

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Board Members

C. April Boling
Chairman

Greg Cox
Jim Desmond
Mark Kersey
Robert T. Lloyd
Paul Robinson
Johanna S. Schiavoni
Michael Schumacher
Mark B. West

EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

AGENDA

Monday, August 26, 2019
9:00 A.M.

San Diego International Airport
SDCRAA Administration Building -- Third Floor
Board Room
3225 N. Harbor Drive
San Diego, CA 92101

Ex-Officio Board Members

Cory Binns
Col. Charles B. Dockery
Gayle Miller

President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file with the Board Services department and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Executive Committee

Committee Members: Boling (Chairman), Robinson, Schumacher

Finance Committee

Committee Members: Cox (Chairman), Lloyd, Schiavoni, West

NON-AGENDA PUBLIC COMMENT

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

EXECUTIVE COMMITTEE:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the July 1, 2019 regular meeting.

FINANCE COMMITTEE:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019:

RECOMMENDATION: Forward to the Board with a recommendation for acceptance.

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JULY 31, 2019:

RECOMMENDATION: Forward to the Board with a recommendation for acceptance.

Presented by: Geoff Bryant, Manager, Airport Finance

4. SUMMARY OF OUTSTANDING REVOLVING CREDIT OBLIGATIONS AS OF JULY 31, 2019:

Presented by: John Dillon, Director, Financial Planning and Budget

EXECUTIVE COMMITTEE:

5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Board Services/Authority Clerk

REVIEW OF FUTURE AGENDAS:

6. REVIEW OF THE DRAFT AGENDA FOR THE SEPTEMBER 5, 2019 BOARD MEETING:

Presented by: Kimberly J. Becker, President/CEO

7. REVIEW OF THE DRAFT AGENDA FOR THE SEPTEMBER 5, 2019 AIRPORT LAND USE COMMISSION MEETING:

Presented by: Kimberly J. Becker, President/CEO

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.

The Public Comment Section of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.

Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.

If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**

Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.

You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES
MONDAY, JULY 1, 2019
BOARD ROOM

CALL TO ORDER: Chairman Boling called the Executive and Finance Committee Meeting to order at 11:55 a.m., on Monday, July 1, 2019, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Executive Committee

Present: Committee Members: Boling (Chairman), Robinson,
Schumacher

Board Members: Desmond, Kersey

Absent: Committee Members: None

Finance Committee

Present: Committee Members: Cox (Chair), Lloyd, Schiavoni, West

Absent: Committee Members: None

Also Present: Kim Becker, President/CEO; Lee Kaminetz, Director, Counsel Services; Tony R. Russell, Director, Board Services/Authority Clerk; Linda Gehlken, Assistant Authority Clerk I

NON-AGENDA PUBLIC COMMENT:

KAMRAN HAMIDI, SAN DIEGO, spoke regarding taxi credit card and payment systems.

NEW BUSINESS:

EXECUTIVE COMMITTEE:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the regular May 23, 2019 and the special May 23, 2019 meetings.

ACTION: Moved by Board Member Robinson and seconded by Board Member Schumacher to approve staff's recommendation. Motion carried unanimously.

FINANCE COMMITTEE:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE ELEVEN MONTHS ENDED MAY 31, 2019:

Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Nine Months Ended May 31, 2019, that included Enplanements, Gross Landing Weight Units, Operating Revenue, Operating Expenses, Net Operating Income, Nonoperating Revenue & Expenses, and Statements of Net Position.

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF MAY 31, 2019:

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of May 31, 2019, that included Portfolio Characteristics, Sector Distribution, Quality & Maturity Distribution, Investment Performance, and Bond Proceeds.

4. DEBT UPDATE AND FINANCING TIMELINE:

John Dillon, Director, Financial Planning and Budget, provided a presentation on the Debt Update and Financing Timeline that included the Current Debt Profile and Market Conditions, Variable Debt, 2020 Debt Issuance, 2010 Bonds Refunding and Projected Financing Timeline.

Board Member Schiavoni left the dais at 12:20 p.m.

EXECUTIVE COMMITTEE:

5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

6. PRE-APPROVAL OF SET DOLLAR AMOUNTS FOR IN-TOWN BUSINESS EXPENSES OF THE PRESIDENT/CEO, GENERAL COUNSEL, AND CHIEF AUDITOR FOR FISCAL YEAR 2020:

RECOMMENDATION: Pre-approve the following set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2020: \$2,500 for the President/CEO; \$1,500 for the General Counsel; and \$1,500 for the Chief Auditor.

ACTION: Moved by Board Member Robinson and seconded by Board Member Schumacher to approve staff's recommendation for Items 5 and 6. Motion carried unanimously.

REVIEW OF FUTURE AGENDAS:

7. REVIEW OF THE DRAFT AGENDA FOR THE JULY 11, 2019 BOARD MEETING:

Kim Becker, President/CEO, provided an overview of the draft agenda for the July 11, 2019, Board meeting.

Board Member Robinson left the dais at 12:24 p.m.

8. REVIEW OF THE DRAFT AGENDA FOR THE JULY 11, 2019 AIRPORT LAND USE COMMISSION MEETING:

Kim Becker, President/CEO, provided an overview of the draft agenda for the July 11, 2019 ALUC meeting.

CLOSED SESSION: The Committee did not recessed into Closed Session.

Lee Kaminetz, Director Counsel Services, reported that the San Diego County Regional Airport Authority and Airlines completed negotiations on a new Airline Operating and Lease Agreement and provided a brief summary of significant terms.

9. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:

Property: Airline Operating and Lease Agreement - San Diego International Airport
Agency Negotiator: Kim Becker, Scott Brickner, John Dillon, Kathy Kiefer, Amy Gonzalez
Negotiating Parties: Alaska Airlines, Allegiant Airlines, American Airlines, British Airways, Delta Airlines, FedEx, JetBlue Airlines, Southwest Airlines, United Airlines
Under Negotiation: price and terms of payment

REPORT ON CLOSED SESSION:

COMMITTEE MEMBER COMMENTS: None.

ADJOURNMENT: The meeting adjourned at 12:28 p.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 26th DAY OF AUGUST, 2019.

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of June 30, 2019
(Unaudited)

ASSETS

	June	
	2019	2018
Current assets:		
Cash and investments ⁽¹⁾	\$ 120,163,093	\$ 64,174,494
Tenant lease receivable, net of allowance of 2019: (\$212,044) and 2018: (\$206,648)	12,491,101	10,837,699
Grants receivable	4,148,758	10,955,228
Notes receivable-current portion	2,006,052	1,903,323
Prepaid expenses and other current assets	6,830,095	6,979,109
Total current assets	145,639,099	94,849,853
Cash designated for capital projects and other ⁽¹⁾	26,208,561	39,294,169
Restricted assets:		
Cash and investments:		
Bonds reserve ⁽¹⁾	62,911,770	62,346,162
Passenger facility charges and interest unapplied ⁽¹⁾	96,034,369	80,297,022
Customer facility charges and interest unapplied ⁽¹⁾	42,207,243	44,661,437
SBD Bond Guarantee ⁽¹⁾	4,000,000	4,000,000
Bond proceeds held by trustee ⁽¹⁾	246,054,489	328,249,381
Passenger facility charges receivable	6,959,982	6,635,273
Customer facility charges receivable	4,439,335	4,097,774
OCIP insurance reserve	4,500,000	5,310,167
Total restricted assets	467,107,188	535,597,216
Noncurrent assets:		
Capital assets:		
Land and land improvements	135,850,387	135,086,591
Runways, roads and parking lots	698,595,118	646,939,284
Buildings and structures	1,695,520,195	1,679,690,969
Machinery and equipment	61,764,621	57,328,477
Vehicles	25,206,696	17,949,708
Office furniture and equipment	44,200,909	37,185,876
Works of art	13,784,607	12,411,889
Construction-in-progress	145,248,307	110,520,198
	2,820,170,840	2,697,112,992
Less accumulated depreciation	(1,097,205,313)	(992,971,931)
Total capital assets, net	1,722,965,527	1,704,141,061
Other assets:		
Notes receivable - long-term portion	29,332,710	31,338,762
Investments-long-term portion ⁽¹⁾	172,968,909	165,556,362
Net OPEB Asset	394,547	97,418
Security deposit	281,026	349,943
Total other assets	202,977,192	197,342,485
Deferred outflows of resources:		
Deferred pension outflows	25,046,571	22,607,833
Deferred OPEB outflows	1,078,264	1,082,904
Deferred POB outflows	556,018	505,326
Total assets and deferred outflows of resources	\$ 2,591,578,420	\$ 2,595,420,847

⁽¹⁾ Total cash and investments, \$770,548,434 for 2019 and \$788,579,027 for 2018

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of June 30, 2019
(Unaudited)

LIABILITIES AND NET POSITION

	June	
	2019	2018
Current liabilities:		
Accounts payable and accrued liabilities	\$ 59,642,557	\$ 71,490,906
Deposits and other current liabilities	9,089,525	12,100,582
Total current liabilities	68,732,082	83,591,488
Current liabilities - payable from restricted assets:		
Current portion of long-term debt	22,865,000	22,650,000
Accrued interest on bonds and variable debt	39,234,073	39,701,005
Total liabilities payable from restricted assets	62,099,073	62,351,005
Long-term liabilities:		
Variable debt	13,719,000	20,163,000
Other long-term liabilities	9,373,597	9,108,988
Long term debt - bonds net of amortized premium	1,558,763,918	1,587,310,696
Net pension liability	18,373,281	18,743,453
Total long-term liabilities	1,600,229,796	1,635,326,137
Total liabilities	1,731,060,951	1,781,268,630
Deferred inflows of resources:		
Deferred pension inflows	6,235,495	3,506,867
Deferred OPEB inflows	507,578	541,669
Deferred POB inflows	217,937	178,971
Total liabilities and deferred inflows of resources	\$ 1,738,021,961	\$ 1,785,496,137
Net Position:		
Invested in capital assets, net of related debt	366,851,746	395,122,879
Other restricted	221,102,117	204,477,819
Unrestricted:		
Designated	26,208,561	39,294,169
Undesignated	239,394,035	171,029,843
Total Net Position	\$ 853,556,459	\$ 809,924,710

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Month Ended June 30, 2019
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 2,471,812	\$ (404,070)	\$ (2,875,882)	-	\$ (632,412)
Aircraft parking Fees	268,593	288,858	20,265	8%	291,874
Building rentals	6,058,546	7,109,167	1,050,621	17%	7,634,036
Security surcharge	2,920,454	2,378,140	(542,314)	-	2,106,780
CUPPS Support Charges	114,980	144,714	29,734	-	5,559
Other aviation revenue	16,081	17,724	1,643	10%	15,454
Terminal rent non-airline	174,165	177,744	3,579	2%	178,347
Terminal concessions	2,529,232	2,979,316	450,084	18%	2,629,013
Rental car license fees	2,285,780	3,074,233	788,453	34%	3,069,769
Rental car center cost recovery	159,412	135,135	(24,277)	(15)%	140,831
License fees other	514,602	741,350	226,748	44%	674,991
Parking revenue	3,949,008	4,160,436	211,428	5%	4,095,767
Ground transportation permits and citations	1,401,522	1,344,693	(56,829)	(4)%	901,407
Ground rentals	1,673,588	1,477,712	(195,876)	(12)%	1,655,215
Grant reimbursements	80,250	(12,349)	(92,599)	(115)%	47,425
Other operating revenue	63,761	187,090	123,329	193%	129,295
Total operating revenues	24,681,786	23,799,893	(881,893)	(4)%	22,943,351
Operating expenses:					
Salaries and benefits	4,730,199	6,092,189	(1,361,990)	(29)%	5,821,845
Contractual services	4,526,526	4,613,694	(87,168)	(2)%	4,016,078
Safety and security	3,209,505	2,969,162	240,343	7%	3,019,215
Space rental	849,063	848,055	1,008	-	848,055
Utilities	1,070,920	983,130	87,790	16%	1,255,901
Maintenance	1,386,124	1,329,436	56,688	4%	1,074,188
Equipment and systems	67,595	58,601	8,994	13%	171,031
Materials and supplies	69,618	130,967	(61,349)	(88)%	121,064
Insurance	94,646	91,171	3,475	4%	87,158
Employee development and support	148,434	115,893	32,541	22%	147,063
Business development	197,261	253,631	(56,370)	(29)%	322,137
Equipment rentals and repairs	582,287	161,198	421,089	72%	219,375
Total operating expenses	16,932,178	17,647,127	(714,949)	(4)%	17,103,110
Total operating revenues	24,681,786	23,799,893	(881,893)	(4)%	22,943,351
Total operating expenses	16,932,178	17,647,127	(714,949)	(4)%	17,103,110
Income from operations	7,749,608	6,152,766	(1,596,842)	-	5,840,241
Depreciation	17,540,023	17,540,023	-	-	10,064,654
Operating income (loss)	(9,790,415)	(11,387,257)	(1,596,842)	-	(4,224,413)
Nonoperating revenue (expenses):					
Passenger facility charges	4,265,814	4,446,935	181,121	4%	4,278,554
Customer facility charges (Rental Car Center)	3,265,123	4,071,263	806,140	25%	3,781,946
Quieter Home Program	(146,631)	(181,657)	(35,026)	24%	(313,370)
Interest income	1,123,039	1,434,666	311,627	28%	1,435,162
BAB interest rebate	385,935	390,515	4,580	1%	388,849
Interest expense	(6,683,952)	(6,706,415)	(22,463)	-	(5,524,684)
Bond amortization costs	465,264	465,264	-	-	478,438
Other nonoperating income (expenses)	(10,000)	1,259,828	1,269,828	-	(9,283,194)
Nonoperating revenue, net	2,664,592	5,180,399	2,515,807	94%	(4,758,299)
Change in net position before capital grant contributions	(7,125,823)	(6,206,858)	918,965	13%	(8,982,712)
Capital grant contributions	429,403	376,238	(53,165)	(12)%	3,339,142
Change in net position	\$ (6,696,420)	\$ (5,830,620)	\$ 865,800	13%	\$ (5,643,570)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Twelve Months Ended June 30, 2019 and 2018
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 27,607,046	\$ 24,760,751	\$ (2,846,295)	-	\$ 23,900,414
Aircraft parking fees	3,223,128	3,471,363	248,235	8%	3,235,788
Building rentals	70,764,138	71,183,509	419,371	1%	62,241,254
Security surcharge	35,024,713	33,596,339	(1,428,374)	(4)%	32,303,267
CUPPS Support Charges	1,378,461	1,408,064	29,603	-	1,292,569
Other aviation revenue	182,330	188,211	5,881	3%	183,910
Terminal rent non-airline	2,133,295	2,163,147	29,852	1%	2,035,733
Terminal concessions	27,935,492	30,101,706	2,166,214	8%	28,362,995
Rental car license fees	28,737,690	32,350,039	3,612,349	13%	29,998,392
Rental car center cost recovery	1,912,946	1,954,597	41,651	2%	1,466,087
License fees other	5,821,414	6,849,951	1,028,537	18%	5,782,383
Parking revenue	45,955,837	46,584,799	628,962	1%	43,518,624
Ground transportation permits and citations	14,937,143	16,233,101	1,295,958	9%	9,735,406
Ground rentals	19,981,952	20,646,993	665,041	3%	20,072,905
Grant reimbursements	517,000	450,142	(66,858)	(13)%	540,857
Other operating revenue	769,783	1,990,322	1,220,539	159%	1,408,549
Total operating revenues	286,882,368	293,933,034	7,050,666	2%	266,079,133
Operating expenses:					
Salaries and benefits	49,241,199	49,578,047	(336,848)	(1)%	47,865,714
Contractual services	49,763,573	49,902,806	(139,233)	(0)%	45,248,936
Safety and security	33,143,872	31,397,062	1,746,810	5%	30,733,076
Space rental	10,190,750	10,190,910	(160)	-	10,189,836
Utilities	13,356,872	13,194,012	162,860	1%	12,509,607
Maintenance	13,788,116	13,435,562	352,554	3%	12,602,989
Equipment and systems	352,604	375,090	(22,486)	(6)%	597,856
Materials and supplies	542,444	656,499	(114,055)	(21)%	655,693
Insurance	1,247,569	1,199,555	48,014	4%	1,097,868
Employee development and support	1,159,953	1,045,116	114,837	10%	1,248,352
Business development	3,045,047	2,630,034	415,013	14%	3,245,988
Equipment rentals and repairs	4,164,101	3,614,051	550,050	13%	3,124,474
Total operating expenses	179,996,100	177,218,744	2,777,356	2%	169,120,389
Depreciation	124,328,881	124,328,881	-	-	105,531,703
Operating income (loss)	(17,442,613)	(7,614,591)	9,828,022	56%	(8,572,959)
Nonoperating revenue (expenses):					
Passenger facility charges	46,627,386	49,197,716	2,570,330	6%	46,952,755
Customer facility charges (Rental Car Center)	40,204,366	41,918,554	1,714,188	4%	41,036,526
Quieter Home Program	(3,095,333)	(3,290,818)	(195,485)	(6)%	(2,860,944)
Interest income	14,005,938	16,811,675	2,805,737	20%	13,374,227
BAB interest rebate	4,631,219	4,686,174	54,955	1%	4,666,190
Interest expense	(79,716,500)	(80,183,111)	(466,611)	(1)%	(74,101,868)
Bond amortization costs	5,681,777	5,681,777	-	-	5,690,489
Other nonoperating income (expenses)	(10,000)	8,211,140	8,221,140	-	(13,229,153)
Nonoperating revenue, net	28,328,853	43,033,107	14,704,254	52%	21,528,222
Change in net position before capital grant contributions	10,886,240	35,418,516	24,532,276	(225)%	12,955,263
Capital grant contributions	8,148,975	8,213,234	64,259	1%	13,079,164
Change in net position	\$ 19,035,215	\$ 43,631,750	\$ 24,596,535	129%	\$ 26,034,427



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2019
(Unaudited)

Print Date: 8/16/2019
 Print Time: 1:20:05PM
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Landing Fees										
41112 - Landing Fees	\$2,480,623	\$(414,496)	\$(2,895,119)	(117)	\$(625,149)	\$27,792,284	\$24,917,702	\$(2,874,583)	(10)	\$24,001,147
41113 - Landing Fee Rebate	(8,811)	10,426	19,237	218	(7,263)	(185,238)	(156,951)	28,287	15	(100,733)
Total Landing Fees	2,471,812	(404,070)	(2,875,882)	(116)	(632,411)	27,607,046	24,760,751	(2,846,296)	(10)	23,900,414
Aircraft Parking Fees										
41150 - Terminal Aircraft Parking	228,051	238,180	10,129	4	236,519	2,736,618	2,858,161	121,544	4	2,717,458
41155 - Remote Aircraft Parking	40,542	50,678	10,135	25	55,356	486,510	613,202	126,692	26	518,330
Total Aircraft Parking Fees	268,594	288,858	20,264	8	291,875	3,223,127	3,471,363	248,235	8	3,235,788
Building and Other Rents										
41210 - Terminal Rent	5,622,320	6,748,801	1,126,481	20	7,537,305	66,712,852	67,651,018	938,165	1	61,243,638
41215 - Federal Inspection Services	436,225	360,366	(75,859)	(17)	96,729	4,051,286	3,532,491	(518,795)	(13)	997,616
Total Building and Other Rents	6,058,545	7,109,167	1,050,622	17	7,634,034	70,764,138	71,183,509	419,370	1	62,241,254
Security Surcharge										
41310 - Airside Security Charges	686,677	865,310	178,633	26	536,939	8,231,600	8,031,886	(199,714)	(2)	7,833,450
41320 - Terminal Security Charge	2,233,777	1,512,830	(720,947)	(32)	1,569,841	26,793,113	25,564,453	(1,228,661)	(5)	24,469,817
Total Security Surcharge	2,920,454	2,378,140	(542,314)	(19)	2,106,781	35,024,713	33,596,339	(1,428,375)	(4)	32,303,267
CUPPS Support Charges										
41400 - Common Use Fees	114,980	144,714	29,734	26	5,559	1,378,461	1,408,064	29,603	2	1,292,569
Total CUPPS Support Charges	114,980	144,714	29,734	26	5,559	1,378,461	1,408,064	29,603	2	1,292,569
Other Aviation Revenue										
43100 - Fuel Franchise Fees	16,081	17,724	1,643	10	15,454	182,330	188,211	5,882	3	183,910
Total Other Aviation Revenue	16,081	17,724	1,643	10	15,454	182,330	188,211	5,882	3	183,910
Non-Airline Terminal Rents										
45010 - Terminal Rent - Non-Airline	174,165	177,744	3,579	2	178,347	2,133,295	2,163,147	29,852	1	2,035,733
Total Non-Airline Terminal Rents	174,165	177,744	3,579	2	178,347	2,133,295	2,163,147	29,852	1	2,035,733

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Concession Revenue										
45111 - Term Concessions-Food & Bev	\$1,140,480	\$1,318,545	\$178,065	16	\$1,215,333	\$12,458,964	\$13,949,528	\$1,490,563	12	\$12,640,069
45112 - Terminal Concessions - Retail	685,350	779,290	93,941	14	732,021	7,660,102	8,186,875	526,773	7	7,735,413
45113 - Term Concessions - Other	294,691	438,206	143,515	49	280,800	2,998,593	3,100,994	102,401	3	3,331,389
45114 - Term Concessions Space Rents	76,765	110,146	33,381	43	81,757	921,176	977,303	56,127	6	913,120
45115 - Term Concessions Cost Recovery	137,502	131,096	(6,406)	(5)	120,598	1,620,390	1,533,095	(87,295)	(5)	1,483,664
45116 - Rec Distr Center Cost Recovery	134,696	133,640	(1,056)	(1)	134,100	1,607,925	1,603,542	(4,382)	0	1,571,870
45117 - Concessions Marketing Program	59,748	68,393	8,645	14	64,404	668,342	750,369	82,027	12	687,470
45120 - Rental car license fees	2,285,780	3,074,233	788,453	34	3,069,769	28,737,690	32,350,039	3,612,349	13	29,998,392
45121 - Rental Car Center Cost Recover	159,412	135,135	(24,277)	(15)	140,831	1,912,946	1,954,597	41,650	2	1,466,087
45130 - License Fees - Other	514,602	741,350	226,748	44	674,991	5,821,414	6,849,951	1,028,537	18	5,782,383
Total Concession Revenue	5,489,025	6,930,033	1,441,008	26	6,514,602	64,407,543	71,256,292	6,848,749	11	65,609,858
Parking and Ground Transportat										
45210 - Parking	3,949,008	4,160,436	211,427	5	4,095,767	45,955,837	46,584,799	628,962	1	43,518,624
45220 - AVI fees	1,386,110	1,298,606	(87,504)	(6)	859,059	14,576,531	15,737,225	1,160,694	8	9,257,884
45240 - Ground Transportation Pe	0	11,568	11,568	0	10,598	153,000	227,922	74,922	49	215,256
45250 - Citations	15,412	34,519	19,107	124	31,750	207,612	267,954	60,342	29	262,266
Total Parking and Ground Transportat	5,350,531	5,505,129	154,598	3	4,997,174	60,892,980	62,817,900	1,924,920	3	53,254,029
Ground Rentals										
45310 - Ground Rental Fixed - N	1,673,588	1,477,713	(195,875)	(12)	1,655,215	19,981,952	20,646,993	665,041	3	20,072,905
45320 - Ground Rental - Percenta	0	0	0	0	0	0	0	0	0	0
Total Ground Rentals	1,673,588	1,477,713	(195,875)	(12)	1,655,215	19,981,952	20,646,993	665,041	3	20,072,905
Grant Reimbursements										
45410 - TSA Reimbursements	24,000	24,000	0	0	24,000	292,000	292,000	0	0	292,000
45420 - Planning Grants	56,250	(36,349)	(92,599)	(165)	23,425	225,000	158,142	(66,858)	(30)	248,857
Total Grant Reimbursements	80,250	(12,349)	(92,599)	(115)	47,425	517,000	450,142	(66,858)	(13)	540,857

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Other Operating Revenue										
45510 - Finger Printing Fee	\$18,926	\$19,192	\$266	1	\$24,002	\$227,109	\$260,038	\$32,929	14	\$259,969
45520 - Utilities Reimbursements	17,120	16,686	(435)	(3)	17,117	205,446	204,115	(1,331)	(1)	200,869
45530 - Miscellaneous Other Reve	4,274	58,277	54,004	1,264	27,033	51,284	278,988	227,704	444	324,758
45535 - Innovation Lab Revenue	0	0	0	0	0	0	1,000	1,000	0	0
45540 - Service Charges	7,314	38,567	31,253	427	40,939	87,767	603,168	515,401	587	383,718
45550 - Telecom Services	0	38,189	38,189	0	0	0	411,284	411,284	0	0
45570 - FBO Landing Fees	16,128	16,178	50	0	20,204	193,537	227,089	33,551	17	234,595
45580 - Equipment Rental	0	0	0	0	0	4,640	4,640	0	0	4,640
Total Other Operating Revenue	63,762	187,089	123,327	193	129,294	769,783	1,990,322	1,220,539	159	1,408,548
Total Operating Revenue	24,681,786	23,799,894	(881,893)	(4)	22,943,346	286,882,368	293,933,031	7,050,663	2	266,079,133
Personnel Expenses										
Salaries										
51110 - Salaries & Wages	3,797,797	3,091,194	706,603	19	2,931,507	37,445,185	30,253,927	7,191,258	19	29,282,039
51210 - Paid Time Off	29,167	351,541	(322,374)	(1,105)	388,468	350,000	3,494,655	(3,144,655)	(898)	3,542,658
51220 - Holiday Pay	0	54,884	(54,884)	0	56,884	0	715,231	(715,231)	0	724,533
51240 - Other Leave With Pay	0	12,824	(12,824)	0	12,630	0	114,131	(114,131)	0	122,628
51250 - Special Pay	0	1,352,295	(1,352,295)	0	1,343,930	0	1,588,117	(1,588,117)	0	1,503,198
Total Salaries	3,826,964	4,862,738	(1,035,774)	(27)	4,733,419	37,795,185	36,166,062	1,629,124	4	35,175,056
52110 - Overtime	82,919	97,366	(14,447)	(17)	85,784	713,000	829,290	(116,290)	(16)	742,403

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Benefits										
54110 - FICA Tax	\$261,871	\$364,038	\$(102,166)	(39)	\$354,965	\$2,824,376	\$2,662,695	\$161,682	6	\$2,582,893
54120 - Unemployment Insurance-S	0	0	0	0	0	0	10,526	(10,526)	0	33,636
54130 - Workers Compensation Ins	28,597	14,661	13,936	49	3,344	292,142	184,767	107,376	37	170,224
54135 - Workers Comp Incident Expense	0	643	(643)	0	105,626	0	15,434	(15,434)	0	170,762
54210 - Medical Insurance	376,115	391,117	(15,002)	(4)	380,644	4,436,136	4,220,038	216,098	5	3,885,897
54220 - Dental Insurance	28,150	26,812	1,338	5	31,773	331,186	311,168	20,019	6	313,386
54230 - Vision Insurance	3,471	3,488	(17)	0	2,442	41,636	39,054	2,583	6	37,770
54240 - Life Insurance	9,979	7,142	2,837	28	18,742	119,494	96,473	23,021	19	114,423
54250 - Short Term Disability	10,913	11,014	(101)	(1)	11,275	129,387	121,616	7,772	6	123,670
54310 - Retirement	784,535	772,763	11,772	2	738,511	9,201,753	8,926,650	275,103	3	7,026,561
54312 - Pension - GASB 68	0	90	(90)	0	0	0	456,014	(456,014)	0	2,010,451
54313 - POB Pension - GASB 73	0	165,331	(165,331)	0	0	0	165,331	(165,331)	0	986,673
54314 - OPEB - GASB 75	0	0	0	0	0	0	(185,435)	185,435	0	540,459
54315 - Retiree Health Benefits	13,016	13,000	16	0	12,250	628,098	608,209	19,889	3	125,750
54410 - Taxable Benefits	0	0	0	0	0	0	27,457	(27,457)	0	(4,233)
54430 - Accrued Vacation	0	25,531	(25,531)	0	(25,981)	0	273,623	(273,623)	0	45,562
54440 - Relocation	0	0	0	0	0	0	37,950	(37,950)	0	73,425
Total Benefits	1,516,649	1,795,630	(278,982)	(18)	1,633,590	18,004,209	17,971,567	32,642	0	18,237,309
Cap Labor/Burden/OH Recharge										
54510 - Capitalized Labor Recha	(636,985)	(85,613)	(551,372)	(87)	(112,425)	(6,661,690)	(1,221,868)	(5,439,822)	(82)	(1,411,232)
54515 - Capitalized Burden Rech	0	(41,083)	41,083	0	(51,388)	0	(550,337)	550,337	0	(594,035)
54599 - OH Contra	0	(460,671)	460,671	0	(414,172)	0	(2,914,341)	2,914,341	0	(3,633,813)
Total Cap Labor/Burden/OH Recharge	(636,985)	(587,366)	(49,619)	(8)	(577,985)	(6,661,690)	(4,686,546)	(1,975,144)	(30)	(5,639,079)
QHP Labor/Burden/OH Recharge										
54520 - QHP Labor Recharge	(59,344)	(24,986)	(34,358)	(58)	(32,227)	(609,504)	(320,441)	(289,063)	(47)	(300,113)
54525 - QHP Burden Recharge	0	(11,864)	11,864	0	(14,657)	0	(151,599)	151,599	0	(135,810)
54526 - QHP OH Contra Acct	0	(39,153)	39,153	0	(5,961)	0	(223,088)	223,088	0	(206,448)
Total QHP Labor/Burden/OH Recharge	(59,344)	(76,003)	16,658	28	(52,846)	(609,504)	(695,128)	85,625	14	(642,371)

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MM&JS Labor/Burden/OH Recharge										
54530 - MM & JS Labor Recharge	\$0	\$(176)	\$176	0	\$(566)	\$0	\$(9,302)	\$9,302	0	\$(18,337)
54531 - Joint Studies - Labor	0	0	0	0	444	0	2,102	(2,102)	0	10,734
54535 - MM & JS Burden Recharge	0	0	0	0	(223)	0	(743)	743	0	(4,621)
54536 - Maintenance-Burden	0	0	0	0	223	0	743	(743)	0	4,621
Total MM&JS Labor/Burden/OH Recharge	0	(176)	176	0	(122)	0	(7,200)	7,200	0	(7,604)
Total Personnel Expenses	4,730,202	6,092,189	(1,361,988)	(29)	5,821,841	49,241,201	49,578,045	(336,844)	(1)	47,865,714
Non-Personnel Expenses										
Contract Services										
61100 - Temporary Staffing	90,451	59,505	30,946	34	73,497	435,080	621,383	(186,303)	(43)	505,645
61110 - Auditing Services	0	31,500	(31,500)	0	35,000	137,900	134,400	3,500	3	142,900
61120 - Legal Services	77,500	110,870	(33,370)	(43)	(48,588)	750,000	565,497	184,503	25	525,002
61130 - Services - Professional	1,309,900	1,214,317	95,583	7	1,292,602	13,135,855	11,965,958	1,169,897	9	11,531,235
61150 - Outside Svs - Other	442,339	569,411	(127,072)	(29)	375,931	4,693,379	4,281,520	411,859	9	3,870,644
61160 - Services - Custodial	2,700,312	2,700,645	(334)	0	2,431,900	31,817,038	32,501,116	(684,078)	(2)	29,116,076
61190 - Receiving & Dist Cntr Services	141,188	140,598	590	0	140,195	1,685,382	1,684,150	1,232	0	1,654,589
61990 - OH Contra	(235,164)	(213,151)	(22,013)	(9)	(284,458)	(2,891,061)	(1,851,218)	(1,039,843)	(36)	(2,097,155)
Total Contract Services	4,526,525	4,613,695	(87,170)	(2)	4,016,079	49,763,573	49,902,806	(139,233)	0	45,248,936
Safety and Security										
61170 - Services - Fire, Police,	570,456	580,332	(9,877)	(2)	504,792	6,435,480	6,491,135	(55,655)	(1)	6,024,426
61180 - Services - SDUPD-Harbor	2,068,996	1,890,583	178,413	9	2,030,301	20,689,963	19,291,981	1,397,982	7	19,337,602
61185 - Guard Services	350,885	357,614	(6,729)	(2)	331,701	3,868,429	3,967,957	(99,528)	(3)	3,753,769
61188 - Other Safety & Security Serv	219,167	140,632	78,535	36	152,420	2,150,000	1,645,989	504,011	23	1,617,279
Total Safety and Security	3,209,503	2,969,161	240,342	7	3,019,213	33,143,872	31,397,061	1,746,811	5	30,733,076
Space Rental										
62100 - Rent	849,063	848,055	1,008	0	848,055	10,190,750	10,190,910	(160)	0	10,189,836
Total Space Rental	849,063	848,055	1,008	0	848,055	10,190,750	10,190,910	(160)	0	10,189,836

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Utilities										
63100 - Telephone & Other Commun	\$47,789	\$54,681	\$(6,892)	(14)	\$48,650	\$572,020	\$540,394	\$31,626	6	\$529,535
63110 - Utilities - Gas & Electr	940,851	824,769	116,083	12	1,075,894	11,580,925	11,410,842	170,083	1	10,816,498
63120 - Utilities - Water	82,280	103,681	(21,401)	(26)	131,415	1,203,927	1,243,605	(39,678)	(3)	1,164,997
63190 - OH Contra	0	0	0	0	(58)	0	(829)	829	0	(1,423)
Total Utilities	1,070,921	983,131	87,790	8	1,255,901	13,356,872	13,194,012	162,860	1	12,509,607
Maintenance										
64100 - Facilities Supplies	59,651	73,106	(13,456)	(23)	137,617	587,200	770,645	(183,445)	(31)	884,359
64110 - Maintenance - Annual R	1,061,439	771,636	289,803	27	841,452	10,250,916	9,483,425	767,491	7	9,772,615
64122 - Contractor Labor	0	0	0	0	0	0	0	0	0	164
64123 - Contractor Burden	0	0	0	0	0	0	0	0	0	209
64124 - Maintenance-Overhead	0	14	(14)	0	12	0	2,658	(2,658)	0	1,577
64125 - Major Maintenance - Mat	236,534	388,186	(151,652)	(64)	34,363	2,450,000	2,582,911	(132,911)	(5)	1,491,806
64127 - Contract Overhead (co	0	0	0	0	0	0	0	0	0	461
64130 - Remediation	0	0	0	0	0	0	10	(10)	0	(19)
64140 - Refuse & Hazardous Waste	28,500	96,495	(67,995)	(239)	60,744	500,000	595,913	(95,913)	(19)	451,817
Total Maintenance	1,386,124	1,329,438	56,686	4	1,074,188	13,788,116	13,435,561	352,555	3	12,602,989
Equipment and Systems										
65100 - Equipment & Systems	67,458	58,604	8,855	13	172,484	365,049	385,084	(20,035)	(5)	600,694
65101 - OH Contra	137	(3)	140	102	(1,453)	(12,445)	(9,994)	(2,451)	(20)	(2,838)
Total Equipment and Systems	67,595	58,601	8,994	13	171,031	352,604	375,090	(22,486)	(6)	597,857
Materials and Supplies										
65110 - Office & Operating Suppl	45,528	121,799	(76,271)	(168)	68,801	450,850	537,200	(86,351)	(19)	496,931
65120 - Safety Equipment & Suppl	23,716	5,780	17,937	76	53,830	118,800	125,655	(6,855)	(6)	132,193
65130 - Tools - Small	4,667	4,288	379	8	1,716	51,000	20,091	30,909	61	56,726
65199 - OH Contra	(4,294)	(900)	(3,394)	(79)	(3,282)	(78,206)	(26,447)	(51,760)	(66)	(30,157)
Total Materials and Supplies	69,617	130,966	(61,349)	(88)	121,065	542,444	656,500	(114,056)	(21)	655,694

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Insurance										
67170 - Insurance - Property	\$54,700	\$52,678	\$2,022	4	\$43,466	\$656,400	\$632,131	\$24,269	4	\$518,772
67171 - Insurance - Liability	12,180	11,825	355	3	11,827	146,160	141,900	4,260	3	141,900
67172 - Insurance - Public Offic	15,485	15,033	452	3	15,034	186,770	180,905	5,865	3	181,358
67173 - Insurance Miscellaneous	12,281	11,636	645	5	16,832	258,239	244,619	13,620	5	255,838
Total Insurance	94,646	91,172	3,474	4	87,159	1,247,569	1,199,555	48,014	4	1,097,868
Employee Development and Suppo										
66120 - Awards - Service	482	(199)	681	141	5,992	66,550	69,813	(3,263)	(5)	44,540
66130 - Book & Periodicals	7,593	5,344	2,249	30	4,780	59,550	50,987	8,563	14	48,039
66220 - Permits/Certificates/Lic	3,994	424	3,570	89	485	144,717	103,109	41,608	29	156,326
66260 - Recruiting	0	7,679	(7,679)	0	3,816	24,000	19,052	4,948	21	161,269
66280 - Seminars & Training	59,909	43,664	16,246	27	60,118	366,548	338,123	28,425	8	332,529
66290 - Transportation	13,153	12,927	226	2	12,647	151,096	136,215	14,880	10	135,046
66299 - OH Contra	2,862	(1,490)	4,352	152	(3,776)	(45,633)	(27,912)	(17,721)	(39)	(29,649)
66305 - Travel-Employee Developm	42,418	37,348	5,070	12	43,017	251,875	234,852	17,023	7	265,579
66310 - Tuition	10,833	7,090	3,743	35	6,795	60,000	39,723	20,277	34	46,153
66320 - Uniforms	7,189	3,105	4,085	57	13,189	81,250	81,154	96	0	88,520
Total Employee Development and Suppo	148,434	115,892	32,542	22	147,064	1,159,953	1,045,116	114,837	10	1,248,354
Business Development										
66100 - Advertising	53,724	56,313	(2,590)	(5)	4,886	895,800	942,513	(46,714)	(5)	562,757
66110 - Allowance for Bad Debts	850	3,395	(2,545)	(299)	(5,244)	10,000	5,396	4,604	46	(10,211)
66200 - Memberships & Dues	28,971	60,495	(31,524)	(109)	41,324	490,802	482,451	8,351	2	518,376
66230 - Postage & Shipping	1,776	1,718	58	3	558	23,050	22,212	837	4	18,070
66240 - Promotional Activities	78,649	92,261	(13,612)	(17)	247,602	1,340,845	867,611	473,234	35	1,944,290
66250 - Promotional Materials	4,841	10,300	(5,458)	(113)	3,029	56,850	69,309	(12,459)	(22)	33,827
66300 - Travel-Business Developm	28,450	29,148	(698)	(2)	29,982	227,700	240,542	(12,842)	(6)	178,879
Total Business Development	197,261	253,630	(56,369)	(29)	322,137	3,045,047	2,630,035	415,013	14	3,245,988

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2019
(Unaudited)

Print Date: 8/16/2019
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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Equipment Rentals and Repairs										
66140 - Computer Licenses & Agre	\$32,849	\$11,535	\$21,314	65	\$15,956	\$437,370	\$375,673	\$61,697	14	\$283,742
66150 - Equipment Rental/Leasing	25,316	(62,786)	88,102	348	(62,465)	242,800	206,320	36,480	15	172,546
66160 - Tenant Improvements	95,000	9,908	85,092	90	94,910	800,000	761,412	38,588	5	660,944
66270 - Repairs - Office Equipme	406,526	205,634	200,892	49	171,961	2,899,913	2,419,606	480,308	17	2,137,042
66279 - OH Contra	22,596	(3,093)	25,689	114	(987)	(215,982)	(148,960)	(67,022)	(31)	(129,800)
Total Equipment Rentals and Repairs	582,287	161,197	421,089	72	219,375	4,164,102	3,614,052	550,050	13	3,124,473
Total Non-Personnel Expenses	12,201,975	11,554,938	647,037	5	11,281,267	130,754,901	127,640,696	3,114,205	2	121,254,677
Total Departmental Expenses before	16,932,177	17,647,128	(714,951)	(4)	17,103,108	179,996,102	177,218,741	2,777,361	2	169,120,391
Depreciation and Amortization										
69110 - Depreciation Expense	17,540,023	17,540,023	0	0	10,064,654	124,328,881	124,328,881	0	0	105,531,703
Total Depreciation and Amortization	17,540,023	17,540,023	0	0	10,064,654	124,328,881	124,328,881	0	0	105,531,703
Non-Operating Revenue/(Expense)										
Passenger Facility Charges										
71110 - Passenger Facility Charg	4,265,814	4,446,935	181,121	4	4,278,554	46,627,386	49,197,716	2,570,330	6	46,952,755
Total Passenger Facility Charges	4,265,814	4,446,935	181,121	4	4,278,554	46,627,386	49,197,716	2,570,330	6	46,952,755
Customer Facility Charges										
71120 - Customer facility charges (Con	3,265,123	4,071,263	806,140	25	3,781,946	40,204,366	41,918,554	1,714,189	4	41,036,526
Total Customer Facility Charges	3,265,123	4,071,263	806,140	25	3,781,946	40,204,366	41,918,554	1,714,189	4	41,036,526

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Quieter Home Program										
71212 - Quieter Home - Labor	\$(45,800)	\$(24,986)	\$20,814	45	\$(32,227)	\$(550,000)	\$(320,441)	\$229,559	42	\$(300,113)
71213 - Quieter Home - Burden	0	(11,864)	(11,864)	0	(14,657)	0	(151,599)	(151,599)	0	(135,810)
71214 - Quieter Home - Overhead	0	(39,153)	(39,153)	0	(5,961)	0	(223,088)	(223,088)	0	(206,448)
71215 - Quieter Home - Material	(437,355)	(571,132)	(133,777)	(31)	(1,768,578)	(14,426,663)	(14,047,267)	379,396	3	(10,491,959)
71216 - Quieter Home Program	386,524	469,684	83,160	22	1,509,229	11,981,330	11,550,178	(431,152)	(4)	8,389,249
71217 - Contract Labor	0	0	0	0	0	0	0	0	0	(650)
71218 - Contractor Burden	0	0	0	0	0	0	0	0	0	(827)
71222 - Contractor Labor	0	0	0	0	0	0	0	0	0	(18,339)
71223 - Contractor Burden	0	0	0	0	0	0	0	0	0	(23,340)
71224 - Joint Studies Overhead	0	0	0	0	(710)	0	(164)	(164)	0	(10,961)
71225 - Joint Studies - Material	(50,000)	(4,205)	45,795	92	(275)	(100,000)	(98,629)	1,371	1	(32,499)
71226 - Contractor Overhead	0	0	0	0	(192)	0	192	192	0	(29,247)
Total Quieter Home Program	(146,631)	(181,656)	(35,025)	(24)	(313,371)	(3,095,333)	(3,290,819)	(195,486)	(6)	(2,860,944)
Interest Income										
71310 - Interest - Investments	980,628	891,735	(88,893)	(9)	644,837	12,224,738	9,669,566	(2,555,172)	(21)	6,437,177
71340 - Interest - Note Receivab	142,411	142,413	2	0	150,978	1,781,200	1,781,202	2	0	1,882,831
71350 - Interest - Other	0	(1,087)	(1,087)	0	(1,571)	0	(6,004)	(6,004)	0	(4,277)
71361 - Interest Income - 2010 Bonds	0	153,219	153,219	0	88,686	0	1,474,717	1,474,717	0	819,644
71363 - Interest Income - 2013 Bonds	0	82,588	82,588	0	53,401	0	885,855	885,855	0	542,538
71364 - Interest Income - 2017 Bond A	0	65,087	65,087	0	448,232	0	2,039,473	2,039,473	0	3,162,254
71365 - Interest Income - 2014 Bond A	0	100,711	100,711	0	50,599	0	966,866	966,866	0	534,060
Total Interest Income	1,123,039	1,434,665	311,626	28	1,435,162	14,005,938	16,811,675	2,805,737	20	13,374,226
Interest income BAB's rebate										
71362 - BAB interest rebate	385,935	390,515	4,580	1	388,849	4,631,219	4,686,174	54,955	1	4,666,190
Total Interest income BAB's rebate	385,935	390,515	4,580	1	388,849	4,631,219	4,686,174	54,955	1	4,666,190

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Interest Expense										
71411 - Interest Expense- 2010 Bonds	\$(2,481,737)	\$(2,481,737)	\$0	0	\$(2,521,646)	\$(29,780,848)	\$(29,780,848)	\$0	0	\$(30,259,748)
71412 - Interest Expense 2013 Bonds	(1,514,513)	(1,514,513)	0	0	(1,521,979)	(18,174,150)	(18,174,150)	0	0	(18,263,750)
71413 - Interest Expense 2014 Bond A	(1,355,869)	(1,349,970)	5,899	0	(1,361,768)	(16,270,428)	(16,199,646)	70,782	0	(16,341,210)
71414 - Interest Expense 2017 Bond A	(1,192,792)	(1,192,792)	0	0	(1,211,442)	(13,892,826)	(14,313,500)	(420,674)	(3)	(13,245,096)
71420 - Interest Expense-Variable Debt	(46,103)	(26,943)	19,161	42	(39,271)	(553,237)	(510,390)	42,847	8	(554,284)
71430 - LOC Fees - C/P	(31,814)	(82,841)	(51,026)	(160)	(83,333)	(381,773)	(548,259)	(166,486)	(44)	(495,839)
71450 - Trustee Fee Bonds	(4,380)	0	4,380	100	0	(21,900)	(3,270)	18,630	85	(3,342)
71451 - Program Fees - Variable Debt	(5,000)	0	5,000	100	0	(10,000)	0	10,000	100	(3,300)
71458 - Capitalized Interest	0	0	0	0	1,281,637	0	0	0	0	7,218,861
71460 - Interest Expense - Other	0	(1,242)	(1,242)	0	(5,000)	0	(17,077)	(17,077)	0	(1,493,123)
71461 - Interest Expense - Cap Leases	(51,745)	(56,378)	(4,634)	(9)	(61,881)	(631,338)	(635,971)	(4,634)	(1)	(661,037)
Total Interest Expense	(6,683,953)	(6,706,415)	(22,463)	0	(5,524,683)	(79,716,500)	(80,183,112)	(466,611)	(1)	(74,101,869)
Amortization										
69210 - Amortization - Premium	465,264	465,264	0	0	478,438	5,681,777	5,681,777	0	0	5,690,489
Total Amortization	465,264	465,264	0	0	478,438	5,681,777	5,681,777	0	0	5,690,489
Other Non-Operating Income (Expense)										
71510 - Legal Settlement Income	0	0	0	0	0	0	0	0	0	58,394
71520 - Fixed Asset Disposal-Gain	0	0	0	0	0	0	60,000	60,000	0	0
71521 - Fixed Asset Disposal-Loss	0	(427,600)	(427,600)	0	(9,172,775)	0	(666,891)	(666,891)	0	(9,449,697)
71530 - Gain/Loss On Investments	0	1,680,013	1,680,013	0	(177,004)	0	8,721,580	8,721,580	0	(3,947,899)
71540 - Discounts Earned	0	5,600	5,600	0	3,751	0	12,161	12,161	0	15,715
71610 - Legal Settlement Expense	(10,000)	0	10,000	100	0	(10,000)	0	10,000	100	0
71620 - Other non-operating revenue (e	0	1,816	1,816	0	62,834	0	84,292	84,292	0	111,085
71630 - Other Non-Operating Expe	0	0	0	0	0	0	(1)	(1)	0	(16,751)
73300 - DMJM and Auth OH Clearin	0	(1)	(1)	0	0	0	(1)	(1)	0	0
Total Other Non-Operating Income (Expense)	(10,000)	1,259,828	1,269,828	12,698	(9,283,195)	(10,000)	8,211,140	8,221,140	82,211	(13,229,154)
Total Non-Operating Revenue/(Expense)	2,664,592	5,180,398	2,515,806	94	4,758,299	28,328,853	43,033,107	14,704,254	52	(21,528,221)
Capital Grant Contribution										
72100 - AIP Grants	429,403	376,238	(53,165)	(12)	3,339,142	8,148,975	8,213,234	64,259	1	13,079,164
Total Capital Grant Contribution	429,403	376,238	(53,165)	(12)	3,339,142	8,148,975	8,213,234	64,259	1	13,079,164
Total Expenses Net of Non-Operating Revenue/ (Expense)	31,378,206	29,630,515	1,747,691	6	28,586,919	267,847,155	250,301,281	17,545,874	7	240,044,709

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Net Income/(Loss)	<u>(6,696,419)</u>	<u>(5,830,621)</u>	<u>865,798</u>	<u>13</u>	<u>(5,643,572)</u>	<u>19,035,213</u>	<u>43,631,750</u>	<u>24,596,537</u>	<u>129</u>	<u>26,034,424</u>
Equipment Outlay										
73200 - Equipment Outlay Expendi	\$(97,806)	\$(379,599)	\$(281,793)	(288)	\$(1,141,280)	\$(990,080)	\$(779,397)	\$210,683	21	\$(2,184,909)
73299 - Capitalized Equipment Co	0	379,599	379,599	0	1,141,280	0	779,397	779,397	0	2,184,909
Total Equipment Outlay	<u>(97,806)</u>	<u>0</u>	<u>97,806</u>	<u>100</u>	<u>0</u>	<u>(990,080)</u>	<u>0</u>	<u>990,080</u>	<u>100</u>	<u>0</u>



SAN DIEGO
INTERNATIONAL AIRPORT
LET'S **GO.**

Review of the Unaudited Financial Statements for the Fiscal Years Ended June 30, 2019 and 2018

Presented by:

Scott Brickner

Chief Financial Officer

Kathy Kiefer

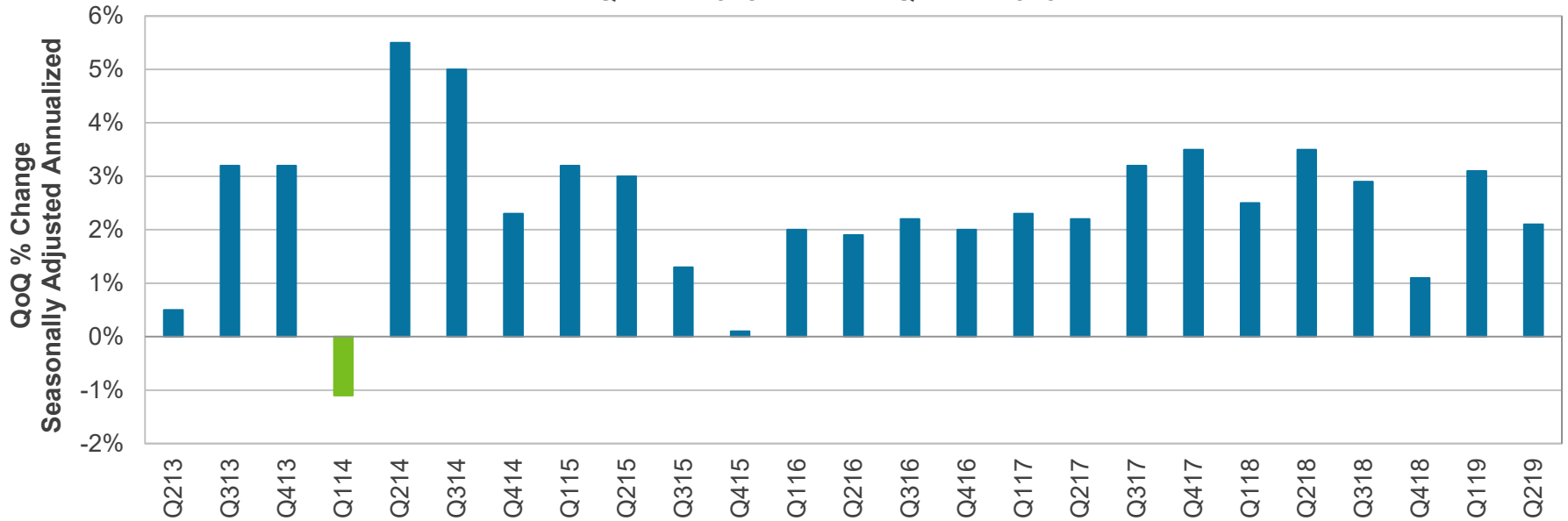
Senior Director, Finance, Accounting, & Airline Relations

August 26, 2019

Second Quarter GDP

Second quarter GDP growth was stronger than expected, up 2.1% on an annualized basis versus the consensus forecast of 1.8%. This follows growth of 3.1% in the first quarter. Although the overall pace of GDP growth slowed in the second quarter (as expected), personal consumption expenditures accelerated and were up 4.3% in Q2, following sluggish growth of just 1.1% in Q1. Personal consumption expenditures contributed 2.85 percentage points to Q2 GDP, federal government spending contributed 0.51 percentage points, and state & local government spending contributed 0.35 percentage points. Meanwhile, gross private domestic investment and net exports were a drag on Q2 GDP growth. The consensus forecast now calls for GDP growth of 1.9% in the current quarter and 1.9% in 4Q, for full year growth of about 2.0-2.5% versus 2.9% growth in 2018.

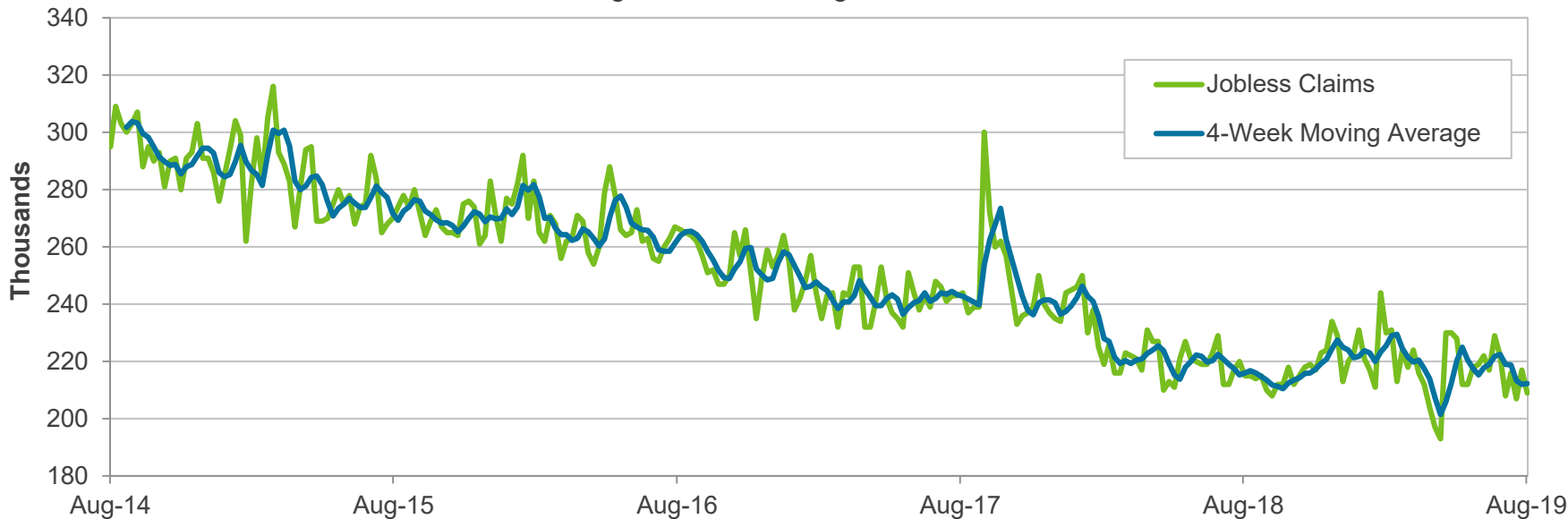
U.S. Gross Domestic Product (QoQ)
Second Quarter 2013 – Second Quarter 2019



Initial Claims For Unemployment

For the week ending August 3, initial jobless claims decreased by 8,000 to 209,000. The 4-week moving average increased by 250 to 212,250. Initial jobless claims remain low and are consistent with a strong labor market.

Initial Jobless Claims and 4-Week Moving Average
August 1, 2014 – August 2, 2019



Consumer Price Index

The Consumer Price Index (CPI) was up 1.8% year-over-year in July, versus up 1.6% year-over-year in June. Core CPI (CPI less food and energy) was up 2.2% year-over-year in July, versus up 2.1% year-over-year in June. Overall, inflationary pressures remain subdued.

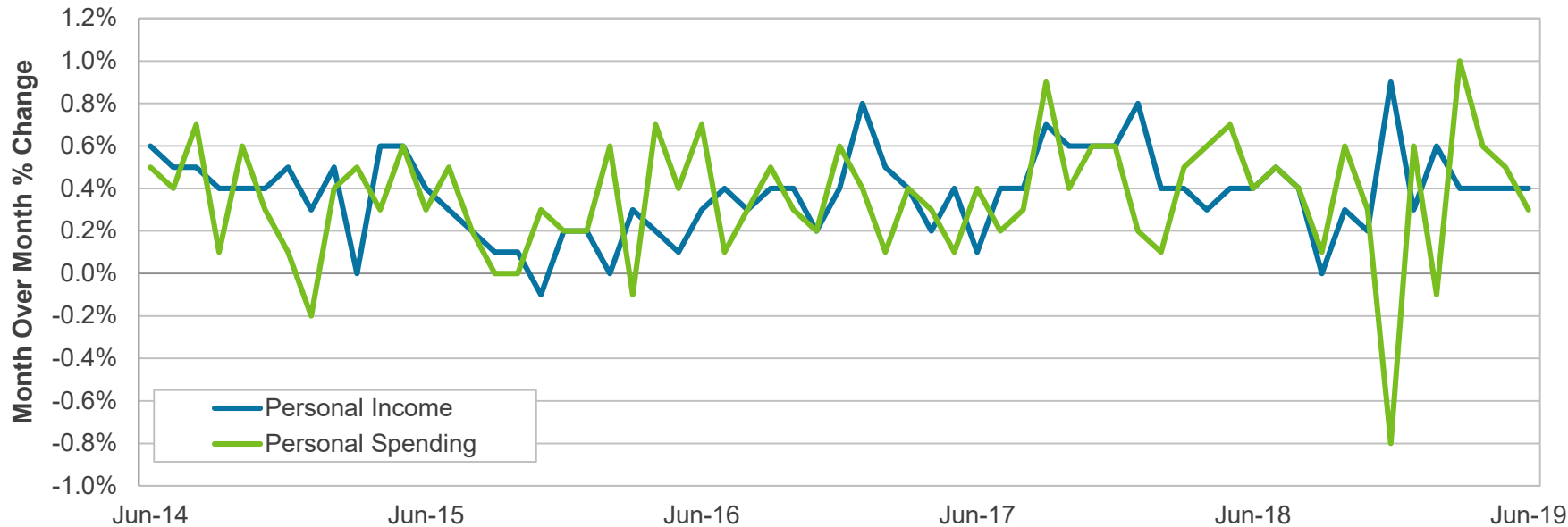
Consumer Price Index (YoY%)
July 2014 – July 2019



Personal Income and Spending

Personal income rose by 0.4% in June, following a 0.4% increase in May. Consumer spending increased 0.3% in June, following growth of 0.5% in May. Personal income and spending trends appear moderate.

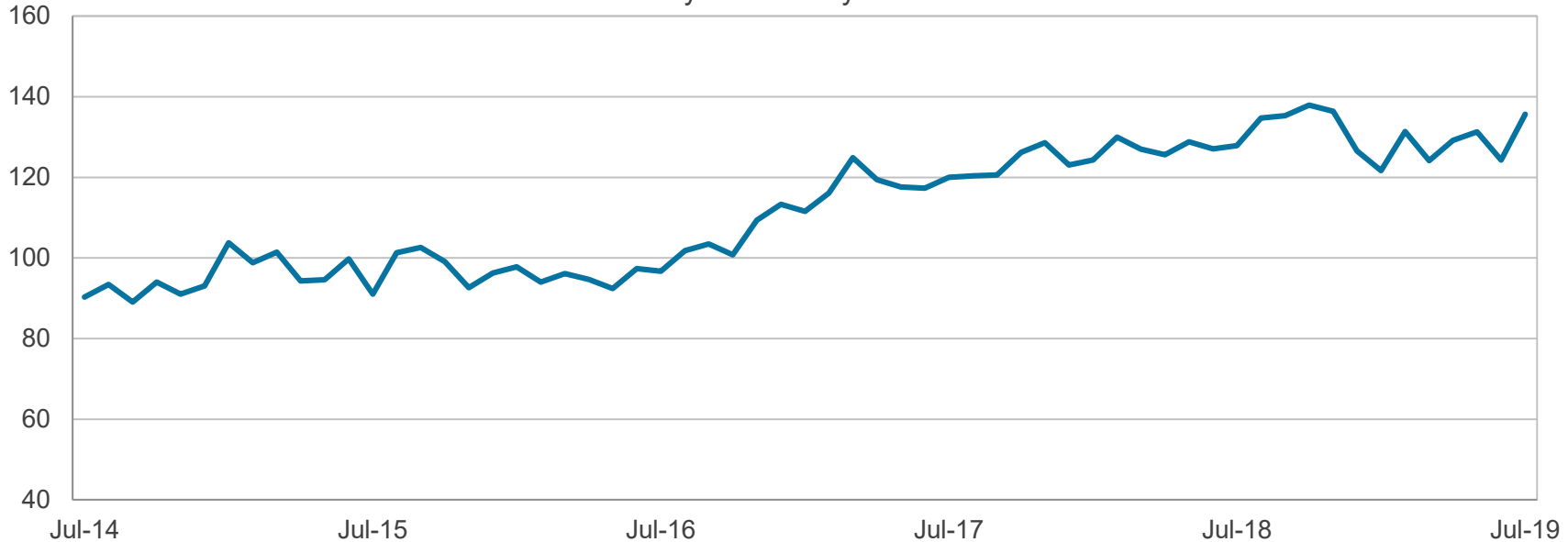
Personal Income and Spending (MoM%)
June 2014 – June 2019



Consumer Confidence Index

The Consumer Confidence Index rebounded to 135.7 in July (exceeding expectations) after falling to 124.3 in June. The strength in July was fueled by a favorable view on the labor market and the index is at its highest level of this year.

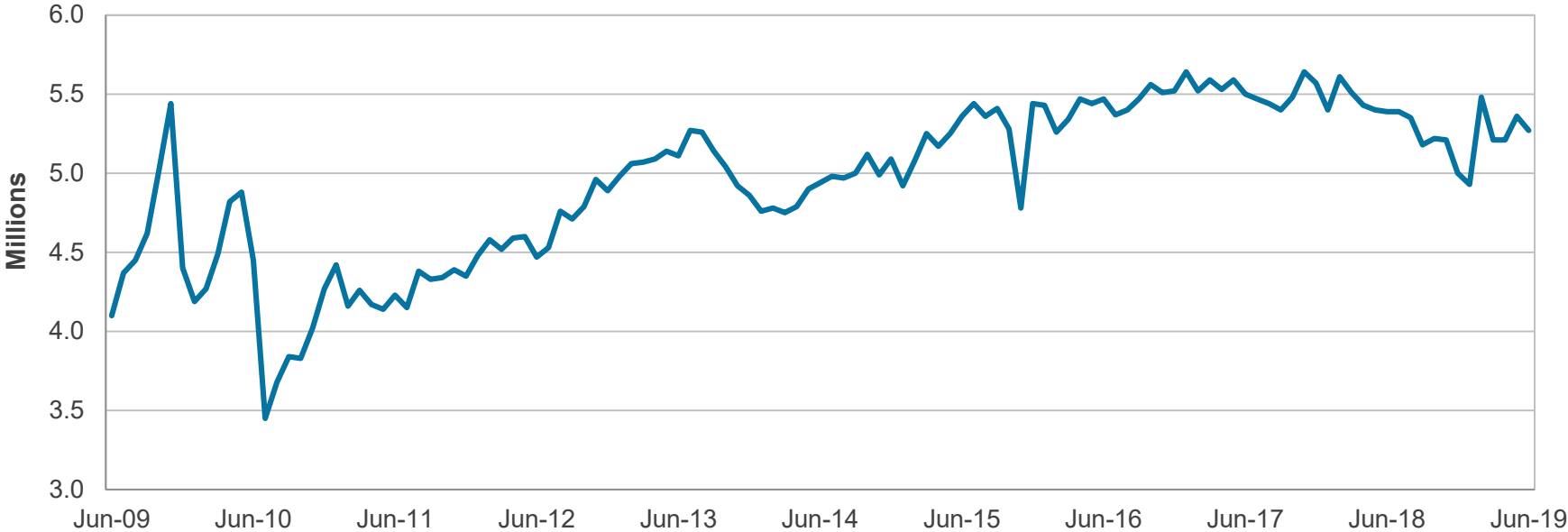
Consumer Confidence Index
July 2014 – July 2019



Existing Home Sales

Existing home sales fell 1.7% in June to a seasonally adjusted rate of 5.270 million units. On a year-over-year basis, sales of existing homes were down 2.2% in June. Overall, recent housing trends have been somewhat soft despite strength in the labor market and favorable mortgage rates.

U.S. Existing Home Sales (MoM)
June 2009 – June 2019

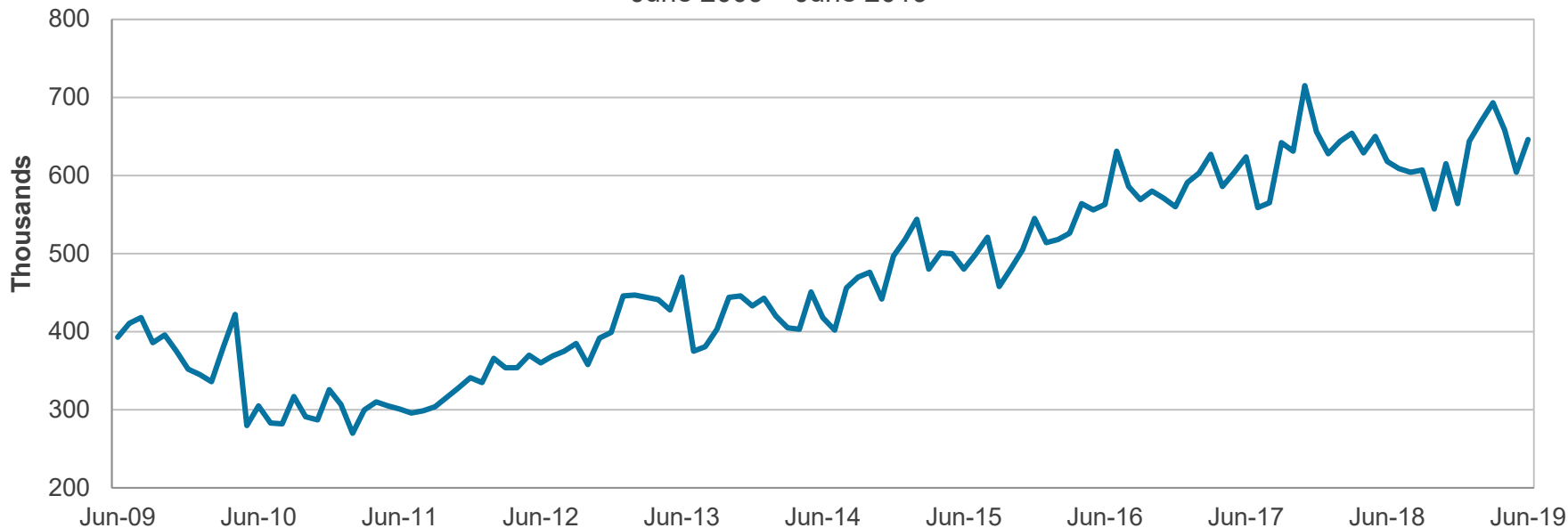


New Home Sales

New home sales rose 7.0% in June to an annualized rate of 646,000 units, after declining 8.2% in May. The trailing 3-month average is 636,000 units.

U.S. New Home Sales

June 2009 – June 2019



Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$54.93 per barrel on August 12, below its one month average of \$55.74 and below its one year average of \$59.40. Oil prices have been under pressure due to concerns about global demand and rising supply.

West Texas Intermediate Oil Price Per Barrel (WTI Spot)
August 12, 2014 – August 12, 2019



Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.770 per gallon on August 12, which was below its one month average of \$1.863 and below its one year average of \$1.950.

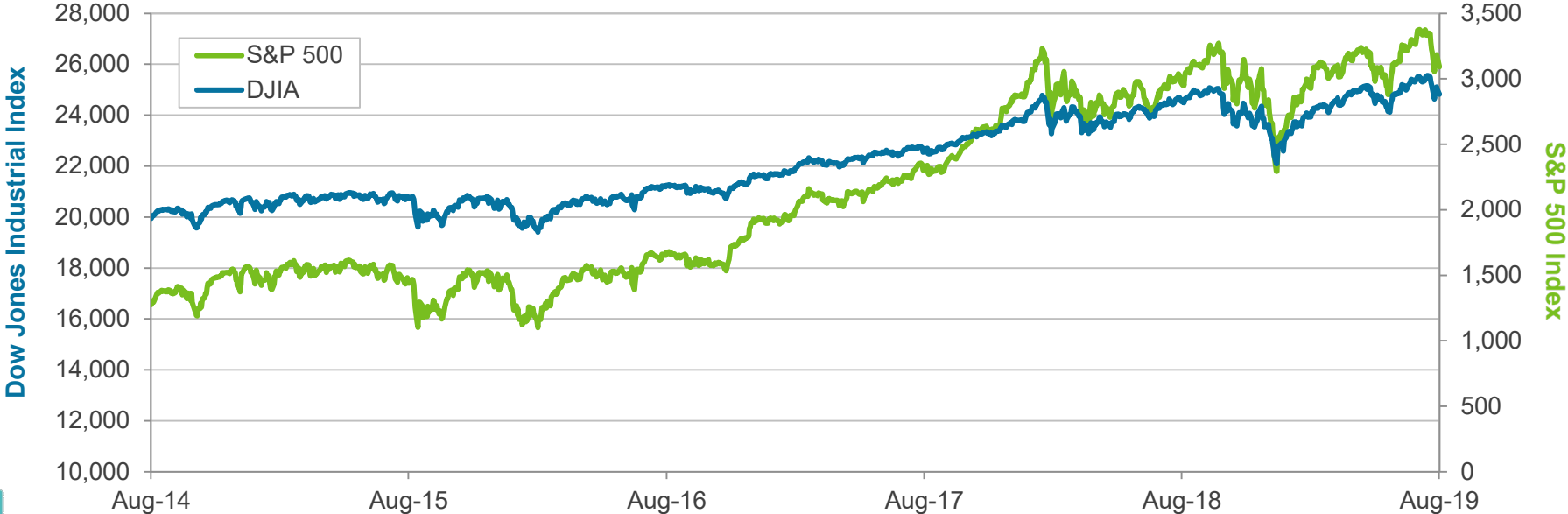
U.S. Gulf Coast 54 Grade Jet Fuel Spot Price
August 12, 2014 – August 12, 2019



U.S. Equity Markets

Year-over-year, the DJIA and S&P 500 indices are up just 4.7% and 3.8%, respectively. Year-to-date, the DJIA and S&P 500 indices are up 11.0% and 15.0%, respectively. Month-to-date, the DJIA and S&P 500 indices are down 3.6% and 3.3%, respectively, as concerns about slowing global economic growth and escalating trade tensions have fueled increased financial market volatility.

Dow Jones Industrial Average (DJIA) and S&P 500 Indices August 12, 2014 – August 12, 2019



Treasury Yield History

The yield on 5-year Treasuries is currently about nine basis points below the yield on 2-year Treasuries. The yield on 5-year Treasuries is nearly 48 basis points below the yield on 3-month T-bills. We believe the current inversion of the Treasury yield curve reflects a high level of market participants' nervousness about the outlook for economic growth and the expectation of future rate cuts. To some extent, we believe increased short-term Treasury issuance to fund the US fiscal deficit and negative long-term sovereign bond yields in many other countries is distorting the curve.

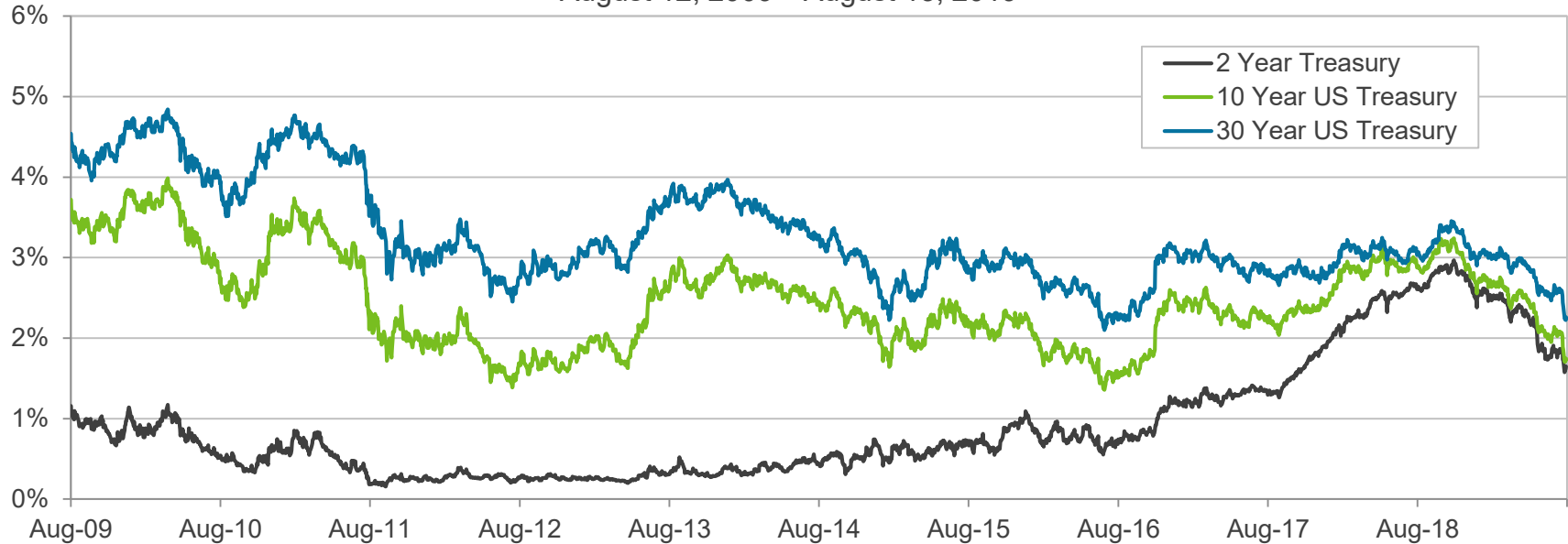
2- and 5-year U.S. Treasury Yields
August 12, 2018 – August 11, 2019



Treasury Yield History

Year-over-year, the yield on 3-month T-bills is down about seven basis points, the yield on 2-year Treasuries is down 102 basis points, the yield on 5-year Treasuries is down 125 basis points, and the yield on 10-year Treasuries is down almost 123 basis points. Historically, yield curve inversions have been a strong predictor of recession and we believe downside risks to the economy are elevated.

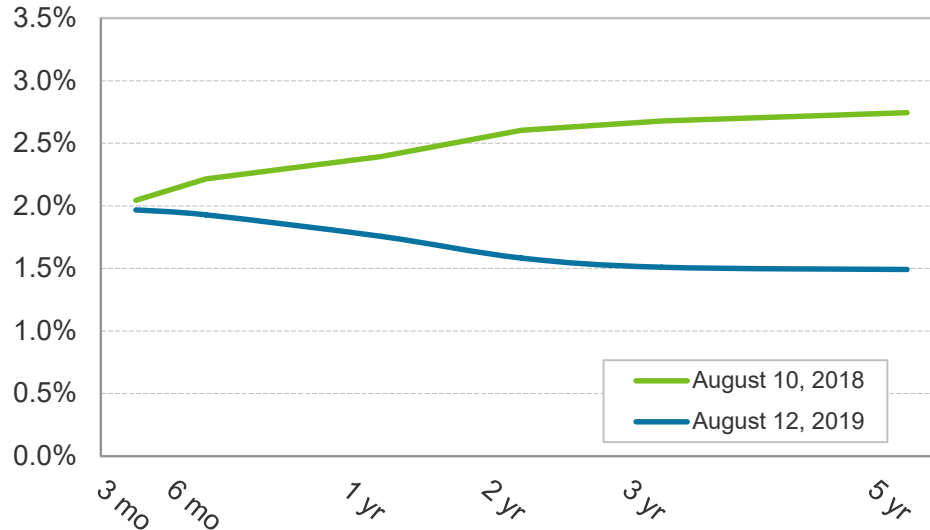
2-, 10- and 30-year U.S. Treasury Yields
August 12, 2009 – August 13, 2019



U.S. Treasury Yield Curve

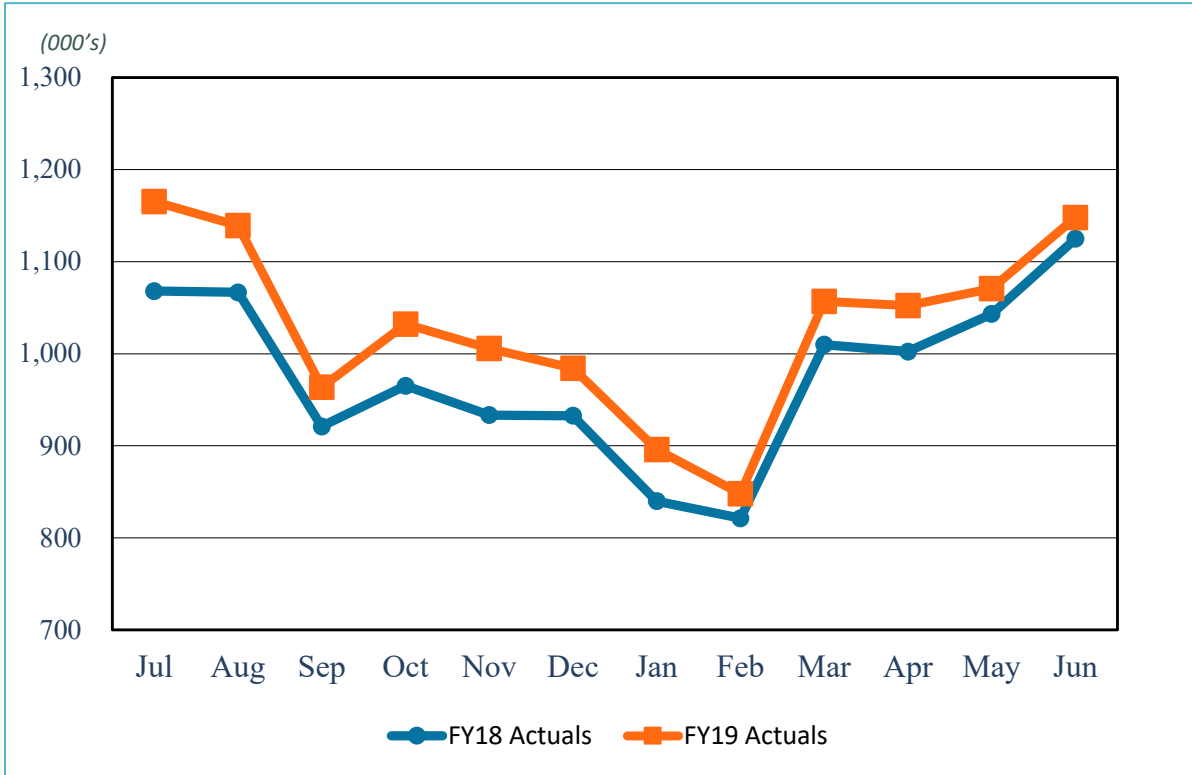
Year-over-year, the shape of the yield curve has changed significantly. The yield curve is inverted with the yield on 10-year Treasuries 32 basis points below the yield on 3-month T-bills. The Fed cut the fed funds target rate by 25 basis points on July 31st, but the market is pricing in multiple additional rate cuts. Low inflation expectations and concerns about global economic growth have kept downward pressure on long-term rates. The yield on 10-year Treasuries is down 123 basis points year-over-year.

U.S. Treasury Yield Curve
August 10, 2018 versus August 12, 2019



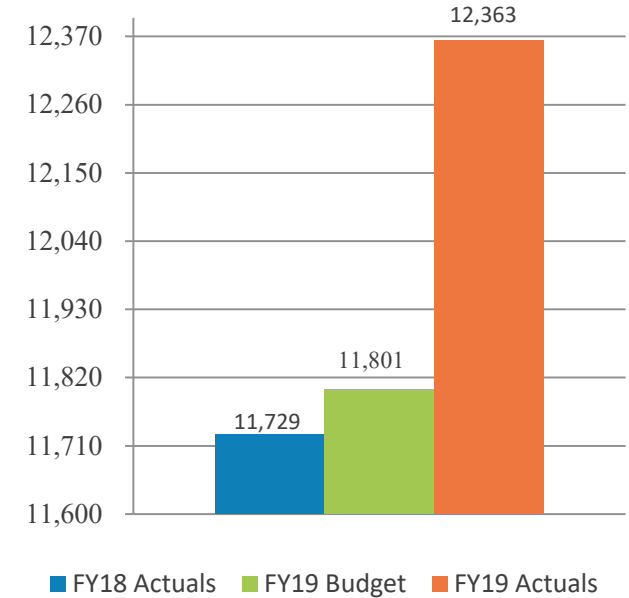
	8/10/18	8/12/19	Change
3-Mo.	2.04%	1.97%	(0.07%)
6-Mo.	2.22%	1.93%	(0.29%)
1-Yr.	2.39%	1.76%	(0.63%)
2-Yr.	2.60%	1.58%	(1.02%)
3-Yr.	2.68%	1.51%	(1.17%)
5-Yr.	2.75%	1.49%	(1.26%)
10-Yr.	2.87%	1.65%	(1.22%)
30-Yr.	3.03%	2.13%	(0.90%)

Enplanements

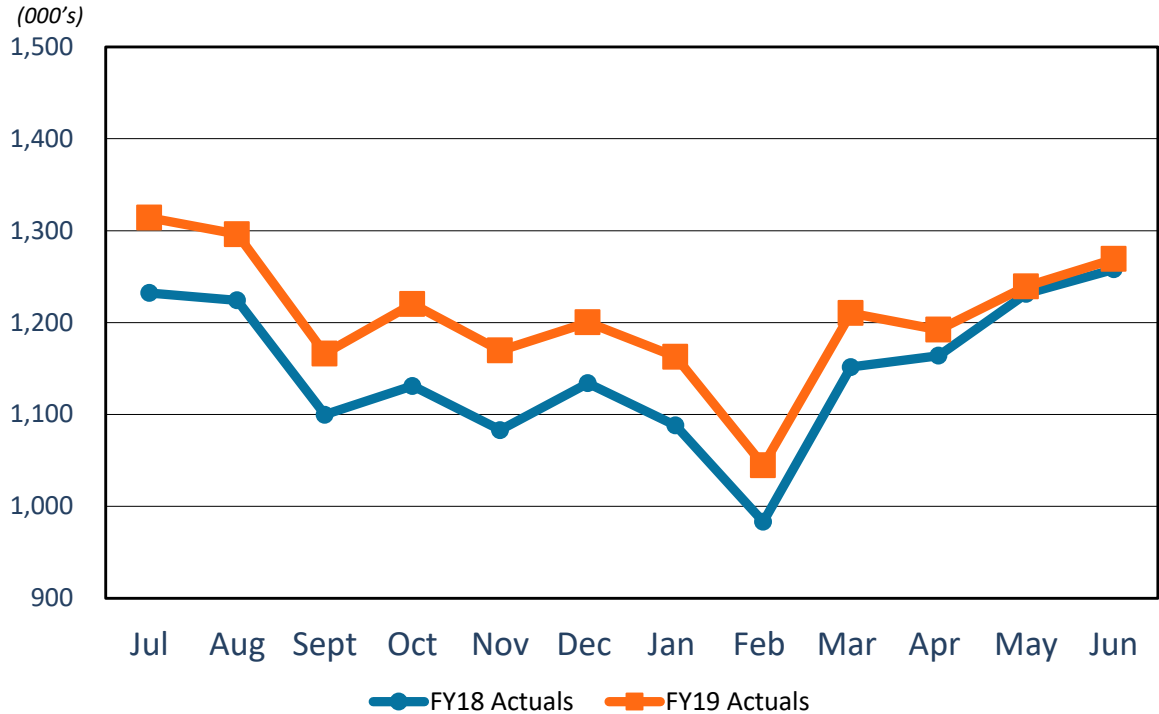


FY19 YTD Act Vs.
FY18 YTD Act
5.4%

FY19 YTD Act Vs.
FY19 YTD Budget
4.8%

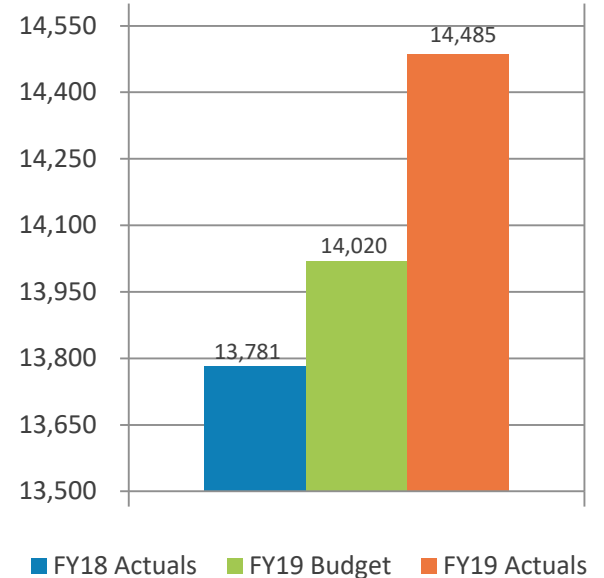


Gross Landing Weight Units (000 lbs)



FY19 YTD Act Vs.
FY18 YTD Act
5.1%

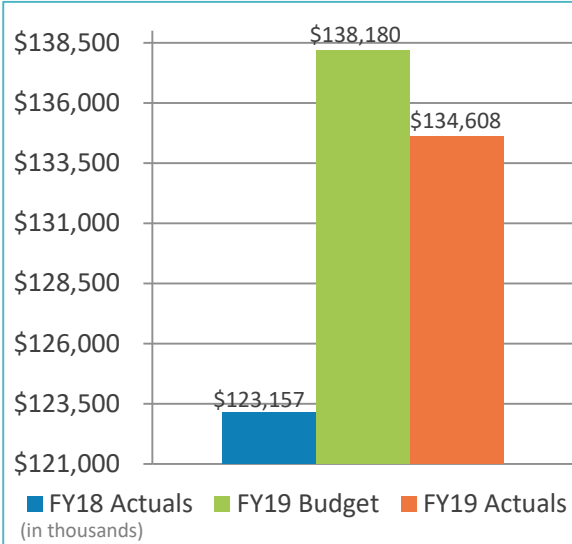
FY19 YTD Act Vs.
FY19 YTD Budget
3.3%



Operating Revenue (Unaudited)

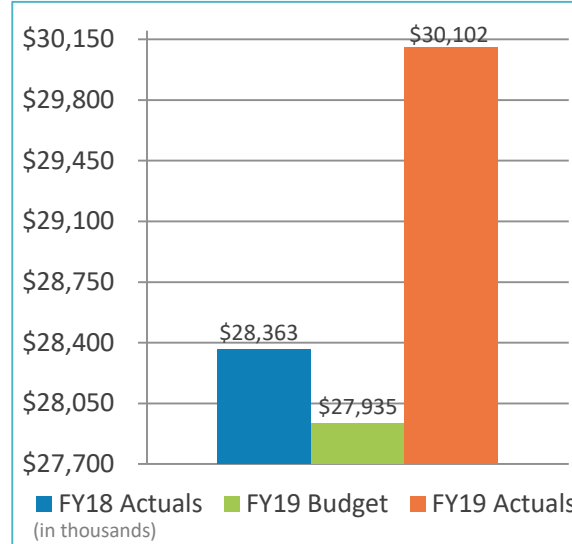
Aviation

FY19 YTD Act Vs. FY18 YTD Act 9.3%	FY19 YTD Act Vs. FY19 YTD Budget -2.6%
--	--



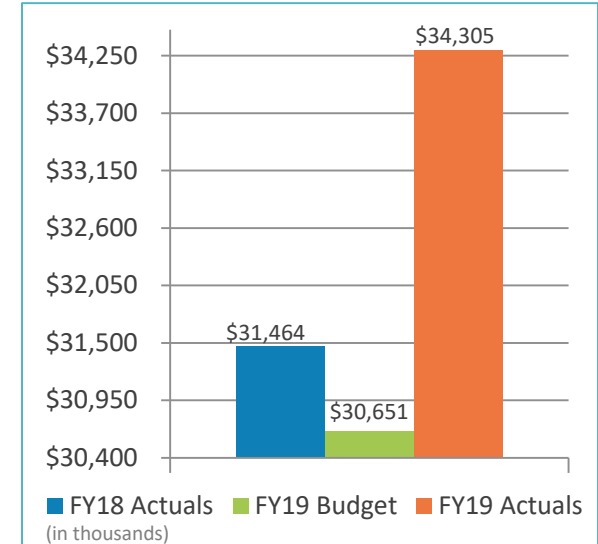
Terminal Concessions

FY19 YTD Act Vs. FY18 YTD Act 6.1%	FY19 YTD Act Vs. FY19 YTD Budget 7.8%
--	---



Rental Car

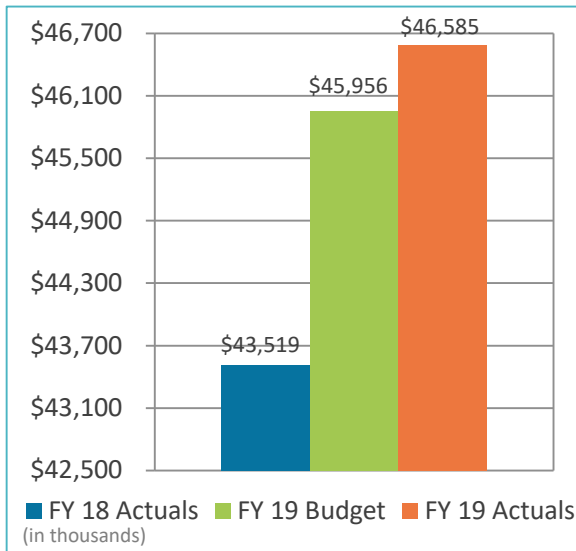
FY19 YTD Act Vs. FY18 YTD Act 9.0%	FY19 YTD Act Vs. FY19 YTD Budget 11.9%
--	--



Operating Revenue (Unaudited)

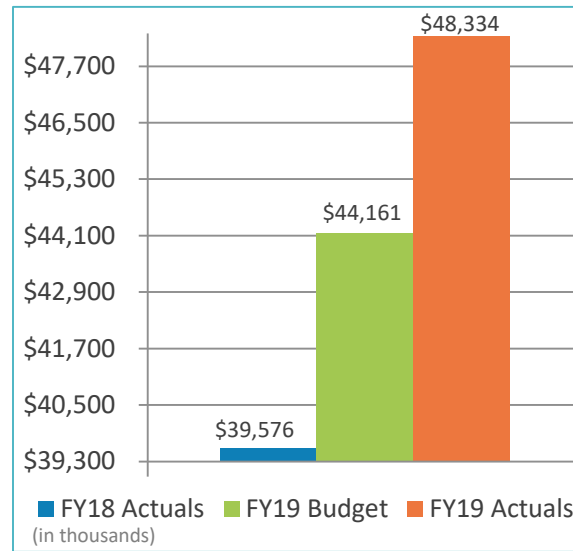
Parking Revenue

FY19 YTD Act Vs. FY18 YTD Act 7.0%	FY19 YTD Act Vs. FY19 YTD Budget 1.4%
--	---

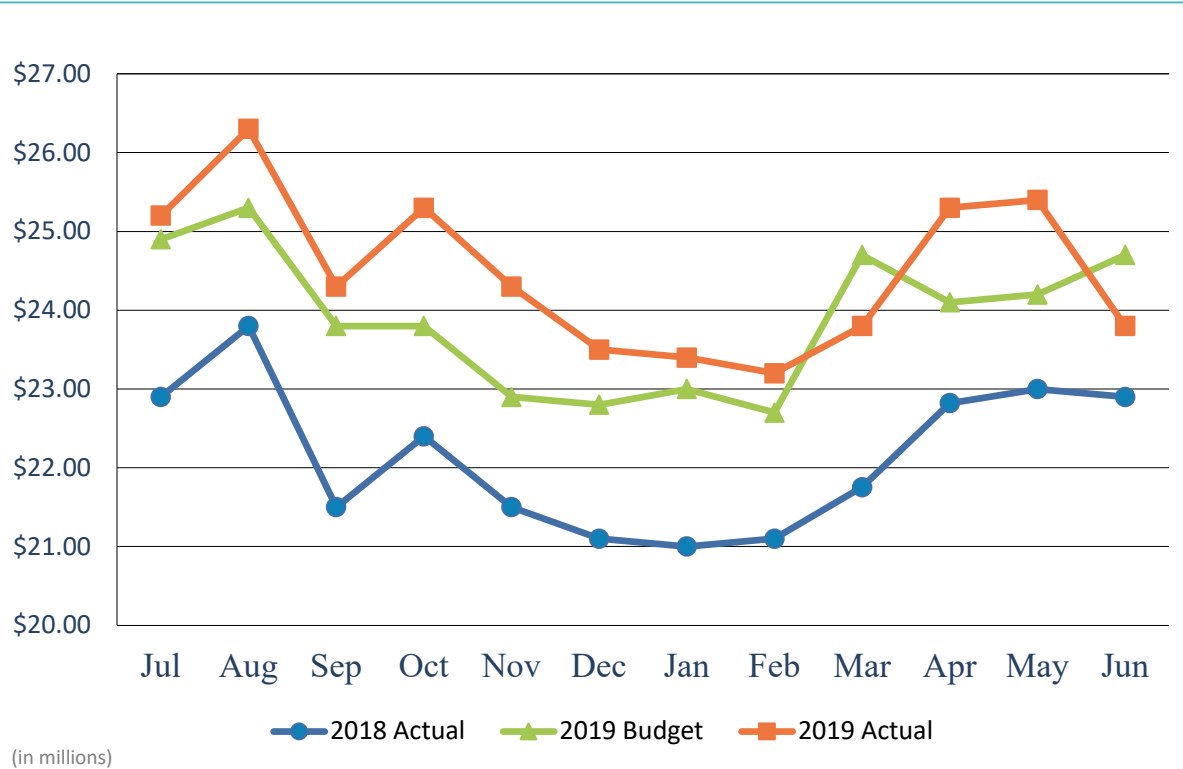


Other

FY19 YTD Act Vs. FY18 YTD Act 22.1%	FY19 YTD Act Vs. FY19 YTD Budget 9.4%
---	---

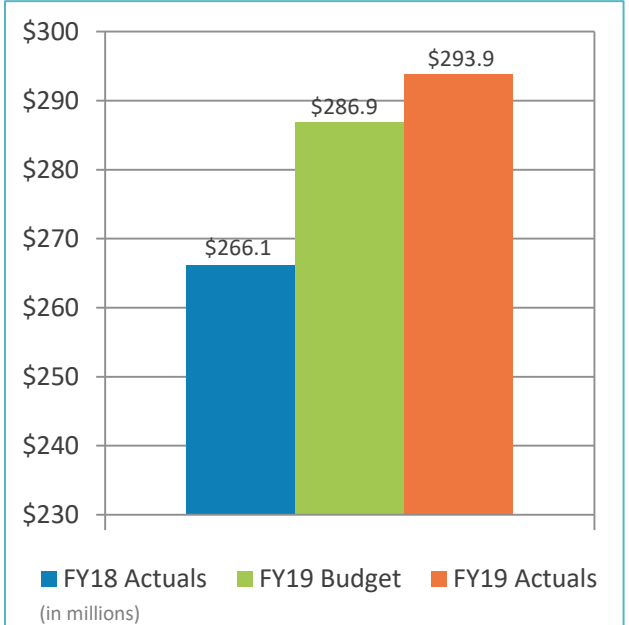


Total Operating Revenue (Unaudited)



FY19 YTD Act Vs.
FY18 YTD Act
10.4%

FY19 YTD Act Vs.
FY19 YTD Budget
2.4%

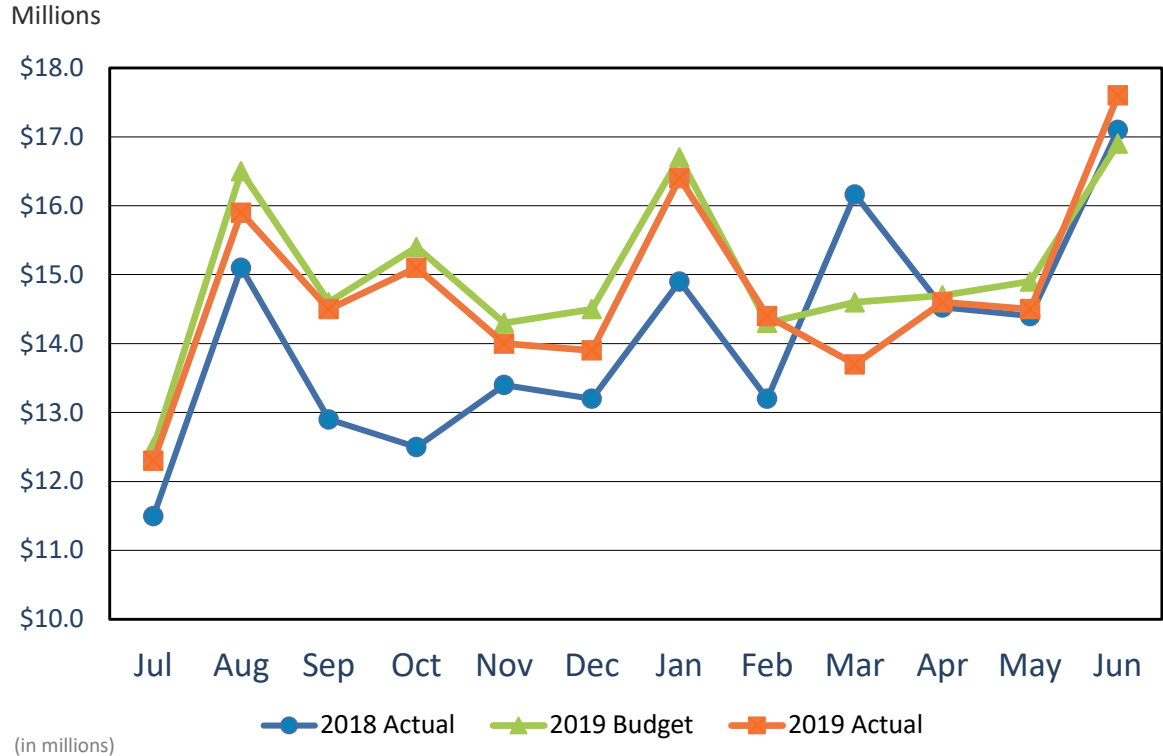


Operating Revenues

for the Fiscal Year Ended June 30, 2019 (Unaudited)

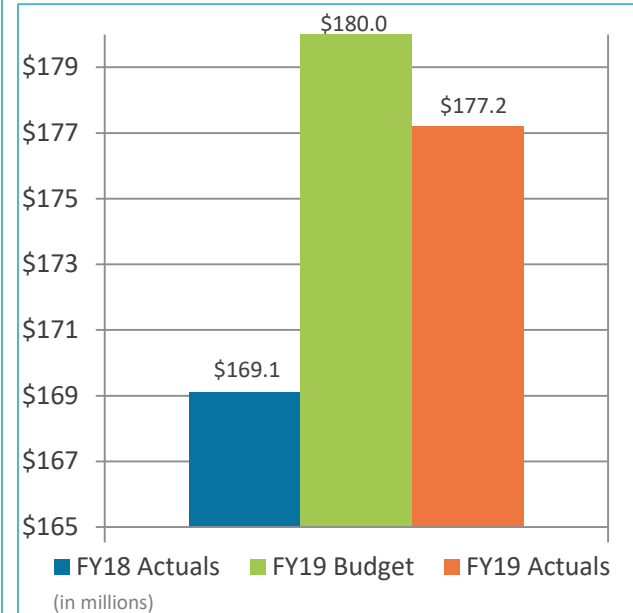
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 138,180	\$ 134,608	\$ (3,572)	(3)%	\$ 123,157
Terminal concessions	27,935	30,102	2,167	8%	28,363
Rental car	30,651	34,305	3,654	12%	31,464
Parking	45,956	46,585	629	1%	43,519
Other operating	44,161	48,334	4,173	9%	39,576
Total operating revenues	\$ 286,883	\$ 293,934	\$ 7,051	2%	\$ 266,079

Total Operating Expenses (Unaudited)



FY19 YTD Act Vs.
FY18 YTD Act
-4.8%

FY19 YTD Act Vs.
FY19 YTD Budget
1.6%



Operating Expenses

for the Fiscal Year Ended June 30, 2019 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 49,241	\$ 49,578	\$ (337)	(1)%	\$ 47,866
Contractual services	49,764	49,903	(139)	-	45,249
Safety and security	33,144	31,397	1,747	5%	30,733
Space rental	10,191	10,191	-	-	10,190
Utilities	13,357	13,194	163	1%	12,510
Maintenance	13,788	13,436	352	3%	12,603
Equipment and systems	353	375	(22)	(6)%	598
Materials and supplies	542	656	(114)	(21)%	656
Insurance	1,248	1,200	48	4%	1,098
Employee development and support	1,160	1,045	115	10%	1,248
Business development	3,045	2,630	415	14%	3,246
Equipment rental and repairs	4,164	3,614	550	13%	3,124
Total operating expenses	\$ 179,997	\$ 177,219	\$ 2,778	2%	\$ 169,123

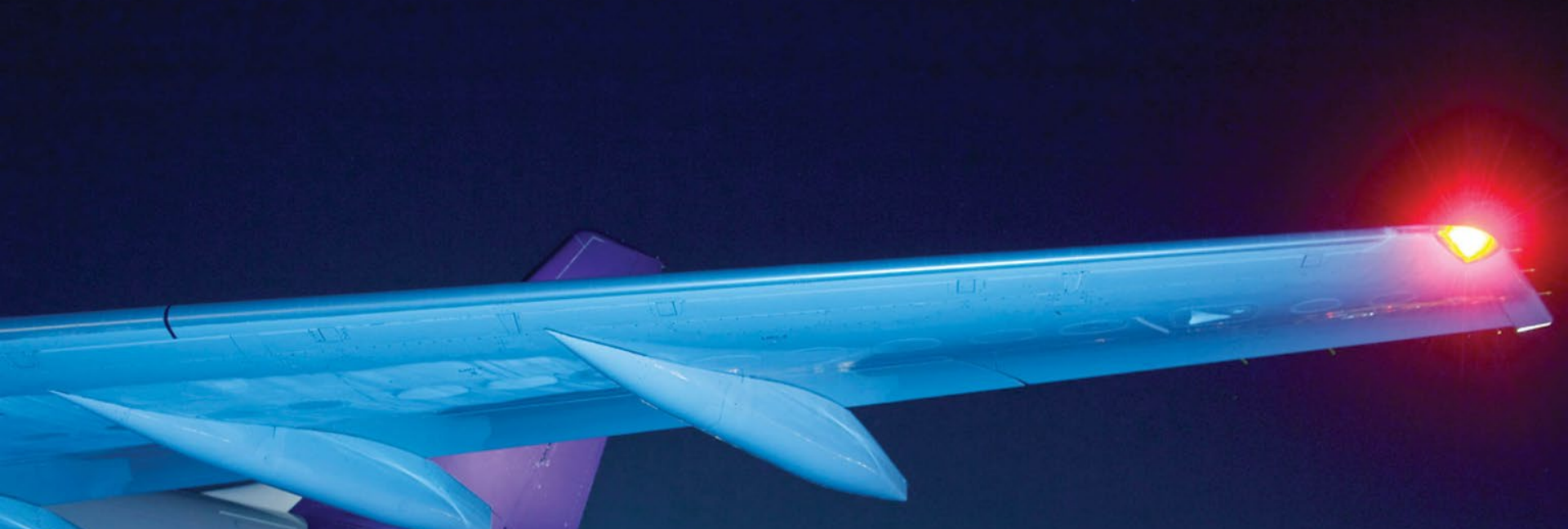
Net Operating Income (Loss) Summary

for the Fiscal Year Ended June 30, 2019 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Total operating revenues	\$ 286,883	\$ 293,934	\$ 7,051	2%	\$ 266,079
Total operating expenses	179,997	177,219	2,778	2%	169,123
Income from operations	106,886	116,715	9,829	9%	96,956
Depreciation	124,329	124,329	-	-	105,532
Operating income (loss)	\$ (17,443)	\$ (7,614)	\$ 9,829	56%	\$ (8,576)

Nonoperating Revenues & Expenses for the Fiscal Year Ended June 30, 2019 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Passenger facility charges	\$ 46,627	\$ 49,198	\$ 2,570	6%	\$ 46,953
Customer facility charges (Rental Car Center)	40,204	41,919	1,714	4%	41,037
Quieter Home Program, net	(3,095)	(3,291)	(195)	(6)%	(2,861)
Interest income	14,006	16,812	2,806	20%	13,374
Interest expense (net)	(69,404)	(69,815)	(412)	(1)%	(63,745)
Other nonoperating revenue (expense)	(10)	8,211	8,221	-	(13,229)
Nonoperating revenue, net	28,328	43,034	14,706	52%	21,529
Change in net position before grant contributions	10,885	35,420	24,535	225%	12,953
Capital grant contributions	8,149	8,213	64	1%	13,079
Change in net position	\$ 19,034	43,633	\$ 24,599	129%	\$ 26,032



**Statements of Net Position (Unaudited)
June 30, 2019 and 2018**

Statements of Net Position (Unaudited)

As of June 30, 2019 and 2018

(In Thousands)

	<u>2019</u>	<u>2018</u>
Assets and Deferred Outflows of Resources		
Current assets	\$ 145,639	\$ 94,850
Cash designated for capital projects and other	26,208	39,294
Restricted assets	467,107	535,597
Capital assets, net	1,722,966	1,704,141
Other assets	202,976	197,342
Deferred outflows of resources	26,681	24,196
Total assets and deferred outflows of resources	\$ 2,591,577	\$ 2,595,420

Statements of Net Position (Unaudited)

As of June 30, 2019 and 2018

(In Thousands)

	<u>2019</u>	<u>2018</u>
Liabilities and Deferred Inflows of Resources		
Current liabilities	\$ 68,732	\$ 83,591
Liabilities payable from restricted assets	62,099	62,351
Long term liabilities	1,600,229	1,635,326
Deferred inflows of resources	6,961	4,227
Total liabilities and deferred inflows of resources	\$ 1,738,021	\$ 1,785,496
Total net position	\$ 853,556	\$ 809,925



Questions?



SAN DIEGO
INTERNATIONAL AIRPORT
LET'S GO.

Investment Report

Period Ending
July 31, 2019



Section 1

Account Profile

Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
Vice President, Chief Financial Officer
San Diego County Regional Airport Authority

Objectives

Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

Portfolio Characteristics

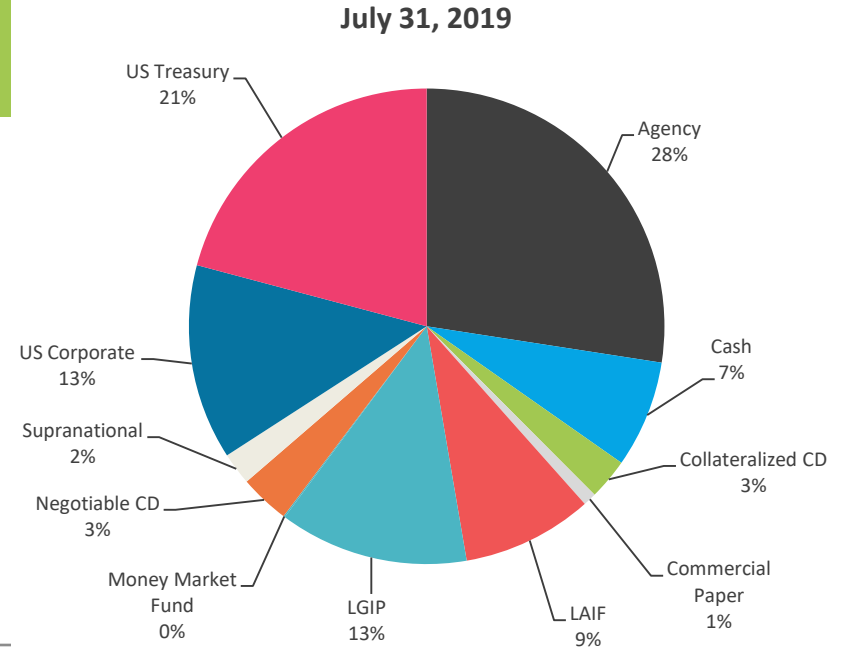
SDCRAA Consolidated

	7/31/2019	6/30/2019	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.48	1.38	0.10
Average Purchase Yield	2.17%	2.18%	(0.01%)
Average Market Yield	2.11%	2.08%	0.03%
Average Quality*	AA/Aa1	AA/Aa1	AA/Aa1
Unrealized Gains/Losses	3,702,335	4,363,169	(660,834)
Total Market Value	565,692,205	529,738,866	35,953,339

*Portfolio is S&P and Moody's, respectively.

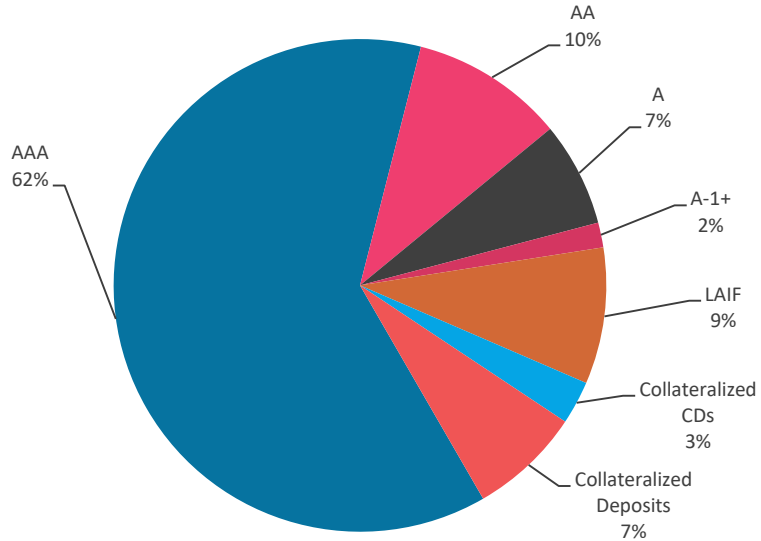
Sector Distribution

	July 31, 2019		June 30, 2019	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	155,452,595	27.5%	135,540,168	25.6%
Cash	41,135,124	7.3%	40,558,128	7.6%
Collateralized CD	15,955,123	2.8%	15,923,749	3.0%
Commercial Paper	4,957,758	0.9%	0	0%
LAIF	50,212,117	8.9%	50,095,523	9.5%
LGIP	72,989,016	12.9%	72,717,799	13.7%
Money Market Fund	301,301	0.1%	153,611	0.0%
Negotiable CD	18,966,618	3.3%	18,914,775	3.6%
Supranational	12,624,538	2.2%	12,687,291	2.4%
US Corporate	75,075,579	13.3%	67,172,042	12.7%
US Treasury	118,022,435	20.8%	115,975,780	21.9%
TOTAL	565,692,205	100.0%	529,738,866	100.0%



Quality & Maturity Distribution

July 31, 2019

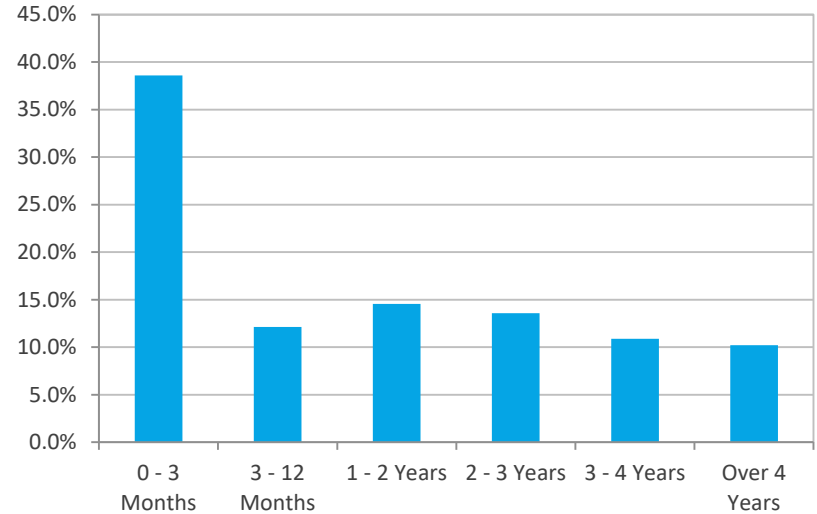


Notes:

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

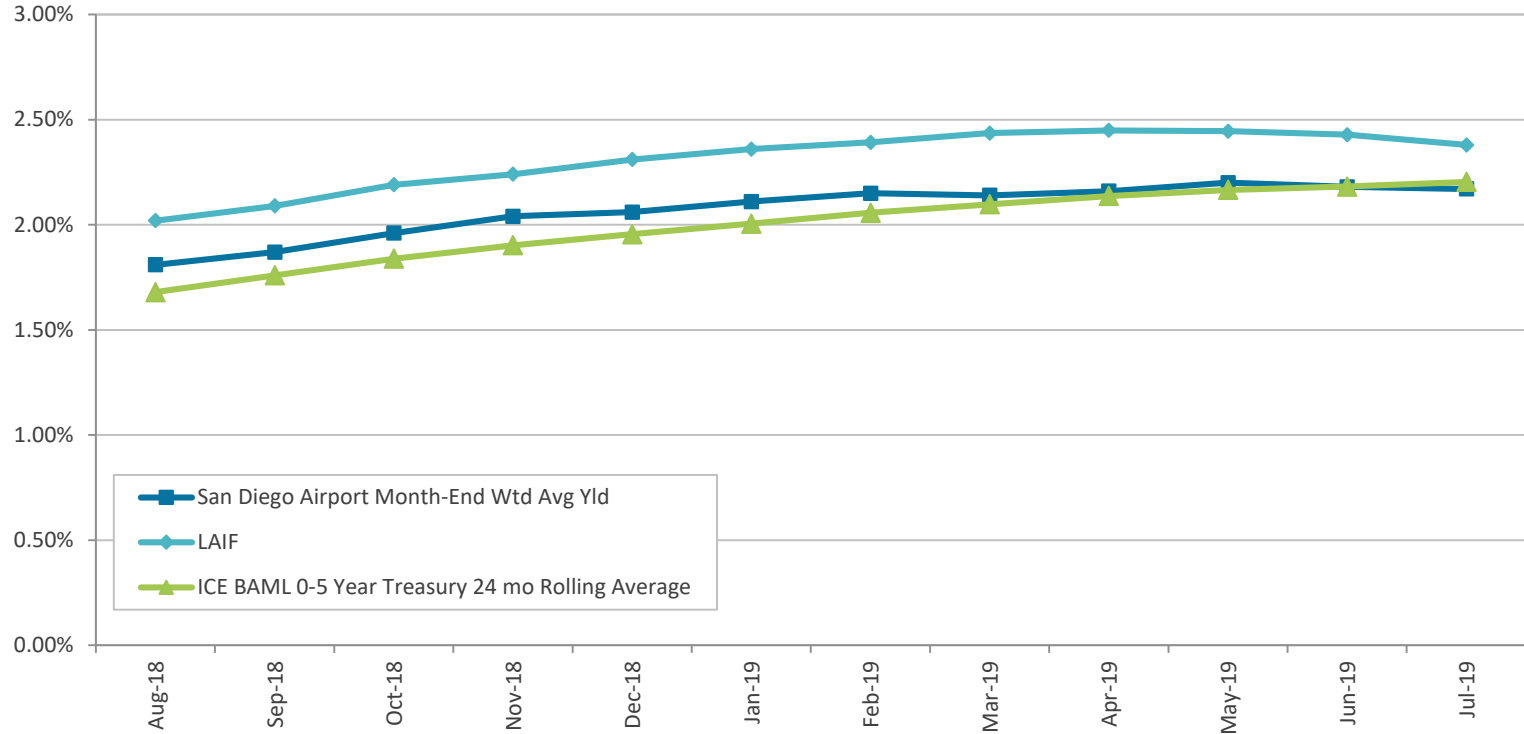
July 31, 2019



Notes:

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

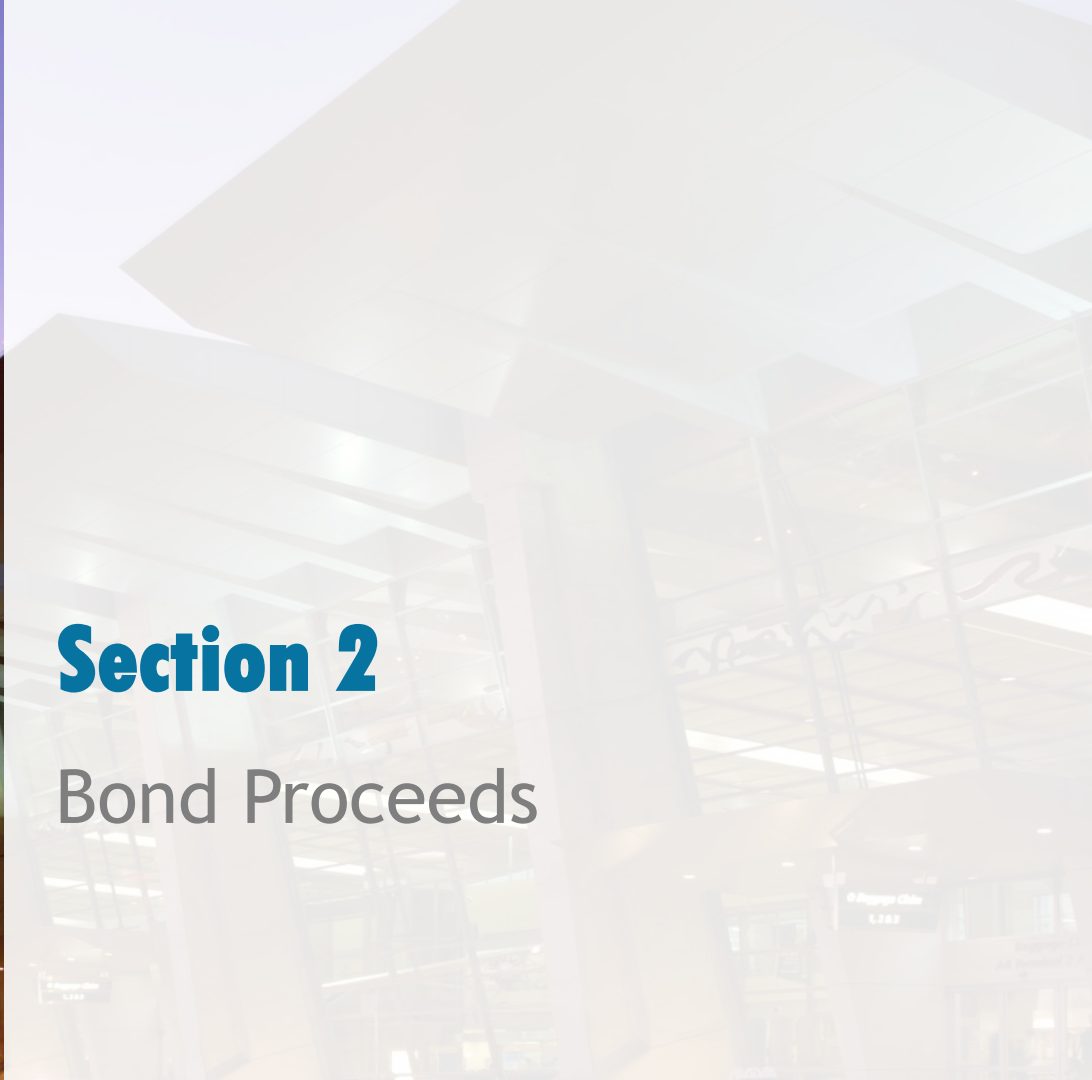
Investment Performance





Section 2

Bond Proceeds



Bond Proceeds

Summary of 2010, 2013, 2014 & 2017 Bond Proceeds ⁽¹⁾

As of July 31, 2019
(in thousands)

	2014 Special Facility Revenue Bond	2010, 2013 and 2017 General Airport Revenue Bonds	Total Bond Proceeds	Yield	Rating
Project Fund					
LAIF	-	8,713	8,713	2.37%	N/R
SDCIP	-	32,009	32,009	2.39%	AAAf
Money Market Fund	-	97	97	2.24%	AAAm
	-	40,819	40,819	2.39%	
Debt Service Reserve & Coverage Funds					
SDCIP	29,681	80,743	110,424	2.39%	AAAf
Torrey Pines Bank CD	-	22,424	22,424	2.00%	N/R
	29,681	103,167	132,848	2.32%	
TOTAL	29,681	143,986	173,667	2.34%	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds.
SDCIP Yield as of June 30, 2019

A low-angle photograph of a modern airport terminal building. The building features a complex, multi-tiered structure with large concrete overhangs and glass facades. The sky is bright and clear. A teal-colored overlay with a geometric pattern is positioned in the upper left quadrant, containing the text "Questions?".

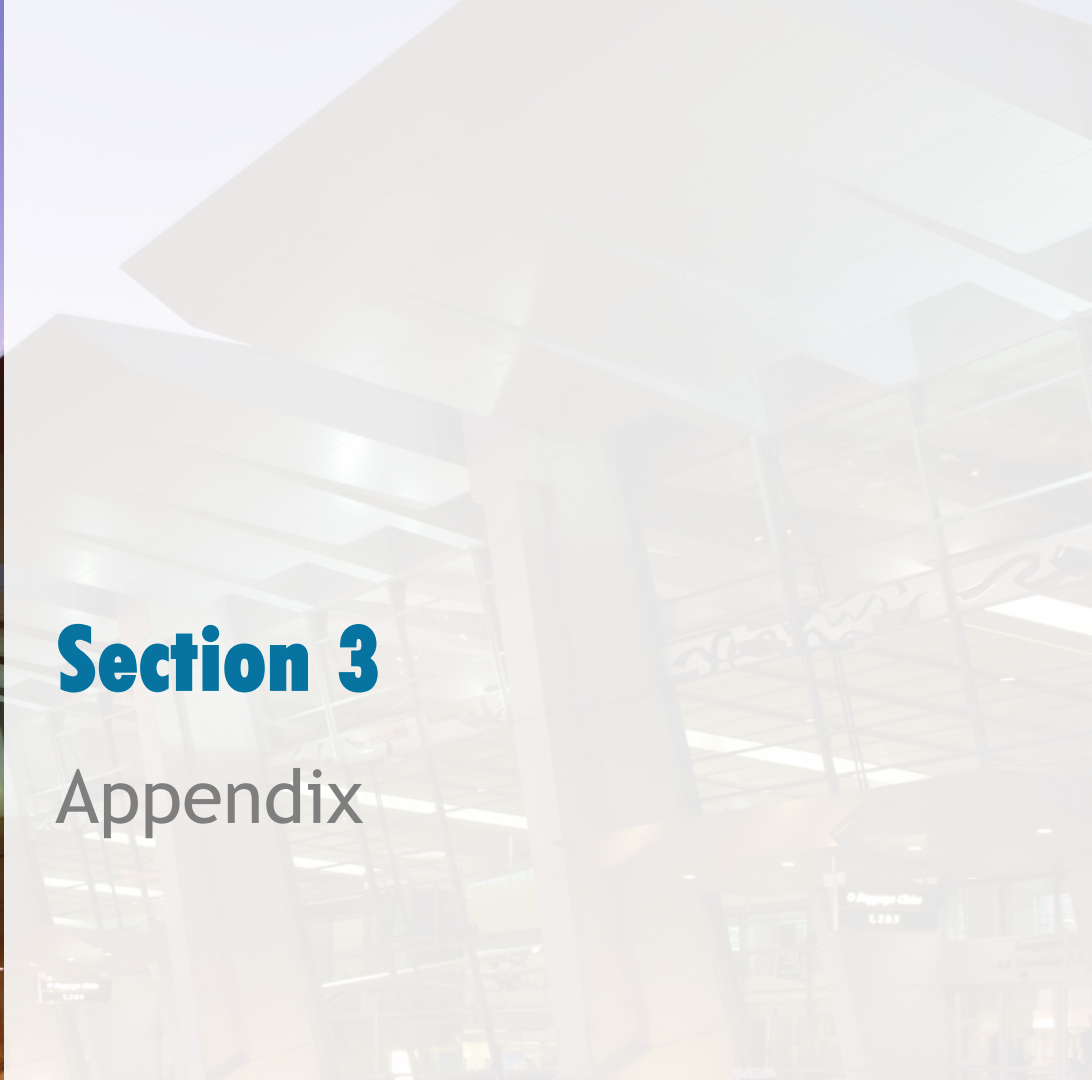
Questions?

● Ticketing
U S Airways



Section 3

Appendix



Compliance

July 31, 2019

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	Complies
Agency Issues	No Limit	Complies
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	Complies
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	Complies
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	Complies
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Medium Term Notes	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	Complies
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	Complies
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	Complies
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	Complies
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	Complies
Local Government Investment Pool (LGIP)	Max program limit for LAIF	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Agency									
3137EADK2	FHLMC Note 1.250% Due 08/01/2019	5,000,000.00	07/08/2016 0.82%	5,064,250.00	100.00 1.25%	5,000,000.00 31,250.00	0.89% (64,250.00)	Aaa / AA+ AAA	0.00 0.00
3135G0N33	FNMA Note 0.875% Due 08/02/2019	7,800,000.00	08/02/2016 0.93%	7,786,896.00	100.00 2.31%	7,799,688.00 33,935.42	1.38% 12,792.00	Aaa / AA+ AAA	0.01 0.00
3130A8Y72	FHLB Note 0.875% Due 08/05/2019	4,300,000.00	10/21/2016 1.03%	4,281,424.00	99.98 2.25%	4,299,337.80 18,394.44	0.76% 17,913.80	Aaa / AA+ AAA	0.01 0.01
3135G0P49	FNMA Note 1.000% Due 08/28/2019	13,500,000.00	09/06/2016 1.06%	13,477,860.00	99.91 2.08%	13,487,809.50 56,625.00	2.39% 9,949.50	Aaa / AA+ AAA	0.08 0.08
3130A9EP2	FHLB Note 1.000% Due 09/26/2019	10,000,000.00	10/07/2016 1.09%	9,972,700.00	99.82 2.18%	9,981,890.00 34,722.22	1.77% 9,190.00	Aaa / AA+ AAA	0.16 0.15
3135G0T29	FNMA Note 1.500% Due 02/28/2020	13,035,000.00	02/28/2017 1.58%	13,003,050.30	99.64 2.12%	12,988,491.12 83,098.13	2.31% (14,559.18)	Aaa / AA+ AAA	0.58 0.57
313378J77	FHLB Note 1.875% Due 03/13/2020	3,000,000.00	05/16/2017 1.57%	3,025,080.00	99.88 2.08%	2,996,250.00 21,562.50	0.53% (28,830.00)	Aaa / AA+ NR	0.62 0.61
313370U55	FHLB Note 2.875% Due 09/11/2020	5,000,000.00	10/30/2018 2.90%	4,997,450.00	100.89 2.06%	5,044,635.00 55,902.78	0.90% 47,185.00	Aaa / AA+ AAA	1.12 1.08
3135G0U84	FNMA Note 2.875% Due 10/30/2020	5,000,000.00	10/30/2018 2.91%	4,996,750.00	101.04 2.03%	5,051,870.00 36,336.81	0.90% 55,120.00	Aaa / AA+ AAA	1.25 1.22
313371U79	FHLB Note 3.125% Due 12/11/2020	4,500,000.00	11/29/2018 2.86%	4,523,220.00	101.44 2.04%	4,564,863.00 19,531.25	0.81% 41,643.00	Aaa / AA+ AAA	1.37 1.32
3130A1W95	FHLB Note 2.250% Due 06/11/2021	7,500,000.00	07/19/2019 1.87%	7,552,725.00	100.54 1.95%	7,540,200.00 23,437.50	1.34% (12,525.00)	Aaa / AA+ AAA	1.87 1.81

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130AF5B9	FHLB Note 3.000% Due 10/12/2021	4,500,000.00	10/22/2018 3.05%	4,493,385.00	102.31 1.92%	4,603,963.50 40,875.00	0.82% 110,578.50	Aaa / AA+ NR	2.20 2.11
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	102.37 1.89%	7,319,598.00 27,855.21	1.30% 187,936.00	Aaa / AA+ NR	2.86 2.73
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	103.65 1.91%	4,145,832.00 49,305.56	0.74% 126,792.00	Aaa / AA+ AAA	3.11 2.92
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	101.91 1.91%	6,114,588.00 21,666.67	1.08% 189,948.00	Aaa / AA+ NR	3.36 3.20
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	105.03 1.89%	5,146,259.30 23,002.78	0.91% 187,214.30	Aaa / AA+ NR	3.86 3.61
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	103.61 1.92%	6,216,486.00 6,708.33	1.10% 138,006.00	Aaa / AA+ AAA	3.96 3.74
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	105.75 1.91%	7,402,556.00 93,843.75	1.33% 183,021.00	Aaa / AA+ NR	4.11 3.79
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	106.04 1.92%	7,263,479.70 34,035.94	1.29% 218,415.70	Aaa / AA+ AAA	4.36 4.04
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	102.24 1.86%	6,952,524.00 64,151.39	1.24% 146,780.00	Aaa / AA+ NR	4.61 4.31
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	101.03 1.93%	5,051,685.00 17,400.00	0.90% (10,565.00)	Aaa / AA+ AAA	4.85 4.56
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	104.43 1.92%	8,354,416.00 30,027.78	1.48% 22,496.00	Aaa / AA+ NR	4.88 4.53

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3135GOV75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	99.24 1.91%	7,294,287.00 8,217.71	1.29% (15,949.50)	Aaa / AA+ AAA	4.93 4.68
TOTAL Agency		152,185,000.00	2.03%	153,062,406.80	1.99%	154,620,708.92 831,886.17	27.48% 1,558,302.12	Aaa / AA+ Aaa	2.26 2.13

Cash									
PP2118\$00	U.S. Bank Checking Account	41,205.46	Various 0.00%	41,205.46	1.00 0.00%	41,205.46 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	27,298,951.67	Various 2.47%	27,298,951.67	1.00 2.47%	27,298,951.67 0.00	4.83% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	107,577.62	Various 1.81%	107,577.62	1.00 1.81%	107,577.62 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	13,687,388.80	Various 0.00%	13,687,388.80	1.00 0.00%	13,687,388.80 0.00	2.42% 0.00	NR / NR NR	0.00 0.00
TOTAL Cash		41,135,123.55	1.64%	41,135,123.55	1.64%	41,135,123.55 0.00	7.27% 0.00	NR / NR NR	0.00 0.00

Collateralized CD									
PP2118\$02	EastWest Bank Collateralized CD 2.600% Due 10/24/2019	5,230,903.47	Various 2.60%	5,230,903.47	100.00 2.60%	5,230,903.47 2,980.90	0.93% 0.00	NR / NR NR	0.23 0.23

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118\$10	EastWest Bank Collateralized CD 2.200% Due 07/07/2021	10,720,592.33	Various 2.21%	10,720,592.33	100.00 2.21%	10,720,592.33 646.18	1.90% 0.00	/	1.94 1.88
TOTAL Collateralized CD		15,951,495.80	2.34%	15,951,495.80	2.34%	15,951,495.80 3,627.08	2.82% 0.00	NR / NR NR	1.38 1.34

Commercial Paper

62479MZG1	MUFG Bank Ltd/NY Discount CP 2.220% Due 12/16/2019	5,000,000.00	07/22/2019 2.27%	4,957,758.33	99.16 2.27%	4,957,758.33 0.00	0.88% 0.00	P-1 / A-1 NR	0.38 0.37
TOTAL Commercial Paper		5,000,000.00	2.27%	4,957,758.33	2.27%	4,957,758.33 0.00	0.88% 0.00	P-1 / A-1 NR	0.38 0.37

LAIF

90LAIF\$00	Local Agency Investment Fund State Pool	50,111,061.44	Various 2.37%	50,111,061.44	1.00 2.37%	50,111,061.44 101,056.05	8.88% 0.00	NR / NR NR	0.00 0.00
TOTAL LAIF		50,111,061.44	2.37%	50,111,061.44	2.37%	50,111,061.44 101,056.05	8.88% 0.00	NR / NR NR	0.00 0.00

Local Gov Investment Pool

90SDCP\$00	County of San Diego Pooled Investment Pool	57,017,754.00	Various 2.39%	57,017,754.00	1.00 2.39%	57,017,754.00 0.00	10.08% 0.00	NR / NR AAA	0.00 0.00
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Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
09CATR\$04	CalTrust Short Term Fund	1,592,349.12	Various 2.38%	15,939,775.03	10.03 2.38%	15,971,261.68 0.00	2.82% 31,486.65	NR / AA NR	0.00 0.00
TOTAL Local Gov Investment Pool		58,610,103.12	2.39%	72,957,529.03	2.39%	72,989,015.68 0.00	12.90% 31,486.65	NR / AA Aaa	0.00 0.00
Money Market Fund FI									
262006307	Dreyfus Gov't Cash Management Money Market Fund	301,301.06	Various 1.97%	301,301.06	1.00 1.97%	301,301.06 0.00	0.05% 0.00	Aaa / AAA NR	0.00 0.00
TOTAL Money Market Fund FI		301,301.06	1.97%	301,301.06	1.97%	301,301.06 0.00	0.05% 0.00	Aaa / AAA NR	0.00 0.00
Negotiable CD									
83050FXT3	Skandinav Enskilda BK NY Yankee CD 1.840% Due 08/02/2019	5,750,000.00	08/04/2017 1.86%	5,747,757.50	100.00 2.25%	5,749,862.00 52,900.00	1.03% 2,104.50	Aa3 / A+ AA-	0.01 0.01
89114MNX6	Toronto Dominion Bank Yankee CD 3.090% Due 12/02/2019	5,000,000.00	11/29/2018 3.09%	5,000,000.00	100.00 3.09%	5,000,000.00 104,716.67	0.90% 0.00	P-1 / A-1+ F-1+	0.34 0.33
90333VK82	US Bank National Association Negotiable CD 2.450% Due 02/28/2020	4,000,000.00	02/28/2019 2.45%	4,000,000.00	100.00 2.45%	4,000,000.00 41,922.22	0.71% 0.00	P-1 / A-1+ F-1+	0.58 0.57
87019U6D6	Swedbank Inc Negotiable CD 2.270% Due 11/16/2020	4,000,000.00	11/17/2017 2.27%	4,000,000.00	99.94 2.31%	3,997,796.00 19,421.11	0.71% (2,204.00)	Aa3 / AA- AA-	1.30 1.29
TOTAL Negotiable CD		18,750,000.00	2.40%	18,747,757.50	2.53%	18,747,658.00 218,960.00	3.35% (99.50)	Aa2 / AA+ AA+	0.49 0.49

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Supranational									
459058FZ1	Intl. Bank Recon & Development Note 1.875% Due 04/21/2020	3,000,000.00	04/28/2017 1.64%	3,020,550.00	99.78 2.18%	2,993,397.00 15,625.00	0.53% (27,153.00)	Aaa / AAA AAA	0.73 0.71
45950KCM0	International Finance Corp Note 2.250% Due 01/25/2021	2,125,000.00	02/13/2018 2.43%	2,113,992.50	100.28 2.05%	2,131,052.00 796.88	0.38% 17,059.50	Aaa / AAA NR	1.49 1.45
4581X0CV8	Inter-American Dev Bank Note 1.250% Due 09/14/2021	2,500,000.00	04/03/2018 2.66%	2,385,100.00	98.52 1.97%	2,463,032.50 11,892.36	0.44% 77,932.50	Aaa / NR NR	2.13 2.07
459058FY4	Intl. Bank Recon & Development Note 2.000% Due 01/26/2022	3,000,000.00	03/16/2018 2.73%	2,920,650.00	100.23 1.91%	3,006,762.00 833.33	0.53% 86,112.00	Aaa / NR AAA	2.49 2.41
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	99.54 1.93%	1,990,744.00 10,402.78	0.35% 76,124.00	Aaa / AAA AAA	2.71 2.61
TOTAL Supranational		12,625,000.00	2.45%	12,354,912.50	2.01%	12,584,987.50 39,550.35	2.23% 230,075.00	Aaa / AAA Aaa	1.86 1.81
US Corporate									
06406HCW7	Bank of New York Callable Note Cont 8/11/2019 2.300% Due 09/11/2019	2,000,000.00	12/12/2016 1.88%	2,022,140.00	99.99 2.39%	1,999,758.00 17,888.89	0.36% (22,382.00)	A1 / A AA-	0.12 0.11
46625HKA7	JP Morgan Chase Callable Note Cont 12/23/2019 2.250% Due 01/23/2020	3,500,000.00	05/15/2017 2.15%	3,509,345.00	99.94 2.37%	3,498,033.00 1,750.00	0.62% (11,312.00)	A2 / A- AA-	0.48 0.47
166764BP4	Chevron Corp Note 1.991% Due 03/03/2020	3,500,000.00	05/15/2017 1.89%	3,509,660.00	99.87 2.21%	3,495,611.00 28,648.28	0.62% (14,049.00)	Aa2 / AA NR	0.59 0.58
30231GAG7	Exxon Mobil Corp Callable Note Cont 2/6/2020 1.912% Due 03/06/2020	3,000,000.00	07/28/2017 1.76%	3,011,430.00	99.83 2.20%	2,994,789.00 23,103.33	0.53% (16,641.00)	Aaa / AA+ NR	0.60 0.59

Holdings Report

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For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
00440EAT4	Chubb INA Holdings Inc Callable Note Cont 10/3/2020 2.300% Due 11/03/2020	2,000,000.00	07/23/2019 2.25%	2,001,260.00	100.04 2.26%	2,000,722.00 11,244.44	0.36% (538.00)	A3 / A A	1.26 1.15
69371RN93	Paccar Financial Corp Note 2.800% Due 03/01/2021	1,000,000.00	04/03/2018 2.90%	997,270.00	100.78 2.29%	1,007,809.00 11,666.67	0.18% 10,539.00	A1 / A+ NR	1.59 1.53
911312BP0	UPS Note 2.050% Due 04/01/2021	2,280,000.00	11/14/2017 2.10%	2,276,397.60	99.73 2.22%	2,273,805.24 15,580.00	0.40% (2,592.36)	A1 / A+ NR	1.67 1.62
369550BE7	General Dynamics Corp Note 3.000% Due 05/11/2021	3,000,000.00	06/11/2018 3.14%	2,988,090.00	101.55 2.11%	3,046,428.00 20,000.00	0.54% 58,338.00	A2 / A+ NR	1.78 1.72
02665WBF7	American Honda Finance Note 1.650% Due 07/12/2021	2,000,000.00	07/02/2018 3.13%	1,915,520.00	98.70 2.34%	1,973,934.00 1,741.67	0.35% 58,414.00	A2 / A NR	1.95 1.90
594918BP8	Microsoft Callable Note Cont 7/8/2021 1.550% Due 08/08/2021	3,000,000.00	09/15/2017 1.96%	2,954,280.00	99.00 2.06%	2,969,913.00 22,345.83	0.53% 15,633.00	Aaa / AAA AA+	2.02 1.96
69371RP42	Paccar Financial Corp Note 3.150% Due 08/09/2021	3,000,000.00	08/16/2018 3.09%	3,005,220.00	101.69 2.29%	3,050,646.00 45,150.00	0.55% 45,426.00	A1 / A+ NR	2.03 1.92
74005PAZ7	Praxair Note 3.000% Due 09/01/2021	1,800,000.00	04/03/2018 2.96%	1,802,340.00	101.43 2.29%	1,825,795.80 22,500.00	0.33% 23,455.80	A2 / A NR	2.09 1.99
69353REY0	PNC Bank Callable Note Cont 11/09/2021 2.550% Due 12/09/2021	2,000,000.00	07/13/2018 3.28%	1,953,160.00	100.46 2.34%	2,009,216.00 7,366.67	0.36% 56,056.00	A2 / A A+	2.36 2.19
459200IQ5	IBM Corp Note 2.500% Due 01/27/2022	2,000,000.00	08/16/2018 3.12%	1,960,160.20	100.31 2.37%	2,006,222.01 555.55	0.35% 46,061.81	A2 / A NR	2.50 2.40
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	100.08 2.12%	4,003,336.00 41,088.89	0.71% (5,344.00)	Aa1 / AA+ NR	2.53 2.42

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
74005PBA1	Praxair Callable Note Cont 11/15/2021 2.450% Due 02/15/2022	1,000,000.00	06/11/2018 3.18%	974,800.00	100.82 2.08%	1,008,231.00 11,297.22	0.18% 33,431.00	A2 / A NR	2.55 2.19
69353RFB9	PNC Bank Callable Note Cont 1/18/2022 2.625% Due 02/17/2022	2,000,000.00	06/11/2018 3.35%	1,950,240.00	100.75 2.31%	2,015,088.00 23,916.67	0.36% 64,848.00	A2 / A A+	2.55 2.35
68389XBB0	Oracle Corp Callable Note Cont 3/15/2022 2.500% Due 05/15/2022	3,000,000.00	07/02/2018 3.24%	2,920,290.00	100.60 2.26%	3,017,970.00 15,833.33	0.54% 97,680.00	A1 / A+ A	2.79 2.52
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	101.72 2.29%	2,034,340.00 14,055.56	0.36% 79,160.00	A3 / A A	3.26 2.93
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	101.54 2.23%	3,553,956.00 6,562.50	0.63% 131,601.00	A2 / A A	3.44 3.26
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	101.29 2.31%	2,025,762.00 3,000.00	0.36% 78,902.00	Aa3 / AA- A+	3.45 3.27
44932HAH6	IBM Credit Corp Note 3.000% Due 02/06/2023	2,000,000.00	09/11/2018 3.34%	1,972,280.00	101.93 2.42%	2,038,668.00 29,166.67	0.37% 66,388.00	A2 / A NR	3.52 3.28
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	101.93 2.17%	2,038,512.00 20,777.78	0.36% 77,492.00	Aa2 / AA A+	3.62 3.26
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	100.83 2.17%	2,016,640.00 11,733.33	0.36% (3,120.00)	Aa1 / AA+ NR	3.76 3.56
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	102.41 2.14%	3,072,198.00 17,033.33	0.55% (3,282.00)	A1 / AA A+	3.80 3.57
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	104.55 2.15%	2,090,904.00 6,611.11	0.37% 82,884.00	Aa2 / AA AA	3.91 3.57
02665WCJ8	American Honda Finance Note 3.450% Due 07/14/2023	2,000,000.00	09/11/2018 3.42%	2,002,420.00	103.90 2.41%	2,078,008.00 3,258.33	0.37% 75,588.00	A2 / A NR	3.96 3.68

Holdings Report

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For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	2,000,000.00	07/23/2019 2.34%	1,989,440.00	99.36 2.37%	1,987,154.00 20,166.67	0.35% (2,286.00)	A1 / A AA-	4.05 3.81
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	104.28 2.33%	2,085,640.00 4,280.56	0.37% 60,260.00	Aa3 / AA- A+	4.44 4.11
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	104.26 2.36%	2,085,120.00 33,187.50	0.37% 67,900.00	A1 / A+ AA-	4.52 4.05
097023CC7	Boeing Co Callable Note Cont 2/1/2024 2.800% Due 03/01/2024	3,200,000.00	02/27/2019 2.91%	3,183,392.00	101.20 2.51%	3,238,544.00 41,315.56	0.58% 55,152.00	A2 / A A	4.59 4.16
TOTAL US Corporate		73,780,000.00	2.73%	73,339,089.80	2.26%	74,542,753.05 532,826.34	13.27% 1,203,663.25	A1 / A+ A+	2.59 2.41
US Treasury									
912828G61	US Treasury Note 1.500% Due 11/30/2019	13,400,000.00	12/05/2016 1.46%	13,416,750.00	99.76 2.21%	13,368,067.80 34,049.18	2.37% (48,682.20)	Aaa / AA+ AAA	0.33 0.33
912828H52	US Treasury Note 1.250% Due 01/31/2020	7,000,000.00	01/09/2017 1.53%	6,940,820.31	99.54 2.19%	6,967,464.00 237.77	1.23% 26,643.69	Aaa / AA+ AAA	0.50 0.49
912828XE5	US Treasury Note 1.500% Due 05/31/2020	5,000,000.00	05/11/2017 1.58%	4,987,695.31	99.50 2.11%	4,975,000.00 12,704.92	0.88% (12,695.31)	Aaa / AA+ AAA	0.84 0.82
912828XM7	US Treasury Note 1.625% Due 07/31/2020	5,400,000.00	07/28/2017 1.56%	5,410,968.75	99.56 2.07%	5,376,375.00 238.45	0.95% (34,593.75)	Aaa / AA+ AAA	1.00 0.99
912828G3	US Treasury Note 1.750% Due 11/15/2020	7,700,000.00	11/20/2017 1.83%	7,683,156.25	99.67 2.01%	7,674,436.00 28,561.14	1.36% (8,720.25)	Aaa / AA+ AAA	1.30 1.27

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828P87	US Treasury Note 1.125% Due 02/28/2021	8,500,000.00	10/13/2017 1.73%	8,331,992.19	98.69 1.97%	8,388,769.00 40,016.98	1.49% 56,776.81	Aaa / AA+ AAA	1.58 1.55
912828Q37	US Treasury Note 1.250% Due 03/31/2021	3,500,000.00	10/25/2017 1.84%	3,431,230.47	98.85 1.96%	3,459,669.50 14,702.87	0.61% 28,439.03	Aaa / AA+ AAA	1.67 1.63
912828WG1	US Treasury Note 2.250% Due 04/30/2021	7,700,000.00	11/20/2017 1.90%	7,789,632.81	100.54 1.93%	7,741,510.70 43,783.29	1.38% (48,122.11)	Aaa / AA+ AAA	1.75 1.70
912828D72	US Treasury Note 2.000% Due 08/31/2021	8,500,000.00	10/13/2017 1.81%	8,560,761.72	100.20 1.90%	8,516,600.50 71,141.30	1.52% (44,161.22)	Aaa / AA+ AAA	2.09 2.02
912828T67	US Treasury Note 1.250% Due 10/31/2021	7,700,000.00	11/20/2017 1.96%	7,492,761.72	98.59 1.89%	7,591,414.60 24,324.05	1.35% 98,652.88	Aaa / AA+ AAA	2.25 2.20
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	99.72 1.85%	2,742,374.25 12,228.48	0.49% 21,593.00	Aaa / AA+ AAA	2.75 2.66
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	99.70 1.86%	8,175,014.60 30,415.76	1.45% 94,170.85	Aaa / AA+ AAA	2.79 2.70
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	99.73 1.85%	8,177,901.00 12,478.26	1.45% 114,354.12	Aaa / AA+ AAA	2.92 2.83
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	100.06 1.86%	8,204,805.20 64,341.03	1.46% 102,820.82	Aaa / AA+ AAA	3.09 2.96
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	99.68 1.85%	10,466,368.50 61,752.05	1.86% 262,091.16	Aaa / AA+ AAA	3.17 3.05

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	101.69 1.86%	5,745,343.75 345.45	1.02% 70,339.84	Aaa / AA+ AAA	4.51 4.27
TOTAL US Treasury		117,900,000.00	1.88%	116,892,207.04	1.97%	117,571,114.40 451,320.98	20.86% 678,907.36	Aaa / AA+ Aaa	1.99 1.92
TOTAL PORTFOLIO		546,349,084.97	2.17%	559,810,642.85	2.11%	563,512,977.73 2,179,226.97	100.00% 3,702,334.88	Aa1 / AA Aaa	1.48 1.40
TOTAL MARKET VALUE PLUS ACCRUALS						565,692,204.70			

Transactions Ledger

SDCRAA Consolidated - Account #10566

July 1, 2019 through July 31, 2019

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	07/22/2019	3130A1W95	7,500,000.00	FHLB Note 2.25% Due: 06/11/2021	100.703	1.87%	7,552,725.00	19,218.75	7,571,943.75	0.00
Purchase	07/22/2019	3133EKNX0	5,000,000.00	FFCB Note 2.16% Due: 06/03/2024	101.245	1.89%	5,062,250.00	14,700.00	5,076,950.00	0.00
Purchase	07/22/2019	3135G0V75	7,350,000.00	FNMA Note 1.75% Due: 07/02/2024	99.459	1.87%	7,310,236.50	5,002.08	7,315,238.58	0.00
Purchase	07/22/2019	62479MZG1	5,000,000.00	MUFG Bank Ltd/NY Discount CP 2.22% Due: 12/16/2019	99.094	2.27%	4,954,675.00	0.00	4,954,675.00	0.00
Purchase	07/23/2019	037833AK6	2,000,000.00	Apple Inc Note 2.4% Due: 05/03/2023	100.988	2.13%	2,019,760.00	10,666.67	2,030,426.67	0.00
Purchase	07/24/2019	58933YAF2	3,000,000.00	Merck & Co Note 2.8% Due: 05/18/2023	102.516	2.11%	3,075,480.00	15,400.00	3,090,880.00	0.00
Purchase	07/24/2019	912828V80	2,250,000.00	US Treasury Note 2.25% Due: 01/31/2024	101.914	1.81%	2,293,066.41	24,333.56	2,317,399.97	0.00
Purchase	07/25/2019	00440EAT4	2,000,000.00	Chubb INA Holdings Inc Callable Note Cont 10/3/2020 2.3% Due: 11/03/2020	100.063	2.25%	2,001,260.00	10,477.78	2,011,737.78	0.00

Transactions Ledger

SDCRAA Consolidated - Account #10566

July 1, 2019 through July 31, 2019

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	07/25/2019	06406FAD5	2,000,000.00	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.2% Due: 08/16/2023	99.472	2.34%	1,989,440.00	19,433.33	2,008,873.33	0.00
			Subtotal				36,528,892.91	119,232.17	36,378,125.08	0.00
TOTAL ACQUISITIONS			36,100,000.00				36,528,892.91	119,232.17	36,378,125.08	0.00
DISPOSITIONS										
Maturity	07/18/2019	89236TBP9	1,000,000.00	Toyota Motor Credit Corp Note 2.125% Due: 07/18/2019	100.000		1,000,000.00	0.00	1,000,000.00	0.00
			Subtotal				1,000,000.00	0.00	1,000,000.00	1,410.00
TOTAL DISPOSITIONS			1,000,000.00				1,000,000.00	0.00	1,000,000.00	1,410.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

July 1, 2019 through July 31, 2019

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Security Withdrawal	07/01/2019	90SDCP\$00	7,269,982.00	County of San Diego Pooled Investment Pool	1.000		7,269,982.00	0.00	7,269,982.00	0.00
	Subtotal		7,269,982.00				7,269,982.00	0.00	7,269,982.00	0.00
TOTAL DISPOSITIONS			7,269,982.00				7,269,982.00	0.00	7,269,982.00	0.00

Important Disclosures

2019 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

Source ice Data Indices, LLC ("ICE"), used with permission. ICE permits use of the ICE indices and related data on an "as is" basis; ICE, its affiliates and their respective third party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE data, its affiliates or their respective third party providers guarantee the quality, adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and licensee's use it at licensee's own risk. ICE data, its affiliates and their respective third party do not sponsor, endorse, or recommend chandler asset management, or any of its products or services.

This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

Benchmark Disclosures

ICE BAML 0-5 Yr US Treasury Index

The ICE BAML 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than three years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion. (Index: GVQA. Please visit www.mlindex.ml.com for more information)



Questions?

Item 4

San Diego County Regional Airport Authority

Summary of Outstanding Revolving Obligations July 31, 2019



SAN DIEGO
INTERNATIONAL AIRPORT

LET'S **GO.**

Presented by: Geoff Bryant
Manager Airport Finance

August 26, 2019

Revolving Obligations as at July 31 2019

FACILITY	SERIES	UNUTILIZED	OUTSTANDING	RATE	MONTHLY INTEREST AND FEES
US BANK	AMT		13,719,000	2.49%	29,463
US BANK	UNUTILIZED BALANCE	111,281,000		0.30%	28,748
US BANK	TOTAL	\$ 111,281,000	\$ 13,719,000		\$ 58,210
RBC	Non AMT		11,120,000	2.09%	19,739
RBC	AMT		22,920,000	2.18%	42,437
RBC	UNUTILIZED BALANCE	65,960,000		0.23%	12,368
RBC	TOTAL	\$ 65,960,000	\$ 34,040,000		\$ 74,543
TOTAL	REVOLVING OBLIGATIONS	\$ 177,241,000	\$ 47,759,000		\$ 132,753

Revolving Credit Obligations as at July 31, 2019

- US Bank AMT balance funded various capital projects and is currently being amortized through 2030.
- The RBC Draws during July 2019 related to projects that the Authority anticipates funding with 2019 Bonds later this year.
- Further Draws on Revolving Obligations anticipated before Bond deal closes

Questions



EXECUTIVE COMMITTEE

Meeting Date: **AUGUST 26, 2019**

Subject:

Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel

Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

Background/Justification:

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On July 1, 2019, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2020 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2019-2020 Budget.

Environmental Review:

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK

TRAVEL REQUEST

KIM BECKER

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 08/12/19 DATE OF DEPARTURE/RETURN: 10/10/19 / 10/11/19

DESTINATION / BUSINESS PURPOSE:

Destination: Minneapolis, MN Business Purpose: Sun Country Airlines – Air Service Development Meeting

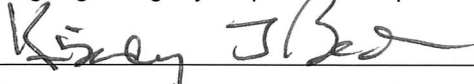
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$	500.00
• Rental Car	\$	
• Other Transportation (Taxi, TNC, Train, Bus)	\$	100.00
• Auto (Gas, Parking/Tolls, Mileage)	\$	
B. Lodging	\$	275.00
C. Meals and Incidental Expenses (<u>Per Diem</u>)	\$	150.00
D. Seminar and Conference Fees	\$	
E. Entertainment	\$	
TOTAL PROJECTED TRAVEL EXPENSES	\$	1025.00

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 8/14/19

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
 (Name of Clerk)
 by the Executive Committee at its _____ meeting.
 (Meeting Date)

Casey Diane

From: D'Amico Brian
Sent: Monday, August 12, 2019 10:18 AM
To: Casey Diane
Cc: Brown Hampton; Platt Robyn
Subject: Sun Country HQ Meeting

Hi Diane,

The air service team is planning a headquarters meeting with Sun Country Airlines in Minneapolis on the morning of Friday, October 11th. We would be flying up the day before on Thursday, October 10th and returning the evening of Friday, October 11th. Letting you know in case Kim has interest and is available to attend to put a placeholder there.

Thanks,
Brian

Brian D'Amico
Program Manager | Air Service Development
T 619.400.2872
bdamico@san.org



SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: BU6
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 07/31/19 DATE OF DEPARTURE/RETURN: 10/17/19 / 10/20/19

DESTINATION / BUSINESS PURPOSE:

Destination: Philadelphia, PA Business Purpose: Executive Women in Aviation - Annual Meeting

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>419.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>855.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>200.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>1574.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 8/1/19

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
(Name of Clerk)
by the Executive Committee at its _____ meeting.
(Meeting Date)



PHLPNE

PHILADELPHIA INTERNATIONAL AIRPORT
NORTHEAST PHILADELPHIA AIRPORT

Executive Women in Airports

Annual Event

Philadelphia, PA

October 18-20, 2019

Thursday, Oct 17	Arrivals into Philadelphia International Airport
Friday, Oct 18	Event Registration – Sofitel Philadelphia at Rittenhouse Square Working Continental Breakfast and Open Discussion on Current Aviation Issues (<i>Sponsored by PHL</i>) Lunch on your own Team Bonding Activity Reception & Dinner – Rodin Museum
Saturday, Oct 19	Working Breakfast (<i>Sponsored by PHL</i>) <ul style="list-style-type: none">• Philadelphia Branding Exercise Team Building Event Lunch on your own Dinner and Group Discussion – Sofitel Philadelphia at Rittenhouse Square
Sunday, Oct 20	Continental Breakfast (<i>Sponsored by PHL</i>) Departures to Philadelphia International Airport

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 07/31/19 DATE OF DEPARTURE/RETURN: 10/20/19 / 10/25/19

DESTINATION / BUSINESS PURPOSE:

Destination: Germany (Frankfurt & Munich) Business Purpose: SD World Trade Center - Trade Mission to Germany

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input checked="" type="checkbox"/> check box for business class or equivalent (international only)		\$ 10000.00
• Rental Car		\$
• Other Transportation (Taxi, TNC, Train, Bus)		\$
• Auto (Gas, Parking/Tolls, Mileage)		\$
B. Lodging		\$ 1200.00
C. Meals and Incidental Expenses (Per Diem)		\$
D. Seminar and Conference Fees		\$ 3650.00
E. Entertainment		\$
TOTAL PROJECTED TRAVEL EXPENSES		\$ 14850.00

NOTE: Conference registration fee includes transportation and meals.

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 8/2/19

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: [Signature] Date: 8/5/19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
 (Name of Clerk)
 by the Executive Committee at its _____ meeting.
 (Meeting Date)



From: Nikia Clarke <nc@sandiegobusiness.org>
Sent: Monday, July 22, 2019 4:47 PM
To: Nikia Clarke <nc@sandiegobusiness.org>
Cc: Itzel Moncada <im@sandiegobusiness.org>; Jesse Gipe <jg@sandiegobusiness.org>
Subject: Register Now: WTCSD Trade Mission to Germany

Dear #SDinGermany delegates,

Thank you confirming your participation in WTC San Diego's 2019 trade mission to Frankfurt and Munich **October 21st - 25th 2019**. You will be joining a cross-sector group of approximately 25 academic, industry and public sector leaders—including Congressman Scott Peters—for an action packed four days. We will be exploring existing partnerships and new opportunities in fintech, intelligent mobility, and precision health.

Many thanks to **Cubic Transportation Systems** and **Lufthansa** for partnering with us as underwriters of this effort to tell the region's innovation story in a market that is increasingly vital to San Diego's competitiveness. For those of you who have requested sponsorship information, please find that attached, and note that *all sponsorships include a discounted registration rate*.

Please complete your registration by August 5th, and mark your calendars for a trade mission kickoff event here in San Diego on Monday Sept 16th. Don't hesitate to reach out with any questions, and we will be in touch with additional updates as we get closer.

We are looking forward very much to welcoming you to Germany for what promises to be another productive and impactful journey.

All my best,
Nikia

Registration Information

We have set up a registration portal through Eventbrite that we will need each of you to complete by **August 5th**. Once we receive payment, your spot is officially reserved.

To register, click [here](#).

Access code for EDC Investors (\$3,900): **DELEGATE**

Access code for non-EDC Investors (\$3,650): **EDCINVESTOR**

**Cancellation Policy: Partial refund of 75%, up until September 1. No refunds will be issued after August 20.*

The registration fee does not include lodging and air travel, but does include transportation within Germany, meals and all programming. We have negotiated discounted room blocks and have secured discounted nonstop flights with our program sponsor Lufthansa. More information will be provided via the registration portal, but once you complete your registration, a representative from Lufthansa will reach out directly to secure your flight. Lodging will need to be booked directly at the following two hotels.

Lodging Information

We have secured a room block at the Villa Kennedy (Frankfurt) and The Charles Hotel (Munich). Please make your reservations **no later than Monday, September 9 to guarantee a spot in the room block.**

Villa Kennedy

Block room rate: €250 per night, 2 nights

Monday October 21- Wednesday, October 23

Frankfurt, Germany
Reservations: use code "San Diego"
call: +49 (0) 69 717 121 430 or
email: reservations.villakennedy@roccofortehotels.com

The Charles Hotel
Block room rate: €250 per night, 2 nights
Wednesday, October 23- Friday, October 25
Munich, Germany
Reservations: use code "San Diego"
call: +49 (0) 89 544 555 1430 or
email: reservations.charles@roccofortehotels.com

While you are welcome to make different accommodations, please note that travel to and from the events will take place from these venues.

Flight Information

- Departing flight: San Diego -> Frankfurt | Sunday, October 20 to Monday, October 21 -
- Returning flight: Munich -> Denver -> San Diego (1 stop) | Friday, October 25

After you register via Eventbrite, a Lufthansa representative will reach out to you directly to secure your flight at a discounted rate.

Please contact Itzel Moncada at im@sandiegobusiness.org or 619-615-2957 with any questions on logistics.

Nikia Clarke, Ph.D.
Executive Director, World Trade Center San Diego
Vice President, Economic Development

San Diego Regional EDC |   

d| 619 615 2969
c| 858 935 0657
530 B Street • Suite 700 • San Diego, CA 92101



Join us for SD: Life. Changing. Summer Bash on Aug. 1

Casey Diane

From: Itzel Moncada <im@sandiegobusiness.org>
Sent: Wednesday, July 24, 2019 5:35 PM
To: Casey Diane
Cc: Nikia Clarke; Jesse Gipe
Subject: RE: Register Now: WTCSD Trade Mission to Germany
Attachments: Germany Trade Mission Overview-V4 - Ext.pdf

Hi Diane,




Thank you very much for contacting us. Please find attached the latest version of the agenda for the Trade Mission, we will be sending out updated agendas as soon as we are able. Please click [here](#) to register Ms. Becker, and remember to use code "EDCINVESTOR" for a discount.

Itinerary Overview

Sunday , October 20: Depart San Diego
Monday, October 21: Arrive in Frankfurt, Germany
Tuesday, October 22: Program Day 1: Frankfurt, Germany
Wednesday, October 23: Program Day 2: Frankfurt transfer to Munich
Thursday, October 24: Program Day 3: Munich, Germany
Friday, October 25: Depart from Munich to San Diego

Please feel free to contact me with any questions. Great to e-meet you!

Itzel Moncada | Coordinator, World Trade Center San Diego

San Diego Regional EDC |   

dj 619 615 2957

530 B Street • Suite 700 • San Diego, CA 92101



From: Casey Diane [mailto:dcasey@san.org]
Sent: Wednesday, July 24, 2019 10:25 AM
To: Nikia Clarke <nc@sandiegobusiness.org>
Subject: RE: Register Now: WTCSD Trade Mission to Germany
Importance: High

Hi Nikia,

Do you have an agenda for the Trade Mission? Kim would like to review the schedule in order to make appropriate travel and meeting arrangements.

Thanks and take care, Di

Diane Casey
Executive Assistant
Executive Office

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 08/12/19 DATE OF DEPARTURE/RETURN: 11/14/19 / 11/15/19

DESTINATION / BUSINESS PURPOSE:

Destination: San Francisco, CA Business Purpose: CAC Board Meeting


PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$	<u>550.00</u>
• Rental Car	\$	
• Other Transportation (<i>Taxi, TNC, Train, Bus</i>)	\$	<u>100.00</u>
• Auto (<i>Gas, Parking/Tolls, Mileage</i>)	\$	
B. Lodging	\$	<u>275.00</u>
C. Meals and Incidental Expenses (<i>Per Diem</i>)	\$	<u>100.00</u>
D. Seminar and Conference Fees	\$	
E. Entertainment	\$	
TOTAL PROJECTED TRAVEL EXPENSES	\$	<u>1025.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 8/14/19

CERTIFICATION BY ADMINISTRATOR *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
(Name of Clerk)
 by the Executive Committee at its _____ meeting.
(Meeting Date)

Casey Diane

From: Lina Bernal <lbernal@calstrat.com>
Sent: Friday, January 4, 2019 3:41 PM
To: Casey Diane
Subject: RE: 2019 CAC Meeting Schedule

Hi Di,

Happy new year to you! I just returned to the office yesterday, so my apologies for the belated reply.

I have tentative dates for 2019. We had to wait until ACI-NA/AAAE rescheduled the Washington, DC trip that's normally in mid-March, and the dates below haven't been reviewed by the Executive Committee. But please let me know if there are any conflicts:

Wednesday and Thursday, April 3-4 (Sacramento) *Board mtg*
Thursday and Friday, August 8-9 (location tbd) *ok*
Wednesday and Thursday, November ~~13-14~~ (location tbd) *ok*
14-15 SFO

Thanks, and have a great weekend!

Lina

From: Casey Diane <dcasey@san.org>
Sent: Thursday, December 27, 2018 7:42 AM
To: Lina Bernal <lbernal@calstrat.com>
Subject: 2019 CAC Meeting Schedule

Good Morning Lina,

I hope you had a wonderful Christmas with your family and wonderful things happen for you in 2019!

I was wondering if you have a tentative schedule for Board meetings in 2019? I would love to get those on Kim's calendar (I can't believe how many meetings and conferences there are already scheduled for 2019).

Thanks and take care, Di



Diane Casey
Executive Assistant | Executive Office
San Diego County Regional Airport Authority
T 619.400.2445 | M 609.440.7479
dcasey@san.org

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 08/12/19 DATE OF DEPARTURE/RETURN: 12/04/19 / 12/06/19

DESTINATION / BUSINESS PURPOSE:

Destination: Washington, DC Business Purpose: 2019 ACI-NA International Aviation Issues Seminar

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$	<u>700.00</u>
• Rental Car	\$	
• Other Transportation (Taxi, TNC, Train, Bus)	\$	<u>150.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$	
B. Lodging	\$	<u>550.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$	<u>225.00</u>
D. Seminar and Conference Fees	\$	<u>575.00</u>
E. Entertainment	\$	
TOTAL PROJECTED TRAVEL EXPENSES	\$	<u>2200.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 8/14/19

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
 (Name of Clerk)
 by the Executive Committee at its _____ meeting.
 (Meeting Date)



2019 International Aviation Issues Seminar

December 5 - 6
The Mayflower Hotel
Washington, DC

REGISTER NOW

Early Bird Registration (Until November 1)
Regular Registration (After November 1)

EVENT REGISTER HOTEL SPONSOR

Learn the latest developments in international air travel and trade with your fellow airport and airline management colleagues, from navigating air transport and facilitation policies and procedures to the best tactics for securing and retaining international air service.

The seminar will also feature the ACI-NA Annual Industry Holiday Reception. In addition, there will be an ACI-NA U.S. International Air Service Program business meeting and ACI-NA Facilitation Committee business meeting.

Who Should Attend

Any professional interested in learning about aviation trends or meeting industry leaders, including:

- Airport Operators/Managers
- Customer Service Representatives
- Business Development Professionals
- Air Service Development Representatives/Consultants

© 2019 Airports Council International - North America
1615 L Street NW, Suite 300 / Washington, DC 20036
Phone 202-293-8500 / Fax 202-331-1362



2019 International Aviation Issues Seminar

December 5 - 6
 The Mayflower Hotel
 Washington, DC

REGISTER NOW

Early Bird Registration (Until November 1)
 Regular Registration (After November 1)

EVENT REGISTER HOTEL SPONSOR

Registration Information

Early-Bird Registration (Until November 1)

ACI-NA Member: \$575 USD
 Non-Member: \$800 USD
 Federal Gov't: \$450 USD

Regular Registration (After November 1)

ACI-NA Member: \$675 USD
 Non-Member: \$900 USD
 Federal Gov't: \$450 USD

© 2019 Airports Council International - North America
 1615 L Street NW, Suite 300 / Washington, DC 20036
 Phone 202-293-8500 / Fax 202-331-1362

G. COX

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Greg Cox Department: Board Office
Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 7/22/19 DATE OF DEPARTURE/RETURN: 9/22/19 / 9/25/19

DESTINATION / BUSINESS PURPOSE:

Destination: Washington D.C. Business Purpose: Attending S.D. Chamber "Mission to Washington DC"

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>750.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>150.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>1,500.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>305.00</u>
D. Seminar and Conference Fees	\$ <u>n/a</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,705.00</u>

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Greg Cox Date: 7/23/19

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: [Signature] Date: 7/24/19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
(Name of Clerk)
by the Executive Committee at its _____ meeting.
(Meeting Date)

« All Events (<https://sdchamber.org/events/>)

2019 MISSION TO WASHINGTON D.C.

September 22 - September 25

Apply Now | Important Deadlines | Pre-Trip Orientation | Itinerary | Hotel Flights | Sponsorship | Cancellation Policy



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- Participate in high-level meetings with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- Gain access to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- Network and make invaluable connections with elected officials on the local, state and federal level, as well as other community members

EVENT DETAILS

Date & Time: Sunday, September 22 (7:00 PM) – Wednesday, September 25 (12:00 PM), 2019

Location: W Hotel Washington D.C. | 515 15th St NW, Washington, DC 20004

Event Contact: Lisa Kelley | Ph: 619-544-1343 | Email: lkelly@sdchamber.org
(<mailto:lkelly@sdchamber.org>)

Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Kenia: kzamarripa@sdchamber.org (mailto:kzamarripa@sdchamber.org).

IMPORTANT DATES & DEADLINES

- August 30 – Hotel room block closes at 6:00 PM
- September 6 – Last day to register without late fees
- September 18 – Pre-trip orientation for delegates at 10:00 AM at the Chamber office
- September 18 – Last day to submit an application for the trip

PRE-TRIP MEETING

Delegates are invited to attend the pre-trip meeting to receive full information and updates on the trip:

WEDNESDAY, SEPTEMBER 18 | 10:00 – 11:00 AM

Location: Chamber Office, 402 W Broadway, Ste. 1000, San Diego 92101

(<https://www.google.com/maps/dir//402+W+Broadway+%231000,+San+Diego,+CA+92101/@32.7162428,-117.1691516,17z/data=!4m16!1m7!3m6!1s0x80d954a979e0e74f:0x532e042dd4bacabb!2s402+W+Broadway+%231000,+San+Diego,+CA+92101!3b1!8m2!3d32.7162428!4d-117.1669629!4m7!1m0!1m5!1m1!1s0x80d954a979e0e74f:0x532e042dd4bacabb!2m2!1d-117.1669629!2d32.7162428>)

WHY ATTEND?

Not sure if the D.C. delegation is right for you? Read what our past delegates had to say about the trip's impact on their business:

"Effective communication is key to successfully delivering a unique binational project like Cross Border Xpress – the only border crossing of its kind in the world.

During the Chamber's delegation trips to Washington D.C., we were able to meet directly with leadership of several federal agencies that all had a role in the project, bringing the Cali-Baja perspective to decision makers 3,000 miles away.

It was great to have the backing of the Chamber and a unified voice of business leaders supporting the CBX and standing with us."



Stephanie Saathoff
President, The Clay Company
CBX Consulting Team Member

"The decisions made in Washington D.C. have a big impact on Baja economic dynamics. Joining the Chamber's delegation trip gives us the opportunity to make face-to-face connections with the policy makers influencing those decisions and remind them what's important to advancing our binational region's economic potential.

Being able to discuss issues directly with leadership is extremely valuable in ensuring the Baja business community's voice is heard."



Gabriel Camarena Salinas
Executive President, Consejo de Desarrollo Económico de Tijuana

"The Chamber's delegation trips to D.C. provide 2-1-1 San Diego, along with our partners throughout the region, the platform to have a collective voice on national issues that have an impact at a local level.

For us at 2-1-1, we've had the opportunity to sit face-to-face with leaders from various Congressional offices and agencies to talk about issues facing our sector and those we serve, in areas such as the military and veteran landscape, workforce development, housing, health and social services, and technology. This results in a unique opportunity to bring together our social and government sectors and provide collective solutions to systematic issues.

Understanding the importance of the whole community working together locally and nationally to solve important issues, it was priceless to have the support and guidance from the Chamber, its board, and members."



Meg Storer
Vice President of Community & Government Relations
2-1-1 San Diego

TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the Welcome Reception on Sunday, 09/22 at 7:00 PM. The last meeting will end at around 10:00 AM on Wednesday, 9/25.

Click here (<https://sdchamber.org/wp-content/uploads/2016/02/DRAFT-Agenda-Delegates-2.pdf>) to view last year's trip itinerary.

HOTEL INFORMATION

W Hotel Washington D.C. (<https://www.marriott.com/event-reservations/reservation-link.mi?id=1546022106883&key=GRP&app=resvlink>)

We have secured a special room rate of \$349++ per night for standard rooms from September 22 to 25. Click here (<https://www.marriott.com/event-reservations/reservation-link.mi?id=1546022106883&key=GRP&app=resvlink>) to reserve online. If you wish to book additional room nights, please book the nights available via the link then contact Jennifer Ponticaccia (mailto:jennifer.ponticaccia1@whotels.com) to request for additional nights.

Reservations must be made by 6:00 pm (PST), Friday, August 30, 2019. After that date, the hotel will confirm reservations based on availability at the current rate.

FLYING TO D.C.

Airports:

- Ronald Reagan Washington National Airport – DCA
4.3 miles to hotel | Estimated taxi fare: \$20 (one way)
- Washington Dulles International Airport – IAD
26.5 miles to hotel | Estimated taxi fare: \$60 (one way)
- Baltimore/Washington International Thurgood Marshall Airport – BWI
34 miles to hotel | Estimated taxi fare: \$90 (one way)

Southwest Airlines, among others, offers nonstop flights to BWI Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA Airport is a 15-minute drive to the hotel, but may not have nonstop flights.

Most delegates arrive in the afternoon on Sunday, 9/22, prior to the Welcome Reception at 7:00 PM and fly out the afternoon of Wednesday, 9/25.

Recommended Flight Options:

Sunday: SAN – BWI

Southwest #4672 (6:20 AM – 2:25 PM)

SAN – IAD

United Airlines #546 (8:00 AM – 3:51 PM)

Wednesday: BWI – SAN

Southwest #830 (11:35 AM – 2:00 PM)

Southwest #1703/1852 (4:50 PM – 8:35 PM)

IAD – SAN

United Airlines #231 (12:35 PM – 2:49 PM)

THANK YOU SPONSORS



Numerous sponsorship opportunities are available for this event. See our sponsorship package here (</wp-content/uploads/2016/02/Sponsorship-Package-compressed-1.pdf>), and contact Sherman Stocker at sstocker@sdchamber.org (<mailto:sstocker@sdchamber.org>) or (619) 544-1354 for information.

APPLICATION & FEES

The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.

Applications submitted by 7/26/19:

Chamber members: \$1,800

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

Between 7/27/19 – 9/6/19:

Chamber members: \$2,300

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

Between 09/7/19 – 09/18/19:

All applicants: \$3200

APPLICATIONS CLOSE AT 6:00 PM ON WEDNESDAY, SEPTEMBER 18, 2019.

APPLY NOW!

([HTTP://WWW.CVENT.COM/D/76QZ0D/4W](http://www.cvent.com/D/76QZ0D/4W))

CANCELLATION POLICY

If canceled by September 6, 100% of the registration fee will be refunded.

If canceled between September 7 – 13, 75% of the registration fee will be refunded.

If canceled after September 13, 50% of the registration fee will be refunded.

*To request a cancellation, please send an email to ktran@sdchamber.org
(<mailto:ktran@sdchamber.org>).*

+ GOOGLE CALENDAR (HTTPS://WWW.GOOGLE.COM/CALENDAR/EVENT?ACTION=TEMPLATE&TEXT=2019+MISSION+TO+WASHINGTON+D.C.&DATES=20190922/20190925&DETAILS=APPLY+NOW%2%A0%7C%2%A0IMPORTANT+DEADLINES%2%A0%7C%2%A0PRE-TRIP+ORIENTATION%2%A0%7C%2%A0ITINERARY%2%A0%7C%2%A0HOTEL%0AFLIGHTS%2%A0%7C%2%A0SPONSORSHIP%2%A0%7C%2%A0CANCELLATION+POLICY+%0A%0A+++%0A+++%0A+++%0A+++%0A+++%0A+++%0A+++%0A%0AJJOIN+THE+LARGEST+BINATIONAL+DELEGATION+TO+WASHINGTON%2C+D.C.+TO+VOICE+YOUR+BUSINESS%2%A0NEEDS+AND%2%A0COLLABORATE+WITH+SAN+DIEGO%25%23B217%3B+BUSINESS+LEADERS+WHILE+MEETING+WITH+THE+NATION%25%23B217%3B+TOP+LEGISLATORS+AND+POLICY+OFFICIALS.+%0AATTENDEES+WILL+HAVE+THE+UNIQUE+OPPORTUNITY+TO%3A+%0A%0APARTICIPATE+IN+HIGH-LEVEL+MEETINGS+WITH+U.S.+ADMINISTRATION+OFFICIALS+AND+AGENCIES%2C+SUCH+AS+DEPARTMENT+OF+TRANSPORTATION%2C+U.S.+CUSTOMS+%26%3B+BORDER+PROTECTION%2C+DEPARTMENT+OF+STATE%2C+HOUSING+%26AMP%3B+URBAN+DEVELOPMENT+AND+MANY+OTHERS%0AGAIN+ACCESS+TO+OUR+COUNTRY%22%30%995+KEY+DECISION+MAKERS+AND+ADVOCATE+FOR+LOCAL+AND+REGIONAL+ISSUES+IMPORTANT+TO+BUSINESS+GROWTH+AND+CREATION+OF+JOBS+IN+THE+BAJA+REGION%0ANETWORK+AND+MAKE+INVALUABLE+CONNECTIONS%2%A0WITH+ELECTED+OFFICIALS+ON+THE+LOCAL%2C+STATE+AND+FEDERAL+LEVEL%2C+AS+WELL+AS+OTHER+COMMUNITY+MEMBERS%0A%0A0AEVENT+DETAILS%0A%0ADATE++%28VIEW+FULL+EVENT+DESCRIPTION+HERE%3A+HTTPS%3A%2FSDCHAMBER.ORG%2FEVENT%2FDC2019%2F%29&LOCATION&TRP=FALSE&SPROP=WEBSITE:HTTPS://SDCHAMBER.ORG&CTZ=AMERICA%2FLOS_ANGELES

+ ICAL EXPORT (HTTPS://SDCHAMBER.ORG/EVENT/DC2019/ICAL=1&TRIBE_DISPLAY=)

Details

Start:
September 22 (2019-09-22)

End:
September 25 (2019-09-25)

Event Categories:
International
(https://sdchamber.org/events/category/international/),
Networking
(https://sdchamber.org/events/category/networking/),
Policy
(https://sdchamber.org/events/category/policy/),
Signature
(https://sdchamber.org/events/category/signature/)

Event Tags:
chamber
(https://sdchamber.org/tag/chamber/),
featured-chamber
(https://sdchamber.org/tag/featured-chamber/)

Organizer

Katie Tran
Phone:
619.544.1370
Email:
ktran@sdchamber.org

Related Events



(https://sdchamber.org/event/education-workforce-development-committee-13-2019-12-18/2019-12-18/)

Education & Workforce Development Roundtable
(https://sdchamber.org/event/education-workforce-development-committee-13-2019-12-18/2019-12-18/)

December 18
Recurring Event (See all)
(https://sdchamber.org/event/education-



(https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2019-10-15/)

Infrastructure, Housing & Land Use Committee
(https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2019-10-15/)

October 15
Recurring Event (See all)
(https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/all/)



Business After Five Mixer with The Guild Hotel
(https://sdchamber.org/event/guildhotel/)

August 8 @ 5:30 pm - 7:30 pm

A. GONZALEZ

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Amy Gonzalez Dept: 15
Position: Board Member President/CEO Gen. Counsel Chief Auditor
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 8/6/19 PLANNED DATE OF DEPARTURE/RETURN: 9/12/19 / 9/13/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

Destination: Seattle, WA Purpose: ABA Conference
Explanation: _____

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

- AIRFARE \$ 600.00
- *RENTAL CAR (Must complete page 2) \$ _____
- OTHER TRANSPORTATION (Taxi, Train) \$ 60.00

B. LODGING \$ 380.00

C. MEALS \$ 100.00

D. SEMINAR AND CONFERENCE FEES \$ _____

E. ENTERTAINMENT (If applicable) \$ _____

F. OTHER INCIDENTAL EXPENSES \$ _____

TOTAL PROJECTED TRAVEL EXPENSE \$ _____

*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Amy L Date: 8-6-2019

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Amy Gonzalez Dept: 15
Position: Board Member President/CEO Gen. Counsel Chief Auditor
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 8/6/19 **PLANNED DATE OF DEPARTURE/RETURN:** 9/13/19 / 9/16/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

Destination: Tampa, FL Purpose: ACI 2019 Annual Conference
Explanation:

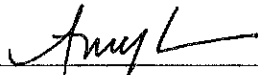
4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE	\$ <u>850.00</u>
• *RENTAL CAR (Must complete page 2)	\$ _____
• OTHER TRANSPORTATION (Taxi, Train)	\$ <u>60.00</u>
B. LODGING	\$ <u>1,000.00</u>
C. MEALS	\$ <u>350.00</u>
D. SEMINAR AND CONFERENCE FEES	\$ _____
E. ENTERTAINMENT (If applicable)	\$ _____
F. OTHER INCIDENTAL EXPENSES	\$ _____
TOTAL PROJECTED TRAVEL EXPENSE	\$ _____

*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Traveler's Signature:  Date: 8-6-2019

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)

LEE PARRAVANO

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: LEE M. PARRAVANO Department: 16
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 8-13-2019 DATE OF DEPARTURE/RETURN: 10/18/2019 / 10/23/2019

DESTINATION / BUSINESS PURPOSE:

Destination: Las Vegas, NV / The Institute of Internal Auditors Business Purpose: Conference for professional education and training.
 Additional Information: Conference dates are 10/21/19 – 10/23/19. Personal travel is from 10/18/19-10/20/19.
 Projected expenses below reflect Authority business only.

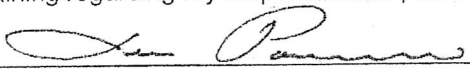
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 195.00
• Rental Car	\$ -
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 30.00
• Auto (Gas, Parking/Tolls, Mileage)	\$ -
B. Lodging	\$ 615.00
C. Meals and Incidental Expenses (Per Diem)	\$ 130.00
D. Seminar and Conference Fees	\$ 1350.00
E. Entertainment	\$ -
TOTAL PROJECTED TRAVEL EXPENSES	\$ 2,320.00

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

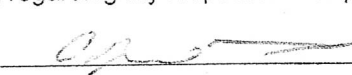
- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 8/13/19

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 8/13/19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, certify that this document was approved
 (Name of Clerk)
 by the Executive Committee at its _____ meeting.
 (Meeting Date)

Olinzock Suzanne

From: Holly Crowell <holly@aprilboling.com>
Sent: Tuesday, August 13, 2019 3:23 PM
To: Parravano Lee
Cc: Olinzock Suzanne; Boling April
Subject: RE: Out of Town Travel Request
Attachments: 20190813143810.pdf

Signed copy attached.
Thank you.

Holly Crowell

*C. April Boling, CPA
7185 Navajo Road, Suite P
San Diego, CA 92119
619-713-6888 - Phone
619-713-6891 - Fax*

From: April Boling <april@aprilboling.com>
Sent: 08/13/2019 3:12 PM
To: Parravano Lee <lparrava@san.org>
Cc: Olinzock Suzanne <solinzoc@san.org>; Holly Crowell <holly@aprilboling.com>
Subject: RE: Out of Town Travel Request

I will do that, but am looping in Holly. She handles these types of things...makes sure I sign, gets them back over to you, etcv.

From: Parravano Lee <lparrava@san.org>
Sent: 08/13/2019 2:59 PM
To: April Boling <april@aprilboling.com>
Cc: Olinzock Suzanne <solinzoc@san.org>
Subject: Out of Town Travel Request

April,
Good afternoon.

An internal audit conference being held in October is providing for an early registration discount of \$200 if paid by August 26th. Because of time constraints, in order to attend at the reduced rate, I am requesting approval from you. Waiting until the next Executive Committee meeting would not allow for the reduced registration rate. Per Authority Policy, my pre-approval and reimbursement requests, if approved by you, would also be submitted to the Board Executive Committee at its next meeting. A determination to attend was not possible at the time of the last Executive Meeting July 1, 2019, because the full agenda was not yet available.

Attached are the relevant documents for your review. If you approve of this travel can you please sign the Out of Town Travel Request, at the bottom of the form, on the Administrator's Signature line and send it back to me.



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[Mobile](#)

Review your trip

Trip Summary

Trip Total: **\$192^{.60}**

Rates are quoted in US dollars

26574 customers protected their flight in the last 7 days. Add flight protection when you check out.

Sun, Oct 20

From **San Diego Intl. (SAN)**
To **McCarran Intl. (LAS)**



6:54pm

SAN



8:20pm

LAS

1h 26m, Nonstop

[Show flight and baggage fee details](#)

Wed, Oct 23

From **McCarran Intl. (LAS)**
To **San Diego Intl. (SAN)**



1:00pm

LAS



2:22pm

SAN

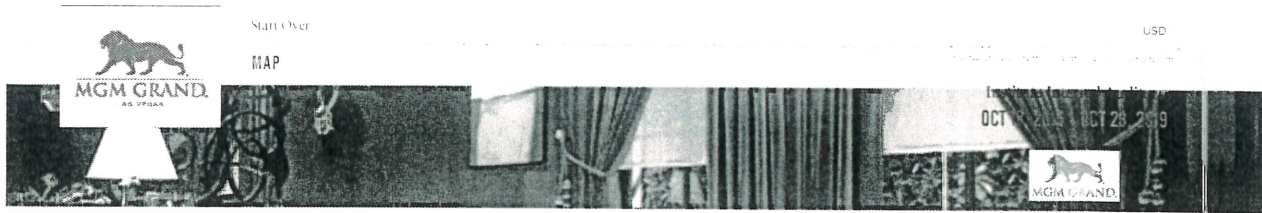
1h 22m, Nonstop

[Show flight and baggage fee details](#)

[Change flights](#)

Select your fare

Fare includes both departure and return flights for all travelers.



Please review and accept your reservation

MGM GRAND HOTEL & CASINO
 3799 Las Vegas Blvd South, Las Vegas, NV 89109, UNITED STATES

[Search for a New Hotel](#)

ROOM INFORMATION

[Search for a New Room](#)



GRAND KING
1 adult, 3 nights

RATES

Oct 20, 2019 - USD 119.00
 Oct 21, 2019 - USD 159.00
 Oct 22, 2019 - USD 159.00

Check In: Sun, Oct 20, 2019
 Check Out: Wed, Oct 23, 2019
[Change Dates](#)

RESERVATION SUMMARY

Check In: SUN, OCT 20, 2019

Check Out: WED, OCT 23, 2019

Hotel: MGM GRAND HOTEL & CASINO

Room: USD 437.00
GRAND KING
1 adult, 3 nights

Taxes & Fees USD 177.51

SUBTOTAL: USD 614.51

SAVE & CONFIRM

PERSONAL INFORMATION

[Change Personal Information](#)

GUEST 1

LEE PARRAVANO
 2722 Truxton
 San Diego, CA 92106
 UNITED STATES

Oct 20, 2019 - Oct 23, 2019

Experience M life
 Rewards
 The ultimate way to earn
 rewards!



[Show details](#)

PAYMENT INFORMATION

[Change Payment Information](#)

PAYMENT INFORMATION

CREDIT CARD
VISA

BILLING ADDRESS

LEE PARRAVANO
 2722 Truxton
 San Diego, CA 92106
 UNITED STATES

OTHER INFORMATION

[Change Other Information](#)

Accessible: No

POLICIES

ROOM POLICIES

- Tax is not included

TAX POLICY

Room price shown include 13.38% Hotel Room State Tax per night on taxes to charge, and any applicable resort fees. The daily room fee of \$42.95 will be added to your room account upon check out.

CANCEL POLICY

A deposit of one (1) night room and taxes will be charged to your credit card in advance. Please cancel 72 hours prior to arrival for a full refund of 1st night room and tax. Reservations canceled within 72 hours of arrival are subject to a penalty of 1st night room and tax.

You have the option to change your check out time at any time prior to check out. Check out times being charged in full, applicable assessment. However for the entire stay, check out prior to your confirmed check out date, you will be charged a full 1st night assessment in the amount shown in the applicable rate and taxes. A late check out fee will be charged for the entire stay.

CHILDREN POLICY

Room rates are based on single or double occupancy. There is an additional charge per occupant per night also for 2 occupants per room. Children 12 and younger are free. Guests must be 21 years of age or older to check in at the hotel.

Meals & Incidentals (M&IE) Breakdown ⁱ

Use this table to find the following information for federal employee travel:

M&IE Total - the full daily amount received for a single calendar day of travel when that day is neither the first nor last day of travel.

Breakfast, lunch, dinner, incidentals - Separate amounts for meals and incidentals. M&IE Total = Breakfast + Lunch + Dinner + Incidentals. Sometimes meal amounts must be deducted from trip voucher. See More Information

First & last day of travel - amount received on the first and last day of travel and equals 75% of total M&IE.

CSV Print

Primary Destination ⁱ	County ⁱ	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel ⁱ
Standard Rate	Applies for all locations without specified rates	\$55	\$13	\$14	\$23	\$5	\$41.25
Incline Village / Reno / Sparks	Washoe	\$66	\$16	\$17	\$28	\$5	\$49.50
Las Vegas	Clark	\$61	\$14	\$16	\$26	\$5	\$45.75

Projected meals and incidental expenses:

October 20, 2019 - Lunch + Dinner + Incidentals	\$47
October 21, 2019 - Dinner + Incidentals	\$31
October 22, 2019 - Dinner + Incidentals	\$31
October 23, 2019 - Lunch + Incidentals	\$21

TOTAL \$130

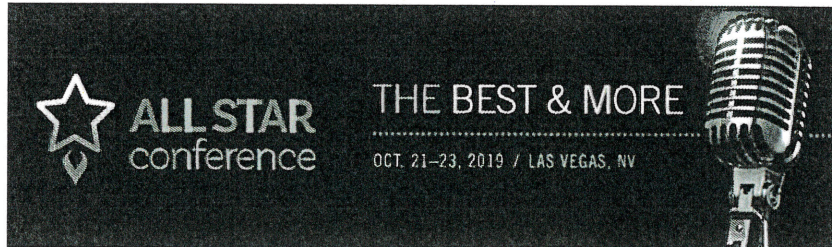
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Learning and Events / Conferences / All Star Conference

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2019 All Star Conference

REGISTER NOW

HOTEL ROOM BOOK NOW

Oct. 21-23, 2019
MGM Grand / Las Vegas, NV

All Star 2019 sees the addition of two dedicated tracks for the gaming and hospitality industries, in addition to new keynote speakers and second appearances from top rated presenters from previous IIA events. This addition brings more value, to all attendees, by allowing networking and interaction with a larger variety of internal auditors from more industries.

This conference will deliver cutting-edge insights on issues impacting the internal audit environment now and in the future.

Who Should Attend?

IIA members and nonmembers at every level in their career will benefit from this unique blend of top-rated presentations from a year of stellar IIA Headquarters, International, and chapter conferences along with new insightful keynote presenters.

Go beyond processes and controls to explore the essential role internal audit can play within the organization by identifying enterprise-wide business efficiencies, providing strategic insights that improve business performance, and provoking insights that focus on the risks that matter.

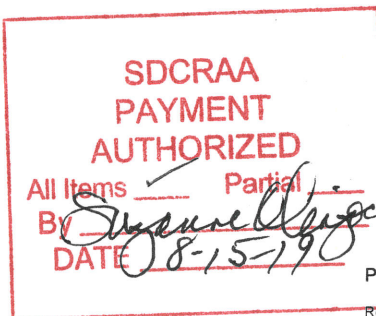
Our conference team is currently developing this world-class educational program. Please check back frequently for updates.

What's in it For You?

- Experience customized learning** — Choose the sessions that matter most to you and your enterprise.
- Interact face-to-face** — Gain insights and share ideas with colleagues from a cross section of industries at this one-of-a-kind of event with in-demand, encore presentations.
- Update your knowledge and skills** — Earn valuable CPE credits, and leave prepared to take new techniques, tools and strategies home with you to help improve your job performance and meet stakeholder expectations.

What's in it For Your Organization?

- Exceptional value for your training dollars** — Receive documentation from every session that can be shared with colleagues.
- Access to industry experts** — Top-ranked industry leaders/presenters will share best practices and reveal insights that can be implemented immediately.
- Meet leading vendors** — Visit the exhibit area to discover products that decrease enterprise expenses and increase return on investment. Get answers directly from product representatives.



Pricing and Registration

Register early for the 2019 All Star Conference and save!

	Early Savings By August 26*	Regular Rate As of August 27*	Late Registration As of October. 7*
IA Members	\$1,350	\$1,550	\$1,650
Nonmembers		\$1,800	\$1,900
Group Count	Group Rates Only Apply to Members		
4-8	\$1,295	\$1,495	
9+	\$1,250	\$1,395	



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DONATE NOW JOIN THE IIA

All Star Conference

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2019 All Star Conference

Oct. 21-23, 2019
MGM Grand / Las Vegas, NV

REGISTER NOW

HOTEL ROOM BOOK NOW

All Star 2019 sees the addition of two dedicated tracks for the gaming and hospitality industries, in addition to new keynote speakers and second appearances from top rated presenters from previous IIA events. This addition brings more value, to all attendees, by allowing networking and interaction with a larger variety of internal auditors from more industries

This conference will deliver cutting-edge insights on issues impacting the internal audit environment now and in the future.

Who Should Attend?

IIA members and nonmembers at every level in their career will benefit from this unique blend of top rated presentations from a

What's in it For You?

- Experience customized learning — Choose the sessions that best meet your needs and your organization's



THE BEST & MORE

OCT. 21-23, 2019
LAS VEGAS, NV



Sunday, October 20

Sunday, October 20

7:00 a.m. – 5:00 p.m. Location	Conference Registration and Customer Relations	
Workshops		
1:00 – 5:00 p.m. 4.2 CPE	Workshop– ALLSTAR	Workshop GAMING & HOSPITALITY AML for Casinos: Updates and Answers to Implementation Concerns
Breaks: 2:00–2:15 p.m. 3:15–3:30 p.m.	Session Details Being Finalized	Theresa Merlino Managing Partner RSM US LLP Anna Wheland, CAMS Director of Title 31 & AML Compliance Wind Creek Hospitality

Monday, October 21

Monday, October 21

7:00 a.m. – 5:00 p.m.	Conference Registration and Customer Relations	
7:00 a.m. – 8:30 a.m.	Continental Breakfast and Networking	
8:30 – 9:45 a.m. 1.5 CPE	General Session 1 Securing Exponentially Larger Attack Surfaces for the Future of Personalized Technology Tanmay Bakshi, AI and Machine Learning Architect, AI Expert	
9:45 – 10:15 a.m.	Networking Break	
9:45 – 10:15 a.m.	Industry Meetup	

Monday, October 21

Monday, October 21

TRACKS	Information Technology and Disruption	Risk Management	Leadership Innovation and Impact	Gaming and Hospitality	Gaming and Hospitality
1:45 – 2:45 p.m. 1.2 CPE	CS 3-1 Role of Artificial Intelligence and Automation to Assess Emerging Risks Steve Biskie Director, Risk Advisory Services RSM US LLP Manuel Coello Senior Director, Data Analytics CVS Health	CS 3-2 Guard Rails for the Digital Revolution Theresa Grafenstine, CIA, CGAP Managing Director and Chief Auditor, Information Security & Continuity of Business Citi Glenn Wilson Senior Manager Deloitte	CS 3-3 Why Don't They Listen? You Aren't Persuading! Brian Tremblay Director, Internal Audit Acacia Communications	CS 3-4 TICS/SICS Development Steve Brewer Training Manager National Indian Gaming Commission	CS 3-5 <i>Session Details Being Finalized</i>
2:45 – 3:15 p.m.	Networking Break				
2:45 – 3:15 p.m.	Industry Meetup				
TRACKS	Information Technology and Disruption	Risk Management	Leadership Innovation and Impact	Gaming and Hospitality	Gaming and Hospitality
3:15 – 4:15 p.m. 1.2 CPE	CS 4-1 Building a More Agile and Relevant Internal Audit Function Tim Berichon, CPA, MBA Chief Audit Executive	CS 4-2 Applying Lean Six Sigma to ERM, Part 1 & 2 Jeff Lovern, ARM Chief Risk Officer, Principal International Principal Financial Group	CS 4-3 Perspectives of a World-class Rotational Internal Audit Program Vijayant Sitani Chief Audit Executive PACCAR	CS 4-4 Creating a Cyber Resilient Organization Troy Hawes Senior Director of Cybersecurity Moss Adams LLP	CS 4-5 Fraud Risks Associated with Marketing Rodrigo Macias Partner– Advisory Services MCO LLP Joe Busby, CIA, CFE, ACAMS Director, Casino Compliance Sycuan Casino
4:15 – 4:30 p.m.	Session Change				
4:30 – 5:30 p.m. 1.2 CPE	General Session 2 <i>Session Details Being Finalized</i>				
5:30 – 6:30 p.m.	Welcome Reception				

Tuesday, October 22

Tuesday, October 22

TRACKS	Information Technology and Disruption	Risk Management	Leadership Innovation and Impact	Gaming and Hospitality	Gaming and Hospitality
1:45 – 2:45 p.m. 1.2 CPE	<p>CS 7-1 Use of Fraud Data Analytics to Uncover Fraud Schemes in Core Business Systems</p> <p>Leonard Vona, CPA Chief Executive Officer Fraud Auditing, Inc.</p>	<p>CS 7-2</p> <p><i>Session Details Being Finalized</i></p>	<p>CS 7-3 How to Develop IA Functions and Lead IA Teams Effectively</p> <p>Abhi Pandit Head of Internal Audit Splunk</p>	<p>CS 7-4 Your Privacy Compliance: Meet Privacy Requirements in the Hospitality Industry Using Existing Governance Risk and Compliance Practices and Save Your Company Time, Money and Headaches</p> <p>Ralph Villanueva IT Security and Compliance Analysts Diamond Resorts International</p>	<p>CS 7-5</p> <p><i>Session Details Being Finalized</i></p>
2:45 – 3:15 p.m.	Networking Break				
2:45 – 3:15 p.m.	Industry Meetup				
TRACKS	Information Technology and Disruption	Risk Management	Leadership Innovation and Impact	Gaming and Hospitality	Gaming and Hospitality
3:15 – 4:15 p.m. 1.2 CPE	<p>CS 8-1 Managing and Delivering Internal Audit's Data and Analytic Needs</p> <p>David Dunn, CIA, CPA, CITP, CGMA Assistant General Auditor The PNC Financial Services Group</p> <p>Derrick Thomas Senior Vice President and Director, Advanced Data and Analytics Solutions The PNC Financial Services Group</p>	<p>CS 8-2 Co-Sourcing and Outsourcing: Why Do It?</p> <p>Moderator: Sabrina Serafin, CISA Partner and National Practice Leader Frazier & Deeter</p> <p>Panelists: Matthew Burgess, CIA, CPA, CISA Internal Audit Executive, and Risk Manager</p> <p>Paul Calhoun, CPA Executive Vice President and Chief Audit Executive TowneBank</p> <p>Bradley Carroll, CIA, QIAL, CFSA, CRMA Senior Vice President and Director, Internal Audit State Bank Financial Corporation</p>	<p>CS 8-3 Building Strategic Relationships With Key Stakeholders, Mentors, and Mentees</p> <p>Margaret Christ, CIA Assistant Professor University of Georgia</p> <p>Kimberly Ellison-Taylor, CPA, CGMA, CISA Global Accounting Strategy Director – Financial Services Group, Oracle Chairman, Association Board Immediate Past Chairman, American Institute of CPAs October 2016 – January 2018</p> <p>Karen Begelfer, CIA, CRMA Vice President, Chief Audit Executive, Corporate Audit Services Sprint Corporation</p> <p>Michael Fucilli, CFE, CIA, QIAL, CRMA, CGAP Chief Audit Executive Metropolitan Transportation Authority USA</p>	<p>CS 8-4 Electronic Customer Due Diligence: How Mobile Gaming and Sports is Changing the Customer Due Diligence Process</p> <p>Kimberly McCabe-Ward President, Owner KMC, LLC</p>	<p>CS 8-5 The Seduction of Fraud– Bridging the Gap between Fraud Ethics and Human Behavior</p> <p>Steve Morang, CIA, CFE, CCEP, CRMA Senior Manager, Fraud and Forensics Frank Rimerman & Co. LLP</p> <p>Sanya Morang Adjunct Professor Golden Gate University</p>

J. SCHIAVONI

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Johanna Schiavoni Department: Board Services/2
 Position: Board Member President/CEO General Counsel Chief Auditor
 All Other Authority Employees

DATE OF REQUEST: 7/31/19 DATE OF DEPARTURE/RETURN: 10/20/19 / 10/25/19

DESTINATION / BUSINESS PURPOSE:

Destination: Germany (Frankfurt and Munich) Business Purpose: S.D. World Trade Center – Trade Mission to Germany

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> check box for business class or equivalent (international only)	\$ 10,000.00
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ _____
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ 1,200.00
C. Meals and Incidental Expenses (Per Diem)	\$ _____
D. Seminar and Conference Fees	\$ 3,650.00
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ 14,850.00

NOTE: Conference registration fee includes transportation and meals

CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Johanna Schiavoni Date: 8/1/2019

CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: [Signature] Date: 8/5/19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, (Name of Clerk) certify that this document was approved
 by the Executive Committee at its _____ meeting.
 (Meeting Date)

T 619.400.2445 | M 609.440.7479
dcasey@san.org



From: Nikia Clarke <nc@sandiegobusiness.org>
Sent: Monday, July 22, 2019 4:47 PM
To: Nikia Clarke <nc@sandiegobusiness.org>
Cc: Itzel Moncada <im@sandiegobusiness.org>; Jesse Gipe <jg@sandiegobusiness.org>
Subject: Register Now: WTCSD Trade Mission to Germany

Dear #SDinGermany delegates,

Thank you confirming your participation in WTC San Diego's 2019 trade mission to Frankfurt and Munich **October 21st - 25th 2019**. You will be joining a cross-sector group of approximately 25 academic, industry and public sector leaders—including Congressman Scott Peters—for an action packed four days. We will be exploring existing partnerships and new opportunities in fintech, intelligent mobility, and precision health.

Many thanks to **Cubic Transportation Systems** and **Lufthansa** for partnering with us as underwriters of this effort to tell the region's innovation story in a market that is increasingly vital to San Diego's competitiveness. For those of you who have requested sponsorship information, please find that attached, and note that *all sponsorships include a discounted registration rate*.

Please complete your registration by August 5th, and mark your calendars for a trade mission kickoff event here in San Diego on Monday Sept 16th. Don't hesitate to reach out with any questions, and we will be in touch with additional updates as we get closer.

We are looking forward very much to welcoming you to Germany for what promises to be another productive and impactful journey.

All my best,
Nikia

Registration Information

We have set up a registration portal through Eventbrite that we will need each of you to complete by **August 5th**. Once we receive payment, your spot is officially reserved.

To register, click [here](#).

Access code for EDC Investors (\$3,900): **DELEGATE**

Access code for non-EDC Investors (\$3,650): **EDCINVESTOR**

**Cancellation Policy: Partial refund of 75%, up until September 1. No refunds will be issued after August 20.*

The registration fee does not include lodging and air travel, but does include transportation within Germany, meals and all programming. We have negotiated discounted room blocks and have secured discounted nonstop flights with our program sponsor Lufthansa. More information will be provided via the registration portal, but once you complete your registration, a representative from Lufthansa will reach out directly to secure your flight. Lodging will need to be booked directly at the following two hotels.

Lodging Information

We have secured a room block at the Villa Kennedy (Frankfurt) and The Charles Hotel (Munich). Please make your reservations **no later than Monday, September 9 to guarantee a spot in the room block.**

Villa Kennedy

Block room rate: €250 per night, 2 nights

Monday October 21- Wednesday, October 23

Frankfurt, Germany
Reservations: use code "San Diego"
call: +49 (0) 69 717 121 430 or
email: reservations.villakennedy@roccofortehotels.com

The Charles Hotel

Block room rate: €250 per night, 2 nights
Wednesday, October 23- Friday, October 25
Munich, Germany

Reservations: use code "San Diego"
call: +49 (0) 89 544 555 1430 or
email: reservations.charles@roccofortehotels.com

While you are welcome to make different accommodations, please note that travel to and from the events will take place from these venues.

Flight Information




- Departing flight: San Diego -> Frankfurt | Sunday, October 20 to Monday, October 21 -
- Returning flight: Munich -> Denver -> San Diego (1 stop) | Friday, October 25

After you register via Eventbrite, a Lufthansa representative will reach out to you directly to secure your flight at a discounted rate.

Please contact Itzel Moncada at im@sandiegobusiness.org or 619-615-2957 with any questions on logistics.

Nikia Clarke, Ph.D.

Executive Director, World Trade Center San Diego
Vice President, Economic Development

San Diego Regional EDC |   

d| 619 615 2969

c | 858 935 0657

530 B Street • Suite 700 • San Diego, CA 92101



Join us for SD: Life. Changing. Summer Bash on Aug. 1

MARK WEST

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Mark West Dept: 2 – Board Services

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 7/5/19 PLANNED DATE OF DEPARTURE/RETURN: 9/21/19 / 9/25/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

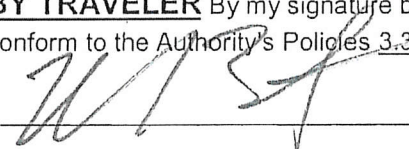
Destination: Washington, D.C. Purpose: S.D. Chamber Mission to Washington D.C.
Explanation: Attend conference.

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE	\$ <u>750.00</u>
• RENTAL CAR (Must complete page 2)	\$ _____
• OTHER TRANSPORTATION (Taxi, Train)	\$ <u>150.00</u>
B. LODGING	\$ <u>1,500.00</u>
C. MEALS	\$ <u>150.00</u>
D. SEMINAR AND CONFERENCE FEES	\$ <u>n/a</u>
E. ENTERTAINMENT (If applicable)	\$ _____
F. OTHER INCIDENTAL EXPENSES	\$ <u>50.00</u>
TOTAL PROJECTED TRAVEL EXPENSE	\$ <u>2,600.00</u>


CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

→ Travelers Signature:  Date: 7/15/19

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 7/23/19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its _____ meeting.
(Leave blank and we will insert the meeting date.)

« All Events (<https://sdchamber.org/events/>)

2019 MISSION TO WASHINGTON D.C.

September 22 - September 25

Apply Now | Important Deadlines | Pre-Trip Orientation | Itinerary | Hotel Flights | Sponsorship | Cancellation Policy



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** with elected officials on the local, state and federal level, as well as other community members

EVENT DETAILS

Date & Time: Sunday, September 22 (7:00 PM) – Wednesday, September 25 (12:00 PM), 2019

Location: W Hotel Washington D.C. | 515 15th St NW, Washington, DC 20004

Event Contact: Lisa Kelley | Ph: 619-544-1343 | Email: lkelly@sdchamber.org
(<mailto:lkelly@sdchamber.org>)

Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Kenia: kzamarripa@sdchamber.org (mailto:kzamarripa@sdchamber.org).

IMPORTANT DATES & DEADLINES

- August 30 – Hotel room block closes at 6:00 PM
- September 6 – Last day to register without late fees
- September 18 – Pre-trip orientation for delegates at 10:00 AM at the Chamber office
- September 18 – Last day to submit an application for the trip

PRE-TRIP MEETING

Delegates are invited to attend the pre-trip meeting to receive full information and updates on the trip:

WEDNESDAY, SEPTEMBER 18 | 10:00 – 11:00 AM

Location: Chamber Office, 402 W Broadway, Ste. 1000, San Diego 92101

(<https://www.google.com/maps/dir//402+W+Broadway+%231000,+San+Diego,+CA+92101/@32.7162428,-117.1691516,17z/data=!4m16!1m7!3m6!1s0x80d954a979e0e74f:0x532e042dd4bacabb!2s402+W+Broadway+%231000,+San+Diego,+CA+92101!3b1!8m2!3d32.7162428!4d-117.1669629!4m7!1m0!1m5!1m1!1s0x80d954a979e0e74f:0x532e042dd4bacabb!2m2!1d-117.1669629!2d32.7162428>)

231000,+San+Diego,+CA+92101/@32.7162428,-117.1691516,17z/data=!4m16!1m7!3m6!1s0x80d954a979e0e74f:0x532e042dd4bacabb!2s402+W+Broadway+%231000,+San+Diego,+CA+92101!3b1!8m2!3d32.7162428!4d-117.1669629!4m7!1m0!1m5!1m1!1s0x80d954a979e0e74f:0x532e042dd4bacabb!2m2!1d-117.1669629!2d32.7162428)

WHY ATTEND?

Not sure if the D.C. delegation is right for you? Read what our past delegates had to say about the trip's impact on their business:

"Effective communication is key to successfully delivering a unique binational project like Cross Border Xpress – the only border crossing of its kind in the world.

During the Chamber's delegation trips to Washington D.C., we were able to meet directly with leadership of several federal agencies that all had a role in the project, bringing the Cali-Baja perspective to decision makers 3,000 miles away.

It was great to have the backing of the Chamber and a unified voice of business leaders supporting the CBX and standing with us."



Stephanie Saathoff
President, The Clay Company
CBX Consulting Team Member

"The decisions made in Washington D.C. have a big impact on Baja economic dynamics. Joining the Chamber's delegation trip gives us the opportunity to make face-to-face connections with the policy makers influencing those decisions and remind them what's important to advancing our binational region's economic potential.

Being able to discuss issues directly with leadership is extremely valuable in ensuring the Baja business community's voice is heard."



Gabriel Camarena Salinas

Executive President, Consejo de Desarrollo Económico de Tijuana

"The Chamber's delegation trips to D.C. provide 2-1-1 San Diego, along with our partners throughout the region, the platform to have a collective voice on national issues that have an impact at a local level.

For us at 2-1-1, we've had the opportunity to sit face-to-face with leaders from various Congressional offices and agencies to talk about issues facing our sector and those we serve, in areas such as the military and veteran landscape, workforce development, housing, health and social services, and technology. This results in a unique opportunity to bring together our social and government sectors and provide collective solutions to systematic issues.

Understanding the importance of the whole community working together locally and nationally to solve important issues, it was priceless to have the support and guidance from the Chamber, its board, and members."



Meg Storer

Vice President of Community & Government Relations
2-1-1 San Diego

TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the **Welcome Reception on Sunday, 09/22 at 7:00 PM**. The last meeting will end at around 10:00 AM on Wednesday, 9/25.

Click here (<https://sdchamber.org/wp-content/uploads/2016/02/DRAFT-Agenda-Delegates-2.pdf>) to view last year's trip itinerary.

HOTEL INFORMATION

W Hotel Washington D.C. (<https://www.marriott.com/event-reservations/reservation-link.mi?id=1546022106883&key=GRP&app=resvlink>)
515 15th St NW, Washington, DC 20004

We have secured a special room rate of \$349++ per night for standard rooms from September 22 to 25. Click here (<https://www.marriott.com/event-reservations/reservation-link.mi?id=1546022106883&key=GRP&app=resvlink>) to reserve online. If you wish to book additional room nights, please book the nights available via the link then contact Jennifer Ponticaccia (mailto: jennifer.ponticaccia1@whotels.com) to request for additional nights.

Reservations must be made by 6:00 pm (PST), Friday, August 30, 2019. After that date, the hotel will confirm reservations based on availability at the current rate.

FLYING TO D.C.

Airports:

- Ronald Reagan Washington National Airport – DCA
4.3 miles to hotel | Estimated taxi fare: \$20 (one way)
- Washington Dulles International Airport – IAD
26.5 miles to hotel | Estimated taxi fare: \$60 (one way)
- Baltimore/Washington International Thurgood Marshall Airport – BWI
34 miles to hotel | Estimated taxi fare: \$90 (one way)

Southwest Airlines, among others, offers nonstop flights to BWI Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA Airport is a 15-minute drive to the hotel, but may not have nonstop flights.

Most delegates arrive in the afternoon on Sunday, 9/22, prior to the Welcome Reception at 7:00 PM and fly out the afternoon of Wednesday, 9/25.

Recommended Flight Options:

Sunday: SAN – BWI

Southwest #4672 (6:20 AM – 2:25 PM)

SAN – IAD

United Airlines #546 (8:00 AM – 3:51 PM)

Wednesday: BWI – SAN

Southwest #830 (11:35 AM – 2:00 PM)

Southwest #1703/1852 (4:50 PM – 8:35 PM)

IAD – SAN

United Airlines #231 (12:35 PM – 2:49 PM)

THANK YOU SPONSORS



Numerous sponsorship opportunities are available for this event. See our sponsorship package here (</wp-content/uploads/2016/02/Sponsorship-Package-compressed-1.pdf>), and contact Sherman Stocker at sstocker@sdchamber.org (<mailto:sstocker@sdchamber.org>) or (619) 544-1354 for information.

APPLICATION & FEES

The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.

Applications submitted by 7/26/19:

Chamber members: \$1,800

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

Between 7/27/19 – 9/6/19:

Chamber members: \$2,300

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

Between 09/7/19 – 09/18/19:

All applicants: \$3200

APPLICATIONS CLOSE AT 6:00 PM ON WEDNESDAY, SEPTEMBER 18, 2019.

APPLY NOW!

([HTTP://WWW.CVENT.COM/D/76QZ0D/4W](http://www.cvent.com/D/76QZ0D/4W))

CANCELLATION POLICY

If canceled by September 6, 100% of the registration fee will be refunded.

If canceled between September 7 – 13, 75% of the registration fee will be refunded.

If canceled after September 13, 50% of the registration fee will be refunded.

To request a cancellation, please send an email to ktran@sdchamber.org (<mailto:ktran@sdchamber.org>).

+ GOOGLE CALENDAR (HTTPS://WWW.GOOGLE.COM/CALENDAR/EVENT?ACTION=TEMPLATE&TEXT=2019+MISSION+TO+WASHINGTON+D.C.&DATES=20190922/20190926&DETAILS=APPLY+NOW%2%A0%7C%2%A0IMPORTANT+DEADLINES%2%A0%7C%2%A0PRE-TRIP+ORIENTATION%2%A0%7C%2%A0ITINERARY%2%A0%7C%2%A0HOTEL%0AFLIGHTS%2%A0%2%A0SPONSORSHIP%2%A0%7C%2%A0CANCELLATION+POLICY+%0A%0A++++%0A++++%0A++++%0A++++%0A++++%0A++++%0A%0AJJOIN+THE+LARGEST+BINATIONAL+DELEGATION+TO+WASHINGTON%2C+D.C.+TO+VOICE+YOUR+BUSINESS%2%A0NEEDS+AND%2%A0COLLABORATE+WITH+SAN+DIEGO%26%238217%3BS+BUSINESS+LEADERS+WHILE+MEETING+WITH+THE+NATION%26%238217%3BS+TOP+LEGISLATORS+AND+POLICY+OFFICIALS.+%0AATTENDEES+WILL+HAVE+THE+UNIQUE+OPPORTUNITY+TO%3A+%0A%0APARTICIPATE+IN+HIGH-LEVEL+MEETINGS+WITH+U.S.+ADMINISTRATION+OFFICIALS+AND+AGENCIES%2C+SUCH+AS+DEPARTMENT+OF+TRANSPORTATION%2C+U.S.+CUSTOMS+%26A3B+BORDER+PROTECTION%2C+DEPARTMENT+OF+STATE%2C+HOUSING+%26AMP%3B+URBAN+DEVELOPMENT+AND+MANY+OTHERS%0AGAIN+ACCESS+TO+OUR+COUNTRY%E2%80%99S+KEY+DECISION+MAKERS+AND+ADVOCATE+FOR+LOCAL+AND+REGIONAL+ISSUES+IMPORTANT+TO+BUSINESS+GROWTH+AND+CREATION+OF+JOBS+IN+THEBAJA+REGION%0ANETWORK+AND+MAKE+INVALUABLE+CONNECTIONS%2%A0WITH+ELECTED+OFFICIALS+ON+THE+LOCAL%2C+STATE+AND+FEDERAL+LEVEL%2C+AS+WELL+AS+OTHER+COMMUNITY+MEMBERS%0A%0A%0AEVENT+DETAILS%0A%0ADATE++%28VIEW+FULL+EVENT+DESCRIPTION+HERE%3A+HTTPS%3A%2FSDCHAMBER.ORG%2FEVENT%2FDC2019%2F%29&LOCATION&TRP=FALSE&SPROP=WEBSITE:HTTPS://SDCHAMBER.ORG&CTZ=AMERICA%2FLOS_ANGELES)

+ ICAL EXPORT (HTTPS://SDCHAMBER.ORG/EVENT/DC2019/?ICAL=1&TRIBE_DISPLAY=)

Details

Start:
September 22 (2019-09-22)

End:
September 25 (2019-09-25)

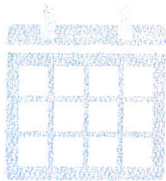
Event Categories:
International
(<https://sdchamber.org/events/category/international/>),
Networking
(<https://sdchamber.org/events/category/networking/>),
Policy
(<https://sdchamber.org/events/category/policy/>),
Signature
(<https://sdchamber.org/events/category/signature/>)

Event Tags:
chamber
(<https://sdchamber.org/tag/chamber/>),
featured-chamber
(<https://sdchamber.org/tag/featured-chamber/>)

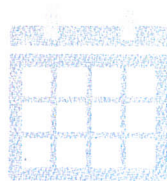
Organizer

Katie Tran
Phone:
619.544.1370
Email:
ktran@sdchamber.org

Related Events



(<https://sdchamber.org/event/education-workforce-development-committee-13-2019-12-18/2019-12-18/>)
Education & Workforce Development Roundtable
(<https://sdchamber.org/event/education-workforce-development-committee-13-2019-12-18/2019-12-18/>)
December 18
Recurring Event (See all)
(<https://sdchamber.org/event/education-workforce-development-committee-13-2019-12-18/>)



(<https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2019-10-15/>)
Infrastructure, Housing & Land Use Committee
(<https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2019-10-15/>)
October 15
Recurring Event (See all)
(<https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/all/>)



(<https://sdchamber.org/event/guildhotel/>)
Business After Five Mixer with The Guild Hotel
(<https://sdchamber.org/event/guildhotel/>)
August 8 @ 5:30 pm - 7:30 pm

BUSINESS EXPENSE

A. BOLING

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

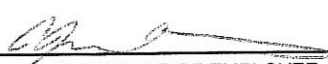
2019

MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

EMPLOYEE NAME C. April Boling			PERIOD COVERED June 2019	
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
6/19/19	30.50	C Level/Lunch w/Kim		
6/24/19	29.40	Port/Port Leadership Mtg.		
6/28/19	25.00	SANDAG/BOD Policy Mtg.		
SUBTOTAL		84.90	SUBTOTAL -	

Computation of Reimbursement

				84.90
REIMBURSEMENT RATE: (see below) *	Rate as of January 2019	X		0.580
TOTAL MILEAGE REIMBURSEMENT				49.24
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)				-
TOTAL REIMBURSEMENT REQUESTED				\$ 49.24

<p>I acknowledge that I have read, understand and agree to Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p><u>Business Expense Reimbursement Policy 3.30</u></p>	
 SIGNATURE OF EMPLOYEE	DEPT./DIV. HEAD APPROVAL

J. SCHIAVONI

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

2019

MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

EMPLOYEE NAME Johanna Schiavoni			PERIOD COVERED 5/22/19-6/21/19	
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
5/22/19	7.70	SAN Arts Advisory Committee Meeting	SDCRAA	
5/23/19	7.70	SDCRAA Special Board/ALUC Meeting	SDCRAA	
5/30/19	7.70	SDCRAA Special Board/ALUC Meeting	SDCRAA	
5/31/19	34.40	UCSD Global Policy Civic Leadership	UCSD	
6/21/19	6	SANDAG Transportation Committee	SANDAG	
7/1/19	7.70	SDCRAA Special Board/Finance Committee		
7/2/19	7.70	SDCAAA press release re AOLA and luncheon		
SUBTOTAL	78.90		SUBTOTAL	-

Computation of Reimbursement

	78.90
REIMBURSEMENT RATE: (see below) *	X 0.58
TOTAL MILEAGE REIMBURSEMENT	45.76
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	-
TOTAL REIMBURSEMENT REQUESTED	\$ 45.76

I acknowledge that I have read, understand and agree to *Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

[Business Expense Reimbursement Policy 3.30](#)

Johanna Schiavoni

SIGNATURE OF EMPLOYEE

DEPT./DIV. HEAD APPROVAL

Effective 1/1/2019 = \$.58
1/1/18 - 12/31/18 = \$.545

Please use the other tabs for mileage prior to January 1, 2019

TRAVEL EXPENSE

KIM BECKER

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

Employee/Trip Information		Date: _____	
Name:	<u>Kimberly J. Becker</u>	Dept:	<u>Executive, BU6</u>
Departure Date:	<u>7/16/2019</u>	Return Date:	<u>7/18/2019</u>
Destination:	<u>Newport Beach, CA</u>		Report Due: <u>8/17/19</u>
Business Purpose:	<u>GAC Directors Meeting & U.S. Travel Board Meeting</u>		

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		7/16/19	7/17/19	7/18/19	7/19/19	7/20/19	7/21/19	7/22/19	
		Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	
Air Fare, Railroad, Bus									-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		265.07	265.07						530.14
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ -								\$ 530.14

Expense items included in Per Diem:		Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.							
Meals & Incidental Expenses (M&IE)	<u>GSA Per Diem for Domestic</u>				<u>US Dept of State Per Diem for International</u>				
	Enter Daily Per Diem Rate	7/16/19	7/17/19	7/18/19	7/19/19	7/20/19	7/21/19	7/22/19	
Breakfast	\$16.00								-
Lunch	\$17.00			17.00					17.00
Dinner	\$28.00	28.00	28.00						56.00
Incidentals	\$5.00	5.00	5.00	5.00					15.00
Total M&IE	\$66.00	33.00	33.00	22.00	-				88.00
Approved Meal Exception Above Per Diem Rate ¹									-
Total Meal and Incidental Expenses		\$ 33.00	\$ 33.00	\$ 22.00	\$ -	\$ -	\$ -	\$ -	88.00

Explanation: Substantiation for exception should be attached 1) There are no mileage or parking charges as Kim Becker drove to and from the conference with Matt Harris. Matt incurred the charges and will submit them on his individual expense request. 2) For the 07/18 Lunch, while lunch was provided at the conference, Kim and Matt had to leave before lunch was served to attend a 2:00 p.m. meeting at the Authority.	Trip Grand Total	618.14
	Less Cash Advance (Attach copy of Authority check)	-
	Less Expenses Prepaid by Authority	-
	Due Traveler - if positive amount, prepare check request Due Authority - if negative, attach check payable to SDCRAA	\$ 618.14
Note: Send this report to Accounting even if the amount is \$0.		

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: _____ Ext.: 2445
 Traveler's Signature: Kim Becker Date: 7/23/19
 Administrator's Signature: _____ Date: _____

CEO/Vice President Approval¹: _____ Date: _____



NEWPORT BEACH MARRIOTT

GUEST FOLIO

931 BECKER/K 219.00 07/18/19 12:00 42313 25094
 ROOM NAME RATE DEPART TIME ACCT# GROUP
 GD SAN DIEGO COUNTY AIR 07/16/19 14:54
 TYPE ARRIVE TIME
 145
 ROOM CLERK ADDRESS PAYMENT MBV#: XXXXX9603

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
07/16	DESTINAT	DEST FEE		15.00
07/16	RM TX	DEST FEE		1.50
07/16	NPB FEE	DEST FEE		.45
07/16	ROOM	931, 1		219.00
07/16	RM TX	931, 1		21.90
07/16	CA FEE	931, 1		.65
07/16	NPB FEE	931, 1		6.57
07/17	DESTINAT	DEST FEE		15.00
07/17	RM TX	DEST FEE		1.50
07/17	NPB FEE	DEST FEE		.45
07/17	ROOM	931, 1		219.00
07/17	RM TX	931, 1		21.90
07/17	CA FEE	931, 1		.65
07/17	NPB FEE	931, 1		6.57
07/18	MC CARD			\$530.14

TO BE SETTLED TO: MASTER CARD CURRENT BALANCE .00

THANK YOU FOR CHOOSING MARRIOTT! TO EXPEDITE YOUR CHECK-OUT, PLEASE DIAL EXTENSION 6800, OR PRESS "MENU" ON YOUR TV REMOTE CONTROL TO ACCESS VIDEO CHECK-OUT.

See our "Privacy & Cookie Statement" on Marriott.com

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This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X



FY 2019 Per Diem Rates for Los Angeles, California

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB less the city of Santa Monica	\$66	\$16	\$17	\$28	\$5	\$49.50

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Kimberly J. Becker Dept: 6

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 05/02/19 **PLANNED DATE OF DEPARTURE/RETURN:** 07/16/19 / 07/17/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

Destination: Newport Beach, CA Purpose: GAC Directors Meeting & U.S. Travel Board Meeting

Explanation:

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:	
• AIRFARE	\$ _____
• *RENTAL CAR (Must complete page 2)	\$ _____
• OTHER TRANSPORTATION (Taxi, Train)	\$ <u>100.00</u>
B. LODGING	\$ <u>250.00</u>
C. MEALS	\$ <u>50.00</u>
D. SEMINAR AND CONFERENCE FEES	\$ _____
E. ENTERTAINMENT (If applicable)	\$ _____
F. OTHER INCIDENTAL EXPENSES	\$ _____
TOTAL PROJECTED TRAVEL EXPENSE	\$ <u>400.00</u>

*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J Becker Date: 5/13/19

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Martha Morales, Asst. Authority Clerk I, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its May 23, 2019 meeting.
(Leave blank and we will insert the meeting date.)

PRELIMINARY SCHEDULE OF EVENTS

(as of 4.15.19)

All business sessions and lodging are at the Newport Beach Marriott Hotel & Spa, 900 Newport Center Drive, Newport Beach, CA 92660.

Attire for business sessions and meals is resort casual (no ties) unless otherwise noted. Evenings may be cool, so bring a sweater or light jacket. For all outdoor activities, be sure to bring sunglasses and sunscreen. For biking, wear secured closed-toe shoes.

All organized meals and group activities are complimentary. Information on activities will be sent to you when registration opens in mid-May. Advanced sign-up is required for all group activities; participation will be confirmed when you pick up your packet at the Registration Desk in the Registration & Hospitality Room. **Minors under 16 years old must be accompanied by a parent or guardian on all activities. Please note that age and weight restrictions may vary on specific activities and will be strictly enforced.**

WEDNESDAY, JULY 17

Gateway Airports Council Meeting <i>(Members only)</i> (Breakfast and lunch included)	8:30 a.m.-1:00 p.m.
Strategic Growth Task Force <i>(Members only)</i>	10:00-11:00 a.m.
Compensation Committee <i>(Members only)</i>	11:00 a.m.-Noon
Registration and Hospitality Room	Noon-7:30 p.m.
Executive Committee Meeting <i>(Members only)</i>	2:00-4:45 p.m.
New Director Orientation	5:15-6:00 p.m.
Welcome Reception	6:30-8:00 p.m.

THURSDAY, JULY 18

Breakfast	7:00-9:00 a.m.
Registration and Hospitality Room	7:00 a.m.-12:30 p.m.
Board Meeting Session #1	8:00 a.m.-Noon

Morning Group Activity Options for Guests and Sponsors
(Note: Board members will be in meetings.)

THURSDAY, JULY 18 (Continued)

Lunch 12:15-1:15 p.m.

Afternoon Activity Options for Everyone

Travel PAC Auction with Reception and Dinner 6:30-10:00 p.m.

FRIDAY, JULY 19

Breakfast 7:30-9:00 a.m.

Registration and Hospitality Room 7:30 a.m.-12:30 p.m.

Board Meeting Session #2 9:00 a.m.-Noon

Morning Group Activity Options for Guests and Sponsors
(Note: Board members will be in meetings.)Departed at noon for
ISO Meeting @ SAN

Lunch 12:15-1:15 p.m.

Afternoon Activity Options for Everyone

Reception and Dinner
The Cannery (Newport Beach) 6:30-10:00 p.m.**SATURDAY, JULY 20**

Breakfast 7:00-9:30 a.m.

Registration and Hospitality Room 7:00-9:30 a.m.

Activity Options for Everyone

Reception and Dinner
Terra Laguna Beach 6:15-8:00 p.m.Evening Event
Pageant of the Masters (Laguna Beach) 8:00-10:30 p.m.**SUNDAY, JULY 21**

Breakfast 7:00-10:00 a.m.

Departures (Transportation on own)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**

(To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

Employee/Trip Information		Date: _____	
Name:	<u>Kimberly J. Becker</u>	Dept:	<u>Executive Division, BU6</u>
Departure Date:	<u>8/5/2019</u>	Return Date:	<u>8/6/2019</u>
Destination:	<u>Dallas, TX</u>	Report Due:	<u>9/5/19</u>
Business Purpose:	<u>Air Service Development - Southwest Airlines Representatives</u>		

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		8/5/19 Monday	8/6/19 Tuesday	8/7/19 Wednesday	8/8/19 Thursday	8/9/19 Friday	8/10/19 Saturday	8/11/19 Sunday	
Air Fare, Railroad, Bus	420.96								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		202.91							202.91
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ 420.96								\$ 202.91

Expense items included in Per Diem:

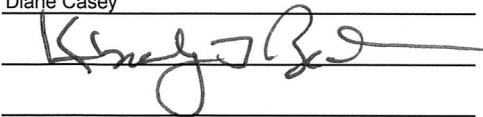
Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic		US Dept of State Per Diem for International							
Enter Daily Per Diem Rate		8/5/19	8/6/19	8/7/19	8/8/19	8/9/19	8/10/19	8/11/19	
		Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
Breakfast	\$16.00		16.00					16.00	
Lunch	\$17.00	17.00						17.00	
Dinner	\$28.00	28.00						28.00	
Incidentals	\$5.00	5.00	5.00					10.00	
Total M&IE	\$66.00	50.00	21.00	-	-			71.00	
Approved Meal Exception Above Per Diem Rate ¹			23.36					23.36	
Total Meal and Incidental Expenses		\$ 50.00	\$ 44.36	\$ -	\$ -	\$ -	\$ -	\$ -	94.36

<p>Explanation: Substantiation for exception should be attached</p> <p>SAN hosted a group lunch for the Southwest Airlines representatives and SAN employees. Hampton Brown paid for the dinner - CEO Kim Becker paid for her own meal, which is above the GSA Per Diem amount.</p>	Trip Grand Total	718.23
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	420.96
	Due Traveler - if positive amount, prepare check request Due Authority - if negative, attach check payable to SDCRAA	\$ 297.27

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By:	<u>Diane Casey</u>	Ext.:	<u>2445</u>
Traveler's Signature:		Date:	<u>8/7/19</u>
Administrator's Signature:	_____	Date:	_____

CEO/Vice President Approval¹: _____ Date: _____
(Required if meal(s) reimbursed above the Per Diem Rate)



Traveltrust Corporation
 374 North Coast Hwy 101
 Encinitas, CA 92024
 Phone: (760) 635-1700

ADD TO OUTLOOK

Friday, 31MAY 2019 02:45 PM EDT

Passengers: KIMBERLY JANE BECKER (06)

Agency Reference Number: BDIHON

Click here to view your current itinerary or ETicket receipt on-line: tripcase.com

Southwest Airlines Confirmation TTBOHD

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt
 Be sure to visit www.traveltrust.com for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

AIR	Monday, 5AUG 2019	
Southwest Airlines	Flight Number: 0458	Class: L- Coach/Economy
From: San Diego CA, USA	Depart: 11:25 AM	
To: Dallas Love Field TX, USA	Arrive: 04:30 PM	
Stops: Nonstop	Duration: 3 hour(s) 5 minute(s)	
	Status: CONFIRMED	Miles: 1175 / 1880 KM
Equipment: Boeing 737-700 Jet		
DEPARTS SAN TERMINAL 1 - ARRIVES DAL TERMINAL 1		
Frequent Flyer Number: [REDACTED]		
EARLY BIRD CHECK PURCHASED/CONFIRMED		
Southwest Airlines Confirmation number is TTBOHD		

AIR	Tuesday, 6AUG 2019	
Southwest Airlines	Flight Number: 0814	Class: L- Coach/Economy
From: Dallas Love Field TX, USA	Depart: 04:05 PM	
To: San Diego CA, USA	Arrive: 05:05 PM	
Stops: Nonstop	Duration: 3 hour(s) 0 minute(s)	
	Status: CONFIRMED	Miles: 1175 / 1880 KM
Equipment: Boeing 737 Jet		
DEPARTS DAL TERMINAL 1 - ARRIVES SAN TERMINAL 1		
Frequent Flyer Number: [REDACTED]		
EARLY BIRD CHECK PURCHASED/CONFIRMED		
Southwest Airlines Confirmation number is TTBOHD		

A PORTION OF THIS TRIP MAY BE REFUNDABLE. PLEASE RETURN
 UNUSED PORTIONS TO TRAVELTRUST FOR POSSIBLE REFUND.
 SOUTHWEST AIRLINES CONFIRMATION NUMBER - TTBOHD
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

Ticket/Invoice Information

Ticket for: KIMBERLY JANE BECKER
Ticket Nbr: WN2481558545 Electronic Tkt: No Amount: 340.96
Base: 290.57 Tax: 50.39
Charged to: AX*****1013

Ticket for: KIMBERLY JANE BECKER
Ticket Nbr: WN333333331 Electronic Tkt: No Amount: 25.00
Base: 25.00 Tax: 0.00
Charged to: AX*****1013

Ticket for: KIMBERLY JANE BECKER
Ticket Nbr: WN444444441 Electronic Tkt: No Amount: 25.00
Base: 25.00 Tax: 0.00
Charged to: AX*****1013

Service fee: KIMBERLY JANE BECKER
Date issued: 5/31/2019
Document Nbr: XD0768028383 Amount: 30.00
Charged to: AX*****1013

Total Tickets: 390.96
Total Fees: 30.00
Total Amount: 420.96

Click here 24 hours in advance to obtain boarding passes:
[SOUTHWEST](#)

Click here to review Baggage policies and guidelines:
[SOUTHWEST](#)

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Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.
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All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.
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Saturday from 9am-1pm Pacific.
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Each call is billable at a minimum \$25.00 per call/reservation



DALLAS MARKET CENTER SUITES

GUEST FOLIO

617	BECKER/KIMBERLY/MRS	175.00	08/06/19	09:30	25739
ROOM	NAME	RATE	DEPART	TIME	ACCT#
NKDS	[REDACTED]		08/05/19	08:37	
TYPE	ADDRESS		ARRIVE	TIME	
85	SAN DIEGO CA 921046025				
ROOM		MCXXXXXXXXXXXX9117			MBV#: XXXXX9603
CLERK		PAYMENT			

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
08/05	ROOM	617, 1	175.00	
08/05	STATE TX	617, 1	10.50	
08/05	CITY TAX	617, 1	12.25	
08/05	TPID FEE	617, 1	3.75	
08/05	SCR FEE	617, 1	1.41	
08/06	CCARD-MC			
	PAYMENT RECEIVED BY MASTERCARD	XXXXXXXXXXXX9117	202.91	.00

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DALLAS MARKET CENTER SUITES
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DALLAS TX 75207

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This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

Casey Diane

From: Kim Becker [REDACTED]
Sent: Wednesday, August 7, 2019 6:57 AM
To: Becker Kimberly
Subject: Fwd: Receipt from Uncle Julio's Mexican from Scratch - 001

Group meal.

Begin forwarded message:

From: receipt@tablesafe.email
To: [REDACTED]
Subject: Receipt from Uncle Julio's Mexican from Scratch - 001

Guest Check

Uncle Julio's Mexican from Scratch - 001
4125 Lemmon Ave
Dallas, TX 75219
2145206620

Terminal ID: 2961525
Merchant ID: 6148216


Table: Table 223/2
Server Name: JOSE P
Check Number: 10025
RAIL Transaction Number: 1048601
Tuesday, 08/06/2019 12:56 P.M.

ITEM	QTY	PRICE
Chicken	(1 @ 14.99)	14.99
Soda/Tea	(1 @ 2.99)	2.99
Subtotal		17.98
Taxes		1.49
Tip		4.53 3.89
Total		24.00 23.36

Sale:
Amount : 24.00
Currency Indicator : USD

Guest : BECKER/KIMBERLY J
CC Type : MC
CC Number : ... 1802
Approval : 694553
Card Entry Method : Chip
AID : A0000000041010
TVR : 8000008000
IAD : 0110A000032200000000000000000000000000FF
TSI : 4800
AC : AF6182DD5ADEA598

Approved by Issuer

Signature : 

THANK YOU



FY 2019 Per Diem Rates for Dallas, Texas

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Dallas	Dallas	\$66	\$16	\$17	\$28	\$5	\$49.50

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Kimberly J. Becker Dept: 6

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 05/01/19 PLANNED DATE OF DEPARTURE/RETURN: 08/05/19 / 08/06/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

Destination: Dallas, TX Purpose: Air Service Meeting with Southwest Headquarters

Explanation:

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:	
• AIRFARE	\$ <u>1,100.00</u>
• *RENTAL CAR (Must complete page 2)	\$ _____
• OTHER TRANSPORTATION (Taxi, Train)	\$ _____
B. LODGING	\$ <u>200.00</u>
C. MEALS	\$ <u>100.00</u>
D. SEMINAR AND CONFERENCE FEES	\$ _____
E. ENTERTAINMENT (If applicable)	\$ _____
F. OTHER INCIDENTAL EXPENSES	\$ _____
TOTAL PROJECTED TRAVEL EXPENSE	\$ <u>1,400.00</u>

*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 5/2/19

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Mariana Morales, Asst. Authority Clerk I, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its May 23, 2019 meeting.
(Leave blank and we will insert the meeting date.)

Casey Diane

Subject: CONFIRMED MEETING WITH SOUTHWEST AIRLINES (WN)
Location: 2702 Love Field Dr., Dallas, TX 75235

Start: Tue 8/6/2019 8:00 AM
End: Tue 8/6/2019 7:00 PM
Show Time As: Out of Office

Recurrence: (none)

Meeting Status: Accepted

Organizer: Brown Hampton
Required Attendees: Becker Kimberly; D'Ambrosio Domenico; D'Amico Brian
Optional Attendees: Platt Robyn; Casey Diane

Categories: Out of Office, Offsite Meetings

Exact timing of meeting TBD

Southwest Headquarters (Love Field – DAL)

Meeting and Lunch with the Network Planning Team

Agenda

San Diego Region Update
Current Network Performance
Future Network Requests (Intl focus CUN, LIR)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**

(To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

Employee/Trip Information		Date: _____	
Name:	<u>Kimberly J. Becker</u>	Dept:	<u>Executive Division, BU6</u>
Departure Date:	<u>8/8/2019</u>	Return Date:	<u>8/9/2019</u>
Destination:	<u>Newport Beach, CA</u>	Report Due:	<u>9/8/19</u>
Business Purpose:	<u>California Airports Council - Board of Directors Meeting</u>		

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		8/8/19 Thursday	8/9/19 Friday	8/10/19 Saturday	8/11/19 Sunday	8/12/19 Monday	8/13/19 Tuesday	8/14/19 Wednesday	
Air Fare, Railroad, Bus			39.00						39.00
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		13.76							13.76
Lodging		236.82							236.82
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ -								\$ 289.58

Expense items included in Per Diem:		Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.							
Meals & Incidental Expenses (M&IE)									
<u>GSA Per Diem for Domestic</u>		<u>US Dept of State Per Diem for International</u>							
	Enter Daily Per Diem Rate	8/8/19 Thursday	8/9/19 Friday	8/10/19 Saturday	8/11/19 Sunday	8/12/19 Monday	8/13/19 Tuesday	8/14/19 Wednesday	
Breakfast	\$16.00								-
Lunch	\$17.00								-
Dinner	\$28.00								-
Incidentals	\$5.00	5.00	5.00						10.00
Total M&IE	\$66.00			-	-				10.00
Approved Meal Exception Above Per Diem Rate ¹									-
Total Meal and Incidental Expenses		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10.00

Explanation: Substantiation for exception should be attached Kim traveled to Newport Beach with Matt Harris, who will submit for mileage reimbursement for that portion of the trip.	Trip Grand Total	299.58
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	-
	Due Traveler - if positive amount, prepare check request Due Authority - if negative, attach check payable to SDCRAA	\$ 299.58

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445
 Traveler's Signature:  Date: 8/21/19
 Administrator's Signature: _____ Date: _____

CEO/Vice President Approval¹: _____ Date: _____
(Required if meal(s) reimbursed above the Per Diem Rate)



FY 2019 Per Diem Rates for Los Angeles, California

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB less the city of Santa Monica	\$66	\$16	\$17	\$28	\$5	\$49.50

*Kim Becker
Newport Beach
08/08 - 08/09/19*



NEWPORT BEACH MARRIOTT

Kim Becker
Newport Beach
08/08-08/09/19

GUEST FOLIO

733	BECKER/K	209.00	08/09/19	12:00	56646	33541
ROOM	NAME	RATE	DEPART	TIME	ACCT#	GROUP
GD	SAN DIEGO COUNTY AIR		08/08/19	15:26		
TYPE			ARRIVE	TIME		
117						
ROOM CLERK	ADDRESS	PAYMENT			MBV#:	XXXXX9603

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
08/08	ROOM 733, 1	209.00		
08/08	RM TX 733, 1	20.90		
08/08	CA FEE 733, 1	.65		
08/08	NPB FEE 733, 1	6.27		
08/09	MC CARD			
			\$236.82	

TO BE SETTLED TO: MASTER CARD CURRENT BALANCE .00

Room - 08/08/19

THANK YOU FOR CHOOSING MARRIOTT! TO EXPEDITE YOUR CHECK-OUT, PLEASE DIAL EXTENSION 6800, OR PRESS "MENU" ON YOUR TV REMOTE CONTROL TO ACCESS VIDEO CHECK-OUT.

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NEWPORT BEACH MARRIOTT
NEWPORT CENTER DRIVE
NEWPORT BEACH CA 92660

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This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

Kim Becker
Newport Beach
08/08 - 08/09/19

Departure Add-Ons Travelers Payment Confirmation



Your reservation is complete.

CONFIRMATION

VIEW TRIP DETAILS
(/ITD/AMTRAK/CMSMODIFYTRIP?
REQUESTOR=ITD%2EPRESENTATION%2EHANDLER%2EPAGE%2EBASKET%2EPRESBASKETBOOKEDPAGEI

Reservation # DAB829

AMTRAK TOTAL \$39.00

Departure

🕒 1h 54m TOTAL TRIP TIME

774 Pacific Surfliner

1 Business Class Seat

Irvine, CA (IRV) → San Diego, CA

Departure
Fri. Aug 9, 2019
1:34 pm

(SAN)
Arrival
Fri. Aug 9, 2019
3:28 pm
Santa Fe Depot

Train Ticket
Receipt
- Return from
Newport Beach
to SAN

Passenger(s)

Kimberly Becker



THIS IS NOT A TICKET

Your reservation is complete. We've emailed your purchase receipt and eTicket PDF to: kbecker@san.org, dcasey@san.org

- 1. AT THE STATION**
Check the train information displays in the station and head directly to your boarding location. Present your eTicket, or display it in the [Amtrak App](#) on your mobile device, prior to boarding.
- 2. ON THE TRAIN**
The conductor on your train will check your eTicket. Only one eTicket is needed for everyone in your reservation.
- 3. PLANS CHANGE?**
eTickets in the Amtrak App are automatically updated when you change your reservation. If you'd like to receive an updated eTicket, open your reservation on [Amtrak.com](#) to resend your eTicket by email.

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CAR RENTAL



Reserve vehicles from trusted brands and get our best-price guarantee.

[RENT A CAR](#)

Kim Becker
Newport Beach
08/08 - 08/09/19



PRESENT THIS DOCUMENT FOR BOARDING

RES# DAB829-29JUL19

RESERVATION NUMBER DAB829

IRV



SAN

One-Way

IRVINE, CA

SAN DIEGO, CA

AUGUST 9, 2019

TRAIN	PACIFIC SURFLINER	IRVINE - SAN DIEGO (DOWNTOWN)	DEPARTS	ARRIVES (Fri Aug 9)
774	Aug 9, 2019	1 Business Class Seat	1:34 PM	3:28 PM

PASSENGERS (1)

BECKER, KIMBERLY ADULT

AMTRAK GUEST REWARDS

No member number provided. Join at Amtrak.com

Proper identification is required for all passengers. This document is valid for only passengers listed. See www.amtrak.com/ID for details.

IMPORTANT INFORMATION

- NO TVL
30AUG19-02SEP19,26-28NOV19,30NOV19-2DEC19,23-24DEC19,26DEC19,31DEC1
- eTickets for **Reserved services** are valid only for the specific train number, date and accommodation type booked.
- When should you arrive at the station? Check the recommended arrival times for your departure station at Amtrak.com/stations. Allow additional time if you require ticketing/baggage services or boarding assistance, or if you are boarding at a Canadian station.
- Tickets are non-transferable. They are valid only for the personal use of the passenger(s) named on the ticket.
- For Amtrak travel information, or to make adjustments to your travel plans, please visit Amtrak.com, or call 1-800-USA-RAIL (1-800-872-7245).
- Your printed eTicket travel document shows the services you booked. If you change your booking but do not reprint the document, it will not reflect your current itinerary. You may obtain an updated copy of your eTicket at Amtrak.com. At some stations, a gate agent may need to view your eTicket prior to boarding (learn more at Amtrak.com/boarding).
- Changes to your itinerary may affect your fare. Refund and exchange restrictions and penalties for failure to cancel unwanted travel may apply. For more information please visit Amtrak.com/changes.
- Carry-on baggage is limited to 2 personal items, 14x11x7" / 25lbs per item, and 2 bags, 28x22x14" / 50lbs per bag, per passenger. **You may be charged a baggage fee or denied boarding if your items exceed these limitations.** See the baggage policy at Amtrak.com/baggage.
- Check the departure board or ask a uniformed Amtrak employee to find out where to board your train.
- **If You See Something Say Something! Contact Amtrak Police at 1-800-331-0008 or Text to APD11 (27311).**

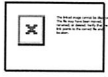
Kim Becker
Newport Beach
08/08 - 08/09/19

Casey Diane

From: no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>
Sent: Friday, August 9, 2019 9:01 PM
To: Becker Kimberly
Subject: Your ride with Marisol on August 9

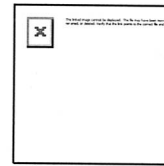
Transportation
08/09/19

From train station
to Home



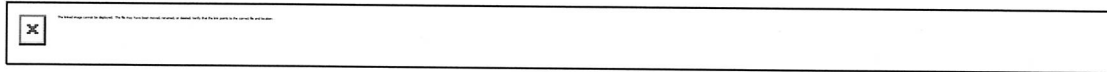
AUGUST 9, 2019 AT 4:19 PM

Thanks for riding with Marisol!



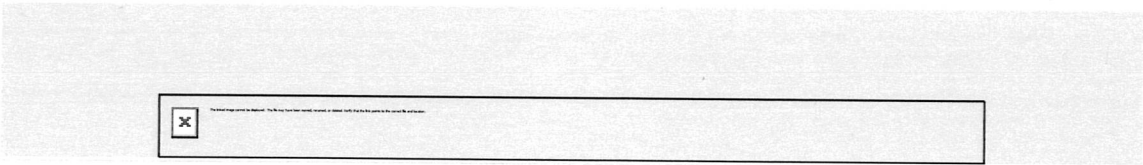
Lyft fare (4.44mi, 18m 19s)	\$11.76
Tip	\$2.00

PayPal account	\$13.76
----------------	----------------



- Pickup 4:19 PM**
Navy Broadway Complex, America Plz, San Diego, CA
- Drop-off 4:37 PM**
3138 Laurel St, San Diego, CA

Trip Purpose: Return from CAC



This and every ride is carbon neutral

[LEARN MORE](#)

FAVORITE DRIVER

TIP DRIVER

FIND LOST ITEM

REQUEST REVIEW

[Help Center](#)

[Receipt #1301754578367237212](#)

We never share your address with your driver after a ride.
[Learn more](#) about our commitment to safety.

Map data [OpenStreetMap](#) contributors

© 2019 Lyft, Inc.
548 Market St., P.O. Box 68514
San Francisco, CA 94104
CPUC ID No. TCP0032513 - P

[Work at Lyft](#)
[Become a Driver](#)



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Kimberly J. Becker Dept: 6

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 05/22/19 PLANNED DATE OF DEPARTURE/RETURN: 08/08/19 08/09/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Newport Beach, CA Purpose: CAC Board Meeting

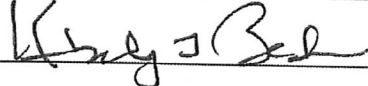
4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE	\$	
• *RENTAL CAR (Must complete page 2)	\$	
• OTHER TRANSPORTATION (Taxi, Train)	\$	100.00
B. LODGING	\$	225.00
C. MEALS	\$	50.00
D. SEMINAR AND CONFERENCE FEES	\$	
E. ENTERTAINMENT (If applicable)	\$	
F. OTHER INCIDENTAL EXPENSES	\$	
TOTAL PROJECTED TRAVEL EXPENSE	\$	375.00

*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 5/23/19

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Linda GranKew, Assistant Authority Clerk hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its July 1, 2019 meeting.
(Leave blank and we will insert the meeting date.)



Kim Becker
Newport Beach
08/08 - 08/09/19

SCHEDULE

California Airports Council – Board of Directors Meeting
Newport Beach Marriott
900 Newport Center Drive
Newport Beach, CA

THURSDAY, AUGUST 8

6:00 P.M. Dinner
Cucina Enoteca (less than 5-minute walk from hotel)
951 Newport Center Drive
Newport Beach, CA
949.706.1416

FRIDAY, AUGUST 9

8:30 A.M. Breakfast – Cardiff Room (lobby level)

9 A.M. CAC Meeting – Cardiff Room
Business Casual Attire

Noon Working Lunch

1:00 P.M. Adjournment

A. GONZALEZ

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

Employee/Trip Information: _____ Date: 8/16/2019
 Name: Amy Gonzalez Dept: _____
 Departure Date: 7/25/2019 Return Date: 7/27/2019 Report Due: 8/26/19
 Destination: Boston, MA
 Business Purpose: ACI Legal Steering Committee

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		7/25/19 Thursday	7/26/19 Friday	7/27/19 Saturday	7/28/19 Sunday	7/29/19 Monday	7/30/19 Tuesday	7/31/19 Wednesday	
Air Fare, Railroad, Bus	698.60								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls		96.00							96.00
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		35.83		15.47					51.30
Lodging		209.21	209.21	209.22					627.64
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	\$ 698.60								\$ 774.94

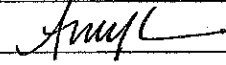
Expense items included in Per Diem:
 Meals & Incidental Expenses (M&IE): Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

Enter Daily Per Diem Rate	GSA Per Diem for Domestic				US Dept of State Per Diem for International			
	7/25/19 Thursday	7/26/19 Friday	7/27/19 Saturday	7/28/19 Sunday	7/29/19 Monday	7/30/19 Tuesday	7/31/19 Wednesday	
Breakfast								-
Lunch	18.00		18.00					36.00
Dinner	31.00		31.00					62.00
Incidentals								-
Total M&IE	\$0.00		49.00					98.00
Approved Meal Exception Above Per Diem Rate ¹								-
Total Meal and Incidental Expenses	\$ 49.00	\$ -	\$ 49.00	\$ -	\$ -	\$ -	\$ -	98.00

Explanation: Substantiation for exception should be attached	Trip Grand Total	1,571.54
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	698.60
	Due Traveler - if positive amount, prepare check request Due Authority - if negative, attach check payable to SDCRAA	\$ 872.94

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Kendy Rios Ext.: _____
 Traveler's Signature:  Date: 8/16/19
 Administrator's Signature: _____ Date: _____
 CEO/Vice President Approval¹: _____ Date: _____
 (Required if meal(s) reimbursed above the Per Diem Rate)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Amy Gonzalez Dept: 15

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 4/10/19 PLANNED DATE OF DEPARTURE/RETURN: 7/25/19 | 7/27/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):

Destination: Boston, MA Purpose: ACI Legal Steering Committee
Explanation: _____

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE	\$	<u>1,000.00</u>
• *RENTAL CAR (Must complete page 2)	\$	_____
• OTHER TRANSPORTATION (Taxi, Train)	\$	<u>30.00</u>

B. LODGING \$ 400.00

C. MEALS \$ 100.00

D. SEMINAR AND CONFERENCE FEES \$ _____

E. ENTERTAINMENT (If applicable) \$ _____

F. OTHER INCIDENTAL EXPENSES \$ _____

TOTAL PROJECTED TRAVEL EXPENSE \$ 1,530.00

*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain Insurance Identification card covering rental period.

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Amy Gonzalez* Date: 4/12/19

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

Rachel Green, Assistant Executive Clerk, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its April 22, 2019 meeting.
(Leave blank and we will insert the meeting date.)

TRAVELTRUST

Traveltrust Corporation
374 North Coast Hwy 101
Encinitas, CA 92024
Phone: (760) 635-1700

ADD TO OUTLOOK

Tuesday, 7MAY 2019 05:07 PM EDT

Passengers: AMY GONZALEZ (15)

Agency Reference Number: RQQRBT

Click here to view your current itinerary or ETicket receipt on-line: tripcase.com


Alaska Airlines Confirmation HEQDKC


Jetblue Airways Corp Confirmation WGUSCV

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Be sure to visit www.traveltrust.com for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

AIR	Thursday, 25JUL 2019	
Alaska Airlines	Flight Number: 1048	Class: V- Coach/Economy
From: San Diego CA, USA	Depart: 08:45 AM	
To: Boston MA, USA	Arrive: 05:40 PM	
Stops: Nonstop	Duration: 5 hour(s) 55 minute(s)	
Seats: 07D	Status: CONFIRMED	Miles: 2579 / 4126 KM
Equipment: Airbus A321 Jet	MEAL: FOOD FOR PURCHASE	
DEPARTS SAN TERMINAL 2 - ARRIVES BOS TERMINAL C		
***PREMIUM SEAT COMPLIMENTS OF TRAVELTRUST		
Alaska Airlines Confirmation number is HEQDKC		

AIR	Saturday, 27JUL 2019	
Jetblue Airways Corp	Flight Number: 0619	Class: V- Coach/Economy
From: Boston MA, USA	Depart: 10:23 AM	
To: San Diego CA, USA	Arrive: 01:32 PM	
Stops: Nonstop	Duration: 6 hour(s) 9 minute(s)	
Seats: 15D	Status: CONFIRMED	Miles: 2579 / 4126 KM
Equipment: Airbus A321 Jet	MEAL: SNACK	
DEPARTS BOS TERMINAL C - ARRIVES SAN TERMINAL 2		
Jetblue Airways Corp Confirmation number is WGUSCV		

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR
THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED
OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS
IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE
YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.
ALASKA AIRLINES CONFIRMATION NUMBER - HEQDKC
JETBLUE AIRWAYS CORP CONFIRMATION NUMBER - WGUSCV
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

Ticket/Invoice Information

Ticket for: AMY GONZALEZ
Date issued: 5/7/2019 Invoice Nbr: 5531689
Ticket Nbr: AS7358096857 Electronic Tkt: Yes Amount: 282.30 USD
Base: 249.30 US Tax: 18.70 USD XT Tax: 14.30 USD
Charged to: AX*****1013

Ticket for: AMY GONZALEZ
Date issued: 5/7/2019 Invoice Nbr: 5531690
Ticket Nbr: B67358096858 Electronic Tkt: Yes Amount: 386.30 USD
Base: 346.05 US Tax: 25.95 USD XT Tax: 14.30 USD
Charged to: AX*****1013

Service fee: AMY GONZALEZ
Date issued: 5/7/2019
Document Nbr: XD0766828150 Amount: 30.00
Charged to: AX*****1013

Total Tickets: 668.60
Total Fees: 30.00
Total Amount: 698.60

Click here 24 hours in advance to obtain boarding passes:

[ALASKA](#)
[JET BLUE](#)

Click here to review Baggage policies and guidelines:

[ALASKA](#)
[JET BLUE](#)

TSA Guidance- a government issued photo id is needed for checkin.
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.
For Additional security information visit www.tsa.gov.
All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.
Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!
Our Business Hours are Sunday 10pm - Friday 10pm Pacific
Saturday from 9am-1pm Pacific.
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.
You can also use the Direct Dial Number 882-233-1914 or the collect number 682-647-0061.
Each call is billable at a minimum \$25.00 per call/reservation

BOSTON

Mrs. Amy Gonzalez
32225 N H Drive
San Diego CA 92101
United States

Room Number: 0918
Arrival Date: 07-25-19
Departure Date: 07-27-19
Confirmation Number: 22650966
Page No: 1 of 1

Guest Name:

INFORMATION INVOICE

A/R No:

Folio No:

07-27-19

Date	Description	Charges	Credits
07-25-19	Room Accommodation	273.00	
07-25-19	State Occupancy Tax- 5.7 PCT	15.56	
07-25-19	City Sales Tax- 6.5PCT	17.75	
07-25-19	CCF Tax- 2.75 PCT	7.51	
07-26-19	Room Accommodation	273.00	
07-26-19	State Occupancy Tax- 5.7 PCT	15.56	
07-26-19	City Sales Tax- 6.5PCT	17.75	
07-26-19	CCF Tax- 2.75 PCT	7.51	
Total		627.64	0.00
Balance		627.64	

ACI-NA Legal Committee Steering Group Meeting Agenda

July 25-26, Boston, MA

Saul Ewing LLP Offices

Call-in Number: (415) 655-0002

Access Code: 460 346 62

Thursday July 25

- **7:00 pm – Dinner at Basile, 162 Columbus Avenue (short walk from the hotel).** (Arranged by TJ Roskelley). Cost per person \$99 (includes tax and tip) and restaurant can charge each person separately. Menu attached.

Friday, July 26,

9:00 am – Steering Committee Meeting at Offices of Saul Ewing, 131 Dartmouth Street, Suite 501

9:00 am – Continental Breakfast provided by Saul Ewing.

I. Welcome, Introductory Remarks by Leadership:

Chair: Debra Braga

Vice Chair: Peter Pierotti

Immediate Past Chair: Ann Morgan

II. Consideration of Current and Upcoming Vacancies on Steering Group and Potential New Members.

Link to Steering Group Standards:

http://aci-na.org/sites/default/files/2015_legal_committee_steering_group_participation_plan.pdf

- 1. Vacancies –**
 - a. Mark Gardner
 - b. Any potential retirements?
 - c. Associate Position, when Steve Osit's term expires

III. Upcoming Conference Locations

A. Fall 2018, Tampa, FL

B. Spring 2020, Chicago, IL <https://www.theblackstonehotel.com/>

C. Fall 2020 -- Grand Rapids

A. Spring 2021 – Tucson <https://www.loewshotels.com/ventana-canyon>

8:00 – 9:00 AM Continental Breakfast
9:00 AM -- Noon Morning Session
10:00-10:15 Morning Break (ACI-NA General Break is from 10:00 to 10:30)
Noon – 1:00 PM Lunch
1:00 PM – 2:30 PM Session
2:30 PM – 2:45 PM Afternoon Break
2:45 PM – 4:45 PM Session

B. Potential Sessions

- a. TSA Update
- b. FAA Update (Potentially FAA Chief Counsel 7 Charles Trippe, former Chief Counsel)
- c. Litigation Update
- d. Roundtable
- e. Paine Field. Issues that arose standing up a new passenger terminal from scratch. Dave Bannard can talk about the thinking that went into drafting the policies and regulations from scratch. While other airports don't have that luxury, it could be instructive in terms of what policies make sense from an airport perspective (as opposed to "we've always done it that way"), and it may help guide other airports' thinking in terms of the direction they may want to consider moving towards, even if they can only do it incrementally.
- f. Allocation of common use gates. Recent traffic spikes are getting operations levels back to late 1990s levels, with more flights than available gates. The issue is popping up now or in the horizon at medium and large airports (and perhaps, a few small airports).
- g. "Sec. 163 lessons learned thus far." What does Sec. 163 mean, and how can airports take advantage of the new statutory text in the planning process and for actual projects? The changes to 47107(a)(16) (e.g., not altering the airport without approval "unless the alteration is outside the scope of [FAA's] review and approval authority") is pushing airport managers to take some risks and not wait for FAA's determination that it lacks authority. What advice can airport lawyers provide?
- h. Biometrics and data privacy.
- i. UAS detection and mitigation (FAA's May 2019 guidance, Blue Ribbon Task Force interim report).
- j. Trends in non-aeronautical development (Section 163, land releases, etc.)

Gonzalez Amy

From: Uber Receipts <uber.us@uber.com>
Sent: Saturday, July 27, 2019 5:45 AM
To: Gonzalez Amy
Subject: Thanks for tipping! We've updated your Thursday evening trip receipt



Total: \$35.83
Thu, Jul 25, 2019

Thanks for tipping, Amy

Here's your updated Thursday evening ride receipt.



Total	\$35.83
--------------	----------------

Trip Fare	\$22.52
-----------	---------

Subtotal	\$22.52
----------	---------

Airport Facility Charge 	\$3.25
---	--------

Tolls, Surcharges, and Fees 	\$5.06
---	--------

Tip	\$5.00
-----	--------

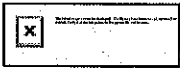
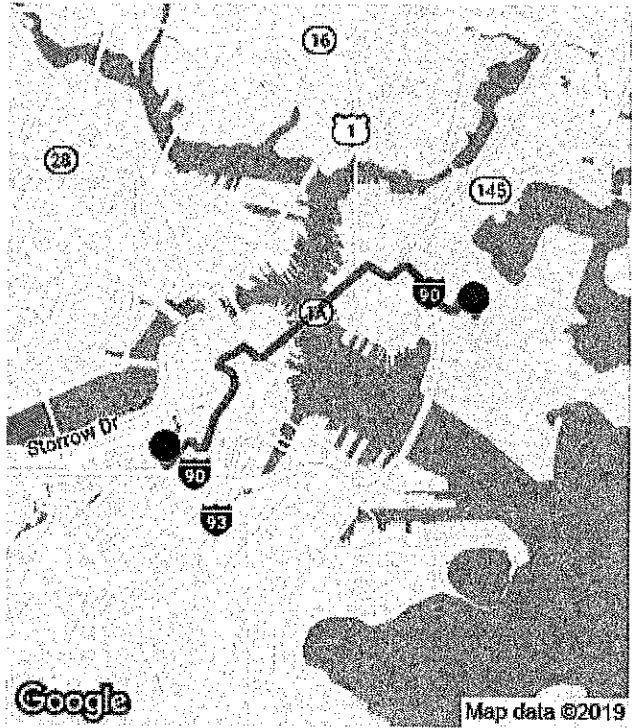
Amount Charged



05:59pm
 BOS Terminal C, 100
 Harborside Dr, Boston, MA

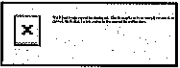


06:24pm
 154 Berkeley St, Boston, MA



Invite your friends and family.

Get \$5 off your next ride when you refer a friend to try Uber. Share code: amyg3555ue



Unlock benefits with Uber Rewards

Earn points with your meals and miles when you join today. [Learn more](#)

Gonzalez Amy

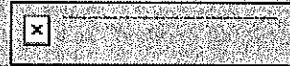
From: Uber Receipts <uber.us@uber.com>
Sent: Saturday, July 27, 2019 6:03 AM
To: Gonzalez Amy
Subject: Your Saturday morning trip with Uber



Total: \$15.47
Sat, Jul 27, 2019

Thanks for riding, Amy

We hope you enjoyed your ride
this morning.



Total **\$15.47**

Trip Fare \$10.97

Subtotal \$10.97

Tolls, Surcharges, and Fees  \$4.50

Amount Charged



.... 5009 | Switch

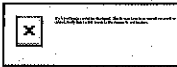
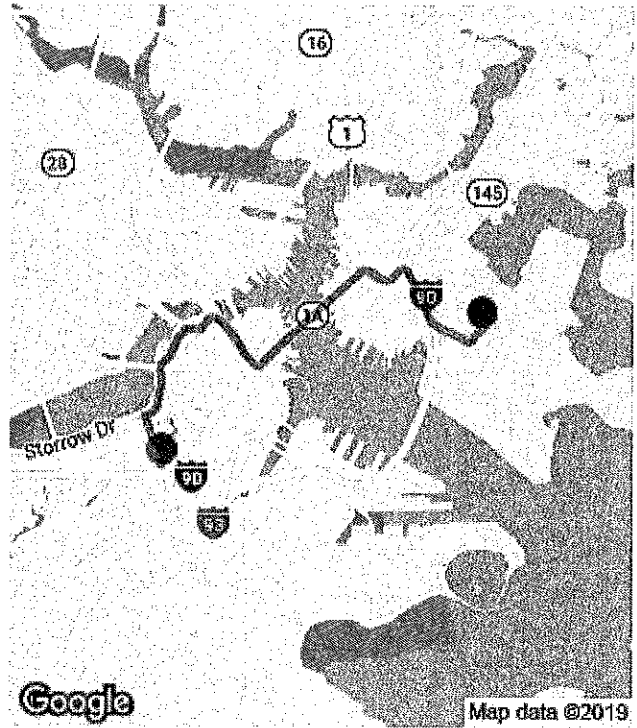
\$15.47



08:49am
161 Berkeley St, Boston, MA

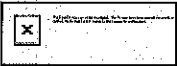


09:02am
BOS Terminal C, 100
Harborside Dr, Boston, MA



Invite your friends and family.

Get \$5 off your next ride when you refer a friend to try Uber. Share code: amyg3555ue



Unlock benefits with Uber Rewards

Earn points with your meals and miles when you join today. [Learn more](#)

San Diego Inter. Airport
3225 N Harbor Dr
San Diego, 92101

EXIT 6 07/27/19 13:25
Receipt 092615

Short-term parking tkt
T2PP - No. 033765
07/25/19 07:34
07/27/19 13:25
Period 2d5h52'

\$96.00

Total \$96.00

Payment Received
RID A000000003
PIX 1010
CARD *****1352
AUTHORIZATION 517262
PURCHASE USD96.00
APPROVED

Sub Total \$96.00

17318

MARK WEST

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

TRAVEL EXPENSE REPORT - Board Members

(To be completed within 30 days from travel return date)

Board member name: Mark B. West
 Departure Date: 6/9/2019 Return Date: 6/12/2019 Report Due: 7/12/19
 Destination: ACI-NA Business of Airports Conference in Scottsdale, AZ.

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

³ Business Expense Reimbursement Policy 3.30 - ⁴ Travel and Lodging Expense Reimbursement Policy 3.40

	Authority Expenses (Prepaid by Athly)	Board Member Expenses							TOTALS	
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY		
		6/9/19	6/10/19	6/11/19	6/12/19					
Daily PerDiem Limitations:										
**GSA Daily Hotel Rate or Conference Hotel Rate		215.00	215.00	215.00						
**GSA Daily Meals, Entertainment & Incidentals (ME&I)		56.00	56.00	56.00	56.00					
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	318.60									0.00
Conference Fees (provide copy of flyer/registration expenses)	850.00									0.00
Rental Car										0.00
Gas and Oil										0.00
Garage/Parking										0.00
Mileage - attach mileage form										0.00
Taxi/Shuttle Fare (include tips pd.) To/From meetings, airport, etc.		30.89			26.24					57.13
Hotel - Actual Expense Paid - Excluding Taxes		215.00	215.00	215.00						
Allowable Hotel (Lessor of Actual or GSA Allowance)		215.00	215.00	215.00	0.00	0.00	0.00	0.00		645.00
Hotel Taxes Paid		27.03	27.03	27.03						81.09
Telephone, Internet and Fax										0.00
Laundry										0.00
Meals, Entertainment & Incidentals (M,E&I):										
Meals (include tips pd.)	Breakfast									
	Lunch		14.12							
	Dinner									
	Other Meals									
Entertainment (Hospitality) ¹										
Tips Paid to Maids, Bellhops and other hotel servers										
Taxi/Shuttle Fare (include tips pd.) To/From meal destinations										
Total Meals, Entertainment & Incidentals		66.00	14.12	0.00						
GSA Allowance for M,E&I (from above)		56.00	56.00	56.00						
Allowable M,E&I (Lessor of Actual or GSA Allowance)		56.00	14.12	0.00						70.12
Alcohol is a non-reimbursable expense										0.00
Miscellaneous:										0.00
										0.00
										0.00
Total Expenses	1,168.60	56.00	14.12	0.00						853.34

Note: Delay with submittal of report was due to information pending. Completed when information was received. Thank you.

Grand Trip Total 2,021.94

Less Cash Advance (attach copy of Authority ck) 0.00

Alcohol is a non-reimbursable expense

Less Expenses Prepaid by Authority 1,168.60

¹ Give names and business affiliations of all persons whose meals were paid by traveler.

Due Traveler - if positive amount, prepare check request

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

Due Authority - if negative, attach check payable to SDCRAA 853.34

Note: Send this report to Accounting even if the amount is \$0.

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Linda Gehlken
 Traveler Signature: [Signature]
 Administrator's signature: [Signature]

Ext.: x2557
 Date: 07/19/2019
 Date: 7/23/19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)

I, _____ hereby certify that this document was approved by the Executive Committee at it's meeting on _____.

Clerk Signature: _____ Date: _____

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Mark B. West Dept: 02-Board
Position: Board Member President/CEO Gen. Counsel Chief Auditor
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/22/19 PLANNED DATE OF DEPARTURE/RETURN: 6/9/19 / 6/13/19

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):
Destination: Scottsdale, AZ Purpose: Attend Conference
Explanation: 2019 ACI - Business of Airports Conference

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES


A. TRANSPORTATION COSTS:	
• AIRFARE	\$ 500.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ 50.00
B. LODGING	\$ 900.00
C. MEALS	\$ 100.00
D. SEMINAR AND CONFERENCE FEES	\$ 850.00
E. ENTERTAINMENT (If applicable)	\$
F. OTHER INCIDENTAL EXPENSES	\$
TOTAL PROJECTED TRAVEL EXPENSE	<u>\$ 2,200.00</u>

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 2-25-19

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
 - 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
 - 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 3-14-19

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Martina Morales, Asst Authority Clerk, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its March 25, 2019 meeting.
(Leave blank and we will insert the meeting date.)



2019 Business of Airports Conference

June 10 - 12, 2019
The Westin Kierland Resort & Spa
Scottsdale, AZ

[REGISTER NOW](#)

[Early Bird Registration \(Until May 3\)](#)

EVENT	HOTEL	REGISTRATION	SPONSORS	AGENDA
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Early Bird Rate (Before May 3)

Member: \$850

Non-Member: \$1,200

Regular Rate (After May 3)

Member: \$1,050

Non-Member: \$1,500

US/Canadian Federal Govt.: \$475

Student: \$250

Guest: \$275

Coffee & Dinner Only: \$150

More Information

[ACI-NA Sustainable Conferences
Guidelines](#)

[Registration & Cancellation Policies](#)

Gehlken Linda

From: meetings@aci-na.org
Sent: Tuesday, March 26, 2019 7:00 AM
To: Gehlken Linda; Russell Tony
Subject: 2019 Business of Airports - Confirmation

03/26/2019



Meeting Confirmation Notice

Please review your CONTACT information below as it will be used for rosters and badges. Any changes should be sent to meetings@aci-na.org immediately.

Please note: The company name listed is per your Official Representative to ACI-NA. No changes to Company name is permitted.

Mr. Mark West
Baord Member
Nick Name: Mark
San Diego County Regional Airport Authority
3225 N Harbor Drive San Diego, CA 92101-1045

PH: (619) 400-2408
FX:
EM: lgehlken@san.org

You are registered for the following:

2019 Business of Airports

From Monday, June 10, 2019 through Wednesday, June 12, 2019

Description	UnitPrice	Quantity	Price
First Time Attendee	\$ 0.00	1	\$ 0.00
Human Resources Track	\$ 850.00	1	\$ 850.00
		Total	850.00
		Payments	850.00
		Balance	0.00

Thank you for registering for the 2019 Business of Airports Conference. The conference will be held June 10-12, 2019 at the Westin Kierland Resort & Spa, Scottsdale, AZ. Registration fees for the conference include all education materials, and food functions. Dress for the meeting is business casual.

HOTEL RESERVATIONS

Call the Westin Kierland Resort & Spa directly at (480) 624-1000 to make your reservation. Identify yourself as an ACI-NA conference attendee to receive the special group rate of \$215 USD single/double occupancy plus applicable taxes and fees.

The last day to receive this rate is Friday, May 17, 2019. Rooms may sell out before this date so make your reservation early!

CANCELLATION/REFUND POLICY

Cancellations must be submitted in writing to meetings@aci-na.org by May 3, 2019. Cancellations received by May 3, 2019, are eligible to receive a refund, less \$100 processing fee. Refunds will be credited back to the original credit card used for payment. Refunds will be processed after the conclusion of the conference. No refunds or credits will be given for notices received after the cancellation deadline date. No-shows are not eligible for refunds or credits. Substitutions are honored at any time.

We look forward to seeing you in Scottsdale, AZ at the 2019 Business of Airports Conference.

By registering for the conference you are providing permission to receive emails, mailings and faxes related to the conference. By registering for and attending any event, you agree that your image may be used at any time, without further notification, for printed materials, web sites, social media and other marketing purposes. If you do not wish to receive any further emails from ACI-NA, please send a reply email to: MemberServices@aci-na.org with the words "OPT-OUT" in the subject line with the original email in the body. You may notify us with your decision to opt-out within 30 days of receiving this email. Please note, If you choose to opt out of receiving email from ACI-NA, you will no longer receive ACI-NA e-newsletters, notices of upcoming meetings, sponsorship opportunities, etc. If you prefer to unsubscribe from certain electronic publications rather than opt-out from email communications entirely, please email such request to communications@aci-na.org. It may take up to 10 days to process your request. The postal address for ACI-NA is 1615 L Street, N.W., Suite 300, Washington, DC 20036.



2019 ACI-NA Business of Airports Conference Agenda (Human Resource Track)

Monday, June 10, 2019

- 8:00am – 4:30pm **Registration**
- 8:00am – 9:00am **Networking Breakfast**
- 9:00am – 2:00pm **HR Steering Group Meeting – Open**
- 9:00am – 10:30am **Welcome and Opening Remarks**
Rosa Beckett, Chief Administrative Officer, Jacksonville Aviation Authority and Chair, Human Resources Committee
- Introduction of the ACI-NA Human Resources Steering Group Members**
- HR Working Group Updates**
- Compensation and Benefits Benchmarking Survey**
Inaugurated in 2008, the ACI-NA Compensation and Benefits Benchmarking survey was a response to requests from Airport Directors for a credible, reliable, and legally compliant source of market compensation data. 2018 represents the tenth annual survey conducted by Western Management Group. The latest survey encompassed data on over 13,000 employees in 111 different industry specific jobs. Survey released in August of each year and the survey results are made available the following February.
- Workforce Planning Working Group**
The working group continues to concentrate in the area of developing executive level leadership and succession planning strategies through creating predictable pipelines of trained, qualified, and motivated airport professionals.
- Executive Leadership Exchange Program
 - Edge4Vets
 - Aviation Awareness Campaign
- Sustainability Integration Council**
- 10:30am – 11am **AM Networking Break**
- 11am – 12pm **Human Resources Committee Workshop**
- Rotating Roundtables (1.25 PDC)**
Discuss, brainstorm, and come up with potential solutions and uncover industry best practices with fellow colleagues on current hot topics that human resources professionals are facing at their airports. The focus sessions are open to every participant and led by an industry leader who has experience with the challenge. Share with your peers Success Stories, BIG WINS and A HA Moments.

Concurrent - Canadian Airports HR Roundtable (1.25 PDC)

A forum to network with your Canadian airport peers; this interactive roundtable discussion will focus on relevant human resources topics facing Canadian airports. Bring along a topic that is important to you, share it, and hear the perspective of other human resources professionals. Topics may include, but are not limited to, collective bargaining outcomes or strategies, grievances and arbitration decisions, changes to employment laws, and human resources programs.

12:15pm to 1:30pm **Joint Buffet Lunch**

1:30pm – 5:00pm **Human Resources Committee Workshop (Continued)**

1:30 – 2:45pm **Building an Inclusive Culture (1.25 PDC)**

Joint Session with Business Diversity Committee

Research shows that diverse teams perform better because of the differing perspectives brought to the table. Companies with higher levels of diversity in employment and contracting are also more likely to have better financial results, showing that inclusion can be a competitive differentiator. Learn how successful organizations coordinate a culture of diversity across the entire operation and avoid siloed programs in individual departments.

2:45pm-3:15pm **Network Break**

3:30pm-4:45pm **Multi-Generational Workforce-Interaction and Knowledge Transition (1.25 PDC)**

As Millennials become the largest workforce and I Gen enters the workplace, developing strategy to understand the new generations and to transfer the lifelong knowledge from Baby Boomers and Gen X would be the key path to a successful workforce planning. The Multi-Generational Sub-WG will demonstrate the discussion on this issue they will have had and present a user guide/toolkit to the audience.

5:00pm – 6:30pm **Networking Lounge Grand Opening and Welcome Reception**

Tuesday, June 11, 2019

8:00am – 4:30pm **Registration**

8:00am – 9:00am **Breakfast in Networking Lounge**

9:00am – 9:30am **Welcome and Opening Remarks**

9:30am – 10:45am **General Session 1: Insight From the Airport C-Suite**

Managing airports can be a challenging job, especially with a more concentrated airline industry and the difficulty of adding air service. Airports must continue to creatively reinvent their passenger services to improve the travel experience and remain competitive. There is also a need to manage their infrastructure and community expectations, while addressing new business models and exploring additional revenue streams. This session explores the successes and challenges airport CEOs face in developing strategies, which create economic benefits and increase passenger satisfaction.

10:45am – 11:15am **Networking Break**

11:15am–12:30pm **Session 1D: How to Harness Creativity and Innovation From Within Airports (1.25 PDC)**

As the power of innovation is now widely recognized, finding ways to achieve repeat success by stimulating and cultivating the creativity and innovation from within is a challenge faced each organization. What is the role of Human Resources in this process? What are the unique

challenges of encouraging creativity and innovation at airports? How do airports identify the innovators in the workforce? And How do airports adopt the innovation and make it a success? You will find the answer to all the questions in this session.

12:30pm – 2:00pm

Lunch in Networking Lounge

2:00pm – 3:15pm

Session 2D: Respect at Work in the Era of #MeToo (1.25 PDC)

#Metoo Movement has brought to light numerous new allegations of behaviors that many thought were long gone. Given the nature of long operating hours at airports, it's extremely crucial to build a culture of respect in order to eliminate sexual harassment and discrimination. Join us in the conversation on how airports pursue the process of building respect at workplace and how to further engage the employees including helping them understand the policies and protecting both males and females from any types of harassments at workplace in the era of #MeToo.

3:15pm – 3:45pm

Networking Break

3:45pm – 5:00pm

Session 3D: Support from HR-Crisis and Crisis Recovery (1.25 PDC)

Learn how HR professionals have supported their or other airport employees and their family to recover from recent crisis events (Hurricane Florence, Hurricane Michael, and the fires of Northern California) at their respective organizations and ensured business continuity. More importantly, how HR prepares their employees in advance to endure and recover from these catastrophes.

Wednesday, June 12, 2019

8:00am – 1:30pm

Registration

8:00am – 9:00am

Breakfast in Networking Lounge

9:00am – 10:00am

General Session 2: Keynote (1 PDC)

10:00am – 10:30am

Networking Break

10:30am-11:30am

Session 4D: Building a Sustainable Airport Brand by Engaging the Airport Community (1.25 PDC)

As the pressure to build sustainable commercial airport enterprises continues, the importance of managing the airport brand increases. Our panel of experts share perspectives on the role HR can play in effectively engaging all the people that work within the airport ecosystem (vendors, airlines, TSA, CBP officers, etc.) to align everyone around a common customer experience vision at the airport.

11:30am-12:30pm

Session 5D: Employee Wellness and Resilience in a High-Growth Environment (1.25 PDC)

Air traffic has seen stable increase within the past decade, helping the employees at the airport to maintain health and well is vital to the successful operation of the airport to facilitate even more air traffic in the future. Learn how to keep airport employees engaged and well through this significant growth and how to provide them with self-adapting strategies to maintain their wellness.

12:30pm – 1:30pm **Networking Lunch**

1:30pm – 2:45pm **General Session 3**

2:45 – 3:15pm **Network Break**

3:15 – 4:30pm **Session 6D: Talent Review/Succession Planning (1.25 PDC)**

Joint Session with Finance Committee

A process to understand our team members (particularly managers and up), reviewing their; backgrounds, performance, strengths, and opportunities, and determining development opportunities and next career steps for each of them. This process naturally leads to succession planning discussions, as well as identifying High-Performers and High-Potential employees and having a plan for each of them

5:30pm – 6:00pm **Awards Gala Reception** (*business or cocktail attire suggested*)

6:00pm – 9:00pm **Awards Gala Dinner** (*business or cocktail attire suggested*)



2019 Business of Airports Conference

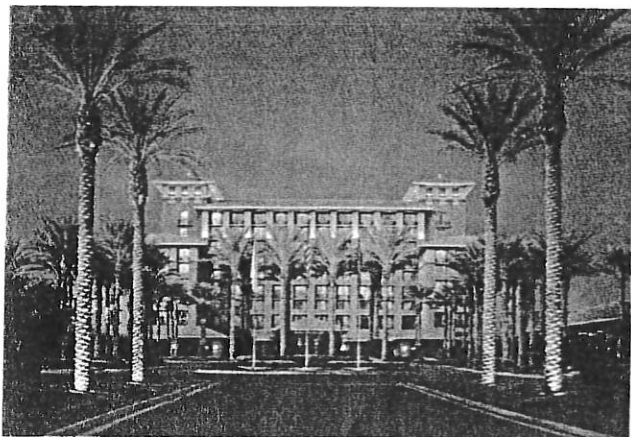
June 10 - 12, 2019
The Westin Kierland Resort & Spa
Scottsdale, AZ

[REGISTER NOW](#)

[Early Bird Registration \(Until May 3\)](#)

[EVENT](#) [HOTEL](#) [REGISTRATION](#) [SPONSORS](#) [AGENDA](#)

Hotel Information



[The Westin Kierland Resort & Spa](#)
6902 East Greenway Parkway
Scottsdale, AZ 85254

For reservations, please [click here](#) or call the Hotel Reservations Line at (800)-354-5892 or the hotel direct line at (480)-624-1000. Be sure to identify yourself as being with the ACI-NA group to receive the special rate of \$215 USD single/double occupancy plus applicable tax.

The booking deadline is **Friday, May 17, 2019**.

Please note that the discounted ACI-NA rate may sell out before the booking deadline. We recommend you book as soon as possible to secure your accommodations.

Note: All guests that reserve rooms in the ACI-NA block will NOT be charged a \$35 resort fee. If you would like to take advantage of the resort amenities, you will need to opt-in at the time of your check-in, and at that time you will be charged the \$35 daily resort fee.



Registration and Cancellation Policies

Registration

- Only individuals who register and present badges and/or tickets may attend conference events. A badge is required for all conference sessions and events. For security reasons, badge swapping is not permitted. Anyone found wearing a badge that does not match his/her identification will be removed from the conference without a refund. In addition, the badge/name will be cancelled without a refund.
- Additional event tickets are not available for purchase in lieu of a registration. Only registered delegates may purchase additional tickets for their non-registered spouse or guest. A guest is defined as a person who does not work in the aviation industry. Non-registered guests will not receive a badge and may only attend events for which they have a ticket.
- By registering for the conference you are providing permission to receive emails, mailings and faxes related to the conference. If you do not wish to receive any further emails from ACI-NA, please send a reply email to: MemberServices@aci-na.org with the words "OPT-OUT" in the subject line with the original email in the body. You may notify us with your decision to opt-out within 30 days of receiving this email. Please note, if you choose to opt out of receiving email from ACI-NA, you will no longer receive ACI-NA e-newsletters, notices of upcoming meetings, sponsorship opportunities, etc. If you prefer to unsubscribe from certain electronic publications rather than opt-out from email communications entirely, please email such request to communications@aci-na.org. It may take up to 10 days to process your request. The postal address for ACI-NA is 1615 L Street, N.W., Suite 300, Washington, DC 20036.
- Full payment must accompany your registration. Credit card payment must be included for online and faxed registrations. Check payment will only be accepted with mailed forms and onsite registration forms. Your signature authorizes ACI-NA to charge your credit card the total correct amount due and acknowledges there are no refunds after, (a specific date depending on each conference)

Cancellations

- Cancellations must be received in writing to ACI-NA at meetings@airportscouncil.org no later than the date specified in your conference registration confirmation.
- Registration fees, minus a \$100 per person processing fee, will be refunded after the conference has concluded if the cancellation notice is received by the deadline date.
- No refunds will be issued for any reason for cancellations received after the date specified in your registration confirmation.
- Substitutions are honored at any time. No shows are not eligible for refunds.
- These policies apply to all types of registrations including Guest Registrations. Non-receipt of a confirmation notice before the meeting is not justification for seeking a refund. ACI-NA reserves the right to cancel this conference. In this event, we will notify all registrants and refund registration fees in full.
- Any costs incurred by the registrant, such as note cancellation, airline penalties, etc., are the responsibility of the registrant.

Photo/Video Disclaimer

By registering for and attending any event, you agree that your image may be used at any time, without further notification, for printed materials, web sites, social media and other marketing purposes.

Children

- ACI-NA meetings and events are intended for adults only and no children under the age of 16 are permitted to register or attend.
- Children under the age of 16 are not permitted on the trade show floor at anytime. Anyone under the age of 18 must be accompanied by a parent or legal guardian while on the trade show floor.

Alcohol Policy

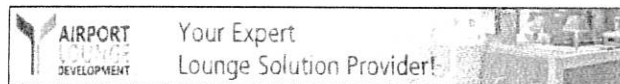
ACI-NA will not serve alcoholic beverages to anyone under the age of 21 and we reserve the right to refuse the service of alcohol to anyone who appears intoxicated.

Attendee Rosters

Attendees agree not to copy or permit to be copied, in any form or format, without the express written permission of ACI-NA, any of the contents of the ACI-NA attendee roster. Attendees also agree not to use the roster contents for any commercial, marketing, promotional, or political purposes. No solicitation is permitted by anyone except by exhibitors within the confinement of their booth.

Conflicting Events

Promotional, social and/or education events, meetings, receptions, workshops, etc. may not be held during dates/times that conflict with official ACI-NA conference times and/or educational sessions. Educational events may not be conducted at official venues without prior approval from ACI-NA.



1077 Airport Council International - North America
1815 L Street, N.W., Suite 300 - Washington, D.C. 20036
Phone: 202-209-5500 Fax: 202-531-1982

Gehlken Linda

From: Scott Mackerley <scott@traveltrust.com>
Sent: Wednesday, March 27, 2019 2:37 PM
To: Gehlken Linda; SMACKERLEY@TRAVELTRUST.COM; TRIPALERTS@TRAVELTRUST.COM
Subject: Ticketed itinerary for MARK BRANDON WEST - 6/9/19 - Phoenix (PRTFIW)
Attachments: ItineraryPRTFIW_27MAR.pdf; CalendarPRTFIW_27MAR.ics

Traveltrust Corporation
374 North Coast Hwy 101, Suite F
Encinitas, CA 92024
Phone: (760) 635-1700

Wednesday, 27MAR 2019 05:36 PM EDT

Passengers: MARK BRANDON WEST (02)

Agency Reference Number: PRTFIW

Click here to view your current itinerary or ETicket receipt on-line: tripcase.com

American Airlines Confirmation PRTFIW

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt
Be sure to visit www.traveltrust.com for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

AIR	Sunday, 9JUN 2019		
American Airlines	Flight Number: 2671	Class: S- Coach/Economy	
From: San Diego CA, USA	Depart: 12:17 PM		
To: Phoenix AZ, USA	Arrive: 01:45 PM		
Stops: Nonstop	Duration: 1 hour(s) 28 minute(s)		
Seats: 34C	Status: CONFIRMED	Miles: 304 / 486 KM	
Equipment: Airbus A321 Jet			
DEPARTS SAN TERMINAL 2 - ARRIVES PHX TERMINAL 4			
AISLE SEAT CONFIRMED			
American Airlines Confirmation number is PRTFIW			

AIR	Wednesday, 12JUN 2019		
American Airlines	Flight Number: 0480	Class: N- Coach/Economy	
From: Phoenix AZ, USA	Depart: 05:00 PM		
To: San Diego CA, USA	Arrive: 06:06 PM		
Stops: Nonstop	Duration: 1 hour(s) 6 minute(s)		
Seats: 32C	Status: CONFIRMED	Miles: 304 / 486 KM	
Equipment: Boeing 737-800 Jet			
DEPARTS PHX TERMINAL 4 - ARRIVES SAN TERMINAL 2			

AISLE SEAT CONFIRMED
American Airlines Confirmation number is PRTFIW

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. AMERICAN AIRLINES CONFIRMATION NUMBER - PRTFIW FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

Ticket/Invoice Information

Ticket for: MARK BRANDON WEST
Date issued: 3/27/2019 Invoice Nbr: 5524667
Ticket Nbr: AA7344035577 Electronic Tkt: Yes Amount: 288.60 USD
Base: 241.86 US Tax: 18.14 USD XT Tax: 28.60 USD
Charged to: AX*****1013

Service fee: MARK BRANDON WEST
Date issued: 3/27/2019
Document Nbr: XD0764654667 Amount: 30.00
Charged to: AX*****1013

Total Tickets: 288.60
Total Fees: 30.00
Total Amount: 318.60

Click here 24 hours in advance to obtain boarding passes:
[American](#)

Click here to review Baggage policies and guidelines:
[American](#)

TSA Guidance- a government issued photo id is needed for checkin.
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.
For Additional security information visit www.tsa.gov.

Thank you for choosing Traveltrust!
Our Business Hours are Sunday 10pm - Friday 10pm Pacific
Saturday from 9am-1pm Pacific.
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.
Each call is billable at a minimum \$25.00 per call/reservation

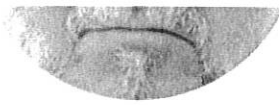
\$30.89

Thanks for riding with Felix

ACI - N/A
Business of Airports
Conference
M. West - ARRIVAL
(FROM AIRPORT
TO HOTEL - AZ)



- **Pickup** 1:51 PM
Sky Harbor Blvd, Phoenix
- **Dropoff** 2:20 PM
Kirkland Condos, Phoenix



\$26.24

*ACI-NA Business
of AIRPORTS Confer.
M. West-DEPARTURE
(Return to airport
from Hotel-AZ)*

Thanks for riding with John



- **Pickup** 2:20 PM
Kirkland Condos, Phoenix
- **Dropoff** 2:49 PM
Sky Harbor Blvd, Phoenix

Westin Kierland Resort & Spa
 6902 East Greenway Parkway
 http://www.wkrbilling.com
 Scottsdale, AZ 85254
 United States
 Tel: 480-624-1000 Fax: 480-624-1001



Mark West
~~XXXXXXXXXX~~
~~IMPERIAL BUSINESS CENTER~~
 AC1328 - ACI-NA BUSINESS OF AIR

Page Number : 1 Invoice Nbr : 578431
 Guest Number : 2651523
 Folio ID : A
 Arrive Date : 06-09-2019 14:26
 Depart Date : 06-12-2019 11:30
 No. Of Guest : 1
 Room Number : 4138
 Marriott Bonvoy Number : 3675

Copy Tax Invoice

Westin Kierlan PHXWS JUN-19-2019 14:01 DOKEE814

Date	Time	Reference	Description	Charges (USD)	Credits (USD)
06-09-2019	02:33	RT4138	Room Chrg - Grp - Association	215.00	
06-09-2019	02:33	RT4138	Room Tax	27.03	
06-10-2019	02:04	RT4138	Room Chrg - Grp - Association	215.00	
06-10-2019	02:04	RT4138	Room Tax	27.03	
06-11-2019	02:55	RT4138	Room Chrg - Grp - Association	215.00	
06-11-2019	02:55	RT4138	Room Tax	27.03	
06-12-2019	11:30	AX	American Express-8889		-726.09

For Authorization Purpose Only

Continued on the next page

Westin Kierland Resort & Spa
6902 East Greenway Parkway
<http://www.wkrbilling.com>
Scottsdale, AZ 85254
United States
Tel: 480-624-1000 Fax: 480-624-1001



Mark West
[REDACTED]
[REDACTED]
AC1328 - ACI-NA BUSINESS OF AIR

Page Number	:	3	Invoice Nbr	:	578431
Guest Number	:	2651523			
Folio ID	:	A			
Arrive Date	:	06-09-2019	14:26		
Depart Date	:	06-12-2019	11:30		
No. Of Guest	:	1			
Room Number	:	4138			
Marriott Bonvoy Number	:	3675			

*** Balance -0.00

I agreed to pay all room & incidental charges.

PACK LIGHT, STAY FIT - With the Westin Gear Lending program, New Balance(TM) workout gear is conveniently delivered to your room so you can keep moving. Experience it during your next stay. Learn more at westin.com/newbalance

Tell us about your stay. www.westin.com/reviews

Continued on the next page

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Mark West
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 AC1328 - ACI-NA BUSINESS OF AIR

Page Number : 1 Invoice Nbr : 578432
 Guest Number : 2651523
 Folio ID : B
 Arrive Date : 06-09-2019 14:26
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 Marriott Bonvoy Number : 3675

Copy Tax Invoice

Westin Kierlan PHXWS JUN-19-2019 14:01 DOKEE814

Date	Time	Reference	Description	Charges (USD)	Credits (USD)
06-09-2019	19:17	74876	The Rim Lobby Lounge	66.00	
06-10-2019	13:43	57827	Coffee Flats & Snowbowls	14.12	
06-12-2019	11:30	AX	American Express-8889		-80.12
For Authorization Purpose Only					
xxxxxx8889					
Date	Time	Code	Authorized		
06-09-2019	14:25	128009	677.25		
06-09-2019					

Continued on the next page

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

MISSING RECEIPT FORM

Board Member/Executive Committee Member must complete form below.

Date of Purchase/Event: 6/10/19

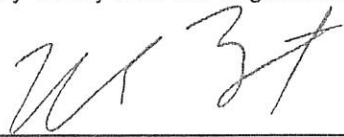
Description of Item/Event: ACI-NA Business of Airports Conference

Vendor/Event Name: Westin Hotels & Resorts

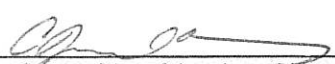
Dollar Amount: \$14.12

Reason for Missing Receipt: No receipt provided

I hereby certify that the original receipt in question was lost or none was issued to me.

↙ 
Board Member Signature

07/19/2019
Date


Executive Committee Member Signature

7/23/19
Date

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

MISSING RECEIPT FORM

Board Member/Executive Committee Member must complete form below.

Date of Purchase/Event: 6/9/19

Description of Item/Event: ACI-NA Business of Airports Conference

Vendor/Event Name: The Rim Lobby Lounge - Westin Hotels & Resorts

Dollar Amount: \$66.00

Reason for Missing Receipt: No receipt provided

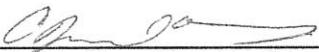
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Board Member Signature

07/19/2019

Date



Executive Committee Member Signature

7/23/19

Date

Board Members

C. April Boling
Chairman

Greg Cox
Jim Desmond
Mark Kersey
Robert T. Lloyd
Paul Robinson
Johanna S. Schiavoni
Michael Schumacher
Mark B. West

DRAFT
BOARD
AGENDA

Thursday, September 5, 2019
9:00 A.M.

San Diego International Airport
SDCRAA Administration Building – Third Floor
Board Room
3225 N. Harbor Drive
San Diego, California 92101

Ex-Officio Board Members

Cory Binns
Col. Charles B. Dockery
Gayle Miller

President / CEO

Kimberly J. Becker

Live webcasts of Authority Board meetings can be accessed at
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENTATIONS:

A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019:

Presented by Kathy Keifer, Senior Director, Finance, Accounting and Airline Relations

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**
Committee Members: Hollingworth, Lloyd, Robinson (Chair), Schiavoni, Tartre, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: Boling, Kersey (Chair), Schumacher, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: Boling, Cox, Desmond (Chair), Kersey
- **FINANCE COMMITTEE:**
Committee Members: Cox (Chair), Lloyd, Schiavoni, West

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Robinson (Primary), Schiavoni
- **ART ADVISORY COMMITTEE:**
Committee Member: Robert H. Gleason

LIAISONS

- **CALTRANS:**
Liaison: Binns
- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cox
- **MILITARY AFFAIRS:**
Liaison: Dockery

- **PORT:**
Liaisons: Boling (Primary), Cox, Robinson
- **WORLD TRADE CENTER:**
Representatives: Robert H. Gleason

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**
Representative: Boling
- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Schiavoni (Primary), Schumacher
- **SCAG AVIATION TASK FORCE:**
Representative: Boling

CHAIR'S REPORT:

PRESIDENT/CEO'S REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (Items 1- 18):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

The Board is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the July 1, 2019 and July 11, 2019 special meetings.

2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

(Board Services: Tony R. Russell, Director/Authority Clerk)

3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM JUNE 17, 2019 THROUGH AUGUST 11, 2019 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JUNE 17, 2019 THROUGH AUGUST 11, 2019:

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

(Procurement: Jana Vargas, Director)

4. SEPTEMBER 2019 LEGISLATIVE REPORT:

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2019-____, approving the September 2019 Legislative Report.

(Government Relations: Matt Harris, Director)

5. APPOINTMENTS TO BOARD COMMITTEES, LIAISON POSITIONS, OTHER REPRESENTATIVE AND ALTERNATE POSITIONS:

The Board is requested to approve the appointment.

RECOMMENDATION: Adopt Resolution No. 2019-____, appointing Board Member Paul Robinson as the alternate advisory member to the SANDAG Board of Directors.

(Board Services: Tony R. Russell, Director/Authority Clerk)

6. RESCIND RESOLUTION NO. 2009-0149R AND ADOPT A NEW RESOLUTION FOR THE PRE-APPROVAL OF BOARD MEMBER PARTICIPATION AND REPRESENTATION OF THE AUTHORITY AT MEETINGS, TRAININGS AND EVENTS:

The Board is requested to pre-approve Board Member Participation.

RECOMMENDATION: Rescind Resolution No. 2009-0149R and adopt Resolution No. 2019-____, pre-approving Board Member participation and representation of the Authority at meetings, trainings and events.

(Board Services: Tony R. Russell, Director/Authority Clerk)

CLAIMS

COMMITTEE RECOMMENDATIONS

- 7. UPDATE TO THE COMPENSATION PHILOSOPHY AND STRUCTURE:**
The Board is requested to update the philosophy.
RECOMMENDATION: Adopt Resolution No. 2019-____, adopting the updated Compensation Philosophy and Structure.
(Talent, Culture & Capability: Kurt Gering, Director)
- 8. RENEWAL OF THE HEALTH AND WELFARE BENEFITS PROGRAM FOR 2020:**
The Board is requested to renew the program.
Recommendation: Adopt Resolution No. 2019-____, approving the renewal of the Health and Welfare Benefits Program for 2020.
(Talent, Culture & Capability: Joy Freeman, Manager, Safety & Wellness)
- 9. ACCEPT THE UNAUDITED FINANCIAL STATEMENTS FOR THE TWELVE MONTHS ENDED JUNE 30, 2019:**
The Board is requested to accept the report.
RECOMMENDATION: Accept the report.
(Finance, Accounting and Airline Relations: Kathy Kiefer, Senior Director)
- 10. ACCEPT THE AUTHORITY'S INVESTMENT REPORT AS OF JULY 31, 2019:**
The Board is requested to accept the report.
RECOMMENDATION: Accept the report.
(Business and Financial Management: Geoff Bryant, Manager, Airport Finance)

CONTRACTS AND AGREEMENTS

- 11. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR QUIETER HOME PROGRAM, PROJECT 9 GROUP 12 (380912):**
The Board is requested to approve a contract time extension.
RECOMMENDATION: Adopt Resolution No. 2019-____, authorizing the President/CEO to increase the contract time from 252 days to 384 days for Quieter Home Program, Project 9 Group 12, at San Diego International Airport.
(Planning & Environmental Affairs: Brendan Reed, Director)
- 12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ASSIGNMENT AND CONSENT AGREEMENT FROM ENGIE STORAGE SERVICES NA LLC TO GCN STORAGE SOLUTIONS LLC AT SAN DIEGO INTERNATIONAL AIRPORT:**
The Board is requested to approve an assignment.
RECOMMENDATION: Adopt Resolution No. 2019-____, approving and authorizing the President/CEO to execute an assignment and consent agreement of the energy services agreement from ENGIE Storage Services NA LLC to GCN Storage Solutions LLC.
(Facilities Management: Cogan Semler, Water & Energy Manager)

13. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FOURTH AMENDMENT TO THE MEMORANDUM OF UNDERSTANDING WITH THE SAN DIEGO COUNTY MUNICIPAL STORMWATER COPERMITTEES:

The Board is requested to approve an amendment.

RECOMMENDATION: Adopt Resolution No. 2019-____, approving and authorizing the President/CEO to execute a Fourth Amendment to the Memorandum of Understanding with the San Diego County Municipal Stormwater Copermittees extending the expiration date for the MOU and outlining the shared program activities conducted by the Copermittees.

(Planning & Environmental Affairs: Brendan Reed, Director)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

14. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 3, PROJECT NO. 381003 TEN (10) HISTORIC SINGLE-FAMILY UNITS ON TEN (10) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE AIRPORT:

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2019-____, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,121,687 for Phase 10, Group 3, Project No. 381003, of the San Diego County Regional Airport Authority's Quieter Home Program.

(Planning & Environmental Affairs: Brendan Reed, Director)

15. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH CIVILIAN, INC. TO PROVIDE STRATEGIC MARKETING, ADVERTISING AND CREATIVE SERVICES IN SUPPORT OF AUTHORITY PROGRAMS AND INITIATIVES AT SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2019-____, authorizing the President/CEO to execute an agreement with Civilian, Inc. for strategic marketing and promotion services for a three-year term with two one-year options exercisable at the sole discretion of the President/CEO for a total amount not to exceed \$1,500,000 should all option years be exercised.

(Marketing: Jon Graves, Senior Manager)

16. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN EXECUTIVE PROGRAM MANAGER SERVICES AGREEMENT WITH DAVID BRUSH CONSULTING FOR THE AIRPORT DEVELOPMENT PROGRAM AND RELATED PROJECTS AT SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2019-____, approving and authorizing the President/CEO to negotiate and execute an Executive Program Manager Services Agreement with David Brush Consulting for a term of three (3) year, with the option for four (4), one-year extensions, in an amount not-to-exceed \$1,890,000, in support of the Airport Development Program and related projects at San Diego International Airport.

(Development: Dennis Probst, Vice President/CDO)

17. AWARD A CONTRACT TO SIEMENS LOGISTICS, LLC FOR REPLACE BAGGAGE SCREENING EQUIPMENT – TERMINAL 2 EAST AT SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2019-____, awarding a contract to Siemens Logistics, LLC in the amount of \$7,360,860 for Project No. 104235, Replace Baggage Screening Equipment – Terminal 2 East at San Diego International Airport.

(Airport, Design, & Construction: Bob Bolton, Director)

18. AWARD CONTRACT FOR ORACLE JD EDWARDS ENTERPRISEONE (JDE-1) HOSTING AND MANAGEMENT SERVICES:

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2019-____, approving and authorizing the President/CEO to execute an agreement with Velocity Technology Solutions, Inc., for a term of five years in an amount not-to-exceed \$2,650,000, to host, manage and provide functional support services for Oracle JD Edwards EnterpriseOne software.

(Information & Technology Services: Jessica Bishop, Director)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

19. ACCEPT THE CARBON NEUTRALITY PLAN AND CLEAN TRANSPORTATION PLAN FOR SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to accept a plan.

RECOMMENDATION: Adopt Resolution No. 2019-____, accepting the Carbon Neutrality Plan and Clean Transportation Plan prepared for San Diego International Airport.

(Planning & Environmental Affairs: Brendan Reed, Director)

CLOSED SESSION:

- 20. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL
- 21. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 22. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.
United States District Court Case No. 18 CV2068 LAB MDD
- 23. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Sheila Culbreath v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2018-00036327-CU-PA-CTL
- 24. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of cases: 2
- 25. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.
Number of potential cases: 1
- 26. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Navy Boat Channel Environmental Remediation
Number of potential cases: 1

- 27. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of potential cases: 1
- 28. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS
Number of potential cases: 1

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
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Additional Meeting Information

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Board Members

C. April Boling
Chairman

Greg Cox
Jim Desmond
Mark Kersey
Robert T. Lloyd
Paul Robinson
Johanna S. Schiavoni
Michael Schumacher
Mark B. West

Ex-Officio Board Members

Cory Binns
Col. Charles B. Dockery
Gayle Miller

President / CEO

Kimberly J. Becker

DRAFT
AIRPORT LAND USE COMMISSION
AGENDA

Thursday, September 5, 2019
9:00 AM or immediately following the Board Meeting
San Diego International Airport
SDCRAA Administration Building – Third Floor
Board Room
3225 N. Harbor Drive
San Diego, California 92101

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Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

NON-AGENDA PUBLIC COMMENT:

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CONSENT AGENDA (Items 1-2):

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

The Airport Land Use Commission is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the July 11, 2019 special meeting.

CONSISTENCY DETERMINATIONS

2. **REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS: SAN DIEGO INTERNATIONAL AIRPORT (734 WEST BEECH STREET & 1566 KETTNER BOULEVARD, DOWNTOWN COMMUNITY PLAN, 1270 COLUMBIA STREET, 4559-4565 NIAGARA AVENUE, 1122 4TH AVENUE, 1144 11TH AVENUE, PARK BOULEVARD AT BROADWAY, 3075 BROADWAY); GILLESPIE FIELD (10017-23 PROSPECT AVENUE, 10111 PROSPECT AVENUE, 8980 CARLTON HILLS BOULEVARD); OCEANSIDE MUNICIPAL AIRPORT (3340 MISSION AVENUE); BROWN FIELD MUNICIPAL AIRPORT, GILLESPIE FIELD, MONTGOMERY-GIBBS EXECUTIVE AIRPORT, MARINE CORPS AIR STATION MIRAMAR, AND SAN DIEGO INTERNATIONAL AIRPORT (12TH UPDATE TO CITY OF SAN DIEGO LAND DEVELOPMENT CODE, MIXED-USE ZONES AMENDMENT TO CITY OF SAN DIEGO MUNICIPAL CODE, MODERATE-INCOME HOUSING AMENDMENT TO CITY OF SAN DIEGO MUNICIPAL CODE):**

The Airport Land Use Commission is requested to receive a report of determinations of consistency with Airport Land Use Compatibility Plans issued by staff.

RECOMMENDATION: Receive the report.

(Planning & Environmental Affairs: Ralph Redman)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

COMMISSION COMMENT:

ADJOURNMENT:

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- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.