

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Michael Schumacher  
Mark B. West

## EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

### AGENDA

Monday, November 25, 2019  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

## President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file with the Board Services department and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

***Executive Committee***

Committee Members: Boling (Chairman), Robinson, Schumacher

***Finance Committee***

Committee Members: Cox (Chairman), Lloyd, Schiavoni, West

**NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

**NEW BUSINESS:**

**EXECUTIVE COMMITTEE:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the October 28, 2019 regular meeting.

**FINANCE COMMITTEE:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FOUR MONTHS ENDED OCTOBER 31, 2019:**

RECOMMENDATION: Forward to the Board with a recommendation for acceptance.

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF OCTOBER 31, 2019:**

RECOMMENDATION: Forward to the Board with a recommendation for acceptance.

Presented by: Geoff Bryant, Manager, Airport Finance

4. **SERIES 2019/2020 BOND SALE BRIEFING:**  
Presented by Scott Brickner, Vice President/CFO

**EXECUTIVE COMMITTEE:**

5. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**  
RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.  
Presented by Tony R. Russell, Director, Board Services/Authority Clerk
6. **REVIEW OF THE PROPOSED 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**  
RECOMMENDATION: Forward this item to the Board with a recommendation for approval.  
Presented by Tony R. Russell, Director, Board Services/Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

7. **REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 5, 2019 BOARD MEETING:**  
Presented by: Kimberly J. Becker, President/CEO
8. **REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 5, 2019 AIRPORT LAND USE COMMISSION MEETING:**  
Presented by: Kimberly J. Becker, President/CEO

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.

The Public Comment Section of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.

Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.

If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**

Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES**  
**MONDAY, OCTOBER 28, 2019**  
**BOARD ROOM**

**CALL TO ORDER:** Chairman Boling called the Executive and Finance Committee Meeting to order at 9:00 a.m., on Monday, October 28, 2019, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Schumacher led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:                      Committee Members:      Boling (Chairman), Robinson,  
Schumacher

Board Members:              McNamara

Absent:                      Committee Members:      None

***Finance Committee***

Present:                      Committee Members:      Cox (Chair), Lloyd, Schiavoni, West

Absent:                      Committee Members:      None

Also Present:              Kim Becker, President/CEO; Amy Gonzalez, General Counsel;  
Tony R. Russell, Director, Board Services/Authority Clerk; Linda  
Gehlken, Assistant Authority Clerk I

Chairman Boling welcomed Mayor Paul McNamara to the Board.

**NON-AGENDA PUBLIC COMMENT:** None

**NEW BUSINESS:**

**EXECUTIVE COMMITTEE:**

**1.      APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the September 23, 2019 special meeting.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Schumacher to approve staff's recommendation. Motion carried unanimously.**

**FINANCE COMMITTEE:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2019:**

Kathy Keifer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Three Months Ended September 30, 2019, that included Enplanements, Gross Landing Weight Units, Operating Revenue, Operating Expenses, Net Operating Income, Nonoperating Revenue & Expenses, and Statements of Net Position.

RECOMMENDATION: Forward to the Board with a recommendation for acceptance.

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF SEPTEMBER 30, 2019:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of September 30, 2019, that included Portfolio Characteristics, Sector Distribution, Quality & Maturity Distribution, Investment Performance, and Bond Proceeds.

RECOMMENDATION: Forward to the Board with a recommendation for acceptance.

**ACTION: Moved by Board Member Lloyd and seconded by Board Member West to approve staff's recommendations for Items 2 and 3. Motion carried unanimously.**

**4. SUMMARY OF OUTSTANDING REVOLVING OBLIGATIONS AS OF SEPTEMBER 30, 2019:**

Geoff Bryant, Manager, Airport Finance, provided an overview on the Outstanding Revolving Obligations as of September 30, 2019.

**5. AUTHORIZATION AND APPROVAL OF BOND DOCUMENTS AND SALE OF UP TO \$ 950 MILLION AIRPORT REVENUE AND REVENUE REFUNDING BONDS, INCLUDING DELEGATION OF PRICING AUTHORITY AND APPROVAL OF RELATED DOCUMENTS, TO REFUND THE AUTHORITY'S OUTSTANDING 2010 REVENUE BONDS AND A PORTION OF THE OUTSTANDING SUBORDINATE REVOLVING OBLIGATIONS AND TO FUND PROJECTS IN THE CAPITAL PROGRAM:**

John Dillon, Director, Financial Planning and Budget, provided a presentation on Bond Documents and Outstanding Subordinate Revolving Obligations that included 2019 New Money Bonds, 2010 Bonds Refunding Opportunity, Forward Delivery Bonds, 2010 Bonds Refunding Savings, Debt Profile, Airport Debt per Enplanement, Historic and Projected Aggregate Debt Service Coverage, Principal Documents of the GARB Sale, and Preliminary Timeline.

In response to Board Member Schiavoni regarding what additional due diligence will be conducted on November 6, Michael Thomas, Bond and Disclosure Counsel, Kutak Rock, stated that Authority staff, Underwriters' Counsel, Underwriters, and Bond Counsel would be ensuring that all is in order as they prepare to move forward with the posting after Board approval.

**RECOMMENDATION:** Forward to the Board with a recommendation for approval to (1) authorize the issuance and sale of not-to-exceed \$950 million in aggregate principal amount of one or more series of San Diego County Regional Airport Authority Subordinate Airport Revenue Bonds and Revenue Refunding Bonds; and (2) approving the forms of a Sixth and Seventh Supplemental Subordinate Trust Indenture, Preliminary and Final Official Statements, a Purchase Contract, a Forward Delivery Purchase Contract, Escrow Agreements and Continuing Disclosure Certificates, and certain related matters.

**ACTION:** Moved by Board Member West and seconded by Board Member Schiavoni to approve staff's recommendation. Motion carried unanimously.

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**6. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

**RECOMMENDATION:** Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION:** Moved by Board Member Robinson and seconded by Board Member Schumacher to approve staff's recommendation. Motion carried unanimously.

**REVIEW OF FUTURE AGENDAS:**

**7. REVIEW OF THE DRAFT AGENDA FOR THE NOVEMBER 7, 2019 BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the November 7, 2019, Board meeting.

**8. REVIEW OF THE DRAFT AGENDA FOR THE NOVEMBER 7, 2019 AIRPORT LAND USE COMMISSION MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the November 7, 2019, Airport Land Use Commission meeting.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting was adjourned at 9:45 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT  
AUTHORITY EXECUTIVE COMMITTEE THIS 25<sup>TH</sup> DAY OF NOVEMBER, 2019.

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended October 31, 2019**  
(Unaudited)

|  | Budget              | Actual              | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year       |
|--|---------------------|---------------------|--|-------------|---------------------|
| <b>Operating revenues:</b>                                       |                     |                     |  |             |                     |
| Aviation revenue:  |                     |                     |  |             |                     |
| Landing fees   | \$ 3,991,610        | \$ 3,786,131        | \$ (205,479)                           | (5)%        | \$ 2,418,796        |
| Aircraft parking Fees  | 992,272             | 1,152,844           | 160,572                                | 16%         | 288,858             |
| Building rentals   | 9,608,700           | 9,408,826           | (199,874)                              | (2)%        | 5,880,983           |
| Security surcharge   | -                   | -                   | -                                      | -           | 2,920,455           |
| CUPPS Support Charges  | 815,269             | 743,746             | (71,523)                               | (9)%        | 114,983             |
| Other aviation revenue   | 17,351              | 17,856              | 505                                    | 3%          | 17,351              |
| Terminal rent non-airline  | 178,782             | 208,515             | 29,733                                 | 17%         | 173,709             |
| Terminal concessions   | 2,494,478           | 2,668,291           | 173,813                                | 7%          | 2,421,634           |
| Rental car license fees  | 2,666,483           | 2,518,481           | (148,002)                              | (6)%        | 2,450,987           |
| Rental car center cost recovery                                  | 170,290             | 169,188             | (1,102)                                | (1)%        | 161,246             |
| License fees other   | 536,699             | 554,999             | 18,300                                 | 3%          | 527,512             |
| Parking revenue  | 3,922,505           | 4,519,669           | 597,164                                | 15%         | 4,351,593           |
| Ground transportation permits and citations                      | 1,769,877           | 1,871,489           | 101,612                                | 6%          | 1,420,232           |
| Ground rentals   | 1,443,982           | 1,449,319           | 5,337                                  | -           | 1,889,712           |
| Grant reimbursements   | 24,800              | 24,780              | (20)                                   | -           | 78,468              |
| Other operating revenue  | 105,933             | 234,634             | 128,701                                | 121%        | 250,832             |
| <b>Total operating revenues</b>                                  | <b>28,739,031</b>   | <b>29,328,768</b>   | <b>589,737</b>                         | <b>2%</b>   | <b>25,367,351</b>   |
| <b>Operating expenses:</b>                                       |                     |                     |  |             |                     |
| Salaries and benefits  | 4,012,717           | 3,888,438           | 124,279                                | 3%          | 3,526,857           |
| Contractual services   | 4,047,420           | 3,713,692           | 333,728                                | 8%          | 4,394,287           |
| Safety and security  | 2,720,994           | 2,641,964           | 79,030                                 | 3%          | 2,544,835           |
| Space rental   | 849,229             | 851,355             | (2,126)                                | -           | 850,605             |
| Utilities  | 1,233,690           | 1,170,953           | 62,737                                 | 5%          | 1,179,940           |
| Maintenance  | 1,119,611           | 1,017,255           | 102,356                                | 9%          | 1,163,134           |
| Equipment and systems  | 13,587              | 29,942              | (16,355)                               | (120)%      | 26,981              |
| Materials and supplies   | 40,019              | 59,593              | (19,574)                               | (49)%       | 59,499              |
| Insurance  | 115,559             | 99,064              | 16,495                                 | 14%         | 91,171              |
| Employee development and support                                 | 118,229             | 105,628             | 12,601                                 | 11%         | 95,379              |
| Business development   | 261,727             | 132,862             | 128,865                                | 49%         | 916,244             |
| Equipment rentals and repairs                                    | 415,805             | 251,177             | 164,628                                | 40%         | 294,566             |
| <b>Total operating expenses</b>                                  | <b>14,948,587</b>   | <b>13,961,923</b>   | <b>986,664</b>                         | <b>7%</b>   | <b>15,143,498</b>   |
| Total operating revenues   | 28,739,031          | 29,328,768          | 589,737                                | 2%          | 25,367,351          |
| Total operating expenses   | 14,948,587          | 13,961,923          | 986,664                                | 7%          | 15,143,498          |
| <b>Income from operations</b>                                    | <b>13,790,444</b>   | <b>15,366,845</b>   | <b>1,576,401</b>                       | <b>11%</b>  | <b>10,223,853</b>   |
| Depreciation   | 10,340,609          | 10,340,609          | -                                      | -           | 9,227,030           |
| <b>Operating income (loss)</b>                                   | <b>3,449,835</b>    | <b>5,026,236</b>    | <b>1,576,401</b>                       | <b>-</b>    | <b>996,823</b>      |
| <b>Nonoperating revenue (expenses):</b>                          |                     |                     |  |             |                     |
| Passenger facility charges                                       | 3,990,708           | 4,247,501           | 256,793                                | 6%          | 3,902,207           |
| Customer facility charges (Rental Car Center)                    | 3,530,227           | 3,714,445           | 184,218                                | 5%          | 3,460,852           |
| Quieter Home Program   | (218,825)           | (306,181)           | (87,356)                               | 40%         | (502,014)           |
| Interest income  | 1,460,106           | 1,452,045           | (8,061)                                | (1)%        | 1,246,482           |
| BAB interest rebate  | 388,849             | 390,515             | 1,666                                  | 0%          | 388,849             |
| Interest expense   | (6,835,342)         | (6,664,133)         | 171,209                                | (3)%        | (6,666,139)         |
| Bond amortization costs  | 465,266             | 465,266             | -                                      | -           | 479,094             |
| Other nonoperating income (expenses)                             | -                   | 211,532             | 211,532                                | -           | (252,633)           |
| <b>Nonoperating revenue, net</b>                                 | <b>2,780,989</b>    | <b>3,510,990</b>    | <b>730,001</b>                         | <b>26%</b>  | <b>2,056,698</b>    |
| <b>Change in net position before capital grant contributions</b> | <b>6,230,824</b>    | <b>8,537,226</b>    | <b>2,306,402</b>                       | <b>37%</b>  | <b>3,053,521</b>    |
| Capital grant contributions                                      | 158,625             | 534,965             | 376,340                                | 237%        | 896,982             |
| <b>Change in net position</b>                                    | <b>\$ 6,389,449</b> | <b>\$ 9,072,191</b> | <b>\$ 2,682,742</b>                    | <b>42%</b>  | <b>\$ 3,950,503</b> |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Four Months Ended October 31, 2019 and 2018**  
**(Unaudited)**

|  | Budget               | Actual               | Variance<br>Favorable<br>(Unfavorable) | %          | Prior<br>Year        |
|--|----------------------|----------------------|--|------------|----------------------|
|  |                      |                      |  | Change     |                      |
| <b>Operating revenues:</b>                                       |                      |                      |  |            |                      |
| Aviation revenue:  |                      |                      |  |            |                      |
| Landing fees   | \$ 16,302,409        | \$ 16,336,499        | \$ 34,090                              | -          | \$ 9,588,091         |
| Aircraft parking fees  | 4,018,195            | 3,941,890            | (76,305)                               | (2)%       | 1,160,499            |
| Building rentals   | 39,529,070           | 39,852,688           | 323,618                                | 1%         | 23,472,457           |
| Security surcharge   | -                    | -                    | -                                      | -          | 11,681,819           |
| CUPPS Support Charges  | 3,455,383            | 3,457,425            | 2,042                                  | -          | 459,932              |
| Other aviation revenue   | 66,212               | 66,517               | 305                                    | -          | 66,212               |
| Terminal rent non-airline  | 727,942              | 788,043              | 60,101                                 | 8%         | 726,706              |
| Terminal concessions   | 10,229,561           | 10,782,754           | 553,193                                | 5%         | 9,993,005            |
| Rental car license fees  | 12,413,933           | 11,579,541           | (834,392)                              | (7)%       | 11,749,509           |
| Rental car center cost recovery                                  | 681,159              | 676,753              | (4,406)                                | (1)%       | 650,280              |
| License fees other   | 2,226,002            | 2,487,092            | 261,090                                | 12%        | 2,177,864            |
| Parking revenue  | 14,591,626           | 16,942,091           | 2,350,465                              | 16%        | 16,329,099           |
| Ground transportation permits and citations                      | 6,664,886            | 6,767,178            | 102,292                                | 2%         | 5,261,650            |
| Ground rentals   | 5,775,927            | 5,797,278            | 21,351                                 | -          | 7,035,156            |
| Grant reimbursements   | 113,457              | 106,677              | (6,780)                                | (6)%       | 188,563              |
| Other operating revenue  | 421,411              | 690,234              | 268,823                                | 64%        | 626,366              |
| <b>Total operating revenues</b>                                  | <b>117,217,173</b>   | <b>120,272,660</b>   | <b>3,055,487</b>                       | <b>3%</b>  | <b>101,167,208</b>   |
| <b>Operating expenses:</b>                                       |                      |                      |  |            |                      |
| Salaries and benefits  | 16,550,894           | 15,965,718           | 585,176                                | 4%         | 14,810,446           |
| Contractual services   | 15,193,116           | 14,357,675           | 835,441                                | 5%         | 16,364,387           |
| Safety and security  | 11,100,364           | 10,762,378           | 337,986                                | 3%         | 10,301,889           |
| Space rental   | 3,396,917            | 3,398,820            | (1,903)                                | -          | 3,397,812            |
| Utilities  | 5,390,307            | 4,990,916            | 399,391                                | 7%         | 5,264,472            |
| Maintenance  | 4,538,652            | 4,236,630            | 302,022                                | 7%         | 4,283,559            |
| Equipment and systems  | 68,962               | 103,873              | (34,911)                               | (51)%      | 96,673               |
| Materials and supplies   | 145,410              | 234,090              | (88,680)                               | (61)%      | 206,559              |
| Insurance  | 581,304              | 514,764              | 66,540                                 | 11%        | 469,861              |
| Employee development and support                                 | 475,470              | 392,979              | 82,491                                 | 17%        | 315,477              |
| Business development   | 743,762              | 606,690              | 137,072                                | 18%        | 1,351,142            |
| Equipment rentals and repairs                                    | 1,314,906            | 1,162,743            | 152,163                                | 12%        | 1,082,712            |
| <b>Total operating expenses</b>                                  | <b>59,500,064</b>    | <b>56,727,276</b>    | <b>2,772,788</b>                       | <b>5%</b>  | <b>57,944,989</b>    |
| Depreciation   | 41,467,049           | 41,467,049           | -                                      | -          | 37,008,291           |
| <b>Operating income (loss)</b>                                   | <b>16,250,060</b>    | <b>22,078,335</b>    | <b>5,828,275</b>                       | <b>36%</b> | <b>6,213,928</b>     |
| <b>Nonoperating revenue (expenses):</b>                          |                      |                      |  |            |                      |
| Passenger facility charges                                       | 16,271,926           | 16,811,435           | 539,509                                | 3%         | 15,865,281           |
| Customer facility charges (Rental Car Center)                    | 14,643,075           | 14,905,505           | 262,430                                | 2%         | 14,596,655           |
| Quieter Home Program   | (978,763)            | (1,318,002)          | (339,239)                              | 35%        | (1,108,593)          |
| Interest income  | 5,619,367            | 5,958,778            | 339,411                                | 6%         | 5,252,692            |
| BAB interest rebate  | 1,555,397            | 1,562,058            | 6,661                                  | -          | 1,555,397            |
| Interest expense   | (27,117,525)         | (26,499,495)         | 618,030                                | (2)%       | (26,701,491)         |
| Bond amortization costs  | 1,863,425            | 1,863,425            | -                                      | -          | 1,918,495            |
| Other nonoperating income (expenses)                             | -                    | 2,244,321            | 2,244,321                              | -          | (566,441)            |
| <b>Nonoperating revenue, net</b>                                 | <b>11,856,902</b>    | <b>15,528,025</b>    | <b>3,671,123</b>                       | <b>31%</b> | <b>10,811,995</b>    |
| <b>Change in net position before capital grant contributions</b> | <b>28,106,962</b>    | <b>37,606,360</b>    | <b>9,499,398</b>                       | <b>34%</b> | <b>17,025,923</b>    |
| Capital grant contributions                                      | 783,373              | 882,077              | 98,704                                 | 13%        | 1,945,377            |
| <b>Change in net position</b>                                    | <b>\$ 28,890,335</b> | <b>\$ 38,488,437</b> | <b>\$ 9,598,102</b>                    | <b>33%</b> | <b>\$ 18,971,300</b> |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of October 31, 2019**  
**(Unaudited)**

**ASSETS**

|   | October                 |                         |
|---|-------------------------|-------------------------|
|   | 2019                    | 2018                    |
| <b>Current assets:</b>  |                         |                         |
| Cash and investments <sup>(1)</sup>   | \$ 141,588,181          | \$ 97,763,040           |
| Tenant lease receivable, net of allowance<br>of 2019: (\$212,244) and 2018: (\$206,648) | 19,437,179              | 10,032,043              |
| Grants receivable   | 4,300,464               | 3,001,254               |
| Notes receivable-current portion  | 2,006,052               | 1,903,323               |
| Prepaid expenses and other current assets   | 10,329,767              | 13,670,162              |
| <b>Total current assets</b>   | <b>177,661,643</b>      | <b>126,369,822</b>      |
| <b>Cash designated for capital projects and other <sup>(1)</sup></b>                    | <b>22,232,439</b>       | <b>40,839,254</b>       |
| <b>Restricted assets:</b>   |                         |                         |
| Cash and investments:   |                         |                         |
| Bonds reserve <sup>(1)</sup>  | 62,911,770              | 62,346,162              |
| Passenger facility charges and interest unapplied <sup>(1)</sup>                        | 61,348,612              | 84,307,605              |
| Customer facility charges and interest unapplied <sup>(1)</sup>                         | 45,708,081              | 47,265,614              |
| SBD Bond Guarantee <sup>(1)</sup>   | 4,000,000               | 4,000,000               |
| Bond proceeds held by trustee <sup>(1)</sup>  | 214,070,855             | 254,227,810             |
| Passenger facility charges receivable   | 6,591,096               | 6,033,933               |
| Customer facility charges receivable  | 4,145,747               | 3,843,931               |
| OCIP insurance reserve  | 5,519,913               | 5,537,667               |
| <b>Total restricted assets</b>  | <b>404,296,074</b>      | <b>467,562,722</b>      |
| <b>Noncurrent assets:</b>   |                         |                         |
| <b>Capital assets:</b>  |                         |                         |
| Land and land improvements  | 135,850,387             | 135,086,591             |
| Runways, roads and parking lots   | 698,595,118             | 646,939,284             |
| Buildings and structures  | 1,695,520,195           | 1,679,690,969           |
| Machinery and equipment   | 61,898,335              | 57,406,265              |
| Vehicles  | 25,388,285              | 18,044,691              |
| Office furniture and equipment  | 44,236,753              | 37,277,305              |
| Works of art  | 13,784,607              | 12,411,889              |
| Construction-in-progress  | 193,562,527             | 148,912,365             |
|   | <b>2,868,836,207</b>    | <b>2,735,769,359</b>    |
| Less accumulated depreciation   | (1,138,672,363)         | (1,029,980,220)         |
| <b>Total capital assets, net</b>  | <b>1,730,163,844</b>    | <b>1,705,789,139</b>    |
| <b>Other assets:</b>  |                         |                         |
| Notes receivable - long-term portion  | 28,680,885              | 30,722,460              |
| Investments-long-term portion <sup>(1)</sup>  | 237,325,522             | 164,066,605             |
| Net OPEB Asset  | 394,547                 | 97,418                  |
| Security deposit  | 331,026                 | 130,611                 |
| <b>Total other assets</b>   | <b>266,731,980</b>      | <b>195,017,094</b>      |
| <b>Deferred outflows of resources:</b>  |                         |                         |
| Deferred pension outflows   | 28,611,545              | 22,167,846              |
| Deferred OPEB outflows  | 1,293,466               | 1,267,689               |
| Deferred POB outflows   | 556,018                 | 505,326                 |
| <b>Total assets and deferred outflows of resources</b>                                  | <b>\$ 2,631,547,009</b> | <b>\$ 2,559,518,892</b> |

<sup>(1)</sup> Total cash and investments, \$789,185,460 for 2019 and \$754,816,090 for 2018

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of October 31, 2019**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

|  | October                 |                         |
|--|-------------------------|-------------------------|
|  | 2019                    | 2018                    |
| <b>Current liabilities:</b>                                  |                         |                         |
| Accounts payable and accrued liabilities                     | \$ 63,329,198           | \$ 56,131,896           |
| Deposits and other current liabilities                       | 11,318,506              | 10,788,987              |
| <b>Total current liabilities</b>                             | <b>74,647,704</b>       | <b>66,920,883</b>       |
| <b>Current liabilities - payable from restricted assets:</b> |                         |                         |
| Current portion of long-term debt                            | 63,545,000              | 22,725,000              |
| Accrued interest on bonds and variable debt                  | 25,826,482              | 20,576,049              |
| <b>Total liabilities payable from restricted assets</b>      | <b>89,371,482</b>       | <b>43,301,049</b>       |
| <b>Long-term liabilities:</b>                                |                         |                         |
| Variable debt  | 13,719,000              | 20,163,000              |
| Other long-term liabilities                                  | 9,288,251               | 9,019,788               |
| Long term debt - bonds net of amortized premium              | 1,527,395,492           | 1,568,247,200           |
| Net pension liability  | 18,373,281              | 18,743,453              |
| <b>Total long-term liabilities</b>                           | <b>1,568,776,024</b>    | <b>1,616,173,441</b>    |
| <b>Total liabilities</b>                                     | <b>1,732,795,210</b>    | <b>1,726,395,373</b>    |
| <b>Deferred inflows of resources:</b>                        |                         |                         |
| Deferred pension inflows                                     | 6,235,495               | 3,506,867               |
| Deferred OPEB inflows  | 507,578                 | 541,669                 |
| Deferred POB inflows   | 217,937                 | 178,971                 |
| <b>Total liabilities and deferred inflows of resources</b>   | <b>\$ 1,739,756,220</b> | <b>\$ 1,730,622,880</b> |
| <b>Net Position:</b>   |                         |                         |
| Invested in capital assets, net of related debt              | 350,779,413             | 341,817,393             |
| Other restricted   | 190,203,485             | 210,347,746             |
| Unrestricted:  |                         |                         |
| Designated   | 22,232,439              | 40,839,254              |
| Undesignated   | 328,575,456             | 235,891,618             |
| <b>Total Net Position</b>                                    | <b>\$ 891,790,793</b>   | <b>\$ 828,896,011</b>   |



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
 For the four months ended October 31, 2019  
 (Unaudited)

Print Date: 11/14/2019  
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|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Landing Fees</b>                     |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41112 - Landing Fees                    | \$4,009,336      | \$3,803,870      | \$(205,466)                      | (5)              | \$2,437,461       | \$16,405,330      | \$16,407,042      | \$1,712                          | 0                | \$9,666,943       |
| 41113 - Landing Fee Rebate              | (17,726)         | (17,739)         | (14)                             | 0                | (18,665)          | (102,921)         | (70,543)          | 32,377                           | 31               | (78,852)          |
| <b>Total Landing Fees</b>               | <b>3,991,610</b> | <b>3,786,131</b> | <b>(205,480)</b>                 | <b>(5)</b>       | <b>2,418,795</b>  | <b>16,302,409</b> | <b>16,336,499</b> | <b>34,089</b>                    | <b>0</b>         | <b>9,588,091</b>  |
| <b>Aircraft Parking Fees</b>            |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41150 - Terminal Aircraft Parking       | 0                | 0                | 0                                | 0                | 238,180           | 0                 | 0                 | 0                                | 0                | 952,720           |
| 41155 - Remote Aircraft Parking         | 0                | 0                | 0                                | 0                | 50,678            | 0                 | 0                 | 0                                | 0                | 207,779           |
| 41160 - Aircraft Parking Position Rent  | 622,666          | 636,840          | 14,174                           | 2                | 0                 | 2,490,663         | 2,547,360         | 56,697                           | 2                | 0                 |
| 41162 - Parking Position Turn Fee       | 176,125          | 289,892          | 113,767                          | 65               | 0                 | 742,114           | 696,118           | (45,996)                         | (6)              | 0                 |
| 41165 - Overnight Parking Fee           | 193,481          | 226,112          | 32,631                           | 17               | 0                 | 785,418           | 698,412           | (87,006)                         | (11)             | 0                 |
| <b>Total Aircraft Parking Fees</b>      | <b>992,272</b>   | <b>1,152,844</b> | <b>160,572</b>                   | <b>16</b>        | <b>288,858</b>    | <b>4,018,195</b>  | <b>3,941,890</b>  | <b>(76,305)</b>                  | <b>(2)</b>       | <b>1,160,499</b>  |
| <b>Building and Other Rents</b>         |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41210 - Terminal Rent                   | 9,248,775        | 8,817,836        | (430,939)                        | (5)              | 5,599,546         | 38,078,000        | 38,090,213        | 12,213                           | 0                | 22,321,553        |
| 41215 - Federal Inspection Services     | 359,925          | 590,990          | 231,065                          | 64               | 281,435           | 1,451,070         | 1,762,475         | 311,405                          | 21               | 1,150,904         |
| <b>Total Building and Other Rents</b>   | <b>9,608,700</b> | <b>9,408,826</b> | <b>(199,874)</b>                 | <b>(2)</b>       | <b>5,880,981</b>  | <b>39,529,070</b> | <b>39,852,688</b> | <b>323,618</b>                   | <b>1</b>         | <b>23,472,457</b> |
| <b>Security Surcharge</b>               |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41310 - Airside Security Charges        | 0                | 0                | 0                                | 0                | 686,676           | 0                 | 0                 | 0                                | 0                | 2,746,703         |
| 41320 - Terminal Security Charge        | 0                | 0                | 0                                | 0                | 2,233,779         | 0                 | 0                 | 0                                | 0                | 8,935,116         |
| <b>Total Security Surcharge</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>                         | <b>0</b>         | <b>2,920,455</b>  | <b>0</b>          | <b>0</b>          | <b>0</b>                         | <b>0</b>         | <b>11,681,819</b> |
| <b>CUPPS Support Charges</b>            |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41400 - Common Use Fees                 | 815,269          | 743,746          | (71,523)                         | (9)              | 114,983           | 3,455,383         | 3,457,425         | 2,042                            | 0                | 459,932           |
| <b>Total CUPPS Support Charges</b>      | <b>815,269</b>   | <b>743,746</b>   | <b>(71,523)</b>                  | <b>(9)</b>       | <b>114,983</b>    | <b>3,455,383</b>  | <b>3,457,425</b>  | <b>2,042</b>                     | <b>0</b>         | <b>459,932</b>    |
| <b>Other Aviation Revenue</b>           |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 43100 - Fuel Franchise Fees             | 17,351           | 17,856           | 505                              | 3                | 17,351            | 66,212            | 66,517            | 305                              | 0                | 66,212            |
| <b>Total Other Aviation Revenue</b>     | <b>17,351</b>    | <b>17,856</b>    | <b>505</b>                       | <b>3</b>         | <b>17,351</b>     | <b>66,212</b>     | <b>66,517</b>     | <b>305</b>                       | <b>0</b>         | <b>66,212</b>     |
| <b>Non-Airline Terminal Rents</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45010 - Terminal Rent - Non-Airline     | 178,782          | 208,515          | 29,734                           | 17               | 173,709           | 727,942           | 788,043           | 60,102                           | 8                | 726,706           |
| <b>Total Non-Airline Terminal Rents</b> | <b>178,782</b>   | <b>208,515</b>   | <b>29,734</b>                    | <b>17</b>        | <b>173,709</b>    | <b>727,942</b>    | <b>788,043</b>    | <b>60,102</b>                    | <b>8</b>         | <b>726,706</b>    |

**San Diego County Regional Airport Authority**  
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For the four months ended October 31, 2019  
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|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Concession Revenue</b>                   |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45111 - Term Concessions-Food & Bev         | \$1,138,948      | \$1,183,168      | \$44,220                         | 4                | \$1,137,944       | \$4,671,452       | \$4,827,024       | \$155,572                        | 3                | \$4,574,997       |
| 45112 - Terminal Concessions - Retail       | 667,243          | 710,391          | 43,148                           | 6                | 668,069           | 2,823,276         | 2,861,799         | 38,522                           | 1                | 2,823,604         |
| 45113 - Term Concessions - Other            | 255,503          | 348,980          | 93,477                           | 37               | 210,709           | 1,022,872         | 1,359,839         | 336,967                          | 33               | 966,644           |
| 45114 - Term Concessions Space Rents        | 80,803           | 84,704           | 3,901                            | 5                | 79,603            | 323,211           | 338,843           | 15,632                           | 5                | 315,330           |
| 45115 - Term Concessions Cost Recovery      | 151,168          | 139,198          | (11,971)                         | (8)              | 127,328           | 574,451           | 586,880           | 12,429                           | 2                | 515,931           |
| 45116 - Rec Distr Center Cost Recovery      | 137,762          | 135,068          | (2,694)                          | (2)              | 134,141           | 552,203           | 538,979           | (13,224)                         | (2)              | 535,584           |
| 45117 - Concessions Marketing Program       | 63,051           | 66,782           | 3,731                            | 6                | 63,840            | 262,096           | 269,390           | 7,294                            | 3                | 260,915           |
| 45120 - Rental car license fees             | 2,666,483        | 2,518,481        | (148,002)                        | (6)              | 2,450,987         | 12,413,933        | 11,579,541        | (834,392)                        | (7)              | 11,749,509        |
| 45121 - Rental Car Center Cost Recover      | 170,290          | 169,188          | (1,102)                          | (1)              | 161,246           | 681,159           | 676,753           | (4,406)                          | (1)              | 650,280           |
| 45130 - License Fees - Other                | 536,699          | 554,999          | 18,301                           | 3                | 527,512           | 2,226,002         | 2,487,092         | 261,090                          | 12               | 2,177,864         |
| <b>Total Concession Revenue</b>             | <b>5,867,950</b> | <b>5,910,960</b> | <b>43,010</b>                    | <b>1</b>         | <b>5,561,378</b>  | <b>25,550,656</b> | <b>25,526,140</b> | <b>(24,516)</b>                  | <b>0</b>         | <b>24,570,658</b> |
| <b>Parking and Ground Transportat</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45210 - Parking                             | 3,922,505        | 4,519,669        | 597,163                          | 15               | 4,351,593         | 14,591,626        | 16,942,091        | 2,350,465                        | 16               | 16,329,099        |
| 45220 - AVI fees                            | 1,748,963        | 1,838,616        | 89,653                           | 5                | 1,376,171         | 6,581,232         | 6,630,353         | 49,121                           | 1                | 5,138,506         |
| 45240 - Ground Transportation Pe            | 0                | 5,652            | 5,652                            | 0                | 1,254             | 0                 | 30,370            | 30,370                           | 0                | 18,794            |
| 45250 - Citations                           | 20,914           | 27,221           | 6,307                            | 30               | 42,807            | 83,654            | 106,455           | 22,801                           | 27               | 104,350           |
| <b>Total Parking and Ground Transportat</b> | <b>5,692,382</b> | <b>6,391,157</b> | <b>698,776</b>                   | <b>12</b>        | <b>5,771,824</b>  | <b>21,256,513</b> | <b>23,709,269</b> | <b>2,452,756</b>                 | <b>12</b>        | <b>21,590,750</b> |
| <b>Ground Rentals</b>                       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45310 - Ground Rental Fixed - N             | 1,443,982        | 1,449,320        | 5,338                            | 0                | 1,889,712         | 5,775,927         | 5,797,278         | 21,352                           | 0                | 7,035,156         |
| <b>Total Ground Rentals</b>                 | <b>1,443,982</b> | <b>1,449,320</b> | <b>5,338</b>                     | <b>0</b>         | <b>1,889,712</b>  | <b>5,775,927</b>  | <b>5,797,278</b>  | <b>21,352</b>                    | <b>0</b>         | <b>7,035,156</b>  |
| <b>Grant Reimbursements</b>                 |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45410 - TSA Reimbursements                  | 24,800           | 24,800           | 0                                | 0                | 24,800            | 98,400            | 98,400            | 0                                | 0                | 98,400            |
| 45420 - Planning Grants                     | 0                | (20)             | (20)                             | 0                | 53,668            | 15,057            | 8,277             | (6,780)                          | (45)             | 90,163            |
| <b>Total Grant Reimbursements</b>           | <b>24,800</b>    | <b>24,780</b>    | <b>(20)</b>                      | <b>0</b>         | <b>78,468</b>     | <b>113,457</b>    | <b>106,677</b>    | <b>(6,780)</b>                   | <b>(6)</b>       | <b>188,563</b>    |

**San Diego County Regional Airport Authority**  
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|                                      | Month to Date     |                   |                                  |                  |                   | Year to Date       |                    |                                  |                  |                    |
|--------------------------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
|                                      | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Other Operating Revenue</b>       |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 45510 - Finger Printing Fee          | \$18,926          | \$23,475          | \$4,549                          | 24               | \$25,531          | \$75,704           | \$86,313           | \$10,609                         | 14               | \$100,985          |
| 45520 - Utilities Reimbursements     | 17,631            | 16,686            | (945)                            | (5)              | 17,117            | 70,522             | 66,743             | (3,779)                          | (5)              | 68,470             |
| 45530 - Miscellaneous Other Reve     | 4,274             | 60,924            | 56,650                           | 1,325            | 147,044           | 17,096             | 73,556             | 56,460                           | 330              | 170,122            |
| 45540 - Service Charges              | 7,314             | 69,932            | 62,618                           | 856              | 19,009            | 29,256             | 189,562            | 160,306                          | 548              | 173,145            |
| 45550 - Telecom Services             | 40,500            | 41,380            | 880                              | 2                | 14,433            | 162,000            | 165,324            | 3,324                            | 2                | 29,322             |
| 45570 - FBO Landing Fees             | 16,128            | 21,077            | 4,949                            | 31               | 26,538            | 64,513             | 106,416            | 41,903                           | 65               | 82,002             |
| 45580 - Equipment Rental             | 1,160             | 1,160             | 0                                | 0                | 1,160             | 2,320              | 2,320              | 0                                | 0                | 2,320              |
| <b>Total Other Operating Revenue</b> | <b>105,933</b>    | <b>234,634</b>    | <b>128,701</b>                   | <b>121</b>       | <b>250,832</b>    | <b>421,410</b>     | <b>690,234</b>     | <b>268,823</b>                   | <b>64</b>        | <b>626,366</b>     |
| <b>Total Operating Revenue</b>       | <b>28,739,029</b> | <b>29,328,769</b> | <b>589,739</b>                   | <b>2</b>         | <b>25,367,347</b> | <b>117,217,173</b> | <b>120,272,661</b> | <b>3,055,487</b>                 | <b>3</b>         | <b>101,167,208</b> |
| <b>Personnel Expenses</b>            |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| <b>Salaries</b>                      |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 51110 - Salaries & Wages             | 2,905,985         | 2,491,908         | 414,076                          | 14               | 2,364,054         | 11,991,465         | 10,052,109         | 1,939,356                        | 16               | 9,657,752          |
| 51210 - Paid Time Off                | 29,167            | 221,194           | (192,028)                        | (658)            | 242,278           | 116,667            | 1,233,153          | (1,116,487)                      | (957)            | 1,176,696          |
| 51220 - Holiday Pay                  | 0                 | 0                 | 0                                | 0                | 0                 | 0                  | 114,484            | (114,484)                        | 0                | 112,789            |
| 51240 - Other Leave With Pay         | 0                 | 9,096             | (9,096)                          | 0                | 10,854            | 0                  | 54,631             | (54,631)                         | 0                | 47,101             |
| 51250 - Special Pay                  | 0                 | 27,686            | (27,686)                         | 0                | 23,577            | 0                  | 128,862            | (128,862)                        | 0                | 106,400            |
| <b>Total Salaries</b>                | <b>2,935,151</b>  | <b>2,749,884</b>  | <b>185,267</b>                   | <b>6</b>         | <b>2,640,763</b>  | <b>12,108,132</b>  | <b>11,583,239</b>  | <b>524,893</b>                   | <b>4</b>         | <b>11,100,738</b>  |
| 52110 - Overtime                     | 58,321            | 88,300            | (29,979)                         | (51)             | 66,316            | 241,714            | 306,777            | (65,063)                         | (27)             | 270,806            |

**San Diego County Regional Airport Authority**  
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|   | Month to Date    |                  |                                  |                  |                   | Year to Date       |                    |                                  |                  |                    |
|---|------------------|------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Benefits</b>                                 |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54110 - FICA Tax                                | \$214,592        | \$195,187        | \$19,405                         | 9                | \$190,649         | \$900,215          | \$839,533          | \$60,683                         | 7                | \$814,388          |
| 54120 - Unemployment Insurance-S                | 0                | 0                | 0                                | 0                | 0                 | 0                  | 3,054              | (3,054)                          | 0                | 7,356              |
| 54130 - Workers Compensation Ins                | 22,982           | 14,051           | 8,931                            | 39               | 13,979            | 93,555             | 59,081             | 34,473                           | 37               | 63,133             |
| 54135 - Workers Comp Incident Expense           | 0                | 20,276           | (20,276)                         | 0                | 21,399            | 0                  | 21,810             | (21,810)                         | 0                | (30,611)           |
| 54210 - Medical Insurance                       | 392,007          | 379,588          | 12,418                           | 3                | 314,418           | 1,551,283          | 1,480,414          | 70,870                           | 5                | 1,272,966          |
| 54220 - Dental Insurance                        | 27,215           | 26,480           | 735                              | 3                | 25,233            | 107,681            | 106,085            | 1,595                            | 1                | 100,497            |
| 54230 - Vision Insurance                        | 3,479            | 3,292            | 187                              | 5                | 3,248             | 13,759             | 13,036             | 723                              | 5                | 12,864             |
| 54240 - Life Insurance                          | 8,017            | 7,265            | 752                              | 9                | 8,909             | 31,570             | 28,833             | 2,737                            | 9                | 35,374             |
| 54250 - Short Term Disability                   | 10,256           | 14,299           | (4,043)                          | (39)             | 10,587            | 40,240             | 45,073             | (4,833)                          | (12)             | 41,848             |
| 54310 - Retirement                              | 768,944          | 763,214          | 5,730                            | 1                | 721,626           | 3,220,564          | 3,165,256          | 55,308                           | 2                | 3,003,434          |
| 54315 - Retiree Health Benefits                 | 14,040           | 13,250           | 790                              | 6                | 12,700            | 55,185             | 52,150             | 3,035                            | 5                | 49,400             |
| 54410 - Taxable Benefits                        | 0                | 0                | 0                                | 0                | 0                 | 0                  | 8,785              | (8,785)                          | 0                | 810                |
| 54430 - Accrued Vacation                        | 0                | 3,611            | (3,611)                          | 0                | (7,893)           | 0                  | (62,452)           | 62,452                           | 0                | (64,347)           |
| 54440 - Relocation                              | 0                | 0                | 0                                | 0                | 0                 | 0                  | 0                  | 0                                | 0                | 1,135              |
| <b>Total Benefits</b>                           | <b>1,461,531</b> | <b>1,440,515</b> | <b>21,016</b>                    | <b>1</b>         | <b>1,314,855</b>  | <b>6,014,053</b>   | <b>5,760,659</b>   | <b>253,394</b>                   | <b>4</b>         | <b>5,308,246</b>   |
| <b>Cap Labor/Burden/OH Recharge</b>             |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54510 - Capitalized Labor Recha                 | (398,487)        | (228,330)        | (170,157)                        | (43)             | (106,841)         | (1,627,138)        | (1,019,828)        | (607,310)                        | (37)             | (484,806)          |
| 54515 - Capitalized Burden Rech                 | 0                | (104,443)        | 104,443                          | 0                | (47,448)          | 0                  | (456,028)          | 456,028                          | 0                | (212,001)          |
| 54599 - OH Contra                               | 0                | 0                | 0                                | 0                | (287,259)         | 0                  | 0                  | 0                                | 0                | (944,581)          |
| <b>Total Cap Labor/Burden/OH Recharge</b>       | <b>(398,487)</b> | <b>(332,773)</b> | <b>(65,714)</b>                  | <b>(16)</b>      | <b>(441,548)</b>  | <b>(1,627,138)</b> | <b>(1,475,855)</b> | <b>(151,282)</b>                 | <b>(9)</b>       | <b>(1,641,388)</b> |
| <b>QHP Labor/Burden/OH Recharge</b>             |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54520 - QHP Labor Recharge                      | (43,799)         | (28,232)         | (15,567)                         | (36)             | (27,223)          | (185,866)          | (107,372)          | (78,494)                         | (42)             | (118,162)          |
| 54525 - QHP Burden Recharge                     | 0                | (14,632)         | 14,632                           | 0                | (13,463)          | 0                  | (51,285)           | 51,285                           | 0                | (54,697)           |
| 54526 - QHP OH Contra Acct                      | 0                | (13,004)         | 13,004                           | 0                | (12,846)          | 0                  | (41,052)           | 41,052                           | 0                | (55,098)           |
| <b>Total QHP Labor/Burden/OH Recharge</b>       | <b>(43,799)</b>  | <b>(55,868)</b>  | <b>12,069</b>                    | <b>28</b>        | <b>(53,532)</b>   | <b>(185,866)</b>   | <b>(199,709)</b>   | <b>13,843</b>                    | <b>7</b>         | <b>(227,957)</b>   |
| <b>MM&amp;JS Labor/Burden/OH Recharge</b>       |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54530 - MM & JS Labor Recharge                  | 0                | (1,620)          | 1,620                            | 0                | 0                 | 0                  | (9,391)            | 9,391                            | 0                | (93)               |
| 54531 - Joint Studies - Labor                   | 0                | 0                | 0                                | 0                | 0                 | 0                  | 0                  | 0                                | 0                | 93                 |
| 54535 - MM & JS Burden Recharge                 | 0                | 0                | 0                                | 0                | 0                 | 0                  | 0                  | 0                                | 0                | (39)               |
| 54536 - Maintenance-Burden                      | 0                | 0                | 0                                | 0                | 0                 | 0                  | 0                  | 0                                | 0                | 39                 |
| <b>Total MM&amp;JS Labor/Burden/OH Recharge</b> | <b>0</b>         | <b>(1,620)</b>   | <b>1,620</b>                     | <b>0</b>         | <b>0</b>          | <b>0</b>           | <b>(9,391)</b>     | <b>9,391</b>                     | <b>0</b>         | <b>0</b>           |
| <b>Total Personnel Expenses</b>                 | <b>4,012,717</b> | <b>3,888,438</b> | <b>124,279</b>                   | <b>3</b>         | <b>3,526,854</b>  | <b>16,550,894</b>  | <b>15,965,719</b>  | <b>585,175</b>                   | <b>4</b>         | <b>14,810,445</b>  |



**San Diego County Regional Airport Authority**  
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For the four months ended October 31, 2019  
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|  | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|--|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|  | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Non-Personnel Expenses</b>          |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| <b>Contract Services</b>               |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 61100 - Temporary Staffing             | \$9,583          | \$45,543         | \$(35,959)                       | (375)            | \$40,194          | \$145,033         | \$187,987         | \$(42,954)                       | (30)             | \$282,853         |
| 61110 - Auditing Services              | 30,417           | 22,110           | 8,307                            | 27               | 20,000            | 116,667           | 94,110            | 22,557                           | 19               | 95,000            |
| 61120 - Legal Services                 | 85,000           | (52,987)         | 137,987                          | 162              | 68,443            | 245,000           | 28,530            | 216,470                          | 88               | 260,901           |
| 61130 - Services - Professional        | 909,745          | 1,007,239        | (97,494)                         | (11)             | 1,042,013         | 3,117,053         | 2,940,458         | 176,595                          | 6                | 3,934,806         |
| 61150 - Outside Svs - Other            | 421,134          | 350,899          | 70,234                           | 17               | 356,108           | 1,580,269         | 1,430,033         | 150,236                          | 10               | 1,354,486         |
| 61160 - Services - Custodial           | 2,447,420        | 2,200,058        | 247,363                          | 10               | 2,744,587         | 9,411,399         | 9,113,639         | 297,760                          | 3                | 10,493,982        |
| 61190 - Receiving & Dist Cntr Services | 144,122          | 140,831          | 3,290                            | 2                | 139,790           | 577,695           | 562,918           | 14,777                           | 3                | 561,839           |
| 61990 - OH Contra                      | 0                | 0                | 0                                | 0                | (16,847)          | 0                 | 0                 | 0                                | 0                | (619,480)         |
| <b>Total Contract Services</b>         | <b>4,047,421</b> | <b>3,713,693</b> | <b>333,728</b>                   | <b>8</b>         | <b>4,394,287</b>  | <b>15,193,117</b> | <b>14,357,674</b> | <b>835,442</b>                   | <b>5</b>         | <b>16,364,388</b> |
| <b>Safety and Security</b>             |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 61170 - Services - Fire, Police,       | 580,298          | 566,056          | 14,242                           | 2                | 514,135           | 2,333,767         | 2,285,382         | 48,385                           | 2                | 2,086,734         |
| 61180 - Services - SDUPD-Harbor        | 1,598,463        | 1,584,096        | 14,367                           | 1                | 1,591,536         | 6,713,545         | 6,347,739         | 365,806                          | 5                | 6,374,893         |
| 61185 - Guard Services                 | 346,674          | 367,606          | (20,932)                         | (6)              | 308,532           | 1,379,822         | 1,536,278         | (156,456)                        | (11)             | 1,256,382         |
| 61188 - Other Safety & Security Serv   | 195,560          | 124,205          | 71,355                           | 36               | 130,631           | 673,230           | 592,979           | 80,250                           | 12               | 583,880           |
| <b>Total Safety and Security</b>       | <b>2,720,994</b> | <b>2,641,963</b> | <b>79,031</b>                    | <b>3</b>         | <b>2,544,834</b>  | <b>11,100,364</b> | <b>10,762,378</b> | <b>337,986</b>                   | <b>3</b>         | <b>10,301,890</b> |
| <b>Space Rental</b>                    |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 62100 - Rent                           | 849,229          | 851,355          | (2,126)                          | 0                | 850,605           | 3,396,917         | 3,398,820         | (1,903)                          | 0                | 3,397,812         |
| <b>Total Space Rental</b>              | <b>849,229</b>   | <b>851,355</b>   | <b>(2,126)</b>                   | <b>0</b>         | <b>850,605</b>    | <b>3,396,917</b>  | <b>3,398,820</b>  | <b>(1,903)</b>                   | <b>0</b>         | <b>3,397,812</b>  |
| <b>Utilities</b>                       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 63100 - Telephone & Other Commun       | 47,027           | 36,966           | 10,060                           | 21               | 49,058            | 186,025           | 163,097           | 22,929                           | 12               | 173,757           |
| 63110 - Utilities - Gas & Electr       | 1,065,210        | 1,052,928        | 12,282                           | 1                | 1,023,301         | 4,693,060         | 4,360,723         | 332,337                          | 7                | 4,607,897         |
| 63120 - Utilities - Water              | 121,453          | 81,059           | 40,394                           | 33               | 107,604           | 511,222           | 467,096           | 44,126                           | 9                | 483,382           |
| 63190 - OH Contra                      | 0                | 0                | 0                                | 0                | (23)              | 0                 | 0                 | 0                                | 0                | (564)             |
| <b>Total Utilities</b>                 | <b>1,233,690</b> | <b>1,170,953</b> | <b>62,737</b>                    | <b>5</b>         | <b>1,179,940</b>  | <b>5,390,307</b>  | <b>4,990,916</b>  | <b>399,391</b>                   | <b>7</b>         | <b>5,264,472</b>  |

**San Diego County Regional Airport Authority**  
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|                                     | Month to Date    |                  |                                  |                  |                   | Year to Date     |                  |                                  |                  |                   |
|-------------------------------------|------------------|------------------|----------------------------------|------------------|-------------------|------------------|------------------|----------------------------------|------------------|-------------------|
|                                     | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Maintenance</b>                  |                  |                  |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 64100 - Facilities Supplies         | \$59,600         | \$51,268         | \$8,332                          | 14               | \$39,411          | \$258,800        | \$283,034        | \$(24,234)                       | (9)              | \$284,274         |
| 64110 - Maintenance - Annual R      | 900,023          | 871,754          | 28,268                           | 3                | 916,056           | 3,407,978        | 3,237,788        | 170,190                          | 5                | 3,374,494         |
| 64124 - Maintenance-Overhead        | 0                | 0                | 0                                | 0                | 0                 | 0                | 0                | 0                                | 0                | 35                |
| 64125 - Major Maintenance - Mat     | 118,322          | 36,067           | 82,255                           | 70               | 123,849           | 705,207          | 529,973          | 175,234                          | 25               | 365,195           |
| 64140 - Refuse & Hazardous Waste    | 41,667           | 58,166           | (16,499)                         | (40)             | 83,818            | 166,667          | 185,835          | (19,168)                         | (12)             | 259,561           |
| <b>Total Maintenance</b>            | <b>1,119,611</b> | <b>1,017,255</b> | <b>102,356</b>                   | <b>9</b>         | <b>1,163,133</b>  | <b>4,538,651</b> | <b>4,236,630</b> | <b>302,022</b>                   | <b>7</b>         | <b>4,283,559</b>  |
| <b>Equipment and Systems</b>        |                  |                  |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 65100 - Equipment & Systems         | 13,587           | 29,942           | (16,355)                         | (120)            | 28,946            | 68,962           | 103,873          | (34,911)                         | (51)             | 97,836            |
| 65101 - OH Contra                   | 0                | 0                | 0                                | 0                | (1,965)           | 0                | 0                | 0                                | 0                | (1,163)           |
| <b>Total Equipment and Systems</b>  | <b>13,587</b>    | <b>29,942</b>    | <b>(16,355)</b>                  | <b>(120)</b>     | <b>26,981</b>     | <b>68,962</b>    | <b>103,873</b>   | <b>(34,911)</b>                  | <b>(51)</b>      | <b>96,672</b>     |
| <b>Materials and Supplies</b>       |                  |                  |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 65110 - Office & Operating Suppl    | 27,377           | 49,066           | (21,689)                         | (79)             | 37,794            | 99,639           | 184,006          | (84,367)                         | (85)             | 154,241           |
| 65120 - Safety Equipment & Suppl    | 9,141            | 11,868           | (2,727)                          | (30)             | 20,939            | 33,071           | 40,240           | (7,168)                          | (22)             | 58,175            |
| 65130 - Tools - Small               | 3,500            | (1,341)          | 4,841                            | 138              | 1,715             | 12,700           | 9,844            | 2,856                            | 22               | 1,715             |
| 65199 - OH Contra                   | 0                | 0                | 0                                | 0                | (948)             | 0                | 0                | 0                                | 0                | (7,572)           |
| <b>Total Materials and Supplies</b> | <b>40,019</b>    | <b>59,594</b>    | <b>(19,575)</b>                  | <b>(49)</b>      | <b>59,499</b>     | <b>145,410</b>   | <b>234,090</b>   | <b>(88,680)</b>                  | <b>(61)</b>      | <b>206,558</b>    |
| <b>Insurance</b>                    |                  |                  |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 67170 - Insurance - Property        | 74,969           | 58,335           | 16,634                           | 22               | 52,678            | 299,874          | 233,339          | 66,535                           | 22               | 210,710           |
| 67171 - Insurance - Liability       | 13,008           | 13,599           | (591)                            | (5)              | 11,825            | 52,030           | 54,395           | (2,365)                          | (5)              | 47,300            |
| 67172 - Insurance - Public Office   | 15,635           | 15,494           | 140                              | 1                | 15,033            | 63,038           | 61,977           | 1,062                            | 2                | 60,638            |
| 67173 - Insurance Miscellaneous     | 11,949           | 11,636           | 313                              | 3                | 11,636            | 166,362          | 165,053          | 1,308                            | 1                | 151,213           |
| <b>Total Insurance</b>              | <b>115,559</b>   | <b>99,063</b>    | <b>16,496</b>                    | <b>14</b>        | <b>91,172</b>     | <b>581,304</b>   | <b>514,764</b>   | <b>66,540</b>                    | <b>11</b>        | <b>469,861</b>    |

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|   | Month to Date     |                   |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|-------------------|-------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Employee Development and Suppo</b>       |                   |                   |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 66120 - Awards - Service                    | \$10,489          | \$22,901          | \$(12,412)                       | (118)            | \$6,867           | \$23,269          | \$30,895          | \$(7,626)                        | (33)             | \$10,750          |
| 66130 - Book & Periodicals                  | 4,505             | 4,290             | 215                              | 5                | 859               | 17,469            | 14,717            | 2,752                            | 16               | 13,336            |
| 66220 - Permits/Certificates/Lic            | 1,598             | 260               | 1,338                            | 84               | 20,668            | 67,348            | 8,458             | 58,890                           | 87               | 45,837            |
| 66260 - Recruiting                          | 1,917             | 2,798             | (881)                            | (46)             | 4,145             | 12,834            | 14,157            | (1,323)                          | (10)             | 11,185            |
| 66280 - Seminars & Training                 | 38,871            | 33,686            | 5,185                            | 13               | 5,466             | 161,543           | 130,395           | 31,148                           | 19               | 79,922            |
| 66290 - Transportation                      | 13,221            | 11,381            | 1,840                            | 14               | 11,060            | 51,055            | 46,632            | 4,424                            | 9                | 44,018            |
| 66299 - OH Contra                           | 0                 | 0                 | 0                                | 0                | (613)             | 0                 | 0                 | 0                                | 0                | (6,884)           |
| 66305 - Travel-Employee Developm            | 36,247            | 22,299            | 13,948                           | 38               | 30,949            | 101,677           | 101,250           | 427                              | 0                | 80,042            |
| 66310 - Tuition                             | 2,889             | 1,186             | 1,703                            | 59               | 4,513             | 11,554            | 17,818            | (6,263)                          | (54)             | 12,523            |
| 66320 - Uniforms                            | 8,492             | 6,826             | 1,666                            | 20               | 11,465            | 28,721            | 28,657            | 63                               | 0                | 24,748            |
| <b>Total Employee Development and Suppo</b> | <b>118,228</b>    | <b>105,626</b>    | <b>12,601</b>                    | <b>11</b>        | <b>95,378</b>     | <b>475,470</b>    | <b>392,979</b>    | <b>82,491</b>                    | <b>17</b>        | <b>315,477</b>    |
| <b>Business Development</b>                 |                   |                   |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 66100 - Advertising                         | 81,604            | 3,259             | 78,345                           | 96               | 544,544           | 147,429           | 146,740           | 690                              | 0                | 718,855           |
| 66110 - Allowance for Bad Debts             | 0                 | 0                 | 0                                | 0                | 0                 | 2,500             | 200               | 2,300                            | 92               | 0                 |
| 66200 - Memberships & Dues                  | 61,992            | 60,013            | 1,979                            | 3                | 64,879            | 133,294           | 128,903           | 4,391                            | 3                | 125,858           |
| 66230 - Postage & Shipping                  | 2,173             | 1,119             | 1,053                            | 48               | 2,286             | 6,848             | 9,357             | (2,508)                          | (37)             | 7,532             |
| 66240 - Promotional Activities              | 91,479            | 60,267            | 31,211                           | 34               | 275,736           | 343,324           | 229,604           | 113,720                          | 33               | 424,987           |
| 66250 - Promotional Materials               | 2,929             | 5,569             | (2,640)                          | (90)             | 0                 | 12,517            | 13,014            | (497)                            | (4)              | 3,982             |
| 66300 - Travel-Business Developm            | 21,550            | 2,634             | 18,916                           | 88               | 28,799            | 97,850            | 78,872            | 18,978                           | 19               | 69,928            |
| <b>Total Business Development</b>           | <b>261,726</b>    | <b>132,861</b>    | <b>128,865</b>                   | <b>49</b>        | <b>916,244</b>    | <b>743,762</b>    | <b>606,689</b>    | <b>137,073</b>                   | <b>18</b>        | <b>1,351,141</b>  |
| <b>Equipment Rentals and Repairs</b>        |                   |                   |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 66140 - Computer Licenses & Agre            | 64,535            | 29,866            | 34,669                           | 54               | (1,489)           | 184,804           | 180,304           | 4,500                            | 2                | 34,332            |
| 66150 - Equipment Rental/Leasing            | 40,129            | 27,459            | 12,670                           | 32               | 35,542            | 118,517           | 93,772            | 24,745                           | 21               | 108,617           |
| 66160 - Tenant Improvements                 | 64,000            | 57,005            | 6,995                            | 11               | 63,902            | 281,000           | 319,063           | (38,063)                         | (14)             | 279,342           |
| 66270 - Repairs - Office Equipme            | 247,141           | 136,847           | 110,293                          | 45               | 205,934           | 730,585           | 569,604           | 160,981                          | 22               | 782,112           |
| 66279 - OH Contra                           | 0                 | 0                 | 0                                | 0                | (9,323)           | 0                 | 0                 | 0                                | 0                | (121,690)         |
| <b>Total Equipment Rentals and Repairs</b>  | <b>415,805</b>    | <b>251,178</b>    | <b>164,626</b>                   | <b>40</b>        | <b>294,566</b>    | <b>1,314,906</b>  | <b>1,162,743</b>  | <b>152,163</b>                   | <b>12</b>        | <b>1,082,713</b>  |
| <b>Total Non-Personnel Expenses</b>         | <b>10,935,868</b> | <b>10,073,483</b> | <b>862,385</b>                   | <b>8</b>         | <b>11,616,639</b> | <b>42,949,171</b> | <b>40,761,557</b> | <b>2,187,614</b>                 | <b>5</b>         | <b>43,134,544</b> |
| <b>Total Departmental Expenses before</b>   | <b>14,948,585</b> | <b>13,961,921</b> | <b>986,664</b>                   | <b>7</b>         | <b>15,143,494</b> | <b>59,500,065</b> | <b>56,727,276</b> | <b>2,772,789</b>                 | <b>5</b>         | <b>57,944,989</b> |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the four months ended October 31, 2019  
(Unaudited)

Print Date: 11/14/2019  
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Report ID: GL0012

|  | Month to Date     |                   |                                  |                  |                   | Year to Date      |                    |                                  |                  |                    |
|--|-------------------|-------------------|----------------------------------|------------------|-------------------|-------------------|--------------------|----------------------------------|------------------|--------------------|
|  | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Depreciation and Amortization</b>       |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 69110 - Depreciation Expense               | \$10,340,609      | \$10,340,609      | \$0                              | 0                | \$9,227,030       | \$41,467,049      | \$41,467,049       | \$0                              | 0                | \$37,008,291       |
| <b>Total Depreciation and Amortization</b> | <b>10,340,609</b> | <b>10,340,609</b> | <b>0</b>                         | <b>0</b>         | <b>9,227,030</b>  | <b>41,467,049</b> | <b>41,467,049</b>  | <b>0</b>                         | <b>0</b>         | <b>37,008,291</b>  |
| <b>Non-Operating Revenue/(Expense)</b>     |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| <b>Passenger Facility Charges</b>          |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 71110 - Passenger Facility Charg           | 3,990,709         | 4,247,501         | 256,792                          | 6                | 3,902,207         | 16,271,926        | 16,811,435         | 539,508                          | 3                | 15,865,281         |
| <b>Total Passenger Facility Charges</b>    | <b>3,990,709</b>  | <b>4,247,501</b>  | <b>256,792</b>                   | <b>6</b>         | <b>3,902,207</b>  | <b>16,271,926</b> | <b>16,811,435</b>  | <b>539,508</b>                   | <b>3</b>         | <b>15,865,281</b>  |
| <b>Customer Facility Charges</b>           |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 71120 - Customer facility charges (Con     | 3,530,227         | 3,714,445         | 184,218                          | 5                | 3,460,852         | 14,643,075        | 14,905,505         | 262,431                          | 2                | 14,596,655         |
| <b>Total Customer Facility Charges</b>     | <b>3,530,227</b>  | <b>3,714,445</b>  | <b>184,218</b>                   | <b>5</b>         | <b>3,460,852</b>  | <b>14,643,075</b> | <b>14,905,505</b>  | <b>262,431</b>                   | <b>2</b>         | <b>14,596,655</b>  |
| <b>Quieter Home Program</b>                |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 71212 - Quieter Home - Labor               | (45,850)          | (28,232)          | 17,618                           | 38               | (27,223)          | (183,400)         | (107,404)          | 75,996                           | 41               | (118,162)          |
| 71213 - Quieter Home - Burden              | 0                 | (14,632)          | (14,632)                         | 0                | (13,463)          | 0                 | (51,285)           | (51,285)                         | 0                | (54,697)           |
| 71214 - Quieter Home - Overhead            | 0                 | (13,004)          | (13,004)                         | 0                | (12,846)          | 0                 | (41,052)           | (41,052)                         | 0                | (55,098)           |
| 71215 - Quieter Home - Material            | (1,048,274)       | (1,679,082)       | (630,808)                        | (60)             | (1,333,939)       | (4,710,416)       | (6,133,123)        | (1,422,707)                      | (30)             | (4,172,994)        |
| 71216 - Quieter Home Program               | 875,299           | 1,428,769         | 553,470                          | 63               | 885,456           | 3,915,053         | 5,014,862          | 1,099,809                        | 28               | 3,292,507          |
| 71224 - Joint Studies Overhead             | 0                 | 0                 | 0                                | 0                | 0                 | 0                 | 0                  | 0                                | 0                | (149)              |
| 71225 - Joint Studies - Material           | 0                 | 0                 | 0                                | 0                | 0                 | 0                 | 0                  | 0                                | 0                | (192)              |
| 71226 - Contractor Overhead                | 0                 | 0                 | 0                                | 0                | 0                 | 0                 | 0                  | 0                                | 0                | 192                |
| <b>Total Quieter Home Program</b>          | <b>(218,825)</b>  | <b>(306,181)</b>  | <b>(87,357)</b>                  | <b>(40)</b>      | <b>(502,015)</b>  | <b>(978,763)</b>  | <b>(1,318,002)</b> | <b>(339,239)</b>                 | <b>(35)</b>      | <b>(1,108,593)</b> |
| <b>Interest Income</b>                     |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 71310 - Interest - Investments             | 1,315,999         | 979,955           | (336,045)                        | (26)             | 803,512           | 5,043,017         | 3,929,590          | (1,113,427)                      | (22)             | 2,959,365          |
| 71340 - Interest - Note Receivab           | 144,107           | 144,107           | 0                                | 0                | 153,122           | 576,350           | 576,350            | 0                                | 0                | 611,873            |
| 71350 - Interest - Other                   | 0                 | 0                 | 0                                | 0                | 0                 | 0                 | (1,284)            | (1,284)                          | 0                | (1,559)            |
| 71361 - Interest Income - 2010 Bonds       | 0                 | 95,672            | 95,672                           | 0                | 94,239            | 0                 | 420,610            | 420,610                          | 0                | 459,813            |
| 71363 - Interest Income - 2013 Bonds       | 0                 | 68,176            | 68,176                           | 0                | 62,193            | 0                 | 294,007            | 294,007                          | 0                | 269,455            |
| 71364 - Interest Income - 2017 Bond A      | 0                 | 100,349           | 100,349                          | 0                | 74,266            | 0                 | 451,933            | 451,933                          | 0                | 663,741            |
| 71365 - Interest Income - 2014 Bond A      | 0                 | 63,786            | 63,786                           | 0                | 59,150            | 0                 | 287,572            | 287,572                          | 0                | 290,004            |
| <b>Total Interest Income</b>               | <b>1,460,106</b>  | <b>1,452,045</b>  | <b>(8,061)</b>                   | <b>(1)</b>       | <b>1,246,482</b>  | <b>5,619,367</b>  | <b>5,958,778</b>   | <b>339,411</b>                   | <b>6</b>         | <b>5,252,692</b>   |
| <b>Interest income BAB's rebate</b>        |                   |                   |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 71362 - BAB Interest rebate                | 388,849           | 390,515           | 1,665                            | 0                | 388,849           | 1,555,397         | 1,562,058          | 6,661                            | 0                | 1,555,397          |
| <b>Total Interest income BAB's rebate</b>  | <b>388,849</b>    | <b>390,515</b>    | <b>1,665</b>                     | <b>0</b>         | <b>388,849</b>    | <b>1,555,397</b>  | <b>1,562,058</b>   | <b>6,661</b>                     | <b>0</b>         | <b>1,555,397</b>   |

**San Diego County Regional Airport Authority**  
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|   | Month to Date      |                    |                                  |                  |                    | Year to Date        |                     |                                  |                  |                     |
|---|--------------------|--------------------|----------------------------------|------------------|--------------------|---------------------|---------------------|----------------------------------|------------------|---------------------|
|   | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  | Budget              | Actual              | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual   |
| <b>Interest Expense</b>                                       |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 71411 - Interest Expense- 2010 Bonds                          | \$(2,439,900)      | \$(2,439,900)      | \$0                              | 0                | \$(2,481,737)      | \$(9,759,599)       | \$(9,759,599)       | \$0                              | 0                | \$(9,926,949)       |
| 71412 - Interest Expense 2013 Bonds                           | (1,506,779)        | (1,506,779)        | 0                                | 0                | (1,514,513)        | (6,027,117)         | (6,027,117)         | 0                                | 0                | (6,058,050)         |
| 71413 - Interest Expense 2014 Bond A                          | (1,335,732)        | (1,335,732)        | 0                                | 0                | (1,349,970)        | (5,342,930)         | (5,342,930)         | 0                                | 0                | (5,399,882)         |
| 71414 - Interest Expense 2017 Bond A                          | (1,174,208)        | (1,174,208)        | 0                                | 0                | (1,192,792)        | (4,696,833)         | (4,696,833)         | 0                                | 0                | (4,771,167)         |
| 71420 - Interest Expense-Variable Debt                        | (321,215)          | (81,721)           | 239,494                          | 75               | (43,419)           | (1,060,022)         | (256,700)           | 803,322                          | 76               | (163,616)           |
| 71430 - LOC Fees - C/P  | (6,005)            | (35,102)           | (29,097)                         | (485)            | (27,083)           | (24,020)            | (162,174)           | (138,153)                        | (575)            | (164,084)           |
| 71451 - Program Fees - Variable Debt                          | (417)              | 0                  | 417                              | 100              | 0                  | (1,667)             | 0                   | 1,667                            | 100              | 0                   |
| 71460 - Interest Expense - Other                              | 0                  | (39,605)           | (39,605)                         | 0                | (3,620)            | 0                   | (48,805)            | (48,805)                         | 0                | (4,820)             |
| 71461 - Interest Expense - Cap Leases                         | (51,086)           | (51,086)           | 0                                | 0                | (53,004)           | (205,337)           | (205,337)           | 0                                | 0                | (212,923)           |
| <b>Total Interest Expense</b>                                 | <b>(6,835,342)</b> | <b>(6,664,133)</b> | <b>171,209</b>                   | <b>3</b>         | <b>(6,666,138)</b> | <b>(27,117,525)</b> | <b>(26,499,495)</b> | <b>618,031</b>                   | <b>2</b>         | <b>(26,701,492)</b> |
| <b>Amortization</b>   |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 69210 - Amortization - Premium                                | 465,266            | 465,266            | 0                                | 0                | 479,094            | 1,863,425           | 1,863,425           | 0                                | 0                | 1,918,495           |
| <b>Total Amortization</b>                                     | <b>465,266</b>     | <b>465,266</b>     | <b>0</b>                         | <b>0</b>         | <b>479,094</b>     | <b>1,863,425</b>    | <b>1,863,425</b>    | <b>0</b>                         | <b>0</b>         | <b>1,918,495</b>    |
| <b>Other Non-Operating Income (Expense)</b>                   |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 71520 - Fixed Asset Disposal-Gain                             | 0                  | 4,000              | 4,000                            | 0                | 0                  | 0                   | 4,000               | 4,000                            | 0                | 0                   |
| 71530 - Gain/Loss On Investments                              | 0                  | 197,532            | 197,532                          | 0                | (257,057)          | 0                   | 2,147,389           | 2,147,389                        | 0                | (579,510)           |
| 71540 - Discounts Earned                                      | 0                  | 0                  | 0                                | 0                | 0                  | 0                   | 2,050               | 2,050                            | 0                | 2,313               |
| 71610 - Legal Settlement Expense                              | 0                  | 0                  | 0                                | 0                | 0                  | 0                   | (10,000)            | (10,000)                         | 0                | 0                   |
| 71620 - Other non-operating revenue (e                        | 0                  | 10,000             | 10,000                           | 0                | 4,424              | 0                   | 76,548              | 76,548                           | 0                | 10,756              |
| 71630 - Other Non-Operating Expe                              | 0                  | 0                  | 0                                | 0                | 0                  | 0                   | 0                   | 0                                | 0                | 0                   |
| 73300 - DMJM and Auth OH Clearin                              | 0                  | 0                  | 0                                | 0                | 0                  | 0                   | 24,334              | 24,334                           | 0                | 0                   |
| <b>Total Other Non-Operating Income (Expense)</b>             | <b>0</b>           | <b>211,532</b>     | <b>211,532</b>                   | <b>0</b>         | <b>(252,633)</b>   | <b>0</b>            | <b>2,244,320</b>    | <b>2,244,320</b>                 | <b>0</b>         | <b>(566,442)</b>    |
| <b>Total Non-Operating Revenue/(Expense)</b>                  | <b>2,780,990</b>   | <b>3,510,988</b>   | <b>729,998</b>                   | <b>26</b>        | <b>(2,056,698)</b> | <b>11,856,902</b>   | <b>15,528,025</b>   | <b>3,671,123</b>                 | <b>31</b>        | <b>(10,811,994)</b> |
| <b>Capital Grant Contribution</b>                             |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 72100 - AIP Grants  | 158,625            | 534,965            | 376,340                          | 237              | 896,982            | 783,373             | 882,077             | 98,704                           | 13               | 1,945,377           |
| <b>Total Capital Grant Contribution</b>                       | <b>158,625</b>     | <b>534,965</b>     | <b>376,340</b>                   | <b>237</b>       | <b>896,982</b>     | <b>783,373</b>      | <b>882,077</b>      | <b>98,704</b>                    | <b>13</b>        | <b>1,945,377</b>    |
| <b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b> | <b>22,349,580</b>  | <b>20,256,577</b>  | <b>2,093,003</b>                 | <b>9</b>         | <b>21,416,843</b>  | <b>88,326,839</b>   | <b>81,784,223</b>   | <b>6,542,615</b>                 | <b>7</b>         | <b>82,195,908</b>   |
| <b>Net Income/(Loss)</b>                                      | <b>6,389,449</b>   | <b>9,072,191</b>   | <b>2,682,742</b>                 | <b>42</b>        | <b>3,950,503</b>   | <b>28,890,335</b>   | <b>38,488,437</b>   | <b>9,598,103</b>                 | <b>33</b>        | <b>18,971,300</b>   |

**San Diego County Regional Airport Authority**  
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|                                  | Month to Date    |             |                                  |                  |                   | Year to Date     |             |                                  |                  |                   |
|----------------------------------|------------------|-------------|----------------------------------|------------------|-------------------|------------------|-------------|----------------------------------|------------------|-------------------|
|                                  | Budget           | Actual      | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget           | Actual      | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Equipment Outlay</b>          |                  |             |                                  |                  |                   |                  |             |                                  |                  |                   |
| 73200 - Equipment Outlay Expendi | \$(195,333)      | \$(133,023) | \$62,310                         | 32               | \$(44,741)        | \$(477,333)      | \$(167,535) | \$309,798                        | 65               | \$(56,490)        |
| 73299 - Capitalized Equipment Co | 0                | 133,023     | 133,023                          | 0                | 44,741            | 0                | 167,535     | 167,535                          | 0                | 56,490            |
| <b>Total Equipment Outlay</b>    | <b>(195,333)</b> | <b>0</b>    | <b>195,333</b>                   | <b>100</b>       | <b>0</b>          | <b>(477,333)</b> | <b>0</b>    | <b>477,333</b>                   | <b>100</b>       | <b>0</b>          |

# Review of the Unaudited Financial Statements for the Four Months Ended October 31, 2019 and 2018



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

Presented by:

Scott Brickner

Chief Financial Officer

Kathy Kiefer

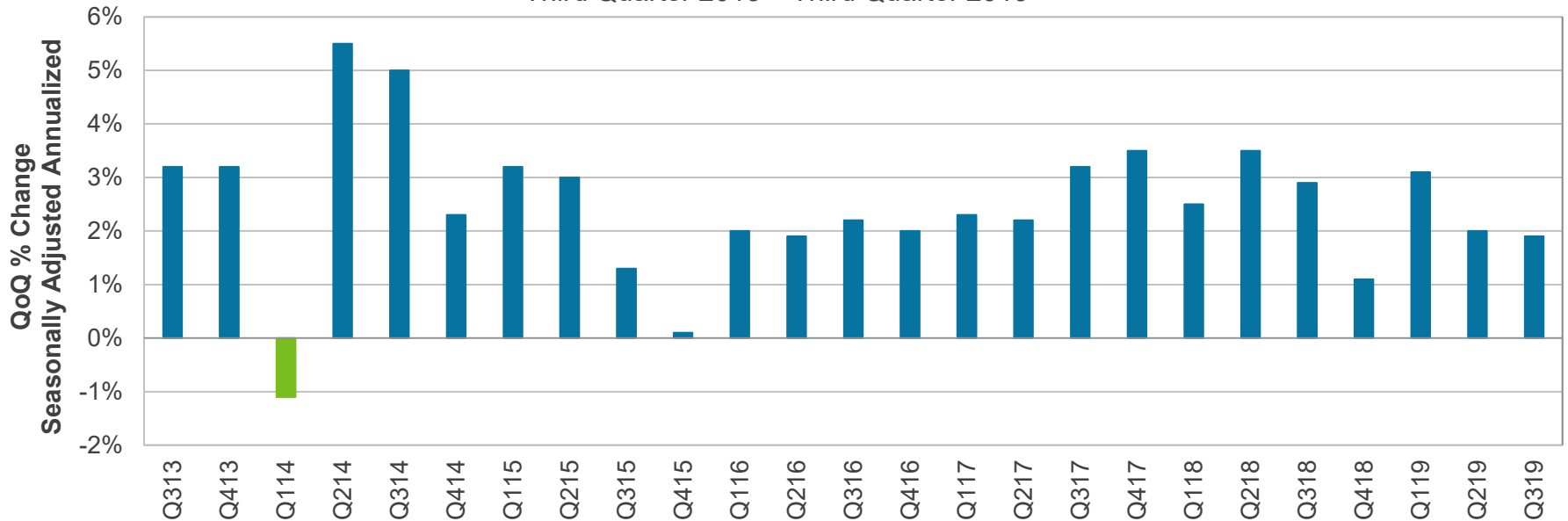
Senior Director, Finance, Accounting, & Airline Relations

November 25, 2019

# Third Quarter GDP

GDP growth was stronger than expected in the third quarter, up 1.9% on an annualized rate versus expectations of 1.7%, according to the advance estimate. Growth was fueled by consumer spending which contributed 1.9% to GDP in the quarter, while gross private domestic investment and exports were a drag on the economy. Although the pace of GDP growth was slightly stronger than expected in the third quarter, it still represents a slowdown from the first half of the year (3.1% in Q1 and 2.0% growth in Q2) and the consensus estimate for the current quarter signals a further slowdown to 1.7% growth. The consensus forecast calls for GDP growth of 1.8% in 2020 versus 2.3% in 2019 and 2.9% in 2018.

**U.S. Gross Domestic Product (QoQ)**  
Third Quarter 2013 – Third Quarter 2019

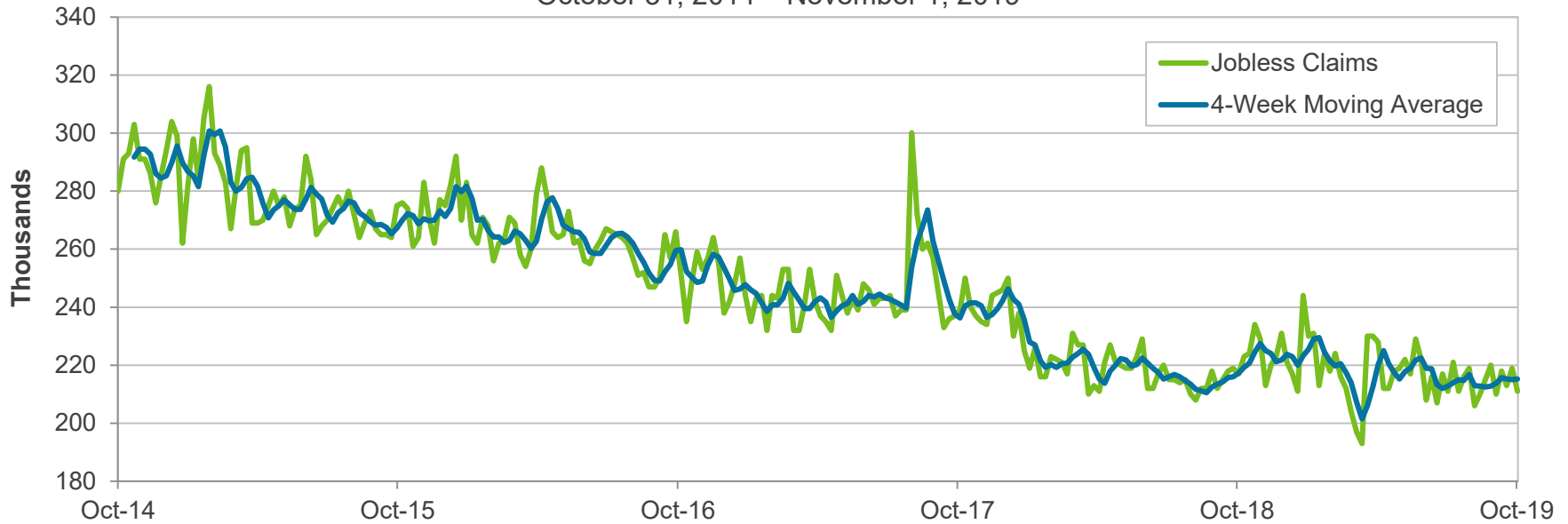




# Initial Claims For Unemployment

For the week ending November 7, initial jobless claims declined by 8,000 to 211,000. The 4-week moving average increased by 250 to 215,250. Initial jobless claims remain low and are consistent with a strong labor market.

**Initial Jobless Claims and 4-Week Moving Average**  
October 31, 2014 – November 1, 2019



# Consumer Price Index

The Consumer Price Index (CPI) was up 1.7% year-over-year in September, unchanged from August. Core CPI (CPI less food and energy) was up 2.4% year-over-year in September, also unchanged from August. Overall, inflationary pressures remain subdued.

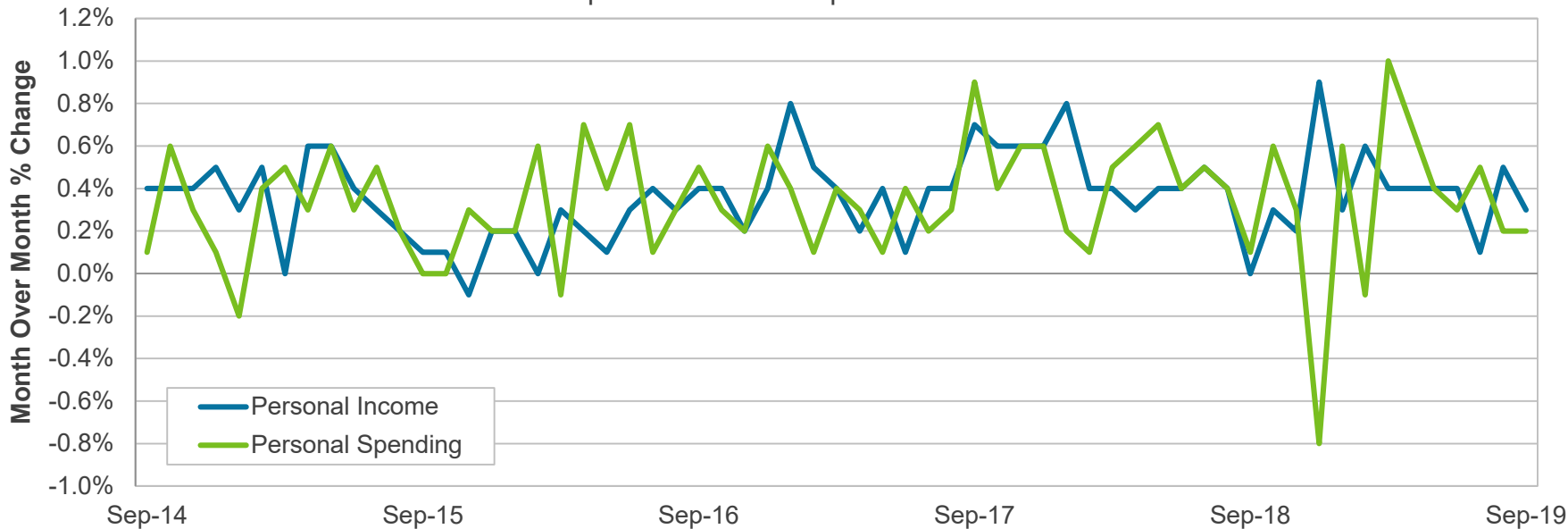
**Consumer Price Index (YoY%)**  
September 2014 – September 2019



# Personal Income and Spending

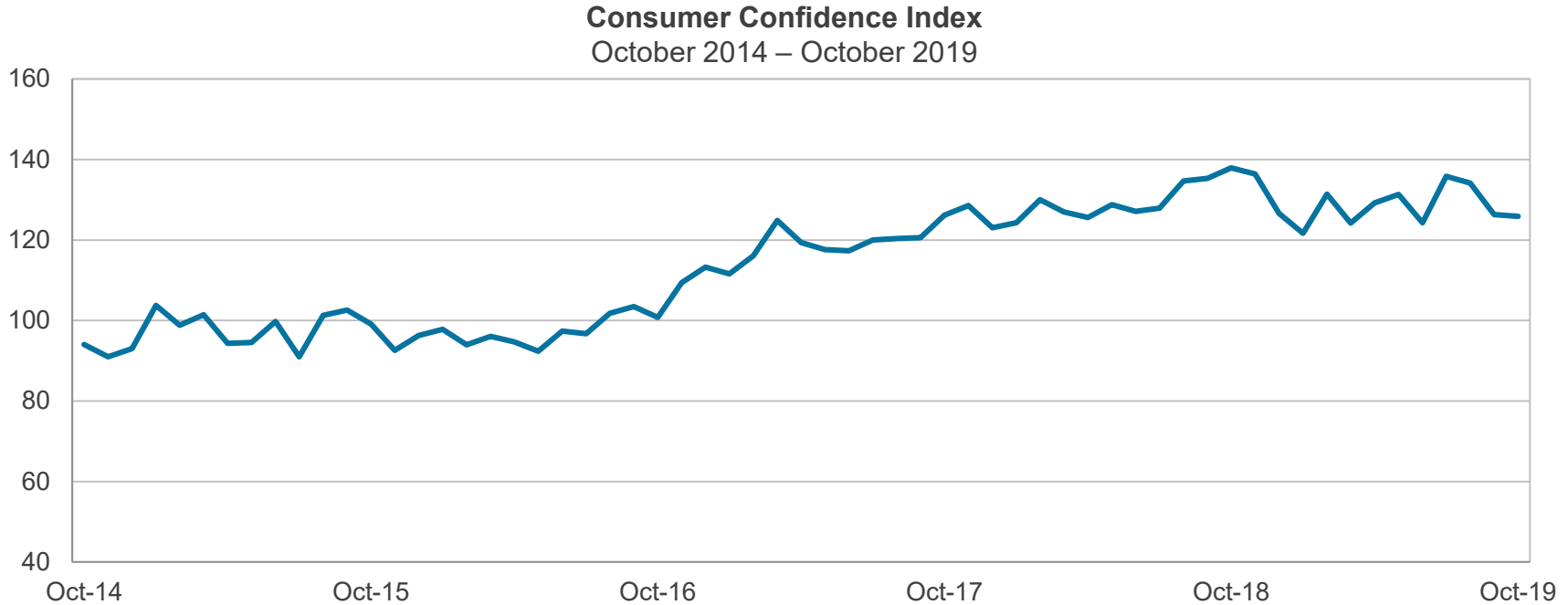
Personal income rose by 0.3% in September (in line with expectations), following a 0.5% increase in August. Consumer spending increased 0.2% in September (also in line with expectations), following growth of 0.2% in August.

**Personal Income and Spending (MoM%)**  
September 2014 – September 2019



# Consumer Confidence Index

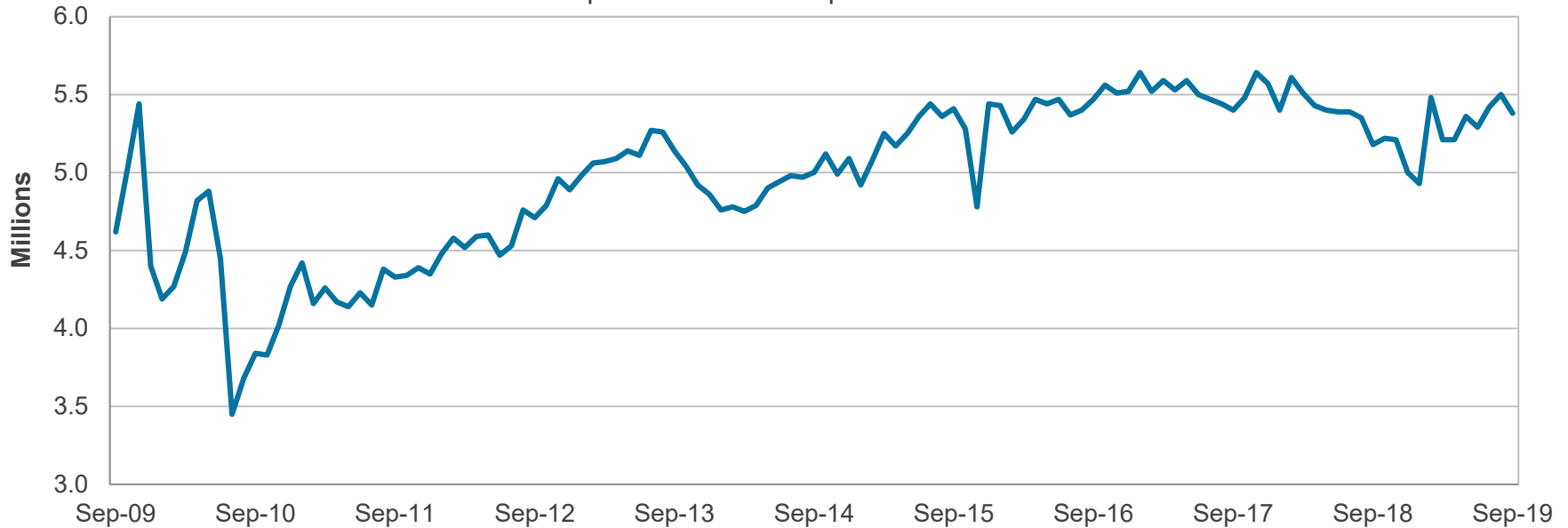
The Consumer Confidence Index declined slightly to 125.9 in October from 126.3 in September. Nevertheless, the index remains at a strong level.



# Existing Home Sales

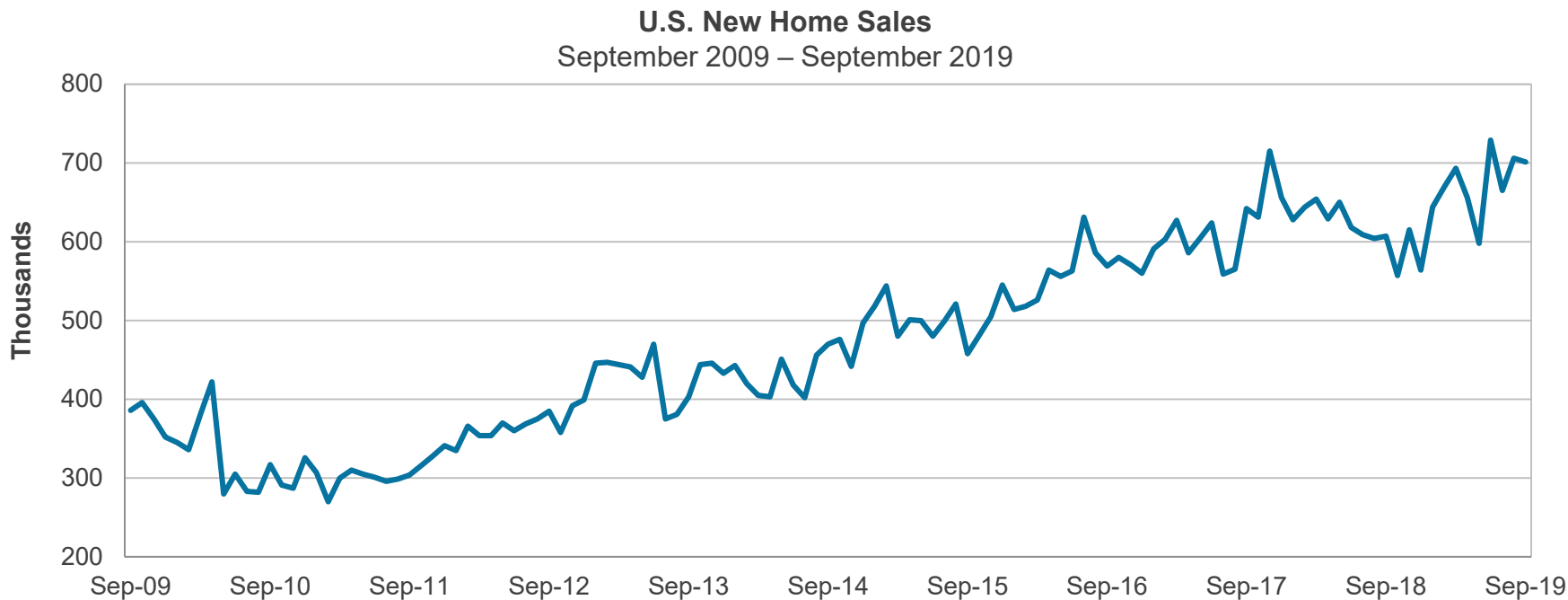
Existing home sales fell 2.2% in September to a seasonally adjusted rate of 5.380 million units (lower than expected), following a 1.5% increase in August. On a year-over-year basis, sales of existing homes were up 3.9% in September. The underlying trend suggests that housing momentum has picked up modestly.

**U.S. Existing Home Sales (MoM)**  
September 2009 – September 2019



# New Home Sales

New home sales fell 0.7% in September to an annualized rate of 701,000 units, following a strong gain in August. The trailing 3-month average shows accelerating momentum. Overall, we believe the housing market is benefiting from lower mortgage rates and increased affordability.



# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$56.80 per barrel on November 12, above its one month average of \$55.39 and its one year average of \$55.97. Oil prices have modestly increased over the past month largely due to increased optimism regarding global trade.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
November 12, 2014 – November 12, 2019



# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.803 per gallon on November 12, which was below its one month average of \$1.843 and its one year average of \$1.863.

**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
November 12, 2014 – November 12, 2019





# U.S. Equity Markets

Year-over-year, the DJIA and S&P 500 indices are up 9.1% and 13.4%, respectively. Uncertainty about trade, Brexit, and central bank policy have fueled financial market volatility this year but the overall trajectory for equities has been positive.

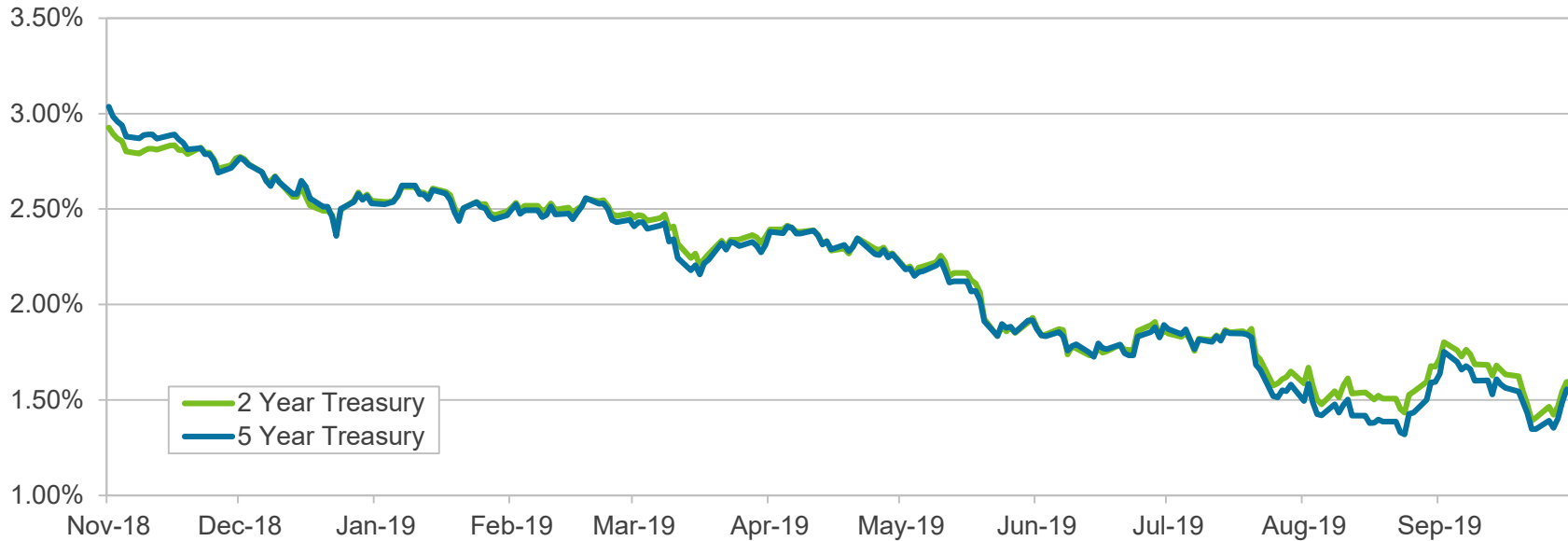
**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
November 12, 2014 – November 12, 2019



# Treasury Yield History

The Treasury yield curve has begun to normalize and is now upward sloping. The yield on 5-year Treasuries is now about 8 basis points higher than the yield on 2-year Treasuries. One month ago, the yield on 5-year Treasuries was about eight basis points below the yield on 2-year Treasuries. We believe fed funds rate cuts and increased optimism regarding trade and global inflation expectations has helped to normalize the Treasury yield curve.

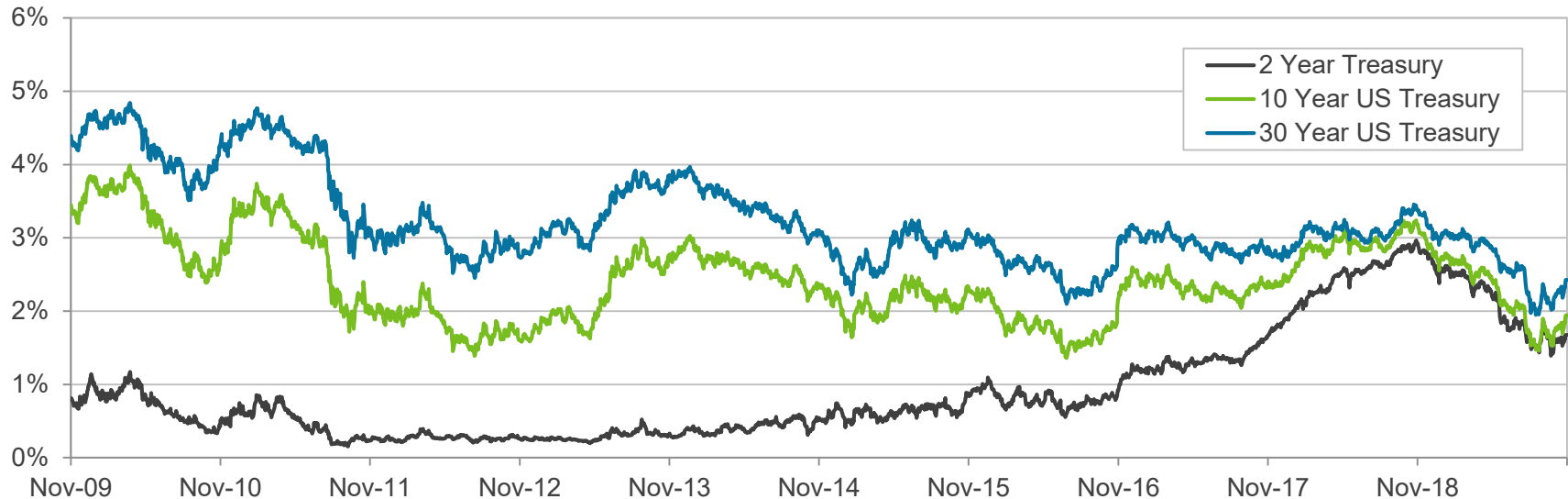
**2- and 5-year U.S. Treasury Yields**  
November 12, 2018 – November 11, 2019



# Treasury Yield History

Year-over-year, the yield on 3-month T-bills is down about 78 basis points, the yield on 2-year Treasuries is down 126 basis points, the yield on 5-year Treasuries is down 130 basis points, and the yield on 10-year Treasuries is down 125 basis points. The decline in yields was driven in large part by declining global inflation expectations as well as fed funds rate cuts.

**2-, 10- and 30-year U.S. Treasury Yields**  
November 12, 2009 – November 13, 2019

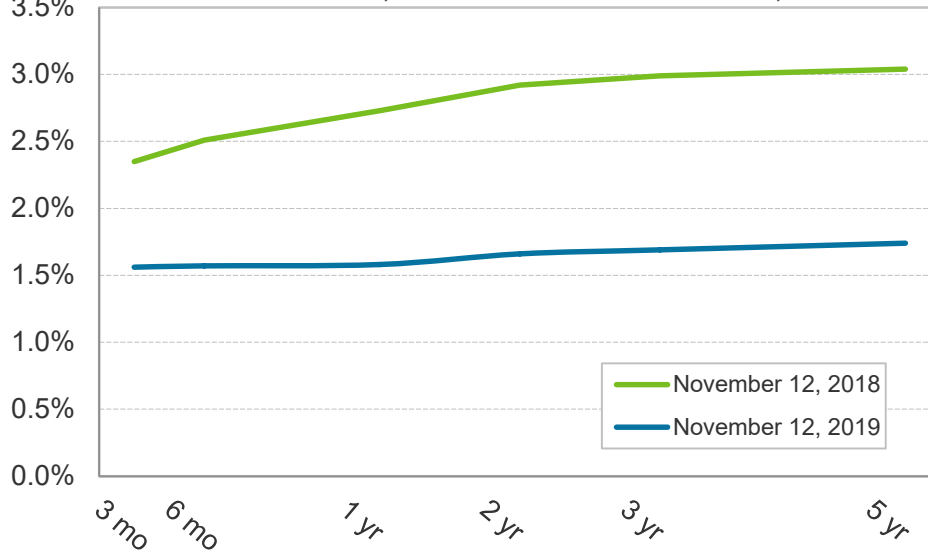


# U.S. Treasury Yield Curve

Year-over-year, the shape of the yield curve has changed significantly. At this time last year the yield curve was partially inverted. The inversion became even more pronounced earlier this year. However, within the last week the yield curve has begun to normalize and is now upward sloping. The yield on 10-year Treasuries is back above the yields on 3-month T-bills, as well as 2- and 5-year Treasuries. The Fed has cut the fed funds target rate by a total of 75 basis points this year.

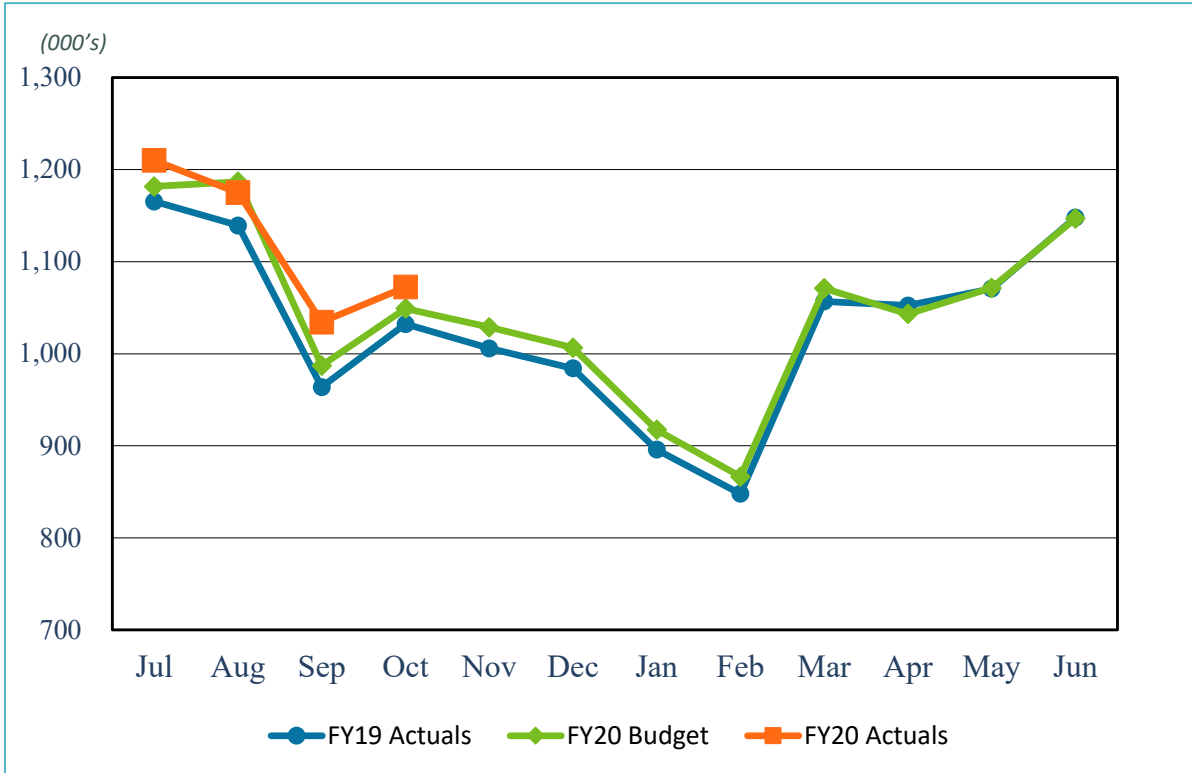
## U.S. Treasury Yield Curve

November 12, 2018 versus November 12, 2019



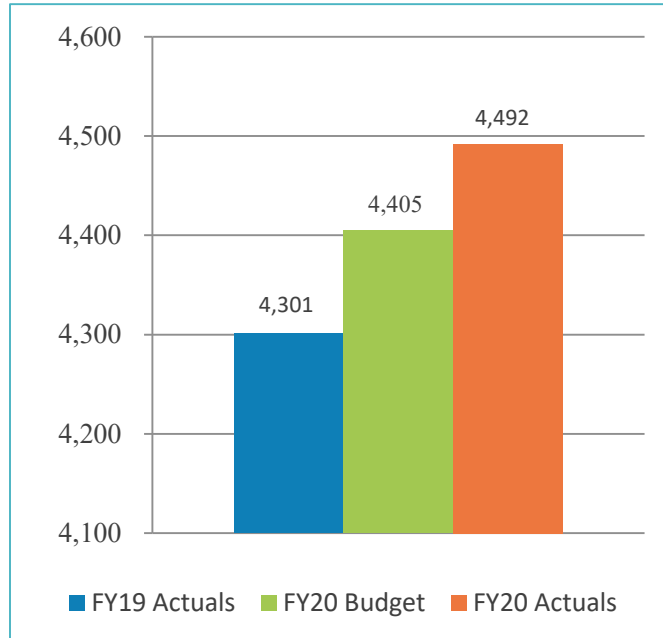
|               | 11/12/18 | 11/12/19 | Change  |
|---------------|----------|----------|---------|
| <b>3-Mo.</b>  | 2.35%    | 1.56%    | (0.79%) |
| <b>6-Mo.</b>  | 2.51%    | 1.57%    | (0.94%) |
| <b>1-Yr.</b>  | 2.73%    | 1.58%    | (1.15%) |
| <b>2-Yr.</b>  | 2.92%    | 1.66%    | (1.26%) |
| <b>3-Yr.</b>  | 2.99%    | 1.69%    | (1.30%) |
| <b>5-Yr.</b>  | 3.04%    | 1.74%    | (1.30%) |
| <b>10-Yr.</b> | 3.18%    | 1.94%    | (1.24%) |
| <b>30-Yr.</b> | 3.38%    | 2.42%    | (0.96%) |

# Enplanements

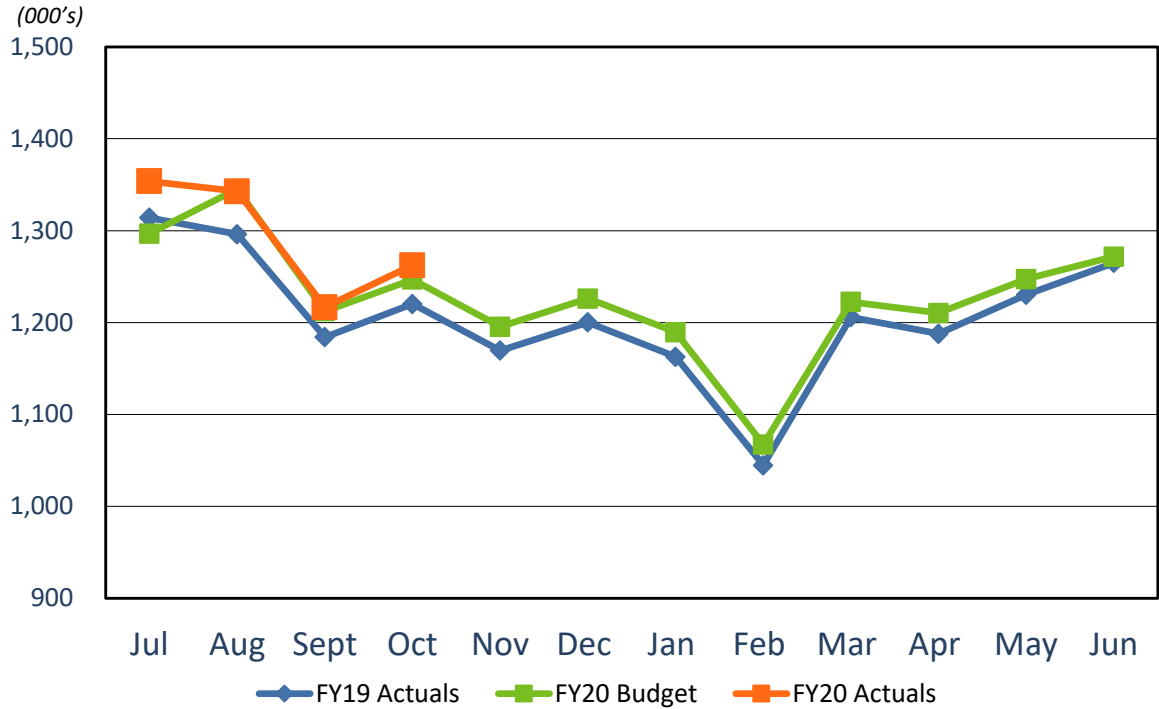


FY20 YTD Act Vs.  
FY19 YTD Act  
4.4%

FY20 YTD Act Vs.  
FY20 YTD Budget  
2.0%

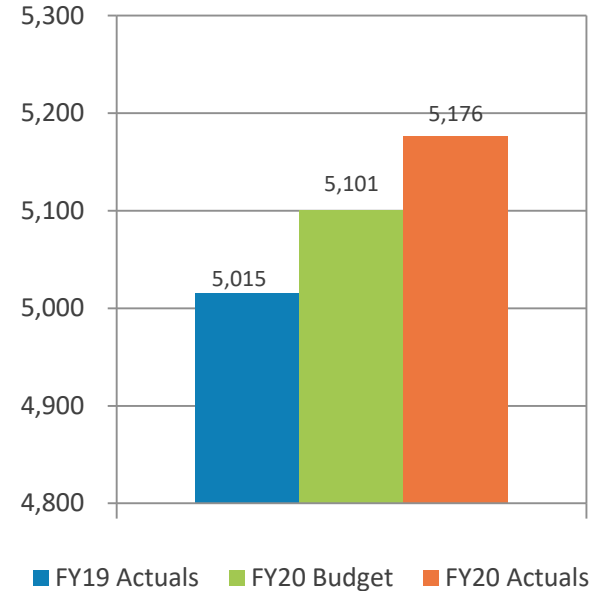


# Gross Landing Weight Units (000 lbs)



FY20 YTD Act Vs.  
FY19 YTD Act  
3.2%

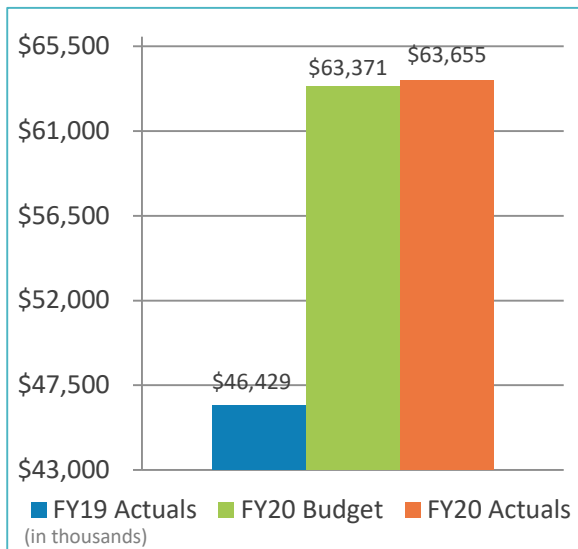
FY20 YTD Act Vs.  
FY20 YTD Budget  
1.5%



# Operating Revenue (Unaudited)

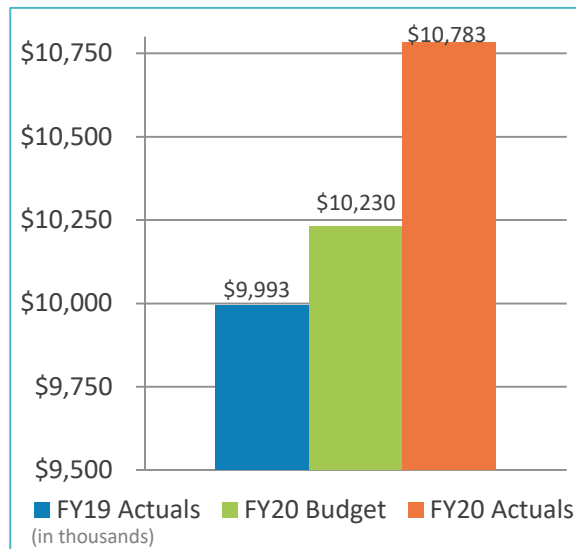
## Aviation

|   |   |
|---|---|
| FY20 YTD Act Vs.<br>FY19 YTD Act<br>37.1% | FY20 YTD Act Vs.<br>FY20 YTD Budget<br>0.4% |
|---|---|



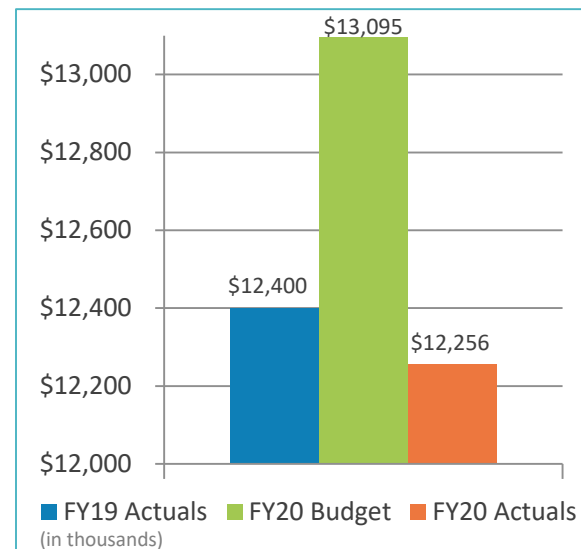
## Terminal Concessions

|  |   |
|--|---|
| FY20 YTD Act Vs.<br>FY19 YTD Act<br>7.9% | FY20 YTD Act Vs.<br>FY20 YTD Budget<br>5.4% |
|--|---|



## Rental Car

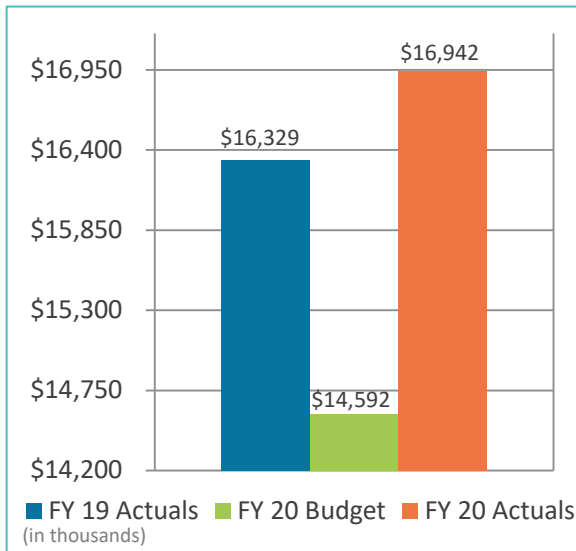
|   |  |
|---|--|
| FY20 YTD Act Vs.<br>FY19 YTD Act<br>-1.2% | FY20 YTD Act Vs.<br>FY20 YTD Budget<br>-6.4% |
|---|--|



# Operating Revenue (Unaudited)

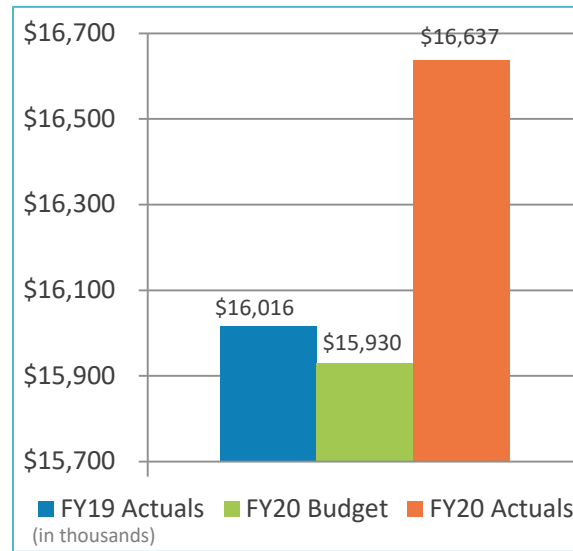
## Parking Revenue

|  |  |
|--|--|
| FY20 YTD Act Vs.<br>FY19 YTD Act<br>3.8% | FY20 YTD Act Vs.<br>FY20 YTD Budget<br>16.1% |
|--|--|



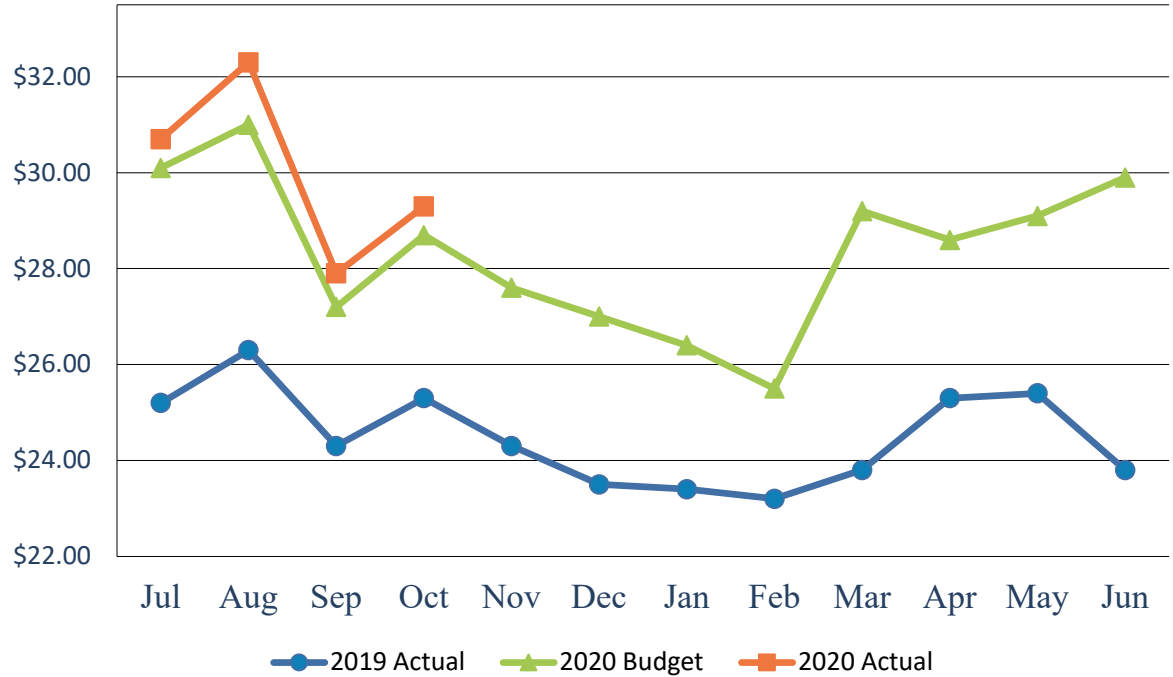
## Other

|  |   |
|--|---|
| FY20 YTD Act Vs.<br>FY19 YTD Act<br>3.9% | FY20 YTD Act Vs.<br>FY20 YTD Budget<br>4.4% |
|--|---|





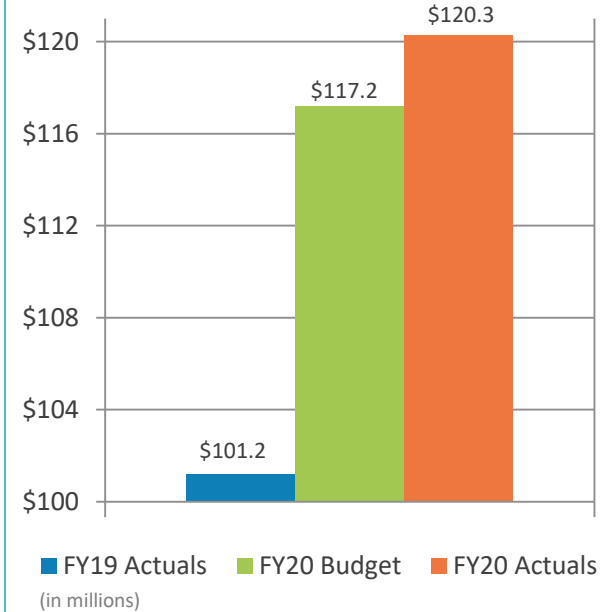
# Total Operating Revenue (Unaudited)



(in millions)

FY20 YTD Act Vs.  
FY19 YTD Act  
18.9%

FY20 YTD Act Vs.  
FY20 YTD Budget  
2.6%



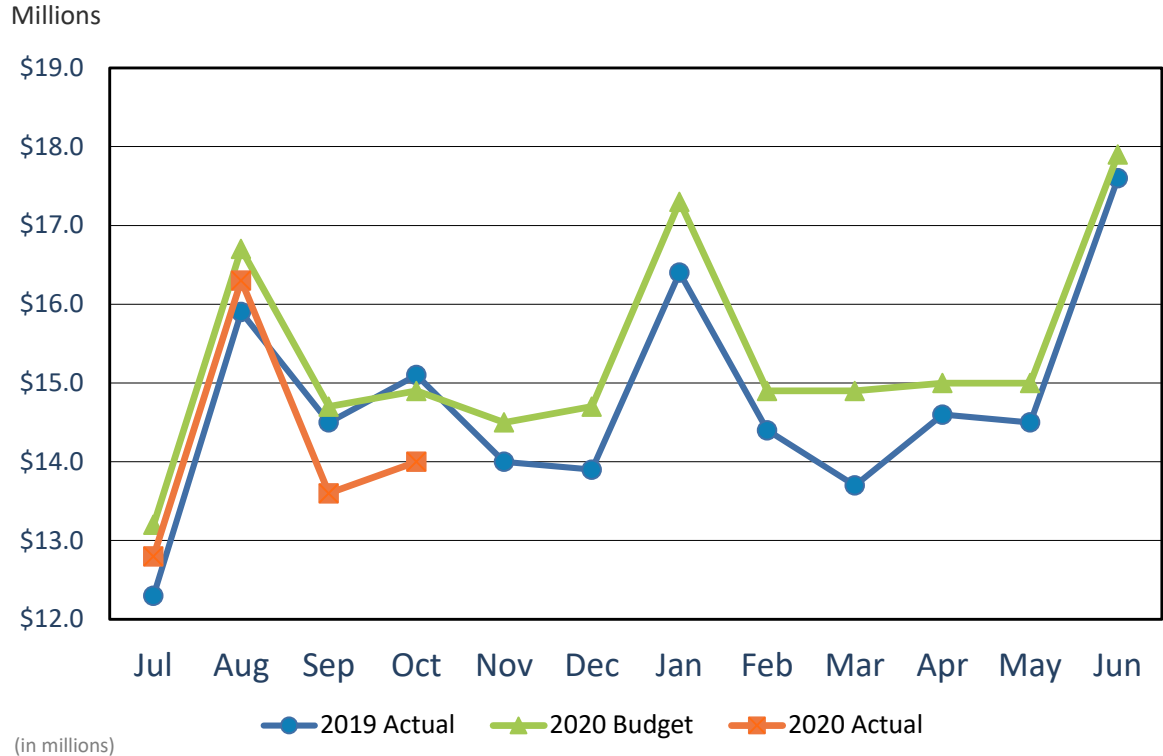
(in millions)

# Operating Revenues

## for the Four Months Ended October 31, 2019 (Unaudited)

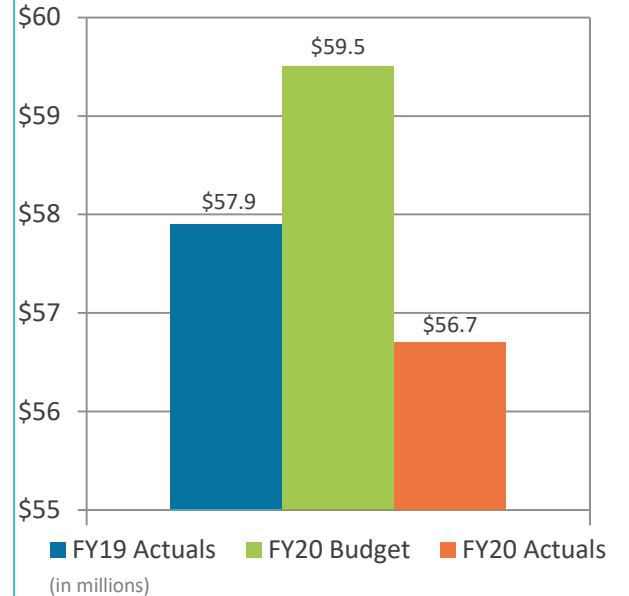
| (In thousands)                  | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year     |
|---------------------------------|-------------------|-------------------|--|-------------|-------------------|
| Aviation                        | \$ 63,371         | \$ 63,655         | \$ 284                                 | -           | \$ 46,429         |
| Terminal concessions            | 10,230            | 10,783            | 553                                    | 5%          | 9,993             |
| Rental car                      | 13,095            | 12,256            | (838)                                  | (6)%        | 12,400            |
| Parking                         | 14,592            | 16,942            | 2,350                                  | 16%         | 16,329            |
| Other operating                 | 15,930            | 16,637            | 707                                    | 4%          | 16,016            |
| <b>Total operating revenues</b> | <b>\$ 117,218</b> | <b>\$ 120,273</b> | <b>\$ 3,055</b>                        | <b>3%</b>   | <b>\$ 101,167</b> |

# Total Operating Expenses (Unaudited)



FY20 YTD Act Vs.  
FY19 YTD Act  
2.1%

FY20 YTD Act Vs.  
FY20 YTD Budget  
4.7%



# Operating Expenses

## for the Four Months Ended October 31, 2019 (Unaudited)

| (In thousands)                   | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|----------------------------------|------------------|------------------|--|-------------|------------------|
| Salaries and benefits            | \$ 16,551        | \$ 15,966        | \$ 585                                 | 4%          | \$ 14,810        |
| Contractual services             | 15,193           | 14,358           | 835                                    | 5%          | 16,364           |
| Safety and security              | 11,100           | 10,762           | 338                                    | 3%          | 10,302           |
| Space rental                     | 3,397            | 3,399            | (2)                                    | -           | 3,398            |
| Utilities                        | 5,390            | 4,991            | 399                                    | 7%          | 5,264            |
| Maintenance                      | 4,539            | 4,237            | 302                                    | 7%          | 4,284            |
| Equipment and systems            | 69               | 104              | (35)                                   | (51)%       | 97               |
| Materials and supplies           | 145              | 234              | (89)                                   | (61)%       | 207              |
| Insurance                        | 581              | 515              | 66                                     | 11%         | 470              |
| Employee development and support | 475              | 393              | 82                                     | 17%         | 315              |
| Business development             | 744              | 607              | 137                                    | 18%         | 1,351            |
| Equipment rental and repairs     | 1,315            | 1,163            | 152                                    | 12%         | 1,083            |
| <b>Total operating expenses</b>  | <b>\$ 59,499</b> | <b>\$ 56,729</b> | <b>\$ 2,770</b>                        | <b>5%</b>   | <b>\$ 57,945</b> |

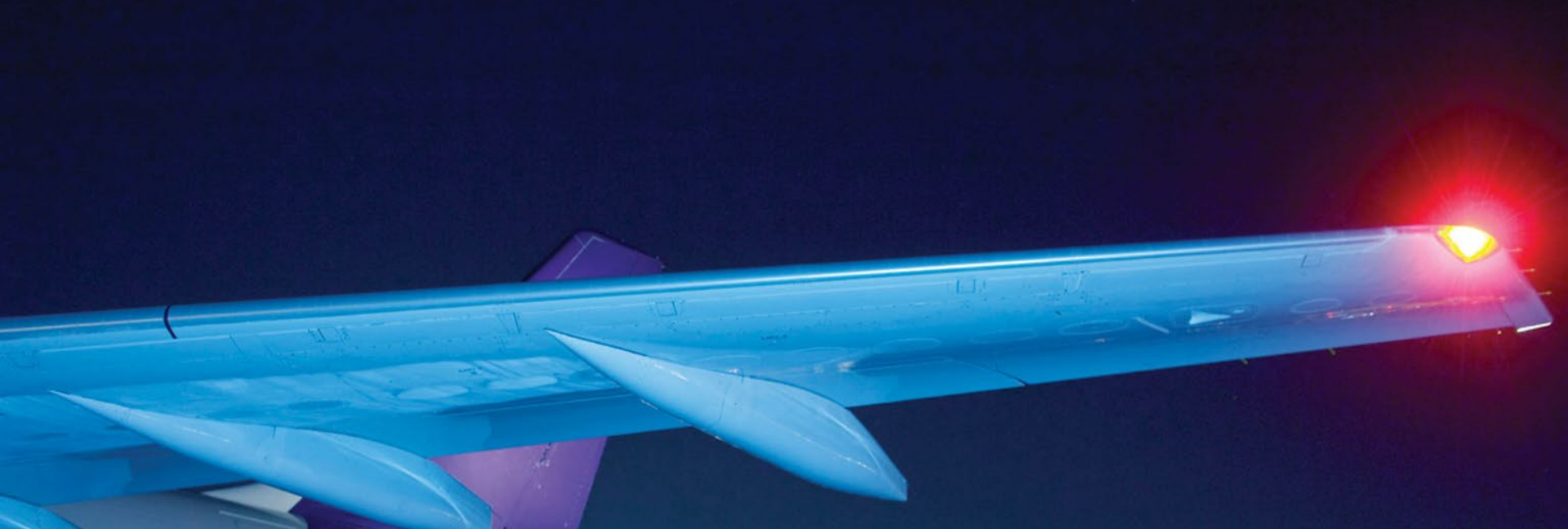
# Net Operating Income (Loss) Summary

## for the Four Months Ended October 31, 2019 (Unaudited)

| (In thousands)                 | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %          | Prior<br>Year   |
|--------------------------------|------------------|------------------|--|------------|-----------------|
| Total operating revenues       | \$ 117,218       | \$ 120,273       | \$ 3,055                               | 3%         | \$ 101,167      |
| Total operating expenses       | 59,499           | 56,729           | 2,770                                  | 5%         | 57,945          |
| <b>Income from operations</b>  | <b>57,719</b>    | <b>63,544</b>    | <b>5,825</b>                           | <b>10%</b> | <b>43,222</b>   |
| Depreciation                   | 41,467           | 41,467           | -                                      | -          | 37,008          |
| <b>Operating income (loss)</b> | <b>\$ 16,252</b> | <b>\$ 22,077</b> | <b>\$ 5,825</b>                        | <b>36%</b> | <b>\$ 6,214</b> |

# Nonoperating Revenues & Expenses for the Four Months Ended October 31, 2019 (Unaudited)

| (In thousands)   | Budget           | Actual        | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|--|------------------|---------------|--|-------------|------------------|
| Passenger facility charges                               | \$ 16,272        | \$ 16,811     | \$ 539                                 | 3%          | \$ 15,865        |
| Customer facility charges (Rental Car Center)            | 14,643           | 14,906        | 263                                    | 2%          | 14,597           |
| Quieter Home Program, net                                | (979)            | (1,318)       | (339)                                  | 35%         | (1,109)          |
| Interest income  | 5,619            | 5,959         | 340                                    | 6%          | 5,253            |
| Interest expense (net)                                   | (23,699)         | (23,074)      | 625                                    | (3)%        | (23,228)         |
| Other nonoperating revenue (expense)                     | -                | 2,244         | 2,244                                  | -           | (566)            |
| <b>Nonoperating revenue, net</b>                         | <b>11,856</b>    | <b>15,528</b> | <b>3,672</b>                           | 31%         | <b>10,812</b>    |
| <b>Change in net position before grant contributions</b> | <b>28,108</b>    | <b>37,605</b> | <b>9,497</b>                           | 34%         | <b>17,026</b>    |
| Capital grant contributions                              | 783              | 882           | 99                                     | 13%         | 1,945            |
| <b>Change in net position</b>                            | <b>\$ 28,891</b> | <b>38,487</b> | <b>\$ 9,596</b>                        | <b>33%</b>  | <b>\$ 18,971</b> |



**Statements of Net Position (Unaudited)  
October 31, 2019 and 2018**

# Statements of Net Position (Unaudited)

## As of October 31, 2019 and 2018

(In Thousands)

|  | <u>2019</u>         | <u>2018</u>         |
|--|---------------------|---------------------|
| <b>Assets and Deferred Outflows of Resources</b>       |                     |                     |
| Current assets   | \$ 177,662          | \$ 126,370          |
| Cash designated for capital projects and other         | 22,232              | 40,839              |
| Restricted assets                                      | 404,296             | 467,563             |
| Capital assets, net                                    | 1,730,164           | 1,705,789           |
| Other assets   | 266,732             | 195,017             |
| Deferred outflows of resources                         | 30,461              | 23,941              |
| <b>Total assets and deferred outflows of resources</b> | <b>\$ 2,631,547</b> | <b>\$ 2,559,519</b> |



# Statements of Net Position (Unaudited)

## As of October 31, 2019 and 2018

(In Thousands)

|  | <u>2019</u>         | <u>2018</u>         |
|--|---------------------|---------------------|
| <b>Liabilities and Deferred Inflows of Resources</b>       |                     |                     |
| Current liabilities  | \$ 74,648           | \$ 66,921           |
| Liabilities payable from restricted assets                 | 89,371              | 43,301              |
| Long term liabilities                                      | 1,568,776           | 1,616,173           |
| Deferred inflows of resources                              | 6,961               | 4,228               |
| <b>Total liabilities and deferred inflows of resources</b> | <b>\$ 1,739,756</b> | <b>\$ 1,730,623</b> |
| <br>   |                     |                     |
| <b>Total net position</b>                                  | <b>\$ 891,791</b>   | <b>\$ 828,895</b>   |



Questions?



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
**October 31, 2019**

Presented by: Geoff Bryant  
Manager Airport Finance

**November 25, 2019**



# Section 1

## Account Profile

# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

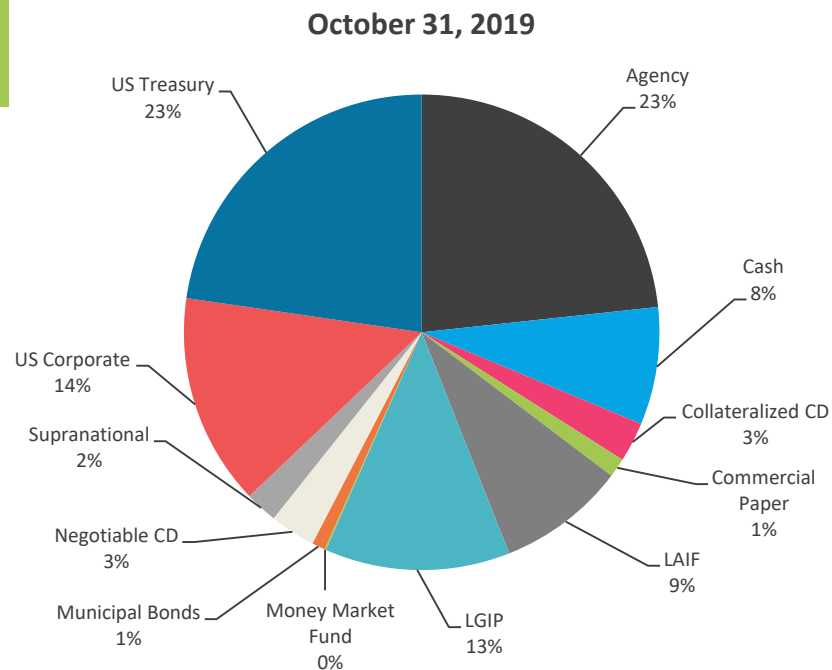
## SDCRAA Consolidated

|                         | 10/31/2019  | 9/30/2019   | Change    |
|-------------------------|-------------|-------------|-----------|
|                         | Portfolio   | Portfolio   | Portfolio |
| Average Maturity (yrs)  | 1.53        | 1.56        | (0.03)    |
| Average Purchase Yield  | 2.13%       | 2.18%       | (0.05%)   |
| Average Market Yield    | 1.78%       | 1.90%       | (0.12%)   |
| Average Quality*        | AA/Aa1      | AA/Aa1      |           |
| Unrealized Gains/Losses | 6,151,620   | 5,500,376   | 651,244   |
| Total Market Value      | 581,311,889 | 572,957,497 | 8,354,392 |

\*Portfolio is S&P and Moody's, respectively.

# Sector Distribution

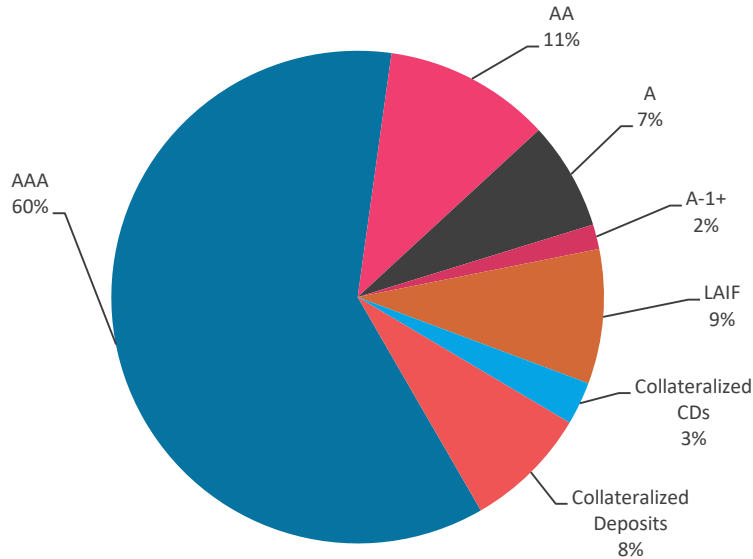
|                   | October 31, 2019   |                | September 30, 2019 |                |
|-------------------|--------------------|----------------|--------------------|----------------|
|                   | Total Market Value | % of Portfolio | Total Market Value | % of Portfolio |
| Agency            | 135,372,236        | 23.3%          | 135,047,594        | 23.6%          |
| Cash              | 46,328,912         | 8.0%           | 44,469,078         | 7.8%           |
| Collateralized CD | 16,048,541         | 2.7%           | 16,017,836         | 2.8%           |
| Commercial Paper  | 7,472,808          | 1.3%           | 7,458,858          | 1.3%           |
| LAIF              | 50,513,264         | 8.7%           | 50,405,876         | 8.8%           |
| LGIP              | 73,535,086         | 12.6%          | 73,519,111         | 12.8%          |
| Money Market Fund | 630,792            | 0.1%           | 257,055            | 0.0%           |
| Municipal Bonds   | 5,029,879          | 0.9%           | 0                  | 0.0%           |
| Negotiable CD     | 18,277,845         | 3.1%           | 18,236,216         | 3.2%           |
| Supranational     | 12,692,743         | 2.2%           | 12,701,476         | 2.2%           |
| US Corporate      | 83,438,986         | 14.4%          | 83,117,925         | 14.5%          |
| US Treasury       | 131,970,797        | 22.7%          | 131,726,472        | 23.0%          |
| <b>TOTAL</b>      | <b>581,311,889</b> | <b>100.0%</b>  | <b>572,957,497</b> | <b>100.0%</b>  |





# Quality & Maturity Distribution

October 31, 2019

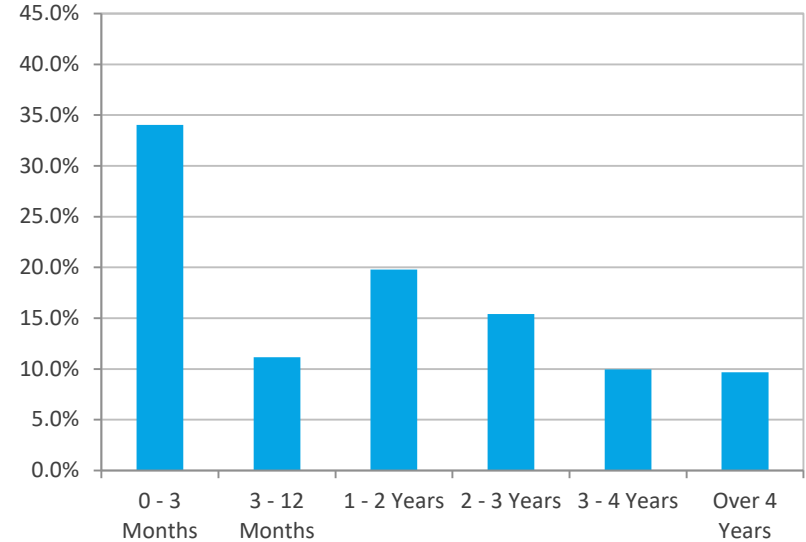


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

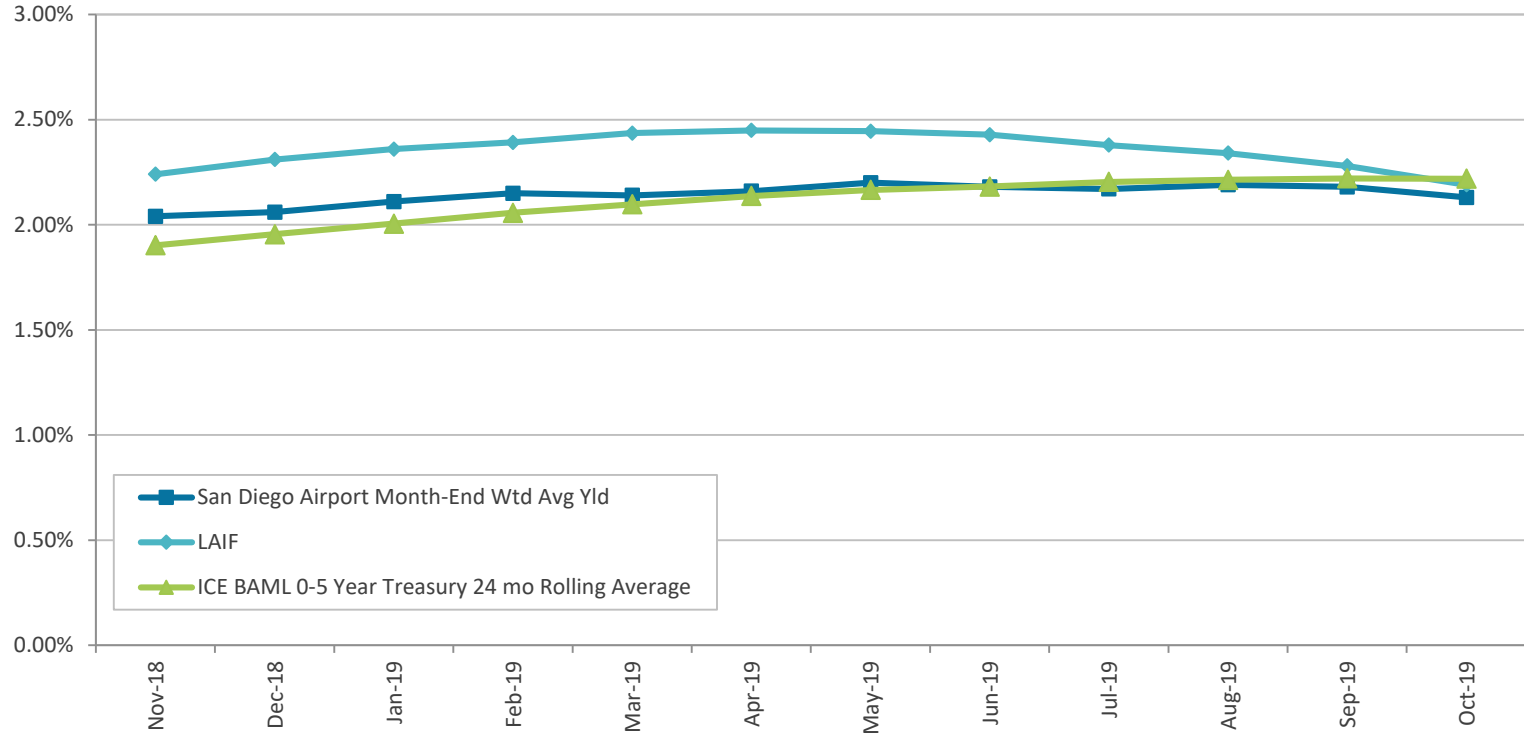
October 31, 2019



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

# Investment Performance





## Section 2

### Bond Proceeds

# Bond Proceeds

## Summary of 2010, 2013, 2014 & 2017 Bond Proceeds <sup>(1)</sup>

As of October 31, 2019  
(in thousands)

|  | 2014 Special<br>Facility Revenue Bond | 2010, 2013 and<br>2017 General<br>Airport Revenue<br>Bonds | Total Bond<br>Proceeds | Yield        | Rating |
|--|---------------------------------------|--|------------------------|--------------|--------|
| <b>Project Fund</b>                              |                                       |  |                        |              |        |
| LAIF   | -                                     | 7,424  | 7,424                  | 2.19%        | N/R    |
| SDCIP  | -                                     | 32,215   | 32,215                 | 2.18%        | AAAf   |
| Money Market Fund                                | -                                     | 1,435  | 1,435                  | 1.75%        | AAAm   |
|  | -                                     | 41,074   | 41,074                 | 2.17%        |        |
| <b>Debt Service Reserve &amp; Coverage Funds</b> |                                       |  |                        |              |        |
| SDCIP  | 29,472                                | 78,767   | 108,239                | 2.18%        | AAAf   |
| Torrey Pines Bank CD                             | -                                     | 22,650   | 22,650                 | 2.00%        | N/R    |
|  | 29,472                                | 101,417  | 130,889                | 2.15%        |        |
| <b>TOTAL</b>                                     | <b>29,472</b>                         | <b>142,491</b>   | <b>171,963</b>         | <b>2.15%</b> |        |

(1) Bond Proceeds are not included in deposit limits as applied to operating funds.  
SDCIP Yield as of September 30, 2019

A low-angle photograph of a modern airport terminal building. The building features a complex, multi-tiered structure with large concrete overhangs and glass facades. The sky is bright and clear. A teal-colored overlay with a geometric pattern is positioned in the upper left quadrant, containing the text "Questions?".

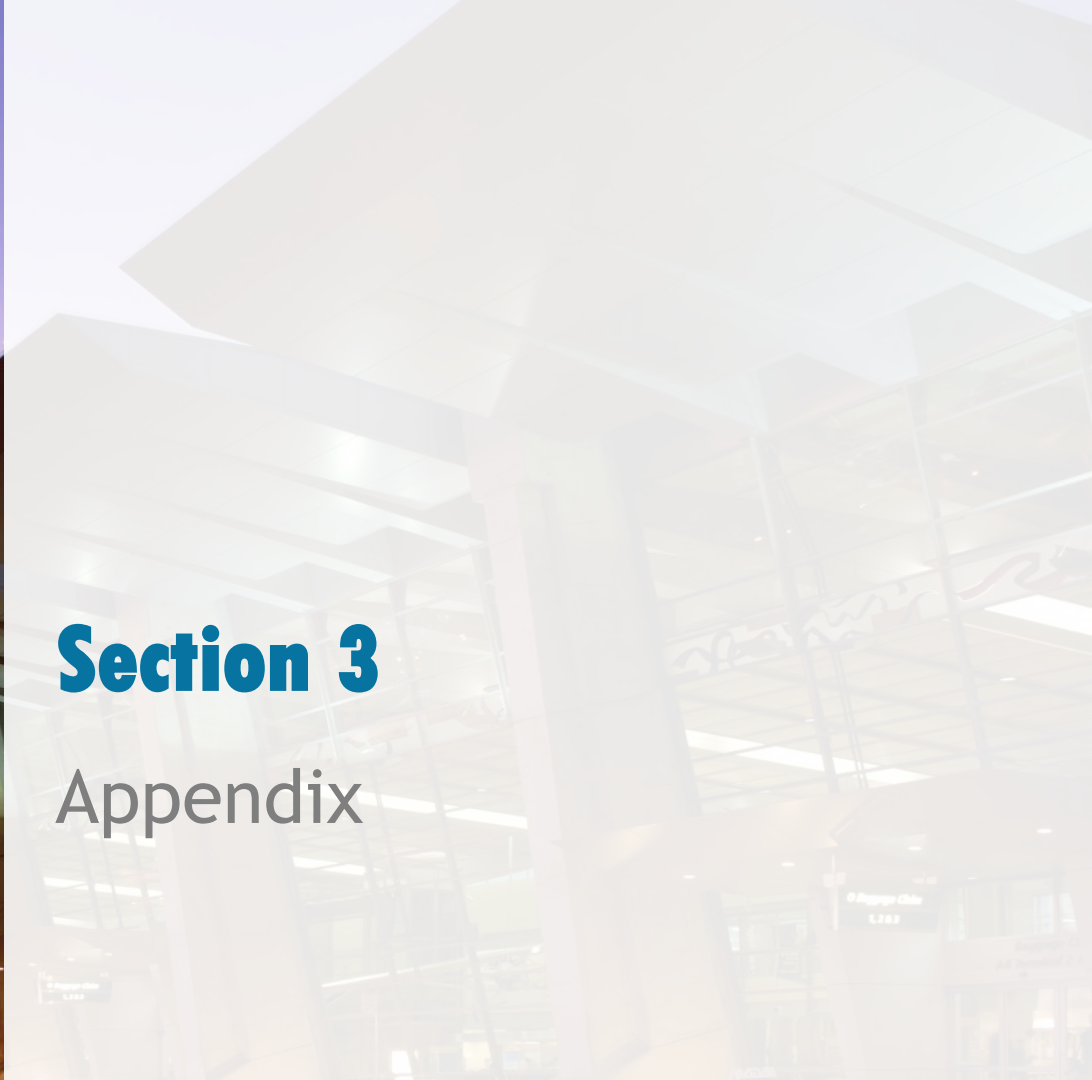
Questions?

● Ticketing  
U S Airways



## Section 3

### Appendix



# Compliance

October 31, 2019

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

| Category  | Standard  | Comment  |
|---|---|----------|
| Treasury Issues                                     | No Limit  | Complies |
| Agency Issues                                       | No Limit  | Complies |
| Supranationals                                      | "AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")   | Complies |
| Municipal Issues                                    | "A" rated or better by a NRSRO; 20% maximum; 5% max per issuer  | Complies |
| Banker's Acceptances                                | "A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity   | Complies |
| Commercial Paper                                    | "A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.   | Complies |
| Negotiable Certificates of Deposit ("NCD")          | "A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.  | Complies |
| Time Deposits/Certificates of Deposit/ Bank Deposit | Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC | Complies |
| Medium Term Notes                                   | "A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.   | Complies |
| Money Market Funds                                  | Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance  | Complies |
| Repurchase Agreements                               | "A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only  | Complies |
| Local Agency Investment Fund (LAIF)                 | Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1  | Complies |
| San Diego County Investment Pool (SDCIP)            | Max program limit for LAIF  | Complies |
| Local Government Investment Pool (LGIP)             | Max program limit for LAIF  | Complies |
| Prohibited  | Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities   | Complies |
| Average Maturity                                    | 3 years   | Complies |
| Maximum maturity                                    | 5 years   | Complies |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP         | Security Description               | Par Value/Units | Purchase Date<br>Book Yield | Book Value    | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int. | % of Port.<br>Gain/Loss | Moody/S&P<br>Fitch | Maturity<br>Duration |
|---------------|------------------------------------|-----------------|-----------------------------|---------------|----------------------|------------------------------|-------------------------|--------------------|----------------------|
| <b>Agency</b> |                                    |                 |                             |               |                      |                              |                         |                    |                      |
| 3135G0T29     | FNMA Note<br>1.500% Due 02/28/2020 | 13,035,000.00   | 02/28/2017<br>1.58%         | 13,003,050.30 | 99.97<br>1.60%       | 13,030,737.56<br>34,216.88   | 2.25%<br>27,687.26      | Aaa / AA+<br>AAA   | 0.33<br>0.33         |
| 313378J77     | FHLB Note<br>1.875% Due 03/13/2020 | 3,000,000.00    | 05/16/2017<br>1.57%         | 3,025,080.00  | 100.10<br>1.60%      | 3,002,973.00<br>7,500.00     | 0.52%<br>(22,107.00)    | Aaa / AA+<br>NR    | 0.37<br>0.36         |
| 313370U55     | FHLB Note<br>2.875% Due 09/11/2020 | 5,000,000.00    | 10/30/2018<br>2.90%         | 4,997,450.00  | 101.07<br>1.62%      | 5,053,415.00<br>19,965.28    | 0.87%<br>55,965.00      | Aaa / AA+<br>AAA   | 0.87<br>0.85         |
| 3135G0U84     | FNMA Note<br>2.875% Due 10/30/2020 | 5,000,000.00    | 10/30/2018<br>2.91%         | 4,996,750.00  | 101.22<br>1.64%      | 5,060,840.00<br>399.31       | 0.87%<br>64,090.00      | Aaa / AA+<br>AAA   | 1.00<br>0.98         |
| 313371U79     | FHLB Note<br>3.125% Due 12/11/2020 | 4,500,000.00    | 11/29/2018<br>2.86%         | 4,523,220.00  | 101.59<br>1.67%      | 4,571,527.50<br>54,687.50    | 0.80%<br>48,307.50      | Aaa / AA+<br>AAA   | 1.12<br>1.08         |
| 3130A1W95     | FHLB Note<br>2.250% Due 06/11/2021 | 7,500,000.00    | 07/19/2019<br>1.87%         | 7,552,725.00  | 100.99<br>1.63%      | 7,574,062.50<br>65,625.00    | 1.31%<br>21,337.50      | Aaa / AA+<br>AAA   | 1.61<br>1.57         |
| 313378JP7     | FHLB Note<br>2.375% Due 09/10/2021 | 7,500,000.00    | 08/27/2019<br>1.57%         | 7,620,375.00  | 101.42<br>1.59%      | 7,606,747.50<br>25,234.38    | 1.31%<br>(13,627.50)    | Aaa / AA+<br>AAA   | 1.86<br>1.81         |
| 3130AF5B9     | FHLB Note<br>3.000% Due 10/12/2021 | 4,500,000.00    | 10/22/2018<br>3.05%         | 4,493,385.00  | 102.72<br>1.57%      | 4,622,503.50<br>7,125.00     | 0.80%<br>129,118.50     | Aaa / AA+<br>NR    | 1.95<br>1.89         |
| 3130AEBM1     | FHLB Note<br>2.750% Due 06/10/2022 | 7,150,000.00    | Various<br>2.82%            | 7,131,662.00  | 102.97<br>1.58%      | 7,362,462.25<br>77,011.46    | 1.28%<br>230,800.25     | Aaa / AA+<br>NR    | 2.61<br>2.49         |
| 3135G0W33     | FNMA Note<br>1.375% Due 09/06/2022 | 5,000,000.00    | 09/06/2019<br>1.55%         | 4,974,800.00  | 99.45<br>1.57%       | 4,972,485.00<br>10,503.47    | 0.86%<br>(2,315.00)     | Aaa / AA+<br>AAA   | 2.85<br>2.77         |
| 313383WD9     | FHLB Note<br>3.125% Due 09/09/2022 | 4,000,000.00    | 09/27/2018<br>3.00%         | 4,019,040.00  | 104.32<br>1.57%      | 4,172,780.00<br>18,055.56    | 0.72%<br>153,740.00     | Aaa / AA+<br>AAA   | 2.86<br>2.72         |



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP               | Security Description               | Par Value/Units       | Purchase Date<br>Book Yield | Book Value            | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.               | % of Port.<br>Gain/Loss              | Moody/S&P<br>Fitch             | Maturity<br>Duration       |
|---------------------|------------------------------------|-----------------------|-----------------------------|-----------------------|----------------------|--|--------------------------------------|--------------------------------|----------------------------|
| 3130A3KM5           | FHLB Note<br>2.500% Due 12/09/2022 | 6,000,000.00          | 08/16/2018<br>2.81%         | 5,924,640.00          | 102.79<br>1.58%      | 6,167,430.00<br>59,166.67                  | 1.07%<br>242,790.00                  | Aaa / AA+<br>NR                | 3.11<br>2.96               |
| 313383QR5           | FHLB Note<br>3.250% Due 06/09/2023 | 4,900,000.00          | 09/11/2018<br>2.97%         | 4,959,045.00          | 106.06<br>1.52%      | 5,197,008.60<br>62,815.28                  | 0.91%<br>237,963.60                  | Aaa / AA+<br>NR                | 3.61<br>3.37               |
| 3133EJUS6           | FFCB Note<br>2.875% Due 07/17/2023 | 6,000,000.00          | 02/07/2019<br>2.56%         | 6,078,480.00          | 104.90<br>1.51%      | 6,293,892.00<br>49,833.33                  | 1.09%<br>215,412.00                  | Aaa / AA+<br>AAA               | 3.71<br>3.50               |
| 3133EKZK5           | FFCB Note<br>1.600% Due 08/14/2023 | 7,000,000.00          | 08/19/2019<br>1.55%         | 7,012,460.00          | 100.31<br>1.52%      | 7,021,420.00<br>23,955.56                  | 1.21%<br>8,960.00                    | Aaa / AA+<br>AAA               | 3.79<br>3.65               |
| 313383YJ4           | FHLB Note<br>3.375% Due 09/08/2023 | 7,000,000.00          | Various<br>2.65%            | 7,219,535.00          | 106.57<br>1.61%      | 7,460,159.00<br>34,781.25                  | 1.29%<br>240,624.00                  | Aaa / AA+<br>NR                | 3.86<br>3.61               |
| 3130A0F70           | FHLB Note<br>3.375% Due 12/08/2023 | 6,850,000.00          | Various<br>2.75%            | 7,045,064.00          | 107.09<br>1.58%      | 7,335,589.65<br>91,832.81                  | 1.28%<br>290,525.65                  | Aaa / AA+<br>AAA               | 4.11<br>3.80               |
| 3130AB3H7           | FHLB Note<br>2.375% Due 03/08/2024 | 6,800,000.00          | Various<br>2.36%            | 6,805,744.00          | 103.41<br>1.56%      | 7,031,540.00<br>23,776.39                  | 1.21%<br>225,796.00                  | Aaa / AA+<br>NR                | 4.36<br>4.12               |
| 3133EKNX0           | FFCB Note<br>2.160% Due 06/03/2024 | 5,000,000.00          | 07/19/2019<br>1.89%         | 5,062,250.00          | 102.66<br>1.56%      | 5,132,865.00<br>44,400.00                  | 0.89%<br>70,615.00                   | Aaa / AA+<br>AAA               | 4.59<br>4.33               |
| 3130A1XJ2           | FHLB Note<br>2.875% Due 06/14/2024 | 8,000,000.00          | 06/12/2019<br>2.00%         | 8,331,920.00          | 105.71<br>1.59%      | 8,457,144.00<br>87,527.78                  | 1.47%<br>125,224.00                  | Aaa / AA+<br>NR                | 4.62<br>4.29               |
| 3135G0V75           | FNMA Note<br>1.750% Due 07/02/2024 | 7,350,000.00          | 07/19/2019<br>1.87%         | 7,310,236.50          | 100.76<br>1.58%      | 7,405,867.35<br>40,373.96                  | 1.28%<br>95,630.85                   | Aaa / AA+<br>AAA               | 4.67<br>4.45               |
| <b>TOTAL Agency</b> |                                    | <b>131,085,000.00</b> | <b>2.27%</b>                | <b>132,086,911.80</b> | <b>1.58%</b>         | <b>134,533,449.41</b><br><b>838,786.87</b> | <b>23.29%</b><br><b>2,446,537.61</b> | <b>Aaa / AA+</b><br><b>Aaa</b> | <b>2.79</b><br><b>2.65</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP                          | Security Description                                     | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.            | % of Port.<br>Gain/Loss     | Moody/S&P<br>Fitch          | Maturity<br>Duration       |
|--------------------------------|--|----------------------|-----------------------------|----------------------|----------------------|---|-----------------------------|-----------------------------|----------------------------|
| <b>Cash</b>                    |  |                      |                             |                      |                      |   |                             |                             |                            |
| PP2118\$00                     | U.S. Bank Checking Account                               | 40,308.88            | Various<br>0.00%            | 40,308.88            | 1.00<br>0.00%        | 40,308.88<br>0.00                       | 0.01%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| PP2118V\$7                     | EastWest Bank Deposit Account                            | 29,764,468.96        | Various<br>2.05%            | 29,764,468.96        | 1.00<br>2.05%        | 29,764,468.96<br>0.00                   | 5.12%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| PP2118V\$8                     | EastWest Bank Deposit Account                            | 108,038.35           | Various<br>1.56%            | 108,038.35           | 1.00<br>1.56%        | 108,038.35<br>0.00                      | 0.02%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| PP2118V\$9                     | U.S. Bank Checking Account                               | 16,416,095.38        | Various<br>0.00%            | 16,416,095.38        | 1.00<br>0.00%        | 16,416,095.38<br>0.00                   | 2.83%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| <b>TOTAL Cash</b>              |  | <b>46,328,911.57</b> | <b>1.32%</b>                | <b>46,328,911.57</b> | <b>1.32%</b>         | <b>46,328,911.57</b><br><b>0.00</b>     | <b>7.97%</b><br><b>0.00</b> | <b>NR / NR</b><br><b>NR</b> | <b>0.00</b><br><b>0.00</b> |
| <b>Collateralized CD</b>       |  |                      |                             |                      |                      |   |                             |                             |                            |
| PP2118\$10                     | EastWest Bank Collateralized CD<br>2.200% Due 07/07/2021 | 10,780,978.89        | Various<br>2.21%            | 10,780,978.89        | 100.00<br>2.21%      | 10,780,978.89<br>649.82                 | 1.86%<br>0.00               | NR / NR<br>NR               | 1.68<br>1.64               |
| PP2118\$04                     | EastWest Bank Collateralized CD<br>1.800% Due 10/24/2021 | 5,264,806.39         | Various<br>1.80%            | 5,264,806.39         | 100.00<br>1.80%      | 5,264,806.39<br>2,105.92                | 0.91%<br>0.00               | NR / NR<br>NR               | 1.98<br>1.97               |
| <b>TOTAL Collateralized CD</b> |  | <b>16,045,785.28</b> | <b>2.08%</b>                | <b>16,045,785.28</b> | <b>2.08%</b>         | <b>16,045,785.28</b><br><b>2,755.74</b> | <b>2.76%</b><br><b>0.00</b> | <b>NR / NR</b><br><b>NR</b> | <b>1.78</b><br><b>1.75</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP                                  | Security Description                                  | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.             | % of Port.<br>Gain/Loss           | Moody/S&P<br>Fitch            | Maturity<br>Duration       |
|--|---|----------------------|-----------------------------|----------------------|----------------------|--|-----------------------------------|-------------------------------|----------------------------|
| <b>Commercial Paper</b>                |   |                      |                             |                      |                      |  |                                   |                               |                            |
| 62479MZG1                              | MUFG Bank Ltd/NY Discount CP<br>2.220% Due 12/16/2019 | 5,000,000.00         | 07/22/2019<br>2.27%         | 4,986,125.00         | 99.72<br>2.27%       | 4,986,125.00<br>0.00                     | 0.86%<br>0.00                     | P-1 / A-1<br>NR               | 0.13<br>0.12               |
| 62479LB38                              | MUFG Bank Ltd Discount CP<br>2.040% Due 02/03/2020    | 2,500,000.00         | 08/19/2019<br>2.09%         | 2,486,683.34         | 99.47<br>2.09%       | 2,486,683.34<br>0.00                     | 0.43%<br>0.00                     | P-1 / A-1<br>NR               | 0.26<br>0.26               |
| <b>TOTAL Commercial Paper</b>          |   | <b>7,500,000.00</b>  | <b>2.21%</b>                | <b>7,472,808.34</b>  | <b>2.21%</b>         | <b>7,472,808.34</b><br><b>0.00</b>       | <b>1.29%</b><br><b>0.00</b>       | <b>P-1 / A-1</b><br><b>NR</b> | <b>0.17</b><br><b>0.17</b> |
| <b>LAIF</b>                            |   |                      |                             |                      |                      |  |                                   |                               |                            |
| 90LAIF\$00                             | Local Agency Investment Fund State Pool               | 50,419,730.82        | Various<br>2.19%            | 50,419,730.82        | 1.00<br>2.19%        | 50,419,730.82<br>93,533.10               | 8.69%<br>0.00                     | NR / NR<br>NR                 | 0.00<br>0.00               |
| <b>TOTAL LAIF</b>                      |   | <b>50,419,730.82</b> | <b>2.19%</b>                | <b>50,419,730.82</b> | <b>2.19%</b>         | <b>50,419,730.82</b><br><b>93,533.10</b> | <b>8.69%</b><br><b>0.00</b>       | <b>NR / NR</b><br><b>NR</b>   | <b>0.00</b><br><b>0.00</b> |
| <b>Local Gov Investment Pool</b>       |   |                      |                             |                      |                      |  |                                   |                               |                            |
| 90SDCP\$00                             | County of San Diego Pooled Investment Pool            | 57,442,744.00        | Various<br>2.18%            | 57,442,744.00        | 1.00<br>2.18%        | 57,442,744.00<br>0.00                    | 9.89%<br>0.00                     | NR / NR<br>AAA                | 0.00<br>0.00               |
| 09CATR\$04                             | CalTrust Short Term Fund                              | 1,601,228.00         | Various<br>2.06%            | 16,028,947.81        | 10.05<br>2.06%       | 16,092,341.37<br>0.00                    | 2.77%<br>63,393.56                | NR / AA<br>NR                 | 0.00<br>0.00               |
| <b>TOTAL Local Gov Investment Pool</b> |   | <b>59,043,972.00</b> | <b>2.15%</b>                | <b>73,471,691.81</b> | <b>2.15%</b>         | <b>73,535,085.37</b><br><b>0.00</b>      | <b>12.65%</b><br><b>63,393.56</b> | <b>NR / AA</b><br><b>Aaa</b>  | <b>0.00</b><br><b>0.00</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP                             | Security Description  | Par Value/Units     | Purchase Date<br>Book Yield | Book Value          | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.   | % of Port.<br>Gain/Loss    | Moody/S&P<br>Fitch       | Maturity<br>Duration |
|-----------------------------------|---|---------------------|-----------------------------|---------------------|----------------------|--------------------------------|----------------------------|--------------------------|----------------------|
| <b>Money Market Fund FI</b>       |   |                     |                             |                     |                      |                                |                            |                          |                      |
| 262006307                         | Dreyfus Gov't Cash Management Money Market Fund                     | 630,792.13          | Various<br>1.49%            | 630,792.13          | 1.00<br>1.49%        | 630,792.13<br>0.00             | 0.11%<br>0.00              | Aaa / AAA<br>NR          | 0.00<br>0.00         |
| <b>TOTAL Money Market Fund FI</b> |   | <b>630,792.13</b>   | <b>1.49%</b>                | <b>630,792.13</b>   | <b>1.49%</b>         | <b>630,792.13<br/>0.00</b>     | <b>0.11%<br/>0.00</b>      | <b>Aaa / AAA<br/>NR</b>  | <b>0.00<br/>0.00</b> |
| <b>Municipal Bonds</b>            |   |                     |                             |                     |                      |                                |                            |                          |                      |
| 649791PP9                         | New York St Taxable-GO<br>2.010% Due 02/15/2024                     | 5,000,000.00        | 10/29/2019<br>2.01%         | 5,000,000.00        | 100.59<br>1.87%      | 5,029,600.00<br>279.17         | 0.87%<br>29,600.00         | Aa1 / AA+<br>AA+         | 4.30<br>4.09         |
| <b>TOTAL Municipal Bonds</b>      |   | <b>5,000,000.00</b> | <b>2.01%</b>                | <b>5,000,000.00</b> | <b>1.87%</b>         | <b>5,029,600.00<br/>279.17</b> | <b>0.87%<br/>29,600.00</b> | <b>Aa1 / AA+<br/>AA+</b> | <b>4.30<br/>4.09</b> |
| <b>Negotiable CD</b>              |   |                     |                             |                     |                      |                                |                            |                          |                      |
| 89114MNQ6                         | Toronto Dominion Bank Yankee CD<br>3.090% Due 12/02/2019            | 5,000,000.00        | 11/29/2018<br>3.09%         | 5,000,000.00        | 100.00<br>3.09%      | 5,000,000.00<br>144,200.00     | 0.89%<br>0.00              | P-1 / A-1+<br>F-1+       | 0.09<br>0.09         |
| 90333VK82                         | US Bank National Association Negotiable CD<br>2.450% Due 02/28/2020 | 4,000,000.00        | 02/28/2019<br>2.45%         | 4,000,000.00        | 100.00<br>2.45%      | 4,000,000.00<br>66,966.67      | 0.70%<br>0.00              | P-1 / A-1+<br>F-1+       | 0.33<br>0.32         |
| 06417MBK0                         | Bank of Nova Scotia Houston Yankee CD<br>2.000% Due 03/09/2020      | 5,000,000.00        | 09/26/2019<br>2.07%         | 4,998,366.53        | 99.97<br>2.07%       | 4,998,366.53<br>14,722.22      | 0.86%<br>0.00              | P-1 / A-1<br>F-1+        | 0.36<br>0.35         |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP                      | Security Description   | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.              | % of Port.<br>Gain/Loss           | Moody/S&P<br>Fitch             | Maturity<br>Duration       |
|----------------------------|--|----------------------|-----------------------------|----------------------|----------------------|---|-----------------------------------|--------------------------------|----------------------------|
| 87019U6D6                  | Swedbank Inc Negotiable CD<br>2.270% Due 11/16/2020          | 4,000,000.00         | 11/17/2017<br>2.27%         | 4,000,000.00         | 100.27<br>2.01%      | 4,010,964.00<br>42,625.56                 | 0.70%<br>10,964.00                | Aa2 / AA-<br>AA-               | 1.05<br>1.03               |
| <b>TOTAL Negotiable CD</b> |  | <b>18,000,000.00</b> | <b>2.49%</b>                | <b>17,998,366.53</b> | <b>2.43%</b>         | <b>18,009,330.53</b><br><b>268,514.45</b> | <b>3.14%</b><br><b>10,964.00</b>  | <b>Aaa / AA+</b><br><b>Aaa</b> | <b>0.43</b><br><b>0.42</b> |
| <b>Supranational</b>       |  |                      |                             |                      |                      |   |                                   |                                |                            |
| 459058FZ1                  | Intl. Bank Recon & Development Note<br>1.875% Due 04/21/2020 | 3,000,000.00         | 04/28/2017<br>1.64%         | 3,020,550.00         | 99.98<br>1.92%       | 2,999,322.00<br>1,562.50                  | 0.52%<br>(21,228.00)              | Aaa / AAA<br>AAA               | 0.47<br>0.47               |
| 45950KCM0                  | International Finance Corp Note<br>2.250% Due 01/25/2021     | 2,125,000.00         | 02/13/2018<br>2.43%         | 2,113,992.50         | 100.69<br>1.68%      | 2,139,679.50<br>12,750.00                 | 0.37%<br>25,687.00                | Aaa / AAA<br>NR                | 1.24<br>1.21               |
| 4581X0CV8                  | Inter-American Dev Bank Note<br>1.250% Due 09/14/2021        | 2,500,000.00         | 04/03/2018<br>2.66%         | 2,385,100.00         | 99.36<br>1.60%       | 2,483,905.00<br>4,079.86                  | 0.43%<br>98,805.00                | Aaa / NR<br>NR                 | 1.87<br>1.84               |
| 459058FY4                  | Intl. Bank Recon & Development Note<br>2.000% Due 01/26/2022 | 3,000,000.00         | 03/16/2018<br>2.73%         | 2,920,650.00         | 100.88<br>1.60%      | 3,026,490.00<br>15,833.33                 | 0.52%<br>105,840.00               | Aaa / NR<br>AAA                | 2.24<br>2.17               |
| 4581X0CN6                  | Inter-American Dev Bank Note<br>1.750% Due 04/14/2022        | 2,000,000.00         | 09/27/2018<br>3.03%         | 1,914,620.00         | 100.37<br>1.59%      | 2,007,468.00<br>1,652.78                  | 0.35%<br>92,848.00                | Aaa / AAA<br>AAA               | 2.45<br>2.39               |
| <b>TOTAL Supranational</b> |  | <b>12,625,000.00</b> | <b>2.45%</b>                | <b>12,354,912.50</b> | <b>1.69%</b>         | <b>12,656,864.50</b><br><b>35,878.47</b>  | <b>2.18%</b><br><b>301,952.00</b> | <b>Aaa / AAA</b><br><b>Aaa</b> | <b>1.62</b><br><b>1.57</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP               | Security Description   | Par Value/Units | Purchase Date<br>Book Yield | Book Value   | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int. | % of Port.<br>Gain/Loss | Moody/S&P<br>Fitch | Maturity<br>Duration |
|---------------------|--|-----------------|-----------------------------|--------------|----------------------|------------------------------|-------------------------|--------------------|----------------------|
| <b>US Corporate</b> |  |                 |                             |              |                      |                              |                         |                    |                      |
| 46625HKA7           | JP Morgan Chase Callable Note Cont 12/23/2019<br>2.250% Due 01/23/2020       | 3,500,000.00    | 05/15/2017<br>2.15%         | 3,509,345.00 | 100.04<br>1.90%      | 3,501,540.00<br>21,437.50    | 0.61%<br>(7,805.00)     | A2 / A-<br>AA-     | 0.23<br>0.15         |
| 166764BP4           | Chevron Corp Note<br>1.991% Due 03/03/2020                                   | 3,500,000.00    | 05/15/2017<br>1.89%         | 3,509,660.00 | 100.04<br>1.86%      | 3,501,445.50<br>11,227.03    | 0.60%<br>(8,214.50)     | Aa2 / AA<br>NR     | 0.34<br>0.34         |
| 30231GAG7           | Exxon Mobil Corp Callable Note Cont 2/6/2020<br>1.912% Due 03/06/2020        | 3,000,000.00    | 07/28/2017<br>1.76%         | 3,011,430.00 | 100.01<br>1.87%      | 3,000,372.00<br>8,763.33     | 0.52%<br>(11,058.00)    | Aaa / AA+<br>NR    | 0.35<br>0.34         |
| 00440EAT4           | Chubb INA Holdings Inc Callable Note Cont 10/3/2020<br>2.300% Due 11/03/2020 | 2,000,000.00    | 07/23/2019<br>2.25%         | 2,001,260.00 | 100.31<br>1.95%      | 2,006,194.00<br>22,744.44    | 0.35%<br>4,934.00       | A3 / A<br>A        | 1.01<br>0.90         |
| 17275RBD3           | Cisco Systems Note<br>2.200% Due 02/28/2021                                  | 4,000,000.00    | 08/27/2019<br>1.79%         | 4,024,120.00 | 100.57<br>1.76%      | 4,022,920.00<br>15,400.00    | 0.70%<br>(1,200.00)     | A1 / AA-<br>NR     | 1.33<br>1.30         |
| 69371RN93           | Paccar Financial Corp Note<br>2.800% Due 03/01/2021                          | 1,000,000.00    | 04/03/2018<br>2.90%         | 997,270.00   | 101.28<br>1.83%      | 1,012,764.00<br>4,666.67     | 0.18%<br>15,494.00      | A1 / A+<br>NR      | 1.33<br>1.30         |
| 911312BP0           | UPS Note<br>2.050% Due 04/01/2021  | 2,280,000.00    | 11/14/2017<br>2.10%         | 2,276,397.60 | 100.41<br>1.76%      | 2,289,343.44<br>3,895.00     | 0.39%<br>12,945.84      | A2 / A<br>NR       | 1.42<br>1.39         |
| 369550BE7           | General Dynamics Corp Note<br>3.000% Due 05/11/2021                          | 3,000,000.00    | 06/11/2018<br>3.14%         | 2,988,090.00 | 101.82<br>1.79%      | 3,054,663.00<br>42,500.00    | 0.53%<br>66,573.00      | A2 / A+<br>NR      | 1.53<br>1.47         |
| 02665WBF7           | American Honda Finance Note<br>1.650% Due 07/12/2021                         | 2,000,000.00    | 07/02/2018<br>3.13%         | 1,915,520.00 | 99.69<br>1.84%       | 1,993,744.00<br>9,991.67     | 0.34%<br>78,224.00      | A2 / A<br>NR       | 1.70<br>1.66         |
| 594918BP8           | Microsoft Callable Note Cont 7/8/2021<br>1.550% Due 08/08/2021               | 3,000,000.00    | 09/15/2017<br>1.96%         | 2,954,280.00 | 99.85<br>1.64%       | 2,995,362.00<br>10,720.83    | 0.52%<br>41,082.00      | Aaa / AAA<br>AA+   | 1.77<br>1.73         |
| 69371RP42           | Paccar Financial Corp Note<br>3.150% Due 08/09/2021                          | 3,000,000.00    | 08/16/2018<br>3.09%         | 3,005,220.00 | 102.44<br>1.74%      | 3,073,242.00<br>21,525.00    | 0.53%<br>68,022.00      | A1 / A+<br>NR      | 1.78<br>1.71         |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP     | Security Description  | Par Value/Units | Purchase Date<br>Book Yield | Book Value   | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int. | % of Port.<br>Gain/Loss | Moody/S&P<br>Fitch | Maturity<br>Duration |
|-----------|---|-----------------|-----------------------------|--------------|----------------------|------------------------------|-------------------------|--------------------|----------------------|
| 74005PAZ7 | Praxair Note<br>3.000% Due 09/01/2021                                       | 3,300,000.00    | Various<br>2.45%            | 3,335,280.00 | 102.15<br>1.80%      | 3,370,946.70<br>16,500.00    | 0.58%<br>35,666.70      | A2 / A<br>NR       | 1.84<br>1.77         |
| 69353REY0 | PNC Bank Callable Note Cont 11/09/2021<br>2.550% Due 12/09/2021             | 2,000,000.00    | 07/13/2018<br>3.28%         | 1,953,160.00 | 101.29<br>1.89%      | 2,025,792.00<br>20,116.67    | 0.35%<br>72,632.00      | A2 / A<br>A+       | 2.11<br>1.95         |
| 459200JQ5 | IBM Corp Note<br>2.500% Due 01/27/2022                                      | 2,000,000.00    | 08/16/2018<br>3.12%         | 1,960,160.20 | 101.34<br>1.89%      | 2,026,714.01<br>13,055.55    | 0.35%<br>66,553.81      | A2 / A<br>NR       | 2.24<br>2.16         |
| 037833AY6 | Apple Inc Note<br>2.150% Due 02/09/2022                                     | 4,000,000.00    | 09/15/2017<br>2.10%         | 4,008,680.00 | 100.91<br>1.74%      | 4,036,380.00<br>19,588.89    | 0.70%<br>27,700.00      | Aa1 / AA+<br>NR    | 2.28<br>2.20         |
| 74005PBA1 | Praxair Callable Note Cont 11/15/2021<br>2.450% Due 02/15/2022              | 1,000,000.00    | 06/11/2018<br>3.18%         | 974,800.00   | 101.28<br>1.81%      | 1,012,754.00<br>5,172.22     | 0.18%<br>37,954.00      | A2 / A<br>NR       | 2.30<br>1.98         |
| 69353RFB9 | PNC Bank Callable Note Cont 1/18/2022<br>2.625% Due 02/17/2022              | 2,000,000.00    | 06/11/2018<br>3.35%         | 1,950,240.00 | 101.58<br>1.89%      | 2,031,508.00<br>10,791.67    | 0.35%<br>81,268.00      | A2 / A<br>A+       | 2.30<br>2.14         |
| 68389XBB0 | Oracle Corp Callable Note Cont 3/15/2022<br>2.500% Due 05/15/2022           | 3,000,000.00    | 07/02/2018<br>3.24%         | 2,920,290.00 | 101.55<br>1.83%      | 3,046,572.00<br>34,583.33    | 0.53%<br>126,282.00     | A1 / A+<br>A       | 2.54<br>2.27         |
| 00440EAU1 | Chubb INA Holdings Inc Callable Note Cont 9/3/2022<br>2.875% Due 11/03/2022 | 2,000,000.00    | 09/27/2018<br>3.47%         | 1,955,180.00 | 102.86<br>1.84%      | 2,057,148.00<br>28,430.56    | 0.36%<br>101,968.00     | A3 / A<br>A        | 3.01<br>2.69         |
| 24422EUA5 | John Deere Capital Corp Note<br>2.700% Due 01/06/2023                       | 3,500,000.00    | Various<br>3.22%            | 3,422,355.00 | 102.43<br>1.91%      | 3,585,148.00<br>30,187.50    | 0.62%<br>162,793.00     | A2 / A<br>A        | 3.19<br>3.02         |
| 89236TEL5 | Toyota Motor Credit Corp Note<br>2.700% Due 01/11/2023                      | 2,000,000.00    | 07/13/2018<br>3.34%         | 1,946,860.00 | 102.79<br>1.80%      | 2,055,824.00<br>16,500.00    | 0.36%<br>108,964.00     | Aa3 / AA-<br>A+    | 3.20<br>3.03         |
| 44932HAH6 | IBM Credit Corp Note<br>3.000% Due 02/06/2023                               | 2,000,000.00    | 09/11/2018<br>3.34%         | 1,972,280.00 | 103.10<br>2.01%      | 2,062,012.00<br>14,166.67    | 0.36%<br>89,732.00      | A2 / A<br>NR       | 3.27<br>3.08         |
| 084670BR8 | Berkshire Hathaway Callable Note Cont 1/15/2023<br>2.750% Due 03/15/2023    | 2,000,000.00    | 07/13/2018<br>3.20%         | 1,961,020.00 | 103.00<br>1.78%      | 2,060,092.00<br>7,027.78     | 0.36%<br>99,072.00      | Aa2 / AA<br>A+     | 3.37<br>3.06         |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP                     | Security Description  | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.              | % of Port.<br>Gain/Loss              | Moody/S&P<br>Fitch          | Maturity<br>Duration       |
|---------------------------|---|----------------------|-----------------------------|----------------------|----------------------|---|--------------------------------------|-----------------------------|----------------------------|
| 037833AK6                 | Apple Inc Note<br>2.400% Due 05/03/2023   | 2,000,000.00         | 07/19/2019<br>2.13%         | 2,019,760.00         | 101.79<br>1.87%      | 2,035,712.00<br>23,733.33                 | 0.35%<br>15,952.00                   | Aa1 / AA+<br>NR             | 3.51<br>3.31               |
| 58933YAF2                 | Merck & Co Note<br>2.800% Due 05/18/2023  | 3,000,000.00         | 07/22/2019<br>2.11%         | 3,075,480.00         | 103.48<br>1.78%      | 3,104,370.00<br>38,033.33                 | 0.54%<br>28,890.00                   | A1 / AA<br>A+               | 3.55<br>3.33               |
| 931142EK5                 | Wal-Mart Stores Callable Note Cont 5/26/2023<br>3.400% Due 06/26/2023           | 2,000,000.00         | 09/27/2018<br>3.31%         | 2,008,020.00         | 105.66<br>1.76%      | 2,113,178.00<br>23,611.11                 | 0.37%<br>105,158.00                  | Aa2 / AA<br>AA              | 3.65<br>3.33               |
| 02665WCJ8                 | American Honda Finance Note<br>3.450% Due 07/14/2023                            | 2,000,000.00         | 09/11/2018<br>3.42%         | 2,002,420.00         | 105.37<br>1.94%      | 2,107,474.00<br>20,508.33                 | 0.37%<br>105,054.00                  | A2 / A<br>NR                | 3.70<br>3.45               |
| 06406FAD5                 | Bank of NY Mellon Corp Callable Note Cont<br>6/16/2023<br>2.200% Due 08/16/2023 | 4,000,000.00         | Various<br>2.22%            | 3,996,200.00         | 100.58<br>2.03%      | 4,023,040.00<br>18,333.34                 | 0.70%<br>26,840.00                   | A1 / A<br>AA-               | 3.79<br>3.46               |
| 857477AM5                 | State Street Bank Note<br>3.700% Due 11/20/2023                                 | 2,000,000.00         | 08/19/2019<br>2.06%         | 2,132,940.00         | 106.69<br>1.98%      | 2,133,716.00<br>33,094.44                 | 0.37%<br>776.00                      | A1 / A<br>AA-               | 4.06<br>3.72               |
| 89236TFS9                 | Toyota Motor Credit Corp Note<br>3.350% Due 01/08/2024                          | 2,000,000.00         | 02/07/2019<br>3.07%         | 2,025,380.00         | 105.41<br>2.00%      | 2,108,200.00<br>21,030.56                 | 0.37%<br>82,820.00                   | Aa3 / AA-<br>A+             | 4.19<br>3.87               |
| 91159HHV5                 | US Bancorp Callable Note Cont 1/5/2024<br>3.375% Due 02/05/2024                 | 2,000,000.00         | 02/07/2019<br>3.19%         | 2,017,220.00         | 105.57<br>1.98%      | 2,111,358.00<br>16,125.00                 | 0.37%<br>94,138.00                   | A1 / A+<br>AA-              | 4.27<br>3.87               |
| 097023CC7                 | Boeing Co Callable Note Cont 2/1/2024<br>2.800% Due 03/01/2024                  | 3,200,000.00         | 02/27/2019<br>2.91%         | 3,183,392.00         | 102.53<br>2.17%      | 3,281,062.40<br>14,933.33                 | 0.57%<br>97,670.40                   | A2 / A<br>A                 | 4.34<br>3.98               |
| <b>TOTAL US Corporate</b> |   | <b>81,280,000.00</b> | <b>2.65%</b>                | <b>81,013,709.80</b> | <b>1.86%</b>         | <b>82,840,591.05</b><br><b>598,395.08</b> | <b>14.35%</b><br><b>1,826,881.25</b> | <b>A1 / A+</b><br><b>A+</b> | <b>2.42</b><br><b>2.26</b> |



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP              | Security Description                      | Par Value/Units | Purchase Date<br>Book Yield | Book Value    | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int. | % of Port.<br>Gain/Loss | Moody/S&P<br>Fitch | Maturity<br>Duration |
|--------------------|---|-----------------|-----------------------------|---------------|----------------------|------------------------------|-------------------------|--------------------|----------------------|
| <b>US Treasury</b> |   |                 |                             |               |                      |                              |                         |                    |                      |
| 912828G61          | US Treasury Note<br>1.500% Due 11/30/2019 | 13,400,000.00   | 12/05/2016<br>1.46%         | 13,416,750.00 | 99.97<br>1.84%       | 13,396,167.60<br>84,573.77   | 2.32%<br>(20,582.40)    | Aaa / AA+<br>AAA   | 0.08<br>0.08         |
| 912828H52          | US Treasury Note<br>1.250% Due 01/31/2020 | 7,000,000.00    | 01/09/2017<br>1.53%         | 6,940,820.31  | 99.91<br>1.59%       | 6,993,987.00<br>22,112.77    | 1.21%<br>53,166.69      | Aaa / AA+<br>AAA   | 0.25<br>0.25         |
| 912828XE5          | US Treasury Note<br>1.500% Due 05/31/2020 | 5,000,000.00    | 05/11/2017<br>1.58%         | 4,987,695.31  | 99.92<br>1.63%       | 4,996,095.00<br>31,557.38    | 0.87%<br>8,399.69       | Aaa / AA+<br>AAA   | 0.58<br>0.57         |
| 912828XM7          | US Treasury Note<br>1.625% Due 07/31/2020 | 5,400,000.00    | 07/28/2017<br>1.56%         | 5,410,968.75  | 100.01<br>1.61%      | 5,400,421.20<br>22,175.95    | 0.93%<br>(10,547.55)    | Aaa / AA+<br>AAA   | 0.75<br>0.74         |
| 912828G3           | US Treasury Note<br>1.750% Due 11/15/2020 | 7,700,000.00    | 11/20/2017<br>1.83%         | 7,683,156.25  | 100.13<br>1.62%      | 7,709,925.30<br>62,248.64    | 1.34%<br>26,769.05      | Aaa / AA+<br>AAA   | 1.04<br>1.02         |
| 912828P87          | US Treasury Note<br>1.125% Due 02/28/2021 | 8,500,000.00    | 10/13/2017<br>1.73%         | 8,331,992.19  | 99.39<br>1.59%       | 8,448,201.00<br>16,287.77    | 1.46%<br>116,208.81     | Aaa / AA+<br>AAA   | 1.33<br>1.31         |
| 912828Q37          | US Treasury Note<br>1.250% Due 03/31/2021 | 3,500,000.00    | 10/25/2017<br>1.84%         | 3,431,230.47  | 99.52<br>1.59%       | 3,483,319.00<br>3,825.14     | 0.60%<br>52,088.53      | Aaa / AA+<br>AAA   | 1.42<br>1.39         |
| 912828WG1          | US Treasury Note<br>2.250% Due 04/30/2021 | 7,700,000.00    | 11/20/2017<br>1.90%         | 7,789,632.81  | 100.96<br>1.60%      | 7,774,289.60<br>475.96       | 1.34%<br>(15,343.21)    | Aaa / AA+<br>AAA   | 1.50<br>1.47         |
| 912828S76          | US Treasury Note<br>1.125% Due 07/31/2021 | 5,600,000.00    | 09/26/2019<br>1.72%         | 5,540,281.25  | 99.23<br>1.57%       | 5,556,689.60<br>15,921.20    | 0.96%<br>16,408.35      | Aaa / AA+<br>AAA   | 1.75<br>1.72         |
| 912828D72          | US Treasury Note<br>2.000% Due 08/31/2021 | 8,500,000.00    | 10/13/2017<br>1.81%         | 8,560,761.72  | 100.77<br>1.57%      | 8,565,739.00<br>28,956.04    | 1.48%<br>4,977.28       | Aaa / AA+<br>AAA   | 1.84<br>1.79         |
| 912828T67          | US Treasury Note<br>1.250% Due 10/31/2021 | 7,700,000.00    | 11/20/2017<br>1.96%         | 7,492,761.72  | 99.38<br>1.56%       | 7,652,475.60<br>264.42       | 1.32%<br>159,713.88     | Aaa / AA+<br>AAA   | 2.00<br>1.97         |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending October 31, 2019

| CUSIP                                   | Security Description                      | Par Value/Units       | Purchase Date<br>Book Yield | Book Value            | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.                 | % of Port.<br>Gain/Loss               | Moody/S&P<br>Fitch             | Maturity<br>Duration       |
|---|---|-----------------------|-----------------------------|-----------------------|----------------------|--|---------------------------------------|--------------------------------|----------------------------|
| 912828U65                               | US Treasury Note<br>1.750% Due 11/30/2021 | 7,500,000.00          | 09/06/2019<br>1.55%         | 7,533,105.47          | 100.41<br>1.55%      | 7,530,465.00<br>55,225.41                    | 1.31%<br>(2,640.47)                   | Aaa / AA+<br>AAA               | 2.08<br>2.02               |
| 912828WZ9                               | US Treasury Note<br>1.750% Due 04/30/2022 | 2,750,000.00          | 11/17/2017<br>2.00%         | 2,720,781.25          | 100.54<br>1.53%      | 2,764,825.25<br>262.98                       | 0.48%<br>44,044.00                    | Aaa / AA+<br>AAA               | 2.50<br>2.44               |
| 912828SV3                               | US Treasury Note<br>1.750% Due 05/15/2022 | 8,200,000.00          | 12/05/2017<br>2.09%         | 8,080,843.75          | 100.56<br>1.52%      | 8,246,125.00<br>66,290.76                    | 1.43%<br>165,281.25                   | Aaa / AA+<br>AAA               | 2.54<br>2.46               |
| 912828XW5                               | US Treasury Note<br>1.750% Due 06/30/2022 | 8,200,000.00          | 12/05/2017<br>2.13%         | 8,063,546.88          | 100.62<br>1.51%      | 8,250,930.20<br>48,353.26                    | 1.43%<br>187,383.32                   | Aaa / AA+<br>AAA               | 2.67<br>2.58               |
| 912828L24                               | US Treasury Note<br>1.875% Due 08/31/2022 | 8,200,000.00          | 12/05/2017<br>2.14%         | 8,101,984.38          | 101.00<br>1.51%      | 8,281,680.20<br>26,188.19                    | 1.43%<br>179,695.82                   | Aaa / AA+<br>AAA               | 2.84<br>2.74               |
| 912828L57                               | US Treasury Note<br>1.750% Due 09/30/2022 | 10,500,000.00         | 01/19/2018<br>2.39%         | 10,204,277.34         | 100.67<br>1.51%      | 10,570,140.00<br>16,065.57                   | 1.82%<br>365,862.66                   | Aaa / AA+<br>AAA               | 2.92<br>2.83               |
| 912828V80                               | US Treasury Note<br>2.250% Due 01/31/2024 | 5,650,000.00          | Various<br>2.14%            | 5,675,003.91          | 102.95<br>1.53%      | 5,816,409.45<br>32,126.70                    | 1.01%<br>141,405.54                   | Aaa / AA+<br>AAA               | 4.25<br>4.03               |
| <b>TOTAL US Treasury</b>                |   | <b>131,000,000.00</b> | <b>1.86%</b>                | <b>129,965,593.76</b> | <b>1.59%</b>         | <b>131,437,885.00</b><br><b>532,911.91</b>   | <b>22.70%</b><br><b>1,472,291.24</b>  | <b>Aaa / AA+</b><br><b>Aaa</b> | <b>1.76</b><br><b>1.71</b> |
| <b>TOTAL PORTFOLIO</b>                  |   | <b>558,959,191.80</b> | <b>2.13%</b>                | <b>572,789,214.34</b> | <b>1.78%</b>         | <b>578,940,834.00</b><br><b>2,371,054.79</b> | <b>100.00%</b><br><b>6,151,619.66</b> | <b>Aa1 / AA</b><br><b>Aaa</b>  | <b>1.53</b><br><b>1.46</b> |
| <b>TOTAL MARKET VALUE PLUS ACCRUALS</b> |   |                       |                             |                       |                      | <b>581,311,888.79</b>                        |                                       |                                |                            |

# Transactions Ledger

SDCRAA Consolidated - Account #10566

October 1, 2019 through October 31, 2019

| Transaction Type          | Settlement Date | CUSIP      | Quantity             | Security Description                                    | Price   | Acq/Disp Yield | Amount               | Interest Pur/Sold | Total Amount         | Gain/Loss   |
|---------------------------|-----------------|------------|----------------------|---|---------|----------------|----------------------|-------------------|----------------------|-------------|
| <b>ACQUISITIONS</b>       |                 |            |                      |   |         |                |                      |                   |                      |             |
| Purchase                  | 10/24/2019      | PP2118\$04 | 5,262,701.31         | EastWest Bank Collateralized CD<br>1.8% Due: 10/24/2021 | 100.000 | 1.80%          | 5,262,701.31         | 0.00              | 5,262,701.31         | 0.00        |
| Purchase                  | 10/30/2019      | 649791PP9  | 5,000,000.00         | New York St Taxable-GO<br>2.01% Due: 02/15/2024         | 100.000 | 2.01%          | 5,000,000.00         | 0.00              | 5,000,000.00         | 0.00        |
|                           | <b>Subtotal</b> |            | <b>10,262,701.31</b> |   |         |                | <b>10,262,701.31</b> | <b>0.00</b>       | <b>10,262,701.31</b> | <b>0.00</b> |
| <b>TOTAL ACQUISITIONS</b> |                 |            | <b>10,262,701.31</b> |   |         |                | <b>10,262,701.31</b> | <b>0.00</b>       | <b>10,262,701.31</b> | <b>0.00</b> |
| <b>DISPOSITION</b>        |                 |            |                      |   |         |                |                      |                   |                      |             |
| Maturity                  | 10/24/2019      | PP2118\$02 | 5,262,701.31         | EastWest Bank Collateralized CD<br>2.6% Due: 10/24/2019 | 100.000 |                | 5,262,701.31         | 0.00              | 5,262,701.31         | 0.00        |
|                           | <b>Subtotal</b> |            | <b>5,262,701.31</b>  |   |         |                | <b>5,262,701.31</b>  | <b>0.00</b>       | <b>5,262,701.31</b>  | <b>0.00</b> |
| <b>TOTAL ACQUISITIONS</b> |                 |            | <b>5,262,701.31</b>  |   |         |                | <b>5,262,701.31</b>  | <b>0.00</b>       | <b>5,262,701.31</b>  | <b>0.00</b> |

# Important Disclosures

2019 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

Source ice Data Indices, LLC ("ICE"), used with permission. ICE permits use of the ICE indices and related data on an "as is" basis; ICE, its affiliates and their respective third party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE data, its affiliates or their respective third party providers guarantee the quality, adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and licensee's use it at licensee's own risk. ICE data, its affiliates and their respective third party do not sponsor, endorse, or recommend chandler asset management, or any of its products or services.

This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## ICE BAML 0-5 Yr US Treasury Index

The ICE BAML 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than three years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion. (Index: GVQA. Please visit [www.mlindex.ml.com](http://www.mlindex.ml.com) for more information)

# **ITEM 4**

## **Series 2019/2020 Bond Sale Briefing**

**There are no materials  
for this item at this time.**

**EXECUTIVE COMMITTEE** Meeting Date: **NOVEMBER 25, 2019**

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**Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

**Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

**Background/Justification:**

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On July 1, 2019, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2020 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

**Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2019-2020 Budget.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a “project” subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK



# **TRAVEL REQUESTS**

**K. BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 11/14/19 DATE OF DEPARTURE/RETURN: 12/18/19 / 12/20/19

**DESTINATION / BUSINESS PURPOSE:**

Destination: New York, NY

Business Purpose: Jet Blue & JAL Airlines Air Service Development Visit

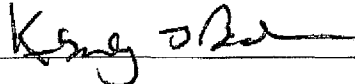
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

|  |                          |
|--|--------------------------|
| A. Transportation Costs:   |                          |
| • Airfare <input type="checkbox"/> check box for business class or equivalent (international only) | \$ <u>900.00</u>         |
| • Rental Car   | \$ _____                 |
| • Other Transportation (Taxi, TNC, Train, Bus)   | \$ <u>150.00</u>         |
| • Auto (Gas, Parking/Tolls, Mileage)   | \$ _____                 |
| B. Lodging   | \$ <u>500.00</u>         |
| C. Meals and Incidental Expenses (Per Diem)  | \$ <u>200.00</u>         |
| D. Seminar and Conference Fees   | \$ _____                 |
| E. Entertainment   | \$ _____                 |
| <b>TOTAL PROJECTED TRAVEL EXPENSES</b>   | <b>\$ <u>1750.00</u></b> |

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:


- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 11/14/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 11/15/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

# **TRAVEL EXPENSES**

**K. BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information** Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: Executive Division, BU6

Departure Date: 9/16/2019 Return Date: 9/25/2019 Report Due: 10/25/19

Destination: Auckland, New Zealand and Adelaide, Australia

Business Purpose: Air Service Meeting with New Zealand Air and 2019 World Routes Conference

| Expense items not included in Per Diem | Authority Prepaid Expenses | Employee Paid Expenses |                    |                      |                     |                   |                     |                   | TOTAL            |
|--|----------------------------|------------------------|--------------------|----------------------|---------------------|-------------------|---------------------|-------------------|------------------|
|  |                            | 9/16/19<br>Monday      | 9/17/19<br>Tuesday | 9/18/19<br>Wednesday | 9/19/19<br>Thursday | 9/20/19<br>Friday | 9/21/19<br>Saturday | 9/22/19<br>Sunday |                  |
| Air Fare, Railroad, Bus                | 7,071.23                   |                        |                    |                      |                     |                   |                     |                   | -                |
| Conference Fees                        | 2,429.00                   |                        |                    |                      |                     |                   |                     |                   | -                |
| Rental Car                             |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Gas                                    |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Parking & Tolls                        |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Mileage - Attach mileage form          |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Taxi / TNC / Shuttle Fare              |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Lodging                                |                            |                        |                    | 261.10               | 213.75              |                   |                     |                   | 474.85           |
| Telephone, Internet and Fax            |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Laundry                                |                            |                        |                    |                      |                     |                   |                     |                   | -                |
| Miscellaneous Credit Card Surcharge    |                            |                        |                    |                      |                     | 9.50              |                     |                   | 9.50             |
|  |                            |                        |                    |                      |                     |                   |                     |                   | -                |
|  | <b>\$ 9,500.23</b>         |                        |                    |                      |                     |                   |                     |                   | <b>\$ 484.35</b> |

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

|   | Enter Daily Per Diem Rate | GSA Per Diem for Domestic |                    |                      |                     |                   |                     |                   | US Dept of State Per Diem for International |                    |                      |                     |                   |                     |                   |               |
|---|---------------------------|---------------------------|--------------------|----------------------|---------------------|-------------------|---------------------|-------------------|---|--------------------|----------------------|---------------------|-------------------|---------------------|-------------------|---------------|
|   |                           | 9/16/19<br>Monday         | 9/17/19<br>Tuesday | 9/18/19<br>Wednesday | 9/19/19<br>Thursday | 9/20/19<br>Friday | 9/21/19<br>Saturday | 9/22/19<br>Sunday | 9/16/19<br>Monday                           | 9/17/19<br>Tuesday | 9/18/19<br>Wednesday | 9/19/19<br>Thursday | 9/20/19<br>Friday | 9/21/19<br>Saturday | 9/22/19<br>Sunday |               |
| Breakfast                                 | \$24.00                   |                           |                    | 24.00                | 24.00               |                   |                     |                   |   |                    |                      |                     |                   |                     |                   | 48.00         |
| Lunch                                     | \$40.00                   |                           |                    | 40.00                | 40.00               |                   |                     |                   |   |                    |                      |                     |                   |                     |                   | 80.00         |
| Dinner                                    | \$64.00                   | 64.00                     |                    |                      | 64.00               |                   |                     |                   |   |                    |                      |                     |                   |                     |                   | 128.00        |
| Incidentals                               | \$31.00                   | 31.00                     |                    | 31.00                | 31.00               |                   |                     |                   |   |                    |                      |                     |                   |                     |                   | 93.00         |
| <b>Total M&amp;IE</b>                     | <b>\$159.00</b>           | <b>95.00</b>              |                    | <b>95.00</b>         | <b>159.00</b>       |                   |                     |                   |   |                    |                      |                     |                   |                     |                   | <b>349.00</b> |
|   |                           |                           |                    | 60.44                |                     |                   |                     |                   |   |                    |                      |                     |                   |                     |                   | 60.44         |
| <b>Total Meal and Incidental Expenses</b> |                           | <b>\$ 95.00</b>           | <b>\$ -</b>        | <b>\$ 155.44</b>     | <b>\$ 159.00</b>    | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>       |   |                    |                      |                     |                   |                     |                   | <b>409.44</b> |

|  |   |                                     |
|--|---|-------------------------------------|
| <b>Explanation:</b> Substantiation for exception should be attached<br><br>On 09/18, there was a group dinner with the air service representatives of Air New Zealand. Hampton Brown paid for the SAN and Air New Zealand representatives. Kim Becker paid for her own meal. | <b>Trip Grand Total</b>   | <b>10,394.02</b>                    |
|  | Less Cash Advance (Attach copy of Authority check)  |                                     |
|  | Less Expenses Prepaid by Authority  | 9,500.23                            |
|  | <b>Due Traveler</b> - if positive amount, prepare check request<br><b>Due Authority</b> - if negative, attach check payable to SDCRAA | <b>\$893.79</b><br><b>Sub-Total</b> |

*Note: Send this report to Accounting even if the amount is \$0.*

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: DIANE CASEY Ext.: 2445

Traveler's Signature: [Signature] Date: 10/1/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information** Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: Executive Division, BU6

Departure Date: 9/16/2019 Return Date: 9/25/2019 Report Due: 10/25/19

Destination: Auckland, New Zealand and Adelaide, Australia

Business Purpose: Air Service Meeting with New Zealand Air and 2019 World Routes Conference

| Expense items not included in Per Diem | Authority Prepaid Expenses | Employee Paid Expenses |                     |                   |                   |                    |                      |                     | TOTAL       |
|--|----------------------------|------------------------|---------------------|-------------------|-------------------|--------------------|----------------------|---------------------|-------------|
|  |                            | 9/20/19<br>Friday      | 9/21/19<br>Saturday | 9/22/19<br>Sunday | 9/23/19<br>Monday | 9/24/19<br>Tuesday | 9/25/19<br>Wednesday | 9/26/19<br>Thursday |             |
| Air Fare, Railroad, Bus                |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Conference Fees                        |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Rental Car                             |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Gas                                    |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Parking & Tolls                        |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Mileage - Attach mileage form          |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Taxi / TNC / Shuttle Fare              |                            |                        |                     |                   | 7.72              |                    |                      |                     | 7.72        |
| Lodging                                |                            | 291.60                 | 291.60              | 297.73            | 297.73            | 297.73             | 14.82                |                     | 1,491.21    |
| Telephone, Internet and Fax            |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Laundry                                |                            |                        |                     |                   |                   |                    |                      |                     | -           |
| Miscellaneous:                         |                            |                        |                     |                   |                   |                    |                      |                     | -           |
|  |                            |                        |                     |                   |                   |                    |                      |                     | -           |
|  | \$ -                       |                        |                     |                   |                   |                    |                      |                     | \$ 1,498.93 |

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

|  | Enter Daily Per Diem Rate | GSA Per Diem for Domestic |                     |                   |                   |                    |                      |                     | US Dept of State Per Diem for International |                     |                   |                   |                    |                      |                     |
|--|---------------------------|---------------------------|---------------------|-------------------|-------------------|--------------------|----------------------|---------------------|---|---------------------|-------------------|-------------------|--------------------|----------------------|---------------------|
|  |                           | 9/20/19<br>Friday         | 9/21/19<br>Saturday | 9/22/19<br>Sunday | 9/23/19<br>Monday | 9/24/19<br>Tuesday | 9/25/19<br>Wednesday | 9/26/19<br>Thursday | 9/20/19<br>Friday                           | 9/21/19<br>Saturday | 9/22/19<br>Sunday | 9/23/19<br>Monday | 9/24/19<br>Tuesday | 9/25/19<br>Wednesday | 9/26/19<br>Thursday |
| Breakfast  | \$18.00                   | 18.00                     | 18.00               | 18.00             | 18.00             | 18.00              | 18.00                |                     |   |                     |                   |                   | 18.00              | 18.00                | 108.00              |
| Lunch  | \$30.00                   | 30.00                     | 30.00               |                   |                   |                    |                      |                     |   |                     |                   |                   | 30.00              |                      | 90.00               |
| Dinner   | \$48.00                   | 48.00                     |                     |                   | 48.00             |                    |                      |                     |   |                     |                   | 48.00             |                    | 48.00                | 144.00              |
| Incidentals  | \$24.00                   | 24.00                     | 24.00               | 24.00             | 24.00             | 24.00              | 24.00                | 24.00               | 24.00                                       | 24.00               | 24.00             | 24.00             | 24.00              | 24.00                | 144.00              |
| <b>Total M&amp;IE</b>                                    | <b>\$120.00</b>           | <b>120.00</b>             | <b>72.00</b>        | <b>42.00</b>      | <b>90.00</b>      | <b>42.00</b>       | <b>120.00</b>        | <b>120.00</b>       | <b>120.00</b>                               | <b>120.00</b>       | <b>120.00</b>     | <b>120.00</b>     | <b>120.00</b>      | <b>120.00</b>        | <b>486.00</b>       |
| Approved Meal Exception Above Per Diem Rate <sup>1</sup> |                           |                           |                     |                   |                   |                    |                      |                     |   |                     |                   |                   |                    |                      | -                   |
| <b>Total Meal and Incidental Expenses</b>                |                           | <b>\$ 120.00</b>          | <b>\$ 72.00</b>     | <b>\$ 42.00</b>   | <b>\$ 90.00</b>   | <b>\$ 42.00</b>    | <b>\$ 120.00</b>     | <b>\$ 120.00</b>    | <b>\$ 120.00</b>                            | <b>\$ 120.00</b>    | <b>\$ 120.00</b>  | <b>\$ 120.00</b>  | <b>\$ 120.00</b>   | <b>\$ -</b>          | <b>486.00</b>       |

|   |  |                   |
|---|--|-------------------|
| <b>Explanation:</b> Substantiation for exception should be attached | <b>Trip Grand Total</b>  | <b>1,984.93</b>   |
|   | Less Cash Advance (Attach copy of Authority check)                 |                   |
|   | Less Expenses Prepaid by Authority                                 | -                 |
|   | <b>Due Traveler</b> - if positive amount, prepare check request    | <b>\$1,984.93</b> |
|   | <b>Due Authority</b> - if negative, attach check payable to SDCRAA | <b>Sub-Total</b>  |
|   |  | <b>\$2,878.72</b> |

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: DIANE CASEY Ext.: 2445

Traveler's Signature: Kimberly Becker Date: 10/1/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 05/09/19 **PLANNED DATE OF DEPARTURE/RETURN:** 09/16/19 09/25/19

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Auckland, New Zealand and Adelaide, Australia Purpose: Meeting with New Zealand Airlines Regarding Air Service Development and World Routes 2019 Conference

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

|   |                       |
|---|-----------------------|
| <b>A. TRANSPORTATION COSTS:</b>         |                       |
| • AIRFARE                               | \$ <u>6,600.00</u>    |
| • *RENTAL CAR (Must complete page 2)    | \$ _____              |
| • OTHER TRANSPORTATION (Taxi, Train)    | \$ <u>300.00</u>      |
| <b>B. LODGING</b>                       | \$ <u>2,000.00</u>    |
| <b>C. MEALS</b>                         | \$ <u>500.00</u>      |
| <b>D. SEMINAR AND CONFERENCE FEES</b>   | \$ <u>2,400.00</u>    |
| <b>E. ENTERTAINMENT (If applicable)</b> | \$ _____              |
| <b>F. OTHER INCIDENTAL EXPENSES</b>     | \$ _____              |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>   | \$ <u>\$11,800.00</u> |

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 5/10/19

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst. Authority Clerk I, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its May 23, 2019 meeting.  
(Leave blank and we will insert the meeting date.)



Kim Becker  
Australia  
09/16-09/25/19

Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700



**ADD TO OUTLOOK**

Friday, 24MAY 2019 12:16 PM EDT

**Passengers: KIMBERLY JANE BECKER (06)**

Agency Reference Number: TZHKKW

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Air New Zealand Confirmation VCRZ6H

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

FOR TRAVEL TO NEW ZEALAND A US CITIZEN  
MUST HAVE A VALID PASSPORT  
FOR TRAVEL TO AUSTRALIA A US CITIZEN  
MUST HAVE A VALID PASSPORT AND VISA  
\*\*\*\*\*

YOU CANNOT TRAVEL OUT OF THE UNITED STATES IF YOUR US  
PASSPORT EXPIRES WITHIN 6 MONTHS OF YOUR DEPARTURE DATE  
YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS  
PLEASE CHECK WWW.CDC.GOV FOR LATEST REQUIREMENTS  
\*\*\*\*\*

CERTAIN FARES MAY REQUIRE REISSUANCE AT TIME OF  
CANCELLATION. PLEASE CONTACT THE AIRLINE OR TRAVELTRUST

**AIR** **Monday, 16SEP 2019**

**Air New Zealand**  
Operated By: SKYWEST AIR DBA UNITED EXPRESS **Flight Number:** 6938 **Class:** J- Business  
**From:** San Diego CA, USA **Depart:** 05:45 PM  
**To:** Los Angeles CA, USA **Arrive:** 06:50 PM  
**Stops:** Nonstop **Duration:** 1 hour(s) 5 minute(s)  
**Seats:** 03A **Status:** CONFIRMED **Miles:** 98 / 157 KM  
**Equipment:** E7W/AIR  
DEPARTS SAN TERMINAL 2 - ARRIVES LAX TERMINAL 7  
Frequent Flyer Number **CA 1F258808 applied to NZ**  
**Air New Zealand Confirmation number is VCRZ6H**

**AIR** **Monday, 16SEP 2019**

**Air New Zealand**  
**From:** Los Angeles CA, USA **Flight Number:** 0001 **Class:** J- Business  
**To:** Auckland Intl, New Zealand **Depart:** 09:40 PM  
**Stops:** Nonstop **Arrive:** 05:30 AM 18SEP  
**Seats:** 10J **Duration:** 12 hour(s) 50 minute(s)  
**Equipment:** Boeing 777 Jet 200/300 **Status:** CONFIRMED **Miles:** 6517 / 10427 KM  
**MEAL:** DINNER - BREAKFAST

Kim Becker  
Australia  
09/16-09/25/19

DEPARTS LAX TERMINAL TOM BRADLEY INTL TERM - ARRIVES AKL INTERNATIONAL TERMINAL


Frequent Flyer Number: UAJF258808 applied to NZ

Air New Zealand Confirmation number is VCRZ6H

|  |   |   |
|--|---|---|
| <b>AIR</b>   | <b>Friday, 20SEP 2019</b>               |  |
| <b>Air New Zealand</b>   | <b>Flight Number: 0191</b>              | <b>Class: J- Business</b>   |
| <b>From: Auckland Intl, New Zealand</b>                        | <b>Depart: 08:25 AM</b>                 |   |
| <b>To: Adelaide SA, Australia</b>                              | <b>Arrive: 10:45 AM</b>                 |   |
| <b>Stops: Nonstop</b>  | <b>Duration: 4 hour(s) 50 minute(s)</b> |   |
| <b>Seats: 02B</b>  | <b>Status: CONFIRMED</b>                | <b>Miles: 2021 / 3234 KM</b>  |
| <b>Equipment: Boeing 777 Jet</b>                               | <b>MEAL: BREAKFAST</b>                  |   |
| DEPARTS AKL INTERNATIONAL TERMINAL - ARRIVES ADL MAIN TERMINAL |   |   |
| Frequent Flyer Number: UAJF258808 applied to NZ                |   |   |
| Air New Zealand Confirmation number is VCRZ6H                  |   |   |

|  |  |   |
|--|--|---|
| <b>AIR</b>   | <b>Wednesday, 25SEP 2019</b>           |  |
| <b>Air New Zealand</b>   | <b>Flight Number: 0192</b>             | <b>Class: Z- Business</b>   |
| <b>From: Adelaide SA, Australia</b>                            | <b>Depart: 12:00 PM</b>                |   |
| <b>To: Auckland Intl, New Zealand</b>                          | <b>Arrive: 06:35 PM</b>                |   |
| <b>Stops: Nonstop</b>  | <b>Duration: 4 hour(s) 5 minute(s)</b> |   |
| <b>Seats: 03K</b>  | <b>Status: CONFIRMED</b>               | <b>Miles: 2021 / 3234 KM</b>  |
| <b>Equipment: 789/AIR</b>                                      | <b>MEAL: LUNCH</b>                     |   |
| DEPARTS ADL MAIN TERMINAL - ARRIVES AKL INTERNATIONAL TERMINAL |  |   |
| Frequent Flyer Number: UAJF258808 applied to NZ                |  |   |
| Air New Zealand Confirmation number is VCRZ6H                  |  |   |

|   |  |  |
|---|--|--|
| <b>AIR</b>  | <b>Wednesday, 25SEP 2019</b>             |  |
| <b>Air New Zealand</b>  | <b>Flight Number: 0008</b>               | <b>Class: Z- Business</b>  |
| <b>From: Auckland Intl, New Zealand</b>                                 | <b>Depart: 07:45 PM</b>                  |  |
| <b>To: San Francisco CA, USA</b>  | <b>Arrive: 01:00 PM</b>                  |  |
| <b>Stops: Nonstop</b>   | <b>Duration: 12 hour(s) 15 minute(s)</b> |  |
| <b>Seats: 05B</b>   | <b>Status: CONFIRMED</b>                 | <b>Miles: 6531 / 10450 KM</b>  |
| <b>Equipment: Boeing 777 Jet 200/300</b>                                | <b>MEAL: DINNER - BREAKFAST</b>          |  |
| DEPARTS AKL INTERNATIONAL TERMINAL - ARRIVES SFO INTERNATIONAL TERMINAL |  |  |
| Frequent Flyer Number: UAJF258808 applied to NZ                         |  |  |
| Air New Zealand Confirmation number is VCRZ6H                           |  |  |

|   |   |   |
|---|---|---|
| <b>AIR</b>                                      | <b>Wednesday, 25SEP 2019</b>            |  |
| <b>Air New Zealand</b>                          | <b>Flight Number: 9584</b>              | <b>Class: Z- Business</b>   |
| <b>Operated By: UNITED AIRLINES</b>             | <b>Depart: 03:10 PM</b>                 |   |
| <b>From: San Francisco CA, USA</b>              | <b>Arrive: 04:53 PM</b>                 |   |
| <b>To: San Diego CA, USA</b>                    | <b>Duration: 1 hour(s) 43 minute(s)</b> |   |
| <b>Stops: Nonstop</b>                           | <b>Status: CONFIRMED</b>                | <b>Miles: 436 / 698 KM</b>  |
| <b>Seats: 01B</b>                               | <b>MEAL: REFRSHMNT/COMP</b>             |   |
| <b>Equipment: 7M9/AIR</b>                       |   |   |
| DEPARTS SFO TERMINAL 3 - ARRIVES SAN TERMINAL 2 |   |   |
| Frequent Flyer Number: UAJF258808 applied to NZ |   |   |
| Air New Zealand Confirmation number is VCRZ6H   |   |   |

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE

Kim Becker  
Australia  
09/16-09/25/19

YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
AIR NEW ZEALAND CONFIRMATION NUMBER - VCRZ6H  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043  
FOR EMERGENCY SERVICE FROM NEW ZEALAND - 00-800-7373-7882  
FOR EMERGENCY SERVICE FROM AUSTRALIA - 0011-800-7373-7882

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 5/24/2019 Invoice Nbr: 5534733  
Ticket Nbr: NZ7364086816 Electronic Tkt: Yes Amount: 7031.23 USD  
Base: 6816.00 US Tax: 37.20 USD XT Tax: 178.03 USD  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 5/24/2019  
Document Nbr: XD0767715519 Amount: 40.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 7031.23  
Total Fees: 40.00  
Total Amount: 7071.23

**Click here 24 hours in advance to obtain boarding passes:**

[AIR NEW ZEALAND](#)

**Click here to review Baggage policies and guidelines:**

[AIR NEW ZEALAND](#)

Check operating carrier website for any policies that may vary.

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).  
All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.  
Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday 10pm - Friday 10pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00 per call/reservation



# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Kim Becker  
Australia  
09/16 - 09/25/19  
ORIGINAL (BLUE) - TREASURY  
COPY (YELLOW) - REM ACCOUNTS BOOK

## SDCRAA WIRE TRANSFER REQUEST

WT# 19-60

|  |                        |  |
|--|------------------------|--|
| TRANSFER TO<br>Lloyds TSB Bank PLC   |                        | DATE PREPARED<br>6/12/2019   |
| IN PAYMENT OF THE FOLLOWING<br>Conference Admissions<br>Airport 10-25m<br>2019 World Routes Conference - Registration for Kim Becker<br>Adelaide, Australia<br>September 16 - 25, 2019 | AMOUNT<br>1,884.00 GBP | ORIGINATING DEPARTMENT/BU<br>BU6<br>Executive Division<br>PREPARED BY<br>Diane Casey<br>EXT 2445 |
| TOTAL \$   |                        | \$0.00   |

### WIRE INSTRUCTIONS

TRANSFER DATE 6/12/2019

BANK NAME Lloyds TSB Bank PLC

ABA# [REDACTED]

BENEFICIARY UBM Limited (UK)

BANK CREDIT ACCT [REDACTED]

ADDITIONAL INFO IBAN GB18 [REDACTED]

\$ 2429.00  
USD

I CERTIFY THE ABOVE CLAIM IS TRUE AND CORRECT INCLUDING THAT ANY APPLICABLE TERMS AND CONDITIONS HAVE BEEN FULFILLED

*Kimberly J. Becker*  
Kimberly J. Becker, President/CEO

APPROVED FOR PROCESSING

Accounting Department

### DISTRIBUTION OF CHARGES - TO BE COMPLETED BY ORIGINATING DEPARTMENT/BUSINESS UNIT

| DEPARTMENT/<br>BUSINESS UNIT | OBJECT/SUBSIDIARY | * SUB-<br>LEDGER | WORK ORDER/<br>TRACKING ORDER | COST OBJECT/<br>LOCATION | AMOUNT | COMMENTS |
|------------------------------|-------------------|------------------|-------------------------------|--------------------------|--------|----------|
| 6                            |                   |                  |                               | 66280.110                |        |          |
|                              |                   |                  |                               |                          |        |          |
|                              |                   |                  |                               |                          |        |          |
|                              |                   |                  |                               |                          |        |          |
|                              |                   |                  |                               |                          |        |          |

\* "w" for tracking orders or work orders

#### AP NOTES

VENDOR NO. \_\_\_\_\_

INVOICE NO. \_\_\_\_\_

INVOICE DATE \_\_\_\_\_

PYMT DATE \_\_\_\_\_

RT TO BU \_\_\_\_\_ SEP CK \_\_\_\_\_

#### FINANCE INFORMATION

FED REF #: \_\_\_\_\_

SEND DATE: \_\_\_\_\_

INITIATED BY: \_\_\_\_\_

APPROVED BY: \_\_\_\_\_



**SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY**

*Kim Becker  
Australia  
09/16-09/25/19*  
ORIGINAL (BLUE) - TREASURY  
COPY (YELLOW) - REM ACCOUNTS BOOK

**SDCRAA WIRE TRANSFER REQUEST**

**WT# 19-60**

|  |                        |  |
|--|------------------------|--|
| TRANSFER TO<br>Lloyds TSB Bank PLC   |                        | DATE PREPARED<br>6/12/2019   |
| IN PAYMENT OF THE FOLLOWING<br>Conference Admissions<br>Airport 10-25m<br>2019 World Routes Conference - Registration for Kim Becker<br>Adelaide, Australia<br>September 16 - 25, 2019 | AMOUNT<br>1,884.00 GBP | ORIGINATING DEPARTMENT/BU<br>BU6<br>Executive Division<br>PREPARED BY<br>Diane Casey<br>EXT 2445 |
| TOTAL \$   |                        | \$0.00   |

**WIRE INSTRUCTIONS**

TRANSFER DATE 6/12/2019

BANK NAME Lloyds TSB Bank PLC

ABA# [REDACTED]

BENEFICIARY UBM Limited (UK)

BANK CREDIT  
ACCT [REDACTED]

ADDITIONAL INFO IBAN GB18 [REDACTED]

I CERTIFY THE ABOVE CLAIM IS TRUE AND CORRECT INCLUDING THAT ANY APPLICABLE TERMS AND CONDITIONS HAVE BEEN FULFILLED

*Kimberly J. Becker*  
\_\_\_\_\_  
**Kimberly J. Becker, President/CEO**

APPROVED FOR PROCESSING

\_\_\_\_\_  
**Accounting Department**

**DISTRIBUTION OF CHARGES - TO BE COMPLETED BY ORIGINATING DEPARTMENT/BUSINESS UNIT**

| DEPARTMENT/<br>BUSINESS UNIT | OBJECT/SUBSIDIARY | * SUB-<br>LEDGER | WORK ORDER/<br>TRACKING ORDER | COST OBJECT/<br>LOCATION | AMOUNT | COMMENTS |
|------------------------------|-------------------|------------------|-------------------------------|--------------------------|--------|----------|
| 6                            |                   |                  |                               | 66280.110                |        |          |
|                              |                   |                  |                               |                          |        |          |
|                              |                   |                  |                               |                          |        |          |
|                              |                   |                  |                               |                          |        |          |
|                              |                   |                  |                               |                          |        |          |

\* "w" for tracking orders or work orders

**AP NOTES**

**FINANCE INFORMATION**

VENDOR NO. \_\_\_\_\_  
INVOICE NO. \_\_\_\_\_  
INVOICE DATE \_\_\_\_\_  
PYMT DATE \_\_\_\_\_  
RT TO BU \_\_\_\_\_ SEP CK \_\_\_\_\_

FED REF #: \_\_\_\_\_  
SEND DATE: \_\_\_\_\_  
INITIATED BY: \_\_\_\_\_  
APPROVED BY: \_\_\_\_\_

Kim Becker  
Australia  
09/16-09/25/19

TAX INVOICE



|                      |             |
|----------------------|-------------|
| Transaction:         | 10299559    |
| Transaction Date:    | 10-JUN-2019 |
| Account:             | [REDACTED]  |
| P.O.:                |             |
| Your GST No.:        |             |
| Client Name:         |             |
| Related Transaction: |             |

World Routes 2019  
Adelaide Show Ground  
21-SEP-2019 - 24-SEP-2019

|   |                           |
|---|---------------------------|
| UBM (UK) Limited<br>Business Service Centre<br>1st Floor, 11 Tower View<br>Kings Hill<br>West Malling<br>Kent<br>ME19 4UY<br>United Kingdom |                           |
| UBM Contact:  | EMEA Credit Control       |
| Telephone:  | +44 207921 8506           |
| Fax:  |                           |
| Email   | EmeaCreditControl@ubm.com |

Accounts Payable  
San Diego International Airport  
Accounts Payable  
Communter Terminal 3rd Floor 3225 N  
Harb  
California  
San Diego CA 92101  
United States

| Order/Contract | Order Date  | Salesperson     | Payment Terms                | Due Date    |
|----------------|-------------|-----------------|------------------------------|-------------|
| 1444878        | 07-JUN-2019 | No Sales Credit | Invoice amount due by return | 24-JUN-2019 |

| Description   | Quantity | Price    | % this Invoice | GST IDs | Net      | GST  | Total    |
|---|----------|----------|----------------|---------|----------|------|----------|
| Conference Admissions<br>Airport 10-25m pax NM - Base P<br>Contact Name: Kimberly Becker<br>Stand Size: 0 | 1        | 1,884.00 | 100            | a       | 1,884.00 | 0.00 | 1,884.00 |

**Total Amount** GBP 1,884.00 0.00 1,884.00

**SDCRAA  
PAYMENT  
AUTHORIZED**

All Items  Partial

By Dave Casey

DATE 06/12/19

| ID | ABN Registration | Tax Code               | Tax Rate | Tax Amount | Local Amount | Exchange Rate |
|----|------------------|------------------------|----------|------------|--------------|---------------|
| a  | 44 218 417 435   | AU GST AU OUT OF SCOPE | 0%       | GBP 0.00   | AUD 0.00     | 1.8222        |

UBM (UK) Limited 5 Howick Place London, SW1P 1WG, United Kingdom

Please send back the remittance advice below to ensure prompt allocation to your account.

Remittance Advice

Email Remittances:  
remittances@ubm.com

UBM (UK) Limited  
Business Service Centre  
1st Floor, 11 Tower View  
Kings Hill  
West Malling  
Kent  
ME19 4UY  
United Kingdom

Account: [REDACTED] Invoice: 10299559

Amount: GBP 1,884.00

Electronic Transfer:

Bank: LLOYDS TSB BANK PLC.  
Branch: City Office Gillingham-300002  
Account No.: [REDACTED]  
Sort Code: 300002  
SWIFT: LOYDGB2L  
IBAN: GB1 [REDACTED]

Payer: San Diego International Airport

Credit Cards:

To make payment via credit card,  
please call us on: +44 207921 8506

Cheques made payable to:  
UBM (UK) Limited



**San Diego County Regional Airport Authority**  
**AP Detail Accounts by Business Unit**  
**Department 6 - Executive Office**  
**Payment Date From 6/1/2019 thru 7/2/2019**  
**GL Date From 6/1/2019 thru 6/30/2019**

Print Date: 7/8/2019  
 Print Time: 3:00:25PM  
 Report ID: AP0002

| Location   | Tracking or Work Order | Vendor Number                  | Vendor Name | Purchase Order Type-Number | Doc Type | Check/Wire # | Check Date | GL Date | Invoice Number | Invoice Description            | Ledger Amount   |
|--|------------------------|--------------------------------|-------------|----------------------------|----------|--------------|------------|---------|----------------|--------------------------------|-----------------|
| <b>54310.300 Deferential Comp</b>                        |                        |                                |             |                            |          |              |            |         |                |                                |                 |
| 6  | 15666                  | HARTFORD LIFE INSURANCE COMPAN |             |                            | PN       | 8544         | 6/21/2019  | 6/21/19 | FY19/20 401(A) | K.BECKER FY19/20 401(A)        | \$5,000.00      |
| <b>Total Account.Sub: 54310.300 Deferential Comp</b>     |                        |                                |             |                            |          |              |            |         |                |                                | <b>5,000.00</b> |
| <b>Total Account: 54310 Deferential Comp</b>             |                        |                                |             |                            |          |              |            |         |                |                                | <b>5,000.00</b> |
| <b>65110 Office &amp; Operating Suppl</b>                |                        |                                |             |                            |          |              |            |         |                |                                |                 |
| 6  | 16410                  | STAPLES                        |             |                            | PK       | 90183        | 6/4/2019   | 6/4/19  | 3414878353     | 5/19 8054485811 BU6            | 40.56           |
| 6  | 16410                  | STAPLES                        |             |                            | PK       | 90212        | 6/6/2019   | 6/6/19  | 3414878355     | 5/19 8054485813 BU59           | 9.45            |
| 6  | 16410                  | STAPLES                        |             |                            | PK       | 90263        | 6/11/2019  | 6/11/19 | 3416010438     | 6/19 8054589618 BU6            | 54.48           |
| <b>Total Account: 65110 Office &amp; Operating Suppl</b> |                        |                                |             |                            |          |              |            |         |                |                                | <b>104.49</b>   |
| <b>66240.100 Promotional-General</b>                     |                        |                                |             |                            |          |              |            |         |                |                                |                 |
| 6  | 134719                 | DIANE CASEY PCARD              |             |                            | PN       | 1198         | 6/30/2019  | 6/30/19 | 300001         | Changing the Convers Mtg Lunch | -10.00          |
| <b>Total Account.Sub: 66240.100 Promotional-General</b>  |                        |                                |             |                            |          |              |            |         |                |                                | <b>-10.00</b>   |
| <b>Total Account: 66240 Promotional-General</b>          |                        |                                |             |                            |          |              |            |         |                |                                | <b>-10.00</b>   |
| <b>66280.110 Industry Organizatio</b>                    |                        |                                |             |                            |          |              |            |         |                |                                |                 |
| 6  | 130453                 | UBM(UK) LIMITED                |             |                            | PN       | 8550         | 6/19/2019  | 6/19/19 | 10299559       | K.BECKER REGISTRATION          | 2,429.00        |
| <b>Total Account.Sub: 66280.110 Industry Organizatio</b> |                        |                                |             |                            |          |              |            |         |                |                                | <b>2,429.00</b> |
| <b>Total Account: 66280 Industry Organizatio</b>         |                        |                                |             |                            |          |              |            |         |                |                                | <b>2,429.00</b> |
| <b>66300.100 Travel-General</b>                          |                        |                                |             |                            |          |              |            |         |                |                                |                 |
| 6  | 62742                  | AMERICAN EXPRESS               |             |                            | PK       | 90194        | 6/6/2019   | 6/6/19  | 052919         | BECKER; AUCKLAND 9/16-9/25/19  | 40.00           |
| <b>Total Account.Sub: 66300.100 Travel-General</b>       |                        |                                |             |                            |          |              |            |         |                |                                | <b>40.00</b>    |
| <b>Total Account: 66300 Travel-General</b>               |                        |                                |             |                            |          |              |            |         |                |                                | <b>40.00</b>    |
| <b>Total Department 6 - Executive Office</b>             |                        |                                |             |                            |          |              |            |         |                |                                | <b>7,563.49</b> |

Kim Becker  
 Australia  
 09/16 - 07/25/19

Kim Becker  
Australia  
09/16-09/25/19



HILTON AUCKLAND  
PRINCES WHARF, 147 QUAY STREET  
AUCKLAND, 1010  
New Zealand  
TELEPHONE +64 9 978 2000 • FAX +64 9 978 2001  
Reservations  
www.hilton.com or 1 800 HILTONS

KIMBERLY BECKER

[REDACTED]

[REDACTED]

UNITED STATES OF AMERICA

Copy of Tax Invoice:658430

Confirmation Number 3120238006

HILTON AUCKLAND 20/09/2019 5:52 AM

Room Number 401 /K1  
Arrival Date 18/09/2019 10:03:00  
Departure Date 20/09/2019  
Adult/Child 1/0  
Room Rate 338.53 NZD  
Rate Plan HPPRP2  
AL AA MTJ4330  
Hilton Honors # [REDACTED]  
GST 108-977-132  
Folio No/Che 507704 A  
Tax Date 20/09/2019

| DATE       | DESCRIPTION           | Cashier | REF NO  | GUEST CHARGES | CREDIT              | BALANCE | USD      |
|------------|-----------------------|---------|---------|---------------|---------------------|---------|----------|
| 18/09/2019 | EARLY ARRIVAL         | CHSC    | 3964963 | \$75.00       | 09/18 Early Arrival | 47.35   | 47.35    |
| 18/09/2019 | GUEST ROOM            | KEKO    | 3965485 | \$338.53      | 09/18 Room          | 213.75  | 213.75   |
| 19/09/2019 | FISH FOOD BRKFST      | LINTR   | 3965947 | \$39.00       |                     |         |          |
| 19/09/2019 | FISH FOOD BRKFST      | LINTR   | 3965989 |               | -\$39.00            |         |          |
| 19/09/2019 | GUEST ROOM            | KEKO    | 3966582 | \$338.53      | 09/19 Room          | 213.75  | 213.75   |
| 20/09/2019 | CREDIT CARD SURCHARGE | DIJA1   | 3966909 | \$15.04       | 09/20 Surcharge     | 9.50    | 9.50     |
| 20/09/2019 | MC *9117              | DIJA1   | 3966910 |               | -\$767.10           |         |          |
| BALANCE    |                       |         |         |               |                     | \$0.00  | \$484.36 |

Total All Charges \$767.10  
TOTAL INCLUDES GST OF \$100.06

conversion rate  
1.583772

Credit Card Details  
APPR. CODE 01513455 MERCHANT ID 38039700  
CARD NUMBER MC \*9117 EXP DATE 08/22  
TRANSACTION ID 3966910 TRANS TYPE Sale

Guest Signature \_\_\_\_\_  
Please debit my account by the amount indicated above.



Kim Becker  
Australia  
09/16 - 09/25/19



Citi® / AAdvantage® Platinum Select® World Elite™ Mastercard® -9117

Transaction Details

| Date                      | Description                       | Amount                      |
|---------------------------|-----------------------------------|-----------------------------|
| Sep 20, 2019              | Hilton Auckland Frnt Auckland NZL | \$484.35                    |
| <b>Additional Details</b> |                                   |                             |
| Purchased On              |                                   | Sep 20, 2019                |
| Posted On                 |                                   | Sep 20, 2019                |
| Cardmember Name           |                                   | Kimberly J Becker           |
| Category                  |                                   | Lodging - Hilton            |
| Foreign Currency          |                                   | 767.10 NEW ZEALAND DOLLA EQ |
| Merchant Details          |                                   | New Zealand                 |

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER**  
**Air New Zealand Headquarters Visit**  
**2019 World Routes Conference**  
**Auckland, New Zealand & Adelaide, Australia**  
**September 16 - September 25, 2019**

09/18/19 - Dinner

\$60.44 USD  
 see attached bank  
 statement

**Paris Butter**

**SUMMARY**

Table: 41

Tab:

Name: EXTRA  
 Guests: 0  
 Printed: 8:52 PM 18 Sep 19  
 Opened: 7:02 PM 18 Sep 19  
 Mikey B

| Item                 | Paid                | Due             |
|----------------------|---------------------|-----------------|
| PB Three Course Menu |                     | 80.00           |
| Market Fish          |                     | 0.00            |
| <b>Sub Total</b>     |                     | <b>\$ 80.00</b> |
| <b>TOTAL</b>         |                     | <b>\$ 80.00</b> |
| TIP                  | \$ 15 <sup>00</sup> |                 |
| <b>PAYMENT</b>       | \$ 95 <sup>00</sup> |                 |

PARIS BUTTER  
 GST#: 118-992-776  
 AUCKLAND

\*-----EFTPOS-----\*  
 TERMINAL 68517401  
 TIME 18Sep19 20:57  
 RAN 000616 CREDIT  
 ICARD  
 CARD ....9117  
 MasterCard  
 RID: A000000004  
 PIX: 1010  
 TC: A8487CA393B47F3E  
 TVR 0000008000  
 ATC 0023  
 TSI E800  
 AUTH 30298Z  
 PURCHASE NZD80.00  
 TIP NZD15.00  
 TOTAL NZD95.00

ACCEPTED

\*-----\*  
 CUSTOMER COPY

GST # 118-992-776  
 166 Jervois Rd, Herne Bay, Auckland 1011  
 Ph: 09-376 5597

Printed by onetap systems

SAN + NEW ZEALAND AIR OPS  
 GROUP DINNER

Kim Decker  
Australia  
09/16 - 09/25/19



Citi® / AAdvantage® Platinum Select® World Elite™ Mastercard® -9117

### Transaction Details

| Date                      | Description               | Amount                                 |
|---------------------------|---------------------------|--|
| Sep 18, 2019              | PARIS BUTTER AUCKLAND NZL | \$60.44                                |
| <b>Additional Details</b> |                           |  |
| Purchased On              |                           | Sep 18, 2019                           |
| Posted On                 |                           | Sep 18, 2019                           |
| Cardmember Name           |                           | Kimberly J Becker                      |
| Category                  |                           | Restaurants - Eating Place, Restaurant |
| Foreign Currency          |                           | 95.00 NEW ZEALAND DOLLA EQ             |
| Merchant Details          |                           | New Zealand                            |

DIPLOMACY IN ACTION

Home > Under Secretary for Management > Bureau of Administration > Office of Allowances

**Per Diem Rates**

- Excel Versions of Per Diem
- Foreign Per Diem Rates

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- Allowances By Location
- Allowances By Type
- Biweekly Allowance Updates
- Custom Search
- Footnotes to Section 920


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- Home Service Transfer Allowance (HSTA)
- Living Quarters Allowance (LQA)
- Official Residence Expense (ORE)
- Per Diem
- Post Allowance (COLA)
- Post Hardship Differential
- R&R
- Representation Allowances
- Separate Maintenance Allowance (SMA)
- Service Needs Differential

# Office of Allowances

Select by Location  
 Select by Allowance Type  
 Printer Friendly 

## Foreign Per Diem Rates In U.S. Dollars DSSR 925

**NEW ZEALAND: Auckland**  
 Publication Date: 10/01/2019

Previous Rates:

| Country Name | Post Name | Season Begin | Season End | Maximum Lodging Rate | M & IE Rate | Maximum Per Diem Rate | Footnote | Effective Date |
|--------------|-----------|--------------|------------|----------------------|-------------|-----------------------|----------|----------------|
| NEW ZEALAND  | Auckland  | 01/01        | 12/31      | 238                  | 159         | 397                   | N/A      | 10/01/2019     |



|       |    |    |    |    |
|-------|----|----|----|----|
| \$132 | 20 | 33 | 53 | 26 |
| \$133 | 20 | 33 | 53 | 27 |
| \$134 | 20 | 34 | 53 | 27 |
| \$135 | 20 | 34 | 54 | 27 |
| \$136 | 20 | 34 | 55 | 27 |
| \$137 | 21 | 34 | 55 | 27 |
| \$138 | 21 | 35 | 55 | 27 |
| \$139 | 21 | 35 | 56 | 27 |
| \$140 | 21 | 35 | 56 | 28 |
| \$141 | 21 | 35 | 57 | 28 |
| \$142 | 21 | 36 | 57 | 28 |
| \$143 | 21 | 36 | 57 | 29 |
| \$144 | 22 | 36 | 57 | 29 |
| \$145 | 22 | 36 | 58 | 29 |
| \$146 | 22 | 37 | 58 | 29 |
| \$147 | 22 | 37 | 59 | 29 |
| \$148 | 22 | 37 | 59 | 30 |
| \$149 | 22 | 37 | 60 | 30 |
| \$150 | 23 | 37 | 60 | 30 |
| \$151 | 23 | 38 | 60 | 30 |
| \$152 | 23 | 38 | 61 | 30 |
| \$153 | 23 | 38 | 61 | 31 |
| \$154 | 23 | 39 | 61 | 31 |
| \$155 | 23 | 39 | 62 | 31 |
| \$156 | 23 | 39 | 63 | 31 |
| \$157 | 24 | 39 | 63 | 31 |
| \$158 | 24 | 40 | 63 | 31 |
| \$159 | 24 | 40 | 64 | 31 |
| \$160 | 24 | 40 | 64 | 32 |
| \$161 | 24 | 40 | 65 | 32 |
| \$162 | 24 | 41 | 65 | 32 |
| \$163 | 24 | 41 | 65 | 33 |
| \$164 | 25 | 41 | 65 | 33 |
| \$165 | 25 | 41 | 66 | 33 |
| \$166 | 25 | 42 | 66 | 33 |
| \$167 | 25 | 42 | 67 | 33 |
| \$168 | 25 | 42 | 67 | 34 |
| \$169 | 25 | 42 | 68 | 34 |
| \$170 | 26 | 42 | 68 | 34 |
| \$171 | 26 | 43 | 68 | 34 |
| \$172 | 26 | 43 | 69 | 34 |
| \$173 | 26 | 43 | 69 | 35 |
| \$174 | 26 | 44 | 69 | 35 |
| \$175 | 26 | 44 | 70 | 35 |



Kim Becker  
Australia  
09/16-09/25/19

KIMBERLY BECKER

[REDACTED]

[REDACTED]

UNITED STATES OF AMERICA

Room Number 523 /D2  
Arrival Date 20/09/2019 11:51:00  
Departure Date 25/09/2019 09:15:00  
Adult/Child 1/0  
Room Rate 398.05 AUD  
Rate Plan HPPRP2  
AL AA MTJ4330  
Honors # [REDACTED]

Tax Invoice:1493898  
Confirmation Number 3123702117

ABN 28 062 312 743 003  
Folio No/Che 987715 B  
Tax Date 25/09/2019

HILTON ADELAIDE 25/09/2019 9:15 AM

| DATE       | DESCRIPTION           | Cashier | REF NO  | GUEST CHARGES | CREDIT              | BALANCE   |
|------------|-----------------------|---------|---------|---------------|---------------------|-----------|
| 20/09/2019 | GUEST ROOM            | JAJA    | 7383148 | \$398.05      | 09/20 291.60 USD    |           |
| 21/09/2019 | GUEST ROOM            | JAJA    | 7384674 | \$398.05      | 09/21 291.60 USD    |           |
| 22/09/2019 | GUEST ROOM            | YOYO    | 7385961 | \$406.43      | 09/22 297.73 USD    |           |
| 23/09/2019 | GUEST ROOM            | YOYO    | 7387435 | \$406.43      | 09/23 297.73 USD    |           |
| 24/09/2019 | GUEST ROOM            | YOYO    | 7389087 | \$406.43      | 09/24 297.73 USD    |           |
| 25/09/2019 | CREDIT CARD SURCHARGE | MELO    | 7389813 | \$20.23       | surcharge 14.82 USD |           |
| 25/09/2019 | MC *9117              | MELO    | 7389815 |               |                     | -2,035.62 |
| BALANCE    |                       |         |         |               |                     | \$0.00    |

\$1491.21

Total All Charges \$2,035.62  
TOTAL INCLUDES GST OF \$1.84  
INCLUDES GST OF 10% \$183.23  
TOTAL INCLUDES GST OF: \$0.00

Hilton Honors(R) stays are posted within 72 hours of checkout. To check your earnings or book your next stay at more than 5,700 hotels and resorts in 113 countries, please visit Honors.com

Credit Card Details

APPR. CODE 00 MERCHANT ID 121721923  
CARD NUMBER MC \*9117 EXP DATE 08/22  
TRANSACTION ID 7389815 TRANS TYPE Sale

Guest Signature \_\_\_\_\_

Please debit my account by the amount indicated above.

HILTON SELECT

Hilton Front Desk  
233 Victoria Square  
CUSTOMER COPY  
MERCHANT ID : 516013515319868  
TERMINAL ID : 61004511

MASTERCARD  
CREDIT (1)  
\*\*\* 9117

ACCOUNT NUMBER 105402  
CARD NUMBER 000435180263  
COMPLETION AUD 2035.62  
AUD 2035.62  
APPROVED FX PURCHASE USD 1491.21

APPROVED FX CONVERSION RATE  
AUD = 7325600 USD  
(INCLUDES A MARGIN OF 3.600 %)

ORIGINAL AMOUNT IN  
TRANSACTION CURRENCY USD 1491.21

TIME 19/19 09:13:24  
SERIAL NUMBER 78569Z  
PROVED 00

PLEASE RETAIN FOR YOUR RECORDS  
THIS CURRENCY CONVERSION SERVICE IS PROVIDED BY THE MERCHANT

Kim Becker  
Australia  
09/16 - 09/25/19



Citi® / AAdvantage® Platinum Select® World Elite™ Mastercard® -9117

### Transaction Details

| Date                      | Description                  | Amount           |
|---------------------------|------------------------------|------------------|
| Sep 25, 2019              | Hilton Adelaide Adelaide AUS | \$1,491.21       |
| <b>Additional Details</b> |                              |                  |
| Purchased On              |                              | Sep 25, 2019     |
| Posted On                 |                              | Sep 25, 2019     |
| Category                  |                              | Lodging - Hilton |
| Merchant Details          |                              | Australia        |

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER**  
**Air New Zealand Headquarters Visit**  
**2019 World Routes Conference**  
**Auckland, New Zealand & Adelaide, Australia**  
**September 16 - September 25, 2019**

09/23/19 - Transportation

CASH CHARGE  
**TAX INVOICE**

USD \$7.72

INDEPENDENT 132211  
TAXI 2324 SA AU  
MERCHANT ID: 56050727  
TERMINAL ID: V51723  
CLIENT ID: 5000  
DRIVER ID: 2893  
DRIVER ABN: 73731561724

PICK UP: WAYVILLE  
DEST: ADELAIDE

RIF: 1 SINGLE

RECEIVED IN CASH  
FARE \$10.40  
FEE \$0.00  
FRAS \$0.00  
TOTAL FARE \$10.40  
GST  
GOV LEVY \$1.00  
TOTAL AUD \$11.40

\*\*\* CUSTOMER RECEIPT \*\*\*  
23/09/19 11:48 I





[Historical Exchange Rates](#)

[API Exchange Rates API](#)

[Corporate FX Payments](#)

[FX News](#)

[Support](#)

Want Premium Features? With a Pro Account you'll get 25+ years of data, CSV downloads, and Central Bank Exchange Rates.

[Upgrade your Account](#) ✕

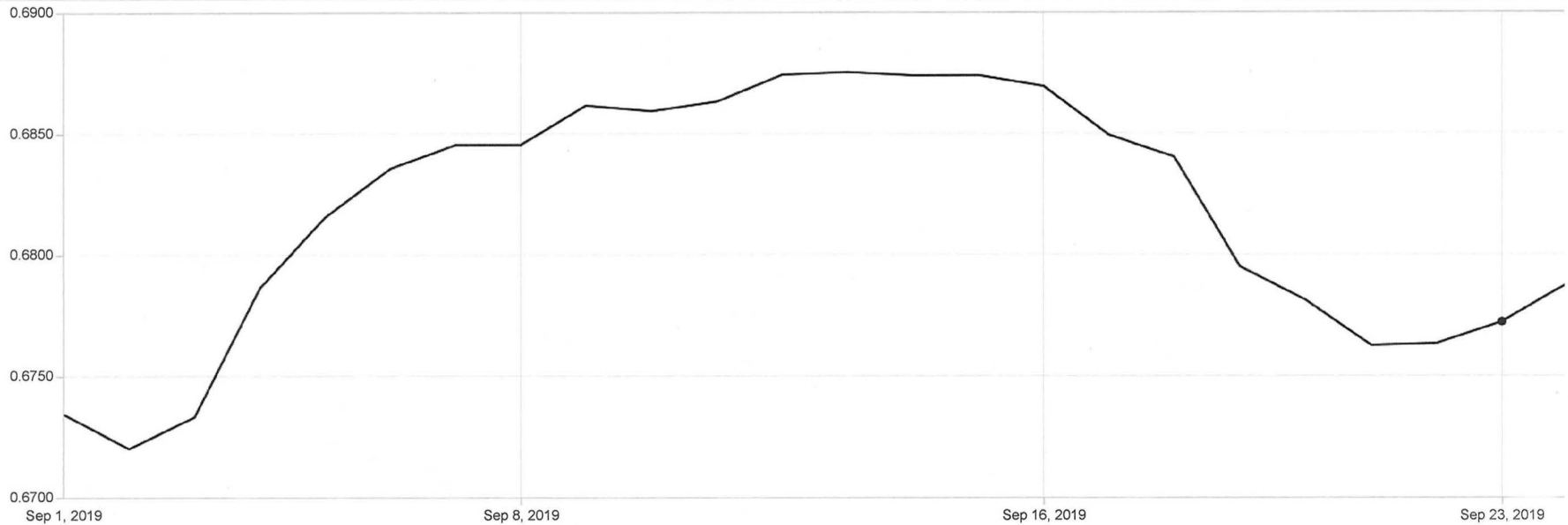
Range: **September 1, 2019 - October 1, 2019**      Frequency: **Daily**      Source: **OANDA Exchange Rates**      Price: **Bid**

Currency I have:       Currency I want:

Interbank +/-

Daily Bid rates - Monday, Sep 23, 2019

[Download](#)



### Features and Functionality

The Historical Currency Converter is a simple way to access up to 25 years of historical exchange rates for 200+ currencies, metals, and cryptocurrencies. OANDA Rates® cover 38,000 FX currency pairs, and are easily downloadable into an Excel ready, CSV formatted file.

This tool is ideal for auditors, CPAs, tax professionals, and anyone who needs accurate and authoritative foreign exchange data for spot checking, analysis, and reporting. Currency data can be displayed in a graph or table view with up to 10 currencies at a time.

Our [Historical Currency Converter](#) is an easy to use, cloud-based solution and requires no installation, while being accessible from anywhere.

OANDA Rates® are calculated daily (Monday through Friday) and represent the previous 24 hour period aligned to UTC-midnight (8:00 PM Eastern Time). Bid, ask, and midpoint rates for the day are published and available no later than 10:00 PM Eastern Time.

### How to get Historical FX Data

1. Pick your base currency and the currency (or currencies) you want converted.

OANDA uses cookies to make our websites easy to use and customized to our visitors. Cookies cannot be used to identify you personally. By visiting our website you consent to OANDA's use of cookies in accordance with our Privacy Policy. To block, delete or manage cookies, please visit [aboutcookies.org](http://aboutcookies.org). Restricting cookies will prevent you benefiting from some of the functionality of our website.



EN

Fly SAN to Philadelphia

Fly Boston to Washington

BOOK NOW

Round Trip \$100.58

BOOK NOW

# Currency Converter

Currency Converter

Historical Exchange Rates (</currency/historical-rates/>)

Live Exchange Rates

(</currency/live-exchange-rates/>)

Transfer Money

([https://transferwise.com/partner/oanda?utm\\_source=oanda&utm\\_medium=affiliate&utm\\_campaign=currency-converter](https://transferwise.com/partner/oanda?utm_source=oanda&utm_medium=affiliate&utm_campaign=currency-converter))

[print](#)

## Currency I Have:

**Australian Dollar** **AUD**

AMOUNT:  I have this much to exchange

**11.40**

## Currency I Want:

**US Dollar** **USD**

AMOUNT:  I want to buy something at this price

**7.69783**

DATE:

HELP (</help/how-to-use-currency-converter>)

INTERBANK +/-

Want to transfer money? [Try our Money Transfer service \(http://rates.oanda.com/money-transfer.html\)](http://rates.oanda.com/money-transfer.html)

[Rate Details](#)

[Traveler's Cheatsheet](#)

## AUD/USD Details

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# Office of Allowances

Select by Location  
 Select by Allowance Type  
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## Foreign Per Diem Rates In U.S. Dollars DSSR 925

**AUSTRALIA: Adelaide**  
**Publication Date: 09/01/2019**

Previous Rates:

| Country Name | Post Name | Season Begin | Season End | Maximum Lodging Rate | M & IE Rate | Maximum Per Diem Rate | Footnote | Effective Date |
|--------------|-----------|--------------|------------|----------------------|-------------|-----------------------|----------|----------------|
| AUSTRALIA    | Adelaide  | 01/01        | 12/31      | 146                  | 120         | 266                   | N/A      | 06/01/2019     |



|       |    |    |    |    |
|-------|----|----|----|----|
| \$88  | 13 | 22 | 35 | 18 |
| \$89  | 13 | 22 | 36 | 18 |
| \$90  | 14 | 22 | 36 | 18 |
| \$91  | 14 | 23 | 36 | 18 |
| \$92  | 14 | 23 | 37 | 18 |
| \$93  | 14 | 23 | 37 | 19 |
| \$94  | 14 | 24 | 37 | 19 |
| \$95  | 14 | 24 | 38 | 19 |
| \$96  | 14 | 24 | 39 | 19 |
| \$97  | 15 | 24 | 39 | 19 |
| \$98  | 15 | 25 | 39 | 19 |
| \$99  | 15 | 25 | 40 | 19 |
| \$100 | 15 | 25 | 40 | 20 |
| \$101 | 15 | 25 | 41 | 20 |
| \$102 | 15 | 26 | 41 | 20 |
| \$103 | 15 | 26 | 41 | 21 |
| \$104 | 16 | 26 | 41 | 21 |
| \$105 | 16 | 26 | 42 | 21 |
| \$106 | 16 | 27 | 42 | 21 |
| \$107 | 16 | 27 | 43 | 21 |
| \$108 | 16 | 27 | 43 | 22 |
| \$109 | 16 | 27 | 44 | 22 |
| \$110 | 17 | 27 | 44 | 22 |
| \$111 | 17 | 28 | 44 | 22 |
| \$112 | 17 | 28 | 45 | 22 |
| \$113 | 17 | 28 | 45 | 23 |
| \$114 | 17 | 29 | 45 | 23 |
| \$115 | 17 | 29 | 46 | 23 |
| \$116 | 17 | 29 | 47 | 23 |
| \$117 | 18 | 29 | 47 | 23 |
| \$118 | 18 | 30 | 47 | 23 |
| \$119 | 18 | 30 | 48 | 23 |
| \$120 | 18 | 30 | 48 | 24 |
| \$121 | 18 | 30 | 49 | 24 |
| \$122 | 18 | 31 | 49 | 24 |
| \$123 | 18 | 31 | 49 | 25 |
| \$124 | 19 | 31 | 49 | 25 |
| \$125 | 19 | 31 | 50 | 25 |
| \$126 | 19 | 32 | 50 | 25 |
| \$127 | 19 | 32 | 51 | 25 |
| \$128 | 19 | 32 | 51 | 26 |
| \$129 | 19 | 32 | 52 | 26 |
| \$130 | 20 | 32 | 52 | 26 |
| \$131 | 20 | 33 | 52 | 26 |

## Casey Diane

---

**Subject:** Air New Zealand and SAN Airport  
**Location:** %FS G Osaka Mtng Rm - Seat 14 - Restricted  
**Start:** Wed 9/18/2019 7:00 PM  
**End:** Wed 9/18/2019 8:30 PM  
**Show Time As:** Out of Office  
**Recurrence:** (none)  
**Meeting Status:** Accepted  
**Organizer:** Simon Kleinsorge  
**Categories:** Out of Office

-----Original Appointment-----

**From:** Simon Kleinsorge <Simon.Kleinsorge@airnz.co.nz>  
**Sent:** Monday, May 6, 2019 1:18 PM  
**To:** Simon Kleinsorge; Brown Hampton; Kate O'Brien; Andrew Skilling  
**Subject:** Air NZ and SAN Airport  
**When:** Thursday, September 19, 2019 2:00 PM-3:30 PM (UTC+12:00) Auckland, Wellington.  
**Where:** %FS G Osaka Mtng Rm - Seat 14 - Restricted

Good morning,

As discussed please feel free to forward accordingly. Apologies to the SAN team – the “San Diego” meeting room was no longer available!

Simon

---

Simon Kleinsorge

Manager Network Planning | Networks

P. +64 933 63312  
M. +64 21 997 509  
E. [simon.kleinsorge@airnz.co.nz](mailto:simon.kleinsorge@airnz.co.nz)  
W. [www.airnewzealand.co.nz](http://www.airnewzealand.co.nz)

FB. [facebook.com/airnewzealand](https://facebook.com/airnewzealand)  
LI. [linkedin.com/company/air-new-zealand](https://linkedin.com/company/air-new-zealand)  
TW. [twitter.com/FlyAirNZ](https://twitter.com/FlyAirNZ)  
YT. [youtube.com/airnewzealand](https://youtube.com/airnewzealand)

185 Fanshawe Street, Auckland,  
New Zealand  
Level 2, Zone 1

---

Good planets are hard to find - please think of the environment before you print this email.



# World Routes 2019

The 25th World Route Development Forum

Adelaide, Australia • 21 - 24 September 2019

## Event Programme

Friday 20 September

All day                      World Routes Golf Day  
Location: Blackwood Golf Club, Adelaide Hills

Saturday 21 September

Various                      Complimentary Tours

13:00 – 19:00              Saturday Registration  
Location: Adelaide Convention Centre

17:30 – 19:30              Welcome Party

Sunday 22 September

08:00 – 20:00              Registration and Diary Advice open

09:00 – 12:20              Face-to-Face Meetings

09:20 – 16:25              Conference Programme

11:50 – 13:00              Networking Lunch

11:50 – 13:00              Exhibitor Networking Session  
Location: Exhibition Halls

- 13:00 – 14:50 Face-to-Face Meetings
- 14:50 - 15:05 Refreshment Break
- 14:50 – 15:05 Exhibitor Networking Session  
Location: Exhibition Halls
- 15:05 – 16:25 Face-to-Face Meetings
- 16:30 – 18:30 Festival 25  
Location: Exhibition Halls

## Monday 23 September

- 07:45 – 18:30 Registration and Diary Advice Open
- 08:30 – 10:50 Face-to-Face Meetings
- 09:00 - 17:05 Conference Programme
- 10:50 – 11:05 Refreshment Break
- 10:50 – 11:05 Exhibitor Networking Session  
Location: Exhibition Halls
- 11:05 – 12:55 Face-to-Face Meetings
- 12:35 – 13:30 Networking Lunch
- 12:55 – 13:40 Exhibitor Networking Session  
Location: Exhibition Halls
- 13:30 – 14:20 Face-to-Face Meetings
- 14:30 – 15:20 Fast Track
- 15:20 – 15:35 Refreshment Break
- 15:20 – 15:35 Exhibitor Networking Session  
Location: Exhibition Halls
- 15:35 – 17:25 Face-to-Face Meetings
- 17:25 – 18:30 Exhibitor Networking Session  
Location: Exhibition Halls

19:30 – 23:30            Networking Evening including World Routes Awards

Tuesday 24 September

08:30 – 20:00            Registration and Diary Advice Open

09:00 – 10:50            Face-to-Face Meetings

10:00 – 12:25            Conference Programme

10:50 – 11:05            Refreshment Break

10:50 – 11:05            Exhibitor Networking Session

Location: Exhibition Halls

11:05 – 12:25            Face-to-Face Meetings

12:25 – 13:45            Networking Lunch hosted by World Routes 2020 Host

12:25 – 13:45            Exhibitor Networking Session

Location: Exhibition Halls

13:45 – 15:35            Face-to-Face Meetings

15:35 – 15:50            Refreshment Break

15:35 – 15:50            Exhibitor Networking Session

Location: Exhibition Halls

15:50 – 17:40            Face-to-Face Meetings

17:30 – 19:30            Farewell Reception hosted by World Routes 2020 Host

17:35 – 20:00            Exhibitor Networking Session

Location: Exhibition Halls

18:00 – 18:15            Handover Ceremony

20:00                      Event Closes

Find out more about World Routes 2019 and Adelaide



## Events

- World Routes 2019
- Routes Americas 2019
- Routes Asia 2019
- Routes Europe 2019
- Routes Silk Road 2019
- Routes Africa 2019
- Routes Awards

## Routes

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- Airline Members
- Airport Members
- Destination Members
- Supplier Members
- Airline Opportunities



### Routes

Acresfield  
8-10 Exchange Street  
Manchester, M2 7HA  
United Kingdom

T. +44 (0)161 234 2730

F. +44 (0)161 234 2737



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**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

|                                  |   |                     |                                |
|----------------------------------|---|---------------------|--------------------------------|
| <b>Employee/Trip Information</b> |   | <b>Date:</b> _____  |                                |
| <b>Name:</b>                     | <u>Kimberly J. Becker</u>                           | <b>Dept:</b>        | <u>Executive Division, BU6</u> |
| <b>Departure Date:</b>           | <u>10/17/2019</u>                                   | <b>Return Date:</b> | <u>10/20/2019</u>              |
| <b>Destination:</b>              | <u>Philadelphia, PA</u>                             | <b>Report Due:</b>  | <u>11/19/19</u>                |
| <b>Business Purpose:</b>         | <u>Executive Women in Aviation Annual Gathering</u> |                     |                                |

| Expense items not included in Per Diem | Authority Prepaid Expenses | Employee Paid Expenses |                    |                      |                    |                    |                     |                       | TOTAL     |
|--|----------------------------|------------------------|--------------------|----------------------|--------------------|--------------------|---------------------|-----------------------|-----------|
|  |                            | 10/17/19<br>Thursday   | 10/18/19<br>Friday | 10/19/19<br>Saturday | 10/20/19<br>Sunday | 10/21/19<br>Monday | 10/22/19<br>Tuesday | 10/23/19<br>Wednesday |           |
| Air Fare, Railroad, Bus                |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Conference Fees                        |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Rental Car                             |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Gas                                    |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Parking & Tolls                        |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Mileage - Attach mileage form          |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Taxi / TNC / Shuttle Fare              |                            | 51.18                  |                    |                      | 23.90              |                    |                     |                       | 75.08     |
| Lodging                                |                            | 285.08                 | 285.08             | 285.08               |                    |                    |                     |                       | 855.24    |
| Telephone, Internet and Fax            |                            |                        |                    | 1.06                 |                    |                    |                     |                       | 1.06      |
| Laundry                                |                            |                        |                    |                      |                    |                    |                     |                       | -         |
| Miscellaneous:                         |                            |                        |                    |                      |                    |                    |                     |                       | -         |
|  |                            |                        |                    |                      |                    |                    |                     |                       | -         |
|  | \$ -                       |                        |                    |                      |                    |                    |                     |                       | \$ 931.38 |

**Expense items included in Per Diem:**

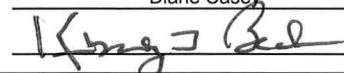
Meals & Incidental Expenses (M&IE)      Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

| GSA Per Diem for Domestic                                |                | US Dept of State Per Diem for International |                 |             |             |             |             |               |               |
|--|----------------|---|-----------------|-------------|-------------|-------------|-------------|---------------|---------------|
| Enter Daily Per Diem Rate                                |                | 10/17/19                                    | 10/18/19        | 10/19/19    | 10/20/19    | 10/21/19    | 10/22/19    | 10/23/19      |               |
|  |                | Thursday                                    | Friday          | Saturday    | Sunday      | Monday      | Tuesday     | Wednesday     |               |
| Breakfast  | \$14.00        | 14.00                                       |                 |             | 14.00       |             |             | 28.00         |               |
| Lunch  | \$16.00        | 16.00                                       | 16.00           | 16.00       | 16.00       |             |             | 64.00         |               |
| Dinner   | \$26.00        | 26.00                                       |                 |             | 26.00       |             |             | 52.00         |               |
| Incidentals  | \$5.00         | 5.00  | 5.00            | 5.00        | 5.00        |             |             | 20.00         |               |
| <b>Total M&amp;IE</b>                                    | <b>\$61.00</b> | <b>61.00</b>                                | <b>21.00</b>    |             |             |             |             | <b>164.00</b> |               |
| Approved Meal Exception Above Per Diem Rate <sup>1</sup> |                |   |                 |             |             |             |             | -             |               |
| <b>Total Meal and Incidental Expenses</b>                |                | <b>\$ 61.00</b>                             | <b>\$ 21.00</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b>   | <b>164.00</b> |

|   |   |
|---|---|
| <p><b>Explanation:</b> Substantiation for exception should be attached</p> <p>Notes - The airfare for this trip and the WTC Trade Mission to Germany (10/20 - 10/25) were charged as one trip. Kim did not return to San Diego - she went directly from Philadelphia to Frankfurt, Germany for the WTC Trade Mission. The airfare will be charged against the Germany trip.</p> | <p><b>Trip Grand Total</b> <span style="float:right">1,095.38</span></p> <p>Less Cash Advance (Attach copy of Authority check)</p> <p>Less Expenses Prepaid by Authority</p> <p><b>Due Traveler</b> - if positive amount, prepare check request</p> <p><b>Due Authority</b> - if negative, attach check payable to SDCRAA <span style="float:right">1,095.38</span></p> <p align="right"><small>Note: Send this report to Accounting even if the amount is \$0.</small></p> |
|---|---|

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey      Ext.: 2445

Traveler's Signature:       Date: 10/24/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_      Date: \_\_\_\_\_

Kim Becker  
Philadelphia  
10/17 - 10/20/19

Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700

# TRAVELTRUST

**ADD TO OUTLOOK**

Thursday, 15AUG 2019 06:25 PM EDT

**Passengers: KIMBERLY JANE BECKER (02)**

Agency Reference Number: LGIYYD

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation LGIYYD

Lufthansa Confirmation MUB9HV

United Airlines Confirmation FHSRLF

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

FOR TRAVEL TO GERMANY A US CITIZEN  
MUST HAVE A VALID PASSPORT


\*\*\*\*\*  
YOU CANNOT TRAVEL OUT OF THE UNITED STATES IF YOUR US  
PASSPORT EXPIRES WITHIN 6 MONTHS OF YOUR DEPARTURE DATE  
YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS  
PLEASE CHECK WWW.CDC.GOV FOR LATEST REQUIREMENTS  
\*\*\*\*\*

CERTAIN FARES MAY REQUIRE REISSUANCE AT TIME OF  
CANCELLATION. PLEASE CONTACT THE AIRLINE OR TRAVELTRUST

NOTE - This ticket is  
for the Philadelphia  
EWIA Annual Gathering  
and the WTC Trade  
Mission to Germany.

This expense will be  
charged to the  
Germany trip.

Ⓞ

|  |   |   |
|--|---|---|
| <b>AIR</b>   | <b>Thursday, 17OCT 2019</b>             |  |
| <b>American Airlines</b>                               | <b>Flight Number: 0433</b>              | <b>Class: L- Coach/Economy</b>  |
| <b>From: San Diego CA, USA</b>                         | <b>Depart: 07:48 AM</b>                 |   |
| <b>To: Philadelphia PA, USA</b>                        | <b>Arrive: 04:04 PM</b>                 |   |
| <b>Stops: Nonstop</b>                                  | <b>Duration: 5 hour(s) 16 minute(s)</b> |   |
| <b>Seats: 07C</b>                                      | <b>Status: CONFIRMED</b>                | <b>Miles: 2365 / 3784 KM</b>  |
| <b>Equipment: Airbus A321 Jet</b>                      | <b>MEAL: Food and Bev for Purchase</b>  |   |
| <b>DEPARTS SAN TERMINAL 2</b>                          |   |   |
| <b>Frequent Flyer Number: [REDACTED]</b>               |   |   |
| <b>AISLE SEAT CONFIRMED</b>                            |   |   |
| <b>American Airlines Confirmation number is LGIYYD</b> |   |   |

|  |   |   |
|--|---|---|
| <b>AIR</b>   | <b>Sunday, 20OCT 2019</b>               |  |
| <b>Lufthansa</b>                                       | <b>Flight Number: 0427</b>              | <b>Class: D- Business</b>   |
| <b>From: Philadelphia PA, USA</b>                      | <b>Depart: 05:40 PM</b>                 |   |
| <b>To: Frankfurt, Germany</b>                          | <b>Arrive: 07:10 AM 21OCT</b>           |   |
| <b>Stops: Nonstop</b>                                  | <b>Duration: 7 hour(s) 30 minute(s)</b> |   |
| <b>Seats: 84C</b>                                      | <b>Status: CONFIRMED</b>                | <b>Miles: 3939 / 6302 KM</b>  |
| <b>Equipment: Boeing 747 Jet</b>                       | <b>MEAL: MEALS</b>                      |   |
| <b>DEPARTS PHL TERMINAL A - ARRIVES FRA TERMINAL 1</b> |   |   |
| <b>Frequent Flyer Number: [REDACTED] applied to LH</b> |   |   |
| <b>AISLE SEAT CONFIRMED</b>                            |   |   |

Kim Becker  
Philadelphia  
10/17-10/20/19

Lufthansa Confirmation number is MUB9HV

**AIR Friday, 25OCT 2019** 

**Lufthansa**

**From:** Munich, Germany

**To:** Denver CO, USA

**Stops:** Nonstop

**Seats:** 02D

**Equipment:** 359/AIR

**DEPARTS MUC TERMINAL 2**

**Frequent Flyer Number:** [REDACTED] applied to LH

**AISLE SEAT CONFIRMED**

**Lufthansa Confirmation number is MUB9HV**

**Flight Number:** 0480

**Depart:** 11:50 AM

**Arrive:** 02:25 PM

**Duration:** 10 hour(s) 35 minute(s)

**Status:** CONFIRMED

**MEAL:** MEALS

**Class:** D- Business

**Miles:** 5224 / 8358 KM

**AIR Friday, 25OCT 2019** 

**United Airlines**

**From:** Denver CO, USA

**To:** San Diego CA, USA

**Stops:** Nonstop

**Seats:** 02B

**Equipment:** Airbus A320 Jet

**ARRIVES SAN TERMINAL 2**

**Frequent Flyer Number:** [REDACTED]

**AISLE SEAT CONFIRMED**

**United Airlines Confirmation number is FHSRLF**

**Flight Number:** 0710

**Depart:** 03:45 PM

**Arrive:** 05:06 PM

**Duration:** 2 hour(s) 21 minute(s)

**Status:** CONFIRMED

**MEAL:** SNACK

**Class:** D- Business

**Miles:** 833 / 1333 KM

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. AMERICAN AIRLINES CONFIRMATION NUMBER - LGIYYD LUFTHANSA CONFIRMATION NUMBER - MUB9HV UNITED AIRLINES CONFIRMATION NUMBER - FHSRLF FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043 FOR EMERGENCY SERVICE FROM GERMANY - 00-800-7373-7882

**Ticket/Invoice Information**

Ticket for: KIMBERLYJANE BECKER  
Date issued: 8/15/2019 Invoice Nbr: 5548257  
Ticket Nbr: UA7390492051 Electronic Tkt: Yes Amount: 9622.26 USD  
Base: 8267.33 US Tax: 37.20 USD XT Tax: 1317.73 USD  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Date issued: 8/15/2019 Invoice Nbr: 5548259  
Ticket Nbr: AA7390492052 Electronic Tkt: Yes Amount: 419.30 USD  
Base: 376.74 US Tax: 28.26 USD XT Tax: 14.30 USD  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 8/15/2019  
Document Nbr: XD0771718873 Amount: 40.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 10041.56

Total Fees: 40.00  
Total Amount: 10081.56

Kim Becker  
Philadelphia  
10/17 - 10/20/19

**Click here 24 hours in advance to obtain boarding passes:**

[American](#)  
[LUFTHANSA](#)  
[UNITED](#)

**Click here to review Baggage policies and guidelines:**

[American](#)  
[LUFTHANSA](#)  
[UNITED](#)

TSA Guidance- a government issued photo id is needed for checkin.

Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.

For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.

Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!

Our Business Hours are Sunday 10pm - Friday 10pm Pacific

Saturday from 9am-1pm Pacific.

For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.

You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.

Each call is billable at a minimum \$25.00 per call/reservation

Kim Decker  
 Philadelphia  
 10/17 - 10/20/19

Sofitel Philadelphia  
 120 South 17th Street, PA 19103  
 Telephone +1 215 569 8300 Facsimile +1 215 564 7453

Miss Kimberly Becker

1138 Laurel St  
 San Diego, 92104 CA  
 United States

Room: 1109  
 Cashier:  
 Page: 1 of 1  
 Time: 20-OCT-19  
 Conf #: 6244537

**INFORMATION INVOICE**

Group Code Executive Women in Aviation  
 Arrival 10-17-19  
 Departure 10-20-19  
 Invoice NO.

| Date           | Description              |   | Debit         | Credits                   |
|----------------|--------------------------|---|---------------|---------------------------|
| 10-17-19       | Room Service Dinner Food | Room# 1109 : CHECK# 5375                              | 44.60         | 10/17 - DINNER            |
| 10-17-19       | Room Revenue             |   | 245.00        | } Room 10/17<br>\$ 285.08 |
| 10-17-19       | Room State Occ Tax       |   | 17.27         |                           |
| 10-17-19       | Room City Occ Tax        |   | 20.97         |                           |
| 10-17-19       | City Tourism Fee         |   | 1.84          |                           |
| 10-18-19       | Room Revenue             |   | 245.00        | } Room 10/18<br>\$ 285.08 |
| 10-18-19       | Room State Occ Tax       |   | 17.27         |                           |
| 10-18-19       | Room City Occ Tax        |   | 20.97         |                           |
| 10-18-19       | City Tourism Fee         |   | 1.84          |                           |
| 10-19-19       | Telephone                | 19:22 Room# 1109 : Dialed# 215-342-6666<br>[00:01:00] | 1.06          | 10/19 - PHONE             |
| 10-19-19       | Minibar F&B              | Room# 1109 : CHECK# 69270 Pringles<br>Potato Chip     | 5.94          | 10/19 - SNACK             |
| 10-19-19       | Room Revenue             |   | 245.00        | } Room 10/19<br>\$ 285.08 |
| 10-19-19       | Room State Occ Tax       |   | 17.27         |                           |
| 10-19-19       | Room City Occ Tax        |   | 20.97         |                           |
| 10-19-19       | City Tourism Fee         |   | 1.84          |                           |
| <b>Total</b>   |                          |   | <b>906.84</b> | <b>0.00</b>               |
| <b>Balance</b> |                          |   |               | <b>906.84</b>             |

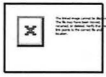
Lodging  
 Total \$ 855.24

Kim Becker  
Philadelphia  
10/17-10/20/19

Casey Diane

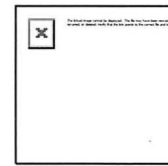
**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Thursday, October 17, 2019 1:04 PM  
**To:** Becker Kimberly  
**Subject:** Your ride with Victor on October 17

10/17 - Transportation



OCTOBER 17, 2019 AT 5:11 AM

# Thanks for riding with Victor!



100% of tips go to drivers. [Add a tip](#)

|                            |         |
|----------------------------|---------|
| Lyft fare (6.11mi, 18m 2s) | \$18.61 |
| Tip                        | \$3.72  |

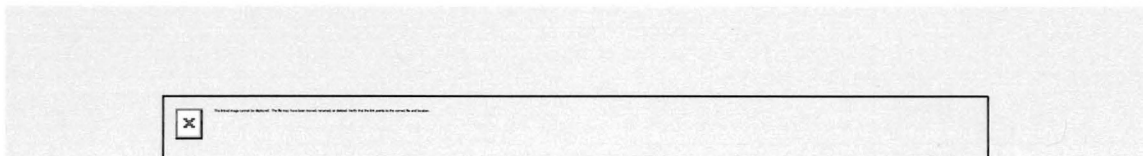
---

|                |                |
|----------------|----------------|
| PayPal account | <b>\$22.33</b> |
|----------------|----------------|



- Pickup 5:11 AM**  
3138 Laurel St, San Diego, CA
- Drop-off 5:29 AM**  
San Diego Int'l Airport, San Diego, CA

**Expense Code:** TO eWIA



Kim Becker  
Philadelphia  
10/17-10/20/19

**This and every ride is  
carbon neutral**

[LEARN MORE](#)

**FAVORITE DRIVER**

**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

Review price in the Lyft app help tab

Help Center

Receipt #1327186584195683794

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

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548 Market St., P.O. Box 68514  
San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver





Kim Becker  
Philadelphia  
10/17-10/20/19

**Casey Diane**

**From:** Becker Kimberly  
**Sent:** Friday, October 18, 2019 4:58 AM  
**To:** Casey Diane  
**Subject:** Fwd: Your ride with Kayah on October 17

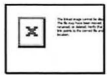
From airport to hotel.

10/17-Transportation

Kimberly J. Becker  
President and CEO  
San Diego County Regional Airport Authority  
Kbecker@san.org  
(619) 400-2444

Begin forwarded message:

**From:** Lyft Ride Receipt <no-reply@lyftmail.com>  
**Date:** October 17, 2019 at 5:56:22 PM EDT  
**To:** Becker Kimberly <kbecker@san.org>  
**Subject:** Your ride with Kayah on October 17



OCTOBER 17, 2019 AT 4:54 PM

**Thanks for riding with  
Kayah!**



100% of tips go to drivers. [Add a tip](#)

|                             |         |
|-----------------------------|---------|
| Lyft fare (12.78mi, 40m 1s) | \$24.51 |
| Philadelphia City Fee       | \$0.34  |
| Tip                         | \$4.00  |

|                |                |
|----------------|----------------|
| PayPal account | <b>\$28.85</b> |
|----------------|----------------|



Kim Becker  
Philadelphia  
10/17-10/20/19

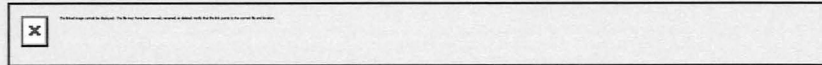
**Pickup 4:54 PM**

Philadelphia Int'l Airport, Arrivals Rd, Philadelphia, PA

**Drop-off 5:34 PM**

116 S 17th St, Philadelphia, PA

**Expense Code:** AIRPORT TO HOYEL. EWIA



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carbon neutral**

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**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

Review price in the Lyft app help tab

To share comments or complaints about your ride, you may contact either the Philadelphia Parking Authority at (215) 683-9440 or the PA Public Utilities Commission by visiting <http://www.puc.state.pa.us/> or calling 1-800-693-7380.

Kim Becker  
Philadelphia  
10/17-10/20/19

Help Center

Receipt #1327318650946318418

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

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San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

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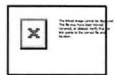


Kim Becker  
Philadelphia  
10/17-10/20/19

Casey Diane

**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Monday, October 21, 2019 11:09 AM  
**To:** Becker Kimberly  
**Subject:** Your ride with Raleigh on October 20

10/20 - Transportation



OCTOBER 20, 2019 AT 1:43 PM

# Thanks for riding with Raleigh!

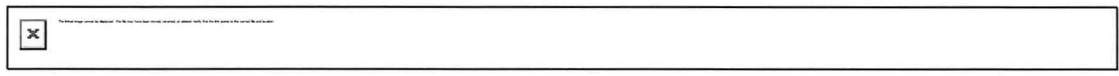


100% of tips go to drivers. [Add a tip](#)

|                            |         |
|----------------------------|---------|
| Lyft fare (9.28mi, 20m 4s) | \$20.62 |
| Philadelphia City Fee      | \$0.28  |

---

|                |                |
|----------------|----------------|
| PayPal account | <b>\$20.90</b> |
|----------------|----------------|



+ 3.00 tip \$  

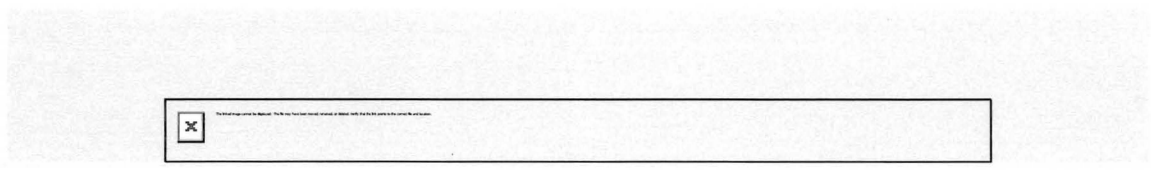

---

 \$23.90

**Pickup 1:43 PM**  
 1687 Moravian St, Philadelphia, PA

**Drop-off 2:03 PM**  
 Philadelphia Int'l Airport, Essington Ave, Philadelphia, PA

Receipt attached



Kim Becker  
Philadelphia  
10/17-10/20/19

# This and every ride is carbon neutral

[LEARN MORE](#)

**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

Review price in the Lyft app help tab

To share comments or complaints about your ride, you may contact either the Philadelphia Parking Authority at (215) 683-9440 or the PA Public Utilities Commission by visiting <http://www.puc.state.pa.us/> or calling 1-800-693-7380.

Help Center

Receipt #1328381487896562574

We never share your address with your driver after a ride.  
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CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver



Kim Becker  
Philadelphia  
10/17-10/20/19

**Casey Diane**

---

**From:** Kim Becker <kbeckersj@yahoo.com>  
**Sent:** Monday, October 21, 2019 11:27 AM  
**To:** Casey Diane  
**Subject:** Fwd: Lyft Tip Increase Receipt

10/20 - Transportation  
Tip

FYI

Begin forwarded message:

**From:** Lyft <receipts@lyftmail.com>  
**Date:** October 21, 2019 at 8:24:19 PM GMT+2  
**To:** kbeckersj@yahoo.com  
**Subject:** Lyft Tip Increase Receipt



**Tip Increase Receipt**

Ride with Raleigh ending October 20 at 2:03 PM

|                            |        |
|----------------------------|--------|
| Increase Tip               | \$3.00 |
| <hr/>                      |        |
| Charges to PayPal account: | \$3.00 |

*To share comments or complaints about your ride, you may contact either the Philadelphia Parking Authority at (215) 683-9440 or the PA Public Utilities Commission by visiting <http://www.puc.state.pa.us/> or calling 1-800-693-7380.*

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548 Market St., P.O. Box  
68514  
San Francisco, CA 94104



Questions? [Visit our Help Center](#)



# FY 2019 Per Diem Rates for Philadelphia, Pennsylvania

## Meals & Incidentals (M&IE) Breakdown

| Primary Destination | County       | M&IE Total | Continental Breakfast/Breakfast | Lunch | Dinner | Incidental Expenses | First & Last Day of Travel |
|---------------------|--------------|------------|---------------------------------|-------|--------|---------------------|----------------------------|
| Philadelphia        | Philadelphia | \$61       | \$14                            | \$16  | \$26   | \$5                 | \$45.75                    |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 07/31/19 DATE OF DEPARTURE/RETURN: 10/17/19 / 10/20/19

DESTINATION / BUSINESS PURPOSE:

Destination: Philadelphia, PA Business Purpose: Executive Women in Aviation - Annual Meeting

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

|   |                          |
|---|--------------------------|
| A. Transportation Costs:  |                          |
| • Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i> | \$ <u>419.00</u>         |
| • Rental Car  | \$ _____                 |
| • Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )   | \$ <u>100.00</u>         |
| • Auto ( <i>Gas, Parking/Tolls, Mileage</i> )   | \$ _____                 |
| B. Lodging  | \$ <u>855.00</u>         |
| C. Meals and Incidental Expenses ( <i>Per Diem</i> )  | \$ <u>200.00</u>         |
| D. Seminar and Conference Fees  | \$ _____                 |
| E. Entertainment  | \$ _____                 |
| <b>TOTAL PROJECTED TRAVEL EXPENSES</b>  | <b>\$ <u>1574.00</u></b> |

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 8/1/19

**CERTIFICATION BY ADMINISTRATOR** *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Martha Morales, Asst. Authority Clerk, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its August 20, 2019 meeting.  
(Meeting Date)





Kim Becker  
Philadelphia  
10/17-10/20/19

# Executive Women in Airports Annual Event

Philadelphia, PA

October 18-20, 2019



**Thursday, Oct 17**

Arrivals into Philadelphia International Airport

No event scheduled

**Friday, Oct 18**

8 – 11:30 am

**Event Registration** – Sofitel Philadelphia at Rittenhouse Square

8:30 – 11:30 am

Continental Breakfast & Open Discussion  
Cannes Room, 2<sup>nd</sup> Floor (*Sponsored by PHL*)

12 – 1 pm

Lunch on your own

1:30 – 4:15 pm

**Team Bonding Event**

- *Walkthrough guided tour of the National Constitution Center:* The first and only museum dedicated to the U.S. Constitution.
- *Walkthrough guided tour of the Liberty Bell:* The original Liberty Bell is displayed in a magnificent glass chamber with Independence Hall in the background. The building also offers a video presentation and exhibits about this now famous symbol of liberty.
- *Tour of Philadelphia Museum of Art:* With more than 200 galleries of art from around the world, including paintings, sculpture, armor, photography, fashion, architecture, and more.

6:30 – 8:30 pm

Reception & Dinner – Rodin Museum (*Sponsored by PHL*)

Kim Becker  
Philadelphia  
10/17 - 10/20/19

**Saturday, Oct 19** 9 – 11 am

**Working Breakfast** (*Sponsored by PHL*)  
Cannes Room, 2<sup>nd</sup> Floor

- *Philadelphia Branding Exercise:* After going through the process of submitting a bid to Amazon HQ2 and participating in the Brookings Institute Global Cities cohort, Philadelphia learned the global perception of Philadelphia has not caught up with its progress.

To address this challenge head on, Philadelphia has embarked on a collaborative, regional process of developing a global identity to elevate its international brand.

Learn about Philadelphia's experience, key findings to date, and lend your unique expertise to inform the city's next chapter in telling its story to the world.

*Speakers:* Sylvie Gallier Howard, First Deputy Commerce Director at City of Philadelphia; Lauren Swartz, Senior Director of International Business at City of Philadelphia; and Angela Val, Chief Administrative Officer at Philadelphia Convention & Visitors Bureau.

11:30 am – 3:30 pm Shopping Excursion – King of Prussia Mall

- Featuring a diverse mix of over 450 stores and a collection of luxury retailers unsurpassed in the region, King of Prussia is one of the most iconic malls in the nation.

A delectable selection of international dining options is available at three unique food courts and in casual sit-down restaurants.

<https://www.simon.com/mall/king-of-prussia>

Lunch on your own

6:30 – 8:30 pm

Dinner – Sofitel Philadelphia at Rittenhouse Square  
Chez Colette, 1<sup>st</sup> Floor (*Sponsored by PHL*)

**Sunday, Oct 20** 7 – 9 am

Continental Breakfast (*Sponsored by PHL*)

Departures to Philadelphia International Airport

**L. PARRAVANO**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

|                                  |   |  |
|----------------------------------|---|--|
| <b>Employee/Trip Information</b> |   | <b>Date:</b> _____                     |
| <b>Name:</b>                     | <u>Lee M. Parravano</u>   | <b>Dept:</b> <u>16 - Chief Auditor</u> |
| <b>Departure Date:</b>           | <u>10/18/2019</u>   | <b>Return Date:</b> <u>10/23/2019</u>  |
| <b>Destination:</b>              | <u>Las Vegas, NV</u>  | <b>Report Due:</b> <u>11/22/19</u>     |
| <b>Business Purpose:</b>         | <u>To attend The Institute of Internal Auditors (IIA) 2019 All Star Conference.</u> |  |

| Expense items not included in Per Diem | Authority Prepaid Expenses | Employee Paid Expenses |                      |                    |                    |                     |                       |                      | TOTAL            |
|--|----------------------------|------------------------|----------------------|--------------------|--------------------|---------------------|-----------------------|----------------------|------------------|
|  |                            | 10/18/19<br>Friday     | 10/19/19<br>Saturday | 10/20/19<br>Sunday | 10/21/19<br>Monday | 10/22/19<br>Tuesday | 10/23/19<br>Wednesday | 10/24/19<br>Thursday |                  |
| Air Fare, Railroad, Bus                | 279.60                     |                        |                      |                    |                    |                     |                       |                      | (56.00)          |
| Conference Fees                        | 1,350.00                   |                        |                      |                    |                    |                     |                       |                      | -                |
| Rental Car                             |                            |                        |                      |                    |                    |                     |                       |                      | -                |
| Gas                                    |                            |                        |                      |                    |                    |                     |                       |                      | -                |
| Parking & Tolls                        |                            |                        |                      |                    |                    |                     |                       |                      | -                |
| Mileage - Attach mileage form          |                            |                        |                      |                    |                    |                     |                       |                      | -                |
| Taxi / TNC / Shuttle Fare              |                            |                        |                      |                    |                    | 11.42               |                       |                      | 11.42            |
| Lodging                                |                            |                        |                      | 174.60             | 219.95             | 219.95              |                       |                      | 614.50           |
| Telephone, Internet and Fax            |                            |                        |                      |                    |                    |                     |                       |                      | -                |
| Laundry                                |                            |                        |                      |                    |                    |                     |                       |                      | -                |
| Miscellaneous:                         |                            |                        |                      |                    |                    |                     |                       |                      | -                |
|  |                            |                        |                      |                    |                    |                     |                       |                      | -                |
|  | <b>\$ 1,629.60</b>         |                        |                      |                    |                    |                     |                       |                      | <b>\$ 569.92</b> |

|  |                           |   |                      |                    |                    |                     |                       |                      |               |
|--|---------------------------|---|----------------------|--------------------|--------------------|---------------------|-----------------------|----------------------|---------------|
| <b>Expense items included in Per Diem:</b>               |                           | Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m. |                      |                    |                    |                     |                       |                      |               |
| Meals & Incidental Expenses (M&IE)                       |                           |   |                      |                    |                    |                     |                       |                      |               |
| GSA Per Diem for Domestic                                |                           | US Dept of State Per Diem for International   |                      |                    |                    |                     |                       |                      |               |
|  | Enter Daily Per Diem Rate | 10/18/19<br>Friday  | 10/19/19<br>Saturday | 10/20/19<br>Sunday | 10/21/19<br>Monday | 10/22/19<br>Tuesday | 10/23/19<br>Wednesday | 10/24/19<br>Thursday |               |
| Breakfast  | \$14.00                   |   |                      |                    |                    |                     |                       |                      | -             |
| Lunch  | \$16.00                   |   |                      |                    |                    |                     | 16.00                 |                      | 16.00         |
| Dinner   | \$26.00                   |   |                      | 26.00              | 26.00              | 26.00               |                       |                      | 78.00         |
| Incidentals  | \$5.00                    |   |                      | 5.00               | 5.00               | 5.00                | 5.00                  |                      | 20.00         |
| <b>Total M&amp;IE</b>                                    | <b>\$61.00</b>            | -   | -                    | 31.00              | 31.00              | 31.00               | 21.00                 | -                    | 114.00        |
| Approved Meal Exception Above Per Diem Rate <sup>1</sup> |                           |   |                      |                    |                    |                     |                       |                      | -             |
| <b>Total Meal and Incidental Expenses</b>                |                           | <b>\$ -</b>   | <b>\$ -</b>          | <b>\$ 31.00</b>    | <b>\$ 31.00</b>    | <b>\$ 31.00</b>     | <b>\$ 21.00</b>       | <b>\$ -</b>          | <b>114.00</b> |

|  |   |                  |
|--|---|------------------|
| <b>Explanation:</b> Substantiation for exception should be attached<br><br>Employee left Oct. 18 for personal travel Oct. 18-19, and airfare paid by the Authority was \$279.60. Per TravelTrust, roundtrip airfare leaving on Oct. 20 would have cost \$223.60 (\$193.60 plus \$30 service charge). A reduction of \$56 in the amount Due Traveler was made to cover the difference in airfare. | <b>Trip Grand Total</b>   | <b>2,313.52</b>  |
|  | Less Cash Advance (Attach copy of Authority check)  |                  |
|  | Less Expenses Prepaid by Authority  | 1,629.60         |
|  | <b>Due Traveler</b> - if positive amount, prepare check request<br><b>Due Authority</b> - if negative, attach check payable to SDCRAA | <b>\$ 683.92</b> |
| Note: Send this report to Accounting even if the amount is \$0.  |   |                  |

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Lee Parravano Ext.: 2435  
 Traveler's Signature: [Signature] Date: 11/5/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: LEE M. PARRAVANO Department: 16  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 8-13-2019 DATE OF DEPARTURE/RETURN: 10/18/2019 / 10/23/2019

DESTINATION / BUSINESS PURPOSE:

Destination: Las Vegas, NV / The Institute of Internal Auditors Business Purpose: Conference for professional education and training.  
 Additional Information: Conference dates are 10/21/19 – 10/23/19. Personal travel is from 10/18/19-10/20/19.  
Projected expenses below reflect Authority business only.

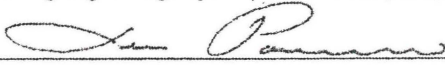
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

|   |                    |
|---|--------------------|
| A. Transportation Costs:  |                    |
| • Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i> | \$ 195.00          |
| • Rental Car  | \$ -               |
| • Other Transportation (Taxi, TNC, Train, Bus)  | \$ 30.00           |
| • Auto (Gas, Parking/Tolls, Mileage)  | \$ -               |
| B. Lodging  | \$ 615.00          |
| C. Meals and Incidental Expenses ( <u>Per Diem</u> )  | \$ 130.00          |
| D. Seminar and Conference Fees  | \$ 1350.00         |
| E. Entertainment  | \$ -               |
| <b>TOTAL PROJECTED TRAVEL EXPENSES</b>  | <b>\$ 2,320.00</b> |

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:


- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 8/13/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 8/13/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Mariana Morales, Asst. Authority Clerk, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its August 20, 2019 meeting.  
(Meeting Date)

**Olinzock Suzanne**

**From:** Scott Mackerley <smackerley@Traveltrust.com>  
**Sent:** Thursday, August 29, 2019 3:56 PM  
**To:** Olinzock Suzanne  
**Cc:** Parravano Lee  
**Subject:** RE: Request for Travel Arrangements - SDCRAA Employee Lee Parravano, Las Vegas - Oct. 18-23, 2019

Hi Suzanne!

Lee's preferred flights on Delta would be \$249.60 for a standard fare...the basic economy fare is less at \$209 but it doesn't allow for changes or seat assignments. The only other carrier that would be less is Spirit at \$120 but they are a disaster!

A similar flight on Sunday the 20<sup>th</sup> would be \$193.60 on Delta (basic economy is \$123.60) or \$92.56 on Spirit.

We would need a credit card as the MGM Grand requires a deposit.

Thanks,  
Scott

*\* Lee left early for personal travel \**

FOR: PARRAVANO/LEE M

Cost of Airfare = 249.60  
Service Charge 30.00  

---

279.60 (A)

Cost of Airfare if Lee left on Sunday October 20<sup>th</sup> 193.60  
Service Charge 30.00  

---

223.60 (B)

AIRFARE 249.60 NONREF TKT BY 30 AUG

18 OCT 19 - FRIDAY  
AIR DELTA AIR LINES INC FLT:5791 ECONOMY  
OPERATED BY COMPASS DBA DELTA CONNECTION  
LV SAN DIEGO 300P EQP: E75  
DEPART: TERMINAL 2 01HR 26MIN  
AR LAS VEGAS 426P NON-STOP  
ARRIVE: TERMINAL 1 REF: GBOXVG

23 OCT 19 - WEDNESDAY  
AIR DELTA AIR LINES INC FLT:5791 ECONOMY  
OPERATED BY COMPASS DBA DELTA CONNECTION  
LV LAS VEGAS 100P EQP: E75  
DEPART: TERMINAL 1 01HR 22MIN  
AR SAN DIEGO 222P NON-STOP  
ARRIVE: TERMINAL 2 REF: GBOXVG

Policy 3.30

Additional Expense over the least expensive ticketing cost for the business portion of trip

(A) - (B)

279.60 - 223.60 = \$56.00



Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700

**ADD TO OUTLOOK**

Wednesday, 4SEP 2019 08:34 PM EDT

**Passengers: LEE M PARRAVANO (37)**

Agency Reference Number [REDACTED]

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Delta Air Lines Confirmation [REDACTED]

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

**AIR Friday, 18OCT 2019**



**Delta Air Lines**  
Operated By: COMPASS DBA DELTA CONNECTION  
**From:** San Diego CA, USA  
**To:** Las Vegas NV, USA  
Stops: Nonstop  
Seats: 18B  
Equipment: EMBRAER EMB 175  
DEPARTS SAN TERMINAL 2 - ARRIVES LAS TERMINAL 1  
Delta Air Lines Confirmation number is [REDACTED]

**Flight Number:** 5791  
**Depart:** 03:00 PM  
**Arrive:** 04:26 PM  
Duration: 1 hour(s) 26 minute(s)  
Status: CONFIRMED

Class: K- Coach/Economy  
Miles: 259 / 414 KM

**HOTEL Friday, 18OCT 2019**



[MGM Grand Hotel Casino \(MGM/MIRAGE CORP\)](#)  
3799 Las Vegas Blvd South Las Vegas NV 89109  
**Number of Rooms:** 1  
**Phone:** 1-702-891-1111  
**Rate:** USD 171.00  
**Check Out:** Wednesday, 23OCT 2019  
Room Type: Deluxe, 1 King Bed

**Confirmation Number:** 32MBX6TW  
Fax: 1-702-891-1030

CONTACT TRAVELTRUST FOR ANY CHANGES OR CANCELLATION

CXL POLICY-72HRS  
Traveler is responsible for hotel charges if not cancelled

**AIR Wednesday, 23OCT 2019**



**Delta Air Lines**  
Operated By: COMPASS DBA DELTA CONNECTION  
**From:** Las Vegas NV, USA  
**To:** San Diego CA, USA  
Stops: Nonstop  
Seats: 14B  
Equipment: EMBRAER EMB 175

**Flight Number:** 5791  
**Depart:** 01:00 PM  
**Arrive:** 02:22 PM  
Duration: 1 hour(s) 22 minute(s)  
Status: CONFIRMED

Class: V- Coach/Economy  
Miles: 259 / 414 KM

DEPARTS LAS TERMINAL 1 - ARRIVES SAN TERMINAL 2

Delta Air Lines Confirmation number is GNOVNK

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. DELTA AIR LINES CONFIRMATION NUMBER - GNOVNK FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: LEE M PARRAVANO  
Date issued: 9/4/2019 Invoice Nbr: 5551365  
Ticket Nbr: DL7453429522 Electronic Tkt: Yes Amount: 249.60 USD  
Base: 205.58 US Tax: 15.42 USD XT Tax: 28.60 USD  
Charged to: AX\*\*\*\*\*1013

Service fee: LEE M PARRAVANO  
Date issued: 9/4/2019  
Document Nbr: XD0772694116 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Passenger Name: LEE PARRAVANO  
Final payment: Amount: 0.00

Passenger Name: LEE PARRAVANO  
Final payment: Amount: 0.00

Total Tickets: 249.60  
Total Fees: 30.00  
Total Amount: 279.60

Click here 24 hours in advance to obtain boarding passes:

[DELTA](#)

Click here to review Baggage policies and guidelines:

[DELTA](#)

Check operating carrier website for any policies that may vary.

TSA Guidance- a government issued photo id is needed for checkin.

Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.

For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.

Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!

Our Business Hours are Sunday 10pm - Friday 10pm Pacific

Saturday from 9am-1pm Pacific.

For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.

You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.

Each call is billable at a minimum \$25.00 per call/reservation





Vehicle: 4795  
Driver ID: 101135  
Name: FRANCISCO SALGUERO

10/23/19 11:11 AM

.....  
Trip # 3581  
Start 10/23/19 11:04 AM  
End 10/23/19 11:11 AM  
Fare \$11.09  
-----  
Subtotal \$11.09  
Excise Tax \$0.33  
-----  
Total \$11.42  
.....  
CASH: \$11.42

\*\*\*\*\*DUPLICATE\*\*\*\*\*

Thanks for riding with  
NewCab  
(702) 551-5151  
Download our E-Hail app  
[www.kabit.Vegas](http://www.kabit.Vegas)



Name: Parravano,lee,

ROOM # : 21330  
 RESV # : 783773197  
 ARRIVAL : 10/23/19  
 DEPARTURE : 10/23/19

| DATE     | DESCRIPTION     | CHARGES | CREDITS |
|----------|-----------------|---------|---------|
| 10/18/19 | Deposit Applied |         | 236.96  |
| 10/18/19 | Room Rate       | 209.00  |         |
| 10/18/19 | Room Tax        | 27.96   |         |
| 10/18/19 | Resort Fee      | 35.00   |         |
| 10/18/19 | Resort Fee Tax  | 4.68    |         |
| 10/19/19 | Room Rate       | 209.00  |         |
| 10/19/19 | Room Tax        | 27.96   |         |
| 10/19/19 | Resort Fee      | 35.00   |         |
| 10/19/19 | Resort Fee Tax  | 4.68    |         |
| 10/20/19 | Room Rate       | 119.00  |         |
| 10/20/19 | Room Tax        | 15.92   |         |
| 10/20/19 | Resort Fee      | 35.00   |         |
| 10/20/19 | Resort Fee Tax  | 4.68    |         |
| 10/21/19 | Room Rate       | 159.00  |         |
| 10/21/19 | Room Tax        | 21.27   |         |
| 10/21/19 | Resort Fee      | 35.00   |         |
| 10/21/19 | Resort Fee Tax  | 4.68    |         |
| 10/22/19 | Room Rate       | 159.00  |         |
| 10/22/19 | Room Tax        | 21.27   |         |
| 10/22/19 | Resort Fee      | 35.00   |         |
| 10/22/19 | Resort Fee Tax  | 4.68    |         |

Personal  
\$553.28

Business  
\$614.50

Total : 930.82

## FY 2020 Per Diem Rates for Las Vegas, Nevada

Meals & Incidentals (M&IE) Breakdown

| Primary Destination | County | M&IE Total | Continental Breakfast/Breakfast | Lunch | Dinner | Incidental Expenses | First & Last Day of Travel |
|---------------------|--------|------------|---------------------------------|-------|--------|---------------------|----------------------------|
| Las Vegas           | Clark  | \$61       | \$14                            | \$16  | \$26   | \$5                 | \$45.75                    |



**2019**  
**ALL STAR**  
conference

.....  
THE BEST & MORE



.....  
OCT. 21–23, 2019 / LAS VEGAS, NV / REGISTER AT [WWW.THEIIA.ORG/ALLSTAR](http://WWW.THEIIA.ORG/ALLSTAR)

Sunday, Oct. 20

## Pre-conference Events

### OCT. 20 / MGM GRAND / LAS VEGAS

Develop the skills necessary to become a valued practitioner and outstanding leader in the internal audit global landscape.

#### >> Pre-conference Workshops

Attend the pre-conference workshops for a win-win opportunity. Learn more and earn more - 4.2 CPE credits available to workshops attendees.

#### >> Workshop 1:

AML: Updates and Answers to Implementation Concerns

**Theresa Merlino**  
MANAGING PARTNER  
RSM US LLP



**Anna Wheland, CAMS**  
DIRECTOR OF TITLE 31 & AML COMPLIANCE  
WIND CREEK HOSPITALITY

#### >> Workshop 2:

Tactics (and Courage) to Appraise Corporate Culture

**Robert Kuling, CIA, CRMA**  
PARTNER, RISK ADVISORY  
DELOITTE AND TOUCHE LLP (CANADA)



**Jason Minard, CIA, CISA**  
SUPERVISION MANAGER, CONTROLS UNIT  
WELLS FARGO ADVISORS

### CPE CREDITS AVAILABLE

The IIA is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be submitted to the National Registry of CPE Sponsors through its website at [www.LearningMarket.org](http://www.LearningMarket.org).

When you attend this conference, you are eligible for up to 16.8 continuing professional education (CPE) credits, depending on the number of sessions you attend. Each pre-conference workshop offers additional CPE credits. Attendance will be tracked via a scanner at the door. The IIA's educational programs are acceptable for fulfilling CPE requirements, which ensure that internal auditors comply with the specific standards on education in The IIA's *International Standards for the Professional Practice of Internal Auditing*.

Your CPE certificate will be emailed to you four to six weeks post-conference.

## Concurrent Sessions

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**track**  
**01**

Information Technology, Disruption, and Data Analytics

- Agile Internal Audit: From Pilots to Transformation
- Auditing the Cloud: A Practical Approach
- Building a More Agile and Relevant Internal Audit Function
- Cybersecurity: Beyond the Buzzword
- Managing and Delivering Internal Audit's Data and Analytic Needs
- Role of Artificial Intelligence and Automation to Assess Emerging Risks
- RPA and Analytics for the Small Audit Department
- Tools and Strategies to Make Data Analysis Work
- Use of Fraud Data Analytics to Uncover Fraud Schemes in Core Business Systems

**track**  
**02**

*Risk Management*

- Agile and Compliance
- Applying Lean Six Sigma to ERM
- Co-sourcing and Outsourcing: Why Do It?
- Digital Transformation: Is Internal Audit Ready?
- Don't Panic! Auditing the Fluid World of Privacy
- Guard Rails for the Digital Revolution
- Risk-based Auditing: Approaches and Techniques

Monday, Oct. 21 – Wednesday, Oct. 23

## General Sessions

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### Securing Exponentially Larger Attack Surfaces for the Future of Personalized Technology

**Tanmay Bakshi**

AI AND MACHINE LEARNING ARCHITECT

At The IIA's 2018 International Conference in Dubai, this young tech phenom – a TED Talk speaker, Google Developer Expert for Machine Learning, and IBM Cloud Champion – wowed attendees with his knowledge and competence, garnering a near 100% satisfaction rating. We are excited to bring him to the 2019 All Star Conference.



### Auditing at the Speed of Risk: Internal Audit in an Era of Disruption

**Richard Chambers**

PRESIDENT AND CHIEF EXECUTIVE OFFICER  
THE IIA



### Establishing, Building, and Maintaining a “Welcoming Environment”

**Troy Cicero**

PRESIDENT AND CHIEF SKILL OFFICER  
MULTICULTUREAL COMMUNICATIONS, INC.



### Leadership Today: Are You Playing Chess or Checkers?

**Michael Dominguez**

CHIEF EXECUTIVE OFFICER  
ASSOCIATED LUXURY HOTELS INTERNATIONAL

Tuesday, Sept. 3: Early Registration Ends

## Registration & Pricing

|  ALL STAR conference | Early Savings through Sept. 3* | Regular Rate as of Sept. 4* | Late Registration as of Oct. 7* |
|---|--------------------------------|-----------------------------|---------------------------------|
| <b>REGISTRATION TYPE</b>  |                                |                             |                                 |
| IIA Members & Groups of 3   | \$1,350                        | \$1,550                     | \$1,650                         |
| Nonmembers  |                                | \$1,800                     | \$1,900                         |
| <b>GROUPS</b>   |                                |                             |                                 |
| Groups 4 to 8   | \$1,295                        | \$1,495                     |                                 |
| Groups 9+   | \$1,250                        | \$1,395                     |                                 |
| <b>PRE-CONFERENCE WORKSHOPS</b>   |                                |                             |                                 |
| IIA Members   |                                | \$325 (each)                |                                 |
| Nonmembers  |                                | \$325 (each)                |                                 |

\*Per person pricing.

Groups of 4 or more, please contact IIA Customer Relations to register at +1-407-937-1111 or [CustomerRelations@theiia.org](mailto:CustomerRelations@theiia.org).

Your 2019 All Star Conference registration fees include:

- All 45 general and concurrent sessions
- Access to the Exhibit Hall and on-site IIA Bookstore
- Welcome Reception on Monday night
- Breakfast daily
- Lunch Monday and Tuesday
- Conference app with presentations uploaded (if available from the speaker)



## Accommodations

### MGM Grand

3799 S. Las Vegas Blvd.

Las Vegas, NV 89109

+1-702-891-1111

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Rooms are available at a special rate of \$159 per night for single or double occupancy (plus 13.38% county tax and \$35 daily resort fee) for reservations over the conference date, made before Sept. 25, 2019.

This price is based on availability. To book your accommodations, please call +1-702-891-1111 and let them know you are with The IIA.

### Visit

[www.theiia.org/AllStar](http://www.theiia.org/AllStar)  
to register or for more information.



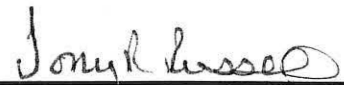
**J. SCHIAVONI**

## CHECK REQUEST

|   |                                      |  |
|---|--------------------------------------|--|
| ISSUE CHECK TO THE ORDER OF:<br><br>Johanna Schiavoni | DATE ISSUED                          |  |
|   | 11/8/2019                            |  |
|   | ORIGINATING DEPARTMENT/BUSINESS UNIT |  |
|   | Board Services 2                     |  |
| PREPARED BY/EXT.                                      | REVIEWED BY: ACCTG                   |  |
| L. Gehlken/4557                                       |                                      |  |

| FOR PAYMENT OF THE FOLLOWING |              |   |                 |
|------------------------------|--------------|---|-----------------|
| INVOICE #                    | INVOICE DATE | DESCRIPTION   | AMOUNT          |
|                              |              | Reimbursement of travel expenses for World Trade Center Mission to Germany 10/20 - 10/25/19 | 1,297.80        |
|                              |              |   |                 |
|                              |              |   |                 |
|                              |              |   |                 |
| <b>CHECK REQUEST TOTAL</b>   |              |   | <b>1,297.80</b> |

SPECIAL INSTRUCTIONS:  
Please do not seal check - call L. Gehlken when ready for pick up. Thank you.

|   |  |
|---|--|
| <b>Reason not processed as a Contract or P.O. Required field - please X one reason</b>  | I CERTIFY THE CLAIM IS TRUE AND CORRECT INCLUDING ANY APPLICABLE TERMS AND CONDITIONS HAVE BEEN FULFILLED                  |
| <input type="checkbox"/> Infrequent/Unforeseen <sup>(1)</sup><br><input type="checkbox"/> De Minimis amount (Less than \$5K) <sup>(2)</sup><br><input type="checkbox"/> Required quick timeframe <sup>(3)</sup><br><input type="checkbox"/> Dues/Subscription/Membership <sup>(4)</sup><br><input type="checkbox"/> Meetings/Conferences/Seminars/Sponsorships <sup>(5)</sup><br><input type="checkbox"/> Employee Reimbursement <sup>(6)</sup> | <br>DEPARTMENTAL AUTHORIZED SIGNATURE |
| <input type="checkbox"/> Insurance/Benefits <sup>(7)</sup><br><input type="checkbox"/> Contract in Process <sup>(8)</sup><br><input type="checkbox"/> Outside Scope of Contract <sup>(9)</sup><br><input type="checkbox"/> Common Practice <sup>(10)</sup><br><input type="checkbox"/> Approved Exception <sup>(11)</sup><br><input checked="" type="checkbox"/> OTHER: <sup>(12)</sup> Board Member Travel Reimbursement                       |  |

| DISTRIBUTION OF CHARGES - TO BE COMPLETED BY ORIGINATING DEPARTMENT/BUSINESS UNIT |                       |                               |                           |                    |
|---|-----------------------|-------------------------------|---------------------------|--------------------|
| DEPARTMENT/<br>BUSINESS UNIT  | GL ACCOUNT.SUBSIDIARY | WORK ORDER/<br>TRACKING ORDER | LOCATION/<br>ASSET NUMBER | AMOUNT             |
| 2   | 66305.000             | 2038                          |                           | 1,297.80           |
|   |                       |                               |                           |                    |
| <b>Total amount distributed - must equal Check Request Total above</b>            |                       |                               |                           | <b>\$ 1,297.80</b> |

| ACCOUNTING DEPARTMENT USE ONLY  |  |
|---|--|
| VENDOR NO. _____<br>INVOICE NO. _____<br>INVOICE DATE: _____<br>PYMT DATE: _____<br>RT TO BU _____ SEP CK _____ | APPROVED FOR PROCESSING<br><br><br>ACCOUNTING DEPARTMENT |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information** Date: 10/31/2019

Name: Johanna Schlavoni Dept: 2 - Board Services

Departure Date: 10/20/2019 Return Date: 10/25/2019 Report Due: 12/8/19

Destination: Frankfurt and Munich, Germany

Business Purpose: S.D. World Trade Center - Trade Mission to Germany

| Expense Items not included in Per Diem | Authority Prepaid Expenses | Employee Paid Expenses |                    |                     |                       |                      |                    |                      | TOTAL              |
|--|----------------------------|------------------------|--------------------|---------------------|-----------------------|----------------------|--------------------|----------------------|--------------------|
|  |                            | 10/20/19<br>Sunday     | 10/21/19<br>Monday | 10/22/19<br>Tuesday | 10/23/19<br>Wednesday | 10/24/19<br>Thursday | 10/25/19<br>Friday | 10/26/19<br>Saturday |                    |
| Air Fare, Railroad, Bus                | 9,662.16                   |                        |                    |                     |                       |                      |                    |                      | -                  |
| Conference Fees                        | 3,659.95                   |                        |                    |                     |                       |                      |                    |                      | -                  |
| Rental Car                             |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
| Gas                                    |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
| Parking & Tolls                        |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
| Mileage - Attach mileage form          |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
| Taxi / TNC / Shuttle Fare              |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
| Lodging                                |                            |                        | 256.21             | 256.21              | 255.19                | 255.19               |                    |                      | 1,022.80           |
| Telephone, Internet and Fax            |                            |                        | 20.00              |                     |                       |                      |                    |                      | 20.00              |
| Laundry                                |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
| Miscellaneous:                         |                            |                        |                    |                     |                       |                      |                    |                      | -                  |
|  | <b>\$ 13,322.11</b>        |                        |                    |                     |                       |                      |                    |                      | <b>\$ 1,042.80</b> |

**Expense Items Included In Per Diem:** Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

| GSA Per Diem for Domestic                 |                         |                    | US Dept of State Per Diem for International |                     |                       |                      |                    |                      |  |
|---|-------------------------|--------------------|---|---------------------|-----------------------|----------------------|--------------------|----------------------|--|
| Daily Per Diem (Frankfurt)                | Daily Per Diem (Munich) | 10/20/19<br>Sunday | 10/21/19<br>Monday                          | 10/22/19<br>Tuesday | 10/23/19<br>Wednesday | 10/24/19<br>Thursday | 10/25/19<br>Friday | 10/26/19<br>Saturday |  |
| Breakfast                                 | \$19.00                 |                    |   | 19.00               | 14.00                 | 14.00                | 14.00              |                      |  |
| Lunch                                     | \$31.00                 | 31.00              | 31.00                                       |                     |                       |                      |                    |                      |  |
| Dinner                                    | \$50.00                 |                    |   |                     |                       |                      |                    |                      |  |
| Incidentals                               | \$25.00                 | 25.00              | 25.00                                       | 25.00               | 19.00                 | 19.00                | 19.00              |                      |  |
| <b>Total M&amp;IE</b>                     | <b>\$125.00</b>         | <b>\$94.00</b>     | <b>\$66.00</b>                              | <b>\$44.00</b>      | <b>\$33.00</b>        | <b>\$33.00</b>       | <b>\$33.00</b>     | <b>\$ -</b>          |  |
| <b>Total Meal and Incidental Expenses</b> |                         | <b>\$ 56.00</b>    | <b>\$ 56.00</b>                             | <b>\$ 44.00</b>     | <b>\$ 33.00</b>       | <b>\$ 33.00</b>      | <b>\$ 33.00</b>    | <b>\$ -</b>          |  |

|  |   |                   |
|--|---|-------------------|
| <b>Explanation:</b>  | <b>Trip Grand Total</b>                                     | <b>14,619.91</b>  |
| * Per Diem Rates per U.S. Dept. of State International :<br>Frankfurt - \$125.00 (10/21 to 10/22 ) and Munich - \$94.00 (10/23 to 10/25) | Less Cash Advance (Attach copy of Authority check)          |                   |
|  | Less Expenses Prepaid by Authority                          | 13,322.11         |
|  | Due Traveler - if positive amount, prepare check request    |                   |
|  | Due Authority - if negative, attach check payable to SDCRAA | <b>\$1,297.80</b> |

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Linda Gehlken Ext.: x4557

Traveler's Signature: Johanna Schlavoni Date: 11/5/2019

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Administrator Signature: [Signature] Date: 11/6/19

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator Is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Johanna Schiavoni Department: Board Services/2  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 7/31/19 DATE OF DEPARTURE/RETURN: 10/20/19 / 10/25/19

**DESTINATION / BUSINESS PURPOSE:**

Destination: Germany (Frankfurt and Munich) Business Purpose: S.D. World Trade Center – Trade Mission to Germany

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

|  |              |
|--|--------------|
| A. Transportation Costs:   |              |
| • Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i> | \$ 10,000.00 |
| • Rental Car   | \$           |
| • Other Transportation (Taxi, TNC, Train, Bus)   | \$           |
| • Auto (Gas, Parking/Tolls, Mileage)   | \$           |
| B. Lodging   | \$ 1,200.00  |
| C. Meals and Incidental Expenses (Per Diem)  | \$           |
| D. Seminar and Conference Fees   | \$ 3,650.00  |
| E. Entertainment   | \$           |
| TOTAL PROJECTED TRAVEL EXPENSES  | \$ 14,850.00 |

NOTE: Conference registration fee includes transportation and meals

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Johanna Schiavoni Date: 8/1/2019

**CERTIFICATION BY ADMINISTRATOR** (If Administrator Is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: [Signature] Date: 8/5/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst. Authority Clerk, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its August 26, 2019 meeting.  
(Meeting Date)



# WORLD TRADE CENTER SAN DIEGO

## SAN DIEGO TRADE MISSION – GERMANY OCTOBER 21-24, 2019

### **Sunday, October 20 (Frankfurt)**

Flight Time: Depart SAN at 14:50 → Arrive FRA at 11:05 (+1) – (LH467)

Departing flight: San Diego → Frankfurt

Sunday, October 20

14:50-11:00 + 1 day

Duration: 11h 15min

LH467

### **Monday, Oct 21 (Frankfurt → Stuttgart):**

*Port Contingent ONLY: Small subset of the delegation will travel with the Port to Stuttgart*

Time: 8:09 – 9:24

Event: Transfer to Stuttgart

Location: Train or car

Time: 10:30 – 13:00

Event: **Meeting with Porsche**

*The Port of San Diego is looking to import more automotive OEMs, such as Porche. This will provide an opportunity to meet Porche executives responsible for U.S. exports, and understand the benefits of leveraging the Port of San Diego.*

Location: Porsche, Stuttgart offices

Time: 15:00 – 17:12

Event: Return to Frankfurt

### **Monday, Oct 21 (Frankfurt)**

Time: 13:00pm

Event: **Transfer to Hotel:** WTC team to meet delegates at airport

Location: Villa Kennedy

Time: 16:00 – 18:00

Event: Customized Walking Tour (optional)

Location: Oldtown, Römer, Sachsenhausen

Time: 18:00 – 20:00

As the first official all-delegate event of the trade mission, delegates will enjoy traditional German meal and a broad overview of what to expect over the coming days.

Event: Dinner at Apfelwein Wagner - Traditional German Restaurant

Location: Apfelwein Wagner

Audience: Delegation

### **Tuesday, Oct 22 (Frankfurt)**

Time: 9:00 – 10:30

Event: **Welcome & Economic Briefing**

The trade mission will begin with a warm welcome from our German partners who will also provide an overview of the German economy and culture. We will also review the week's agenda, answer your questions, and meet fellow delegates

Speakers:

- Nick Parikh, Political/Economic Section Chief, U.S. Consulate General Frankfurt
- Brittany Banta, Commercial Officer, U.S. Commercial Service, U.S. Embassy Berlin



# WORLD TRADE CENTER SAN DIEGO

## SAN DIEGO TRADE MISSION – GERMANY OCTOBER 21-24, 2019

Location: Villa Kennedy, conference room  
Audience: Delegation

Time: 11:00 – 13:30  
Event: Aviation Innovation: Future of Autonomy in Commercial Aerospace  
Location: TBD  
Speakers:

- Kimb Becker, CEO, San Diego International Airport
- Fabrice Kunzi, General Atomics ASI
- Lufthansa
- DHL

Time: 14:00 – 15:30  
Event: **Intelligent Mobility in the RMV**

This module will explore Frankfurt's and the broader RMV approach to mobility, which has been aided by San Diego-based Cubic Transportation Systems. Framed by Frankfurt's forward-thinking approach to smart cities, this conversation will look at how mobility-as-a-service has adapted for the digital age, and discuss how it will impact the region's growth in years to come.

Location: House of Mobility and Logistics (HOML)

Speakers:

- Congressman Scott Peters, CA- 52
- Jörg Puzicha, Managing Director, Rhein-Main-Verkehrsverbund
- Michael Kadow, Managing Director, House of Mobility and Logistics (HOLM)
- Matt Cole, President, Cubic Transportation Systems
- Mr. Caspar, President, Chamber of Industry and Commerce, City of Frankfurt
- Additional startups

Audience: Delegation, Transportation leaders across RMV

Time: 16:00 – 17:30  
Event: **Brexit, Europe & the global financial system**

As home to the European Central Bank and a burgeoning fintech sector, Frankfurt plays a key role in the global financial system. Framed by the moving target of Brexit, senior-level officials at the ECB will guide a conversation that will explore how changing trading dynamics and Brexit are impacting the calculations of global firms.

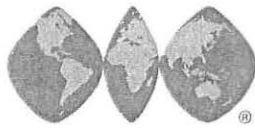
Location: European Central Bank

Speakers:

- Congressman Scott Peters, CA- 52
- Dr. Nikia Clarke, Executive Director, WTC San Diego
- Gabriel Glöckler – Principal Adviser, DG Communications ECB
- Pierre Marmara – Principal Economist and Head of the Brexit Coordination team, Division EU Institutions & Fora, DG International & European Relations

Audience: Delegation, ECB executives

Time: 18:00 – 20:00  
Event: **SD in German Reception with U.S. Consul General Patricia Lacina & AmCham Germany**



WORLD TRADE CENTER  
SAN DIEGO

SAN DIEGO TRADE MISSION – GERMANY  
OCTOBER 21-24, 2019

Hosted in collaboration with AmCham Germany, the reception will feature AmCham members (senior-level business leaders) as well as other partners from the trade mission and/or are interested in pursuing business opportunities in SD.

Location: CG's Residence

Audience: senior-level AmCham members representing a diversity of businesses

*\*B2B meetings as needed alongside formal agenda*

**Wednesday, Oct 23<sup>rd</sup> (Frankfurt → Munich):**

Majority of the delegation will travel from Frankfurt direct to Munich

Depart for Munich by First Class Train

Time: 8:54 – 12:00

Event: Transfer to Munich

Location: Train

Time: 12:00-13:00

Event: Hotel Check-in at The Charles

Location: The Charles Sophienstraße 28, 80333 München, *Germany*

Time: 13:30-14:30

Event: Welcome & Lunch

Location: BioM

Time: 14:00 – 15:30

Event: **BioM Tour of Campus & Max Planck Society (institutes)**

Home to the highest concentration of life sciences companies in Germany, Munich – and the broader Bavarian region - has 250 major life sciences companies (including 130+ startups). As the government-funded industry association, BioM helps connect life sciences companies to opportunities and also includes an incubator that helps accelerate startups. Adjacent to BioM's headquarters sits the Max Planck Society headquarters. Comprised of 80+ institutes, MPS is one of the premier research facilities in the world. The delegation will tour these co-locations.

Location: BioM

Time: 15:30 – 17:00

Event: **Panel Discussion: Precision Health & DigiMed Initiative**

As part of its life sciences work, Munich is looking to lead the way when it comes to precision health, mirroring the San Diego story. This panel will explore different strategies each region has taken to develop and propel its precision health initiatives. Participants will receive an in-depth overview of DigiMed, BioM's venture in P4 medicine (predictive, preventive, personalized, participatory)

Location: BioM

Time: 17:00 – 18:30

Event: **Reception with BioM – Evotec Announcement**

Delegates will have the opportunity to connect with key stakeholders in Bavaria's life sciences community, including BioM's members. Additionally, the reception will also serve to announce a new partnership between Takeda & German-based Evotec. The partnership will be lead through Takeda's San Diego office.

Location: Faculty Club on BioM's campus

Speakers:





# WORLD TRADE CENTER SAN DIEGO

## SAN DIEGO TRADE MISSION – GERMANY OCTOBER 21-24, 2019

- Congressman Scott Peters, CA- 52
- Werner Lanthaler, CEO, Evotec
- David Weitz, head of research externalization, Takeda California

Audience: BioM members (life sciences exec, government officials), Delegation

Time: 19:00 – 20:30  
Event: **Formal Delegation Dinner**  
Location: SEEHAUS im Englischen Garten or () Marenplatz-

### **Thursday, Oct 24 (Munich): Smart Cities/IoT /BMW**

Time: 08:00 – 10:00  
Event: **Tour of Siemens Mobility Innovation/Healthcare**  
Location: Siemens AG - Werner-von-Siemens-Str. 1

Time: 11:30 – 14:30  
Event: **Tour of IBM Watson IoT Industry Lab**

*\* Lunch will be served\**

As one of IBM's largest investments to date, IBM has leveraged Munich as the testing ground for its most advanced center for AI and the Internet of Things. During the tour, the delegation will explore usage cases for IoT including the companies work leveraging big data to increase efficiencies and mitigate climate change at one of the world's biggest port. Following the tour, the delegation will receive a high-level briefing on some of IBM's initiatives as the company looks to explore and expand partnerships with global companies.

Location: Mies-van-der-Rohe-Str. 6, 80807 Muenchen  
Audience: Delegation, IBM execs

Time: 15:00 – 17:30  
Event: **BMW World Autonomous Vehicles & Factory of the Future tour**

BMW is spearheading the "factory of the future," where technology, big data, and cutting-edge manufacturing techniques coalesce to deliver seamless products that move millions of customers across the globe. Following a tour of the factory, delegates will learn about BMW's partnership with Qualcomm, which leverages Qcomm's 5G technology to create a cellular vehicle-to-vehicle communication network. Leveraging this technology may help reduce road congestion and traffic accidents.

Location: BMW World - Am Olympiapark 1, 80809 München, Germany  
Audience: BMW execs and delegation

Time: 18:00 – 20:00  
Event: **Reception with AmCham & Select USA**

As the capstone event of the trade mission, delegates will network with key contacts met throughout the trade mission.

Location: Hotel Bayerischer Hof, Munich  
Promenadepl. 2-6, 80333 München, Germany  
Audience: 80+ german business leaders, government, delegation

### **Friday, Oct 25 (Munich)**

Time: 8:00 – 9:00  
Event: Debrief Breakfast  
Location: Hotel



WORLD TRADE CENTER  
SAN DIEGO

SAN DIEGO TRADE MISSION – GERMANY  
OCTOBER 21-24, 2019

Time: TBD  
Event: Transfer to Airport

Gehlken Linda

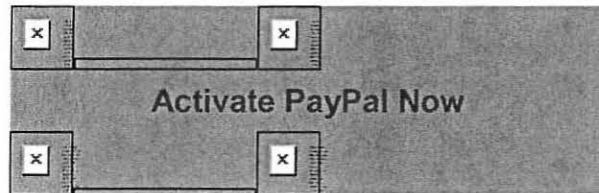
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**From:** PayPal <service@paypal.com>  
**Sent:** Tuesday, August 6, 2019 5:01 PM  
**To:** Gehlken Linda  
**Subject:** Your receipt for payment to Economic Development Corporation of San Diego County



Thanks for using PayPal, Linda Gehlken

Create a PayPal account in just a few seconds so every checkout is a snap!



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### Payment details

For your purchase on August 6, 2019

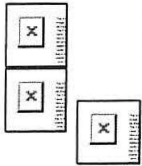
#### Details

SDREDC Investor Delegate Registration -  
San Diego Trade Mission to Germany

\$3,659.95 USD

Gehlken Linda

**From:** Scott Mackerley <scott@traveltrust.com>  
**Sent:** Friday, August 16, 2019 10:27 AM  
**To:** Gehlken Linda; SMACKERLEY@TRAVELTRUST.COM; TRIPALERTS@TRAVELTRUST.COM  
**Subject:** Ticketed itinerary for JOHANNA SUZANNE SCHIAVONI - 10/20/19 - Frankfurt Germany (TBKGXD)  
**Attachments:** ItineraryTBKGXD\_16AUG.pdf; CalendarTBKGXD\_16AUG.ics



Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700

Friday, 16AUG 2019 01:26 PM EDT

**Passengers: JOHANNA SUZANNE SCHIAVONI (02)**

Agency Reference Number: TBKGXD

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Lufthansa Confirmation PAF CSC  
United Airlines Confirmation GSM62V

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

FOR TRAVEL TO GERMANY A US CITIZEN  
MUST HAVE A VALID PASSPORT  
PER MANDATORY IATA RESOLUTION 830D,  
YOUR CONTACT DETAILS HAVE BEEN GIVEN  
TO THE AIRLINE FOR FLIGHT MODIFICATIONS ONLY.

\*\*\*\*\*  
YOU CANNOT TRAVEL OUT OF THE UNITED STATES IF YOUR US  
PASSPORT EXPIRES WITHIN 6 MONTHS OF YOUR DEPARTURE DATE  
YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS  
PLEASE CHECK WWW.CDC.GOV FOR LATEST REQUIREMENTS  
\*\*\*\*\*

CERTAIN FARES MAY REQUIRE REISSUANCE AT TIME OF  
CANCELLATION. PLEASE CONTACT THE AIRLINE OR TRAVELTRUST

**AIR Sunday, 20OCT 2019**



|   |                                   |                       |
|---|-----------------------------------|-----------------------|
| <b>Lufthansa</b>                                | <b>Flight Number:</b> 0467        | Class: D- Business    |
| <b>From:</b> San Diego CA, USA                  | <b>Depart:</b> 02:50 PM           |                       |
| <b>To:</b> Frankfurt, Germany                   | <b>Arrive:</b> 11:05 AM 21OCT     |                       |
| Stops: Nonstop                                  | Duration: 11 hour(s) 15 minute(s) |                       |
| Seats: 03D                                      | Status: CONFIRMED                 | Miles: 5818 / 9309 KM |
| Equipment: Airbus A340 Jet                      | MEAL: MEALS                       |                       |
| DEPARTS SAN TERMINAL 2 - ARRIVES FRA TERMINAL 1 |                                   |                       |
| AISLE SEAT CONFIRMED                            |                                   |                       |
| Lufthansa Confirmation number is PAF CSC        |                                   |                       |

**AIR Friday, 25OCT 2019**

**Lufthansa**  
**From:** Munich, Germany  
**To:** Denver CO, USA  
 Stops: Nonstop  
 Seats: 04D  
 Equipment: 359/AIR  
 DEPARTS MUC TERMINAL 2  
 AISLE SEAT CONFIRMED  
**Lufthansa Confirmation number is PAFCS**

**Flight Number:** 0480  
**Depart:** 11:50 AM  
**Arrive:** 02:25 PM  
 Duration: 10 hour(s) 35 minute(s)  
 Status: CONFIRMED  
 MEAL: MEALS

Class: D- Business  
  
 Miles: 5224 / 8358 KM

**AIR Friday, 25OCT 2019**

**United Airlines**  
**From:** Denver CO, USA  
**To:** San Diego CA, USA  
 Stops: Nonstop  
 Seats: 02E  
 Equipment: Airbus A320 Jet  
 ARRIVES SAN TERMINAL 2  
 AISLE SEAT CONFIRMED  
**United Airlines Confirmation number is GSM62V**

**Flight Number:** 0710  
**Depart:** 03:45 PM  
**Arrive:** 05:06 PM  
 Duration: 2 hour(s) 21 minute(s)  
 Status: CONFIRMED  
 MEAL: SNACK

Class: D- Business  
  
 Miles: 833 / 1333 KM

A PORTION OF THIS TRIP MAY BE REFUNDABLE. PLEASE RETURN UNUSED PORTIONS TO TRAVELTRUST FOR POSSIBLE REFUND.  
 LUFTHANSA CONFIRMATION NUMBER - PAFCS  
 UNITED AIRLINES CONFIRMATION NUMBER - GSM62V  
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043  
 FOR EMERGENCY SERVICE FROM GERMANY - 00-800-7373-7882

**Ticket/Invoice Information**

Ticket for: JOHANNASUZANNE SCHIAVONI  
 Date issued: 8/16/2019 Invoice Nbr: 5548376  
 Ticket Nbr: UA7390492122 Electronic Tkt: Yes Amount: 9622.16 USD  
 Base: 8267.33 US Tax: 37.20 USD XT Tax: 1317.63 USD  
 Charged to: AX\*\*\*\*\*1013

Service fee: JOHANNA SUZANNE SCHIAVONI  
 Date issued: 8/16/2019  
 Document Nbr: XD0771752024 Amount: 40.00  
 Charged to: AX\*\*\*\*\*1013

Total Tickets: 9622.16  
 Total Fees: 40.00  
 Total Amount: 9662.16

Click here 24 hours in advance to obtain boarding passes:

[LUFTHANSA](#)  
[UNITED](#)

Click here to review Baggage policies and guidelines:

[LUFTHANSA](#)  
[UNITED](#)

TSA Guidance- a government issued photo id is needed for checkin.

Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.

For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.

Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!

Our Business Hours are Sunday 10pm - Friday 10pm Pacific

Saturday from 9am-1pm Pacific.

For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.

You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.

Each call is billable at a minimum \$25.00 per call/reservation



LIFE IS FOR SHARING.

**T-MOBILE HOTSPOT GMBH**  
Friedrich-Ebert-Allee 140, D-53113 Bonn, Germany

**Date** 21/10/19  
**Invoice number** 79746031393483735925  
**Transaction number** POT-828f058d-9859-4307-ab70-dbd0c502085a

Johanna Schiavoni

Questions about From the German fixed  
HotSpot? network  
0800 3 50 2000 (free)

USA

In the Telekom mobile  
communications network  
502 000 (free)

From abroad  
00 800 8687 8687  
(free of charge within EU-28,  
Switzerland and Norway)

HotSpotService@telekom.de

### Your HotSpot Receipt

| Service overview   | Amounts ( USD ) |
|--|-----------------|
| <b>FlyNet® Mail and Surf</b>   | 20.00           |
| Purchased on 21/10/19 at 03:58 h   |                 |
| <b>Information about your HotSpot Pass</b>                                 |                 |
| Your username / e-mail address to use HotSpot: johanna.schiavoni@gmail.com |                 |
| <b>TOTAL (inc. 0% tax)</b>   | <b>20.00</b>    |

Total of 20.00 USD debited from your Credit Card

**T-MOBILE HOTSPOT GMBH**  
Office address: Friedrich-Ebert-Allee 140, D-53113 Bonn, Germany  
Contact details: Phone: +49 228/181-0  
Authorized representatives: David Fox, Annette Christina Jentsch-Hansmann, Marco Mews, Ralf Schillbach  
Commercial register: Amtsgericht Bonn HRB 16010  
VAT identification no.: DE258908556 | Tax no.: 5206/5953/0731





VILLA KENNEDY  
FRANKFURT

A ROCCO FORTE HOTEL

Ms.  
Johanna Schiavoni

Room: 333  
Arrival: 21/10/19  
Departure: 23/10/19

Reservation Ref: PL30100705101921P13  
Page No: 1  
Account No: 22. October 2019  
KEN-VALE

Ms. Johanna Schiavoni Invoice Nr. 582036 - 2

| Date     | Qty | Description                 | VAT   | Price   | Total   |
|----------|-----|-----------------------------|-------|---------|---------|
| 21/10/19 | 1   | Package Element             | 19.00 | 20,00   | 20,00   |
| 21/10/19 | 1   | Accommodation 21/10/19/#333 | 7.00  | 230,00  | 230,00  |
| 22/10/19 | 1   | Package Element             | 19.00 | 20,00   | 20,00   |
| 22/10/19 | 1   | Accommodation 22/10/19/#333 | 7.00  | 230,00  | 230,00  |
| 22/10/19 | 1   | z_Visa online z_Visa online | 0.00  | -500,00 | -500,00 |

Total: EUR 500,00  
Payment: EUR -500,00  
Balance Due: EUR 0,00

VAT in % Included:

| %     | Net    | VAT   | Total  |
|-------|--------|-------|--------|
| 0.00  | 0,00   | 0,00  | 0,00   |
| 19.00 | 33,61  | 6,39  | 40,00  |
| 7.00  | 429,91 | 30,09 | 460,00 |

Die Abkürzung "VAT" bezeichnet die deutsche Umsatzsteuer. / The abbreviation "VAT" refers to German value added tax.

Visit [www.roccofortehotels.com](http://www.roccofortehotels.com) for celebration ideas and seasonal promotions.



CREDIT CARD (...1897)

\$557.05

Sale

Oct 22, 2019  
Transaction date

VILLA KENNEDY

Oct 24, 2019  
Posted date

---

Description VILLA KENNEDY  
Method In person  
Card number (...1897)  
Category Travel  
Reference number 24463689296532969272108

---

Rewards earned with this transaction

+ 1 mile per \$1 spent on all purchases 557.05

---

+ Additional miles earned on hotel stays 557.05

---

Total MileagePlus<sup>®</sup> Miles 1,114.10

---

Transaction details may be preliminary or incomplete and may not match the transaction as it appears on your periodic statement, which is the official record of your account activity.

*J. Schiavini  
MISSION TO GERMANY  
VILLA KENNEDY  
(FRANKFURT)*



## Currency Converter

EUR/USD for the 24-hour period ending **Tuesday, Oct 22, 2019 22:00 UTC** +/- 0%

Currency I Have:  
**230.00** EUR

Currency I Want:  
**256.211** USD

### EUR/USD Details

EUR/USD for the 24-hour period ending **Tuesday, Oct 22, 2019 22:00 UTC** +/- 0%

Selling 230.000 EUR → you get 256.211 USD  
Buying 230.000 EUR → you pay 256.242 USD

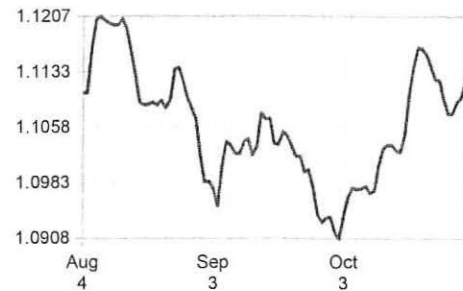
### Rate Details

EUR/USD for the 24-hour period ending **Tuesday, Oct 22, 2019 22:00 UTC**

|     | Bid<br>Sell 1 EUR | Ask<br>Buy 1 EUR |
|-----|-------------------|------------------|
| MIN | 1.11179           | 1.11191          |
| AVG | 1.11396           | 1.11410          |
| MAX | 1.11562           | 1.11575          |

### Recent Trends

EUR/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

| EUR/USD                               |       |     |       |       |          | USD/EUR                               |      |     |       |       |        |
|---------------------------------------|-------|-----|-------|-------|----------|---------------------------------------|------|-----|-------|-------|--------|
| Interbank Rate +/- 0%<br>Oct 23, 2019 |       |     |       |       |          | Interbank Rate +/- 0%<br>Oct 23, 2019 |      |     |       |       |        |
| EUR                                   | USD   | EUR | USD   | EUR   | USD      | USD                                   | EUR  | USD | EUR   | USD   | EUR    |
| 1                                     | 1.11  | 15  | 16.71 | 45    | 50.13    | 1                                     | 0.90 | 15  | 13.46 | 45    | 40.39  |
| 2                                     | 2.23  | 20  | 22.28 | 50    | 55.70    | 2                                     | 1.80 | 20  | 17.95 | 50    | 44.88  |
| 3                                     | 3.34  | 25  | 27.85 | 100   | 111.40   | 3                                     | 2.69 | 25  | 22.44 | 100   | 89.76  |
| 4                                     | 4.46  | 30  | 33.42 | 250   | 278.49   | 4                                     | 3.59 | 30  | 26.93 | 250   | 224.40 |
| 5                                     | 5.57  | 35  | 38.99 | 500   | 556.98   | 5                                     | 4.49 | 35  | 31.42 | 500   | 448.79 |
| 10                                    | 11.14 | 40  | 44.56 | 1,000 | 1,113.96 | 10                                    | 8.98 | 40  | 35.90 | 1,000 | 897.59 |



THE CHARLES HOTEL  
MUNICH

A ROCCO FORTE HOTEL

Ms.  
Johanna Schiavoni

Room: 214  
Arrival: 23/10/19  
Departure: 25/10/19

Reservation Ref: PL30100819101923P14  
Page No: 1  
Account No:  
25. October 2019  
MUN-KARE

SUDF.Res.InRefNb2  
Ms. Johanna Schiavoni Invoice Nr. 416901 - 2

| Date     | Qty | Description                        | VAT   | Price   | Total   |
|----------|-----|------------------------------------|-------|---------|---------|
| 23/10/19 | 1   | Included Breakfast                 | 19.00 | 20,00   | 20,00   |
| 23/10/19 | 1   | Accommodation 23/10/19/#214        | 7.00  | 230,00  | 230,00  |
| 24/10/19 | 1   | In-Room Dining invoice Nr.: 883922 | 19.00 | 5,00    | 5,00    |
| 24/10/19 | 1   | Included Breakfast                 | 19.00 | 20,00   | 20,00   |
| 24/10/19 | 1   | Accommodation 24/10/19/#214        | 7.00  | 230,00  | 230,00  |
| 25/10/19 | 1   | In-Room Dining invoice Nr.: 884006 | 19.00 | 5,00    | 5,00    |
| 25/10/19 | 1   | z_Visa online z_Visa online        | 0.00  | -510,00 | -510,00 |

- PER  
DISM  
- PER  
TISM

|              |     |         |
|--------------|-----|---------|
| Total:       | EUR | 510,00  |
| Payment:     | EUR | -510,00 |
| Balance Due: | EUR | 0.00    |

| VAT in % Included: |        |       |        |
|--------------------|--------|-------|--------|
| %                  | Net    | VAT   | Total  |
| 0.00               | 0,00   | 0,00  | 0,00   |
| 19.00              | 42,02  | 7,98  | 50,00  |
| 7.00               | 429,91 | 30,09 | 460,00 |

Die Abkürzung "VAT" bezeichnet die deutsche Umsatzsteuer. / The abbreviation "VAT" refers to German value added tax.

Visit [www.roccofortehotels.com](http://www.roccofortehotels.com) for celebration ideas and seasonal promotions.

\*\*\* AUTHORISED \*\*\*

Sale

25/10/2019

06:59:44

EUR

510.00 (EUR)

\*\*\*\*01751

\*\*\*\*5101

30100819

\*\*\*\*\*1897

A0000000031010

Visa

A

05193D

01

ICC

SIGNATURE VERIFIED

Customer's Signature.....

Thank you for your custom

CHASE VISA

CREDIT CARD (...1897)

\$567.32

Sale

Oct 25, 2019  
Transaction date

THE CHARLES HOTEL

Oct 27, 2019  
Posted date

---

Description THE CHARLES HOTEL  
Method In person  
Card number (...1897)  
Category Travel  
Reference number 24463689299572992785640

---

Rewards earned with this transaction

+ 1 mile per \$1 spent on all purchases 567.32

---

+ Additional miles earned on hotel stays 567.32

---

Total MileagePlus® Miles 1,134.64

---

Transaction details may be preliminary or incomplete and may not match the transaction as it appears on your periodic statement, which is the official record of your account activity.

*J. SCHIAVONI,  
MISSION TO GERMANY  
CHARLES HOTEL  
(MUNICH)*



## Currency Converter

EUR/USD for the 24-hour period ending **Friday, Oct 25, 2019 22:00 UTC** @ +/- 0%

Currency I Have:  
**230.00** EUR

Currency I Want:  
**255.192** USD

### EUR/USD Details

EUR/USD for the 24-hour period ending **Friday, Oct 25, 2019 22:00 UTC** @ +/- 0%

Selling 230.000 EUR → you get 255.192 USD  
Buying 230.000 EUR → you pay 255.237 USD

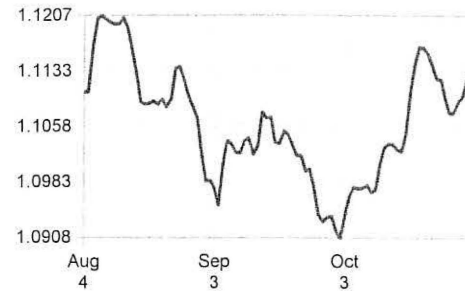
### Rate Details

EUR/USD for the 24-hour period ending **Friday, Oct 25, 2019 22:00 UTC**

|     | Bid<br>Sell 1 EUR | Ask<br>Buy 1 EUR |
|-----|-------------------|------------------|
| MIN | 1.10725           | 1.10737          |
| AVG | 1.10953           | 1.10973          |
| MAX | 1.11225           | 1.11237          |

### Recent Trends

EUR/USD average daily bid prices  
Last 90 days



Take trusted OANDA Rates™ with you on your travels

| EUR/USD                               |         |     |         |       |            | USD/EUR                               |        |     |         |       |          |
|---------------------------------------|---------|-----|---------|-------|------------|---------------------------------------|--------|-----|---------|-------|----------|
| Interbank Rate +/- 0%<br>Oct 26, 2019 |         |     |         |       |            | Interbank Rate +/- 0%<br>Oct 26, 2019 |        |     |         |       |          |
| EUR                                   | USD     | EUR | USD     | EUR   | USD        | USD                                   | EUR    | USD | EUR     | USD   | EUR      |
| 1                                     | ▶ 1.11  | 15  | ▶ 16.64 | 45    | ▶ 49.93    | 1                                     | ▶ 0.90 | 15  | ▶ 13.52 | 45    | ▶ 40.55  |
| 2                                     | ▶ 2.22  | 20  | ▶ 22.19 | 50    | ▶ 55.48    | 2                                     | ▶ 1.80 | 20  | ▶ 18.02 | 50    | ▶ 45.06  |
| 3                                     | ▶ 3.33  | 25  | ▶ 27.74 | 100   | ▶ 110.95   | 3                                     | ▶ 2.70 | 25  | ▶ 22.53 | 100   | ▶ 90.11  |
| 4                                     | ▶ 4.44  | 30  | ▶ 33.29 | 250   | ▶ 277.38   | 4                                     | ▶ 3.60 | 30  | ▶ 27.03 | 250   | ▶ 225.28 |
| 5                                     | ▶ 5.55  | 35  | ▶ 38.83 | 500   | ▶ 554.77   | 5                                     | ▶ 4.51 | 35  | ▶ 31.54 | 500   | ▶ 450.56 |
| 10                                    | ▶ 11.10 | 40  | ▶ 44.38 | 1,000 | ▶ 1,109.53 | 10                                    | ▶ 9.01 | 40  | ▶ 36.04 | 1,000 | ▶ 901.12 |

\*\*\* AUTHORISED \*\*\*

Sale

22/10/2019

22:57:27

EUR

500.00 (EUR)

\*\*\*\*28527

\*\*\*\*2701

30100705

\*\*\*\*\*1897

A000000031010

Visa

A

09881D

01

ICC

SIGNATURE VERIFIED

Customer's Signature.....

Thank you for your custom

CHASE VISA





|         |                   |       |       |     |     |     |     |            |
|---------|-------------------|-------|-------|-----|-----|-----|-----|------------|
| GERMANY | Moenchen-Gladbach | 01/01 | 12/31 | 230 | 124 | 354 | N/A | 10/01/2019 |
| GERMANY | Munich            | 01/01 | 12/31 | 225 | 94  | 319 | N/A | 10/01/2019 |
| GERMANY | Nellingen         | 01/01 | 12/31 | 212 | 103 | 315 | N/A | 10/01/2019 |
| GERMANY | Oberammergeau     | 01/01 | 12/31 | 197 | 125 | 322 | N/A | 10/01/2019 |
| GERMANY | Offenbach         | 01/01 | 12/31 | 242 | 125 | 367 | N/A | 10/01/2019 |
| GERMANY | Other             | 01/01 | 12/31 | 202 | 117 | 319 | N/A | 10/01/2019 |
| GERMANY | Roedelheim        | 01/01 | 12/31 | 242 | 125 | 367 | N/A | 10/01/2019 |
| GERMANY | Sindelfingen      | 01/01 | 12/31 | 212 | 103 | 315 | N/A | 10/01/2019 |
| GERMANY | Stuttgart         | 01/01 | 12/31 | 212 | 103 | 315 | N/A | 10/01/2019 |
| GERMANY | Tuebingen         | 01/01 | 12/31 | 212 | 103 | 315 | N/A | 10/01/2019 |
| GERMANY | Twisteden         | 01/01 | 12/31 | 230 | 124 | 354 | N/A | 10/01/2019 |
| GERMANY | Wiesbaden         | 01/01 | 12/31 | 190 | 103 | 293 | N/A | 10/01/2019 |

DIPLOMACY IN ACTION

Home > Under Secretary for Management > Bureau of Administration > Office of Allowances

**Per Diem Rates**

- Excel Versions of Per Diem
- Foreign Per Diem Rates

**Allowance Rates**

- Allowances By Location
- Allowances By Type
- Biweekly Allowance Updates
- Custom Search
- Footnotes to Section 920

**Standardized Regulations (DSSR)**

- Archives (DSSR)
- Table of Contents (DSSR)

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- Foreign Transfer Allowance (FTA)
- Frequently Asked Questions
- Home Service Transfer Allowance (HSTA)
- Living Quarters Allowance (LQA)
- Official Residence Expense (ORE)
- Per Diem
- Post Allowance (COLA)
- Post Hardship Differential
- R&R
- Representation Allowances
- Separate Maintenance Allowance (SMA)
- Service Needs Differential
- Summary of Allowances
- Temporary Quarters Subsistence Allowance (TQSA)

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**Office of Allowances**

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- Organization Chart

## Office of Allowances

### Appendix B

#### Chapter 301-Federal Travel Regulation

#### Allocation of M&IE Rates to Be Used in Making Deductions from the M&IE Allowance

M&IE rates for the localities in nonforeign areas (prescribed in Civilian Personnel Per Diem Bulletins published periodically in the Federal Register by the Secretary of Defense) and for localities in foreign areas (established by the Secretary of State in Section 925, a per diem supplement to the Standardized Regulations Government Civilians, Foreign Areas) shall be allocated as shown in this table (Section 301-11.18) when making deductions from nonforeign or foreign area per diem rates.

| M & IE Rate | Breakfast | Lunch | Dinner | Incidentals |
|-------------|-----------|-------|--------|-------------|
| \$1         | 0         | 0     | 0      | 1           |
| \$2         | 0         | 0     | 1      | 1           |
| \$3         | 0         | 1     | 1      | 1           |
| \$4         | 1         | 1     | 1      | 1           |
| \$5         | 1         | 1     | 2      | 1           |
| \$6         | 1         | 2     | 2      | 1           |
| \$7         | 1         | 2     | 3      | 1           |
| \$8         | 1         | 2     | 3      | 2           |
| \$9         | 1         | 2     | 4      | 2           |
| \$10        | 2         | 2     | 4      | 2           |
| \$11        | 2         | 3     | 4      | 2           |
| \$12        | 2         | 3     | 5      | 2           |
| \$13        | 2         | 3     | 5      | 3           |
| \$14        | 2         | 4     | 5      | 3           |
| \$15        | 2         | 4     | 6      | 3           |
| \$16        | 2         | 4     | 7      | 3           |
| \$17        | 3         | 4     | 7      | 3           |
| \$18        | 3         | 5     | 7      | 3           |
| \$19        | 3         | 5     | 8      | 3           |
| \$20        | 3         | 5     | 8      | 4           |
| \$21        | 3         | 5     | 9      | 4           |
| \$22        | 3         | 6     | 9      | 4           |
| \$23        | 3         | 6     | 9      | 5           |
| \$24        | 4         | 6     | 9      | 5           |
| \$25        | 4         | 6     | 10     | 5           |
| \$26        | 4         | 7     | 11     | 5           |
| \$27        | 4         | 7     | 11     | 5           |
| \$28        | 4         | 7     | 11     | 6           |
| \$29        | 4         | 7     | 12     | 6           |
| \$30        | 5         | 7     | 12     | 6           |

|      |    |    |    |    |
|------|----|----|----|----|
| \$31 | 5  | 8  | 12 | 6  |
| \$32 | 5  | 8  | 13 | 6  |
| \$33 | 5  | 8  | 13 | 7  |
| \$34 | 5  | 9  | 13 | 7  |
| \$35 | 5  | 9  | 14 | 7  |
| \$36 | 5  | 9  | 15 | 7  |
| \$37 | 6  | 9  | 15 | 7  |
| \$38 | 6  | 10 | 15 | 7  |
| \$39 | 6  | 10 | 16 | 7  |
| \$40 | 6  | 10 | 16 | 8  |
| \$41 | 6  | 10 | 17 | 8  |
| \$42 | 6  | 11 | 17 | 8  |
| \$43 | 6  | 11 | 17 | 9  |
| \$44 | 7  | 11 | 17 | 9  |
| \$45 | 7  | 11 | 18 | 9  |
| \$46 | 7  | 12 | 18 | 9  |
| \$47 | 7  | 12 | 19 | 9  |
| \$48 | 7  | 12 | 19 | 10 |
| \$49 | 7  | 12 | 20 | 10 |
| \$50 | 8  | 12 | 20 | 10 |
| \$51 | 8  | 13 | 20 | 10 |
| \$52 | 8  | 13 | 21 | 10 |
| \$53 | 8  | 13 | 21 | 11 |
| \$54 | 8  | 14 | 21 | 11 |
| \$55 | 8  | 14 | 22 | 11 |
| \$56 | 8  | 14 | 23 | 11 |
| \$57 | 9  | 14 | 23 | 11 |
| \$58 | 9  | 15 | 23 | 11 |
| \$59 | 9  | 15 | 24 | 11 |
| \$60 | 9  | 15 | 24 | 12 |
| \$61 | 9  | 15 | 25 | 12 |
| \$62 | 9  | 16 | 25 | 12 |
| \$63 | 9  | 16 | 25 | 13 |
| \$64 | 10 | 16 | 25 | 13 |
| \$65 | 10 | 16 | 26 | 13 |
| \$66 | 10 | 17 | 26 | 13 |
| \$67 | 10 | 17 | 27 | 13 |
| \$68 | 10 | 17 | 27 | 14 |
| \$69 | 10 | 17 | 28 | 14 |
| \$70 | 11 | 17 | 28 | 14 |
| \$71 | 11 | 18 | 28 | 14 |
| \$72 | 11 | 18 | 29 | 14 |
| \$73 | 11 | 18 | 29 | 15 |
| \$74 | 11 | 19 | 29 | 15 |

|       |    |    |    |    |
|-------|----|----|----|----|
| \$75  | 11 | 19 | 30 | 15 |
| \$76  | 11 | 19 | 31 | 15 |
| \$77  | 12 | 19 | 31 | 15 |
| \$78  | 12 | 20 | 31 | 15 |
| \$79  | 12 | 20 | 32 | 15 |
| \$80  | 12 | 20 | 32 | 16 |
| \$81  | 12 | 20 | 33 | 16 |
| \$82  | 12 | 21 | 33 | 16 |
| \$83  | 12 | 21 | 33 | 17 |
| \$84  | 13 | 21 | 33 | 17 |
| \$85  | 13 | 21 | 34 | 17 |
| \$86  | 13 | 22 | 34 | 17 |
| \$87  | 13 | 22 | 35 | 17 |
| \$88  | 13 | 22 | 35 | 18 |
| \$89  | 13 | 22 | 36 | 18 |
| \$90  | 14 | 22 | 36 | 18 |
| \$91  | 14 | 23 | 36 | 18 |
| \$92  | 14 | 23 | 37 | 18 |
| \$93  | 14 | 23 | 37 | 19 |
| \$94  | 14 | 24 | 37 | 19 |
| \$95  | 14 | 24 | 38 | 19 |
| \$96  | 14 | 24 | 39 | 19 |
| \$97  | 15 | 24 | 39 | 19 |
| \$98  | 15 | 25 | 39 | 19 |
| \$99  | 15 | 25 | 40 | 19 |
| \$100 | 15 | 25 | 40 | 20 |
| \$101 | 15 | 25 | 41 | 20 |
| \$102 | 15 | 26 | 41 | 20 |
| \$103 | 15 | 26 | 41 | 21 |
| \$104 | 16 | 26 | 41 | 21 |
| \$105 | 16 | 26 | 42 | 21 |
| \$106 | 16 | 27 | 42 | 21 |
| \$107 | 16 | 27 | 43 | 21 |
| \$108 | 16 | 27 | 43 | 22 |
| \$109 | 16 | 27 | 44 | 22 |
| \$110 | 17 | 27 | 44 | 22 |
| \$111 | 17 | 28 | 44 | 22 |
| \$112 | 17 | 28 | 45 | 22 |
| \$113 | 17 | 28 | 45 | 23 |
| \$114 | 17 | 29 | 45 | 23 |
| \$115 | 17 | 29 | 46 | 23 |
| \$116 | 17 | 29 | 47 | 23 |
| \$117 | 18 | 29 | 47 | 23 |
| \$118 | 18 | 30 | 47 | 23 |

*Munich*

|       |    |    |    |    |
|-------|----|----|----|----|
| \$119 | 18 | 30 | 48 | 23 |
| \$120 | 18 | 30 | 48 | 24 |
| \$121 | 18 | 30 | 49 | 24 |
| \$122 | 18 | 31 | 49 | 24 |
| \$123 | 18 | 31 | 49 | 25 |
| \$124 | 19 | 31 | 49 | 25 |
| \$125 | 19 | 31 | 50 | 25 |
| \$126 | 19 | 32 | 50 | 25 |
| \$127 | 19 | 32 | 51 | 25 |
| \$128 | 19 | 32 | 51 | 26 |
| \$129 | 19 | 32 | 52 | 26 |
| \$130 | 20 | 32 | 52 | 26 |
| \$131 | 20 | 33 | 52 | 26 |
| \$132 | 20 | 33 | 53 | 26 |
| \$133 | 20 | 33 | 53 | 27 |
| \$134 | 20 | 34 | 53 | 27 |
| \$135 | 20 | 34 | 54 | 27 |
| \$136 | 20 | 34 | 55 | 27 |
| \$137 | 21 | 34 | 55 | 27 |
| \$138 | 21 | 35 | 55 | 27 |
| \$139 | 21 | 35 | 56 | 27 |
| \$140 | 21 | 35 | 56 | 28 |
| \$141 | 21 | 35 | 57 | 28 |
| \$142 | 21 | 36 | 57 | 28 |
| \$143 | 21 | 36 | 57 | 29 |
| \$144 | 22 | 36 | 57 | 29 |
| \$145 | 22 | 36 | 58 | 29 |
| \$146 | 22 | 37 | 58 | 29 |
| \$147 | 22 | 37 | 59 | 29 |
| \$148 | 22 | 37 | 59 | 30 |
| \$149 | 22 | 37 | 60 | 30 |
| \$150 | 23 | 37 | 60 | 30 |
| \$151 | 23 | 38 | 60 | 30 |
| \$152 | 23 | 38 | 61 | 30 |
| \$153 | 23 | 38 | 61 | 31 |
| \$154 | 23 | 39 | 61 | 31 |
| \$155 | 23 | 39 | 62 | 31 |
| \$156 | 23 | 39 | 63 | 31 |
| \$157 | 24 | 39 | 63 | 31 |
| \$158 | 24 | 40 | 63 | 31 |
| \$159 | 24 | 40 | 64 | 31 |
| \$160 | 24 | 40 | 64 | 32 |
| \$161 | 24 | 40 | 65 | 32 |
| \$162 | 24 | 41 | 65 | 32 |

*Fraulfer*

**EXECUTIVE COMMITTEE** Meeting Date: **NOVEMBER 25, 2019**

**Subject:**

**Review of the Proposed 2020 Master Calendar of Board and Committee Meetings**

**Recommendation:**

Forward this item to the Board with a recommendation for approval.

**Background/Justification:**

Pursuant to the Ralph M. Brown Act Cal. Gov. Code (§54954(a)), a legislative body shall provide for the time and place for holding regular meetings by ordinance, resolution, or by-laws. Authority Policy 1.30(2) establishes criteria for scheduling regular meetings of the Board and Airport Land Use Commission and Authority Policy 1.20(2)(a) establishes the criteria for scheduling the time and date of Committee meetings.

The proposed calendar was developed in accordance with the Ralph M. Brown Act and the criteria adopted by the Board. The objective is to provide consistency for public participation and the dissemination of information.

Meetings for the Audit and Executive Personnel and Compensation Committee are scheduled to accommodate review of external audits and the performance evaluations for the President/CEO, Chief Auditor and General Counsel, respectively.

A Special Board Meeting is scheduled in March to accommodate the anticipated Board Retreat.

The proposed 2020 Master Calendar of Board and Committee meetings is attached as Exhibit A.

**Fiscal Impact:**

Not applicable.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan       Transform the Customer Journey       Optimize Ongoing Business

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. Section 15378. This Board action is not a "project" subject to CEQA. Pub. Res. Code Section 21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Pub. Res. Code Section 30106.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK

# DRAFT 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS

|           | ALUC/BOARD<br>1 <sup>st</sup> Thursday of Month | EXECUTIVE<br>COMMITTEE<br>(Monday in<br>Week<br>Preceding<br>the Board<br>meeting) | AUDIT<br>COMMITTEE<br>Monday<br>(Quarterly) | EXECUTIVE<br>PERSONNEL AND<br>COMPENSATION<br>COMMITTEE<br>Thursday | FINANCE<br>COMMITTEE<br>Meets with<br>the Executive<br>Committee<br>Monday | CAPITAL<br>IMPROVEMENT<br>PROGRAM OVERSIGHT<br>COMMITTEE<br>Quarterly<br>Thursday |
|-----------|---|--|---|---|--|---|
| Month     | 9:00 AM   | 9:00 AM  | 10:00 AM                                    | 10:00 AM  | 9:00 AM  | 10:00 AM  |
| January   | <b>9</b>  | 27   |   | 23  | 27   | 16  |
| February  | 6   | 24   | 10  |   | 24   |   |
| March     | 5   | 23   |   | 26  | 23   |   |
| March     | 13 & 14<br>Board Retreat                        |  |   |   |  |   |
| April     | 2   | 27   |   |   | 27   | 16<br>Special Board Meeting<br>Capital Budget Workshop                            |
| May       | 7   | <b>21</b>  | 11  | 28  | <b>21</b>  |   |
| May       | 14<br>Budget Workshop                           |  |   |   |  |   |
| June      | 4   | 22   |   |   | 22   |   |
| July      | <b>9</b>  |  |   |   |  | 16  |
| August    |   | 24   |   | 27  | 24   |   |
| September | 3   | 21   | <b>10</b>                                   |   | 21   |   |
| October   | 1   | 26   |   |   | 26   | 15  |
| November  | 5   | 23   | 9   |   | 23   |   |
| December  | 3   | <b>21</b>  |   |   | <b>21</b>  |   |

**BOLD - Denotes a change in the regular schedule due to holidays and conflicts with other Board or Committee meetings.  
(January 1; January 20; February 17; May 25; July 3; September 7; November 11; November 26; December 25; December 31)**



# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## ITEM 7

### Board Members

C. April Boling  
Chairman

Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Michael Schumacher  
Mark B. West

### Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

### President / CEO

Kimberly J. Becker

## DRAFT BOARD AGENDA

Thursday, December 5, 2019  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATIONS:**

- A. SERIES 2019/2020 BOND SALE BRIEFING:**  
Scott Brickner, Vice President/CFO

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:**  
Committee Members: Lloyd, Robinson (Chair), Schiavoni, Tartre, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Boling, Kersey (Chair), Schumacher, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling (Vice Chair), Cox, Kersey
- **FINANCE COMMITTEE:**  
Committee Members: Cox (Chair), Lloyd, Schiavoni, West

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Schiavoni
- **ARTS ADVISORY COMMITTEE:**  
Committee Member: Robert H. Gleason

***LIAISONS***

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Dockery
- **PORT:**  
Liaisons: Boling (Primary), Cox, Robinson

- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Boling (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Schiavoni (Primary), Schumacher

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-14):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. **APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the November 7, 2019 regular meeting.
2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**  
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**

3. **AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM OCTOBER 14, 2019 THROUGH NOVEMBER 7, 2019 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM OCTOBER 14, 2019 THROUGH NOVEMBER 7, 2019:**  
RECOMMENDATION: Receive the report.  
**(Procurement: Jana Vargas, Director)**
4. **DISPOSITION OF SURPLUS PROPERTY:**  
RECOMMENDATION: Receive the report.  
**(Procurement: Jana Vargas, Director)**
5. **DECEMBER 2019 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2019-\_\_\_\_, approving the December 2019 Legislative Report.  
**(Government Relations: Matt Harris, Director)**
6. **ESTABLISH THE DATE AND TIME OF BOARD AND ALUC MEETINGS FOR 2020, AS INDICATED IN THE PROPOSED 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**  
RECOMMENDATION: Adopt Resolution No. 2019-\_\_\_\_, establishing the date and time of Board and ALUC Meetings; and Committee meetings for 2020 as indicated on the proposed 2020 Master Calendar of Board and Committee Meetings.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**

### ***CLAIMS***

7. **REJECT THE CLAIM OF MARIA HURTADO :**  
RECOMMENDATION: Adopt Resolution No. 2019-\_\_\_\_, rejecting the claim of Maria Hurtado.  
**(Legal: Amy Gonzalez, General Counsel)**

### ***COMMITTEE RECOMMENDATIONS***

8. **FISCAL YEAR 2019 ANNUAL REPORT FROM THE AUDIT COMMITTEE:**  
RECOMMENDATION: The Audit Committee recommends that the Board accept the report.  
**(Audit: Lee Parravano, Chief Auditor)**
9. **FISCAL YEAR 2019 ANNUAL REPORT FROM THE OFFICE OF THE CHIEF AUDITOR:**  
RECOMMENDATION: The Audit Committee recommends that the Board accept the report.  
**(Audit: Lee Parravano, Chief Auditor)**

**10. REVISION TO THE FISCAL YEAR 2020 AUDIT PLAN OF THE OFFICE OF THE CHIEF AUDITOR:**

RECOMMENDATION: The Audit Committee recommends that the Board adopt Resolution No. 2019-\_\_\_\_, approving the revision to the Fiscal Year 2020 Audit Plan of the Office of the Chief Auditor.

**(Audit: Lee Parravano, Chief Auditor)**

**11. FISCAL YEAR 2020 FIRST QUARTER REPORT FROM THE OFFICE OF THE CHIEF AUDITOR:**

RECOMMENDATION: The Audit Committee recommends that the Board accept the report.

**(Audit: Lee Parravano, Chief Auditor)**

**12. AMEND AUTHORITY POLICY 1.50 – GOVERNANCE AND COMMITTEES:**

RECOMMENDATION: Adopt Resolution No. 2019-\_\_\_\_, amending Policy 1.50 – Governance and Committees to specify the number of terms that public members may serve on the Audit Committee to two full terms, and that the current Audit Committee Public Members are allowed to serve out their current terms through to completion.

**(Board Services: Tony R. Russell, Director/Authority Clerk; Audit: Lee Parravano, Chief Auditor)**

***CONTRACTS AND AGREEMENTS***

**13. AMEND THE BUSINESS TERMS OF THE PREVIOUSLY-AWARDED CONCESSION LEASE TO TAV-AMERICA TO DESIGN, BUILD AND OPERATE A COMMON USE LOUNGE WITHIN TERMINAL 2 WEST:**

RECOMMENDATION: Rescind Resolution No. 2018-\_\_\_\_ and adopt Resolution No. 2019-\_\_\_\_, to update the business terms of the non-exclusive concession lease previously awarded by the Board to TAV-America, to Design, Build and Operate a Common Use Lounge within Terminal 2 West at San Diego International Airport, and authorize the President/CEO to take all necessary actions to execute the concession lease.

**(Revenue Generation & Business Development: Natasha Collura, Director)**

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

**14. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR AIRPORT SUPPORT FACILITIES PROJECT AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2019-\_\_\_\_, approving and authorizing an increase in the President/CEO's change order authority from \$\_\_\_\_ to an amount not to exceed \$\_\_\_\_, for Project No. 104245, Airport Support Facilities at San Diego International Airport.

**(Development Division: Dennis Probst, VP & Chief Development Officer)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**CLOSED SESSION:**

- 15. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL
- 16. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.  
United States District Court Case No. 18 CV2068 LAB MDD
- 18. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: M.W. Vasquez Construction Co. Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2019-000215
- 19. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 2
- 20. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1

- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Navy Boat Channel Environmental Remediation  
Number of potential cases: 1
- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 1
- 23. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS  
Number of potential cases: 1

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
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- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
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**Additional Meeting Information**

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Ex-Officio Board Members

Gustavo Dallarda

Col. Charles B. Dockery

Gayle Miller

President / CEO

Kimberly J. Becker

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

Thursday, December 5, 2019  
9:00 AM or immediately following the Board Meeting  
San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

**Live webcasts of Authority Board meetings can be accessed at**  
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*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

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**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

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**CONSENT AGENDA (Items 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the November 7, 2019 regular meeting.

***CONSISTENCY DETERMINATIONS***

**2. REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS: SAN DIEGO INTERNATIONAL AIRPORT (32ND STREET AND BROADWAY; 4830 MUIR AVENUE; STERNE STREET AT EVERGREEN STREET); GILLESPIE FIELD (SANTEE ARTS & ENTERTAINMENT OVERLAY DISTRICT):**

RECOMMENDATION: Receive the report.  
(Planning & Environmental Affairs: Ralph Redman)

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

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and Committee Meetings (Public Comment)**

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