b>-\$53,739</b>
<b>-11.9%</b>
<b>\$330,628</b>
<b>-\$43,895</b>
<b>-11.7%</b>

<sup>1</sup>Enrollment figures provided by SDCRAA in May 2020 Finance census. 26 active employees have waived. 3 budgeted positions in PPO employee only plan.

Enrollment figures for Retirees provided by SDCRAA in April 2020 census.

#### Note:

- Delta Dental Renewal includes a 1 Year Rate Guarantee
- Anthem Blue Cros offer includes 2 Year Rate Guarantee (PPO & HMO) & 2% bundling discount off Medical if Anthem Dental is placed (~\$119,000)

#### DHMO Disruption

- Anthem's DHMO network varies from Delta Dental's. As a result 44% (31) of current providers are out of network, this would impact 42% (66) of members currently covered on the plan.

*% and \$ Change above is from Negotiated Renewal*



# Dental Marketing Overview

## Dental Renewal & Marketing Overview

Carrier	Status	\$ Change from Current	% Change from Current	Notes
Delta Dental	Incumbent - Initial Renewal	\$886	0.2%	1 Year Rate Guarantee (PPO & HMO)
	Incumbent - Negotiated Renewal	-\$25,314	-5.3%	
MetLife	Quoted	-\$116,665	-24.5%	2 Year Rate Guarantee (PPO & HMO) 5% 3rd Year Renewal Rate Cap (PPO & HMO)
Guardian	Quoted	-\$108,919	-22.8%	1 Month Premium Credit on PPO (~\$28,000) & 1 Year Rate Guarantee (PPO & HMO) <u>OR</u> 2 Year Rate Guarantee (PPO & HMO)
Cigna	Quoted	-\$88,629	-18.6%	PPO: 2 Year Rate Guarantee HMO: 1 Year Rate Guarantee 1% bundling discount off Medical if Cigna Dental is placed (~\$65,000) Dental rates assume medical is sold alongside. 1% load to PPO rates if sold standalone.
United Concordia	Quoted	\$0	0.0%	2 Year Rate Guarantee (PPO & HMO)
Carrier	Status	\$ Change from Neg. Renewal	% Change from Neg. Renewal	Notes
Anthem	Quoted - Illustrated	-\$53,739	-11.9%	2 Year Rate Guarantee (PPO & HMO) 2% bundling discount off Medical if Anthem Dental is placed \$7,500 for Customized HUB Communications 1 month premium credit DHMO Network Recruitment Campaign

# Dental Contributions

		Delta Dental – Current 100% EE / 55% DEP			Delta Dental – Negotiated Renewal 100% EE / 55% DEP				Anthem Dental Option 100% EE / 55% DEP			
Dental PPO	Enrollment <sup>1</sup>	Monthly Premium	EE Monthly	ER Monthly	Monthly Premium	EE Monthly	ER Monthly	ER %	Monthly Premium	EE Monthly	ER Monthly	ER %
Employee Only	143	\$60.48	\$0.00	\$60.48	\$57.46	\$0.00	\$57.46	100.0%	\$50.02	\$0.00	\$50.02	100.0%
Employee + One Dep	83	\$108.59	\$21.65	\$86.94	\$103.16	\$20.57	\$82.60	80.1%	\$89.81	\$17.91	\$71.90	80.1%
Employee + Family	88	\$147.65	\$39.23	\$108.42	\$140.27	\$37.26	\$103.01	73.4%	\$122.11	\$32.44	\$89.67	73.4%
<b>Annual Total</b>	<b>314</b>	<b>\$367,858</b>	<b>\$62,990</b>	<b>\$304,867</b>	<b>\$349,474</b>	<b>\$59,834</b>	<b>\$289,640</b>		<b>\$304,233</b>	<b>\$52,091</b>	<b>\$252,142</b>	
<b>Dental HMO</b>												
Employee Only	42	\$18.86	\$0.00	\$18.86	\$16.97	\$0.00	\$16.97	100.0%	\$14.93	\$0.00	\$14.93	100.0%
Employee + One Dep	18	\$31.16	\$5.53	\$25.63	\$28.04	\$4.98	\$23.06	82.2%	\$29.87	\$6.72	\$23.15	77.5%
Employee + Family	21	\$46.03	\$12.23	\$33.80	\$41.43	\$11.01	\$30.42	73.4%	\$49.28	\$15.46	\$33.82	68.6%
<b>Annual Total</b>	<b>81</b>	<b>\$27,836</b>	<b>\$4,276</b>	<b>\$23,559</b>	<b>\$25,050</b>	<b>\$3,850</b>	<b>\$21,200</b>		<b>\$26,395</b>	<b>\$5,347</b>	<b>\$21,048</b>	
<b>COMBINED TOTAL</b>	<b>395</b>	<b>\$395,693</b>	<b>\$67,267</b>	<b>\$328,427</b>	<b>\$374,524</b>	<b>\$63,684</b>	<b>\$310,840</b>		<b>\$330,628</b>	<b>\$57,439</b>	<b>\$273,190</b>	
<b>\$ Change from Current</b>					<b>-\$21,170</b>	<b>-\$3,583</b>	<b>-\$17,587</b>		<b>-\$65,065</b>	<b>-\$9,828</b>	<b>-\$55,237</b>	
<b>% Change from Current</b>					<b>-5.3%</b>	<b>-5.3%</b>	<b>-5.4%</b>		<b>-16.4%</b>	<b>-14.6%</b>	<b>-16.8%</b>	

<sup>1</sup>Enrollment figures provided by SDCRAA in May 2020 Finance census. 26 active employees have waived. 3 budgeted positions in PPO employee only plan.

Waiver Credits: \$2.42 per pay period credit for dental waivers. This amounts to \$1,510 annually based on current waivers.

# Dental HMO Disruption Analysis

Facility Name	City	State	ZIP	Member Count	Delta Dental	Anthem Blue Cross Dental Network
MISSION VALLEY DENTISTS	SAN DIEGO	CA	92108	7	Y	Y
CLAIREMONT SMILES DENTISTRY	SAN DIEGO	CA	92111	7	Y	Y
AFFINITY DENTAL OF HILLCREST	SAN DIEGO	CA	92103	7	Y	Y
BONITA SMILES DENTISTRY	CHULA VISTA	CA	91913	7	Y	N
SANTEE TOWN CENTER DENTAL GROUP	SANTEE	CA	92071	5	Y	Y
EAST COUNTY FAMILY DENTAL CENTER	EL CAJON	CA	92021	4	Y	N
LAJADI SMILES	LA MESA	CA	91942	4	Y	N
DOWNTOWN SD MODERN DENTISTRY DENTAL GROUP	SAN DIEGO	CA	92101	4	Y	Y
THOMAS TOMA DMD	NATIONAL CITY	CA	91950	4	Y	Y
GENTLE DENTAL-GROSSMONT	LA MESA	CA	91942	4	Y	Y
LA MESA FAMILY DENTAL	LA MESA	CA	91942	4	Y	N
LA JOLLA DENTAL GROUP	LA JOLLA	CA	92037	3	Y	Y
BERNARDO HEIGHTS DENTAL GROUP	SAN DIEGO	CA	92128	3	Y	Y
AFFINITY DENTAL OF SOUTH BAY	CHULA VISTA	CA	91910	3	Y	N
OTAY LAKES DENTAL GROUP	CHULA VISTA	CA	91913	3	Y	N
PRIME DENTAL CARE	SAN DIEGO	CA	92126	3	Y	Y
MISSION FAMILY DENTAL	SAN DIEGO	CA	92126	3	Y	N
GRAND DENTAL SPA	SAN DIEGO	CA	92109	3	Y	N
UNIVERSITY AVENUE DENTAL GROUP	SAN DIEGO	CA	92115	3	Y	N
WESTERN DENTAL SERVICES INC	SAN DIEGO	CA	92114	3	Y	Y
GLENN E HADY DDS	SAN DIEGO	CA	92117	3	Y	Y
RANCHO DENTAL GROUP	SAN DIEGO	CA	92103	3	Y	N
TWIN OAKS FAMILY DENTISTRY	CHULA VISTA	CA	91910	2	Y	Y
BONITA FAMILY DENTAL	BONITA	CA	91902	2	Y	N
COSMETIC AND FAMILY DENTISTRY	SAN DIEGO	CA	92126	2	Y	Y
OAK GROVE DENTAL GROUP	LAKE ELSINORE	CA	92530	2	Y	Y
SMILEBURST DENTISTRY	LEMON GROVE	CA	91945	2	Y	N
VILLAGE DENTAL GROUP	CHULA VISTA	CA	91914	2	Y	Y
IMPERIAL BEACH DENTAL GROUP	IMPERIAL BEACH	CA	91932	2	Y	N
MENIFEE SMILES DENTISTRY	MENIFEE	CA	92584	2	Y	Y
WESTERN DENTAL SERVICES	NATIONAL CITY	CA	91950	2	Y	Y
SAMUEL HAYAT DMD	CHULA VISTA	CA	91915	2	Y	N
ANDREW K JOHN DDS INC	OCEANSIDE	CA	92054	2	Y	N
KENSINGTON DENTAL GROUP	SAN DIEGO	CA	92116	2	Y	Y
EXTREME SMILE MAKEOVER	SAN DIEGO	CA	92108	2	Y	N
COASTAL DENTAL ARTS	SAN DIEGO	CA	92101	2	Y	N
CONVOY DENTAL AND ORTHODONTICS	SAN DIEGO	CA	92111	2	Y	Y
SMILE DENTAL OF SAN DIEGO	LA MESA	CA	91942	2	Y	Y
CARDINAL DENTAL GROUP	LA MESA	CA	91942	2	Y	N
VILLAGE DENTAL CENTER	ESCONDIDO	CA	92026	2	Y	Y
HOMA SHAHRIARI DDS INC	NORTHBRIDGE	CA	91325	1	Y	N
TOWNE CENTER DENTAL GROUP	SANTEE	CA	92071	1	Y	Y
WESTVIEW DENTAL OFFICE	SAN DIEGO	CA	92129	1	Y	Y
LUIS CONTRERAS DDS	IMPERIAL BEACH	CA	91932	1	Y	N
ASSURE DENTAL	CULVER CITY	CA	90232	1	Y	Y
SMILEBURST DENTISTRY #1	SPRING VALLEY	CA	91977	1	Y	Y
SANTEE COTTONWOOD DENTAL	SANTEE	CA	92071	1	Y	Y
HEALTHY HABIT DENTAL	POWAY	CA	92064	1	Y	N
MEIGS FAMILY DENTAL	CHULA VISTA	CA	91910	1	Y	N
GUPTA'S DENTAL GROUP	FONTANA	CA	92336	1	Y	N
RSD DENTAL GROUP AND ORTHODONTICS	EL CAJON	CA	92021	1	Y	Y
BRIGHT NOW DENTAL RANCHO	EL CAJON	CA	92019	1	Y	Y
WESTERN DENTAL SERVICES	POWAY	CA	92064	1	Y	Y
RENAISSANCE DENTAL CENTER	LA JOLLA	CA	92037	1	Y	Y
SMART DENTAL CARE	NATIONAL CITY	CA	91950	1	Y	N
DENAMIEL JARDIN DDS	LA MESA	CA	91942	1	Y	Y
GREGORY CULYON DMD	LAJESIDE	CA	92040	1	Y	N
PB SMILES DENTISTRY DENTAL GROUP	SAN DIEGO	CA	92109	1	Y	Y
MISSION HILLS DENTAL GROUP	SAN DIEGO	CA	92103	1	Y	Y
RANCHO SAN DIEGO DENTISTS DENTAL GROUP	LA MESA	CA	91941	1	Y	Y
SIA DENTAL GROUP	CHULA VISTA	CA	91911	1	Y	N
EAST VILLAGE DENTAL GROUP	SAN DIEGO	CA	92101	1	Y	N
BAY PARK DENTISTRY DENTAL GROUP	SAN DIEGO	CA	92117	1	Y	Y
GENTLE DENTAL MURRIETA	MURRIETA	CA	92562	1	Y	Y
CARMEL VALLEY DENTIST OFFICE AND ORTHODONTICS	SAN DIEGO	CA	92130	1	Y	Y
PLACERVILLE DENTISTRY GROUP	PLACERVILLE	CA	95667	1	Y	N
HILL DENTAL GROUP	SAN DIEGO	CA	92106	1	Y	N
STEELE CANYON SMILES AND ORTHODONTICS	EL CAJON	CA	92019	1	Y	Y
GENTLE DENTAL CHULA VISTA	CHULA VISTA	CA	91910	1	Y	Y
HORIZON DENTAL GROUP	EL CAJON	CA	92021	1	Y	Y
MISSION BAY DENTAL	SAN DIEGO	CA	92109	1	Y	N

Provider & Membership Data provided  
by Delta Dental

Providers In-Network

71  
100%

40  
56.3%

Members with In-Network Provider

157  
100%

91  
58.0%

# Dental Marketing Rates

	ADA Code	Current/Renewal	Anthem Option
Benefit Comparison		Delta Dental	Anthem
Office Visit		No Charge	No Charge
<b>Preventive</b>			
Periodic Exams	0120	No Charge	No Charge
Adult Cleaning	1110	No Charge	No Charge
Bitewing X-Rays (4 films)	0274	No Charge	No Charge
<b>Basic</b>			
Amalgam Fillings - 1 surface	2140	\$3	No Charge
Root canal - molar	3330	\$150	\$125
Surgical Extraction	7210	\$10	\$5
Periodontal Scaling/Root Planning (per quadrant)	4341	\$15	\$15
<b>Major</b>			
Crown - porcelain fused to noble metal	6752	\$100	\$75
Full Denture	5110	\$125	\$110
Partial Denture	5211	\$125	\$90
<b>Orthodontia</b>			
Child/Adult	8080/8090*	\$1,600/\$1,800	\$1,695/\$1,895

\*Additional fees may apply  
 This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.



# Dental PPO Plan Comparison

	Current/Renewal		Anthem Option	
Benefit Comparison	Delta Dental		Anthem	
	In Network	Out of Network	In Network	Out of Network
<b>Deductibles</b>				
Individual/Family	\$50/\$150	\$100/\$300	\$50/\$150	\$100/\$300
Deductible applies to:	Basic & Major Only	Basic & Major Only	Basic & Major Only	Basic & Major Only
<b>Coinsurance</b>				
Preventive	100%	80%	100%	80%
Basic	80%	80%	80%	80%
Major	50%	50%	50%	50%
Orthodontia (Child & Adult)	50%	50%	50%	50%
UCR Ceiling	n/a	n/a	n/a	90th
<b>Maximums</b>				
Annual Maximum	\$2,000	\$1,500	\$2,000	\$1,500
Orthodontia Lifetime	\$1,500	\$1,500	\$1,500	\$1,500
<b>Special Considerations</b>				
Endodontics	Basic		Basic	
Periodontics	Basic		Basic	
Implants	Included under major		Included under major	
No. of Routine Cleanings	2 per calendar year		2 per 12 months	

This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.



# Overview-Vision, Life/Disability & Other Plans



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# Vision Renewal Rates - Active & Budgeted

	Enrollment <sup>1</sup>		VSP	
			CURRENT	RENEWAL
<b>PPO</b>	<b>Active</b>	<b>Budgeted</b>	<b>PPO Plan</b>	
Employee Only	155	0	\$10.24	\$10.24
Employee + Dependent	86	0	\$15.90	\$15.90
Employee + Family	62	0	\$25.23	\$25.23
<b>PPO Annualized Premium</b>	<b>303</b>	<b>0</b>	<b>\$61,790</b>	<b>\$61,790</b>
<b>% Change from Current</b>				<b>0.0%</b>
<b>PPO Annualized Active &amp; Budgeted Premium</b>			<b>\$54,226</b>	<b>\$54,226</b>
<b>% Change from Current</b>				<b>0.0%</b>

<sup>1</sup>Enrollment figures provided by SDCRAA in April 2020 census. 118 active employees waived.

# Life & Disability Renewal Rates -

## Active & Budgeted

	Volume <sup>2</sup>	Current	Renewal
<b>Life/AD&amp;D<sup>1</sup></b>			
Basic Life (per \$1,000 of benefit) - EE only	\$40,713,526	\$0.171	\$0.120
Basic AD&D (per \$1,000 of benefit) - EE only	\$40,713,526	\$0.019	\$0.019
<b>Annualized Premium</b>		<b>\$92,827</b>	<b>\$67,910</b>
<b>\$ Change from Current</b>			-\$24,917
<b>% Change from Current</b>			-26.8%
<b>Retiree Life/AD&amp;D<sup>1</sup></b>			
Basic Life (per \$1,000 of benefit) - EE only	\$720,000	\$0.171	\$0.120
Basic AD&D (per \$1,000 of benefit) - EE only	\$720,000	\$0.019	\$0.019
<b>Annualized Premium</b>		<b>\$1,642</b>	<b>\$1,201</b>
<b>\$ Change from Current</b>			-\$441
<b>% Change from Current</b>			-26.8%
<b>STD</b>			
STD (per \$10 of benefit)	\$394,123	\$0.342	\$0.450
<b>Annualized Premium</b>		<b>\$161,748</b>	<b>\$212,826</b>
<b>\$ Change from Current</b>			\$51,078
<b>% Change from Current</b>			31.6%
<b>LTD</b>			
Voluntary LTD (per \$100 of payroll)	\$997,272	\$0.530	\$0.420
<b>Annualized Premium</b>		<b>\$63,427</b>	<b>\$50,263</b>
<b>\$ Change from Current</b>			-\$13,164
<b>% Change from Current</b>			-20.8%
<b>LOA</b>			
Per employee	421	\$2.150	\$2.150
<b>Annualized Premium</b>		<b>\$10,862</b>	<b>\$10,862</b>
<b>\$ Change from Current</b>			\$0
<b>% Change from Current</b>			0.0%
<b>TOTAL Estimated Annual Premium<sup>3</sup></b>		<b>\$267,078</b>	<b>\$292,799</b>
<b>\$ Change from Current</b>			<b>\$25,721</b>
<b>% Change from Current</b>			<b>9.6%</b>
<b>Estimated Annual Active &amp; Budgeted Premium<sup>3</sup></b>		<b>\$265,437</b>	<b>\$291,598</b>
<b>\$ Change from Current</b>			<b>\$26,162</b>
<b>% Change from Current</b>			<b>9.9%</b>
<b>Rate Guarantee</b>		<b>Through 12/31/2022</b>	

<sup>1</sup>Volumes for Basic Life/AD&D (Actives & Retirees) pulled from SDCRAA census, April 2020.

<sup>2</sup>Volumes for all other benefits pulled from The Hartford 2021 renewal, May 2020.

<sup>3</sup>Does not include Voluntary LTD as it is paid by the employee.  
Includes 418 Active, 3 budgeted (ER Paid Plans), and 84 retirees.



# Marketing Report-Basic Life/AD&D

Carrier	Status	\$ Change from Current	% Change from Current
The Hartford	Incumbent - Final Renewal	-\$24,917	-26.8%
The Standard	Quoted	-\$24,917	-26.8%
Lincoln Financial	Quoted - Uncompetitive	N/A	N/A
Prudential	Quoted - Uncompetitive	N/A	N/A
Reliance Standard	Quoted - Uncompetitive	N/A	N/A
Cigna	DTQ - Uncompetitive	N/A	N/A
Guardian	DTQ - Uncompetitive	N/A	N/A
MetLife	DTQ - Uncompetitive	N/A	N/A
Principal	DTQ - Uncompetitive	N/A	N/A
Sun Life	DTQ - Uncompetitive	N/A	N/A
Unum	DTQ - Uncompetitive	N/A	N/A
VOYA	DTQ - Uncompetitive	N/A	N/A

# Marketing Report Disability

STD			
Carrier	Status	\$ Change from Current	% Change from Current
The Hartford	Incumbent - Final Renewal	\$51,078	31.6%
The Standard	Quoted	\$23,174	14.3%
Lincoln Financial	Quoted - Uncompetitive	N/A	N/A
Prudential	Quoted - Uncompetitive	N/A	N/A
Reliance Standard	Quoted - Uncompetitive	N/A	N/A
Cigna	DTQ - Uncompetitive	N/A	N/A
Guardian	DTQ - Uncompetitive	N/A	N/A
MetLife	DTQ - Uncompetitive	N/A	N/A
Principal	DTQ - Uncompetitive	N/A	N/A
Sun Life	DTQ - Uncompetitive	N/A	N/A
Unum	DTQ - Uncompetitive	N/A	N/A
VOYA	DTQ - Uncompetitive	N/A	N/A

LTD			
Carrier	Status	\$ Change from Current	% Change from Current
The Hartford	Incumbent - Final Renewal	-\$13,164	-20.8%
The Standard	Quoted	-\$13,164	-20.8%
Lincoln Financial	Quoted - Uncompetitive	N/A	N/A
Prudential	Quoted - Uncompetitive	N/A	N/A
Reliance Standard	Quoted - Uncompetitive	N/A	N/A
Cigna	DTQ - Uncompetitive	N/A	N/A
Guardian	DTQ - Uncompetitive	N/A	N/A
MetLife	DTQ - Uncompetitive	N/A	N/A
Principal	DTQ - Uncompetitive	N/A	N/A
Sun Life	DTQ - Uncompetitive	N/A	N/A
Unum	DTQ - Uncompetitive	N/A	N/A
VOYA	DTQ - Uncompetitive	N/A	N/A

# Employee Assistance Program (EAP) and Health Advocate

Costs	Employee Assistance Program	Anthem Current/Renewal
Enrollment <sup>1</sup>		505
Monthly Cost Per Employee		\$2.14
<b>Annualized Premium</b>		<b>\$12,968</b>
<b>Annualized Active &amp; Budgeted Premium</b>		<b>\$10,811</b>
<b>Rate Guarantee</b>		<b>Through 12/31/2021</b>

<sup>1</sup>Enrollment includes active and budgeted employees, as well as eligible retirees.

Costs	Health Advocate
Enrollment <sup>1</sup>	505
PEPM Advocacy Cost	\$1.00
PEPM Wellness Cost	\$2.50
<b>Annualized Premium</b>	<b>\$18,690</b>
<b>Annualized Active &amp; Budgeted Premium</b>	<b>\$17,682</b>

<sup>1</sup>Enrollment includes active and budgeted employees, as well as eligible retirees.

Note: Wellness cost only applies to active and budgeted employees.



# Flexible Spending Accounts (FSA) and COBRA

	Current	Renewal
<b>FSA Administration</b>	<b>TASC</b>	
Monthly Rate	\$3.80	\$3.80
Enrollment	245	
<b>Monthly Total</b>	<b>\$931</b>	<b>\$931</b>
<b>Annual Total</b>	<b>\$11,172</b>	<b>\$11,172</b>

**Note:** Annual totals assume the minimum amount of Administrative fees as shown above. Additional fees may apply.

This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.

Enrollment obtained from TASC, June 2020

*Renewal rate is pending confirmation from TASC*

	Current	Renewal
<b>COBRA Administration</b>	<b>TASC</b>	
Monthly Rate	\$7.30	\$7.30
Enrollment	2	
<b>Monthly Total</b>	<b>\$15</b>	<b>\$15</b>
<b>Annual Total</b>	<b>\$175</b>	<b>\$175</b>

**Note:** Annual totals assume the minimum amount of Administrative fees as shown above. Additional fees may apply for specialized notices, etc.

This is a summary only. Consult the certificate of insurance to determine the exact terms and conditions of coverage.

Enrollment obtained from TASC, June 2020

*Renewal rate is pending confirmation from TASC*

# Overview-Retirees

# Medical Marketing Rates - Early Retirees

		Blue Shield	
Full Network HMO		CURRENT	NEG. RENEWAL
	Early Retiree	Full Network HMO	
Employee Only	7	\$734.14	\$773.67
Employee + Dependent	2	\$1,534.35	\$1,616.97
Employee + Family	2	\$2,187.74	\$2,305.54
<b>HMO Annualized Premium (All)</b>	<b>11</b>	<b>\$3,599,988</b>	<b>\$3,793,833</b>
% Change from Current			5.4%
<b>HMO Annualized Retiree Premium</b>		<b>\$150,998</b>	<b>\$159,129</b>
% Change from Current			5.4%
Trio HMO		CURRENT	NEG. RENEWAL
	Early Retiree	Trio HMO	
Employee Only	0	\$647.19	\$682.04
Employee + Dependent	1	\$1,352.63	\$1,425.47
Employee + Family	1	\$1,928.63	\$2,032.48
<b>Trio HMO Annualized Premium (All)</b>	<b>2</b>	<b>\$987,484</b>	<b>\$1,040,658</b>
% Change from Current			5.4%
<b>Trio HMO Annualized Retiree Premium</b>		<b>\$39,375</b>	<b>\$41,495</b>
% Change from Current			5.4%
PPO		CURRENT	NEG. RENEWAL
	Early Retiree	PPO	
Employee Only	8	\$1,036.95	\$1,087.83
Employee + Dependent	4	\$2,167.23	\$2,273.57
Employee + Family	0	\$3,090.11	\$3,241.73
<b>PPO Annualized Premium (All)</b>	<b>12</b>	<b>\$1,565,132</b>	<b>\$1,641,928</b>
% Change from Current			4.9%
<b>PPO Annualized Retiree Premium</b>		<b>\$203,574</b>	<b>\$213,563</b>
% Change from Current			4.9%
HDHP - Separate HSA Fund		CURRENT	NEG. RENEWAL
	Early Retiree	HDHP - Separate HSA Fund*	
Employee Only	0	\$913.09	\$957.89
Employee + Dependent	0	\$1,908.36	\$2,002.00
Employee + Family	0	\$2,721.01	\$2,854.52
<b>HDHP Annualized Premium (All)</b>	<b>0</b>	<b>\$201,172</b>	<b>\$211,043</b>
% Change from Current			4.9%
<b>HDHP Annualized Retiree Premium</b>		<b>\$0</b>	<b>\$0</b>
% Change from Current			0.0%
HSA Fund		\$13,500	\$27,000
	Early Retiree	CURRENT	NEG. RENEWAL
<b>Total Annualized Premium w/ Fund (All)</b>	<b>25</b>	<b>\$6,367,276</b>	<b>\$6,714,462</b>
\$ Change from Current			\$347,185
% Change from Current			5.5%
<b>Total Annualized Retiree Premium</b>		<b>\$393,947</b>	<b>\$414,187</b>
\$ Change from Current			\$20,240
% Change from Current			5.1%

Anthem Blue Cross Option	
Assumes 2% Bundling Discount	
Select Net. HMO	
	\$656.52
	\$1,378.69
	\$1,969.56
	<b>\$2,095,611</b>
	<b>\$63,814</b>
Assumes 2% Bundling Discount	
Priority Select HMO	
	\$527.03
	\$1,106.77
	\$1,581.10
	<b>\$1,720,866</b>
	<b>\$89,806</b>
Assumes 2% Bundling Discount	
PPO	
	\$1,189.51
	\$2,497.98
	\$3,568.55
	<b>\$1,801,399</b>
	<b>9.7%</b>
	<b>\$234,096</b>
	<b>9.6%</b>
Assumes 2% Bundling Discount	
HDHP*	
	\$915.27
	\$1,922.07
	\$2,745.82
	<b>\$202,092</b>
	<b>-4.2%</b>
	<b>\$0</b>
	<b>0.0%</b>
Assumes 2% Bundling Discount	
HSA Fund	
	\$27,000
Assumes 2% Bundling Discount	
Assumes 2% Bundling Discount	
	<b>\$5,846,968</b>
	<b>-\$867,494</b>
	<b>-12.9%</b>
	<b>\$387,716</b>
	<b>-\$26,471</b>
	<b>-6.4%</b>

% and \$ Change above is from Negotiated Renewal

\*Enrollment figures provided by SDCRAA in May 2020 finance census. 49 active employees have waived. 3 budgeted positions in PPO employee only plan. Enrollment figures for Retirees provided by SDCRAA in April 2020 census.

Anthem Blue Cross medical offer includes a \$35,000 wellness fund and a 1/2 month premium credit. The medical offer consists of 2 limited network HMOs, a PPO and a HDHP.

#### Enrollment Assumptions

ANTHEM: 50% of total HMO enrollment assumed to enroll in the Priority Select HMO Network plan. The remainder of the HMO enrollment assumed to enroll in the Select Network HMO plan. Anthem's proposal does not include a Full HMO Network Option.

\* HSA Admin Fees are included in the premium.

# Medical Renewal Rates

	UHC Retiree Medical CURRENT				UHC Retiree Medical RENEWAL		
	Enrollment <sup>1</sup>	Monthly Premium	EE Monthly	ER Monthly	Monthly Premium	EE Monthly	ER Monthly
Medicare Advantage PPO							
Medicare Retiree	28	\$478.82	\$47.88	\$430.94	\$450.09	\$45.01	\$405.08
Medicare Retiree & Spouse	13	\$957.64	\$215.47	\$742.17	\$900.18	\$202.54	\$697.64
<b>Annual Total</b>	<b>41</b>	<b>\$310,275</b>	<b>\$49,702</b>	<b>\$260,574</b>	<b>\$291,658</b>	<b>\$46,719</b>	<b>\$244,939</b>
<b>\$ Difference from Current</b>					<b>-\$18,617</b>		
<b>% Difference from Current</b>					<b>-6.0%</b>		

<sup>1</sup>Enrollment figures provided by SDCRAA in April 2020 census.

## Health Insurer Fee

As we discussed in last three years' renewals, the Affordable Care Act of 2010 requires insurers to pay an insurer fee that applies to all fully insured premiums. The fee was permanently waived starting in 2021 and beyond.

## Plan Changes

	2020	2021
<b>Deductible</b>	\$435	\$445
<b>Initial Coverage Limit</b>	\$4,020	\$4,130
<b>Catastrophic Phase Begins</b>	\$6,350 TrOOP	\$6,550 TrOOP
<b>Standard Catastrophic Member Cost Share</b>	The greater of \$3.60 or 5% coinsurance for generic drugs	The greater of \$3.70 or 5% coinsurance for generic drugs
	The greater of \$8.95 or 5% coinsurance for brand name drugs	The greater of \$9.20 or 5% coinsurance for brand name drugs

# Medicare Retirees

# Medical Contributions-Early Retirees

BLUE SHIELD – CURRENT								BLUE SHIELD – NEGOTIATED RENEWAL					ANTHEM BLUE CROSS OPTION - MEDICAL & DENTAL - ASSUMES 2% BUNDLING DISCOUNT				
Wellness 90% EE / 55% DEP								Wellness 90% EE / 55% DEP					Wellness 90% EE / 55% DEP				
Full Network HMO	Enrollment <sup>1</sup>	Monthly Premium	Enrollment	EE Monthly	EE %	ER Monthly	ER %	Monthly Premium	EE Monthly	EE %	ER Monthly	ER %	Select HMO*	EE Monthly	EE %	ER Monthly	ER %
Employee Only	7	\$734.14	7	\$73.41	10.0%	\$660.73	90.0%	\$773.67	\$77.37	10.0%	\$696.30	90.0%	\$656.52	\$65.65	10.0%	\$590.87	90.0%
Employee + One Dep	2	\$1,534.35	2	\$360.09	23.5%	\$1,174.26	76.5%	\$1,616.97	\$379.49	23.5%	\$1,237.49	76.5%	\$1,378.69	\$390.63	28.3%	\$988.06	71.7%
Employee + Family	2	\$2,187.74	2	\$654.12	29.9%	\$1,533.62	70.1%	\$2,305.54	\$689.34	29.9%	\$1,616.20	70.1%	\$1,969.56	\$656.52	33.3%	\$1,313.04	66.7%
TRIO HMO	Enrollment <sup>1</sup>	Monthly Premium	Enrollment	EE Monthly	EE %	ER Monthly	ER %	Monthly Premium	EE Monthly	EE %	ER Monthly	ER %	Priority Select HMO*	EE Monthly	EE %	ER Monthly	ER %
Employee Only	0	\$647.19	0	\$64.72	10.0%	\$582.47	90.0%	\$682.04	\$68.20	10.0%	\$613.84	90.0%	\$527.03	\$52.70	10.0%	\$474.33	90.0%
Employee + One Dep	1	\$1,352.63	1	\$317.45	23.5%	\$1,035.18	76.5%	\$1,425.47	\$334.54	23.5%	\$1,090.93	76.5%	\$1,106.77	\$313.59	28.3%	\$793.18	71.7%
Employee + Family	1	\$1,928.63	1	\$576.65	29.9%	\$1,351.98	70.1%	\$2,032.48	\$607.70	29.9%	\$1,424.78	70.1%	\$1,581.10	\$527.03	33.3%	\$1,054.07	66.7%
PPO	Enrollment <sup>1</sup>	Monthly Premium	Enrollment	EE Monthly	EE %	ER Monthly	ER %	Monthly Premium	EE Monthly	EE %	ER Monthly	ER %	PPO*	EE Monthly	EE %	ER Monthly	ER %
Employee Only	8	\$1,036.95	8	\$103.70	10.0%	\$933.26	90.0%	\$1,087.83	\$108.78	10.0%	\$979.05	90.0%	\$1,189.51	\$118.95	10.0%	\$1,070.56	90.0%
Employee + One Dep	4	\$2,167.23	4	\$508.63	23.5%	\$1,658.60	76.5%	\$2,273.57	\$533.58	23.5%	\$1,739.99	76.5%	\$2,497.98	\$707.76	28.3%	\$1,790.22	71.7%
Employee + Family	0	\$3,090.11	0	\$923.92	29.9%	\$2,166.19	70.1%	\$3,241.73	\$969.26	29.9%	\$2,272.48	70.1%	\$3,568.55	\$1,189.52	33.3%	\$2,379.03	66.7%
HDHP	Enrollment <sup>1</sup>	Monthly Premium	Enrollment	EE Monthly	EE %	ER Monthly	ER %	Monthly Premium	EE Monthly	EE %	ER Monthly	ER %	HDHP*	EE Monthly	EE %	ER Monthly	ER %
Employee Only	0	\$913.09	0	\$91.31	10.0%	\$821.78	90.0%	\$957.89	\$95.79	10.0%	\$862.10	90.0%	\$915.27	\$91.53	10.0%	\$823.74	90.0%
Employee + One Dep	0	\$1,908.36	0	\$447.87	23.5%	\$1,460.49	76.5%	\$2,002.00	\$469.85	23.5%	\$1,532.15	76.5%	\$1,922.07	\$544.59	28.3%	\$1,377.48	71.7%
Employee + Family	0	\$2,721.01	0	\$813.56	29.9%	\$1,907.45	70.1%	\$2,854.52	\$853.48	29.9%	\$2,001.04	70.1%	\$2,745.82	\$915.27	33.3%	\$1,830.55	66.7%

<sup>1</sup>Enrollment figures provided by SDCAA in April 2020 census.



# Dental Marketing Rates

## Retirees

		CURRENT	INITIAL RENEWAL	NEGOTIATED RENEWAL	Anthem Option
<b>PPO</b>	<b>Retirees</b>	<b>PPO Plan</b>			<b>Anthem</b>
Employee Only	34	\$60.48	\$60.48	\$57.46	\$50.02
Employee + Dependent	34	\$108.59	\$108.59	\$103.16	\$89.81
Employee + Family	6	\$147.65	\$147.65	\$140.27	\$122.11
<b>PPO Annualized Premium</b>	<b>74</b>	<b>\$447,469</b>	<b>\$447,469</b>	<b>\$425,106</b>	<b>\$370,076</b>
<b>% Change from Current</b>			<b>0.0%</b>	<b>-5.0%</b>	<b>-12.9%</b>
<b>PPO Annualized Retiree Premium</b>		<b>\$79,611</b>	<b>\$79,611</b>	<b>\$75,632</b>	<b>\$65,843</b>
<b>% Change from Current</b>			<b>0.0%</b>	<b>-5.0%</b>	<b>-12.9%</b>
<b>DHMO</b>					
<b>DHMO</b>	<b>Retirees</b>	<b>DHMO</b>			<b>Anthem</b>
Employee Only	4	\$18.86	\$19.43	\$16.97	\$14.93
Employee + Dependent	2	\$31.16	\$32.09	\$28.04	\$29.87
Employee + Family	0	\$46.03	\$47.41	\$41.43	\$49.28
<b>DHMO Annualized Premium</b>	<b>6</b>	<b>\$29,489</b>	<b>\$30,374</b>	<b>\$26,537</b>	<b>\$27,829</b>
<b>% Change from Current</b>			<b>3.0%</b>	<b>-10.0%</b>	<b>4.9%</b>
<b>DHMO Annualized Retiree Premium</b>		<b>\$1,653</b>	<b>\$1,703</b>	<b>\$1,488</b>	<b>\$1,434</b>
<b>% Change from Current</b>			<b>3.0%</b>	<b>-10.0%</b>	<b>-3.6%</b>
<b>Total Annualized Premium</b>	<b>80</b>	<b>\$476,958</b>	<b>\$477,843</b>	<b>\$451,644</b>	<b>\$397,905</b>
<b>\$ Change from Current</b>			<b>\$886</b>	<b>-\$25,314</b>	<b>-\$53,739</b>
<b>% Change from Current</b>			<b>0.2%</b>	<b>-5.3%</b>	<b>-11.9%</b>
<b>Total Annualized Retiree Premium</b>		<b>\$81,264</b>	<b>\$81,314</b>	<b>\$77,120</b>	<b>\$67,276</b>
<b>\$ Change from Current</b>			<b>\$50</b>	<b>-\$4,145</b>	<b>-\$9,844</b>
<b>% Change from Current</b>			<b>0.1%</b>	<b>-5.1%</b>	<b>-12.8%</b>

<sup>1</sup>Enrollment figures provided by SDCRAA in May 2020 Finance census. 26 active employees have waived. 3 budgeted positions in PPO employee only plan.

Enrollment figures for Retirees provided by SDCRAA in April 2020 census.

#### Note:

- Delta Dental Renewal includes a 1 Year Rate Guarantee
- Anthem Blue Cros offer includes 2 Year Rate Guarantee (PPO & HMO) & 2% bundling discount off Medical if Anthem Dental is placed (~\$119,000)

#### DHMO Disruption

- Anthem's DHMO network varies from Delta Dental's. As a result 44% (31) of current providers are out of network, this would impact 42%<sub>3</sub>(66) of members currently covered on the plan.

*% and \$ Change above  
is from Negotiated  
Renewal*

# Dental Contributions

## Early Retirees

		Delta Dental – Current 100% EE / 55% DEP		
Dental PPO	Enrollment <sup>1</sup>	Monthly Premium	EE Monthly	ER Monthly
Employee Only	34	\$60.48	\$0.00	\$60.48
Employee + One Dep	34	\$108.59	\$21.65	\$86.94
Employee + Family	6	\$147.65	\$39.23	\$108.42
<b>Annual Total</b>	<b>74</b>	<b>\$79,611</b>	<b>\$11,658</b>	<b>\$67,954</b>
<b>Dental HMO</b>				
Employee Only	4	\$18.86	\$0.00	\$18.86
Employee + One Dep	2	\$31.16	\$5.53	\$25.63
Employee + Family	0	\$46.03	\$12.23	\$33.80
<b>Annual Total</b>	<b>6</b>	<b>\$1,653</b>	<b>\$133</b>	<b>\$1,520</b>

Delta Dental – Negotiated Renewal 100% EE / 55% DEP			
Monthly Premium	EE Monthly	ER Monthly	ER %
\$57.46	\$0.00	\$57.46	100.0%
\$103.16	\$20.57	\$82.60	80.1%
\$140.27	\$37.26	\$103.01	73.4%
<b>\$75,632</b>	<b>\$11,074</b>	<b>\$64,559</b>	
\$16.97	\$0.00	\$16.97	100.0%
\$28.04	\$4.98	\$23.06	82.2%
\$41.43	\$11.01	\$30.42	73.4%
<b>\$1,488</b>	<b>\$120</b>	<b>\$1,368</b>	

Anthem Dental Option 100% EE / 55% DEP			
Monthly Premium	EE Monthly	ER Monthly	ER %
\$50.02	\$0.00	\$50.02	100.0%
\$89.81	\$17.91	\$71.90	80.1%
\$122.11	\$32.44	\$89.67	73.4%
<b>\$65,843</b>	<b>\$9,641</b>	<b>\$56,201</b>	
\$14.93	\$0.00	\$14.93	100.0%
\$29.87	\$6.72	\$23.15	77.5%
\$49.28	\$15.46	\$33.82	68.6%
<b>\$1,434</b>	<b>\$161</b>	<b>\$1,272</b>	

<b>COMBINED TOTAL</b>	<b>80</b>	<b>\$81,264</b>	<b>\$11,790</b>	<b>\$69,474</b>
\$ Difference from Current				
% Difference from Current				

<b>\$77,120</b>	<b>\$11,193</b>	<b>\$65,927</b>	
<b>-\$4,145</b>	<b>-\$597</b>	<b>-\$3,547</b>	
<b>-5.1%</b>	<b>-5.1%</b>	<b>-5.1%</b>	

<b>\$67,276</b>	<b>\$9,803</b>	<b>\$57,474</b>	
<b>-\$13,988</b>	<b>-\$1,988</b>	<b>-\$12,000</b>	
<b>-17.2%</b>	<b>-16.9%</b>	<b>-17.3%</b>	

<sup>1</sup>Enrollment figures provided by SDCRAA in April 2020 census.

# Vision Renewal Rates - Retirees

		VSP	
		CURRENT	RENEWAL
<b>PPO</b>	<b>Retirees</b>	<b>PPO Plan</b>	
Employee Only	20	\$10.24	\$10.24
Employee + Dependent	22	\$15.90	\$15.90
Employee + Family	3	\$25.23	\$25.23
<b>PPO Annualized Premium</b>	<b>45</b>	<b>\$61,790</b>	<b>\$61,790</b>
<b>% Change from Current</b>			<b>0.0%</b>
<b>PPO Annualized Retiree Premium</b>		<b>\$7,563</b>	<b>\$7,563</b>
<b>% Change from Current</b>			<b>0.0%</b>

<sup>1</sup>Enrollment figures provided by SDCRAA in April 2020 census. 118 active employees waived.

# Life/AD&D Renewal Rates

## Retirees

	Volume <sup>2</sup>	Current	Renewal
<b>Life/AD&amp;D<sup>1</sup></b>			
Basic Life (per \$1,000 of benefit) - EE only	\$40,713,526	\$0.171	\$0.120
Basic AD&D (per \$1,000 of benefit) - EE only	\$40,713,526	\$0.019	\$0.019
<b>Annualized Premium</b>		<b>\$92,827</b>	<b>\$67,910</b>
<b>\$ Change from Current</b>			<b>-\$24,917</b>
<b>% Change from Current</b>			<b>-26.8%</b>
<b>Retiree Life/AD&amp;D<sup>1</sup></b>			
Basic Life (per \$1,000 of benefit) - EE only	\$720,000	\$0.171	\$0.120
Basic AD&D (per \$1,000 of benefit) - EE only	\$720,000	\$0.019	\$0.019
<b>Annualized Premium</b>		<b>\$1,642</b>	<b>\$1,201</b>
<b>\$ Change from Current</b>			<b>-\$441</b>
<b>% Change from Current</b>			<b>-26.8%</b>
<b>STD</b>			
STD (per \$10 of benefit)	\$394,123	\$0.342	\$0.450
<b>Annualized Premium</b>		<b>\$161,748</b>	<b>\$212,826</b>
<b>\$ Change from Current</b>			<b>\$51,078</b>
<b>% Change from Current</b>			<b>31.6%</b>
<b>LTD</b>			
Voluntary LTD (per \$100 of payroll)	\$997,272	\$0.530	\$0.420
<b>Annualized Premium</b>		<b>\$63,427</b>	<b>\$50,263</b>
<b>\$ Change from Current</b>			<b>-\$13,164</b>
<b>% Change from Current</b>			<b>-20.8%</b>
<b>LOA</b>			
Per employee	421	\$2.150	\$2.150
<b>Annualized Premium</b>		<b>\$10,862</b>	<b>\$10,862</b>
<b>\$ Change from Current</b>			<b>\$0</b>
<b>% Change from Current</b>			<b>0.0%</b>
<b>TOTAL Estimated Annual Premium<sup>3</sup></b>		<b>\$267,078</b>	<b>\$292,799</b>
<b>\$ Change from Current</b>			<b>\$25,721</b>
<b>% Change from Current</b>			<b>9.6%</b>
<b>Estimated Annual Retiree Premium<sup>3</sup></b>		<b>\$1,642</b>	<b>\$1,201</b>
<b>\$ Change from Current</b>			<b>-\$441</b>
<b>% Change from Current</b>			<b>-26.8%</b>
<b>Rate Guarantee</b>		<b>Through 12/31/2022</b>	

<sup>1</sup>Volumes for Basic Life/AD&D (Actives & Retirees) pulled from SDCRAA census, April 2020.

<sup>2</sup>Volumes for all other benefits pulled from The Hartford 2021 renewal, May 2020.

<sup>3</sup>Does not include Voluntary LTD as it is paid by the employee.  
Includes 418 Active, 3 budgeted (ER Paid Plans), and 84 retirees.

# Employee Assistance Program and Health Advocate-Retirees

Costs	Anthem Current/Renewal
<b>Employee Assistance Program</b>	
Enrollment <sup>1</sup>	505
Monthly Cost Per Employee	\$2.14
<b>Annualized Premium</b>	<b>\$12,968</b>
<b>Annualized Retiree Premium</b>	<b>\$2,157</b>
<b>Rate Guarantee</b>	<b>Through 12/31/2021</b>

<sup>1</sup>Enrollment includes active and budgeted employees, as well as eligible retirees.

Costs	Health Advocate
Enrollment <sup>1</sup>	505
PEPM Advocacy Cost	\$1.00
PEPM Wellness Cost	\$2.50
<b>Annualized Premium</b>	<b>\$18,690</b>
<b>Annualized Retiree Premium</b>	<b>\$1,008</b>

<sup>1</sup>Enrollment includes active and budgeted employees, as well as eligible retirees.

Note: Wellness cost only applies to active and budgeted employees.

# Summary



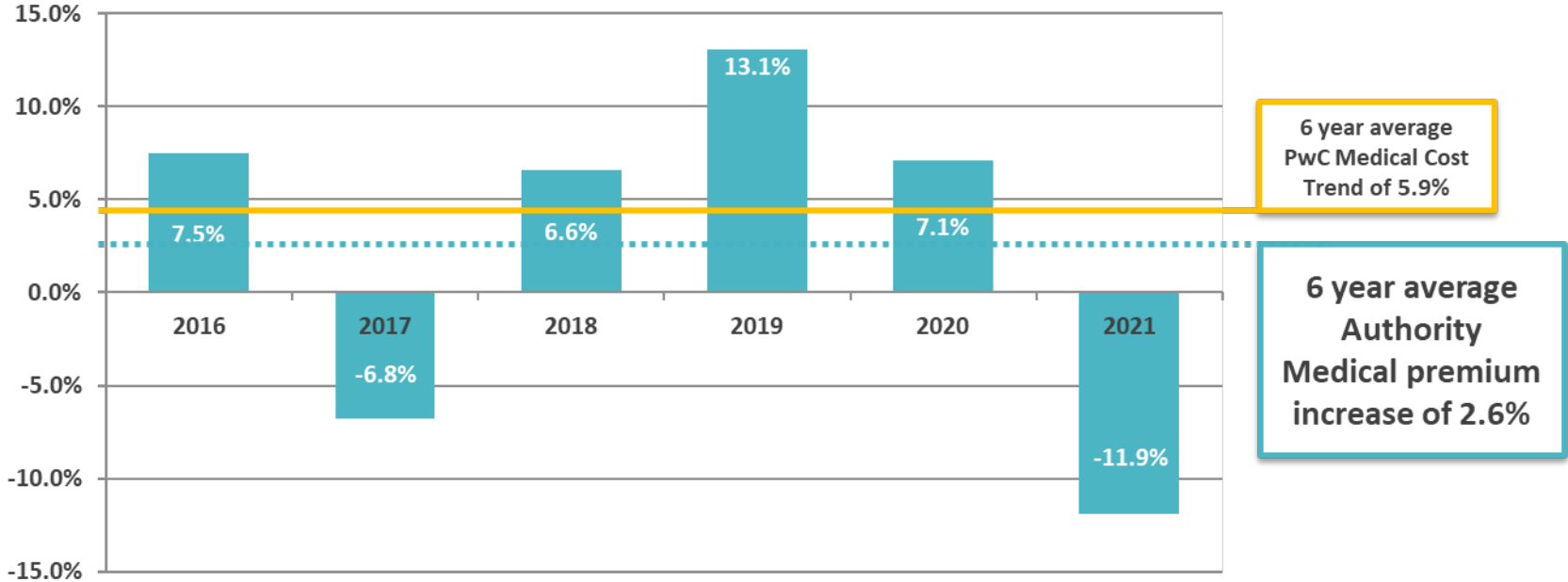
**SAN DIEGO**  
INTERNATIONAL AIRPORT.  
LET'S GO.



**SAN DIEGO**  
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LET'S GO.

# Historical Medical Renewal

Authority Renewal (Active & Retirees)



**Note:**

- Renewals illustrated include both the Active and Retiree populations
- 2021: Medical coverage provided by Anthem Blue Cross
- 2017 – 2020: Medical coverage is provided by Blue Shield of CA & UnitedHealthcare
- 2016: Medical coverage is provided by Anthem Blue Cross

# Budgeted Cost 2021 Comparison

## Active and Budgeted

Description	Current	Recommended Renewal	% Change	Budgeted Costs CY 2021	\$ Difference Between Recommended and Budgeted	% Difference Between Recommended and Budgeted
Medical (Includes HSA Fund of \$1500/\$3000) <sup>1, 2</sup>	\$ 4,658,002	\$ 4,036,862	-13.3%	\$ 5,306,458	\$ (1,269,596)	-23.9%
Dental <sup>1</sup>	\$ 328,427	\$ 245,638	-25.2%	\$ 348,311	\$ (102,673)	-29.5%
Basic Life/AD&D	\$ 92,827	\$ 67,910	-26.8%	\$ 92,512	\$ (24,602)	-26.6%
Short Term Disability	\$ 161,748	\$ 212,826	31.6%	\$ 164,236	\$ 48,590	29.6%
Leave of Absence Admin. Fee	\$ 10,862	\$ 10,862	0.0%	\$ 10,800	\$ 62	0.6%
Health Advocate	\$ 17,682	\$ 17,682	0.0%	\$ 17,935	\$ (253)	-1.4%
Employee Credits <sup>3</sup> (See note below)	\$ 110,130	\$ 110,130	0.0%	\$ 110,130	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 5,379,678</b>	<b>\$ 4,701,909</b>	<b>-12.6%</b>	<b>\$ 6,050,382</b>	<b>\$ (1,348,472)</b>	<b>-22.3%</b>

<sup>1</sup>Includes 3 budgeted positions FY'21

<sup>2</sup>Totals are calculated based on Wellness and Non-Wellness rate for current and recommended renewal

<sup>3</sup>Per Pay Period Credits include MedWaive \$41.67 (49), DenWaive\$2.42 (26), Med EE Only \$ 4 (200), Vision \$4 (421)

Note: Medical Budget CY2021 assumed 11% increase over CY2020 rates, Dental Budget CY2021 assumed 4% increase over CY2020 rates





# Questions?

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A low-angle photograph of a modern airport terminal building. The building features a prominent glass facade and a large, cantilevered overhang. The sky is bright and clear. A teal rectangular overlay is positioned in the upper left quadrant, containing the text "Thank you." in white. In the bottom left corner, a sign for "Ticketing" and "U.S. Airways" is visible.

Thank you.

● Ticketing  
U.S. Airways

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Rescind Resolution No. 2018-0036 Which Authorized Staff To Negotiate A Lease With Aviation Facilities Company, Inc. To Design, Build, Finance, Operate, Maintain And Sublease An Air Cargo Facility**

### **Recommendation:**

Adopt Resolution No. 2020-0085, rescinding Resolution No. 2018-0036.

### **Background/Justification:**

#### Summary:

On April 5, 2018, the Board adopted Resolution No. 2018-0036 (“Resolution”), authorizing staff to negotiate and execute a 31-year lease with Aviation Facilities Company, Inc. (“AFCO”) to design, build, finance, operate, maintain and sublease an air cargo facility at San Diego International Airport. The Resolution authorized the President/CEO to take all necessary action to execute a lease and other required agreements. After the Board action, Authority staff worked diligently with AFCO to reach agreement on a lease that was consistent with the adopted Resolution. Unfortunately, as a result of many different intersecting issues, no lease has been executed for the air cargo facility that was contemplated within the 2018 Board action, nor does staff believe it in the best interest of the Authority to continue to pursue one. Consequently, staff is requesting the Board rescind its prior Resolution.

#### History of the Project:

RFP and RFQ: In December 2015, the Authority issued a Request for Qualifications (RFQ) for the design, construction, financing and operation of a cargo facility located on the north side of the Airport. Three firms were identified from the RFQ as eligible to participate in a Request for Proposals (RFP). In May 2017, the Authority issued a RFP and two of the qualified respondents submitted proposals. The two firms were AFCO and Airis Development Group, LLC (Airis). The RFP detailed specific parameters upon which that the respondents were evaluated. AFCO was determined to be the stronger candidate primarily because they provided better responses in three areas: Project Organization, Drawings and Specifications, Construction Phasing Plan.



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**Page 2 of 3**The Resolution:

The April 5, 2018 Resolution authorized the President/CEO to negotiate and execute a lease for the northside cargo project. The scope of work contemplated included:

- Aircraft Apron: 20 acres with \$30M being paid directly by the Airport Authority
- Cargo Building: 110,000 sq. Ft. facility to be occupied by FedEx, UPS, and DHL
- Common Areas: Enabling street and utility enhancement work. \$5M to be paid directly by the Airport Authority

The Resolution requires: AFCO to invest no less than \$38 million for the cargo building construction; for the Authority to pay no more than \$30 million for construction of the Aircraft apron; and AFCO to pay land rent to be no less than \$4.75 or greater than \$10.26 per square foot.

Post Board Action:

After adoption of the Resolution, challenges arose which significantly changed the size and scope of the air cargo facility as described in the RFP process. These challenges include but are not limited to:

- The proposed site plan resulted in aircraft tail height obstructions for the FAA Air Traffic Control Tower and failed to comply with FAA guidance.
- Airport fiscal concerns and the appropriateness of dedicating \$35M of airport capital to this cargo program given the existing COVID-19 financial environment.

Given the challenges with the existing site and significant economic changes since the issuance of the RFQ, RFP and Board action, staff has determined it is in the best interest of the Authority to investigate new strategies for developing the north side of the Airport. Staff seeks to move forward considering a new cargo program that takes into account our fiscal reality and anticipates competitively competing this changed opportunity.

Requested Action:

Staff is requesting that the Board rescind Resolution No. 2018-0036 as the air cargo project authorized and contemplated in 2018 is no longer economically or operationally feasible.

**Fiscal Impact:**

The rescinding of this lease does not impact the adopted FY 2021 and approved FY 2022 Conceptual Budgets. The adopted FY 2021-2025 Capital Program contains 2 projects, the Northside RON Parking and Northside Cargo Development, totaling \$35 million dollars that will not be necessary at this time.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

This Board action does not trigger the inclusionary policies adopted by the Board.

**Prepared by:**

ERIC PODNIEKS  
PROGRAM MANGER, STRATEGY AND NEW BUSINESS

RESOLUTION NO. 2020-0085

A RESOLUTION OF THE BOARD OF THE SAN  
DIEGO COUNTY REGIONAL AIRPORT AUTHORITY,  
RESCINDING RESOLUTION NO. 2018-0036

WHEREAS, Authority Policy 6.01(b) requires the Authority to conduct a competitive process before granting leases of real property; and

WHEREAS, pursuant to Authority Policy, in December, 2015, the Authority issued a Request for Qualifications (RFQ) for the design, construction, financing and operation of a cargo facility located on the north side of the Airport; and

WHEREAS, three firms were identified from the RFQ as eligible to participate in a Request for Proposals (RFP); and

WHEREAS, in May, 2017, the Authority issued a RFP and two of the qualified respondents submitted proposals. The two firms were AFCO and Airis Development Group, LLC (Airis); and

WHEREAS, the RFP detailed specific parameters upon which the respondents were evaluated and AFCO was determined to be the stronger candidate primarily because they provided better responses in three areas: Project Organization, Drawings and Specifications, Construction Phasing Plan; and

WHEREAS, on April 5, 2018, the Board adopted Resolution No. 2018-0036 (the "Resolution"), authorizing staff to negotiate and execute a 31-year lease with Aviation Facilities Company, Inc. (AFCO) to design, build, finance, operate, maintain and sublease an air cargo facility at San Diego International Airport and authorizing the President/CEO to execute a lease and other required agreements consistent with terms set forth in the Resolution; and

WHEREAS, Authority Policy requires all leases to be approved as to legality by the General Counsel and signed by the President/CEO (Authority Policy 1.41(3)(b) and 6.01(1)(a)); and

WHEREAS, after the adoption of the Resolution, Authority staff worked diligently with AFCO to reach agreement on a lease that was consistent with the Resolution; and

WHEREAS, as a result of many different intersecting issues, no lease was executed for the air cargo facility that was contemplated within the RFQ, RFP and Board action nor does staff believe it is in the best interest of the Authority to continue to pursue one, consequently, staff is requesting the Board rescind its prior Resolution; and

WHEREAS, the worldwide outbreak of novel coronavirus SARS-CoV-2 (“COVID-19”) has caused significant disruptions to domestic and international air travel, including both passenger and cargo operations, as well as the conduct of day-to-day business in the United States and internationally; and

WHEREAS, the World Health Organization has characterized COVID-19 as a pandemic. The U.S. government and governments of other countries have closed borders to non-essential travel and issued other travel restrictions and warnings; and

WHEREAS, the COVID-19 pandemic and the related restrictions have had an adverse effect on both international and domestic travel and travel-related industries, including airlines, concessionaires and rental car companies serving the Airport. Passenger airlines have experienced a significant downturn in demand, causing the cancellation of numerous flights and a dramatic reduction in network capacity. Currently, this reduction in demand and capacity is expected to continue in the near term, although with modest incremental improvement. Retail, food and other service concessionaires located in terminal facilities at the Airport have reported significant declines in sales and the majority of the locations are temporarily closed as the result of reduced passenger levels. In addition, the reduction in air travel has had an adverse effect on parking, ground transportation companies and rental car activity and, consequently, the revenues of the Authority; and

WHEREAS, the Authority is experiencing and expects to continue to experience a significant decrease in airline and non-airline revenues as a result of the COVID-19 pandemic. The Authority’s revenues depend on aviation activity and passenger traffic at the Airport, and the financial health of the airlines, concessionaires and rental car companies serving the Airport and the airline and travel industries as a whole; and

WHEREAS, the north side cargo project contemplated in the RFQ, RFP and Board action is no longer economically or operationally feasible; and

WHEREAS, given the challenges with the existing site and significant economic changes that have occurred, the Board has determined that it is in the best interest of the Authority to investigate new strategies for developing the north side of the Airport, including consideration of a new cargo program that takes into account our new fiscal reality and anticipates competitively competing a changed opportunity; and

WHEREAS, the Board finds it in the best interest of the Authority to rescind Resolution No. 2018-0036.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby rescinds Resolution No. 2018-0036; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL



# **September 3, 2020 Board Meeting**

## **Communications Received** **from the Public**

### **ITEM 11**

**RESCIND RESOLUTION NO. 2018-0036  
WHICH AUTHORIZED STAFF TO  
NEGOTIATE A LEASE WITH AVIATION  
FACILITIES COMPANY, INC. TO DESIGN,  
BUILD, FINANCE, OPERATE, MAINTAIN  
AND SUBLEASE AN AIR CARGO  
FACILITY:**

**From:** [Chuck Stipancic](#)  
**To:** [SDCRAA clerk](#)  
**Subject:** RE: September 3, 2020 SAN Board Agenda – Item 11  
**Date:** Wednesday, September 2, 2020 2:09:06 PM  
**Attachments:** [SAN Ltr Kim Becker July 8 2020.docx](#)

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Chair Boling and Members of the Board:

RE: September 3, 2020 SAN Board Agenda – Item 11

Aviation Facilities Company (AFCO) respectfully requests that your board not rescind the resolution authorizing a contract for the proposed air cargo facility as recommended by staff.

While passenger volume has been severely impacted by the pandemic, cargo is a bright spot for SAN and across the industry and cargo is expected to play an important and meaningful role moving forward. Data recently released by IATA shows that cargo volumes in North America were up 2.9% in July year over year. Also, SAN's total cargo operations are up 6.4% in July 2020 year over year and domestic cargo volumes for July are flat compared with a year ago. In contrast, SAN passenger operations are down 55% in July 2020 year over year and passenger traffic is down 75% for July compared with a year ago.

Modern, safer and more secure cargo operations will allow more through put than current “through the fence” operations, and position SAN to compete for your fair share of growing e-commerce volume, rather than forcing Amazon, for example, and others, to expand in Riverside, San Bernardino and other airports in the region.

AFCO has spent more than two years working diligently with Authority staff, and we believe there are viable options to continue to work together to implement a timely and cost-effective facility to serve increased cargo volume, operations and business opportunities. Attached for your reference is our July 8, 2020, letter to CEO Kimberly Becker which includes suggestions on how to move forward with the project.

We request an opportunity for your board to consider the information in our letter at a future date before making any final decision on the air cargo project. Thank you for your consideration.

Respectfully Submitted,

Chuck Stipancic  
President & CEO  
Aviation Facilities Company



*Charles Stipanovic, Jr.  
President & CEO*

**CONFIDENTIAL**

July 8, 2020

Kimberly J. Becker  
Chief Executive Officer  
San Diego County Regional Airport Authority  
P.O. Box 82776  
San Diego, California 92138-2776

Re: SAN Air Cargo Facility Lease to Aviation Facilities Company Management, LLC, or  
AFCO Cargo SAN, LLC (together, "AFCO")

Dear Kim,

I am writing to express our strong desire to continue working together to implement the San Diego County Regional Airport Authority's ("Authority") air cargo facility project. We share your goal of making San Diego International Airport ("SAN") a world-class international airport. I understand that the Authority's financial priorities may have changed because of the COVID-19 pandemic, and that the recovery of consistent passenger travel is uncertain. However, air cargo has been a bright spot for SAN over the last several months. Working together, I believe that we can implement this important project while still serving the best interests of the airport, the users, and the public at large.

## **I. Project Background**

As you are aware, in April 2018, the Authority Board of Directors awarded a ground lease to Aviation Facilities Company, Inc. through its special purpose entity AFCO Cargo SAN LLC, for construction of new cargo facilities pursuant to a Request for Proposals dated May 10, 2017 ("RFP"). As you may recall, Aviation Facilities Company, Inc., was renamed to Aviation Facilities Company Management, LLC in July 2018. The RFP and our response are consistent with Authority's 2008 Master Plan ("Plan"), which identifies a 9.1-acre site for development at the northern end of the airport. The Plan envisions a permanent facility at the site for larger air cargo companies such as UPS, FedEx, and DHL, along with corresponding access improvements. The RFP indicated that the winning bidder would receive a 31-year ground lease in exchange for building the permanent cargo facility, the corresponding aircraft apron pavement, and related infrastructure improvements (the "Project").

In good faith and at significant cost, we have worked closely with you and your staff on numerous initiatives since the ground lease award, including reviewing numerous record project drawing sets not shared with respondents during the RFP process, aligning Project scope (utility

work, demo pavement sections, pavement tie-in locations as a result of new information, etc.), implementing the Authority’s requested enhancements (taxi and apron lighting, AOA fencing, phasing, RON layout, etc.), refining the Project’s micro phasing and scheduling to facilitate Authority operational changes, advancing Project design, creating and submitting the Coastal Commission submittals for Area A and Area B, and providing the Authority with technical and design information addressing FAA site requirements. In parallel, we have been negotiating the terms of a final ground lease.

We recently learned that the Project may be in jeopardy because of financial concerns related to the COVID-19 pandemic and its impact on the airport. We believe that we can assist in alleviating these concerns. We urge you to continue working with us to implement the Project.

## **II. AFCO Options for Project Implementation**

It is our understanding that approximately \$35 million in previously earmarked funds for the aircraft apron and infrastructure requirements has been reprioritized or may no longer be available. AFCO requests that the Authority consider the following preliminary options to fund the Project, all of which we believe are consistent with Authority policies, general conditions and the RFP provisions related to contract negotiation.

### **A. AFCO Funds the Apron/Infrastructure Work**

AFCO is willing to offer its own funds to complete the aircraft apron and project infrastructure requirements (the “Work”). In doing so, AFCO believes it can recover its investment from the Project users (FedEx, UPS, DHL and potential new entrants) and/or from the Authority. Our preferred approach would be to recover our investment through the form of an availability payment from the Authority, which could be a line-item expense in the Authority’s annual operating budget. Alternatively, we could recover our investment directly from the users, although having the users pay 100% of these costs would place additional financial burden on them and would run contrary to the Authority’s original plan to recover the costs through landing fees.

It is our understanding that the Authority originally planned to fund the Work with bond funds and Authority cash, and to recover its investment through landing fees paid by the airlines, which was negotiated as part of the new airport use agreement. We believe that even if AFCO were to fund the Work, the Authority can still include these costs in airfield cost center and recover through landing fees (or some other mechanism) and simply reimburse AFCO via the availability payment.

1. Possible Structures if AFCO Funds the Work
  - a. AFCO pays to complete the Work and the Authority reimburses AFCO on a monthly or quarterly basis in the form of an availability payment. The Authority recoups these costs through landing fees (as the Authority would have done as originally planned). Similar to our CRDC project at SAN, AFCO would seek to structure a transaction with the lowest possible cost of capital in order to reduce the Authority’s and Project tenant costs.

To that end, we are contemplating issuing private activity bonds to fund the Work. Several bond underwriters we have spoken to believe this is a viable option.

- b. AFCO pays to complete the Work and the Authority provides a ground rent credit to AFCO for a specified period of time. As you may recall, the size of the site is approximately 9 acres (392,040 square feet), and based on a recent appraisal, the land was valued at \$5.00 per square foot. This translates to approximately \$2,000,000 per year in ground rent (with annual CPI escalations) that AFCO would pay the Authority. This cost would normally be passed to the tenants. If AFCO were to fund the Work through the issuance of bonds, the annual debt cost associated with the Work is roughly \$2,500,000 per year, based on current market conditions. So, even if AFCO were granted a ground rent credit for the entire ground rent (the \$2,000,000 per year), it would not cover the entire debt amount. In this scenario, AFCO would suggest a combination of a ground rent credit and availability payment.
- c. AFCO pays to complete the Work and recovers the costs from Project Tenants. While this structure is certainly feasible, having the users pay 100% of the cost would place additional financial burden on them. As mentioned above, the Authority originally planned to recover the costs through landing fees that all users of the airport pay, as opposed to recovering 100% of costs of the Work directly from FedEx, UPS and DHL.

## **B. The Authority Extends AFCO's Exclusivity for the Project**

The Authority has recognized a need for the Project. Even if it is cancelled in the short term, the need for safe, secure, modern and efficient cargo facilities at SAN will remain and the Project will likely be resurrected at some point in the future when the aviation industry stabilizes. If so, the Authority (and AFCO) will have to endure the added time and expense associated with a new RFP process. Rather than cancelling the program now and guaranteeing these additional costs and delays, the Authority and AFCO can continue working on an exclusive basis for a specified period of time (2 years, for example). This would give AFCO and the Authority time to address all FAA matters, continue with the Coastal Commission submission and continue with Project design. During the extended exclusivity period, AFCO and the Authority would work together to secure permits, so that the Authority can progress with a project that is permitted and shovel-ready when market conditions improve. AFCO would continue to fund these efforts until the end of the specified period, at which point AFCO would proceed with construction or the Authority could terminate the Project and compensate AFCO for its expenses. Should the Authority elect to terminate under this scenario, AFCO would transfer ownership of the work product to the Authority.

### III. Moving Forward is Consistent with Authority Policies and Procedures

We believe that the Authority's procurement policies and the terms of the RFP give the Authority the requisite authorization needed to continue moving forward despite the change in circumstances caused by the pandemic.

Part 9-A of the RFP reserves to the Authority broad authority to negotiate with the RFP respondent who offers the best proposal. That is what we would like to do: negotiate the best possible outcome for both parties. Specifically, that section states:

- “The President/CEO reserves the right to reject any and all proposals; **to waive any informalities or irregularities** in any proposal received . . . or to **revise the RFP documents at any time**; to withdraw this RFP at any time; to extend the time for submittal of proposals . . . . The Authority reserves the right to award one or more agreements on the basis of proposals submitted or **to negotiate with the Respondent(s) found to offer the best proposal**, at the Authority's option.”

In addition, the Authorities General Conditions and Policies provide extensive authorization for broad negotiations with a Respondent. For instance, an RFP is part of the Contract Documents and the Authority interprets and decides all questions regarding Contract Documents.

The Airport Authority's General Conditions state:

- 1C-1.2 provides: “Contract Documents” means everything contained in . . . all other written instruments . . . including . . . Request [sic] for Bids, Instructions to Bidder, [and] Contractor's Bid . . . .”

Continuing with the general conditions:

- 1C-2.4(A): “The Airport Authority will administer the Contract as described in the Contract Documents.” Section 1C-2.5(B)(1) states: “**The [Authority] will decide questions arising under the Contract, including but not limited to . . . Interpretation of Contract Documents.**”

The Airport Authority may negotiate and award contracts considering the “best interests” of the Authority.

- Article 5, Part 5—Contracting and Purchasing, section 5.02, subsection (d)(v) states: “After the time for submission of bids has expired, the Board may award the contract to the bidder whose bid the Board determines to be in the best interests of the Authority, taking into account: (a) the bidder's qualifications, fitness, capacity and experience; (b) factors relating to the public interest; (c) consideration of schedule and price where time has a financial impact . . . and (d) such other factors as the Board reasonably deems appropriate and in the best interests of the Authority.”

The RFP and Authority policies and general conditions give the Authority broad discretion to negotiate as it chooses up until the actual lease agreement is finalized.

#### **IV. Conclusion**

AFCO and the Authority have a long-standing positive working relationship, as demonstrated by the CRDC project and the work we have completed to date on the Project. Because of that trusted relationship, AFCO has continued to work diligently and in good faith. Since the Board's 2018 award, AFCO has incurred approximately \$600,000-\$700,000 in project-related expenses. In continued good faith reliance, we offer the above options for continuation of the Project.

We sincerely believe a solution can be found that will work for both AFCO and the Authority, and we hope to discuss this matter in greater detail before the Authority makes a final decision.

Sincerely,

Chuck Stipancic  
Aviation Facilities Company Management, LLC

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Approve and Authorize the President/CEO to Execute an On-Call Program Management, Staffing and Consulting Services Agreement**

### **Recommendation:**

Adopt Resolution No. 2020-0086, approving and authorizing the President/CEO to execute an On-Call Program Management, Staffing and Consulting Services Agreement with Faithful+Gould, Inc., in an amount not-to-exceed \$3,000,000, for a term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO in support of the Major Maintenance Program, at San Diego International Airport.

### **Background/Justification:**

On May 27, 2020, the San Diego County Regional Airport Authority ("Authority") published a Request for Qualification ("RFQ") to obtain Statements of Qualifications ("SOQs") from qualified firms to provide On-Call Program Management, Staffing and Consulting Services for the San Diego International Airport. This agreement will support the Facilities Management Department's on-going Major Maintenance Program, on an as-needed basis.

On June 25, 2020, the Authority's Procurement Department received ten SOQs from prospective consulting firms. A Selection Panel ("Panel") was established and included key representatives from the Authority's Facilities Management Department and Terminal & Airside Operations Department. The Panel conducted a thorough review of the SOQs and determined on July 7, 2020 that the most qualified firms to perform the requested on-call services were Faithful+Gould, Inc., Jacobs Engineering Group, Inc., and MARRS Services, Inc.

The SOQ Evaluation Criteria used to short-list qualified firms was based on the consultant's project manager's qualifications, qualifications and prior experience of primary staff, firm's organizational experience and structure, firm's proposed work plan and approach/methodology, and eligibility for small business participation under Authority Policy 5.12, Small Business Preference.

On July 21, 2020, the Panel interviewed and ranked the three short-listed firms as follows:

1. Faithful+Gould, Inc. ("Faithful+Gould")
2. Jacobs Engineering Group, Inc. ("Jacobs")
3. MARRS Services, Inc. ("MARRS")



The Evaluation Criteria used by the Panel to rank the above firms matched the Evaluation Criteria used during the SOQ short-listing process.

**Final Rankings**

Firms	Panelist #1	Panelist #2	Panelist #3	Panelist #4	Panelist #5	Total	Final Rank
Faithful+Gould	1	1	2	1	1	6	1
Jacobs	2	2	1	2	2	9	2
MARRS	3	3	3	3	3	15	3

Combined Final Scores	Policy 5.12			Project Manager Qualifications	Qualifications & Prior Experience of Primary Staff	Prior Organizational Experience & Structure	Proposed Work Plan & Approach / Methodology	Total
	SB	Local	Veteran					
Faithful+Gould	0	0	0	840	1350	900	1350	4440
Jacobs	0	100	0	820	1140	860	1110	4030
MARRS	150	100	0	580	810	560	840	3040

The top-ranked firm selected by the Panel was Faith+Gould. A brief background is provided:

**Faithful+Gould**

Faithful+Gould is an industry-leading consultancy that provides program and construction management, project controls and related consultant services. They have a portfolio of over 1,000 aviation projects delivering these services for more than 35 years. Faithful+Gould is familiar with SDIA assets and facilities having performed the facilities condition assessment (“FCA”) that has been and continues to be utilized to as a “roadmap” in determining the timeline for replacing and updating facilities and equipment at SDIA.

The project team will be led by a project manager with more than 25 years of aviation and general building experience. Collectively, the proposed project core team, which consists of one local small business and one disadvantaged business subconsultant, has over 120 years of program, project, and construction management experience; and 30 years of FCA project experience totaling more than 4 billion square feet.

**Future Steps:**

Authority Staff recommends that the Authority enter into an On-Call Program Management, Staffing and Consulting Agreement (“Agreement”) with the top-ranked firm, Faithful+Gould. In order to enter into the agreement with Faithful+Gould, Staff will negotiate the scope of work and billing rates. If Staff cannot reach an agreement with Faithful+Gould, Staff will then enter into negotiations with the next ranked firm – Jacobs until a scope and billing rates are achieved to the satisfaction of the Authority and the consultant(s). Under the proposed resolution, the President/CEO would then have the authority to award an agreement with that firm without further Board action.

**Fiscal Impact:**

Adequate funding for on-call program management, staffing and consulting services agreement is included in the adopted FY 2021 and conceptually approved FY 2022 Operating Expense Budgets within the Facilities Management Major Maintenance line item. Expenses that will impact budget years not yet adopted or approved by the Board and will be included in future year budget requests.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, Policy 5.12. These programs/policies are intended to promote the inclusion of small, local, service-disabled/veteran owned small business, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses. Policy 5.12 provides a preference of up to seven percent (7%) to small businesses in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum

amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, Faithful+Gould did not receive the small business, local business, and or veteran owned small business preference.

**Prepared by:**

DAVID LAGUARDIA  
DIRECTOR, FACILITIES MANAGEMENT

RESOLUTION NO. 2020-0086

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE AN ON-CALL PROGRAM MANAGEMENT, STAFFING AND CONSULTING SERVICES AGREEMENT WITH FAITHFUL+GOULD, INC., IN AN AMOUNT NOT-TO-EXCEED \$3,000,000, FOR A TERM OF THREE YEARS, WITH THE OPTION FOR TWO ONE-YEAR EXTENSIONS EXERCISABLE AT THE DISCRETION OF THE PRESIDENT/CEO IN SUPPORT OF THE MAJOR MAINTENANCE PROGRAM, AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, on May 27, 2020, the San Diego County Regional Airport Authority (“Authority”) published a Request for Qualification (“RFQ”) to obtain Statements of Qualifications (“SOQs”) from qualified firms to provide On-Call Program Management, Staffing and Consulting Services for the San Diego International Airport; and

WHEREAS, the On-Call Program Management, Staffing and Consulting Services Agreement will support the Facilities Management Department’s on-going Major Maintenance Program, on an as-needed basis; and

WHEREAS, on June 25, 2020, the Authority’s Procurement Department received ten SOQs from prospective consulting firms; and

WHEREAS, a Selection Panel (“Panel”) was established and included key representatives from the Authority’s Facilities Management Department and Terminal & Airside Operations Department; and

WHEREAS, the Panel conducted a thorough review of the SOQs and determined on July 7, 2020 that the three most qualified firms to perform the requested on-call services were Faithful+Gould, Inc., Jacobs Engineering Group, Inc., and MARRS Services, Inc.; and

WHEREAS, the SOQ Evaluation Criteria used to short-list qualified firms was based on the consultant’s project manager’s qualifications, qualifications and prior experience of primary staff, firm’s organizational experience and structure, firm’s proposed work plan and approach/methodology, and eligibility for small business participation under Authority Policy 5.12, Small Business Preference; and

WHEREAS, on July 21, 2020, the Panel interviewed and ranked the three short-listed firms; and

WHEREAS, the Evaluation Criteria used by the Panel to rank the above firms matched the Evaluation Criteria used during the SOQ short-listing process; and

WHEREAS, the top-ranked firm selected by the Panel was Faithful+Gould, Inc.; and

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to execute an On-Call Program Management, Staffing and Consulting Services Agreement with Faithful+Gould, Inc., in an amount not-to-exceed \$3,000,000, for a term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO in support of the Major Maintenance Program, at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Board hereby approves and authorizes the President/CEO to execute an On-Call Program Management, Staffing and Consulting Services Agreement with Jacobs Engineering Group, Inc. should negotiations with Faithful+Gould, Inc. not be successful, in the amount not-to-exceed \$3,000,000, for a term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO in support of the Major Maintenance Program, at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Approve and Authorize an Increase in the President/CEO's Change Order Authority for Quieter Home Program Phase 9, Group 12, with G&G Specialty Contractors, Inc.**

### **Recommendation:**

Adopt Resolution No. 2020-0087, authorizing an increase in the President/CEO's change order authority for Quieter Home Program Phase 9, Group 12, with G&G Specialty Contractors, Inc., in the amount of \$8,054.14, to a new total contract value of \$1,295,559.60.

### **Background/Justification:**

On April 4, 2019, the San Diego County Regional Airport Authority Board ("Board") authorized the President/CEO to award and execute a contract with G&G Specialty Contractors, Inc., ("Contractor") for the Quieter Home Program Phase 9, Group 12 [Resolution No. 2019-0036]. This contract included 32 historic dwelling units on 13 properties. A Notice to Proceed was issued to the Contractor on May 13, 2019.

Previous change orders #1 and #4 [Resolution No. 2019-0077 and 2020-0052, respectively] were approved by the Board to increase the contract duration due to situations outside the control of the Contractor. This request is to increase the value of the contract by \$8,054.14 due to unforeseen conditions that were found after construction started, such as obstacles creating space limitations for mechanical duct routing, dry-rotted door sub-sills, sill nosing at new prime doors discovered after existing door removal, concrete coring for alternate ventilation system plans, and fall prevention devices for window installations. This request will allow the Authority to successfully complete the planned improvements at participating residences and to formally close this project.

San Diego County Regional Airport Authority ("Authority") Policy 5.02 (4)(b)(ii) requires Board approval for change orders in excess of 6% of the original contract amount on contracts with a compensation amount of more than \$1,000,000.00 but less than \$5,000,000.00. As such, staff is requesting that the Board authorize the President/CEO to increase the contract value by \$8,054.14, to a new total contract value of \$1,295,559.60.

**Fiscal Impact:**

Adequate funds for the contract with G&G Specialty Contractors, Inc. are included in the adopted FY 2021 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA. This Board action is a “project” subject to the California Environmental Quality Act (“CEQA”), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – “Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency’s determination.”
- B. California Coastal Act. This Board action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. The individual projects under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”
- C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on December 29, 2015 for these Quieter Home Program projects.



**Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs/policies are intended to promote the inclusion of small, local, veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. G&G Specialty Contractors, Inc. proposed 4.34% DBE participation on QHP Phase 9, Group 12.

**Prepared by:**

BRENDAN REED  
DIRECTOR, Planning & Environmental Affairs

RESOLUTION NO. 2020-0087

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AUTHORIZING AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR QUIETER HOME PROGRAM PHASE 9, GROUP 12, WITH G&G SPECIALTY CONTRACTORS, INC., IN THE AMOUNT OF \$8,054.14, TO A NEW TOTAL CONTRACT VALUE OF \$1,295,559.60

WHEREAS, on April 4, 2019, the San Diego County Regional Airport Authority Board adopted Resolution No. 2019-0036, authorizing the President/CEO to award and execute a Contract to G&G Specialty Contracting, Inc. ("Contractor) for Project 9 Group 12, at San Diego International Airport ("SDIA"); and

WHEREAS, on May 13, 2019, a Notice to Proceed was issued to the Contractor , to complete the project construction work within 252 days, resulting in a contract end date of January 20, 2020; and

WHEREAS, previous change orders #1, and #4 [Resolution No. 2019-0077 and 2020-0052, respectively] were approved by the Board to increase the contract duration due to situations outside the control of the Contractor; and

WHEREAS, staff requests an increase in the value of the contract by \$8,054.14 due to unforeseen conditions that were found after construction started; and

WHEREAS, pursuant to San Diego County Regional Airport Authority ("Authority") Policy 5.02 (4)(b)(ii), Board approval is required to authorize the President/CEO to execute change orders increasing the value of the contract beyond 6% of the original amount on agreements with a compensation amount of more than \$1,000,000.00, but less than \$5,000,000.00; and

WHEREAS, the Board of the San Diego County Regional Airport Authority believes that it is in the best interest of the Authority and the public that it serves for the Board to authorize the President/CEO to increase the contract value in the amount of \$8,054.14 to a new total contract value of \$1,295,559.60.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby authorizes the President/CEO to execute a change order(s) in the amount of \$8,054.14 resulting in a contract value of \$1,295,559.60 for Quieter Home Program, Project 9 Group 12, at SDIA.

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065; and is a "development," as defined by the California Coastal Act, Cal. Pub. Res. Code §30106 and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), "Existing Facilities," and are exempt from coastal permit requirements under Cal. Pub. Res. Code §§30610(a) and 30610(b) and 14 Cal. Code Regs. §§13250 and 13253. The FAA issued a Categorical Exclusion under the National Environmental Policy Act ("NEPA") for these Quieter Home Program projects.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3rd day of September 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

**STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

**Subject:**

**Award a Contract to S&L Specialty Construction, Inc. for Quieter Home Program Phase 10, Group 9, Project No. 381009, Seventeen (17) Single-Family and Multi-Family Units on Ten (10) Historic and One (1) Non-Historic Residential Properties located East and West of the San Diego International Airport**

**Recommendation:**

Adopt Resolution No. 2020-0089, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,292,604.51 for Phase 10, Group 9, Project No. 381009, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.

**Background/Justification:**

The Authority's Quieter Home Program ("Program") provides sound attenuation treatment to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 10, Group 9, Project number 381009 includes installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to seventeen (17) single-family and multi-family units on ten (10) historic and one non-historic residential properties located east and west of the airport (refer to Attachment A).

To date, the Program has completed 4,375 residences, of which 1,000 are historic and 3,375 are non-historic. 2,763 residences are located west of SDIA and 1,612 are located east of SDIA.

Project No. 381009 was advertised on July 2, 2020, and bids were opened on August 11, 2020. The following bids were received (refer to Attachment B):

<b>Company</b>	<b>Total Bid</b>
S&L Specialty Construction, Inc.	\$1,292,604.51
G&G Specialty Contractors, Inc.	\$1,328,530.51

The Engineer's estimate is \$1,177,040.30

The low bid of \$1,292,604.51 is considered responsive and S&L Specialty Construction, Inc. is considered responsible. Award to S&L Specialty Construction, Inc. is, therefore, recommended in the amount of \$1,292,604.51

**Fiscal Impact:**

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2021 and conceptual FY 2022 Operating Expense Budgets within the

Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA. This Board action is a “project” subject to the California Environmental Quality Act (“CEQA”), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – “Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency’s determination.”
- B. California Coastal Act. This Board action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. The individual projects under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”
- C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on December 29, 2015 for these Quieter Home Program projects.

**Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policies are intended to

promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

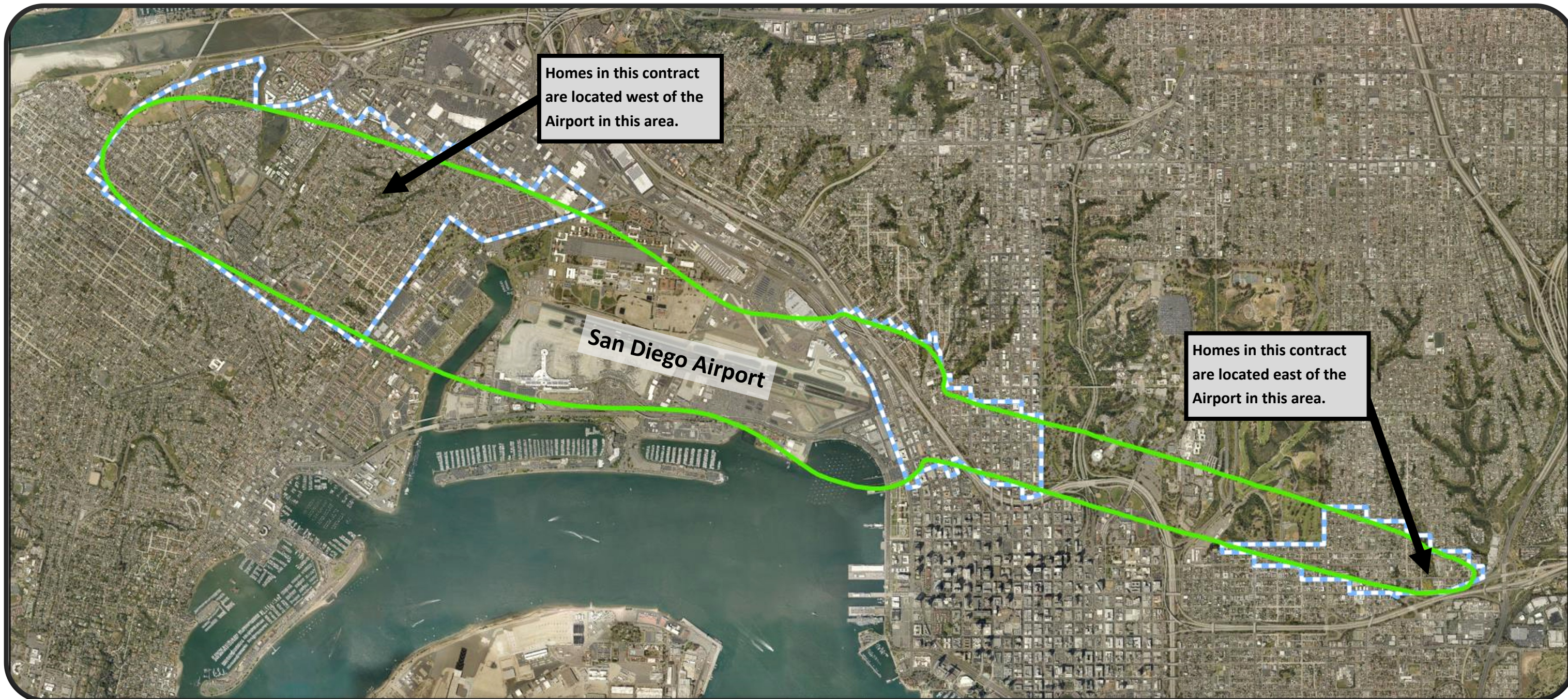
This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. S&L Specialty Construction, Inc. proposed 3.98% DBE participation on QHP Phase 10, Group 9.

**Prepared by:**



BRENDAN REED  
DIRECTOR, PLANNING & ENVIRONMENTAL AFFAIRS



# Attachment A



## LEGEND

-  65 dB Boundary
-  65 dB CNEL Contour

San Diego County Regional Airport Authority  
Quieter Home Program  
Project 381009



# TABULATION OF BIDS

# ATTACHMENT B

**TITLE: QUIETER HOME PROGRAM PROJECT NO. 381009**  
**BIDS OPENED: August 11, 2020 at 11:00 a.m.**  
**ENGINEER'S ESTIMATE: \$1,177,040.30**

CONTRACTOR:			Engineer's Estimate				S&L Specialty Construction, Inc.				G&G Specialty Contractors, Inc.					
ADDRESS:							315 S. Franklin Street, Syracuse, NY 13202				1221 N. Mondel Drive, Gilbert, AZ 85233					
GUARANTEE OF GOOD FAITH:							Liberty Mutual Insurance Company				Hartford Casualty Insurance Company					
Res No.	Bid Item Number - Name/Address		Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)
381009.15	COONS	3130 SHAWDOWLAWN STREET	1	Lump Sum	\$25,925.72	\$20,913.53	\$10,188.18	\$57,027.43	\$44,000.00	\$26,000.00	\$10,000.00	\$80,000.00	\$63,538.00	\$28,300.00	\$12,200.00	\$104,038.00
380811.11	ANDERSON-ORTEGA / ORTEGA / ELLINGTON	2315 EBERS STREET	1	Lump Sum	\$22,433.01	\$3,475.14	\$1,060.05	\$26,968.20	\$24,000.00	\$4,000.00	\$1,000.00	\$29,000.00	\$26,318.00	\$4,600.00	\$1,000.00	\$31,918.00
381009.02	ANDERSON-ORTEGA / ORTEGA / ELLINGTON	2317 EBERS STREET	1	Lump Sum	\$18,902.76	\$0.00	\$0.00	\$18,902.76	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$20,723.00	\$0.00	\$0.00	\$20,723.00
381009.03	BEDDOES	4603 LOTUS STREET	1	Lump Sum	\$48,338.03	\$9,791.75	\$2,132.77	\$60,262.55	\$44,000.00	\$12,000.00	\$3,000.00	\$59,000.00	\$37,881.00	\$13,800.00	\$2,400.00	\$54,081.00
381009.06	BENKNER / JARNOT	4622 LOTUS STREET	1	Lump Sum	\$54,716.01	\$11,925.44	\$2,544.79	\$69,186.24	\$44,000.00	\$11,000.00	\$2,000.00	\$57,000.00	\$43,228.00	\$14,800.00	\$2,600.00	\$60,628.00
381009.01	CHOPP / TIPTON	3130 WHITTIER STREET	1	Lump Sum	\$125,920.44	\$25,022.65	\$3,884.19	\$154,827.29	\$143,000.00	\$22,000.00	\$7,000.00	\$172,000.00	\$131,473.00	\$26,800.00	\$6,000.00	\$164,273.00
381009.01	EDWARDS & KNEZEVICH	2228 CLOVE STREET	1	Lump Sum	\$105,961.98	\$20,802.06	\$6,508.33	\$133,272.37	\$124,000.00	\$22,000.00	\$8,000.00	\$154,000.00	\$134,904.00	\$26,400.00	\$7,600.00	\$168,904.00
381009.07	GEROW	1522 29TH STREET	1	Lump Sum	\$92,537.07	\$23,613.20	\$7,375.04	\$123,525.31	\$122,000.00	\$22,000.00	\$8,000.00	\$152,000.00	\$104,499.00	\$27,900.00	\$7,900.00	\$140,299.00
381009.09	KEEFE	3243 XENOPHON STREET	1	Lump Sum	\$95,050.50	\$9,816.32	\$5,775.62	\$110,642.45	\$106,000.00	\$9,000.00	\$5,000.00	\$120,000.00	\$107,330.00	\$12,000.00	\$6,600.00	\$125,930.00
381009.11	ORIOLE	2664 B STREET	1	Lump Sum	\$52,099.02	\$0.00	\$0.00	\$52,099.02	\$63,000.00	\$0.00	\$0.00	\$63,000.00	\$57,950.00	\$0.00	\$0.00	\$57,950.00
381009.11	ORIOLE	2666 B STREET	1	Lump Sum	\$24,256.05	\$0.00	\$0.00	\$24,256.05	\$37,000.00	\$0.00	\$0.00	\$37,000.00	\$36,069.00	\$0.00	\$0.00	\$36,069.00
381009.11	ORIOLE	2668 B STREET	1	Lump Sum	\$24,883.71	\$0.00	\$0.00	\$24,883.71	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$24,670.00	\$0.00	\$0.00	\$24,670.00
381009.11	ORIOLE	2670 B STREET	1	Lump Sum	\$16,163.56	\$0.00	\$0.00	\$16,163.56	\$17,000.00	\$0.00	\$0.00	\$17,000.00	\$21,207.00	\$0.00	\$0.00	\$21,207.00
381009.11	ORIOLE	2672 B STREET	1	Lump Sum	\$25,031.08	\$0.00	\$0.00	\$25,031.08	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$25,429.00	\$0.00	\$0.00	\$25,429.00
381009.11	ORIOLE	2674 B STREET	1	Lump Sum	\$23,279.83	\$0.00	\$0.00	\$23,279.83	\$33,000.00	\$0.00	\$0.00	\$33,000.00	\$33,667.00	\$0.00	\$0.00	\$33,667.00
381009.13	SENK	1338 31ST STREET	1	Lump Sum	\$53,447.18	\$0.00	\$0.00	\$53,447.18	\$49,000.00	\$0.00	\$0.00	\$49,000.00	\$52,626.00	\$0.00	\$0.00	\$52,626.00
381009.14	THOMPSON	2275 EVERGREEN STREET	1	Lump Sum	\$141,727.27	\$35,211.73	\$8,721.77	\$185,660.77	\$141,000.00	\$35,000.00	\$15,000.00	\$191,000.00	\$140,114.00	\$39,000.00	\$9,400.00	\$188,514.00
							Subtotal	\$1,159,435.79			Subtotal	\$1,275,000.00			Subtotal	\$1,310,926.00
							<b>Probable Cost for Permits:</b>	\$17,604.51			<b>Probable Cost for Permits:</b>	\$17,604.51			<b>Probable Cost for Permits:</b>	\$17,604.51
							<b>TOTAL</b>	\$1,177,040.30			<b>TOTAL BID</b>	\$1,292,604.51			<b>TOTAL BID</b>	\$1,328,530.51



RESOLUTION NO. 2020-0088

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., IN THE AMOUNT OF \$1,292,604.51 FOR PHASE 10, GROUP 9, PROJECT NO. 381009, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM.

WHEREAS, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

WHEREAS, Phase 10, Group 9, of the Program will include installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

WHEREAS, Phase 10, Group 9, of the Program provides sound attenuation to seventeen (17) single-family and multi-family units on ten (10) historic and one (1) non-historic residential properties located east and west of the Airport; and

WHEREAS, the Authority issued a Bid Solicitation Package for Phase 10, Group 9, on July 2, 2020; and

WHEREAS, on August 11, 2020, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

WHEREAS, the apparent low bidder S&L Specialty Construction, Inc. submitted a bid of \$1,292,604.51 and the Authority's staff has duly considered the bid and has determined that S&L Specialty Construction, Inc. is responsible and its bid is responsive in all material respects; and

WHEREAS, the San Diego County Regional Airport Authority Board ("Board") believes that it is in the best interest of the Authority and the public that it serves to award S&L Specialty Construction, Inc., the lowest bidder, the contract for Phase 10, Group 9, upon the terms and conditions set forth in the Bid Solicitation Package.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby awards a contract to S&L Specialty Construction, Inc., in the amount of \$1,292,604.51 for

Phase 10, Group 9, Project No. 381009, of the San Diego County Regional Airport Authority's Quieter Home Program; and

BE IT FURTHER RESOLVED that the Authority's President/CEO or designee is hereby authorized to execute and deliver such contract to S&L Specialty Construction, Inc.; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065; and is a "development," as defined by the California Coastal Act, Cal. Pub. Res. Code §30106 and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), "Existing Facilities," and are exempt from coastal permit requirements under Cal. Pub. Res. Code §§30610(a) and 30610(b) and 14 Cal. Code Regs. §§13250 and 13253; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds this is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on December 29, 2015 for these Quieter Home Program projects.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Approve and Authorize the President/CEO to Execute an On-Call Commissioning Authority Consulting Services Agreement at San Diego International Airport**

### **Recommendation:**

Adopt Resolution No. 2020-0089, approving and authorizing the President/CEO to negotiate and execute an On-Call Commissioning Authority Consulting Services Agreement with CriticalArc, for a term of five years, with the option for two one-year extensions, in an amount not-to-exceed \$9,000,000, in support of the Capital Improvement Program, Airport Development Plan, and other sustainability and facility operations initiatives at San Diego International Airport.

### **Background/Justification:**

The San Diego County Regional Airport Authority (“Authority”) maintains and improves facilities and infrastructure at San Diego International Airport (“SDIA”) through its ongoing Capital Improvement Program (“CIP”) and Airport Development Plan (“ADP”). Many of these projects include commissioning of project systems and components.

Commissioning is the process of assuring that all systems and components of a project are designed, constructed, and tested according to the operational requirements of the owner and applies to both new and existing buildings and systems. An essential part of the transition of a project from design and construction to operation, commissioning involves the use of defined procedures to check, inspect, and test both individual pieces of equipment as well as more complex subsystems and systems in a project.

The United States Green Building Council’s Leadership in Energy and Environmental Design (“LEED”) green building rating system includes commissioning as a fundamental requirement to obtain LEED certification for a project and includes points for enhanced commissioning. Both fundamental and enhanced commissioning require the use of a commissioning authority (“CxA”) to lead the implementation of the commissioning process. Enhanced commissioning requires the CxA to be either an employee of the owner or be an independent consultant contracted to the owner.

Early in a project, the CxA prepares the LEED-required Owner’s Project Requirements (“OPR”). They also write the commissioning plan and commissioning specifications that the contractor will utilize in implementing the commissioning process.

The vast majority of the commissioning effort and costs are typically expended during construction with the most time being spent near the end of construction as all systems are commissioned.

The Authority has successfully used a CxA to lead the commissioning process for multiple large projects in the last ten years including the Green Build, the Rental Car Center (“RCC”), the Terminal 2 Parking Plaza, and the Federal Inspection Station (“FIS”) facility. A CxA is also in the process of commissioning the various buildings in the Airport Support Facilities (“ASF”) project.

### Consultant Selection

Authority staff determined that an independent CxA contracted to the Authority was the most efficient and effective method to develop and implement the commissioning process for ADP projects.

The design-build contractor for ADP Package 1-Terminal and Roadways is expected to start project validation and design in September 2020. Since the CxA must be available at the beginning of the Package 1-Terminal and Roadways project work, staff proceeded with preparing a Request for Qualifications (“RFQ”) in Spring 2020 for On-Call Commissioning Authority Consulting Services for the CIP, ADP, and other sustainability and facility operations initiatives. The RFQ was issued on June 5, 2020.

The RFQ includes the following items that are to be evaluated:

1. Project team qualifications and organization
2. Qualifications of proposed project management personnel
3. Qualifications of proposed key personnel
4. Proposed work plan and approach
5. Inclusionary approach and outreach
6. Policy 5.12 Preference to Small, Veteran Owned, and Local Business

The RFQ anticipates a contract duration of five years with two one-year extensions for an amount not to exceed \$9,000,000. Detailed scopes of services will be negotiated with the consultant and task authorizations will be issued to the consultant throughout the duration of the contract. All work under the proposed contract will begin within the first five years of the contract term.

An Evaluation Panel (“Panel”), which included key representatives from the Authority’s Airport Design & Construction, Facilities Management, and Customer Experience and Innovation, was established to review Statements of Qualifications (“SOQ”) received in response to the RFQ.

On July 10, 2020, the Authority received 13 SOQs from the prospective consultants listed below:

1. Alpers Engineering Group, LLC (“Alpers”)
2. Arup North America, Ltd. (“Arup”)
3. CBRE Heery, Inc. (“CBRE Heery”)
4. Coffman Engineers, Inc (“Coffman”)
5. CriticalArc
6. Cumming Management Group, Inc. (“Cumming”)
7. Empowered Solutions, LLC (“Empowered”)
8. EXP U.S. Services Inc. (“EXP”)
9. Glumac

10. IMEG Corp. ("IMEG")
11. P2S Inc. ("P2S")
12. stok, LLC ("stok")
13. Trinity Systems ("Trinity")

The Panel conducted a thorough review of the SOQs and shortlisted the consultants based on the rank and score below:

Shortlist Rankings	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Panelist 5	Total	Rank
Alpers	10	12	12	10	8	52	11
Arup	8	10	5	4	2	29	5
CBRE Heery	7	6	6	12	7	38	8
Coffman	12	5	9	8	5	39	9
CriticalARC	1	1	1	1	1	5	1
Cumming	3	3	4	2	12	24	3
Empowered	2	8	3	7	5	25	4
EXP	9	7	8	6	4	34	7
Glumac	4	4	7	5	10	30	6
IMEG	6	9	11	8	10	44	10
P2S	11	13	13	13	13	63	13
stok	5	2	2	3	3	15	2
Trinity	13	11	10	11	8	53	12

Combined Shortlist Scores	SB	Local	Vet.	Project Team Quals & Org	Project Management	Key Personnel	Work Plan & Approach	Inclusionary Approach	Total
Alpers	150	0	0	750	450	700	900	215	3165
Arup	0	0	0	975	510	925	1110	215	3735
CBRE Heery	0	0	0	850	525	825	1020	175	3395
Coffman	0	0	0	750	510	775	960	170	3165
CriticalARC	150	100	0	1125	660	1075	1320	200	4630
Cumming	0	0	0	1025	570	925	1110	200	3830
Empowered	150	0	0	975	540	950	1080	100	3795
EXP	0	100	0	850	525	875	1050	100	3500
Glumac	0	100	0	825	525	875	1140	160	3625
IMEG	0	100	0	850	480	800	900	185	3315
P2S	0	0	0	725	420	700	420	15	2280
stok	150	100	0	1025	570	975	1050	195	4065
Trinity	150	0	0	700	420	800	750	110	2930

The five (5) highest ranked consultants were invited to interview on August 14, 2020 and were asked to provide responses to a specific list of questions, prepared by the Panel, which targeted the evaluation criteria presented in the RFQ. The Panelists' final rankings are presented below:

Final Rankings	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Panelist 5	Total	Rank
Arup	5	5	3	2	4	19	4
CriticalARC	1	1	2	3	1	8	1
Cumming	2	3	4	5	5	19	4
Empowered	3	4	5	4	2	18	3
stok	4	1	1	1	3	10	2

Final Combined Scores	SB	Local	Vet.	Project Team Quils & Org	Project Manag ement	Key Personnel	Work Plan & Approach	Inclusionary Approach	Total
Arup	0	0	0	1000	600	875	1110	205	3790
CriticalARC	150	100	0	1000	630	1000	1260	205	4345
Cumming	0	0	0	950	585	925	1020	195	3675
Empowered	150	0	0	950	540	925	1050	120	3735
stok	150	100	0	1025	630	975	1080	200	4160

The top ranked firm was CriticalArc.

A certified Small Business (“SB”) and Local Business (“LB”), CriticalArc has significant commissioning experience at SDIA, having commissioned the RCC, the Terminal 2 Parking Plaza, and the FIS facility. They are currently commissioning the ASF project facilities. CriticalArc’s project manager and deputy project manager also led the team that commissioned the Green Build. CriticalArc is currently the CxA for the \$1.6 billion Los Angeles International Airport Midfield Satellite Concourse North project and recently completed commissioning services at the Tesla Gigafactory in Sparks, Nevada.

#### Next Steps

Staff recommends that the Board authorize the President/CEO to negotiate and execute an agreement with CriticalArc. As part of the negotiations, staff will negotiate appropriate billing rates with CriticalArc.

Upon execution of the agreement, the CxA and the Authority will negotiate task authorizations for commissioning services. Early scopes of work for the ADP Package 1 Terminal and Roadways project are expected to be for the OPR, commissioning plan, and commissioning specifications as described earlier in this staff report.

#### **Fiscal Impact:**

Funds for the On-Call Authority Advisory Commissioning Consulting Services Contract are included within the approved FY2021-FY2025 Capital Program Budget. Capital sources of funding will include Passenger Facility Charges, Airport Revenue Bonds, Airport Improvement Program Grants, and Airport Cash, depending on the individual project.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs/policies are intended to promote the inclusion of small, local, service disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

Both Policy 5.12 and the Inclusionary Program were applied to this opportunity. CriticalArc. In accordance with Policy 5.12, the recommended firm CriticalArc received 3% small business (SB) preference, 2% local business (LB) preference and 0% veteran owned small business (VOSB) preference.

CriticalArc's Inclusionary Outreach Plan delineates their commitment to maximize participation from small, disadvantaged, local and veteran owned small businesses. CriticalArc commits to leveraging the Small Business Development Center and the Authority's Small Business Development assistance program in assessing future qualified and diverse consultants should there be any new opportunities. Kai Solutions, sub-consultant of CriticalArc meets the certification requirements as an SBE and LBE and has the intent to submit applications to become SBE and LBE certified. The



performance of work by CriticalArc and Kai Solutions maximizes participation of small and local businesses with proposed 100% SB and LB participation on this contract.

**Prepared by:**

BOB BOLTON  
DIRECTOR, AIRPORT DESIGN & CONSTRUCTION

RESOLUTION NO. 2020-0089

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN ON-CALL COMMISSIONING AUTHORITY CONSULTING SERVICES AGREEMENT WITH CRITICALARC, FOR A TERM OF FIVE YEARS, WITH THE OPTION FOR TWO ONE-YEAR EXTENSIONS, IN AN AMOUNT NOT-TO-EXCEED \$9,000,000, IN SUPPORT OF THE CAPITAL IMPROVEMENT PROGRAM, AIRPORT DEVELOPMENT PLAN, AND OTHER SUSTAINABILITY AND FACILITY OPERATIONS INITIATIVES AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, the San Diego County Regional Airport Authority (“Authority”) maintains and improves facilities and infrastructure at San Diego International Airport (“SDIA”) through its ongoing Capital Improvement Program (“CIP”) and Airport Development Plan (“ADP”); and

WHEREAS, many of these projects include commissioning of project systems and components; and

WHEREAS, commissioning is the process of assuring that all systems and components of a project are designed, constructed, and tested according to the operational requirements of the owner and applies to both new and existing buildings and systems; and

WHEREAS, an essential part of the transition of a project from design and construction to operation, commissioning involves the use of defined procedures to check, inspect, and test both individual pieces of equipment as well as more complex subsystems and systems in a project; and

WHEREAS, the United States Green Building Council’s Leadership in Energy and Environmental Design (“LEED”) green building rating system includes commissioning as a fundamental requirement to obtain LEED certification for a project and includes points for enhanced commissioning; and

WHEREAS, both fundamental and enhanced commissioning require the use of a commissioning authority (“CxA”) to lead the implementation of the commissioning process; and

WHEREAS, enhanced commissioning requires the CxA to be either an employee of the owner or be an independent consultant contracted to the owner; and

WHEREAS, early in a project, the CxA prepares the LEED-required Owner's Project Requirements ("OPR"); and

WHEREAS, the CxA also writes the commissioning plan and commissioning specifications that the contractor will utilize in implementing the commissioning process; and

WHEREAS, the vast majority of the commissioning effort and costs are typically expended during construction with the most time being spent near the end of construction as all systems are commissioned; and

WHEREAS, the Authority has successfully used a CxA to lead the commissioning process for multiple large projects in the last ten years including the Green Build, the Rental Car Center ("RCC"), the Terminal 2 Parking Plaza, and the Federal Inspection Station ("FIS") facility; and

WHEREAS, a CxA is also in the process of commissioning the various buildings in the Airport Support Facilities ("ASF") project; and

WHEREAS, Authority staff determined that an independent CxA contracted to the Authority was the most efficient and effective method to develop and implement the commissioning process for ADP projects; and

WHEREAS, the design-build contractor for ADP Package 1-Terminal and Roadways is expected to start project validation and design in September 2020; and

WHEREAS, since the CxA must be available at the beginning of the Package 1-Terminal and Roadways project work, staff proceeded with preparing a Request for Qualifications ("RFQ") in Spring 2020 for On-Call Commissioning Authority Consulting Services for the CIP, ADP, and other sustainability and facility operations initiatives; and

WHEREAS, the RFQ was issued on June 5, 2020; and

WHEREAS, the RFQ anticipates a contract duration of five years with two one-year extensions for an amount not to exceed \$9,000,000; and

WHEREAS, detailed scopes of services will be negotiated with the consultant and task authorizations will be issued to the consultant throughout the duration of the contract; and

WHEREAS, all work under the contract shall commence within the first five years of the contract term; and

WHEREAS, an Evaluation Panel (“Panel”) which included key representatives from the Authority’s Airport Design & Construction, Facilities Management, and Customer Experience and Innovation, was established to review Statements of Qualifications (SOQ”) received in response to the RFQ; and

WHEREAS, on July 10, 2020, the Authority received 13 SOQs from prospective consultants; and

WHEREAS, the Panel conducted a thorough review of the SOQs and determined the five most qualified firms to perform the requested authority commissioning consultant services were Arup North America, Ltd., (“Arup”), CriticalArc, Cumming Management Group, Inc., (“Cumming”), Empowered Solutions, LLC (“Empowered”), and stok, LLC (“stok”); and

WHEREAS, the SOQ Scoring Criteria used to short-list qualified firms was based on the Consultant’s Project team qualifications and organization, qualifications of proposed project management personnel, qualifications of proposed key personnel, proposed work plan and approach methodology, inclusionary approach and outreach, and Policy 5.12 preference to small, veteran owned, and local business; and

WHEREAS, on August 14, 2020, the Panel interviewed and ranked the five short-listed firms; and

WHEREAS, the Evaluation Criteria used by the Panel to rank the above listed firms matched the Evaluation Criteria used during the SOQ short-listing process; and

WHEREAS, the top firm selected by the Panel was CriticalArc.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to negotiate and execute an On-Call Commissioning Authority Consulting Services Agreement with CriticalArc, for a term of five years, with the option for two one-year extensions, in an amount not-to-exceed \$9,000,000, in support of the Capital Improvement Program, Airport Development Plan, and other sustainability and facility operations initiatives at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3<sup>rd</sup> day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

## **STAFF REPORT**

Meeting Date: **SEPTEMBER 3, 2020**

### **Subject:**

**Approve and Authorize the President/CEO to Negotiate and Execute a Contract and Validation Phase Services Agreement with Turner-Flatiron, a Joint Venture, for Design and Construction of Airport Development Plan Package 1 – Terminal & Roadways**

### **Recommendation:**

Adopt Resolution No. 2020-0090, approving and authorizing the President/CEO to negotiate and execute (1) a Contract; and (2) a Validation Phase Services Agreement for validation phase services, design concept and documentation, early procurement work, and early construction in an amount not to exceed \$80,000,000 with Turner-Flatiron, a Joint Venture for design and construction of Airport Development Plan Package 1 Terminal and Roadways.

### **Background/Justification:**

#### San Diego International Airport & the San Diego County Regional Airport Authority

San Diego International Airport (“SDIA” or “Airport”) was dedicated as the San Diego region’s municipal airport on August 28, 1928. The California Legislature passed the San Diego County Regional Airport Authority (“Authority”) Act in 2002, which created the Airport Authority as a local entity of regional government to oversee SDIA’s operations. On January 1, 2003, the operation of SDIA was transferred to the Authority as required by the Authority Act. The Authority Board is responsible for all policy and planning decisions for SDIA and serves as the lead agency in accordance with the California Environmental Quality Act (“CEQA”). SDIA is the primary commercial service airport hosting air transportation activity in the San Diego region. The existing Airport site is severely constrained by its location just northwest of the City of San Diego’s downtown. SDIA encompasses 661 acres and has a single, 9,401-foot-long, 200-foot-wide east-west runway (Runway 9/27), making it one of the busiest single-runway commercial airports in North America.

SDIA’s air service continues to grow based upon the growing region’s demand for air travel. From 1960 to 2018, the San Diego County population grew from approximately one million residents to approximately 3.3 million residents. The existing passenger terminals were constructed during this almost 60-year period. Annual passenger totals at SDIA grew from 2.5 million annual passengers in 1967 when Terminal 1 first opened, to over 25 million annual passengers in 2019 with approximately 225,000 total aircraft operations (i.e. takeoffs or landings). The Airport’s ultimate capacity, which is approximately 290,000 annual operations, is determined by its single runway system and its mandatory departure curfew from 11:30 pm - 6:30 am.

Airport Development Plan & Final Environmental Impact Report

The Airport Development Plan (“ADP”) was prepared as the next phase of master planning for SDIA. A master plan is a concept for the long-term development of an airport. Federal Aviation Administration (“FAA”) Advisory Circular 150-5070-6 “Airport Master Plans” provides guidance for preparing airport master plans pursuant to the Airport and Airway Improvement Act of 1982. Preparation of a master plan allows an airport to seek specific federal grants and funds associated with this federal law for improvements associated with the airport master plan. The Authority prepared and adopted the first-ever master plan for SDIA on May 1, 2008. The ADP updated that master plan when adopted in January 2020 by addressing the Airport’s current opportunities and constraints, as well as the latest aviation activity forecast information. An updated aviation activity forecast for SDIA using 2018 as the base year was approved by the FAA in June 2019 and is available on the Authority website. In response to regional demand, operational growth is expected to continue over the next 30 years, but the rate of growth will likely decline as the throughput capacity of SDIA’s single runway is approached. Nonetheless, SDIA’s existing terminal gates and airfield facilities can accommodate the forecasted demand, but aircraft delays and passenger levels of service would be unacceptable. A Final Environmental Impact Report (“Final EIR”) was prepared and certified in January 2020. The Final EIR evaluates the potential environmental impacts associated with the ADP at SDIA.

On January 9, 2020, the Authority Board (“Board”) adopted:

1. Resolution No. 2020-0001, certifying the Final EIR for the SDIA ADP and adopting a Mitigation Monitoring and Reporting Program, a Statement of Overriding Considerations, and CEQA Findings of Fact;
2. Resolution No. 2020-0002, adopting Alternative 4 of the ADP; and
3. Resolution 2020-0003 approving and adopting a mid-year adjustment of \$3,000,000,000 to the Fiscal Year 2020-2024 Capital Program Budget to incorporate implementation of ADP Alternative 4.

Note that while the budget was adjusted by \$3 billion, Board authorization to award or amend contracts, as required by policy, is the mechanism to authorize specific spending levels within the total budget.

COVID-19 Impacts

The COVID-19 pandemic and related restrictions have had an adverse effect on both international and domestic travel and travel-related industries, including airlines, concessionaires and rental car companies serving the Airport. Passenger airlines have experienced a significant downturn in demand, causing the cancellation of numerous flights and a dramatic reduction in network capacity. Currently, this reduction in demand and capacity is expected to continue in the near term, although with modest incremental improvement. Retail, food and other service concessionaires located in terminal facilities at the Airport have reported significant declines in sales and the majority of the locations are temporarily closed as the result of reduced passenger levels. In addition, the reduction in air travel has had an adverse effect on parking, ground transportation companies and rental car activity and, consequently, the revenues of the Authority.

During the first eight months of Fiscal Year 2020 (July 1, 2019 through February 29, 2020), enplanements at the Airport increased by 4.7% as compared to the first eight months of Fiscal Year 2019 (July 1, 2018 through February 28, 2019). Beginning in March 2020, as a result of the impact of the COVID-19 pandemic, enplanements at the Airport decreased significantly compared to the same period in Fiscal Year 2019. Total Fiscal Year 2020 enplanements were approximately 9.2 million, 26.5% below the budget of 12.6 million enplanements. Passenger traffic has improved slightly compared to the most severe reductions in the spring of 2020. TSA checkpoint throughput for the month of July 2020 was approximately 25% of July 2019 levels, compared to April 2020 when throughput was approximately 4% of prior year levels. Budgeted enplanements for Fiscal Year 2021 are 6.3 million passengers and full recovery of enplanements is generally forecasted to occur within two to five years.

While this impact has been and is expected to continue to be substantial to the Authority's business and finances for the foreseeable future, staff believes moving forward with the Validation Phase as described below is warranted and fits within the Authority's Plan of Finance. Based upon the currently anticipated schedule for ADP implementation, starting validation for the Terminal and Roadways work would provide for a "just in time" delivery of the project. For more discussion, see Fiscal Impact section below.

#### ADP Implementation

The ADP will be implemented using the three primary design and construction packages described below:

Package 1 – Terminal and Roadways: Phased construction of a new terminal building with up to 30 gates; aircraft boarding bridges; portion of aircraft apron surrounding the new terminal building; new entry, circulation, dual level arrival and departure roadways; pedestrian bridges; demolition of buildings (including the existing Terminal 1); surface features and utilities; new and relocated utilities; storm drainage collection; storage and transmission facilities; and existing central utility plant upgrades. This package also includes construction of new modular office buildings for Authority and contractor staff during design and construction.

Package 2 – Airside Improvements: Airfield pavement for aircraft parking and circulation at the new Terminal building; a new Group III Taxiway A; relocation of Group V Taxiway B; remain overnight aircraft parking apron; and associated airfield marking, lighting, signage, security/jet blast fencing and other associated facilities. Work also includes storm-water capture, infiltration, and reuse facilities to meet the Authority sustainability goals and current and future State of California water quality regulations.

Package 3 – Administration Building: A new four-story, approximately 130,000 square foot office building that includes the Authority's administrative offices; Authority Board Room; Airport Operations Center; Security Operations Center; and Emergency Operations Center.



### Project Delivery Approach

Package 1 – Terminal and Roadways will be implemented using a design-build delivery method that emphasizes and relies on exceptional performance, physical co-location, team alignment, transparency and collaboration to achieve results that meet or exceed the Authority's expectations including those of cost, schedule, functionality, efficiency, aesthetics, customer experience, sustainability, and positive environmental and community impacts.

Cost and schedule guarantees for the work will be developed progressively with the validation of the program, and the development of the design. The project is organized in the following major phases:

1. Validation Phase: The Validation Phase is the period of time immediately following contract execution and issuance of an Authorization to Proceed during which the Contractor will review the Program Definition Document ("PDD") and conduct such studies and investigations as needed to verify site conditions and solidify the scope, budget and schedule of the program in conformance with the PDD.

The Validation Phase is intended to provide the Contractor with an opportunity to examine and evaluate the requirements of the scope of work, including the PDD, and serves as a transitional phase from the Authority's planning/programming to the Contractor's implementation of the project.

The PDD is the information provided to the Contractor by the Authority that presents the Authority's vision, goals, objectives, criteria, and standards and to which, as amended, the Contractor will be held accountable.

The results of the Validation Phase will be memorialized in the Validation Amendment which will include the Maximum Contract Price ("MCP") and Master Project Schedule ("MPS"), as well as other deliverables stipulated in the contract. The Authority's acceptance of the MCP will be subject to an open book reconciliation with the Authority's independent estimator. If the Authority and the contractor are unable to reach agreement on the scope of work, MCP and schedule to be able to execute the Validation Amendment, the Authority may terminate the contract for convenience while retaining full ownership and rights to the use of all deliverables developed during the Validation Phase. It is estimated that the Validation Phase will be completed in May 2021.

2. Guaranteed Maximum Price ("GMP") Development Phase: Upon successful completion of the Validation Phase and the execution of the Validation Amendment, the Contractor will proceed with the GMP Development Phase during which the design will progress and trade packages will be issued and awarded as needed to meet the schedule. When the design has progressed such that the scope is sufficiently complete and reliable, a GMP will be established, subject to an open book reconciliation, in an amount less than or equal to the MCP.
3. GMP Phase: The GMP Phase consists of the remainder of design and construction up to substantial completion and final acceptance.

Package 1 – Terminal and Roadways is organized into 3 major Elements. Element 1 consists primarily of the design and construction of the first 19 gates of the new facility. Element 2 consists primarily of the design and construction of the final 11 gates of the new facility. Element 3 consists primarily of the design and construction of the landside elements including the roadway and Terminal 1 Parking Plaza. The exact scope within each Element will be reviewed during the Validation Phase and may be adjusted. Each Element is expected to have its own substantial completion of construction with the Authority taking occupancy of each Element separately.

As required by law, the Authority withholds 5% of the amount owed to a contractor from every monthly payment application. This withholding is referred to as “retention” and is paid to the contractor at substantial completion of the project. The Authority expects to release retention for the work of that Element at the completion of each Element. This will reduce the amount of time that funds are retained, helping small business subcontractors receive the final monies that they are due, while at the same time protecting the Authority and helping to ensure that the work of each Element is completed.

#### Contractor Selection

The recommended contractor for Package 1 – Terminal and Roadways was selected using a procurement process that began with a Request for Qualifications (“RFQ”) to shortlist qualified design-build teams and was followed with a Request for Proposals (“RFP”) that was issued to the shortlisted teams.

On September 20, 2019, the Authority issued a RFQ for Package 1 – Terminal and Roadways.

RFQ respondents were asked to provide Statements of Qualifications (“SOQs”) that included the following:

1. Information on the design-build Core Team – the Core Team consists of the design-build contractor, the master managing architect, the lead structural engineer, and the lead civil engineer, and this section required the following information:
  - a. Core Team profiles;
  - b. Core Team representative projects; and
  - c. Representative projects for design solutions.
2. Resumes for Key Personnel – the Key Personnel consist of 12 staff members from the design-build contractor, four staff members from the master managing architect, one staff member from the lead structural engineer, and one staff member from the lead civil engineer;
3. Organization chart and narrative describing their proposed team organization;
4. Narrative of the proposed project delivery approach;
5. Narrative describing the respondent’s inclusionary approach and commitment;
6. Narrative regarding the respondent’s experience operating under a Project Labor Agreement (“PLA”) and how the respondent has ensured labor peace on past projects; and

7. Financial statements for the past three years.

As part of the SOQs, respondents were also required to submit documentation that they met the following minimum requirements:

1. a worker's compensation Experience Modification Rating less than or equal to 1.0; and
2. the ability to obtain payment and performance bonds in an amount not less than \$1.3 billion.

On November 25, 2019, the Authority received SOQs from three respondents, all of which met the minimum requirements:

Austin | Swinerton Joint Venture ("Austin/Swinerton");  
Hensel Phelps Construction Co. ("Hensel Phelps"); and  
Turner-Flatiron, a Joint Venture ("Turner/Flatiron").

A RFQ Evaluation Panel comprised of the Authority's Vice President of Development, Vice President of Operations, Vice President of Finance, Director of Airport Design & Construction, and an airport management consultant representing the airlines serving SDIA, conducted a thorough review of the SOQs. A technical advisory group comprised of Authority staff and consultants also reviewed the SOQs and provided their observations to the RFQ Evaluation Panel.

On December 16, 2019, the RFQ Evaluation Panel interviewed the three respondents. The RFQ Evaluation Panel then ranked and scored the respondents. A summary of the ranking and scoring is below:

RFQ ranking:

<b>Firms</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Panelist 5</b>	<b>Total</b>	<b>Rank</b>
Austin/Swinerton	3	3	3	3	3	15	3
Hensel Phelps	2	1	2	2	1	8	2
Turner/Flatiron	1	2	1	1	2	7	1

RFQ combined scoring:

Firms	Inclusionary Approach & Commitment	Design-Builder		Master Managing Architect		Lead Structural Engineer		Lead Landside Civil Engineer		Overall Design-Build Core Team/ Key Personnel Attributes			Total
		Company	Key Personnel	Company	Key Personnel	Company	Key Personnel	Company	Key Personnel	Organization Chart	Attachment F	Project Delivery Approach	
Austin/Swinerton	200	390	360	430	340	220	205	252	280	155	330	320	3482
Hensel Phelps	215	470	690	450	440	215	210	294	328	230	400	450	4392
Turner/Flatiron	180	460	705	460	420	225	230	294	304	230	460	460	4428

The RFQ Evaluation Panel determined that all three respondents were qualified and shortlisted all three respondents.

On January 17, 2020, following the Board actions described above, the Authority issued a RFP to the three shortlisted respondents. The RFP process included two interactive engagement meetings with each of the respondents, a contract meeting with each of the respondents, the submittal of a proposal, and two interactive interviews with each of the respondents.

The engagement meetings were collaborative, extended discussions with project team members and stakeholders in a setting of simulated working sessions dedicated to topics of importance to the development of the project. The engagement meetings provided the proposed Key Personnel an opportunity to demonstrate their ability to create value and develop solutions that support the Authority’s goals and priorities through collaboration with the Authority’s project team and stakeholders.

The contract meeting was an opportunity for the respondents to discuss exceptions, questions, and concerns about the draft contract that was included as part of the RFP.

The proposals included a technical proposal with the following components:

1. a staffing chart for time that Key Personnel will be working on the project;
2. a narrative describing potential issues and challenges related to designing and constructing key project elements along with innovative ideas, approaches or methodologies to resolve these issues and challenges;
3. the respondent’s plan to communicate effectively with all stakeholders;

4. the respondent's design-to-budget work plan that describes the respondent's plan to provide design and pre-construction services so that the work is designed and built within the project budget without compromising project quality or schedule;
5. a discussion of the systems, tools, and methodologies that the respondent plans to use for budget and cost control, for schedule development and control, for quality control and assurance, for safety management, to obtain the appropriate sustainability certifications, for conflict resolution, for claims mitigation, and for risk management;
6. a description of the respondent's detailed approach to phasing and logistics management to ensure minimal disruption to daily airport operations during construction; and
7. deliverables prepared by the respondent based on interactions during the engagement meetings.

The proposals included an inclusionary outreach plan describing the respondent's approach towards small business, local business, and service-disabled and veteran-owned small business outreach and participation.

The proposals also included a Price Proposal Form and an optional attachment for any contract exceptions.

The Price Proposal Form includes the following:

1. The respondent's proposed Fixed Fee for the project. The contract defines Fixed Fee as the contractor's cost for overhead, profit, risk, and any non-reimbursable costs;
2. The Bond Percentage, which is a not-to-exceed percentage for the contractor's payment and performance bond;
3. The Personnel Mark-up ("PMU") for the contractor's staff. The PMU is the sole means of compensation for costs related to staff salary burden, staff related overhead, and specified costs associated with on-site and off-site operations; and
4. The Self-Performance Fee Percentage, which is the contractor's profit, overhead, and non-reimbursable costs for all of the contractor's self-performed work.

The Authority received proposals from all three shortlisted respondents on May 7, 2020.

An RFP Evaluation Panel comprised of the Authority's Vice President of Development, Vice President of Operations, Vice President of Finance, Director of Airport Design & Construction, an airport management consultant representing the airlines serving SDIA, and the Authority's executive program management consultant, conducted a thorough review of the proposals. A technical advisory group comprised of Authority staff and consultants also reviewed the proposals and provided their observations to the RFP Evaluation Panel.

Due to the COVID-19 pandemic, the Authority shifted the RFP interviews to video conference. The first set of interviews was held with the three respondents during the week of June 1, 2020-June 5, 2020. A second set of interviews was held with the three respondents on June 23, 2020.

The RFP Evaluation Panel met after the second set of interviews to rank and score the respondents as follows:

RFP ranking:

Firms	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Panelist 5	Panelist 6	Total	Rank
Austin/Swinerton	3	3	3	3	3	3	18	3
Hensel Phelps	2	2	2	2	2	1	11	2
Turner/Flatiron	1	1	1	1	1	2	7	1

RFP combined scores:

Firms	Statement of Qualifications	Key Personnel	Staffing Chart	Key Elements	Key Interactions	Design to Budget	Tools / Methodologies	Operational Impacts	Engagement Meeting Deliverables	Inclusionary Approach	Total Fixed Fee	Not-to-Exceed Bond Percentage	Personnel Mark-Up	Not-to-Exceed Self-Performance Fee	Total
Austin/ Swinerton	630	1190	74	180	195	205	126	200	205	180	378	44.4	334.8	43.8	3986
Hensel Phelps	900	1715	96	235	235	245	153	240	250	180	348.6	60	342	55.8	5055.4
Turner/ Flatiron	900	1855	98	260	240	255	153	260	250	210	420	28.8	360	60	5349.8

Based on the final scores and rankings above, the RFP Evaluation Panel determined that Turner/Flatiron is the firm best qualified to design and construct the Terminal and Roadways. With Board approval, Turner/Flatiron, will be under contract with the Authority and will be responsible for overall design and construction of Package 1 – Terminal and Roadways.

Background on Recommended Firm: Turner-Flatiron, A Joint Venture

A joint venture between Turner Construction Company (“Turner”) and Flatiron Construction Corp. (“Flatiron”), Turner/Flatiron is located in San Diego and has extensive experience using design-build delivery.

Both Turner and Flatiron were part of the joint venture design-builder for SDIA’s Terminal 2 West and Airside Expansion as part of the Green Build. The Terminal 2 West Expansion, completed on time and under budget, was the first commercial airport terminal to achieve a Platinum rating under the United States Green Building Council’s Leadership in Energy and Environmental Design rating system. Turner was also part of a separate joint venture design-builder for the Federal Inspection Station (“FIS”) project at SDIA. The FIS project more than doubled the international arrivals capacity at SDIA. Turner took on and succeeded at the challenge of designing and constructing the project within the operating terminal on an expedited schedule.

Turner and Flatiron are currently engaged with the design and construction of three large design-build aviation projects in progress at San Francisco Airport (“SFO”) and Los Angeles International Airport (“LAX”). These projects include the \$2 billion LAX Automated People Mover, the \$630 million SFO Terminal 3 West Modernization, and the \$1.4 billion, Midfield Satellite Concourse (“MSC”) North project at LAX, which is being constructed between four runways and three taxiways in the heart of the operating airport.

Turner and Flatiron have extensive experience successfully negotiating and implementing PLAs on their projects in Southern California. Their recent projects in the region with PLAs include: the LAX MSC North project; the Wilshire Grand tower in downtown Los Angeles; SoFi Stadium in Inglewood; Ballpark Village in San Diego; and the new Sempra Energy Headquarters in San Diego.

The Turner/Flatiron Core Team consists of the following firms:

Gensler - Master Managing Architect: With 120 employees based in the San Diego office and 830 total employees in Southern California, Gensler brings world-class aviation experience directly to the project. Gensler has more than 30 years of aviation planning and architectural design experience and knows that each square foot in an airport represents a significant investment that must justify itself in performance and productivity. Gensler’s California aviation portfolio includes projects with each of the proposed core team members. Representative projects include SFO Terminal 2, SFO Terminal 3 West Modernization, SAN FIS Facility, and LAX MSC North.

Magnusson Klemencic Associates - Lead Structural Engineer: Magnusson Klemencic Associates’ (MKA) Aviation Specialist Group has delivered 168 aviation-related projects, ranging from high-profile terminals to static and fatigue test structures for airplanes. The group specializes in the unique blend of identity, efficiency, and safety essential to successful world-class terminal designs, inclusive of new facilities, expansions, and renovations. MKA has designed over \$4.5 billion worth of projects in the San Diego area and Lead Structural Engineer Terry Palmer

has led the design of over \$4 billion in collaborative design-build airport projects with 20 years of experience in aviation and parking design. Terry is known for highly innovative designs, resulting in recognition with numerous industry awards.

Kleinfelder and Latitude 33 – Lead Landside Civil Engineer: Kleinfelder and Latitude 33 have teamed to provide their expertise in civil development combined with knowledge of elevated roadway design. Kleinfelder expects to be responsible primarily for civil design project management and roadway structures. Latitude 33 will be responsible for road work and utilities. This civil engineering team provides a 100% local civil design team that brings small business participation to the core team. Kleinfelder and Latitude 33 have more than 270 local, San Diego-based staff and 400 staff based in Southern California. They have delivered hundreds of aviation projects nationally and have been working at SAN for 25 years, on more than 200 projects. The team provided seismic analysis and 3D modeling for the SDIA Rental Car Center, design work for the \$1.7 billion Mid-Coast Trolley Extension, and design and planning on the \$1 billion San Diego County Administration Center. This team has designed and permitted projects totaling more than \$3.5 billion in San Diego in the last five years.

Small Business, Local Business, and Service Disabled Veteran-Owned Small Business Goals

Turner/Flatiron’s Inclusionary Outreach Plan sets two goals for Small Business (“SB”), Local Business (“LB”), and Service Disabled Veteran-Owned Small Businesses (“SD/VOSB”) participation in the project. The minimum goal represents Turner/Flatiron’s minimum commitment while the ambitious goal represents the goal that the Turner/Flatiron team will focus on and strive for. The goals are summarized below:

Goal	SB	LB	SD/VOSB
Minimum	25%	80%	3%
Ambitious	35%	85%	6%

Turner/Flatiron’s plan contains five key elements:

1. a commitment from the project team and leadership to focus on outreach;
2. community outreach, in concert with SDIA, across communities throughout San Diego County;
3. education of potential subcontractors through the Turner School of Construction Management and through the establishment of formal mentor/protégé opportunities;
4. structuring of bid packages to create meaningful and achievable opportunities for SB, LB, SD/VOSB firms without sacrificing project quality, price, or schedule; and
5. supporting and training subcontractors starting during the procurement process and extending throughout construction.



Turner/Flatiron has also committed to Tier 1 contracts (direct subcontracts to Turner/Flatiron) including SB, LB, SD/VOSB as well as monthly debriefs with their subcontractors, monthly reporting to monitor progress and post-construction outreach with SB, LB, SD/VOSB firms to capture lessons learned and future opportunities.

A PLA will be negotiated by Turner/Flatiron and they will take the following steps to stay on target to meet achievements:

1. Ensure the PLA has a small contractor component to get into the program;
2. Specific outreach to educate non-union entities;
3. Education tied to the PLA requirements, including a dedicated Turner School of Construction Management Class; and
4. Ensure broad direction provided with the PLA approved by the Board is followed and included.

The Authority team will work collaboratively with Turner/Flatiron, beginning during the Validation Phase and continuing throughout the entire project, to assist Turner/Flatiron in refining their subcontractor procurement packaging strategy and subcontractor outreach plan. The Authority has used this collaborative process successfully on past projects to help our design-build partners exceed their participation goals.

#### Validation Phase Services Agreement

The RFP indicates that, prior to Board award of the contract, the recommended contractor and the Authority will confer to establish the contractor's scope of services for the Validation Phase. In July, after the issuance of the RFP Evaluation Panel's recommendation, Turner/Flatiron and Authority staff began conferring on the scope of services. Turner/Flatiron and Authority staff have reached agreement on a not-to-exceed price for Validation Phase services, pending Board award and authorization.

Validation Phase services consist primarily of the work required to validate the PDD. During this period, Turner/Flatiron will thoroughly review and evaluate the scope of work, the PDD, the project site, and drawings and other information provided by the Airport Authority, and will also begin miscellaneous early construction.

Assuming acceptable economic conditions and passenger traffic forecasts warrant, Authority staff currently expects to return to the Board in May or June 2021, after the Validation Phase has been completed, to request authorization to approve the MCP and MPS and execute the Validation Amendment.

The Validation Phase Services Agreement establishes a not-to-exceed budget, scope, and project schedule, and payment is made only for actual substantiated reimbursable costs. The Validation Phase Services Agreement includes budget

and scope for the 240-calendar day Validation Phase as well as budget and scope for an up-to-60-day period encompassing the end of the Validation Phase, Board authorization of the Validation Amendment, and the execution of the Validation Amendment in the event the action to award the full contract is delayed beyond the May 2021 Board date.

Major tasks in the Validation Phase Services Agreement will include:

1. preparation of concept designs and the aesthetic concepts for the terminal building, parking plaza, landscape and roadways;
2. performance of site investigations of all existing conditions including underground utilities, geotechnical borings, and supplemental environmental assessment;
3. collaboration with the Lead Artist;
4. advancement of the design of certain aspects of the project such as building structures, site grading, roadways and underground utilities to a level of completion that facilitates the preparation of an accurate MCP and MPS;
5. development of the MCP and MPS;
6. preparation of various implementation plans, studies, and technical reports;
7. negotiation of a PLA;
8. miscellaneous early construction including:
  - a. construction of the project management office complex modular trailers for Turner/Flatiron and Authority project staff;
  - b. mobilization, abatement of hazardous materials, and preparation of existing building structures for demolition; and
  - c. early site, utility, and building demolition and relocation activities.

#### Staff Recommendation

Adopt Resolution No. 2020-0090, approving and authorizing the President/CEO to negotiate and execute (1) a Contract; and (2) a Validation Phase Services Agreement for validation phase services, design concept and documentation, early procurement work, and early construction in an amount not to exceed \$80,000,000 with Turner-Flatiron, a Joint Venture for design and construction of Airport Development Plan Package 1 Terminal and Roadways.

#### **Fiscal Impact:**

The preliminary ADP plan of finance assumes that general airport revenue bonds will ultimately fund approximately 90% of ADP project costs, with Authority cash and short-term financing providing interim funding in advance of issuances of long-term debt. The Authority expects to use cash to fund a portion of the parking plaza and receive AIP grants related to the airfield improvements. The following table provides the preliminary funding plan for ADP.

## ADP PRELIMINARY FUNDING PLAN

Source	Total (in \$000's)
Bonds	\$2,722,200
Cash	220,000
AIP Grants	57,800
<b>Total ADP Budget</b>	<b>\$3,000,000</b>

The portion of capital costs that is recoverable from airlines serving SAN will not impact airline rates and charges until assets are placed in service, expected to begin in FY 2024 with the Administration Building, followed by the airfield improvements and Phase 1a of the new terminal and roadways in FY 2025. Phase 1b and the remaining airfield improvements are expected to be complete in FY 2027.

The estimated cost to complete the validation phase for the terminal and roadway contract is \$80,000,000. It is planned to be funded initially with the Authority's cash reserves (ultimately refunded with debt) and has been included in FY 2021 cash flow projections. While the impact of the COVID-19 pandemic is ongoing and has been substantial on the Authority's and airlines' finances, and while this is a significant expenditure of cash reserves that could reduce financial flexibility if the pandemic lasts longer and traffic is slower to recover than currently expected, the Authority has taken significant steps to reduce operating and capital costs to help offset the impact. Utilization of Authority cash reserves to fund the validation phase is currently not projected to decrease the Authority's Days' Cash on Hand metric below the Board target of 600 days in FY 2021.

Expenditure of the costs for validation will produce a Maximum Contract Price, which is essential to proceed with terminal and roadway construction. Current projections for recovery of enplanements to 2019 levels range from two to five years, although the exact timing and level of traffic recovery remain very uncertain and, as such, the financial feasibility of the ADP will continue to be evaluated as we advance. Assessment of the Maximum Contract Price, airline industry, economy, and specifically SAN's forecast for air service and enplanements, as well as input from airlines that serve SAN, will be essential information in the decision of how and when to proceed after validation. It is possible that to advance the program, additional phasing may be required. Also, impacts such as higher airline charges (Cost Per Enplanement) or deteriorating Authority financial metrics may result.

In summary, adequate funding is currently available to proceed with the \$80,000,000 validation phase for the terminal and roadways with interim Authority cash funding. The interim Authority cash funding will ultimately be

refunded with general airport revenue bond funding. The first ADP debt issuance has been planned to occur in the next 12-24 months, depending on timing and scope of additional ADP efforts, cash flow and market conditions.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantage Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policies are intended to promote the inclusion of small, local, service disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

No preferences were applied to this opportunity. However, the Inclusionary Program was applied. As such, Turner/Flatrion proposed an Inclusionary Outreach Plan that delineates on their commitment on working with the Airport Authority to maximize participation by small, local, service disabled/veteran owned small businesses on this project.

**Prepared by:**

DENNIS PROBST

DEVELOPMENT: VICE PRESIDENT &amp; CHIEF DEVELOPMENT OFFICER

RESOLUTION NO. 2020-0090

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE (1) A CONTRACT; AND (2) A VALIDATION PHASE SERVICES AGREEMENT FOR VALIDATION PHASE SERVICES, DESIGN CONCEPT AND DOCUMENTATION, EARLY PROCUREMENT WORK, AND EARLY CONSTRUCTION IN AN AMOUNT NOT TO EXCEED \$80,000,000 WITH TURNER-FLATIRON, A JOINT VENTURE FOR DESIGN AND CONSTRUCTION OF AIRPORT DEVELOPMENT PLAN PACKAGE 1 TERMINAL AND ROADWAYS

WHEREAS, the San Diego County Regional Airport Authority Board (“Board”) is responsible for all policy and planning decisions for San Diego International Airport (“SDIA”) and serves as the lead agency in accordance with the California Environmental Quality Act (“CEQA”); and

WHEREAS, SDIA is the primary commercial service airport hosting air transportation activity in the San Diego region; and

WHEREAS, the existing Airport site is severely constrained by its location just northwest of the City of San Diego’s downtown. SDIA encompasses 661 acres and has a single, 9,401-foot-long, 200-foot-wide east-west runway (Runway 9/27), making it one of the busiest single-runway commercial airports in North America; and

WHEREAS, the Authority prepared and adopted the first-ever master plan for SDIA on May 1, 2008; and

WHEREAS, the Airport Development Plan (“ADP”) was prepared as the next phase of master planning for SDIA; and

WHEREAS, the ADP updated the first master plan when adopted in January 2020 by addressing the Airport’s current opportunities and constraints, as well as the latest aviation activity forecast information; and

WHEREAS, a Final Environmental Impact Report (“Final EIR”) was prepared and certified in January 2020; and

WHEREAS, the Final EIR evaluates the potential environmental impacts associated with the ADP at SDIA; and

WHEREAS, on January 9, 2020, the Authority Board (“Board”) adopted:

1. Resolution No. 2020-0001, certifying the Final EIR for the SDIA ADP and adopting a Mitigation Monitoring and Reporting Program, a Statement of Overriding Considerations, and CEQA Findings of Fact;
2. Resolution No. 2020-0002, adopting Alternative 4 of the ADP;
3. Resolution 2020-0003 approving and adopting a mid-year adjustment of \$3,000,000,000 to the Fiscal Year 2020-2024 Capital Program Budget to incorporate implementation of ADP Alternative 4; and

WHEREAS, the COVID-19 pandemic and related restrictions have had and adverse effect on both international and domestic travel and travel-related industries, including airlines, concessionaires, and rental car companies serving the Airport; and

WHEREAS, passenger airlines have experienced a significant downturn in demand, causing the cancellation of numerous flights and a dramatic reduction in network capacity; and

WHEREAS, currently, this reduction in demand and capacity is expected to continue in the near term, although with modest incremental improvement; and

WHEREAS, beginning in March 2020, as a result of the impact of the COVID-19 pandemic, enplanements at the Airport decreased significantly compared to the same period in Fiscal Year 2019; and

WHEREAS, total Fiscal Year 2020 enplanements were approximately 9.2 million, 26.5% below the budget of 12.6 million enplanements; and

WHEREAS, budgeted enplanements for Fiscal Year 2021 are 6.3 million passengers and full recovery of enplanements is generally forecasted to occur within two to five years; and

WHEREAS, while this impact has been and is expected to continue to be substantial to the Authority’s business and finances for the foreseeable future, staff believes moving forward with the Validation Phase as described below is warranted and fits within the Authority’s Plan of Finance; and

WHEREAS, the ADP will be implemented using three primary design and construction packages; and

WHEREAS, Package 1 – Terminal and Roadways consists of the phased construction of a new terminal building with up to 30 gates; aircraft boarding bridges; portion of aircraft apron surrounding the new terminal building; new entry, circulation, dual level arrival and departure roadways; pedestrian bridges; demolition of buildings (including the existing Terminal 1); surface features and utilities; new and relocated utilities; storm drainage collection; storage and transmission facilities; existing central utility plant upgrades, and construction of new modular office buildings for Authority and contractor staff during design and construction; and

WHEREAS, Package 2 – Airside Improvements consists of construction of airfield pavement for aircraft parking and circulation at the new terminal building; a new Group III Taxiway A; relocation of Group V Taxiway B; remain overnight aircraft parking apron; and storm-water capture, infiltration, and reuse facilities; and

WHEREAS, Package 3 – Administration Building consists of a new four-story, approximately 130,000 square foot office building that includes the Authority's administrative offices; Authority Board Room; Airport Operations Center; Security Operations Center; and Emergency Operations Center; and

WHEREAS, Package 1 – Terminal and Roadways will be implemented using a design-build delivery method wherein cost and schedule guarantees for the work will be developed progressively with the validation of the program, and the development of the design; and

WHEREAS, the project is organized into three major phases; and

WHEREAS, the Validation Phase serves as a transitional phase from the Authority's planning/programming to the contractor's implementation of the project and is the period of time immediately following contract execution during which the Contractor will review the Program Definition Document ("PDD"); and

WHEREAS, the results of the Validation Phase will be memorialized in the Validation Amendment which will include the Maximum Contract Price ("MCP") and Master Project Schedule ("MPS"), as well as other deliverables stipulated in the contract; and

WHEREAS, if the Authority and the contractor are unable to reach agreement on the scope of work, MCP, and MPS the Authority may terminate the contract for convenience while retaining full ownership and rights to the use of all deliverables developed during the Validation Phase; and



WHEREAS, it is estimated that the Validation Phase will be completed in May 2021; and

WHEREAS, upon successful completion of the Validation Phase and the execution of the Validation Amendment, the contractor will proceed with the GMP Development Phase; and

WHEREAS, upon execution of the GMP Amendment, the contractor will proceed with the GMP Phase which consists of the remainder of design and construction up to substantial completion and final acceptance; and

WHEREAS, Package 1 – Terminal and Roadways is organized into 3 major Elements with Element 1 consisting primarily of the design and construction of the first 19 gates of the new facility, Element 2 consisting primarily of the design and construction of the final 11 gates of the new facility and Element 3 consisting primarily of the design and construction of the landside elements including the roadway and Terminal 1 Parking Plaza; and

WHEREAS, the exact scope within each Element will be reviewed during the Validation Phase and may be adjusted; and

WHEREAS, each Element is expected to have its own substantial completion of construction with the Authority taking occupancy of each Element separately; and

WHEREAS, the Authority expects to release amounts withheld from payments to the contractor for the work of that Element at the completion of each Element; and

WHEREAS, the procurement process to recommend a contractor for Package 1 – Terminal and Roadways began with a Request for Qualifications (“RFQ”) to shortlist qualified design-build teams and was followed with a Request for Proposals (“RFP”) that was issued to the shortlisted teams; and

WHEREAS, the RFQ for Package 1 – Terminal and Roadways was issued on September 20, 2019; and

WHEREAS, an RFQ Evaluation Panel (“RFQ Panel”), comprised of the Authority’s, Vice President of Operations, Vice President of Finance, Director of Airport Design & Construction, an airport management consultant representing the airlines serving SDIA, as well as a technical advisory group comprised of Authority staff and consultants, was established to review Statements of Qualifications (SOQ”) received in response to the RFQ; and

WHEREAS, on November 25, 2019, the Authority received SOQs from Austin | Swinerton Joint Venture, Hensel Phelps Construction Co., and Turner-Flatiron, a Joint Venture (“Turner/Flatiron”); and

WHEREAS, on December 16, 2019, the RFQ Panel interviewed all three respondents; and

WHEREAS, the RFQ Panel then conducted a thorough review of the SOQs; and

WHEREAS, the RFQ Panel ranked and scored the SOQs and determined that all three respondents were qualified to proceed to an RFP process and short-listed all three respondents; and

WHEREAS, on January 17, 2020, following the Board actions described above, the Authority issued an RFP to the three shortlisted respondents; and

WHEREAS, the RFP process included two interactive engagement meetings with each of the respondents, a contract meeting with each of the respondents, the submittal of a proposal, and two interactive interviews with each of the respondents; and

WHEREAS, an RFP Evaluation Panel (“RFP Panel”) comprised of the Authority’s Vice President of Development, Vice President of Operations, Vice President of Finance, Director of Airport Design & Construction, an airport management consultant representing the airlines serving SDIA, and the Authority’s executive program management consultant, was established to conduct a thorough review of the proposals; and

WHEREAS, a technical advisory group comprised of Authority staff and consultants was also established to review the proposals and provide their observations to the RFP Panel; and

WHEREAS, on May 7, 2020 the Authority received proposals from all three shortlisted respondents; and

WHEREAS, a first set of interviews was held with the three respondents during the week of June 1, 2020-June 5, 2020 and the second set of interviews was held with the three respondents on June 23, 2020; and

WHEREAS, the RFP Panel conducted a thorough review of the three proposals, ranked and scored the respondents; and

WHEREAS, the RFP Panel determined that Turner/Flatiron is the firm best qualified to design and construct the Terminal and Roadways; and

WHEREAS, Turner/Flatiron, will be under contract with the Authority and will be responsible for overall design and construction of Package 1 – Terminal and Roadways; and

WHEREAS, the RFP indicates that, prior to Board award of the contract, the recommended contractor and the Authority will confer to establish the contractor's scope of services for the Validation Phase; and

WHEREAS, after the issuance of the RFP Panel's recommendation, Turner/Flatiron and Authority staff began conferring on the scope of services and reached agreement on a not-to-exceed price for Validation Phases services, pending Board award and authorization; and

WHEREAS, Validation Phase services consist primarily of the work required to validate the PDD; and

WHEREAS, during this period, Turner/Flatiron will thoroughly review and evaluate the scope of work, the PDD, the project site, and drawings and other information provided by the Airport Authority, and will also begin design and miscellaneous early construction; and

WHEREAS, Authority staff currently expects to return to the Board in May or June 2021, after the Validation Phase has been completed, to request authorization to approve the MCP and MPS and execute the Validation Amendment; and

WHEREAS, the Validation Phase Services Agreement establishes a not-to-exceed budget and scope and payment is made only for actual substantiated reimbursable costs; and

WHEREAS, the Validation Phase Services Agreement includes budget and scope for the 240-calendar day Validation Phase as well as budget and scope for an up-to-60-day period encompassing the end of the Validation Phase, Board authorization of the Validation Amendment, and the execution of the Validation Amendment in the event the action to award the full contract is delayed beyond the May 2021 Board date.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to negotiate and execute (1) a Contract; and (2) a Validation Phase Services Agreement for validation phase services, design concept and documentation, early procurement work, and early construction in an amount not-to-exceed \$80,000,000, with Turner-Flatiron, a Joint Venture for design and construction of Airport Development Plan Package 1 – Terminal and Roadways at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Board finds that an Environmental Impact Report was prepared in accordance with the California Environmental Quality Act for the San Diego International Airport Development Plan and certified on January 9, 2020; (SDCRAA # EIR-18-01; State Clearinghouse No. 2017011053); and

BE IT FURTHER RESOLVED that the Board finds that Coastal development permit applications for components of the Airport Development Plan are under preparation or under review by the California Coastal Commission and that coastal development permits will be granted prior to the commencement of any related site preparation or construction activities; and

BE IT FURTHER RESOLVED that the Federal Aviation Administration (FAA) is reviewing the project in accordance with the National Environmental Policy Act (NEPA) and that the NEPA review will be completed prior to the commencement of any related site preparation or construction activities.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 3rd day of September, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL






## **ADP Terminal and Roadways**

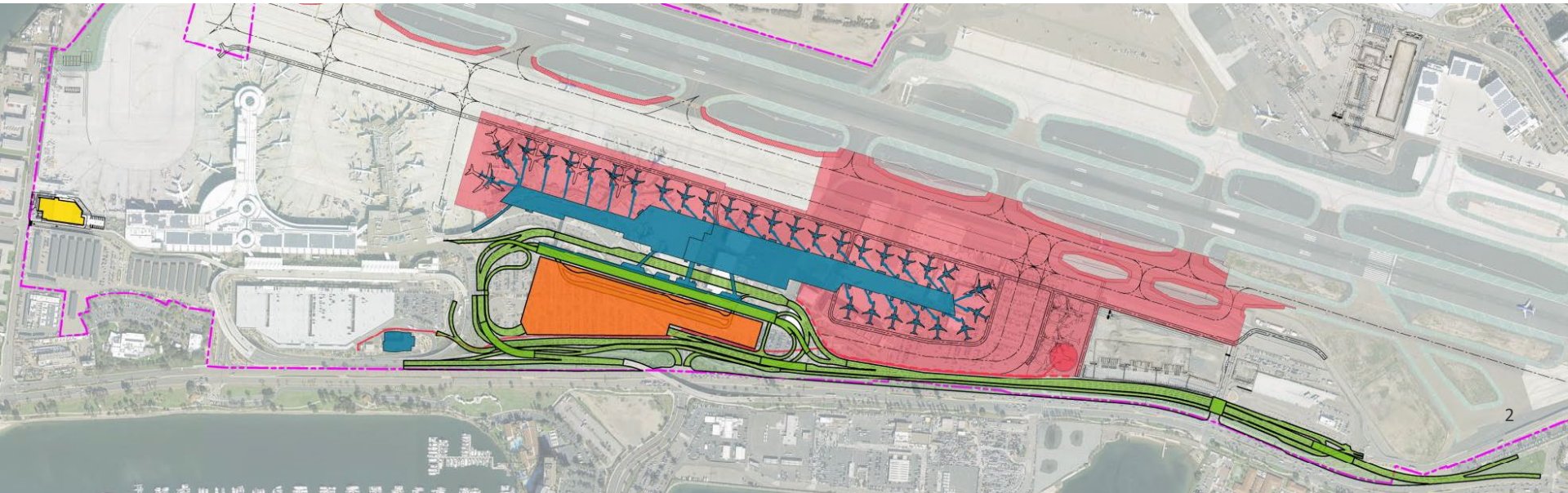
### Airport Authority Board Meeting

September 3, 2020

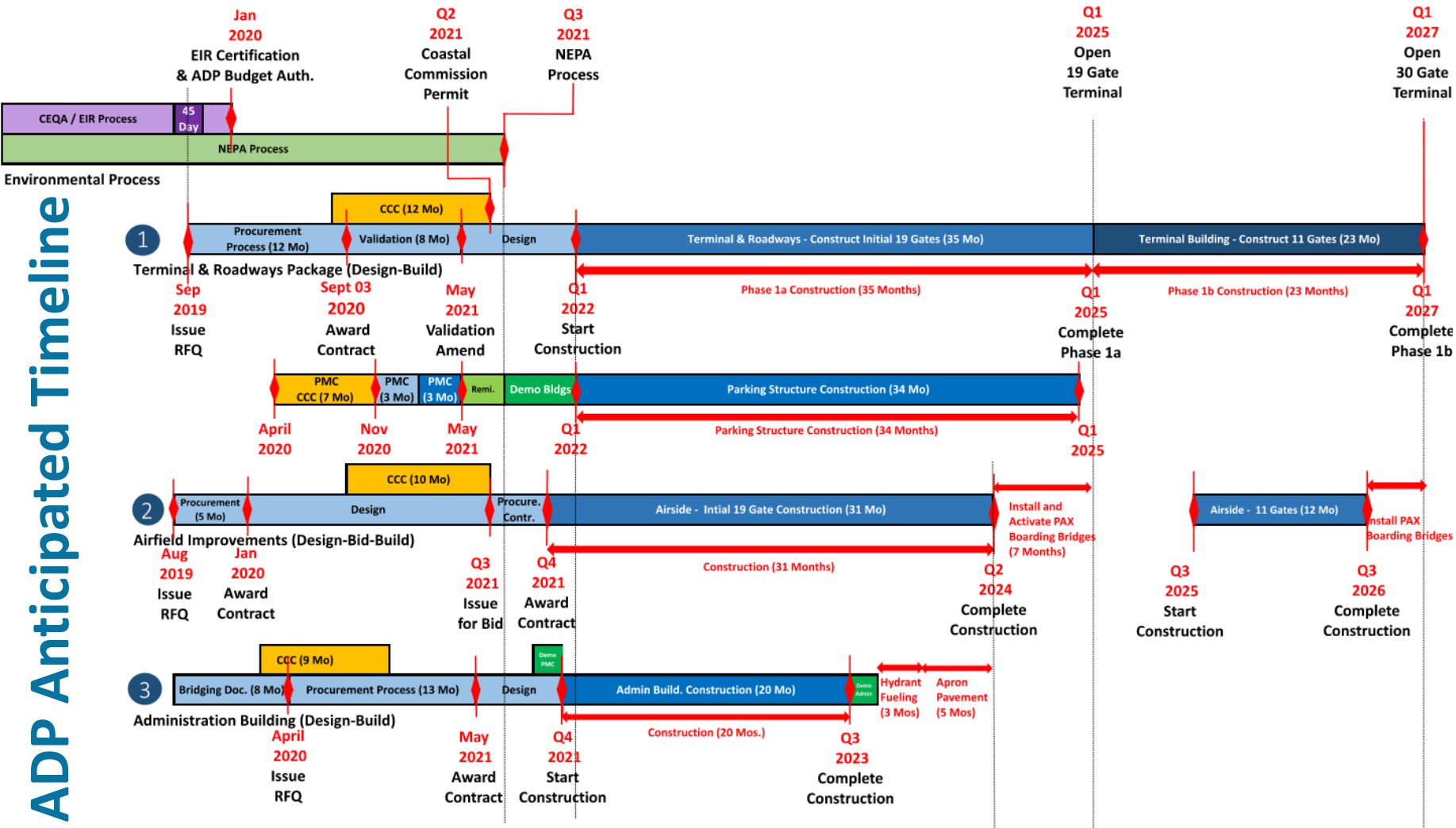
Presented by: **Dennis Probst**  
Vice President, Development

# Alternative 4 – Overall Project Scope

-  Package 1 – Terminal and Roadways
-  Package 2 – Airside Improvements
-  Package 3 – Administration Building



# ADP Anticipated Timeline



# Procurement Timeline

Event	Date
RFQ Issued	September 20, 2019
SOQ's Received	November 25, 2019
SOQ Interviews	December 16, 2019
RFP Issued	January 17, 2020
Engagement Meetings	February 25-27, 2020
Contract Meetings	March 10-12, 2020
Proposals Received	May 7, 2020
First Online Interview	June 1-3, 2020
Second Online Interview	June 23, 2020
Recommended Selection	June 24, 2020



# Design-Build Core Team

<b>Turner-Flatiron, JV</b>	<b>Design-Build Contractor</b>
<b>Gensler</b>	<b>Master Managing Architect</b>
<b>Magnusson Klemencic Associates</b>	<b>Lead Structural Engineer</b>
<b>Kleinfelder + Latitude 33 Planning and Engineering</b>	<b>Lead Landside Civil Engineer</b>

# Key Staff



**Dan McGuckin**

**Project Director**

**Turner-Flatiron, JV**



**David Cattle**

**Design Manager-Buildings**

**Turner-Flatiron, JV**



**Steven Fry**

**Design Manager-Civil and  
Roadways**

**Turner-Flatiron, JV**



**Viry Martino**

**Design Liaison—Responsible  
for Design-to-Budget**

**Turner-Flatiron, JV**

# Key Staff



**Dan Grubb**

**Overall Design Team  
Leadership**

**Gensler**



**Terry Palmer**

**Onsite Lead Structural  
Engineer**

**Magnusson  
Klemencic Associates**



**Jim Frost**

**Onsite Lead Civil Engineer**

**Kleinfelder**



**Matt Semic**

**Onsite Lead Civil Engineer**

**Latitude 33 Planning  
and Engineering**

# Validation Phase Services Agreement

- The Validation Phase Services Agreement includes:
  - Scope for the 240-calendar day Validation Phase
  - Limited scope for the period between the end of the Validation Phase and execution of Validation Amendment
  - A not-to-exceed budget for the validation period
  - Payment only for actual substantiated reimbursable costs
- Major tasks include:
  - Preparation of concept designs
  - Performance of site investigations
  - Collaboration with the Lead Artist
  - Development of the Maximum Contract Price and Master Project Schedule for the Terminal, Roadways, and Parking Plaza

# Validation Phase Services Agreement

- Major tasks continued:
  - Preparation of various implementation plans, studies, and reports
  - Negotiation of a Project Labor Agreement
  - Miscellaneous early construction related activities including:
    - construction of the project management office complex modular trailers for Turner/Flatiron and Authority project staff;
    - mobilization, abatement of hazardous materials, and preparation of existing building structures for demolition; and
    - early site, utility, and building demolition and relocation activities.

# ADP Cash Flow Forecast FY2021

## ADP FY21 Projected Cash Flow

<b>Projects</b>	<b>Adjusted FY21 Forecast (in millions)</b>
ADP Airside Improvements	\$22 M
ADP Terminal & Roadways	\$80 M
ADP New Admin. Building	\$2 M
ADP Authority Costs	\$15 M
ADP Shuttle Lot Relocation	\$6 M
<b>Total</b>	<b>\$125 M</b>

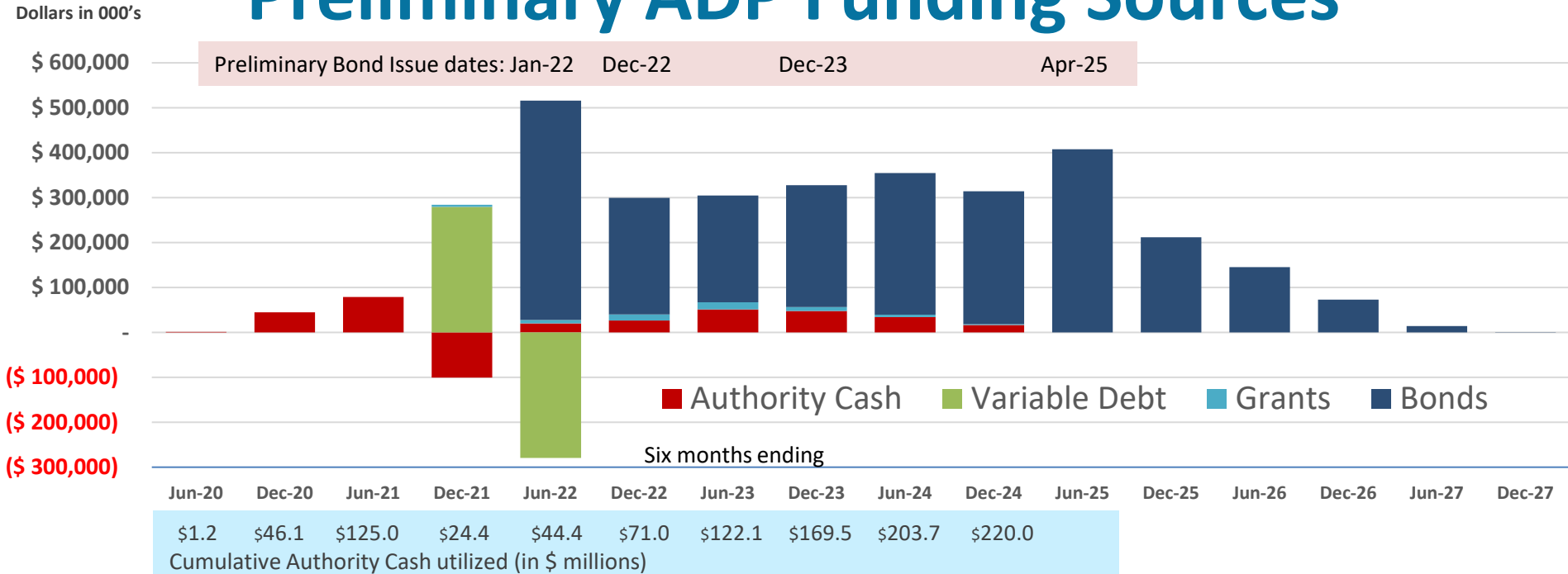
# Preliminary ADP Financing Plan

Dollars in 000's

<b>Funding Source</b>	<b>Total</b>
Bonds	\$ 2,722,200
Cash	220,000
AIP Grants	<u>57,800</u>
	\$ 3,000,000

- Four series of Bonds issued between FY 22 and FY 25. Par Size:
  - FY 22 - \$1,210 million
  - FY 23 - \$710 million
  - FY 24 - \$ 860 million
  - FY 25 - \$ 600 million
- Debt service begins in FY 24
- Authority utilizes \$220 Million in cash
- AIP Grants pertain to Airfield projects
- Authority seeking Alternative funding vehicles (e.g. TIFIA loans)

# Preliminary ADP Funding Sources

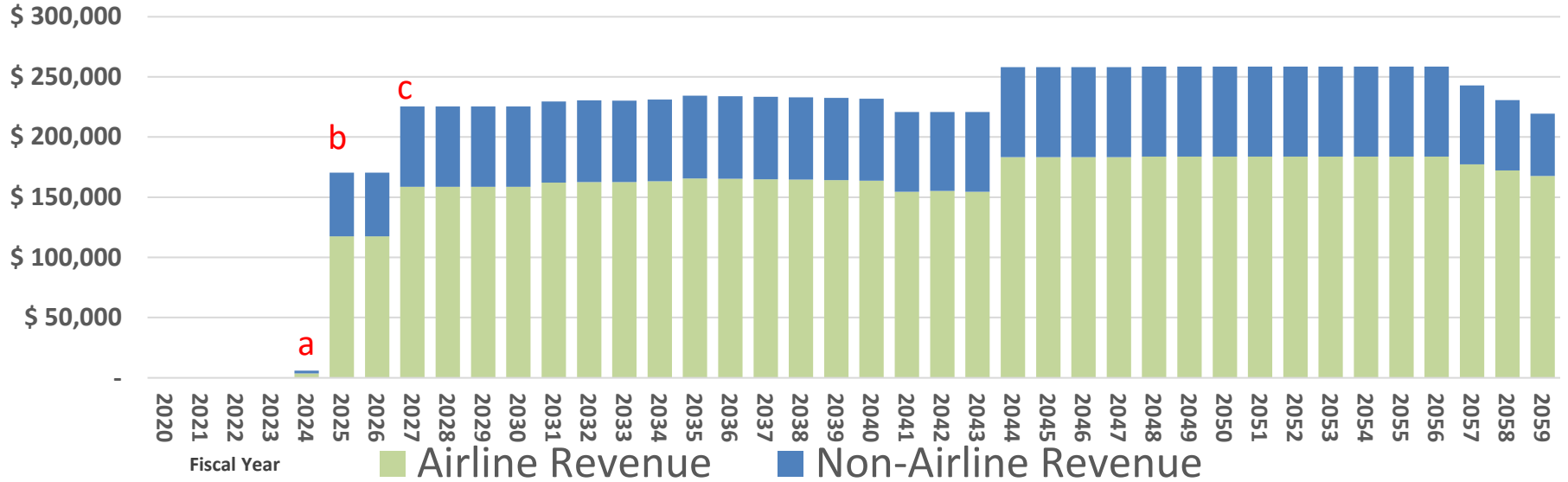


- Dec-21: \$100 million cash reimbursed with variable debt
- Jan-22: Bond issuance refunding variable debt



# Revenues to Pay ADP Debt Service

Dollars in 000's



**a:** Completion of Administration building Quarter 3 CY 2023

**b:** Phase one ADP including parking structure completed Quarter 1 CY 2025

**c:** Phase two ADP completed late Quarter 1 CY 2027

# Recommendation for Board Approval

Adopt Resolution No. 2020-\_\_\_\_, approving and authorizing the President/CEO to negotiate and execute (1) a Contract; and (2) a Validation Phase Services Agreement for validation phase services, design concept and documentation, early procurement work, and early construction in an amount not to exceed \$80,000,000 with Turner-Flatiron, a Joint Venture for design and construction of Airport Development Plan Package 1 Terminal and Roadways.

# Questions?



# **September 3, 2020 Board Meeting**

## **Communications Received** **from the Public**

### **ITEM 16**

**APPROVE AND AUTHORIZE THE  
PRESIDENT/CEO TO NEGOTIATE AND  
EXECUTE A CONTRACT AND  
VALIDATION PHASE SERVICES  
AGREEMENT WITH TURNER-FLATIRON,  
A JOINT VENTURE, FOR DESIGN AND  
CONSTRUCTION OF AIRPORT  
DEVELOPMENT PLAN PACKAGE 1 -  
TERMINAL & ROADWAYS:**

Southwest Airlines  
Steve Hubbell  
Advisor – Airport Affairs  
P.O. Box 36611  
Dallas, Texas 75235-1611  
214-792-5169  
E-mail:steve.hubbell@wnco.com



September 1, 2020

Kimberly Becker  
President and CEO  
San Diego International Airport  
3225 N. Harbor Dr.  
San Diego, CA 92101

Subject: Terminal and Roadway Design and Construction Contract and Validation Phase

Dear Kim,

On behalf of the airline members of the SAN Airline Airport Affairs Committee (AAAC), please consider this a letter of support for the Authority to issue the Terminal and Roadway Design and Construction contract and to move forward with the project validation phase.

We appreciate the Authority's decision to include an Airline representative in the process of selecting the Terminal and Roadway Design and Construction contractor. The process was handled in a very professional manner and we are confident in the selection that was made.

There are obvious challenges facing our industry, including the uncertainty of when passenger traffic will return. As a result, it is imperative we conduct a thorough review and assessment of the project in the validation phase. Given these unprecedented challenges the airline industry is facing and the change in the construction market, we are anticipating and expecting cost savings of at least 10% from the original project estimates. It is also critical the project phasing is flexible enough to allow for milestone decision points and 'off ramps'. As we have discussed, the airlines are committed to being an integral part of this process. Our support in proceeding with the terminal replacement project is contingent on the validation process producing both significant cost savings and a phasing plan that will allow for adjustments based on the status of the industry.

The Authority has always been a very good partner, and that has never been more apparent than as we work together through this crisis. We look forward to the opportunity to continue this partnership as we develop San Diego International Airport to meet the needs of the community and the airlines that serve San Diego.

Sincerely,

A handwritten signature in black ink, appearing to read "Steve Hubbell".

Steve Hubbell  
Advisor – Airport Affairs

Cc: SAN AAAC

## Board Communication

Date: September 3, 2020  
To: Board Members  
From: Tony R. Russell, Director, Board Services/ Authority Clerk  
Subject: Business and Travel Expense Reimbursement Reports for Board Members, President/CEO, Chief Auditor and General Counsel When Attending Conferences, Meetings, and Training at the Expense of the Authority

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Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On August 24, 2020, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2021 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Mark West Department: Board Services/2  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 8/14/2020 DATE OF DEPARTURE/RETURN: 9/23/2020 / 9/25/2020

DESTINATION / BUSINESS PURPOSE:

Destination: Virtual Conference Business Purpose: P-3 Airport Summit


PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ n/a
• Rental Car	\$ n/a
• Other Transportation (Taxi, TNC, Train, Bus)	\$
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ n/a
C. Meals and Incidental Expenses ( <a href="#">Per Diem</a> )	\$ n/a
D. Seminar and Conference Fees	\$ 249.00
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 249.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 08/17/20

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Linda Jehlken, Assistant Authority Clerk I, certify that this document was approved  
(Name of Clerk)

by the Executive Committee at its August 24, 2020 meeting.  
(Meeting Date)



# The P3 Airport Summit

September 23–25

Virtual Conference

## USING PARTNERSHIPS FOR AIRPORT INFRASTRUCTURE

Public-private partnerships (P3s) have seen much recent success in delivering critical infrastructure across the country. As some airports face challenges in finding ways to enhance their capacity to fund and construct major expansion or even maintain needed infrastructure, many are looking to P3s as an opportunity to facilitate growth.

Join over 900 airport representatives and industry leaders for two valuable days of project delivery. The Summit will focus on project management, planning, procurement, and networking for airport owners, operators, airlines, and other industry professionals. Our event is dedicated to P3 education, industry networking, and business development.

Our audience of airport industry leaders provides a unique opportunity to network with P3 experts, owners and prospective partners in a development focused forum.

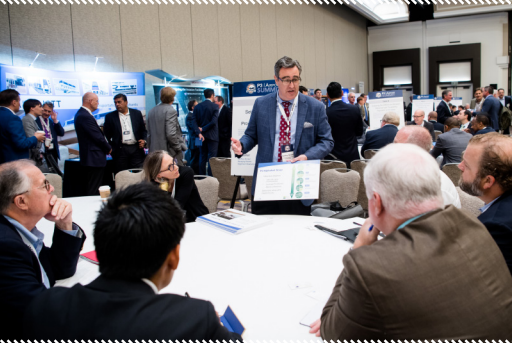
With keynotes, case studies, panels, workshops, and diverse networking opportunities, Summit attendees will deepen their understanding on the value proposition of P3s, and the role they can play in the delivery of essential airport infrastructure.

For the latest updates, please visit [www.p3airportsummit.com](http://www.p3airportsummit.com).



**DID YOU KNOW?**

The P3 Airport Summit anticipates over 900 participating delegates.



# WELCOME

It's a pleasure to welcome you to the 2020 **P3 Airport Summit**.

Across the nation public-private partnerships are at work. Many public entities are finding P3s as a way to allocate project risk, drive creativity and efficiency, and capital to maintain and repair existing airport infrastructure.

At the **P3 Airport Summit**, delegates will discover a program that explores how P3s can address some of our most significant infrastructure challenges. Through plenary sessions, panel discussions, workshops, and roundtables; this year's agenda examines the political, financial, technical, and legal considerations we must make when evaluating a P3.

At this year's Summit you will find a program with over 150 experienced and incredible speakers. These industry leaders, experts, and operators will help us all better understand the value proposition behind P3s, the critical principles behind successful partnerships, and how the delivery model is being used to create, maintain, and improve our nation's airport infrastructure.

Delegates will take advantage of the opportunities available at the **P3 Airport Summit** to let new partnerships grow. They will find that many attending share similar capital improvement challenges, and others who have found viable solutions for their airports and are attending to share what they did.

Numerous networking events have been incorporated into the agenda, and we hope you are able to make the most of these sessions and connect with some of the delegates in attendance.

Thank you for considering to join us this year. We hope the program is a unique and rewarding experience that helps you meet all of your business, educational, and networking objectives.

Sincerely,

The **P3 Airport Summit** Team



## DID YOU KNOW?

95% of our 2019 attendees would recommend the event to colleagues and friends.



## Program

The **P3 Airport Summit** offers the opportunity to learn, discuss and share evolving concepts and state-of-the-art techniques in delivering airport infrastructure.

The Summit features a broad range of topics specifically tailored to the needs of airport authorities evaluating P3s. This program will share examples of where P3s can be applicable; and how they can save money and time when dealing with upgrades, repairs, and maintenance. The program will also highlight when P3s do or do not make sense, and what major considerations need to be made once choosing this route, including the first steps.

The agenda will offer numerous case studies (big, medium and small examples of successful and unsuccessful projects) of how P3s can work. We will also provide a perspective on current P3 activities in the market and update on P3's in progress including their challenges and successes.

The agenda takes a clear look at current trends in P3s, while examining contract structures, facility types, and financing mechanisms in use. Through conversations with airport owners, airlines, and advisers, the Summit explores best practices and lessons learned from successful partnerships.

## Agenda

Our 2020 agenda explore the applications of public-private partnerships with the specific focus on airport infrastructure. Over the course of two days, more than 150 senior thought leaders will discuss the latest modes of infrastructure delivery.

The agenda will cover many recent examples of P3 airport transactions in the U.S. and abroad, examine airport infrastructure challenges faced nationwide; and how innovations in project delivery, procurement, life-cycle asset management, and technology can help solve them.

Additionally, the agenda includes 15 roundtable conversations on a variety of P3 topics. Discussions will last approximately 25 minutes and are meant to be open and candid exchanges where participants can ask questions and share experiences. Facilitators will guide discussions by presenting case studies, targeted issues, and topics shaping the P3 landscape.

A comprehensive list of best practices and lessons learned will be presented in the agenda. With an emphasis on what managers should consider when looking at P3 opportunities, here's a preview of what will be discussed:

### Pre-award Discussion Topics:

- Assessing the feasibility of a P3 project – what type of projects are best served by P3s
- Steps to take to ensure your procurement process is setup for success
- Identifying the merits and risks of P3 structures
- Options for small and medium hub airports seeking partnerships
- Defining project requirements and identifying appropriate project delivery models
- How to score, select, and negotiate with prospective partners
- Common pitfalls in P3 transactions





## DID YOU KNOW?

Did you know? Over 150 industry thought leaders participate in our program.



- Understanding the potential credit impacts P3s can have on rating and debt capacity
- Political considerations for developing and implementing P3 projects
- The role of a political or internal champion in building P3 partnerships
- Coordinating internal and external stakeholders to optimize P3 delivery
- Hidden costs and overlooked risks
- Meeting deferred O&M challenges: how major maintenance, repair and replacement should be considered when evaluating a P3
- How have P3 projects failed and what are the lessons learned
- Why aren't P3s or alternative delivery mechanisms more commonly used in the US market?

### Team Work and Collaboration Discussion Topics:

- The importance of early engagement with private partners
- The benefits of P3 beyond financing
- Integration tools and techniques that enhance collaboration
- Owner roles/responsibilities in executing a P3
- Risk balance and expectation management
- Stakeholder management
- Communication strategies - how to win political and local support with successful communication plans

### Advanced Project Delivery Discussion Topics:

- Aligning Owner, Airline, and Developer perspectives
- Contract administration
- Risk identification, mitigation, and tradeoff strategies
- Asset monetization of non-core infrastructure assets using P3s
- Financing solutions and value propositions under the P3 Model
- The influence of design within the P3 process
- Value creation from transferring operations and maintenance
- International models under P3
- Latest innovations and life-cycle efficiencies in P3 delivery

## Workshops

Join industry leaders for breakfast and an interactive conversation specifically tailored to the needs of airport authorities evaluating P3s.

This pre-Summit session is designed for those beginning to explore P3s, helping them understand where P3s can be applicable and how they can save money and time when dealing with upgrades and capital improvement plans. Learn when P3s do or do not make sense, and what major considerations need to be made once choosing this route, including the first steps.



## DID YOU KNOW?

Over 100 commercial service, primary, cargo service, reliever, and general aviation airports were represented in 2019.



## Exhibition Hall

Conference delegates will be able to interact with industry leaders in a relaxed social setting as well as meet with some of our presenters, sponsors, and event partners.

The exhibition hall is one of our central meeting points for all attendees during the event. Attendees are encouraged to setup one-on-one, pre-scheduled, or private appointments with participants.

## Networking Events

The **P3 Airport Summit** will also offer several ways for attendees to network and connect with each other. The program will offer multiple daily breaks, virtual receptions, one-on-one meeting areas and specific events designed for you to meet new industry faces and reconnect with old colleagues.

## Who Attends

The **P3 Airport Summit** is a part of P3C, which delivers some of the largest infrastructure focused events in the country and attracts public leaders, project managers, industry executives, and P3 development experts. Our attendees include senior management from firms in the construction, engineering, design, legal, investment and consulting industries as well as senior business and facility administrators from airports across the nation.

Our audience offers a unique and valuable opportunity to network with present and future partners in a information driven, networking focused environment. Many attending the Airport Summit are project owners considering alternative project delivery and exploring partnerships.

You will find professionals with the following backgrounds on the conference floor:

- ▶ **Airports:** C-level executives, executive directors, presidents, board members, business and finance officers, planners and engineers, and other senior administrators.
- ▶ **Private Sector Audience:** C-level executives, presidents, vice presidents, business development leaders, and managing directors.

Attendees with little experience in the development and operation of the P3 model will benefit from our industry experts presenting their knowledge, and valuable insights into market trends crucial for business decisions.

More seasoned professionals will benefit from our incredible networking opportunities, cultivate relationships with project owners, and learn new methods to address complex project delivery goals.





## DID YOU KNOW?

40% of conference delegates represent a public owner, airport or airline.



## Participating Groups

AC Martin  
 AECOM  
 Aena Desarrollo Internacional  
 AERO BridgeWorks  
 AERO Systems Engineering  
 Aerostar Airport Holdings  
 Aertec Solutions, S.L.  
 AFCO/AvPorts  
 Affiliated Engineers, Inc.  
 AIAI  
 Airport & Aviation Professionals  
 Airport Consultants Council  
 Airport de Montreal  
 Airports Dept., County of San Luis  
 Airports Worldwide  
 Alaska Airlines  
 Aldridge Electric  
 Allegheny County Airport Authority  
 Alston & Bird LLP  
 Alvarez & Marsal  
 American Airlines  
 Americaribe  
 APP Properties, Inc  
 ARC  
 Arora Engineers, Inc.  
 Arthur J. Gallagher & Co.  
 ARUP  
 Aspen Airport  
 Astaldi Construction Corp  
 Atkins  
 AtlasIED  
 Austin Bergstrom International  
 Austin Chamber of Commerce  
 Austin Commercial  
 Austin Industries, Inc.  
 AvAirPros, Inc.  
 Avis Budget Group, Inc.  
 Balfour Beatty  
 Balfour Beatty Infrastructure, Inc.  
 Bank of America Merrill Lynch  
 Beezley Management  
 Bennett Jones LLP  
 Benoy  
 Borealis Infrastructure  
 Bouygues Bâtiment International  
 Bradford Airport Logistics  
 Brock Solutions  
 Broward County Aviation Dept.  
 Bruce & Merrilees Electric Company  
 BTY Group  
 Burns & McDonnell  
 BuroHappold  
 C&S Companies  
 Carillion  
 Carlton Fields, PA.  
 CCR USA  
 CEC Planning Centennial Airport CH2M  
 CHA Consulting, Inc.  
 Charlotte Douglas Int'l Airport  
 Chennault International Airport  
 CIBC  
 Citi  
 City of Buckeye  
 City of Dallas Department of  
 City of Detroit  
 City of Houston  
 City of Houston - Aviation  
 City of Kansas City, MO/Aviation  
 City of Long Beach - Airport  
 City of Longmont  
 City of McKinney  
 City of Palmdale  
 City of Phoenix  
 City of Rancho Palos Verdes  
 City of San Antonio  
 City of San Diego Real Estate  
 City of San Jose Attorney's Office  
 City of St. Louis  
 City of Tracy  
 Clark Construction  
 Clark Hill PLC  
 Clark Pacific  
 CohnReznick LLP  
 Colorado Center for Infrastructure  
 Conlee Consulting  
 Connor Capital SB  
 Construction-CAD Solutions  
 Corgan  
 County of Inyo  
 Crawford, Murphy & Tilly  
 Credit Agricole CIB  
 Credit Agricole Corporate &  
 Credit Suisse  
 Creelman Inc.  
 CrowdVision  
 CS Capital  
 CS Project Delivery  
 CSRS, INC  
 Cumming Construction  
 Development One, Inc. DH  
 Green Energy DIALOG  
 Digitalist Group  
 Dorsey & Whitney LLP  
 DPR Construction  
 DY Consultants  
 ECORP Consulting, Inc.  
 Edgemoor Infrastructure & Real  
 EFI Global, Inc.  
 El Paso International Airport  
 Elite Line Services  
 ENGIE Services Inc.  
 EnSafe  
 Enterprise Holdings  
 Ernst & Young  
 Exambela Consulting  
 F.H. Paschen  
 FAA  
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 Fengage Real Asset Investments  
 Ferrovial Agroman  
 Ferrovial Airports  
 Financial Freedom Funding LLC  
 Fitch Ratings  
 Fraport AG  
 Frasca & Associates  
 Freese and Nichols  
 Friedman Memorial Airport  
 Front Range Airport  
 Gannett Fleming  
 Garcetti  
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 Global Infrastructure Partners  
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 Hamilton Hall Real Estate Partners  
 Hanson Professional Services  
 Hawaii State Procurement Office  
 Hawaiian Airlines  
 HDR  
 Heath & Lineback Engineers, Inc.  
 Hensel Phelps  
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 HNTB  
 Hojeij Branded Foods  
 HOK Group  
 Hollywood Burbank Airport  
 Honeywell  
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 International Enterprise Singapore  
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 Jackson Municipal Airport Authority  
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 Jacobsen Daniels  
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 JFK International Air Terminal LLC  
 JLL  
 JLM Strategic Talent Partners  
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 John Martin Structural Engineers  
 John Wayne Airport  
 Johnson Controls  
 Jviation  
 Kane Environmental, Inc.  
 Kansas City Aviation Department  
 Kaplan Kirsch & Rockwell LLP  
 KDG  
 Kent State University Airport  
 KeyBanc Capital Markets  
 Kiewit Building Group Inc.  
 Kiewit Canada Development Corp.  
 Kiewit Development Company  
 Kiewit Engineering Group

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 KPMG  
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 L.C. Fulenwider Inc.  
 La Plata County  
 LaGuardia Gateway Partners  
 Los Angeles World Airports  
 Lyft  
 M.C. Dean, Inc.  
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 Metropolitan Washington Airports  
 Miami-Dade County Aviation  
 Miaymoto International  
 Michael Baker International  
 Miyamoto International  
 MJE Loop Capital  
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 Parsons  
 Paslay Management Group  
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 Pease Development Authority  
 PFM  
 PGAL  
 Philadelphia International Airport  
 PlanGrid  
 Plenary Concessions  
 Plenary Group  
 PMA Consultants  
 POPULOUS  
 Port Authority of New York  
 Port of Seattle  
 PR Ports Authority  
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 PRT Consulting  
 PSC  
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 QIC  
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 San Diego County Regional Airport  
 San Jose International Airport  
 San Luis Obispo County Regional  
 Saunders Construction  
 SBI Consultants, Inc.  
 SCA Strategic Partnerships  
 Schnabel Engineering  
 School of Public Policy  
 Scott Associates  
 SCST  
 SDCRAA Board Member  
 Selbert Perkins Design  
 SHoP Architects  
 Siemens  
 Siemens Postal, Parcel & Airport  
 SITA  
 Skanska  
 Skanska Infrastructure  
 Skanska USA Building  
 Skidmore Owings Merrill, LLP  
 Smith Gambrell & Russell LLP  
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 Steinberg  
 Stonepeak Infrastructure Partners  
 Suffolk Construction  
 Sundt Construction  
 Sussman Corporate Security  
 Swanson Rink  
 Swinerton Builders  
 Syska Hennessy Group  
 T.Y. Lin International  
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 TBI Airport Management  
 Teel Construction  
 Telamon Enterprise Ventures  
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 Turner Construction Company  
 Turner Surety and Insurance  
 UK Department for International  
 Ultra Electronics  
 Unison Consulting  
 Unison Consulting, Inc.  
 UNITE HERE Airport Group  
 United Airlines  
 University of Oklahoma Max  
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 Vanir Construction Management,  
 Vantage Airport Group  
 Vasey Aviation Group  
 VINCI Airports  
 VRH Construction Corp.  
 VT Group  
 VTC  
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 Webcor Builders  
 Weitz  
 Wells Fargo Securities  
 Western Peak  
 Western Peak Inc.  
 Westfield  
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