

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Robert T. Lloyd  
Paul Robinson  
Johanna Schiavoni  
Michael Schumacher  
Mark B. West

## EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

### AGENDA

Monday, June 25, 2018  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## Ex-Officio Board Members

Tim Gubbins  
Jacqueline Wong-Hernandez  
Col. Jason Woodworth

## President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

***Executive Committee***

Committee Members: Boling (Chairman), Robinson, Schumacher

***Finance Committee***

Committee Members: Cox (Chairman), Lloyd, Schiavoni, West

**NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the May 24, 2018 regular meeting.

**FINANCE COMMITTEE NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE ELEVEN MONTHS ENDED MAY 31, 2018:**

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF MAY 31, 2018:**

Presented by: Geoff Bryant, Manager, Airport Finance

**EXECUTIVE COMMITTEE NEW BUSINESS:**

4. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**  
RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.  
Presented by Tony R. Russell, Director, Corporate & Information Governance/Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

5. **REVIEW OF THE DRAFT AGENDA FOR THE JULY 12, 2018 BOARD MEETING:**  
Presented by: Kimberly J. Becker, President/CEO
6. **REVIEW OF THE DRAFT AGENDA FOR THE JULY 12, 2018 AIRPORT LAND USE COMMISSION MEETING:**  
Presented by: Kimberly J. Becker, President/CEO

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the announcement of that portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment period at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, or Committee on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who were not heard during the first Public Comment period.
- 3) Persons wishing to speak on a specific item listed on the agenda will be afforded an opportunity to speak during the presentation of that individual item. Persons wishing to speak on a specific item should reserve their comments until the item is taken up by the Board, ALUC or Committee. Public comment on a specific item is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC or Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the Public Comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
August 27	Monday	9:00 A.M.	Regular	Board Room
September 24	Monday	9:00 A.M.	Regular	Board Room
October 22	Monday	9:00 A.M.	Regular	Board Room

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES**  
**THURSDAY, MAY 24, 2018**  
**BOARD ROOM**

**CALL TO ORDER:** Vice Chair Robinson called the Executive and Finance Committee and Special Board meeting to order at 9:03 a.m., on Thursday May 24, 2018, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Lloyd led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:                      Committee Members:              Robinson, Schumacher

Absent:                      Committee Members:              Boling (Chairman)

***Finance Committee***

Present:                      Committee Members:              Lloyd, Schiavoni, West

Absent:                      Committee Members:              Cox

Also Present:              Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Linda Gehlken, Assistant Authority Clerk I; Martha Morales, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:**

KAMRAN HAMIDI, SAN DIEGO, spoke regarding his request to perform an audit on the Airport taxi permits and provided a formal written request.

MIKAIL HUSSEIN, SAN DIEGO, UNITED TAXI WORKERS OF SAN DIEGO, requested that the board provide additional time to prepare to debate the MOA's and consider opening the airport to all taxis.

**NEW BUSINESS:**

**1.      APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 23, 2018 regular meeting.

**ACTION: Moved by Board Member Schumacher and seconded by Board Member Robinson to approve staff's recommendation. Motion carried unanimously noting Chairman Boling as ABSENT.**

**FINANCE COMMITTEE NEW BUSINESS:**

- 2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TEN MONTHS ENDED APRIL 30, 2018:**  
Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Ten Months Ended April 30, 2018, which included Enplanements, Gross Landing Weight Units, Car Rental License Fees, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Total Terminal Concessions, Parking Revenue, Operating Revenues, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues & Expenses, Operating Revenues, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues and Expenses, and Statements of Net Positions.
- 3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF APRIL 30, 2018:**  
Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of April 30, 2018, which included Portfolio Characteristics, Sector Distribution, Quality Distribution, Maturity Distribution, Investment Performance, Holdings Report, Transaction Leger, Bond Proceeds, and Transaction Ledger for Bonds.
- 4. REVIEW OF AUTHORITY POLICY 4.40 – DEBT ISSUANCE AND MANAGEMENT:**  
John Dillon, Director, Financial Management, provided an overview of the staff report.

RECOMMENDATION: Forward to the Board with a recommendation to accept the Staff Report deferring amendments to Authority Policy 4.40 – Guidelines for Debt Issuance and Management through 2019.

**ACTION: Moved by Board Member Lloyd and seconded by Board Member West to approve staff's recommendation. Motion carried unanimously noting Board Member Cox as ABSENT.**
- 5. ANNUAL REVIEW AND APPROVAL OF AMENDMENTS TO AUTHORITY POLICY 4.20 – GUIDELINES FOR PRUDENT INVESTMENTS, DELEGATION OF AUTHORITY TO INVEST AND MANAGE AUTHORITY FUNDS TO THE VICE PRESIDENT, FINANCE AND ASSET MANAGEMENT/TREASURER:**  
Geoff Bryant, Manager, Airport Finance, provided a presentation on the Annual Review and Approval of Amendments to Authority Policy 4.20, which included Investment Policy Overview, Investment Policy Amendments, and Delegation of Investment Authority.

RECOMMENDATION: Forward to the Board with a recommendation for approval.

**ACTION: Moved by Board Member West and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried unanimously noting Board Member Cox as ABSENT.**

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**6. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION: Moved by Board Member Schumacher and seconded Board Member Robinson to approve staff's recommendation. Motion carried unanimously noting Chairman Boling as ABSENT.**

**REVIEW OF FUTURE AGENDAS:**

**7. REVIEW OF THE DRAFT AGENDA FOR THE JUNE 7, 2018 BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the June 7, 2018, Board meeting.

In response to Board Member West regarding a recap of previous actions taken by the Board on taxi permit issues, Angela Shafer Payne, Vice President, Operations, provided an overview of the actions taken by the Board from 2010 to 2017. She stated that its most recent action was taken in February 2017 where the Board voted to continue the current taxi operations, and to extend the MOA's through 2020.

In response to Board Member West that the Board request for information regarding the taxi MOA's may not have been received, Ms. Becker stated that she would follow up to ensure that Board Members had the information needed.

In response to Board Member West's request that staff look into gathering data from TNC's that could be used to strengthen the Airport's climate plan, on item 18, Ms. Shafer-Payne stated that staff will provide all possible information.

KIELEYESUS ZAID, SAN DIEGO, spoke in support of opening the airport to all taxis.

MIKAIL HUSSEIN, SAN DIEGO, played an audio clip of Board Member Desmond's comments at the December 2017 Board meeting, and requested that the Board again discuss opening the airport to all taxis.

KAMRAN HAMIDI, SAN DIEGO, provided a handout and presentation and spoke regarding opening the airport to all taxis.

YONAS MEHARI, SAN DIEGO, spoke regarding the price taxi drivers are paying to lease taxi permits from brokers and opening the airport to all taxis.

KIDANE WELDEMICHAEL, SAN DIEGO, spoke regarding opening the airport to all taxis before the current expiration of 2020.

ALEM ZEBIB, SAN DIEGO, spoke regarding establishing an equal playing field for taxis and TNC's.

OSMAN IBRAHIM, SAN DIEGO, spoke regarding the price of airport taxi permits on the black market.

**8. REVIEW OF THE DRAFT AGENDA FOR THE JUNE 7, 2018 AIRPORT LAND USE COMMISSION MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the June 7, 2018, ALUC meeting.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting adjourned at 10:19 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 25th DAY OF JUNE, 2018.

ATTEST:

\_\_\_\_\_  
TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION  
GOVERNANCE/AUTHORITY CLERK

APPROVED AS TO FORM:

\_\_\_\_\_  
AMY GONZALEZ  
GENERAL COUNSEL



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of May 31, 2018**  
**(Unaudited)**

**ASSETS**

	May	
	2018	2017
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 90,301,129	\$ 64,892,233
Tenant lease receivable, net of allowance of 2018: (\$211,892) and 2017: (\$218,877)	8,945,533	7,720,223
Grants receivable	7,579,469	3,859,930
Notes receivable-current portion	1,801,694	1,705,491
Prepaid expenses and other current assets	8,783,209	7,197,051
<b>Total current assets</b>	<b>117,411,034</b>	<b>85,374,928</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>24,576,173</b>	<b>42,294,744</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	60,779,648	57,872,255
Passenger facility charges and interest unapplied <sup>(1)</sup>	77,963,172	67,918,960
Customer facility charges and interest unapplied <sup>(1)</sup>	43,028,390	37,159,518
SBD Bond Guarantee <sup>(1)</sup>	4,000,000	4,000,000
Bond proceeds held by trustee <sup>(1)</sup>	328,358,262	154,997,749
Passenger facility charges receivable	4,288,010	4,184,702
Customer facility charges receivable	3,831,532	3,851,510
OCIP insurance reserve	5,136,856	2,791,385
<b>Total restricted assets</b>	<b>527,385,870</b>	<b>332,776,079</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	127,171,322	110,139,441
Runways, roads and parking lots	651,834,410	631,185,523
Buildings and structures	1,431,853,621	1,395,686,080
Machinery and equipment	56,886,948	49,021,542
Vehicles	17,888,847	15,659,506
Office furniture and equipment	37,029,143	33,426,540
Works of art	10,065,769	10,065,769
Construction-in-progress	346,124,960	180,700,212
	<b>2,678,855,020</b>	<b>2,425,884,613</b>
Less accumulated depreciation	(987,329,209)	(892,756,768)
<b>Total capital assets, net</b>	<b>1,691,525,811</b>	<b>1,533,127,845</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	31,596,457	33,486,246
Investments-long-term portion <sup>(1)</sup>	161,477,023	187,360,838
Security deposit	349,943	349,943
<b>Total other assets</b>	<b>193,423,423</b>	<b>221,197,027</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	20,805,091	20,618,347
Deferred OPEB outflows	957,308	-
Deferred POB outflows	505,326	-
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,576,590,036</b>	<b>\$ 2,235,388,970</b>

<sup>(1)</sup> Total cash and investments, \$790,483,797 for 2018 and \$616,496,297 for 2017

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of May 31, 2018**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	May	
	2018	2017
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 55,828,353	\$ 42,596,867
Deposits and other current liabilities	9,532,544	8,681,415
<b>Total current liabilities</b>	<b>65,360,897</b>	<b>51,278,282</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	17,070,000	11,585,000
Accrued interest on bonds and variable debt	33,084,171	27,253,088
<b>Total liabilities payable from restricted assets</b>	<b>50,154,171</b>	<b>38,838,088</b>
<b>Long-term liabilities:</b>		
Variable debt	20,163,000	52,998,000
Other long-term liabilities	9,003,590	8,597,909
Long term debt - bonds net of amortized premium	1,593,369,136	1,276,360,490
Net pension liability	18,743,453	18,111,482
<b>Total long-term liabilities</b>	<b>1,641,279,179</b>	<b>1,356,067,881</b>
<b>Total liabilities</b>	<b>1,756,794,247</b>	<b>1,446,184,251</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	3,506,867	1,815,440
Deferred OPEB inflows	720,640	-
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 1,761,021,754</b>	<b>\$ 1,447,999,691</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	382,044,656	339,557,804
Other restricted	196,380,534	177,476,316
Unrestricted:		
Designated	24,576,173	42,294,744
Undesignated	212,566,919	228,060,415
<b>Total Net Position</b>	<b>\$ 815,568,282</b>	<b>\$ 787,389,279</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended May 31, 2018**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 2,470,097	\$ 2,479,402	\$ 9,305	0%	\$ 2,403,345
Aircraft parking Fees	251,617	271,746	20,129	8%	242,298
Building rentals	4,988,039	4,999,127	11,088	0%	4,681,106
Security surcharge	2,751,297	2,753,711	2,414	-	2,492,590
CUPPS Support Charges	116,784	117,565	781	-	104,122
Other aviation revenue	15,436	13,585	(1,851)	(12)%	132,379
Terminal rent non-airline	131,793	178,856	47,063	36%	130,051
Terminal concessions	2,233,464	2,515,373	281,909	13%	2,367,666
Rental car license fees	2,184,065	2,422,190	238,125	11%	1,902,513
Rental car center cost recovery	144,308	140,831	(3,477)	(2)%	(223,584)
License fees other	396,926	501,587	104,661	-	442,135
Parking revenue	3,664,392	4,005,135	340,743	9%	3,744,815
Ground transportation permits and citations	628,471	856,031	227,560	36%	678,344
Ground rentals	1,630,202	1,664,448	34,246	2%	1,548,068
Grant reimbursements	-	51,109	51,109	-	120,800
Other operating revenue	64,455	69,151	4,696	7%	33,677
<b>Total operating revenues</b>	<b>21,671,346</b>	<b>23,039,847</b>	<b>1,368,501</b>	<b>6%</b>	<b>20,800,325</b>
<b>Operating expenses:</b>					
Salaries and benefits	3,893,276	3,336,264	557,012	14%	3,340,971
Contractual services	4,287,505	4,195,166	92,339	-	3,886,836
Safety and security	2,495,488	2,447,127	48,361	2%	2,322,482
Space rental	848,598	848,055	543	-	848,547
Utilities	1,021,868	1,005,118	16,750	2%	1,042,600
Maintenance	1,427,403	1,647,286	(219,883)	(15)%	975,105
Equipment and systems	26,815	71,675	(44,860)	(167)%	9,873
Materials and supplies	28,017	59,003	(30,986)	(111)%	48,622
Insurance	90,375	87,156	3,219	4%	78,596
Employee development and support	94,943	88,818	6,125	6%	75,922
Business development	392,707	258,621	134,086	34%	364,387
Equipment rentals and repairs	316,030	351,977	(35,947)	(11)%	363,454
<b>Total operating expenses</b>	<b>14,923,025</b>	<b>14,396,266</b>	<b>526,759</b>	<b>4%</b>	<b>13,357,395</b>
Depreciation	8,629,577	8,629,577	-	-	9,421,960
<b>Operating income (loss)</b>	<b>(1,881,256)</b>	<b>14,004</b>	<b>1,895,260</b>	<b>101%</b>	<b>(1,979,030)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	4,267,583	5,471,073	1,203,490	28%	4,838,701
Customer facility charges (Rental Car Center)	3,437,990	3,651,679	213,689	6%	3,336,178
Quieter Home Program	(469,221)	(712,611)	(243,390)	(52)%	128,910
Interest income	654,295	1,197,625	543,330	83%	756,735
BAB interest rebate	388,017	388,849	832	-	385,851
Interest expense	(6,783,051)	(6,205,103)	577,948	9%	(5,321,207)
Bond amortization costs	335,266	484,831	149,565	45%	343,209
Other nonoperating income (expenses)	(1,000)	689,288	690,288	-	(14,611,489)
<b>Nonoperating revenue, net</b>	<b>1,829,879</b>	<b>4,965,631</b>	<b>3,135,752</b>	<b>171%</b>	<b>(10,143,112)</b>
<b>Change in net position before capital grant contributions</b>	<b>(51,377)</b>	<b>4,979,635</b>	<b>5,031,012</b>	<b>9792%</b>	<b>(12,122,142)</b>
Capital grant contributions	1,050,417	975,807	(74,610)	(7)%	143,073
<b>Change in net position</b>	<b>\$ 999,040</b>	<b>\$ 5,955,442</b>	<b>\$ 4,956,402</b>	<b>496%</b>	<b>\$ (11,979,069)</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Eleven Months Ended May 31, 2018 and 2017**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 25,168,371	\$ 24,532,826	\$ (635,545)	(3)%	\$ 23,629,859
Aircraft parking fees	2,767,794	2,943,912	176,118	6%	2,665,289
Building rentals	54,023,534	54,607,220	583,686	1%	50,539,605
Security surcharge	30,164,666	30,196,487	31,821	-	27,345,200
CUPPS Support Charges	1,284,624	1,287,010	2,386	-	1,139,562
Other aviation revenue	178,191	168,456	(9,735)	(5)%	1,480,989
Terminal rent non-airline	1,453,134	1,857,386	404,252	28%	1,418,022
Terminal concessions	23,385,100	25,733,983	2,348,883	10%	23,735,326
Rental car license fees	26,015,021	26,928,624	913,603	4%	25,835,237
Rental car center cost recovery	1,587,391	1,325,256	(262,135)	(17)%	1,618,105
License fees other	4,403,850	5,107,393	703,543	16%	4,410,774
Parking revenue	37,428,043	39,422,857	1,994,814	5%	37,809,569
Ground transportation permits and citations	6,730,267	8,833,999	2,103,732	31%	7,295,969
Ground rentals	18,174,980	18,417,691	242,711	1%	16,948,843
Grant reimbursements	-	493,432	493,432	-	268,000
Other operating revenue	709,013	1,279,254	570,241	80%	1,345,016
<b>Total operating revenues</b>	<b>233,473,979</b>	<b>243,135,786</b>	<b>9,661,807</b>	<b>4%</b>	<b>227,485,365</b>
<b>Operating expenses:</b>					
Salaries and benefits	43,253,419	42,043,872	1,209,547	3%	41,380,777
Contractual services	42,428,514	41,232,857	1,195,657	3%	40,020,698
Safety and security	28,160,720	27,713,864	446,856	2%	25,326,445
Space rental	9,341,511	9,341,781	(270)	-	9,340,947
Utilities	11,134,022	11,253,705	(119,683)	(1)%	9,763,776
Maintenance	13,620,336	11,528,799	2,091,537	15%	12,844,679
Equipment and systems	299,966	426,826	(126,860)	(42)%	424,250
Materials and supplies	405,904	534,628	(128,724)	(32)%	528,867
Insurance	1,035,355	1,010,710	24,645	2%	877,441
Employee development and support	1,149,822	1,101,290	48,532	4%	1,133,777
Business development	3,252,905	2,923,851	329,054	10%	2,180,095
Equipment rentals and repairs	3,146,167	2,905,099	241,068	8%	2,983,293
<b>Total operating expenses</b>	<b>157,228,641</b>	<b>152,017,282</b>	<b>5,211,359</b>	<b>3%</b>	<b>146,805,045</b>
Depreciation	95,467,049	95,467,049	-	-	85,896,459
<b>Operating income (loss)</b>	<b>(19,221,711)</b>	<b>(4,348,545)</b>	<b>14,873,166</b>	<b>77%</b>	<b>(5,216,139)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	38,602,357	42,674,201	4,071,844	11%	38,555,693
Customer facility charges (Rental Car Center)	36,677,922	37,254,580	576,658	-	33,056,493
Quieter Home Program	(3,189,098)	(2,547,573)	641,525	20%	(676,277)
Interest income	8,140,423	11,939,065	3,798,642	47%	7,356,863
BAB interest rebate	4,268,182	4,277,341	9,159	-	4,254,858
Interest expense	(75,498,427)	(68,577,187)	6,921,240	9%	(56,571,556)
Bond amortization costs	3,724,640	5,212,051	1,487,411	40%	3,810,553
Other nonoperating income (expenses)	(9,000)	(3,945,959)	(3,936,959)	-	(16,659,260)
<b>Nonoperating revenue, net</b>	<b>12,716,999</b>	<b>26,286,519</b>	<b>13,569,520</b>	<b>107%</b>	<b>13,127,367</b>
<b>Change in net position before capital grant contributions</b>	<b>(6,504,712)</b>	<b>21,937,974</b>	<b>28,442,686</b>	<b>437%</b>	<b>7,911,228</b>
Capital grant contributions	7,243,334	9,740,022	2,496,688	34%	1,805,001
<b>Change in net position</b>	<b>\$ 738,622</b>	<b>\$ 31,677,996</b>	<b>\$ 30,939,374</b>	<b>4189%</b>	<b>\$ 9,716,229</b>



**San Diego County Regional Airport Authority**  
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*For the eleven months ended May 31, 2018*  
*(Unaudited)*

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees - Signatory	\$2,470,097	\$2,499,928	\$29,832	1	\$2,432,080	\$25,221,654	\$24,626,296	\$(595,358)	(2)	\$23,948,173
41113 - Landing Fee Rebate	0	(20,526)	(20,526)	0	(28,735)	(53,283)	(93,470)	(40,187)	(75)	(318,314)
<b>Total Landing Fees</b>	<b>2,470,097</b>	<b>2,479,402</b>	<b>9,305</b>	<b>0</b>	<b>2,403,345</b>	<b>25,168,371</b>	<b>24,532,826</b>	<b>(635,546)</b>	<b>(3)</b>	<b>23,629,859</b>
<b>Aircraft Parking Fees</b>										
41150 - Terminal Aircraft Parking	216,391	226,455	10,063	5	208,376	2,380,303	2,480,938	100,635	4	2,292,141
41155 - Remote Aircraft Parking	35,226	45,291	10,065	29	33,923	387,491	462,974	75,483	19	373,148
<b>Total Aircraft Parking Fees</b>	<b>251,618</b>	<b>271,746</b>	<b>20,128</b>	<b>8</b>	<b>242,299</b>	<b>2,767,794</b>	<b>2,943,913</b>	<b>176,119</b>	<b>6</b>	<b>2,665,289</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	4,907,609	4,907,788	179	0	4,597,107	53,195,008	53,706,333	511,326	1	49,781,104
41215 - Federal Inspection Services	80,429	91,339	10,910	14	83,997	828,526	900,887	72,361	9	758,501
<b>Total Building and Other Rents</b>	<b>4,988,038</b>	<b>4,999,127</b>	<b>11,089</b>	<b>0</b>	<b>4,681,104</b>	<b>54,023,533</b>	<b>54,607,220</b>	<b>583,687</b>	<b>1</b>	<b>50,539,605</b>
<b>Security Surcharge</b>										
41310 - Airside Security Charges	664,841	666,468	1,627	0	614,273	7,285,859	7,296,511	10,652	0	6,738,465
41320 - Terminal Security Charge	2,086,456	2,087,243	787	0	1,878,317	22,878,807	22,899,976	21,169	0	20,606,735
<b>Total Security Surcharge</b>	<b>2,751,297</b>	<b>2,753,711</b>	<b>2,414</b>	<b>0</b>	<b>2,492,590</b>	<b>30,164,666</b>	<b>30,196,487</b>	<b>31,821</b>	<b>0</b>	<b>27,345,200</b>
<b>CUPPS Support Charges</b>										
41400 - CUPPS Support Charges	116,784	117,565	781	1	104,122	1,284,624	1,287,010	2,386	0	1,139,562
<b>Total CUPPS Support Charges</b>	<b>116,784</b>	<b>117,565</b>	<b>781</b>	<b>1</b>	<b>104,122</b>	<b>1,284,624</b>	<b>1,287,010</b>	<b>2,386</b>	<b>0</b>	<b>1,139,562</b>
<b>Other Aviation Revenue</b>										
43100 - Fuel Franchise Fees	15,436	13,585	(1,851)	(12)	13,428	178,191	168,456	(9,735)	(5)	172,528
43105 - New Capital Recovery	0	0	0	0	118,951	0	0	0	0	1,308,461
<b>Total Other Aviation Revenue</b>	<b>15,436</b>	<b>13,585</b>	<b>(1,851)</b>	<b>(12)</b>	<b>132,379</b>	<b>178,191</b>	<b>168,456</b>	<b>(9,735)</b>	<b>(5)</b>	<b>1,480,989</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	131,793	178,856	47,064	36	130,051	1,453,134	1,857,386	404,252	28	1,418,022
<b>Total Non-Airline Terminal Rents</b>	<b>131,793</b>	<b>178,856</b>	<b>47,064</b>	<b>36</b>	<b>130,051</b>	<b>1,453,134</b>	<b>1,857,386</b>	<b>404,252</b>	<b>28</b>	<b>1,418,022</b>

**San Diego County Regional Airport Authority**  
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<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$967,934	\$1,219,678	\$251,744	26	\$1,066,732	\$9,956,229	\$11,424,736	\$1,468,507	15	\$9,891,501
45112 - Terminal Concessions - Retail	618,321	698,007	79,686	13	649,414	6,321,314	7,003,392	682,078	11	6,516,749
45113 - Term Concessions - Other	247,924	196,546	(51,378)	(21)	254,076	2,785,501	3,050,590	265,088	10	3,594,723
45114 - Term Concessions Space Rents	72,689	77,915	5,227	7	72,591	799,578	831,363	31,785	4	798,497
45115 - Term Concessions Cost Recovery	125,414	126,293	880	1	139,718	1,390,527	1,363,066	(27,461)	(2)	986,037
45116 - Rec Distr Center Cost Recovery	135,036	132,781	(2,255)	(2)	127,171	1,451,404	1,437,770	(13,634)	(1)	1,387,563
45117 - Concessions Marketing Program	66,146	64,153	(1,993)	(3)	57,964	680,547	623,066	(57,480)	(8)	560,256
45120 - Rental car license fees	2,184,065	2,422,190	238,125	11	1,902,513	26,015,021	26,928,624	913,602	4	25,835,237
45121 - Rental Car Center Cost Recover	144,308	140,831	(3,477)	(2)	(223,584)	1,587,391	1,325,256	(262,135)	(17)	1,618,105
45130 - License Fees - Other	396,926	501,587	104,660	26	442,135	4,403,850	5,107,393	703,543	16	4,410,774
<b>Total Concession Revenue</b>	<b>4,958,762</b>	<b>5,579,982</b>	<b>621,220</b>	<b>13</b>	<b>4,488,728</b>	<b>55,391,362</b>	<b>59,095,256</b>	<b>3,703,894</b>	<b>7</b>	<b>55,599,439</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	3,664,392	4,005,135	340,743	9	3,744,815	37,428,043	39,422,857	1,994,813	5	37,809,569
45220 - AVI fees	605,305	832,529	227,224	38	650,785	6,350,689	8,398,825	2,048,136	32	6,445,860
45240 - Ground Transportation Pe	7,754	8,090	336	4	6,660	210,046	204,658	(5,388)	(3)	645,239
45250 - Citations	15,412	15,412	0	0	20,899	169,532	230,516	60,984	36	204,870
<b>Total Parking and Ground Transportat</b>	<b>4,292,862</b>	<b>4,861,166</b>	<b>568,303</b>	<b>13</b>	<b>4,423,159</b>	<b>44,158,311</b>	<b>48,256,856</b>	<b>4,098,545</b>	<b>9</b>	<b>45,105,538</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,630,202	1,664,449	34,247	2	1,548,068	18,174,980	18,417,691	242,710	1	16,948,843
45320 - Ground Rental - Percenta	0	0	0	0	0	0	0	0	0	0
<b>Total Ground Rentals</b>	<b>1,630,202</b>	<b>1,664,449</b>	<b>34,247</b>	<b>2</b>	<b>1,548,068</b>	<b>18,174,980</b>	<b>18,417,691</b>	<b>242,710</b>	<b>1</b>	<b>16,948,843</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	0	24,800	24,800	0	120,800	0	268,000	268,000	0	268,000
45420 - Planning Grants	0	26,309	26,309	0	0	0	225,432	225,432	0	0
<b>Total Grant Reimbursements</b>	<b>0</b>	<b>51,109</b>	<b>51,109</b>	<b>0</b>	<b>120,800</b>	<b>0</b>	<b>493,432</b>	<b>493,432</b>	<b>0</b>	<b>268,000</b>

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$17,605	\$21,583	\$3,978	23	\$23,458	\$193,659	\$235,967	\$42,308	22	\$190,758
45520 - Utilities Reimbursements	19,427	17,117	(2,309)	(12)	13,745	213,693	183,752	(29,942)	(14)	208,066
45530 - Miscellaneous Other Reve	4,274	1,695	(2,579)	(60)	1,137	47,010	297,725	250,715	533	663,640
45540 - Service Charges	7,314	11,629	4,315	59	(16,570)	80,453	342,779	262,326	326	101,399
45570 - FBO Landing Fees	15,836	17,126	1,290	8	11,907	174,198	214,391	40,193	23	176,513
45580 - Equipment Rental	0	0	0	0	0	0	4,640	4,640	0	4,640
<b>Total Other Operating Revenue</b>	<b>64,456</b>	<b>69,151</b>	<b>4,695</b>	<b>7</b>	<b>33,677</b>	<b>709,013</b>	<b>1,279,254</b>	<b>570,241</b>	<b>80</b>	<b>1,345,016</b>
<b>Total Operating Revenue</b>	<b>21,671,344</b>	<b>23,039,848</b>	<b>1,368,504</b>	<b>6</b>	<b>20,800,322</b>	<b>233,473,982</b>	<b>243,135,787</b>	<b>9,661,805</b>	<b>4</b>	<b>227,485,360</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	2,745,539	2,355,797	389,742	14	2,259,860	32,609,090	26,350,532	6,258,558	19	25,996,109
51210 - Paid Time Off	0	249,604	(249,604)	0	216,669	0	3,154,189	(3,154,189)	0	2,486,943
51220 - Holiday Pay	0	0	0	0	0	0	667,649	(667,649)	0	656,009
51240 - Other Leave With Pay	0	4,233	(4,233)	0	13,652	0	109,999	(109,999)	0	109,535
51250 - Special Pay	0	5,126	(5,126)	0	45,435	0	159,268	(159,268)	0	760,008
<b>Total Salaries</b>	<b>2,745,539</b>	<b>2,614,761</b>	<b>130,778</b>	<b>5</b>	<b>2,535,616</b>	<b>32,609,090</b>	<b>30,441,637</b>	<b>2,167,453</b>	<b>7</b>	<b>30,008,604</b>
52110 - Overtime	61,255	57,149	4,106	7	60,787	685,496	656,618	28,877	4	631,825

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<b>Benefits</b>										
54110 - FICA Tax	\$213,797	\$196,784	\$17,012	8	\$191,159	\$2,430,865	\$2,227,928	\$202,937	8	\$2,167,125
54120 - Unemployment Insurance-S	0	0	0	0	6,181	0	33,636	(33,636)	0	72,538
54130 - Workers Compensation Ins	23,478	13,879	9,599	41	14,298	274,698	166,880	107,819	39	176,457
54135 - Workers Comp Incident Expense	0	2,490	(2,490)	0	10,351	0	65,136	(65,136)	0	82,406
54210 - Medical Insurance	346,605	325,429	21,176	6	306,361	3,761,866	3,505,253	256,612	7	3,620,855
54220 - Dental Insurance	28,264	26,059	2,206	8	25,992	302,181	281,613	20,568	7	285,737
54230 - Vision Insurance	3,360	3,276	84	2	3,244	36,957	35,328	1,629	4	35,244
54240 - Life Insurance	8,838	9,094	(256)	(3)	8,506	97,220	95,681	1,539	2	91,879
54250 - Short Term Disability	8,710	10,509	(1,800)	(21)	10,007	101,903	112,395	(10,492)	(10)	109,711
54310 - Retirement	814,259	712,425	101,835	13	541,233	7,300,179	6,288,050	1,012,129	14	5,320,873
54312 - Pension - GASB 68	0	0	0	0	0	0	2,010,451	(2,010,451)	0	1,679,109
54313 - POB Pension - GASB 73	0	986,673	(986,673)	0	0	0	986,673	(986,673)	0	0
54314 - OPEB - GASB 75	0	540,459	(540,459)	0	0	0	540,459	(540,459)	0	0
54315 - OPEB Contributions	179,078	(1,654,317)	1,833,395	1,024	174,750	1,969,857	113,500	1,856,357	94	1,916,900
54410 - Taxable Benefits	0	0	0	0	0	0	(4,233)	4,233	0	20,630
54430 - Accrued Vacation	0	15,026	(15,026)	0	2,556	0	71,543	(71,543)	0	(91,164)
54440 - Relocation	0	0	0	0	0	0	73,425	(73,425)	0	0
<b>Total Benefits</b>	<b>1,626,389</b>	<b>1,187,786</b>	<b>438,603</b>	<b>27</b>	<b>1,294,639</b>	<b>16,275,726</b>	<b>16,603,720</b>	<b>(327,993)</b>	<b>(2)</b>	<b>15,488,303</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(484,744)	(113,667)	(371,077)	(77)	(113,360)	(5,671,507)	(1,298,807)	(4,372,700)	(77)	(973,640)
54515 - Capitalized Burden Rech	0	(50,435)	50,435	0	(42,692)	0	(542,647)	542,647	0	(359,403)
54599 - OH Contra	0	(280,744)	280,744	0	(377,450)	0	(3,219,641)	3,219,641	0	(3,201,614)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(484,744)</b>	<b>(444,846)</b>	<b>(39,898)</b>	<b>(8)</b>	<b>(533,501)</b>	<b>(5,671,507)</b>	<b>(5,061,095)</b>	<b>(610,412)</b>	<b>(11)</b>	<b>(4,534,657)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(55,161)	(29,602)	(25,559)	(46)	(11,905)	(645,386)	(267,886)	(377,500)	(58)	(81,611)
54525 - QHP Burden Recharge	0	(14,196)	14,196	0	(4,960)	0	(121,153)	121,153	0	(33,587)
54526 - QHP OH Contra Acct	0	(34,788)	34,788	0	0	0	(200,486)	200,486	0	(99,109)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(55,161)</b>	<b>(78,585)</b>	<b>23,424</b>	<b>42</b>	<b>(16,865)</b>	<b>(645,386)</b>	<b>(589,525)</b>	<b>(55,861)</b>	<b>(9)</b>	<b>(214,308)</b>



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<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	\$0	\$(1,877)	\$1,877	0	\$203	\$0	\$(17,771)	\$17,771	0	\$921
54531 - Joint Studies - Labor	0	1,877	(1,877)	0	91	0	10,290	(10,290)	0	91
54535 - MM & JS Burden Recharge	0	(899)	899	0	(28)	0	(4,399)	4,399	0	(28)
54536 - Maintenance-Burden	0	899	(899)	0	28	0	4,399	(4,399)	0	28
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>294</b>	<b>0</b>	<b>(7,481)</b>	<b>7,481</b>	<b>0</b>	<b>1,012</b>
<b>Total Personnel Expenses</b>	<b>3,893,278</b>	<b>3,336,264</b>	<b>557,014</b>	<b>14</b>	<b>3,340,971</b>	<b>43,253,419</b>	<b>42,043,874</b>	<b>1,209,546</b>	<b>3</b>	<b>41,380,779</b>
<b>Non-Personnel Expenses</b>										
<b>Contract Services</b>										
61100 - Temporary Staffing	48,529	44,051	4,478	9	22,407	324,389	432,148	(107,759)	(33)	352,172
61110 - Auditing Services	0	0	0	0	4,000	108,900	107,900	1,000	1	158,800
61120 - Legal Services	130,000	88,537	41,463	32	46,983	620,000	573,590	46,410	7	453,979
61130 - Services - Professional	1,088,415	1,173,134	(84,719)	(8)	962,749	10,809,884	10,238,633	571,251	5	11,254,383
61150 - Outside Svs - Other	333,634	380,513	(46,879)	(14)	342,832	3,712,107	3,494,713	217,394	6	3,109,811
61160 - Services - Custodial	2,702,783	2,563,865	138,918	5	2,478,276	27,282,218	26,684,176	598,041	2	25,396,494
61190 - Receiving & Dist Cntr Services	141,551	140,826	725	1	133,725	1,521,425	1,514,395	7,030	0	1,460,041
61990 - OH Contra	(157,407)	(195,759)	38,352	24	(104,135)	(1,950,409)	(1,812,698)	(137,711)	(7)	(2,164,982)
<b>Total Contract Services</b>	<b>4,287,505</b>	<b>4,195,166</b>	<b>92,338</b>	<b>2</b>	<b>3,886,837</b>	<b>42,428,514</b>	<b>41,232,857</b>	<b>1,195,657</b>	<b>3</b>	<b>40,020,697</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	512,166	509,493	2,673	1	494,223	5,633,826	5,519,635	114,191	2	5,144,912
61180 - Services - SDUPD-Harbor	1,547,338	1,544,259	3,079	0	1,399,829	17,918,849	17,307,302	611,547	3	15,809,197
61185 - Guard Services	319,316	267,981	51,335	16	259,008	3,324,712	3,422,068	(97,356)	(3)	2,943,718
61188 - Other Safety & Security Serv	116,667	125,393	(8,726)	(7)	169,421	1,283,333	1,464,859	(181,525)	(14)	1,428,618
<b>Total Safety and Security</b>	<b>2,495,486</b>	<b>2,447,125</b>	<b>48,361</b>	<b>2</b>	<b>2,322,482</b>	<b>28,160,721</b>	<b>27,713,863</b>	<b>446,857</b>	<b>2</b>	<b>25,326,446</b>
<b>Space Rental</b>										
62100 - Rent	848,598	848,055	543	0	848,547	9,341,511	9,341,781	(270)	0	9,340,947
<b>Total Space Rental</b>	<b>848,598</b>	<b>848,055</b>	<b>543</b>	<b>0</b>	<b>848,547</b>	<b>9,341,511</b>	<b>9,341,781</b>	<b>(270)</b>	<b>0</b>	<b>9,340,947</b>

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(Unaudited)

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Utilities</b>										
63100 - Telephone & Other Commun	\$39,646	\$45,066	\$(5,420)	(14)	\$47,452	\$435,740	\$480,885	\$(45,145)	(10)	\$585,228
63110 - Utilities - Gas & Electr	902,263	879,785	22,479	2	894,014	9,714,218	9,740,604	(26,386)	0	8,241,514
63120 - Utilities - Water	79,959	80,595	(637)	(1)	101,521	984,064	1,033,582	(49,518)	(5)	940,619
63190 - OH Contra	0	(327)	327	0	(387)	0	(1,366)	1,366	0	(3,585)
<b>Total Utilities</b>	<b>1,021,868</b>	<b>1,005,118</b>	<b>16,749</b>	<b>2</b>	<b>1,042,599</b>	<b>11,134,022</b>	<b>11,253,705</b>	<b>(119,683)</b>	<b>(1)</b>	<b>9,763,776</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	59,767	100,216	(40,449)	(68)	103,782	700,233	746,742	(46,509)	(7)	874,972
64110 - Maintenance - Annual R	1,120,636	1,313,822	(193,186)	(17)	659,351	10,303,292	8,931,163	1,372,129	13	9,133,793
64122 - Contractor Labor	0	0	0	0	0	0	164	(164)	0	689
64123 - Contractor Burden	0	0	0	0	0	0	209	(209)	0	877
64124 - Maintenance-Overhead	0	26	(26)	0	344	0	1,564	(1,564)	0	752
64125 - Major Maintenance - Mat	210,000	206,071	3,929	2	152,477	2,151,812	1,457,442	694,370	32	2,450,084
64127 - Contract Overhead (co	0	0	0	0	502	0	461	(461)	0	3,267
64130 - Remediation	0	0	0	0	0	0	(19)	19	0	0
64140 - Refuse & Hazardous Waste	37,000	27,152	9,848	27	58,649	464,999	391,073	73,926	16	380,245
<b>Total Maintenance</b>	<b>1,427,403</b>	<b>1,647,287</b>	<b>(219,884)</b>	<b>(15)</b>	<b>975,104</b>	<b>13,620,337</b>	<b>11,528,801</b>	<b>2,091,536</b>	<b>15</b>	<b>12,844,679</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	27,412	71,685	(44,273)	(162)	27,638	308,541	428,211	(119,670)	(39)	442,151
65101 - OH Contra	(597)	(10)	(587)	(98)	(17,765)	(8,575)	(1,385)	(7,190)	(84)	(17,901)
<b>Total Equipment and Systems</b>	<b>26,815</b>	<b>71,675</b>	<b>(44,861)</b>	<b>(167)</b>	<b>9,874</b>	<b>299,966</b>	<b>426,826</b>	<b>(126,860)</b>	<b>(42)</b>	<b>424,250</b>
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	27,225	38,542	(11,317)	(42)	59,566	377,685	428,130	(50,445)	(13)	448,852
65120 - Safety Equipment & Suppl	5,025	15,687	(10,662)	(212)	8,099	83,770	78,363	5,408	6	88,000
65130 - Tools - Small	2,615	7,654	(5,040)	(193)	8,506	19,042	55,010	(35,968)	(189)	52,955
65199 - OH Contra	(6,849)	(2,880)	(3,968)	(58)	(27,548)	(74,593)	(26,875)	(47,719)	(64)	(60,940)
<b>Total Materials and Supplies</b>	<b>28,015</b>	<b>59,002</b>	<b>(30,987)</b>	<b>(111)</b>	<b>48,622</b>	<b>405,905</b>	<b>534,628</b>	<b>(128,723)</b>	<b>(32)</b>	<b>528,867</b>

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Insurance</b>										
67170 - Insurance - Property	\$44,725	\$43,466	\$1,259	3	\$40,919	\$491,975	\$475,306	\$16,669	3	\$450,114
67171 - Insurance - Liability	12,533	11,825	709	6	11,825	137,867	130,073	7,794	6	130,075
67172 - Insurance - Public Offic	17,842	15,034	2,808	16	11,255	197,208	166,324	30,884	16	124,757
67173 - Insurance Miscellaneous	15,275	16,832	(1,557)	(10)	14,598	208,305	239,007	(30,702)	(15)	172,495
<b>Total Insurance</b>	<b>90,375</b>	<b>87,156</b>	<b>3,219</b>	<b>4</b>	<b>78,597</b>	<b>1,035,355</b>	<b>1,010,710</b>	<b>24,645</b>	<b>2</b>	<b>877,442</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	11,941	(19,154)	31,095	260	0	75,776	38,548	37,228	49	52,623
66130 - Book & Periodicals	3,925	3,665	260	7	5,564	38,774	43,259	(4,484)	(12)	40,520
66220 - Permits/Certificates/Lic	5,168	15,807	(10,640)	(206)	(2,566)	160,543	155,841	4,701	3	178,180
66260 - Recruiting	2,181	5,248	(3,067)	(141)	1,814	91,810	157,453	(65,643)	(71)	123,791
66280 - Seminars & Training	26,494	40,541	(14,047)	(53)	19,241	351,085	272,411	78,674	22	329,454
66290 - Transportation	12,262	12,882	(620)	(5)	10,359	139,827	122,400	17,428	12	126,772
66299 - OH Contra	(4,002)	(1,992)	(2,011)	(50)	(16,423)	(63,097)	(25,873)	(37,224)	(59)	(53,300)
66305 - Travel-Employee Developm	16,937	24,188	(7,251)	(43)	32,546	232,205	222,562	9,643	4	245,938
66310 - Tuition	10,833	1,364	9,469	87	8,919	49,167	39,358	9,809	20	29,973
66320 - Uniforms	9,203	6,268	2,935	32	16,468	73,732	75,331	(1,600)	(2)	59,826
<b>Total Employee Development and Suppo</b>	<b>94,942</b>	<b>88,819</b>	<b>6,123</b>	<b>6</b>	<b>75,922</b>	<b>1,149,822</b>	<b>1,101,290</b>	<b>48,532</b>	<b>4</b>	<b>1,133,776</b>
<b>Business Development</b>										
66100 - Advertising	202,457	67,598	134,859	67	142,651	658,160	557,871	100,290	15	830,307
66110 - Allowance for Bad Debts	0	0	0	0	0	7,500	(4,967)	12,467	166	1,735
66200 - Memberships & Dues	30,604	74,062	(43,459)	(142)	18,588	423,879	477,052	(53,173)	(13)	392,962
66230 - Postage & Shipping	2,428	589	1,839	76	663	20,060	17,512	2,548	13	15,854
66240 - Promotional Activities	136,257	102,684	33,573	25	159,542	1,932,040	1,696,688	235,352	12	653,675
66250 - Promotional Materials	3,545	2,917	628	18	25,355	27,506	30,798	(3,292)	(12)	101,301
66300 - Travel-Business Developm	17,416	10,770	6,646	38	17,588	183,760	148,897	34,863	19	184,261
<b>Total Business Development</b>	<b>392,706</b>	<b>258,620</b>	<b>134,086</b>	<b>34</b>	<b>364,386</b>	<b>3,252,905</b>	<b>2,923,851</b>	<b>329,054</b>	<b>10</b>	<b>2,180,095</b>

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$10,775	\$20,704	\$(9,929)	(92)	\$31,106	\$323,025	\$267,786	\$55,239	17	\$353,543
66150 - Equipment Rental/Leasing	15,113	16,203	(1,090)	(7)	14,590	217,720	235,011	(17,291)	(8)	237,213
66160 - Tenant Improvements	75,000	74,669	331	0	66,457	785,000	566,034	218,966	28	557,768
66270 - Repairs - Office Equipme	229,516	255,572	(26,056)	(11)	273,182	2,002,742	1,965,081	37,662	2	2,062,482
66279 - OH Contra	(14,374)	(15,171)	797	6	(21,881)	(182,320)	(128,813)	(53,507)	(29)	(227,713)
<b>Total Equipment Rentals and Repairs</b>	<b>316,030</b>	<b>351,977</b>	<b>(35,947)</b>	<b>(11)</b>	<b>363,453</b>	<b>3,146,167</b>	<b>2,905,099</b>	<b>241,069</b>	<b>8</b>	<b>2,983,294</b>
<b>Total Non-Personnel Expenses</b>	<b>11,029,743</b>	<b>11,060,002</b>	<b>(30,259)</b>	<b>0</b>	<b>10,016,422</b>	<b>113,975,225</b>	<b>109,973,410</b>	<b>4,001,815</b>	<b>4</b>	<b>105,424,268</b>
<b>Total Departmental Expenses before</b>	<b>14,923,021</b>	<b>14,396,267</b>	<b>526,754</b>	<b>4</b>	<b>13,357,393</b>	<b>157,228,645</b>	<b>152,017,284</b>	<b>5,211,361</b>	<b>3</b>	<b>146,805,048</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	8,629,577	8,629,577	0	0	9,421,960	95,467,049	95,467,049	0	0	85,896,459
<b>Total Depreciation and Amortization</b>	<b>8,629,577</b>	<b>8,629,577</b>	<b>0</b>	<b>0</b>	<b>9,421,960</b>	<b>95,467,049</b>	<b>95,467,049</b>	<b>0</b>	<b>0</b>	<b>85,896,459</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	4,267,583	5,471,073	1,203,489	28	4,838,701	38,602,357	42,674,201	4,071,845	11	38,555,693
<b>Total Passenger Facility Charges</b>	<b>4,267,583</b>	<b>5,471,073</b>	<b>1,203,489</b>	<b>28</b>	<b>4,838,701</b>	<b>38,602,357</b>	<b>42,674,201</b>	<b>4,071,845</b>	<b>11</b>	<b>38,555,693</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	3,437,990	3,651,679	213,690	6	3,336,178	36,677,922	37,254,580	576,658	2	33,056,493
<b>Total Customer Facility Charges</b>	<b>3,437,990</b>	<b>3,651,679</b>	<b>213,690</b>	<b>6</b>	<b>3,336,178</b>	<b>36,677,922</b>	<b>37,254,580</b>	<b>576,658</b>	<b>2</b>	<b>33,056,493</b>

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<b>Quiter Home Program</b>										
71212 - Quieter Home - Labor	\$(41,667)	\$(29,602)	\$12,065	29	\$(11,905)	\$(458,333)	\$(267,886)	\$190,448	42	\$(81,611)
71213 - Quieter Home - Burden	0	(14,196)	(14,196)	0	(4,960)	0	(121,153)	(121,153)	0	(33,587)
71214 - Quieter Home - Overhead	(20,000)	(34,788)	(14,788)	(74)	0	(220,000)	(200,486)	19,514	9	(99,109)
71215 - Quieter Home - Material	(1,948,077)	(1,333,959)	614,118	32	(269,054)	(12,552,759)	(8,723,381)	3,829,377	31	(1,979,796)
71216 - Quieter Home Program	1,540,523	717,211	(823,312)	(53)	414,828	10,141,994	6,880,020	(3,261,974)	(32)	1,517,947
71217 - Contract Labor	0	(31)	(31)	0	0	0	(650)	(650)	0	(53)
71218 - Contractor Burden	0	(39)	(39)	0	0	0	(827)	(827)	0	(68)
71222 - Contractor Labor	0	(862)	(862)	0	0	0	(18,339)	(18,339)	0	0
71223 - Contractor Burden	0	(1,098)	(1,098)	0	0	0	(23,340)	(23,340)	0	0
71224 - Joint Studies Overhead	0	(3,004)	(3,004)	0	0	0	(10,251)	(10,251)	0	0
71225 - Joint Studies - Material	0	(9,521)	(9,521)	0	0	(100,000)	(32,224)	67,776	68	0
71226 - Contractor Overhead	0	(2,721)	(2,721)	0	0	0	(29,056)	(29,056)	0	0
<b>Total Quiter Home Program</b>	<b>(469,221)</b>	<b>(712,610)</b>	<b>(243,389)</b>	<b>(52)</b>	<b>128,909</b>	<b>(3,189,098)</b>	<b>(2,547,573)</b>	<b>641,525</b>	<b>20</b>	<b>(676,279)</b>
<b>Interest Income</b>										
71310 - Interest - Investments	497,582	577,258	79,676	16	466,373	6,408,570	5,792,340	(616,231)	(10)	4,292,994
71340 - Interest - Note Receivab	156,713	156,713	0	0	165,052	1,731,853	1,731,853	0	0	1,819,948
71350 - Interest - Other	0	0	0	0	0	0	(2,705)	(2,705)	0	3,425
71361 - Interest Income - 2010 Bonds	0	87,343	87,343	0	53,146	0	730,958	730,958	0	524,169
71363 - Interest Income - 2013 Bonds	0	51,210	51,210	0	39,570	0	489,136	489,136	0	386,211
71364 - Interest Income - 2017 Bond A	0	275,172	275,172	0	0	0	2,714,022	2,714,022	0	0
71365 - Interest Income - 2014 Bond A	0	49,929	49,929	0	32,594	0	483,461	483,461	0	330,116
<b>Total Interest Income</b>	<b>654,295</b>	<b>1,197,626</b>	<b>543,332</b>	<b>83</b>	<b>756,735</b>	<b>8,140,424</b>	<b>11,939,064</b>	<b>3,798,641</b>	<b>47</b>	<b>7,356,863</b>
<b>Interest income BAB's rebate</b>										
71362 - BAB interest rebate	388,017	388,849	833	0	385,851	4,268,182	4,277,341	9,159	0	4,254,858
<b>Total Interest income BAB's rebate</b>	<b>388,017</b>	<b>388,849</b>	<b>833</b>	<b>0</b>	<b>385,851</b>	<b>4,268,182</b>	<b>4,277,341</b>	<b>9,159</b>	<b>0</b>	<b>4,254,858</b>

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<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	\$(2,521,646)	\$(2,521,646)	\$0	0	\$(2,559,687)	\$(27,738,103)	\$(27,738,103)	\$0	0	\$(28,156,561)
71412 - Interest Expense 2013 Bonds	(1,521,979)	(1,521,979)	0	0	(1,529,163)	(16,741,771)	(16,741,771)	0	0	(16,820,788)
71413 - Interest Expense 2014 Bond A	(1,361,768)	(1,361,768)	0	0	(1,361,768)	(14,979,443)	(14,979,443)	0	0	(14,979,443)
71414 - Interest Expense 2017 Bond A	(1,250,229)	(1,211,442)	38,788	3	0	(12,502,292)	(12,033,654)	468,638	4	0
71420 - Interest Expense-Variable Debt	(38,953)	(51,368)	(12,415)	(32)	(65,179)	(428,486)	(515,013)	(86,527)	(20)	(461,825)
71430 - LOC Fees - C/P	(34,724)	(25,459)	9,265	27	(20,727)	(490,941)	(412,506)	78,434	16	(271,508)
71450 - Trustee Fee Bonds	0	0	0	0	0	(23,800)	(3,342)	20,458	86	(14,411)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(5,000)	(3,300)	1,700	34	0
71458 - Capitalized Interest	0	544,911	544,911	0	315,757	0	5,937,224	5,937,224	0	4,865,294
71460 - Interest Expense - Other	0	(2,600)	(2,600)	0	(45,000)	(1,989,435)	(1,488,123)	501,312	25	(115,300)
71461 - Interest Expense - Cap Leases	(53,753)	(53,753)	0	0	(55,439)	(599,156)	(599,156)	0	0	(617,014)
<b>Total Interest Expense</b>	<b>(6,783,052)</b>	<b>(6,205,103)</b>	<b>577,948</b>	<b>9</b>	<b>(5,321,205)</b>	<b>(75,498,426)</b>	<b>(68,577,186)</b>	<b>6,921,240</b>	<b>9</b>	<b>(56,571,557)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	335,266	484,831	149,565	45	343,209	3,724,640	5,212,051	1,487,411	40	3,810,553
<b>Total Amortization</b>	<b>335,266</b>	<b>484,831</b>	<b>149,565</b>	<b>45</b>	<b>343,209</b>	<b>3,724,640</b>	<b>5,212,051</b>	<b>1,487,411</b>	<b>40</b>	<b>3,810,553</b>
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	0	0	0	0	0	0	58,394	58,394	0	0
71521 - Fixed Asset Disposal - L	0	0	0	0	(14,770,491)	0	(276,922)	(276,922)	0	(14,770,491)
71530 - Gain/Loss On Investments	0	679,845	679,845	0	153,255	0	(3,770,895)	(3,770,895)	0	(2,027,210)
71540 - Discounts Earned	0	2,742	2,742	0	3,683	0	11,964	11,964	0	22,387
71610 - Legal Settlement Expense	(1,000)	0	1,000	100	0	(9,000)	0	9,000	100	(9,500)
71620 - Other non-operating revenue (e	0	6,701	6,701	0	2,064	0	48,251	48,251	0	123,554
71630 - Other Non-Operating Expe	0	0	0	0	0	0	(16,751)	(16,751)	0	2,000
73300 - DMJM and Auth OH Clearin	0	0	0	0	0	0	0	0	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>(1,000)</b>	<b>689,288</b>	<b>690,288</b>	<b>69,029</b>	<b>(14,611,488)</b>	<b>(9,000)</b>	<b>(3,945,959)</b>	<b>(3,936,959)</b>	<b>(43,744)</b>	<b>(16,659,260)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>1,829,878</b>	<b>4,965,633</b>	<b>3,135,755</b>	<b>171</b>	<b>10,143,110</b>	<b>12,717,001</b>	<b>26,286,520</b>	<b>13,569,519</b>	<b>107</b>	<b>(13,127,363)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	1,050,417	975,807	(74,610)	(7)	143,073	7,243,334	9,740,022	2,496,688	34	1,805,001
<b>Total Capital Grant Contribution</b>	<b>1,050,417</b>	<b>975,807</b>	<b>(74,610)</b>	<b>(7)</b>	<b>143,073</b>	<b>7,243,334</b>	<b>9,740,022</b>	<b>2,496,688</b>	<b>34</b>	<b>1,805,001</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>20,672,303</b>	<b>17,084,403</b>	<b>3,587,900</b>	<b>17</b>	<b>32,779,390</b>	<b>232,735,359</b>	<b>211,457,790</b>	<b>21,277,568</b>	<b>9</b>	<b>217,769,143</b>
<b>Net Income/(Loss)</b>	<b>999,042</b>	<b>5,955,445</b>	<b>4,956,403</b>	<b>496</b>	<b>(11,979,068)</b>	<b>738,623</b>	<b>31,677,996</b>	<b>30,939,373</b>	<b>4,189</b>	<b>9,716,217</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eleven months ended May 31, 2018  
(Unaudited)

Print Date: 6/15/2018  
Print Time: 8:54:39AM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	\$(100,000)	\$(291,257)	\$(191,257)	(191)	\$(273,841)	\$(1,236,000)	\$(1,043,629)	\$192,371	16	\$(1,284,345)
73299 - Capitalized Equipment Co	0	291,257	291,257	0	273,841	0	1,043,629	1,043,629	0	1,284,345
<b>Total Equipment Outlay</b>	<b>(100,000)</b>	<b>0</b>	<b>100,000</b>	<b>100</b>	<b>0</b>	<b>(1,236,000)</b>	<b>0</b>	<b>1,236,000</b>	<b>100</b>	<b>0</b>

Item 2



## Review of the Unaudited Financial Statements for the Eleven Months Ended May 31, 2018 and 2017

Presented by:

Scott Brickner, CPA

Vice President, Finance and Asset Management/Treasurer

Kathy Kiefer

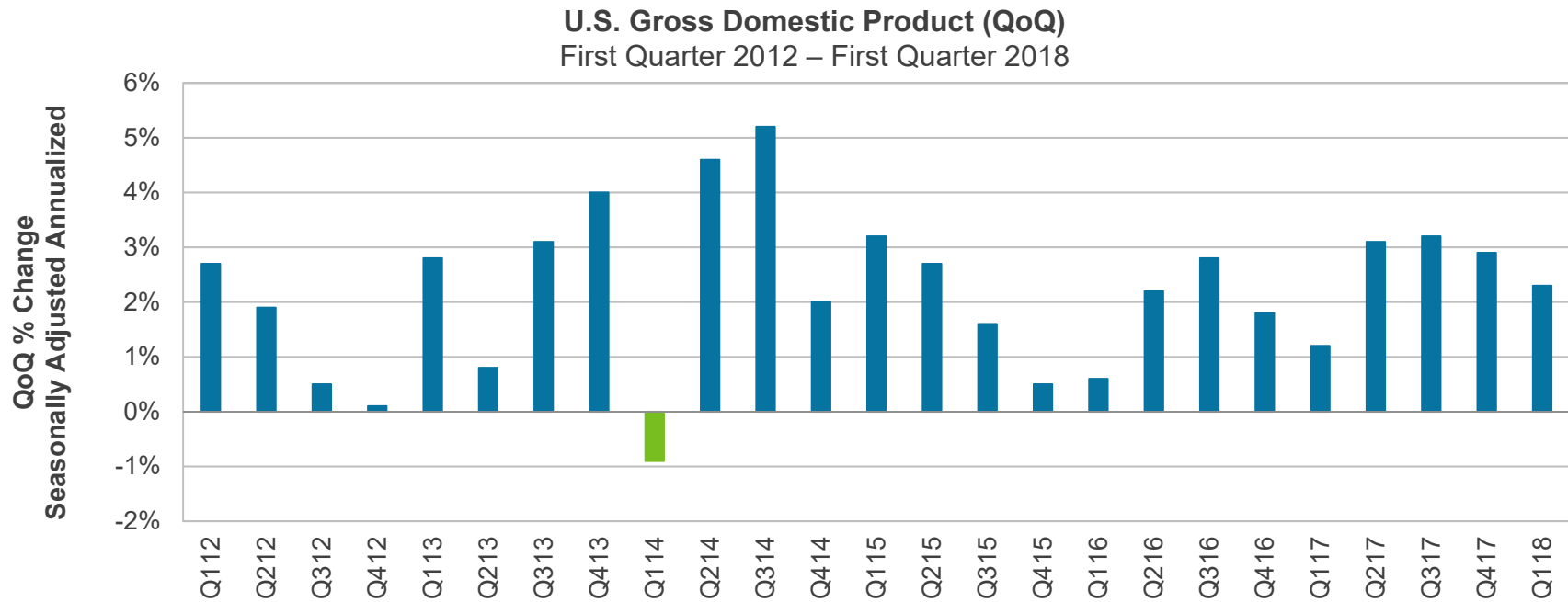
Senior Director, Finance & Asset Management

June 25, 2018



# First Quarter GDP

First quarter GDP growth was revised down to 2.2% from 2.3%, according to the second estimate, in line with expectations. Consumer spending was more subdued in the first quarter but was still favorable. GDP growth is expected to be stronger in the current quarter and second half of the year, compared with the first quarter. We expect overall GDP growth of 2.5%-3.0% for the full year, driven by ongoing labor market strength and a tailwind from tax reform.



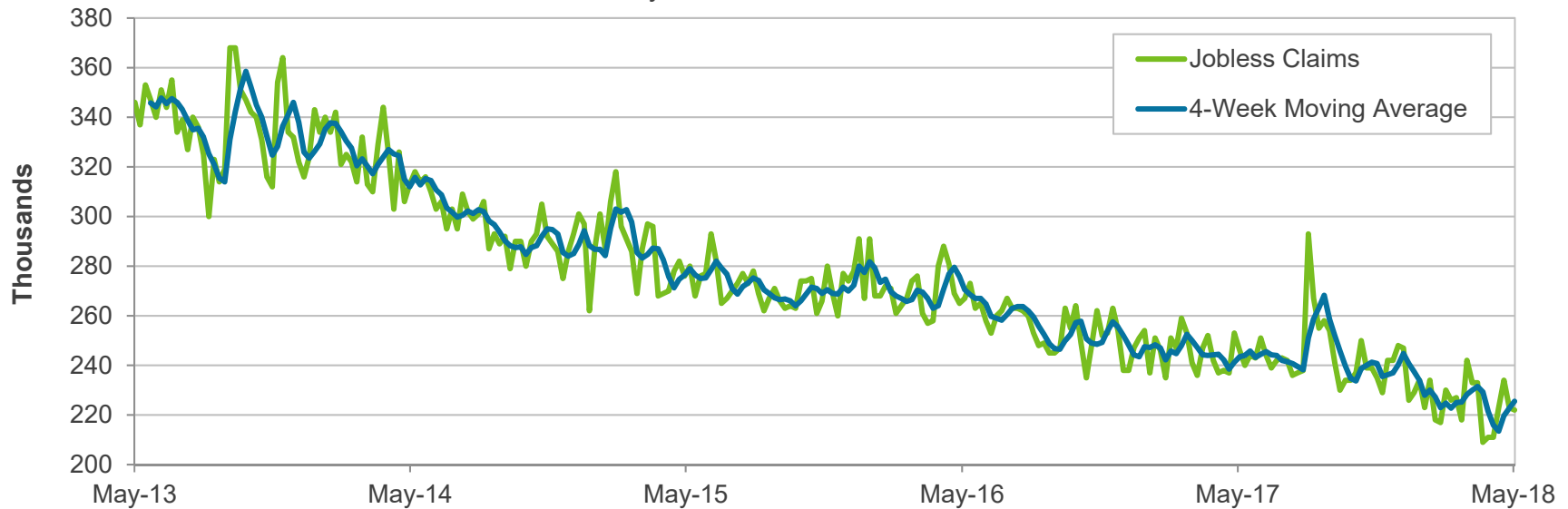
Source: Bloomberg.

# Initial Claims For Unemployment

For the week ending June 2, initial jobless claims decreased by 1,000 to 222,000. The 4-week moving average increased by 2,750 to 225,500. Jobless claims reflect strong demand for labor and are consistent with a healthy labor market.

**Initial Jobless Claims and 4-Week Moving Average**

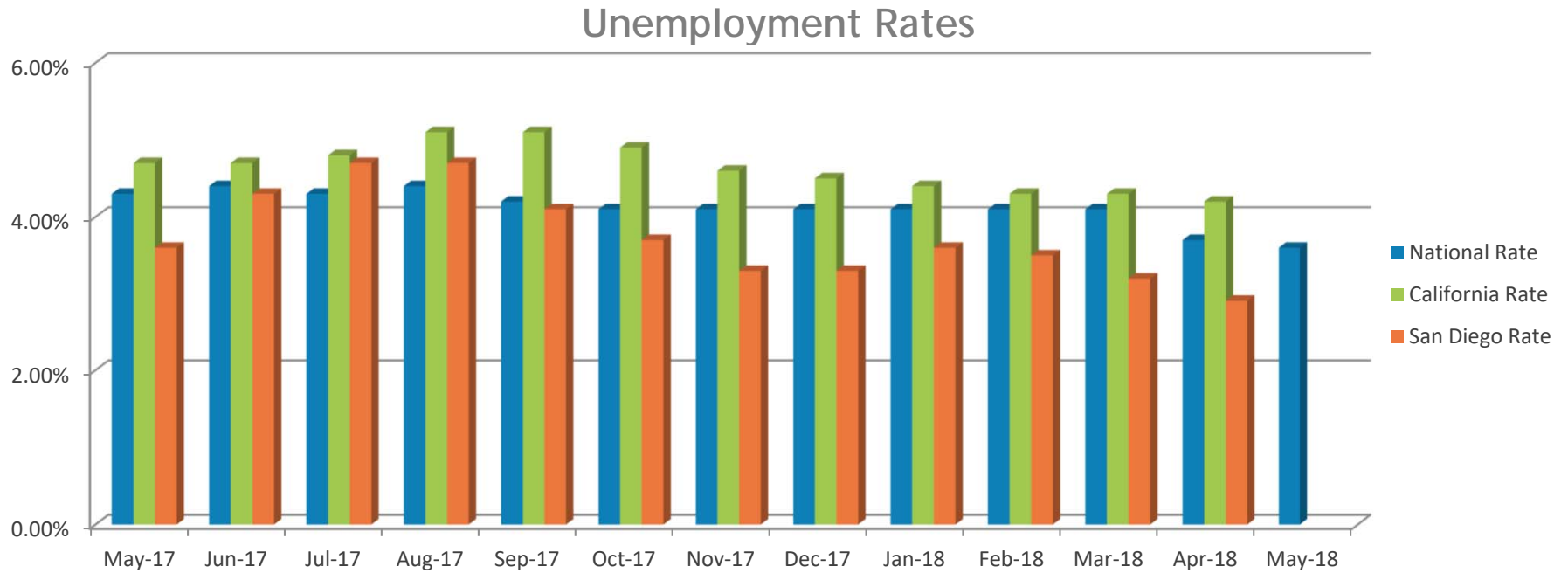
May 31, 2013 – June 1, 2018



Source: Bloomberg.

# Unemployment Rates

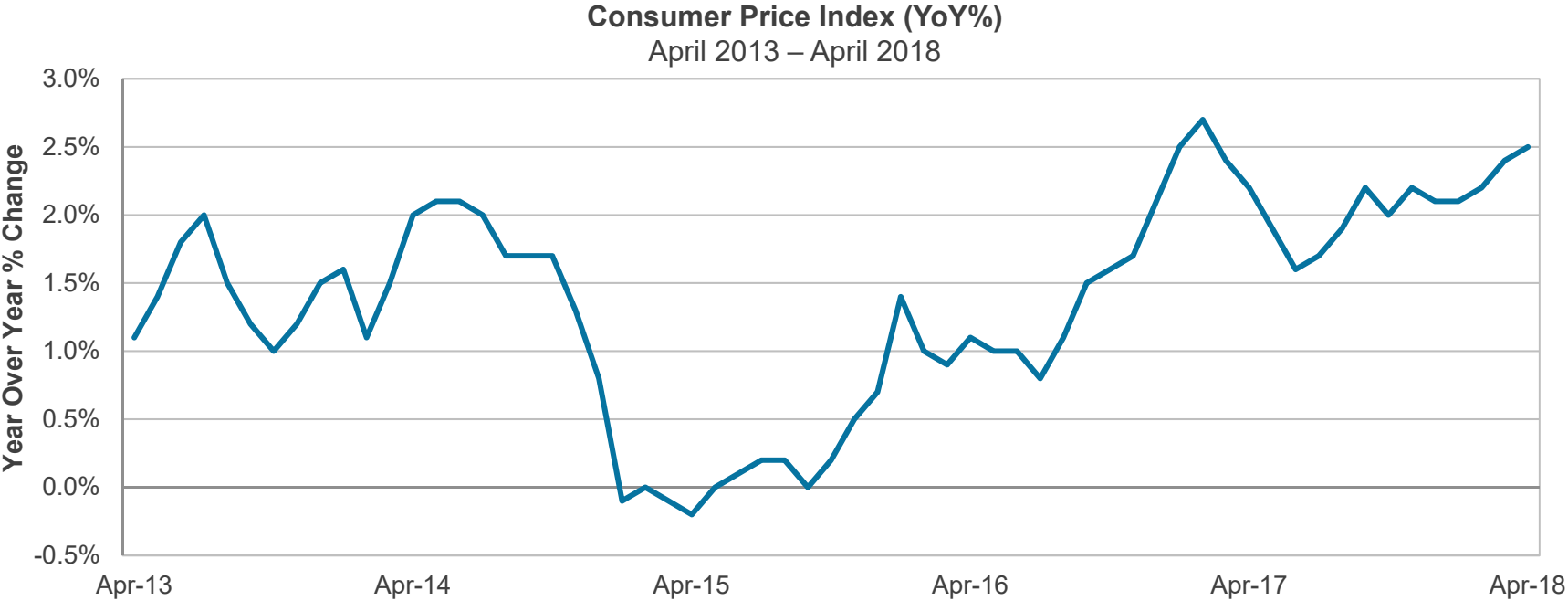
The National unemployment rate lowered to 3.6 percent in May, down one percentage point from April. The National U-6 rate also lowered from 7.8 percent in April to 7.6 percent in May. The California rate lowered from 4.3 percent in March to 4.2 percent in April. Lastly, the San Diego rate has also lowered from 3.2 percent in March to 2.9 percent in April.



Source: US Dept of Labor, CA EDD

# Consumer Price Index

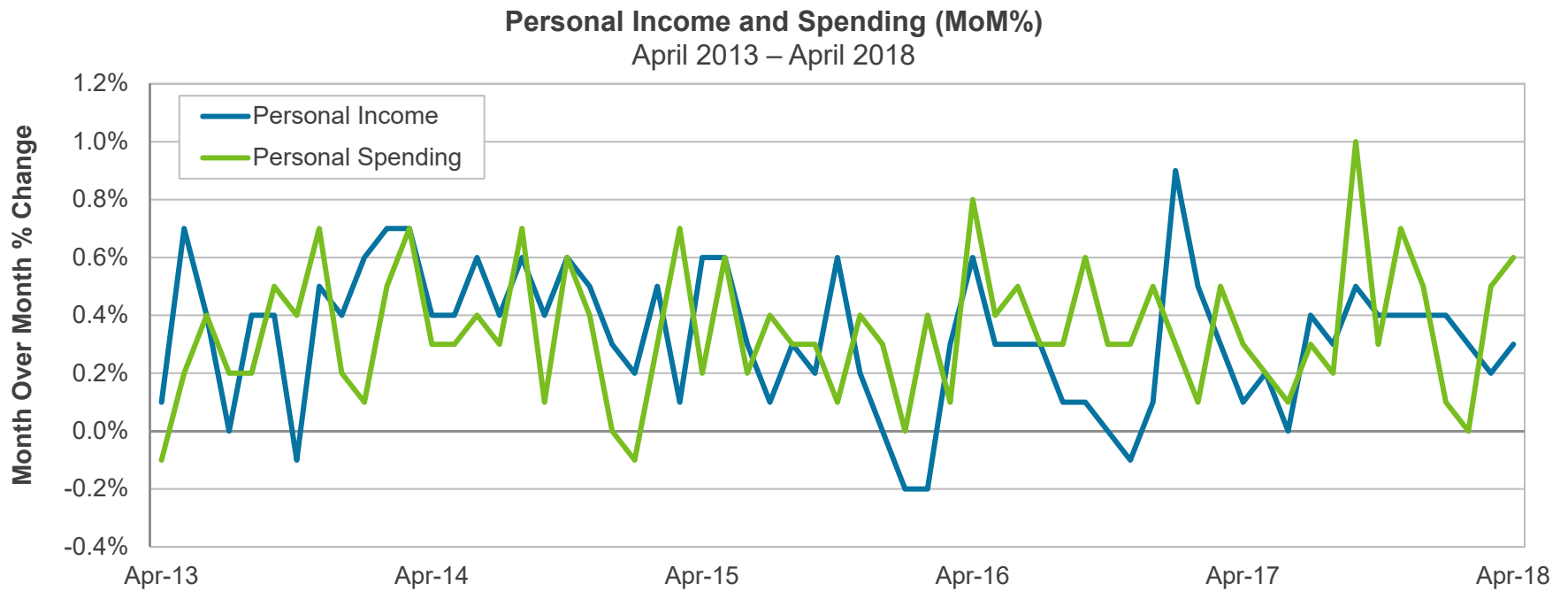
The Consumer Price Index (CPI) was up 2.5% year-over-year in April, up from 2.4% in March. Core CPI (CPI less food and energy) was up 2.1% year-over-year in April, unchanged from March. On a month-over-month basis, both headline and core CPI were lower than expected. The CPI report doesn't suggest that inflation pressures are accelerating.



Source: Bloomberg.

# Personal Income and Spending

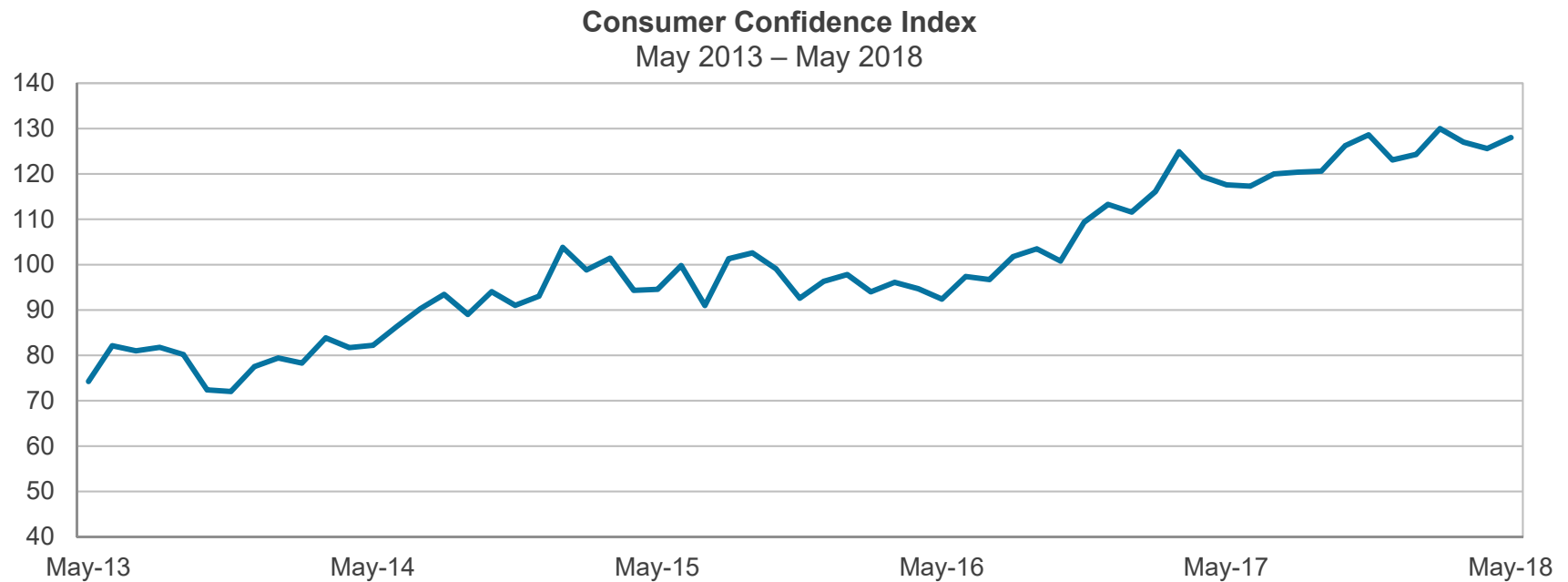
Personal income rose by 0.3% in April, in line with expectations. Personal spending increased by 0.6% in the month, exceeding expectations, although the increase was due in part to an increase in gas prices.



Source: Bloomberg.

# Consumer Confidence Index

The Consumer Confidence Index remained robust at 128.0 in May versus 125.6 in April. Despite ongoing strength in the labor market and a very high level of consumer confidence, consumer spending remains modest.

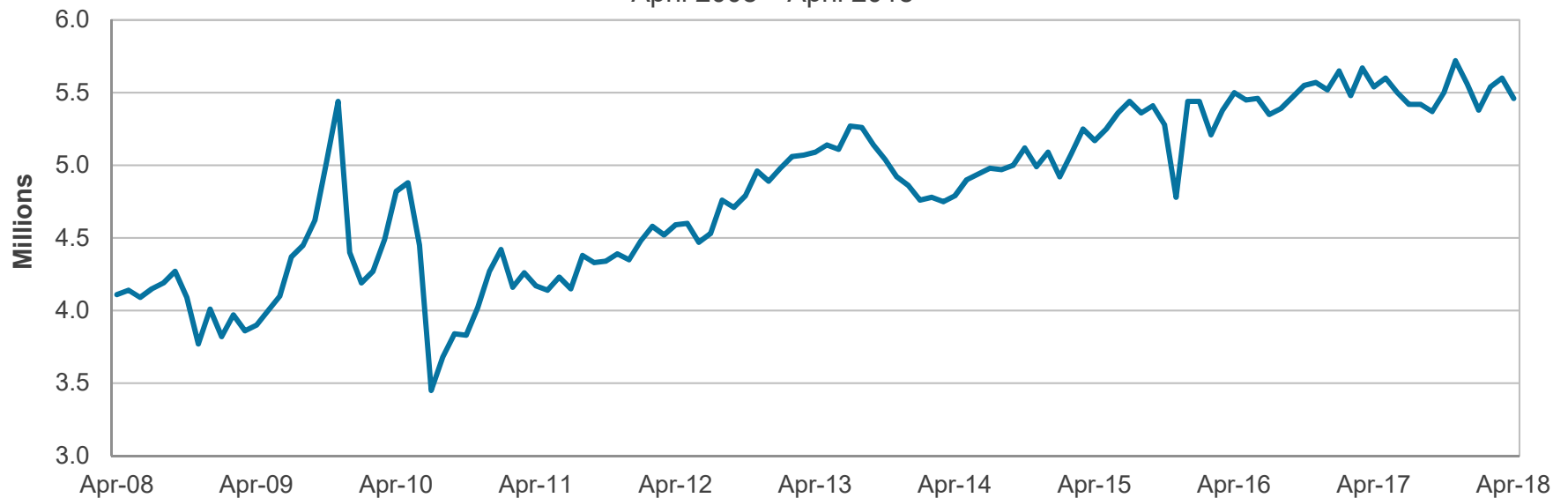


Source: Bloomberg.

# Existing Home Sales

Existing home sales declined 2.5% in April to a seasonally adjusted rate of 5.460 million units, despite an increase in supply. On a year-over-year basis, sales of existing homes were down 1.4%. We believe higher interest rates, following a long period of home price appreciation, is starting to pressure the housing market and overall affordability.

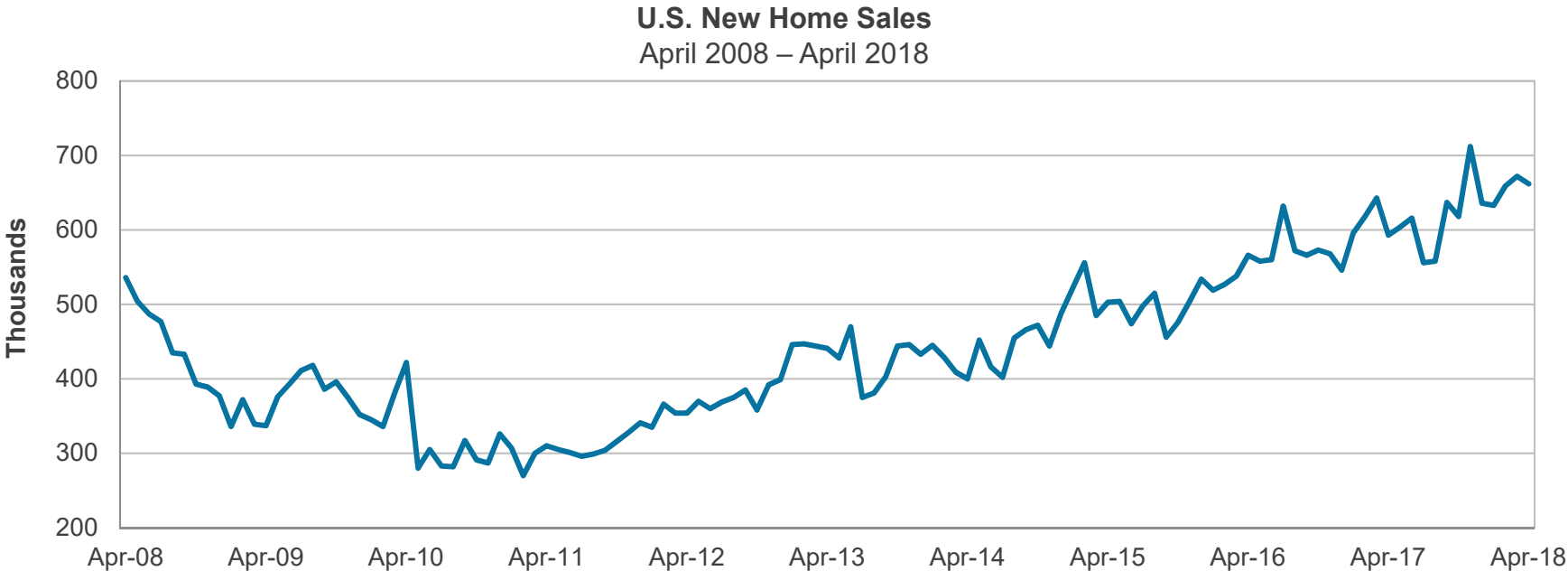
**U.S. Existing Home Sales (MoM)**  
April 2008 – April 2018



Source: Bloomberg.

# New Home Sales

New home sales decreased 1.5% in April to an annualized rate of 662,000 units. Prices fell 6.9% in the month.



Source: Bloomberg.



# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$65.95 per barrel on June 7, below its 30-day average of \$69.11 but above its 12-month average of \$56.98. Concerns about the US withdrawing from the Iran nuclear deal and reinstating sanctions on Iran fueled an increase in oil prices in recent months. However, in recent weeks oil prices have declined, largely driven by expectations that OPEC will ease production cuts when it meets later this month.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**

June 7, 2013 – June 7, 2018



Source: Bloomberg.

# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$2.132 per gallon on June 7, which was below its 30-day average of \$2.160 but above its 12-month average of \$1.772.

**U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB**  
June 7, 2013 – June 7, 2018



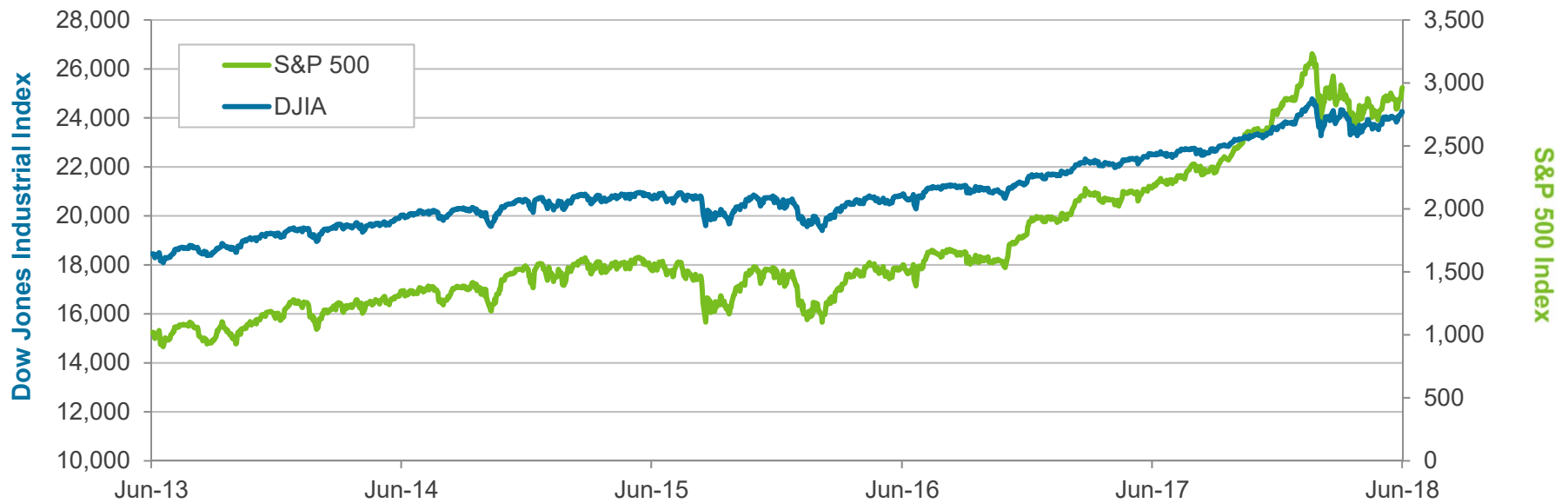
Source: Bloomberg.

# U.S. Equity Markets

U.S. equity market volatility increased in the first quarter, following a long period of low volatility. Year-to-date, the DJIA is up about 2.1% and the S&P 500 index is up nearly 3.6%. We believe uncertainty about the pace of monetary policy normalization, inflation, economic growth, and global trade has fueled the volatility and we expect equities markets to remain volatile over the near-term. Nevertheless, we expect risk assets to end the year in positive territory.

**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**

June 7, 2013 – June 7, 2018

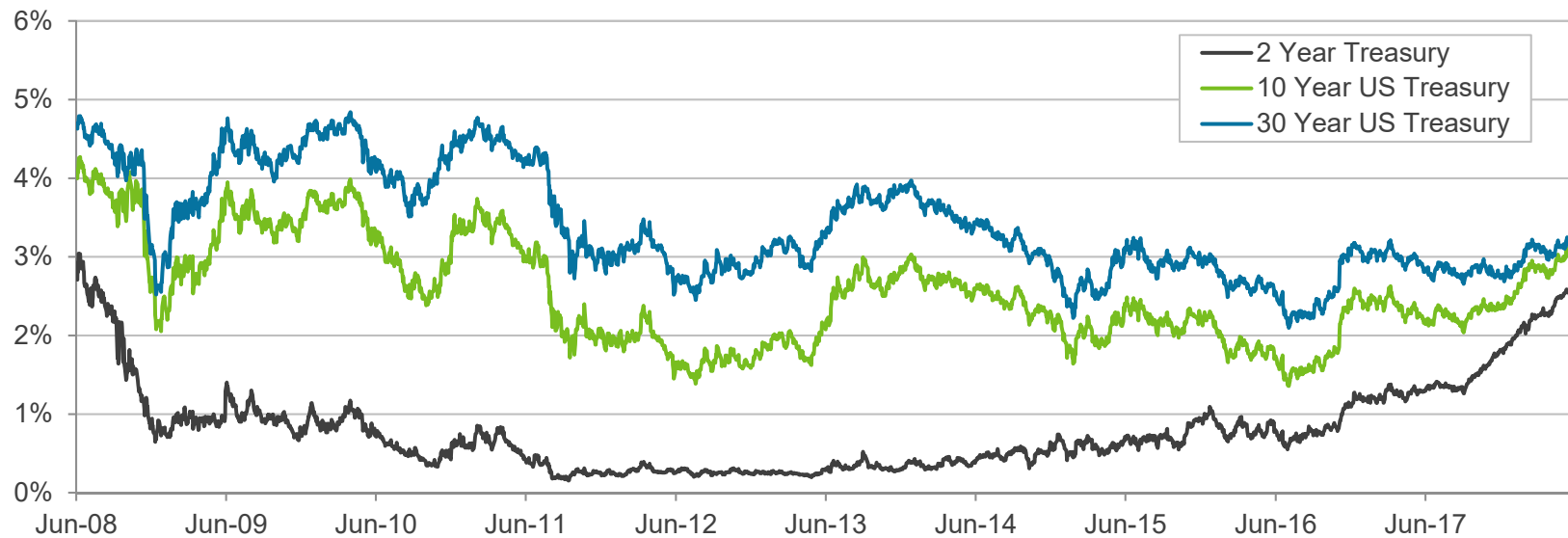


Source: Bloomberg.

# Treasury Yield History

Rate hikes by the Federal Reserve have put upward pressure on shorter-term rates, while supply and demand imbalances, technical factors, and subdued inflation expectations have kept longer rates relatively contained. However, in recent months, financial market volatility has increased and Treasury yields across the curve have increased. We believe easing demand for longer-term Treasuries coupled with increased issuance has partially driven the recent increase in longer rates. The yield curve remains quite flat by historical standards.

**2-, 10- and 30-year U.S. Treasury Yields**  
June 7, 2008 – June 8, 2018

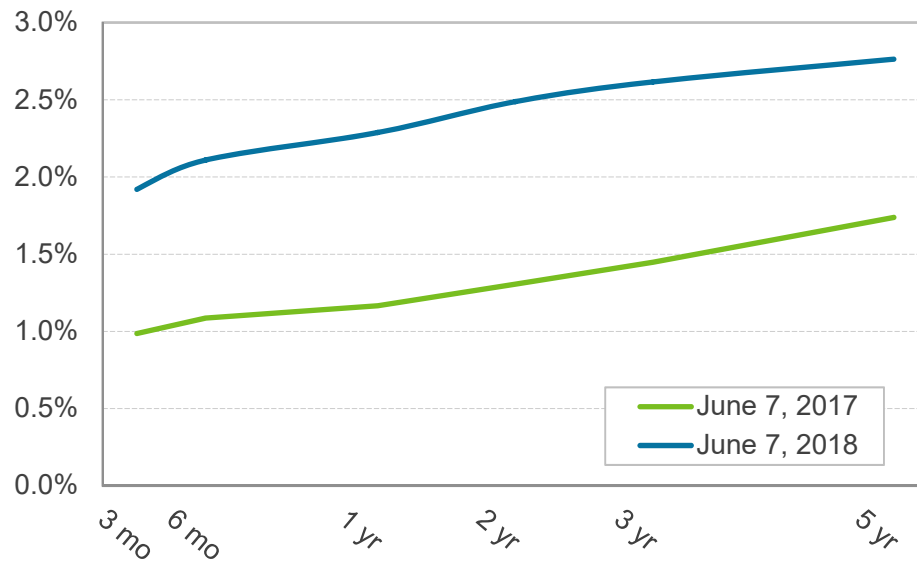


Source: Bloomberg.

# U.S. Treasury Yield Curve


Year-over-year, shorter-term Treasury yields have increased more than longer-term Treasury yields, leading to a flatter Treasury yield curve. The spread between 2-year and 10-year Treasuries is currently about 43 basis points, compared to a spread of about 87 basis points at this time last year. The Fed has raised the fed funds target rate by 100 basis points since March 16, 2017, which has fueled the increase in shorter-term rates. All else being equal, we believe the Fed's plan to normalize the balance sheet will help promote a steeper yield curve later this year. Increased issuance by the Treasury to fund the growing fiscal deficit is also likely to drive longer-term yields higher, however, that may be partially offset by ongoing monetary policy normalization which typically causes the curve to flatten.

**U.S. Treasury Yield Curve**  
June 7, 2017 versus June 7, 2018



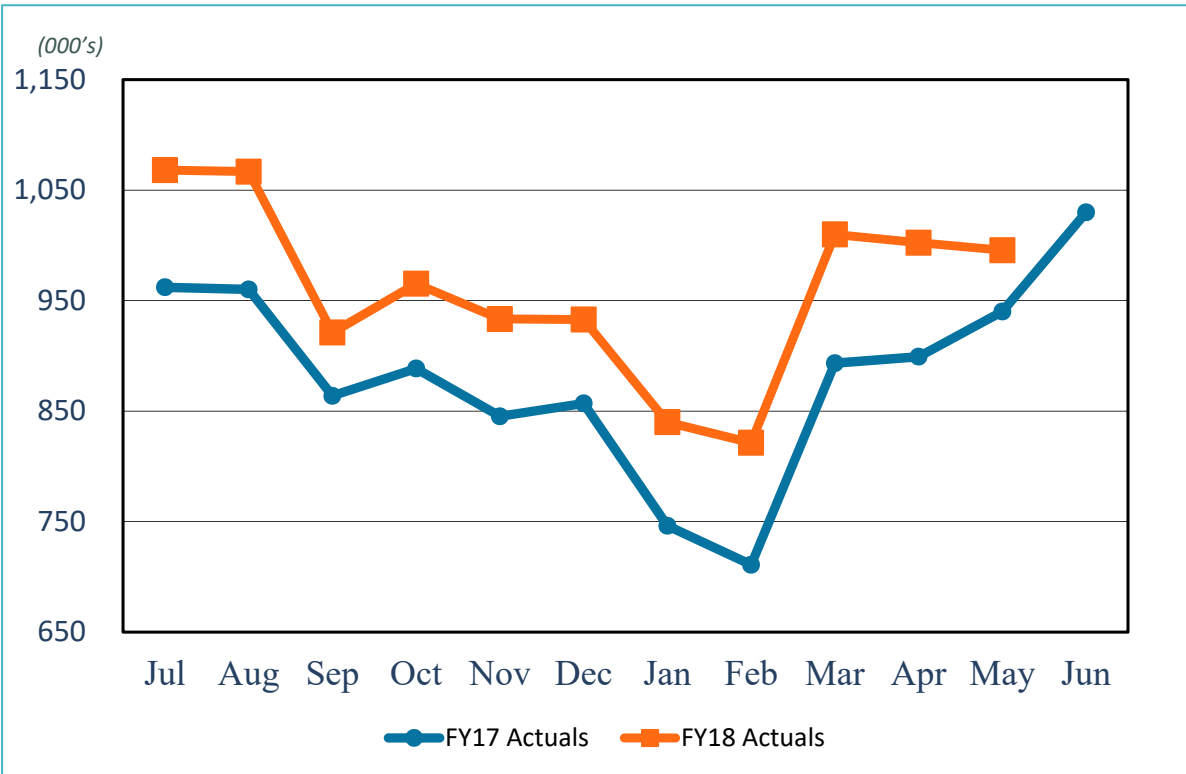
	6/7/17	6/7/18	Change
<b>3-Mo.</b>	0.99%	1.92%	0.93%
<b>6-Mo.</b>	1.09%	2.11%	1.02%
<b>1-Yr.</b>	1.17%	2.29%	1.12%
<b>2-Yr.</b>	1.31%	2.49%	1.18%
<b>3-Yr.</b>	1.45%	2.62%	1.17%
<b>5-Yr.</b>	1.74%	2.76%	1.02%
<b>10-Yr.</b>	2.17%	2.92%	0.75%
<b>30-Yr.</b>	2.84%	3.07%	0.23%

Source: Bloomberg.



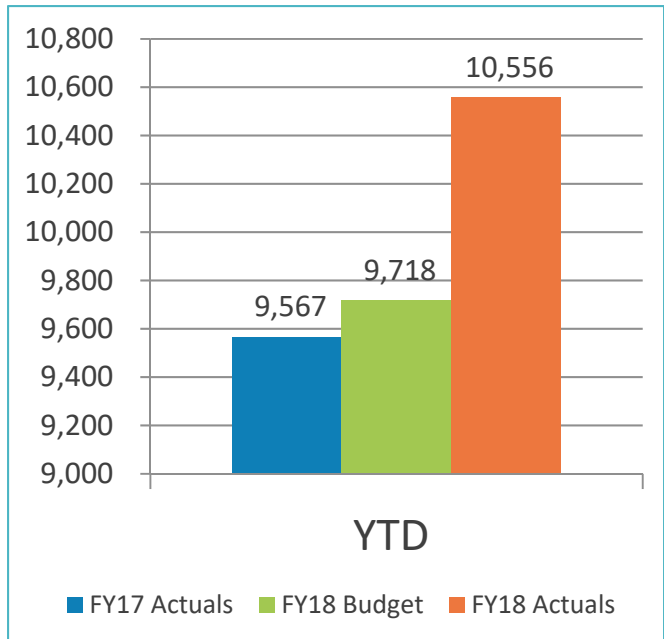
# Revenue & Expenses (Unaudited) For the Month Ended May 31, 2018 and 2017

# Enplanements

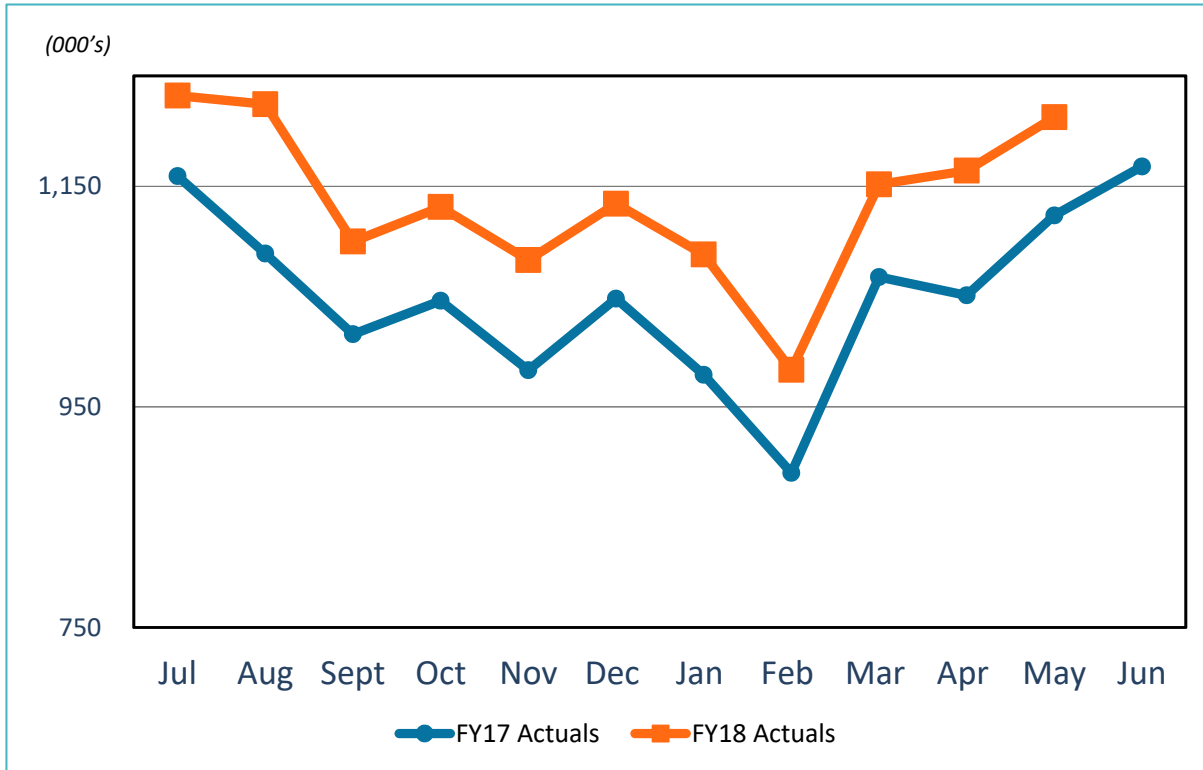


FY18 YTD Act Vs.  
FY17 YTD Act  
10.3%

FY18 YTD Act Vs.  
FY18 YTD Budget  
8.6%

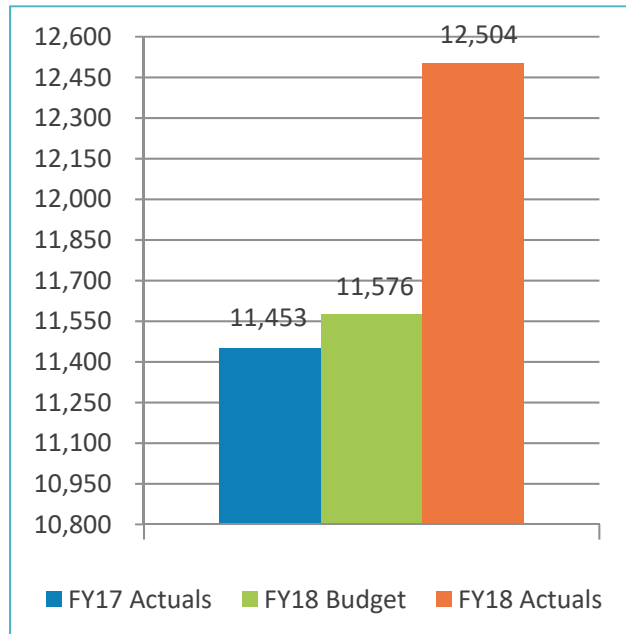


# Gross Landing Weight Units (000 lbs)



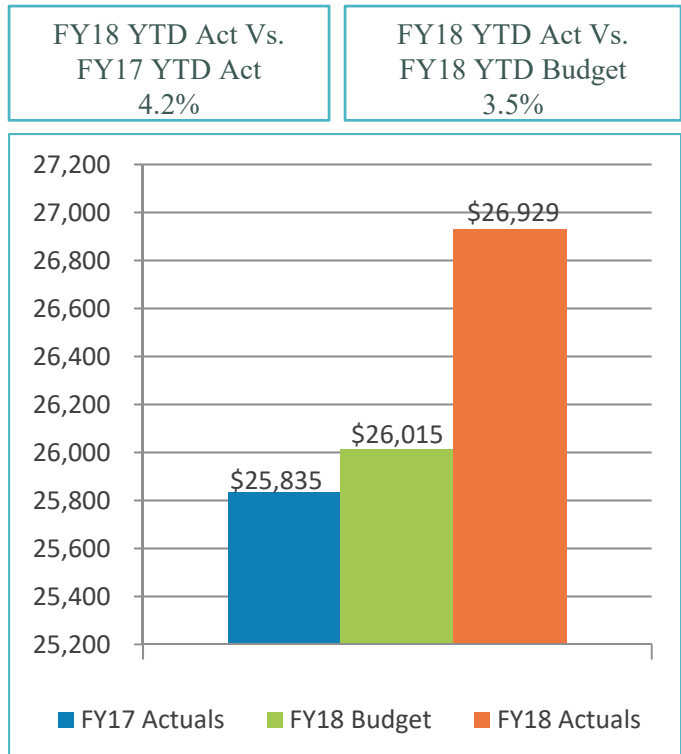
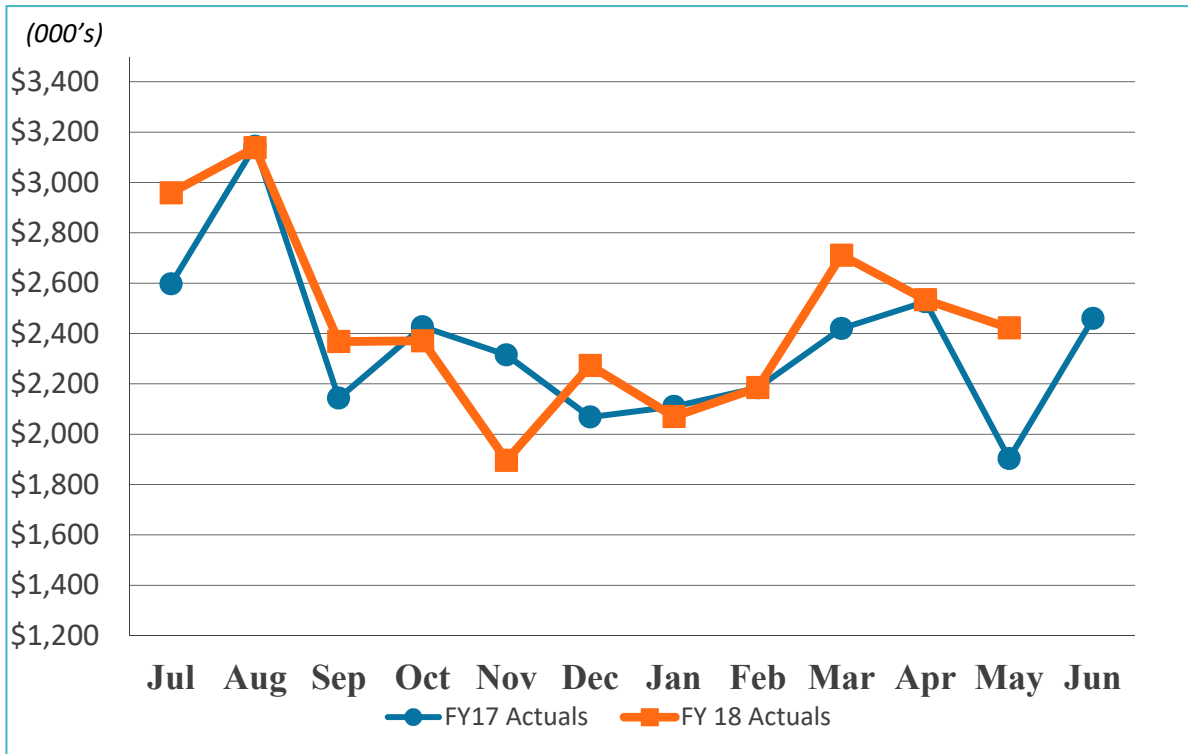
FY18 YTD Act Vs.  
FY17 YTD Act  
9.2%

FY18 YTD Act Vs.  
FY18 YTD Budget  
8.0%

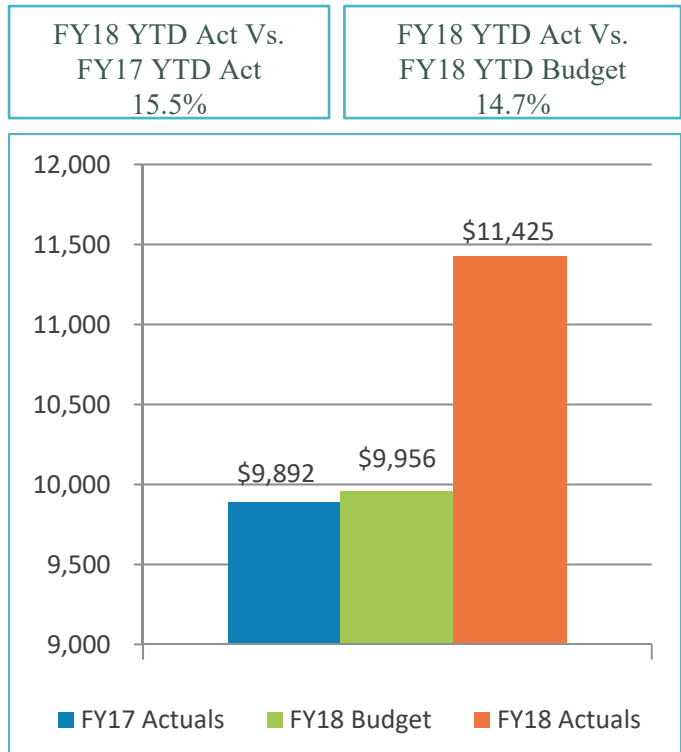
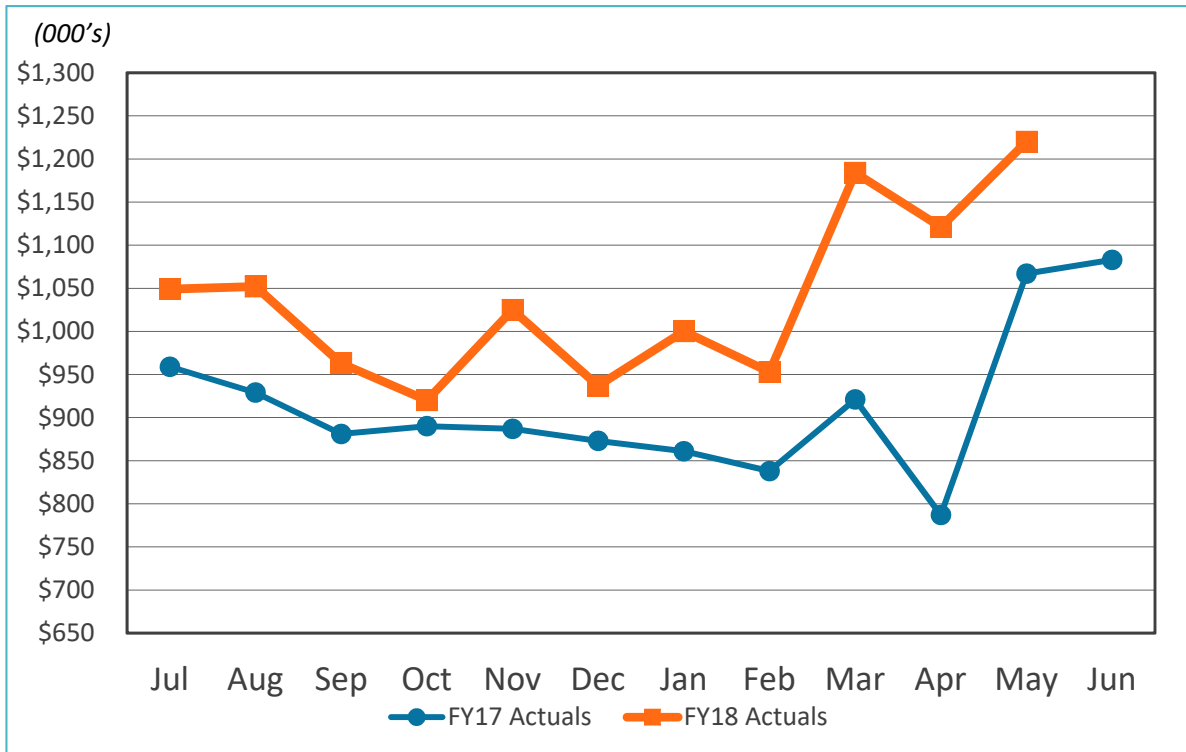




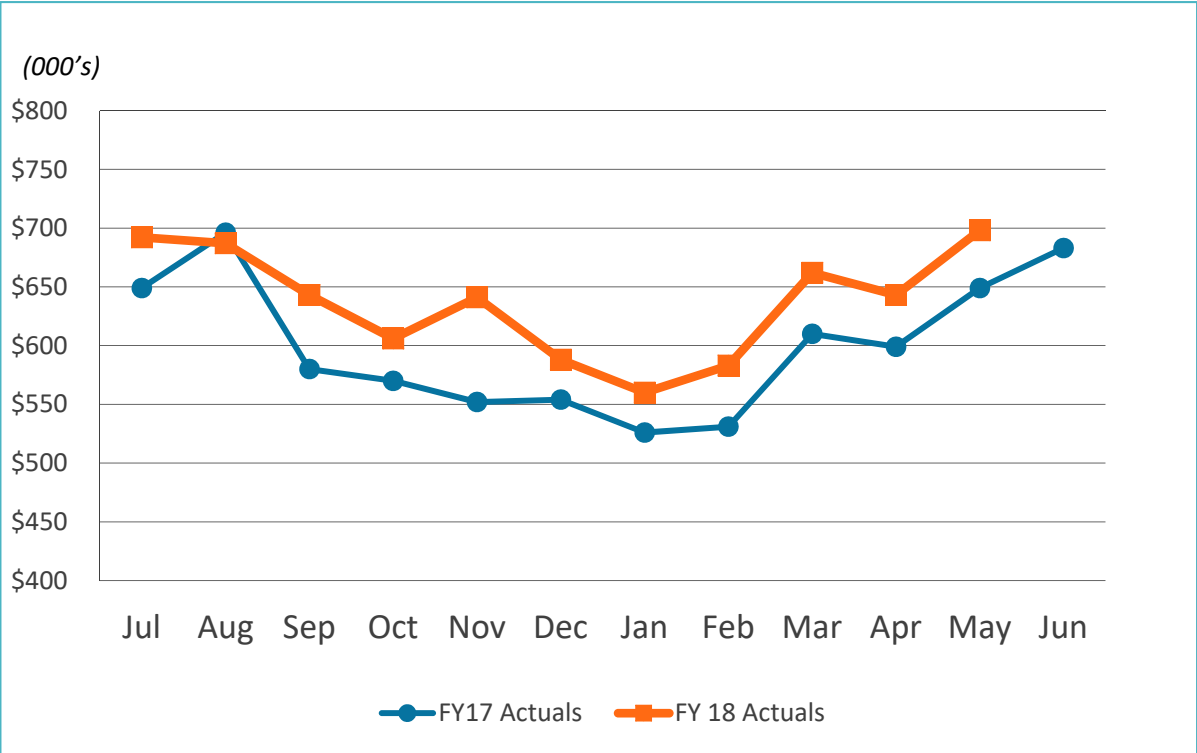
# Car Rental License Fees



# Food and Beverage Concessions Revenue

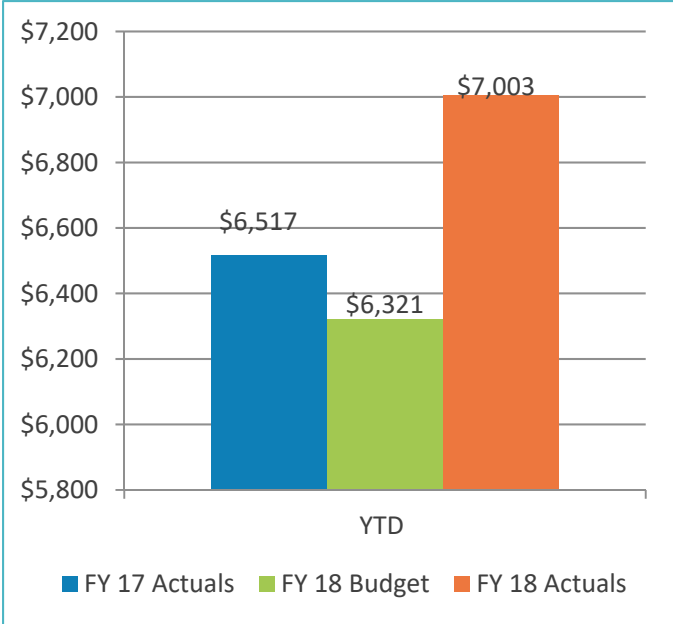


# Retail Concessions Revenue

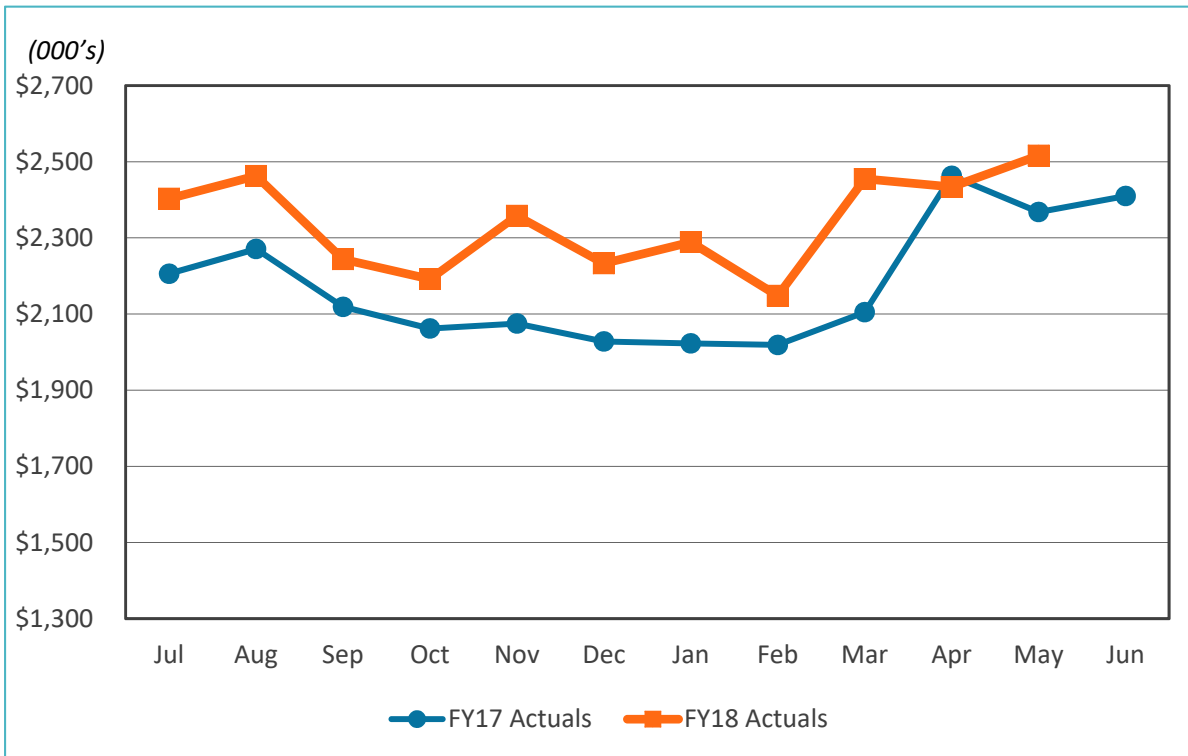


FY18 YTD Act Vs.  
FY17 YTD Act  
7.4%

FY18 YTD Act Vs.  
FY18 YTD Budget  
10.8%

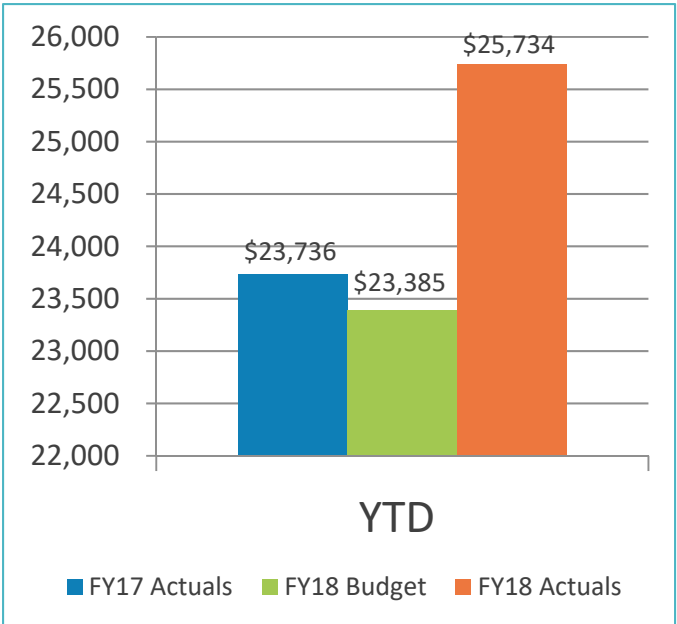


# Total Terminal Concessions (Includes Cost Recovery)

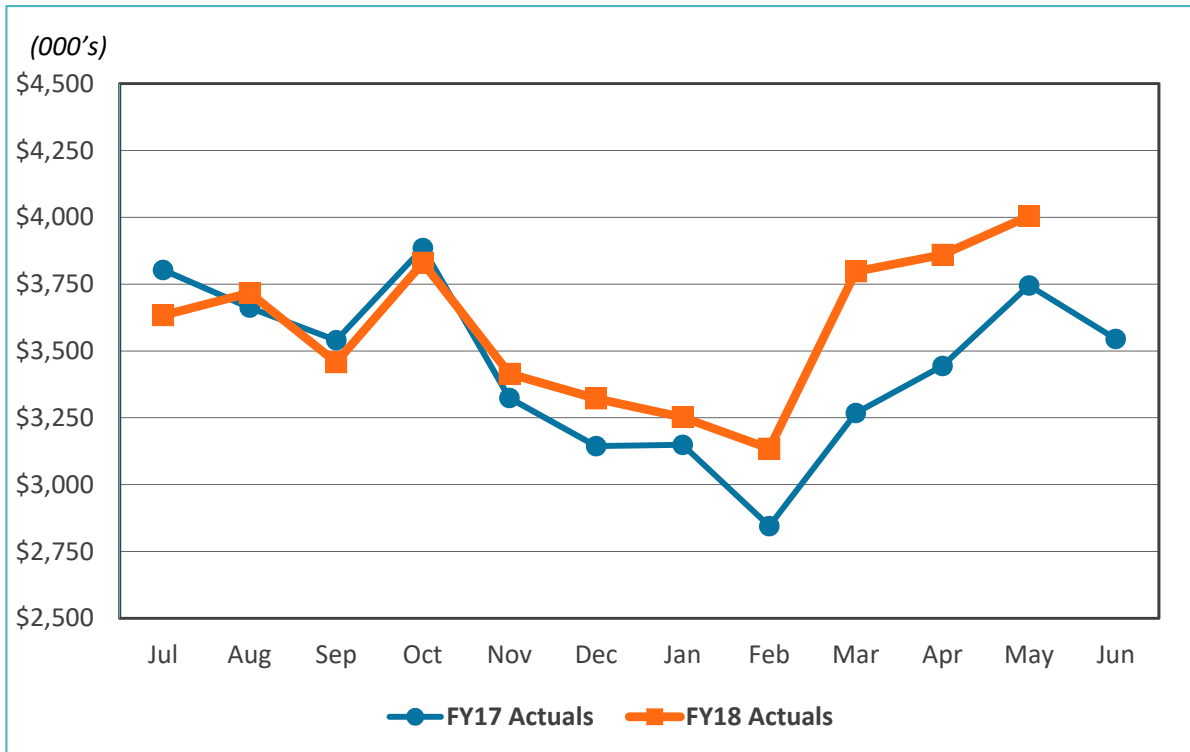


FY18 YTD Act Vs.  
FY17 YTD Act  
8.4%

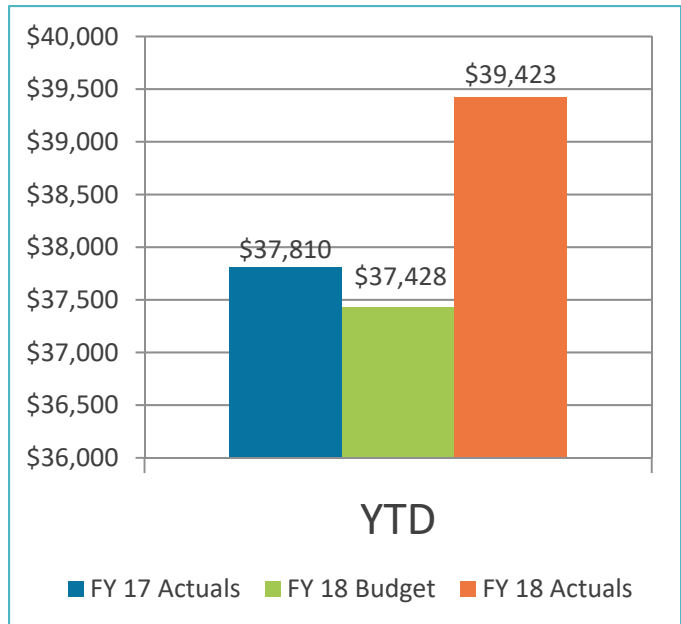
FY18 YTD Act Vs.  
FY18 YTD Budget  
10.0%



# Parking Revenue



FY18 YTD Act Vs. FY17 YTD Act 4.2%	FY18 YTD Act Vs. FY18 YTD Budget 5.3%
--	---



# Operating Revenues

## for the Month Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Aviation revenue:</b>					
Landing fees	\$ 2,470	\$ 2,479	\$ 9	-	\$ 2,403
Aircraft parking fees	252	272	20	8%	242
Building rentals	4,988	4,999	11	-	4,681
Security surcharge	2,751	2,754	3	-	2,493
CUPPS Support Charges	117	118	1	1%	104
Other aviation revenue	15	14	(1)	(6)%	132
<b>Total aviation revenue</b>	<b>\$ 10,593</b>	<b>\$ 10,636</b>	<b>\$ 43</b>	<b>-</b>	<b>\$10,055</b>

# Operating Revenues

## for the Month Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Terminal rent non-airline	\$ 132	\$ 179	\$ 47	36%	\$ 130
Concession revenue:					
Terminal concession revenue:					
Food and beverage	968	1,220	252	26%	1,067
Retail	618	698	80	13%	649
Space storage	73	78	5	7%	73
Cost recovery	260	259	(1)	(1)%	267
Other (Primarily advertising)	314	261	(53)	(17)%	312
<b>Total terminal concession revenue</b>	<b>2,233</b>	<b>2,516</b>	<b>283</b>	<b>13%</b>	<b>2,368</b>
Car rental and license fee revenue:					
Rental car and license fees	2,184	2,422	238	11%	1,903
Rental car center cost recovery	144	141	(3)	(2)%	(224)
License fees-other	397	502	105	26%	442
<b>Total rental car and license fees</b>	<b>2,725</b>	<b>3,065</b>	<b>340</b>	<b>12%</b>	<b>2,121</b>
<b>Total concession revenue</b>	<b>\$ 4,959</b>	<b>\$ 5,580</b>	<b>\$ 621</b>	<b>13%</b>	<b>\$ 4,489</b>

# Operating Revenues

## for the Month Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 1,908	\$ 1,888	\$ (20)	(1)%	\$ 2,235
Long-term parking revenue	1,756	2,117	361	21%	1,510
<b>Total parking revenue</b>	<b>3,664</b>	<b>4,005</b>	<b>341</b>	<b>9%</b>	<b>3,745</b>
Ground transportation permits and citations	628	856	228	36%	678
Ground rentals	1,630	1,664	34	2%	1,548
Grant reimbursements	-	51	51	-	121
Other operating revenue	64	69	5	7%	34
<b>Subtotal</b>	<b>5,986</b>	<b>6,646</b>	<b>660</b>	<b>11%</b>	<b>6,126</b>
<b>Total operating revenues</b>	<b>\$ 21,670</b>	<b>\$ 23,040</b>	<b>\$ 1,370</b>	<b>6%</b>	<b>\$20,800</b>



# Operating Expenses

## for the Month Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 3,893	\$ 3,336	\$ 557	14%	\$ 3,341
Contractual services	4,288	4,195	93	2%	3,887
Safety and security	2,495	2,447	48	2%	2,322
Space rental	849	848	1	-	849
Utilities	1,022	1,005	17	2%	1,043
Maintenance	1,427	1,647	(220)	(15)%	975
Equipment and systems	27	72	(45)	(167)%	10
Materials and supplies	28	59	(31)	(111)%	49
Insurance	90	87	3	4%	79
Employee development and support	95	89	6	6%	76
Business development	393	259	134	34%	364
Equipment rental and repairs	316	352	(36)	(11)%	363
<b>Total operating expenses</b>	<b>\$ 14,923</b>	<b>\$ 14,396</b>	<b>\$ 527</b>	<b>4%</b>	<b>\$13,358</b>

# Net Operating Income (Loss) Summary

## for the Month Ended May 31, 2018 (Unaudited)

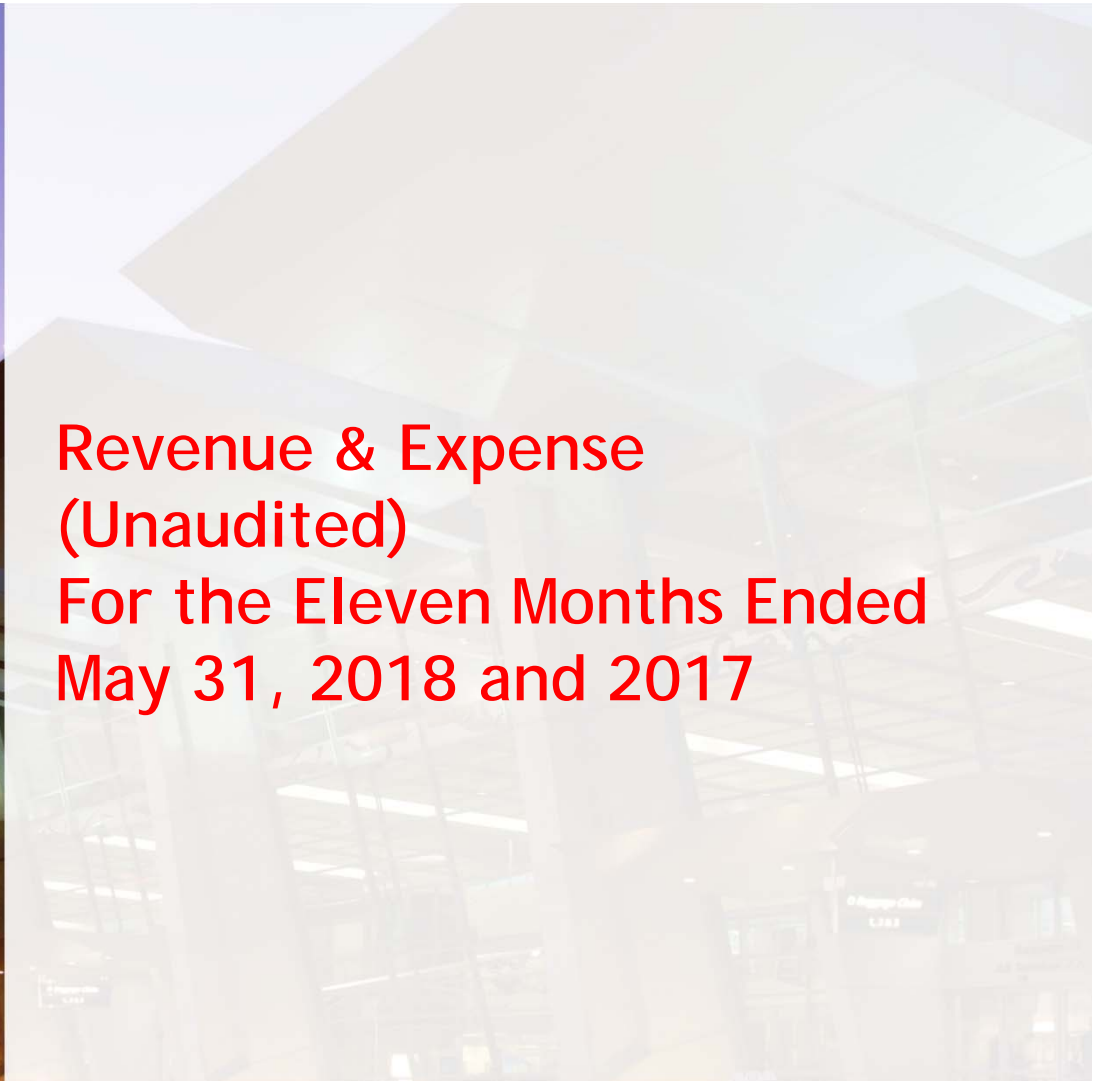
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Total operating revenues	\$ 21,670	\$ 23,040	\$ 1,370	6%	\$20,800
Total operating expenses	14,923	14,396	527	4%	13,358
<b>Income from operations</b>	<b>6,747</b>	<b>8,644</b>	<b>1,897</b>	<b>28%</b>	<b>7,442</b>
Depreciation	8,630	8,630	-	-	9,422
<b>Operating income (loss)</b>	<b>\$ (1,883)</b>	<b>\$ 14</b>	<b>\$ 1,897</b>	<b>101%</b>	<b>\$ (1,980)</b>

# Nonoperating Revenues & Expenses for the Month Ended May 31, 2018 (Unaudited)

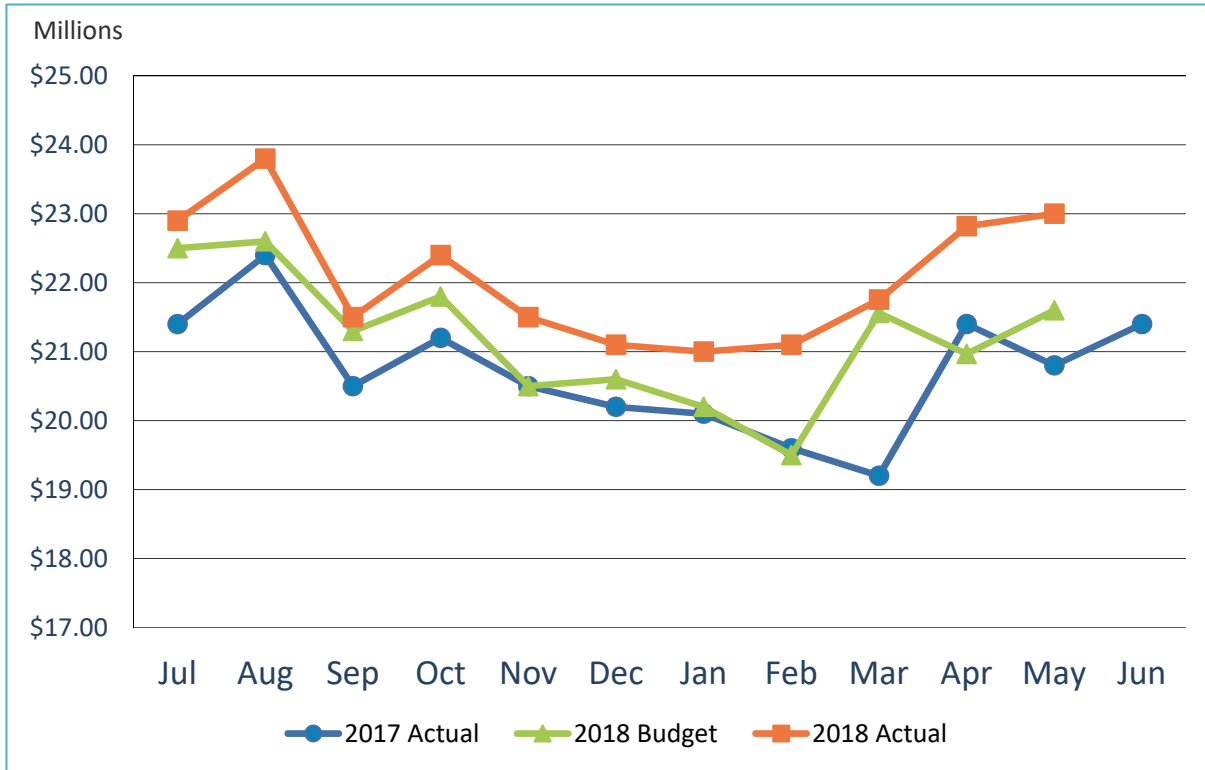
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 4,268	\$ 5,471	\$ 1,203	28%	\$ 4,839
Customer facility charges (Rental Car Center)	3,438	3,652	214	6%	3,336
Quieter Home Program, net	(469)	(713)	(244)	(52)%	129
Interest income	654	1,198	544	83%	757
BAB interest rebate	388	389	1	-	386
Interest expense & debt issuance costs	(6,783)	(6,205)	578	9%	(5,321)
Bond amortization	335	485	150	45%	343
Other nonoperating revenue (expenses)	(1)	689	690	-	(14,611)
<b>Nonoperating revenue, net</b>	<b>1,830</b>	<b>4,966</b>	<b>3,136</b>	<b>171%</b>	<b>(10,142)</b>
<b>Change in net position before grant contributions</b>	<b>(53)</b>	<b>4,980</b>	<b>5,033</b>	<b>-</b>	<b>(12,122)</b>
Capital grant contributions	1,050	976	(74)	(7)%	143
<b>Change in net position</b>	<b>\$ 997</b>	<b>\$ 5,956</b>	<b>\$ 4,959</b>	<b>497%</b>	<b>\$ (11,979)</b>



**Revenue & Expense  
(Unaudited)  
For the Eleven Months Ended  
May 31, 2018 and 2017**

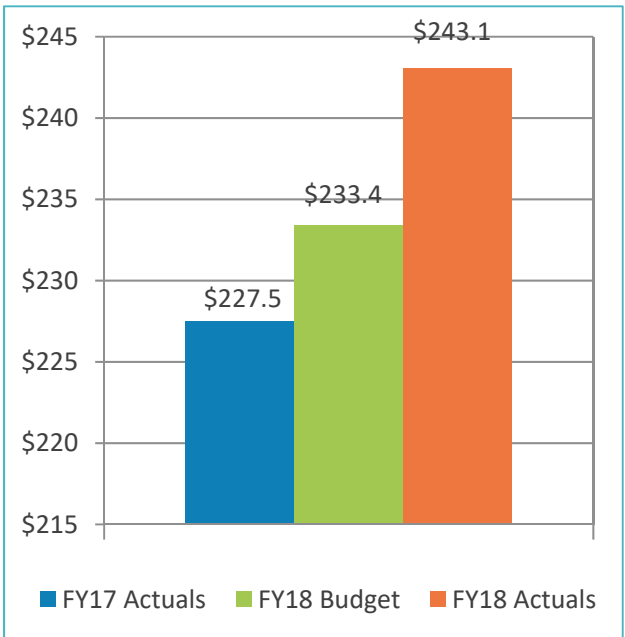


# Operating Revenue (Unaudited)



FY18 YTD Act Vs.  
FY17 YTD Act  
6.8%

FY18 YTD Act Vs.  
FY18 YTD Budget  
4.1%



# Operating Revenues

## for the Eleven Months Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Aviation revenue:</b>					
Landing fees	\$ 25,168	\$ 24,533	\$ (635)	(3)%	\$ 23,630
Aircraft parking fees	2,768	2,944	176	6%	2,665
Building rentals	54,024	54,607	583	1%	50,540
Security surcharge	30,165	30,196	31	-	27,345
CUPPS Support Charges	1,285	1,287	2	-	1,140
Other aviation revenue	178	168	(10)	(5)%	1,481
<b>Total aviation revenue</b>	<b>\$ 113,588</b>	<b>\$ 113,735</b>	<b>\$ 147</b>	<b>-</b>	<b>\$106,801</b>

# Operating Revenues

## for the Eleven Months Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Terminal rent non-airline	\$ 1,453	\$ 1,857	\$ 404	28%	\$ 1,418
Concession revenue:					
Terminal concession revenue:					
Food and beverage	9,956	11,425	1,469	15%	9,892
Retail	6,321	7,003	682	11%	6,517
Space storage	800	831	31	4%	798
Cost recovery	2,842	2,801	(41)	(1)%	2,374
Other (Primarily advertising)	3,466	3,674	208	6%	4,155
<b>Total terminal concession revenue</b>	<b>23,385</b>	<b>25,734</b>	<b>2,349</b>	<b>10%</b>	<b>23,736</b>
Car rental and license fee revenue:					
Rental car license fees	26,015	26,929	914	4%	25,835
Rental car center cost recovery	1,587	1,325	(262)	(17)%	1,618
License fees-other	4,404	5,107	703	16%	4,411
<b>Total rental car and license fees</b>	<b>32,006</b>	<b>33,361</b>	<b>1,355</b>	<b>4%</b>	<b>31,864</b>
<b>Total concession revenue</b>	<b>\$ 55,391</b>	<b>\$ 59,095</b>	<b>\$ 3,704</b>	<b>7%</b>	<b>\$ 55,599</b>

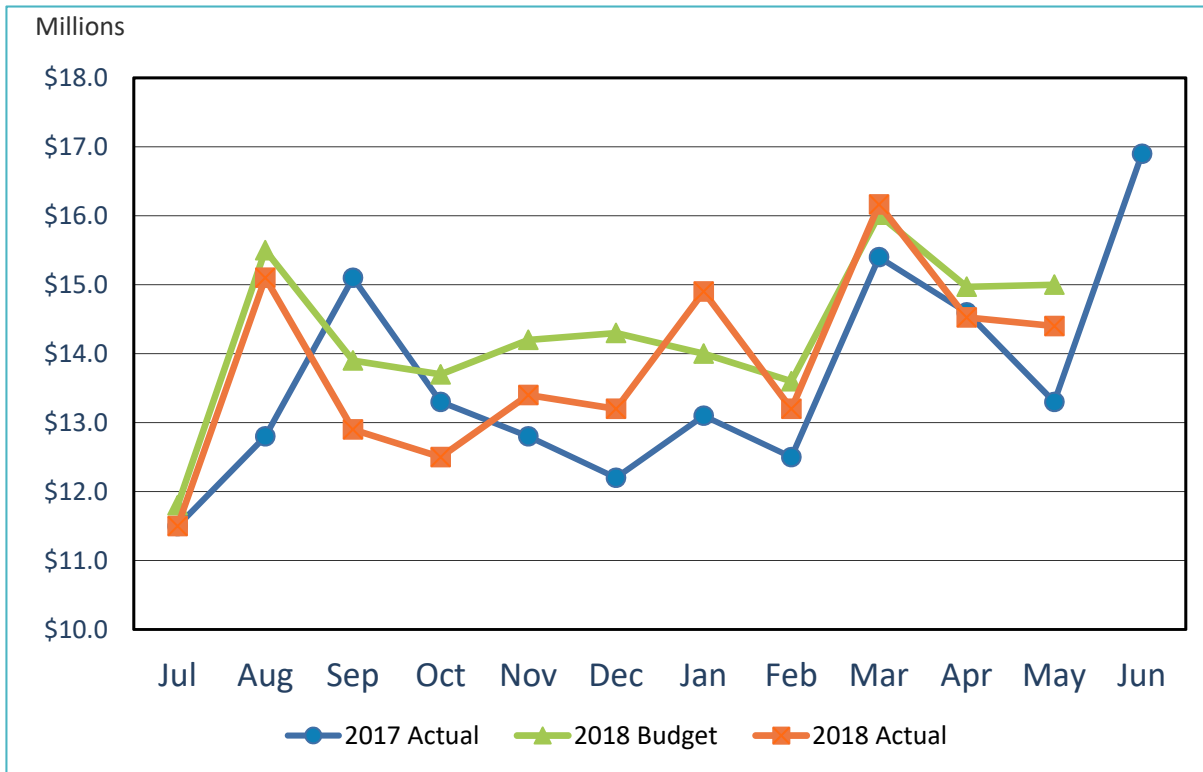
# Operating Revenues

## for the Eleven Months Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 20,747	\$ 21,495	\$ 748	4%	\$ 21,594
Long-term parking revenue	16,681	17,928	1,247	7%	16,216
<b>Total parking revenue</b>	<b>37,428</b>	<b>39,423</b>	<b>1,995</b>	<b>5%</b>	<b>37,810</b>
Ground transportation permits and citations	6,730	8,834	2,104	31%	7,296
Ground rentals	18,175	18,418	243	1%	16,949
Grant reimbursements	-	493	493	-	268
Other operating revenue	709	1,279	570	80%	1,345
<b>Subtotal</b>	<b>63,042</b>	<b>68,447</b>	<b>5,405</b>	<b>9%</b>	<b>63,668</b>
<b>Total operating revenues</b>	<b>\$ 233,474</b>	<b>\$ 243,134</b>	<b>\$ 9,660</b>	<b>4%</b>	<b>\$227,486</b>

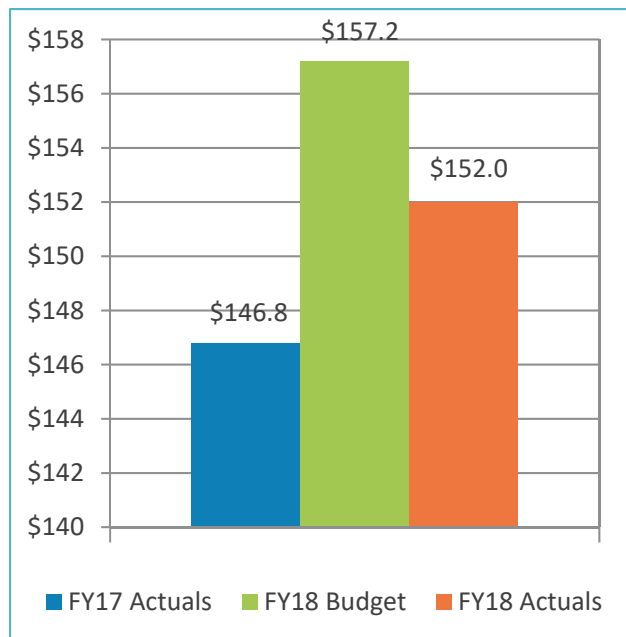


# Operating Expenses (Unaudited)



FY18 YTD Act Vs.  
FY17 YTD Act  
-3.5%

FY18 YTD Act Vs.  
FY18 YTD Budget  
3.3%



# Operating Expenses

## for the Eleven Months Ended May 31, 2018 (Unaudited)

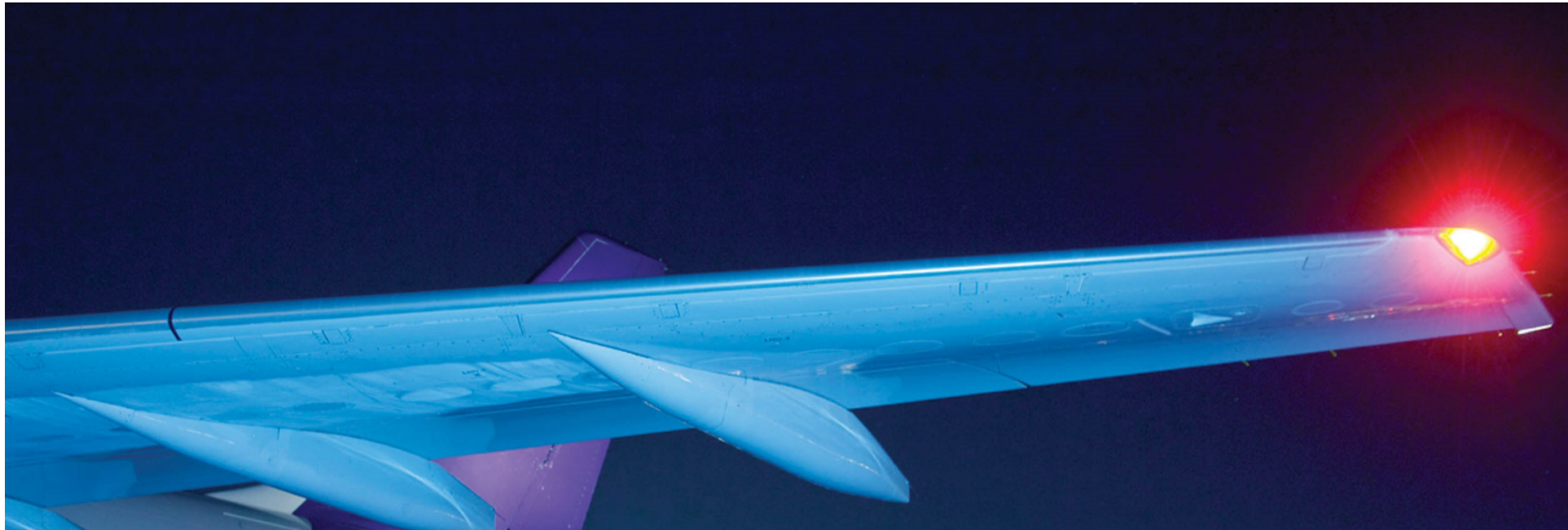
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 43,253	\$ 42,044	\$ 1,209	3%	\$ 41,381
Contractual services	42,429	41,233	1,196	3%	40,021
Safety and security	28,161	27,714	447	2%	25,326
Space rental	9,342	9,342	-	-	9,341
Utilities	11,134	11,254	(120)	(1)%	9,764
Maintenance	13,620	11,529	2,091	15%	12,845
Equipment and systems	300	427	(127)	(42)%	424
Materials and supplies	406	535	(129)	(32)%	529
Insurance	1,035	1,011	24	2%	877
Employee development and support	1,150	1,101	49	4%	1,134
Business development	3,253	2,924	329	10%	2,180
Equipment rental and repairs	3,147	2,905	241	8%	2,983
<b>Total operating expenses</b>	<b>\$ 157,229</b>	<b>\$ 152,019</b>	<b>\$ 5,210</b>	<b>3%</b>	<b>\$146,805</b>

## Net Operating Income (Loss) Summary for the Eleven Months Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 233,474	\$ 243,134	\$ 9,660	4%	\$227,486
Total operating expenses	157,229	152,019	5,210	3%	146,805
<b>Income from operations</b>	<b>76,245</b>	<b>91,115</b>	<b>14,870</b>	<b>20%</b>	<b>80,681</b>
Depreciation	95,467	95,467	-	-	85,896
<b>Operating income (loss)</b>	<b>\$ (19,222)</b>	<b>\$ (4,352)</b>	<b>\$ 14,870</b>	<b>77%</b>	<b>\$ (5,215)</b>

# Nonoperating Revenues & Expenses for the Eleven Months Ended May 31, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 38,602	\$ 42,674	\$ 4,072	11%	\$ 38,556
Customer facility charges (Rental Car Center)	36,678	37,255	577	2%	33,056
Quieter Home Program, net	(3,189)	(2,548)	641	20%	(676)
Interest income	8,140	11,939	3,799	47%	7,357
BAB interest rebate	4,268	4,277	9	-	4,255
Interest expense & debt issuance costs	(75,498)	(68,577)	6,921	9%	(56,572)
Bond amortization	3,725	5,212	1,487	40%	3,811
Other nonoperating revenue (expenses)	(9)	(3,946)	(3,937)	-	(16,659)
<b>Nonoperating revenue, net</b>	<b>12,717</b>	<b>26,286</b>	<b>13,569</b>	<b>107%</b>	<b>13,128</b>
<b>Change in net position before grant contributions</b>	<b>(6,505)</b>	<b>21,934</b>	<b>28,439</b>	<b>437%</b>	<b>7,913</b>
Capital grant contributions	7,243	9,740	2,497	34%	1,805
<b>Change in net position</b>	<b>\$ 738</b>	<b>\$ 31,674</b>	<b>\$ 30,936</b>	<b>4194%</b>	<b>\$ 9,718</b>



Statements of Net Position (Unaudited)  
May 31, 2018 and 2017

Statements of Net Position (Unaudited)  
 As of May 31, 2018 and 2017  
 (In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Current assets:</b>		
Cash and investments	\$ 90,301	\$ 64,892
Tenant lease receivable, net of allowance of 2018: (\$211,892) and 2017: (\$218,877)	8,946	7,720
Grants receivable	7,579	3,860
Notes receivable-current portion	1,802	1,705
Prepaid expenses and other current assets	8,783	7,197
<b>Total current assets</b>	<u>117,411</u>	<u>85,374</u>
 <b>Cash designated for capital projects and other</b>	 <u>\$ 24,576</u>	 <u>\$ 42,295</u>

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve	\$ 60,780	\$ 57,872
Passenger facility charges and interest unapplied	77,963	67,919
Customer facility charges and interest applied	43,028	37,159
SBD bond guarantee	4,000	4,000
Bond proceeds held by trustee	328,358	154,998
Passenger facility charges receivable	4,288	4,185
Customer facility charges receivable	3,832	3,852
OCIP insurance reserve	5,137	2,791
<b>Total restricted assets</b>	<b>\$ 527,386</b>	<b>\$ 332,776</b>

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

**Noncurrent assets:**

**Capital assets:**

Land and land improvements  
 Runways, roads and parking lots  
 Buildings and structures  
 Machinery and equipment  
 Vehicles  
 Office furniture and equipment  
 Works of art  
 Construction-in-progress

Less: accumulated depreciation

**Total capital assets, net**

	<b>2018</b>	<b>2017</b>
	\$ 127,171	\$ 110,139
	651,834	631,186
	1,431,854	1,395,686
	56,887	49,022
	17,889	15,660
	37,029	33,427
	10,066	10,066
	346,125	180,700
	<b>2,678,855</b>	<b>2,425,886</b>
	(987,329)	(892,757)
	<b>\$ 1,691,526</b>	<b>\$ 1,533,129</b>



# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Other assets:</b>		
Notes receivable - long-term portion	\$ 31,596	\$ 33,486
Investments - long-term portion	161,477	187,361
Security deposit	350	350
<b>Total other assets</b>	<u>193,423</u>	<u>221,197</u>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	20,805	20,618
Deferred OPEB outflows	957	-
Deferred POB outflows	505	-
<b>Total assets and deferred outflows of resources</b>	<u>\$ 2,576,590</u>	<u>\$ 2,235,389</u>

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 55,828	\$ 42,597
Deposits and other current liabilities	9,533	8,682
<b>Total current liabilities</b>	<b><u>65,361</u></b>	<b><u>51,279</u></b>
<b>Current liabilities payable from restricted assets:</b>		
Current portion of long-term debt	17,070	11,585
Accrued interest on bonds and variable debt	33,083	27,253
<b>Total liabilities payable from restricted assets</b>	<b><u>\$ 50,153</u></b>	<b><u>\$ 38,838</u></b>

Statements of Net Position (Unaudited)  
 As of May 31, 2018 and 2017  
 (In Thousands)

**Long-term liabilities:**

Variable debt  
 Other long-term liabilities  
 Long-term debt - bonds net of amortized premium  
 Net pension liability

**Total long-term liabilities**

**Total liabilities**

**Deferred inflows of resources**

Deferred pension inflows  
 Deferred OPEB inflows

**Total liabilities and deferred inflows of resources**

	<b>2018</b>	<b>2017</b>
	\$ 20,163	\$ 52,998
	9,004	8,598
	1,593,369	1,276,361
	18,743	18,111
	<b>1,641,279</b>	<b>1,356,068</b>
	<b>1,756,793</b>	<b>1,446,185</b>
	3,507	1,815
	721	-
	<b>\$ 1,761,021</b>	<b>\$ 1,448,000</b>

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

**Net Position:**

Invested in capital assets, net of related debt

Other restricted

Unrestricted:

Designated

Undesignated

**Total net position**

	<u>2018</u>	<u>2017</u>
	\$ 382,045	\$ 339,558
	196,381	177,476
	24,576	42,295
	<u>212,567</u>	<u>228,060</u>
	<u>\$ 815,569</u>	<u>\$ 787,389</u>



Questions?



# Investment Report

Period Ending  
May 31, 2018

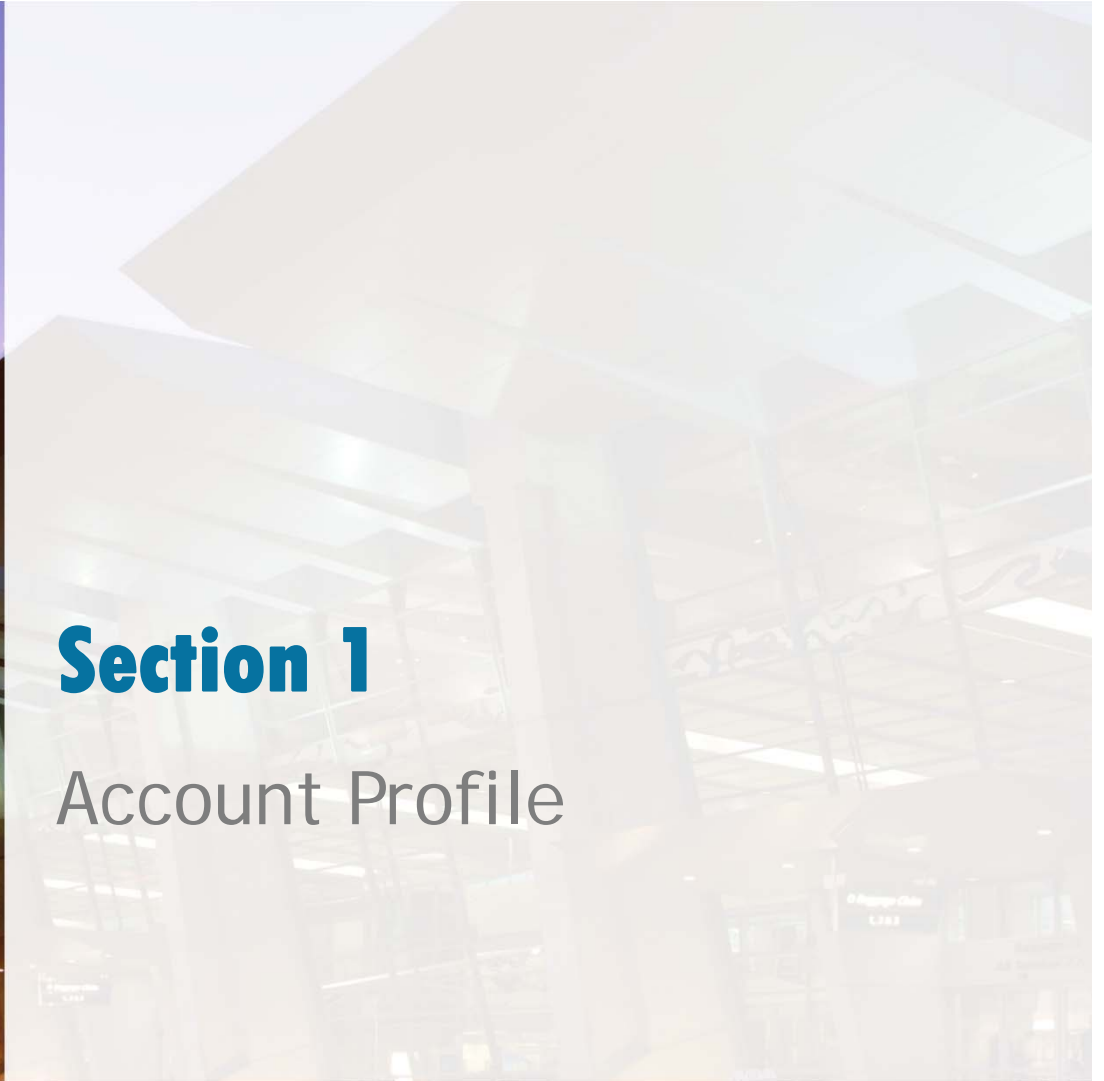
Presented by: John Dillon  
Director, Financial Management





# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.

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Scott Brickner, C.P.A.  
V.P Finance & Asset Management/Treasurer  
San Diego County Regional Airport Authority



# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Compliance

May 31, 2018

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	Complies
Agency Issues	No Limit	Complies
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	Complies
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	Complies
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 10% max per bank; 180 days max maturity	Complies
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 10% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	Complies
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 10% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 10% max per TCD issuer (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Medium Term Notes	"A" rated or better by a NRSRO; 15% maximum; 10% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	Complies
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	Complies
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	Complies
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	Complies
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	Complies
Local Government Investment Pool (LGIP)	Max program limit for LAIF	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

# Portfolio Characteristics

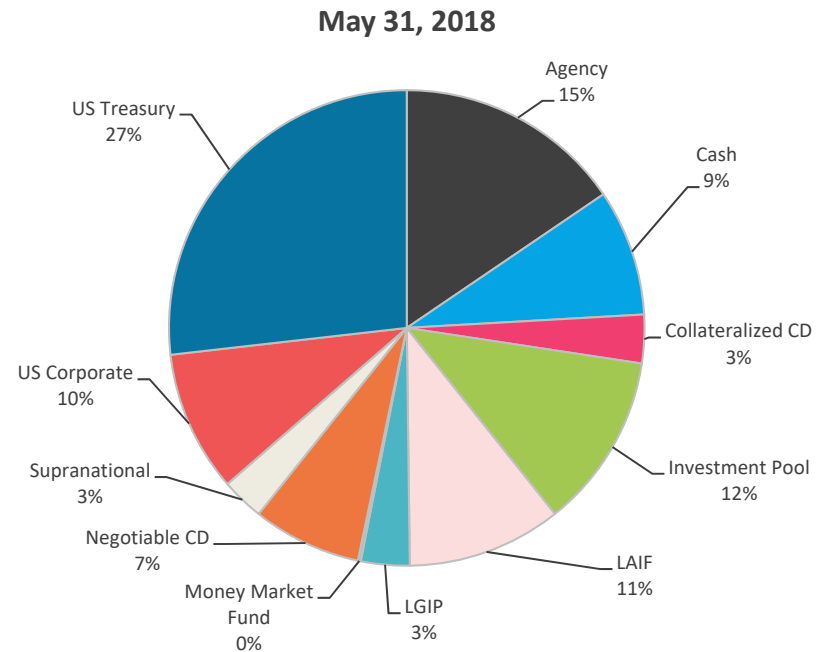
## SDCRAA Consolidated

	5/31/2018	4/30/2018	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.26	1.30	(0.04)
Average Purchase Yield	1.59%	1.56%	0.03%
Average Market Yield	2.17%	2.16%	0.01%
Average Quality*	AA/Aa1	AA/Aa1	AA/Aa1
Total Market Value	466,425,006	471,098,985	(4,818,359)

\*Portfolio is S&P and Moody's, respectively.

# Sector Distribution

	May 31, 2018		April 30, 2018	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	72,490,218	15.5%	72,285,503	15.3%
Cash	40,162,084	8.6%	46,052,329	9.8%
Collateralized CD	15,582,526	3.3%	15,582,328	3.3%
Investment Pool	55,437,820	11.9%	55,373,869	11.7%
LAIF	48,827,368	10.5%	48,754,589	10.4%
LGIP	15,497,952	3.3%	15,472,746	3.3%
Money Market Fund	1,040,056	0.2%	553,824	0.1%
Negotiable CD	34,654,690	7.4%	34,782,615	7.4%
Supranational	13,381,116	2.9%	13,342,090	2.8%
US Corporate	44,834,998	9.6%	44,707,702	9.5%
US Treasury	124,516,178	26.8%	124,191,390	26.4%
<b>TOTAL</b>	<b>466,425,006</b>	<b>100.0%</b>	<b>471,098,985</b>	<b>100.0%</b>



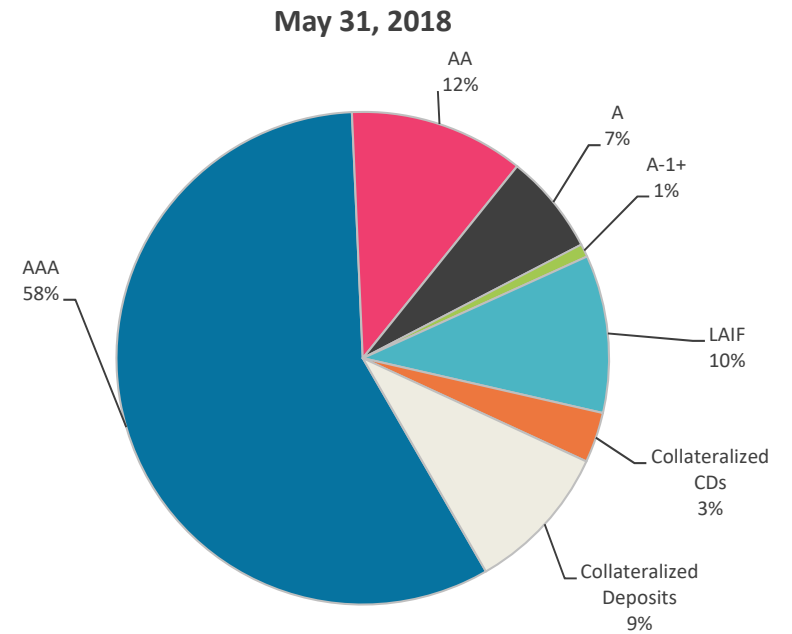
# Quality Distribution

	May 31, 2018		April 30, 2018	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
AAA <sup>(1)</sup>	272,742,993	58.5%	271,601,403	57.6%
AA	54,045,122	11.6%	54,071,062	11.5%
A	31,060,479	6.7%	31,026,341	6.5%
A-1+	4,004,434	0.9%	4,010,933	0.9%
LAIF	48,827,368	10.5%	48,754,589	10.4%
Collateralized CDs	15,582,526	3.3%	15,582,328	3.3%
Collateralized Deposits	40,162,084	8.6%	46,052,329	9.8%
<b>TOTAL</b>	<b>466,425,006</b>	<b>100.0%</b>	<b>471,098,985</b>	<b>100.0%</b>

**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

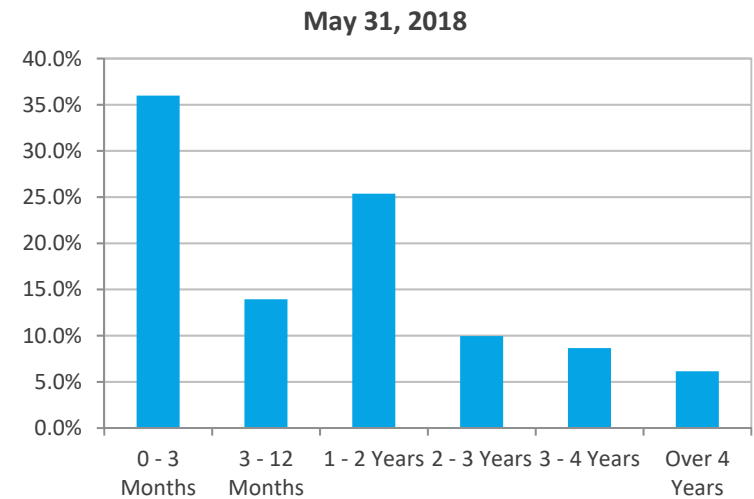


# Maturity Distribution

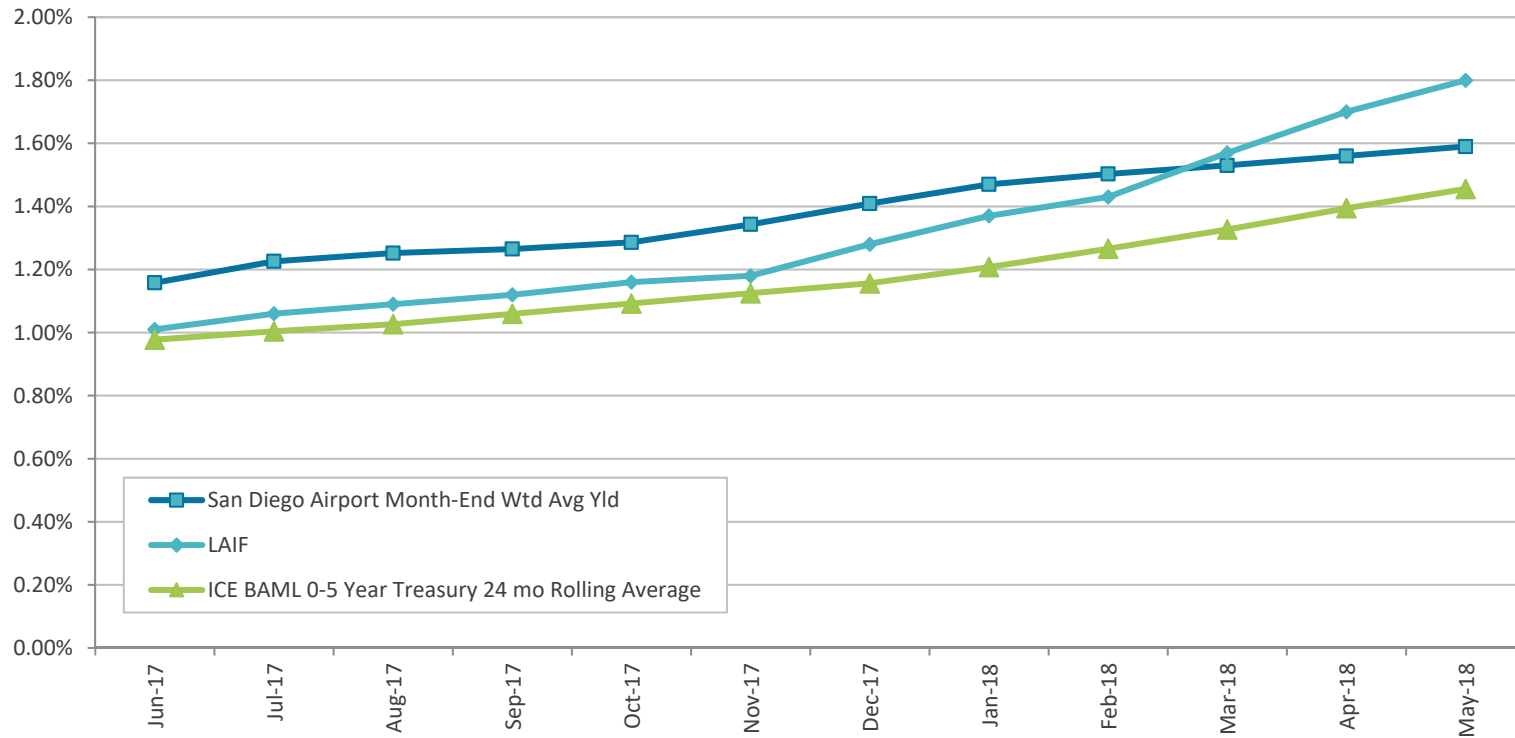
	May 31, 2018		April 30, 2018	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
0 – 3 Months <sup>(1)</sup>	167,958,287	36.0%	166,207,356	35.3%
3 – 12 Months	64,944,832	13.9%	61,517,218	13.1%
1 – 2 Years	118,252,228	25.4%	128,511,698	27.3%
2 – 3 Years	46,355,523	9.9%	38,691,526	8.2%
3 – 4 Years	40,324,582	8.6%	37,168,931	7.9%
Over 4 Years	28,589,554	6.1%	39,002,256	8.3%
<b>TOTAL</b>	<b>466,425,006</b>	<b>100.0%</b>	<b>471,098,985</b>	<b>100.0%</b>

**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.



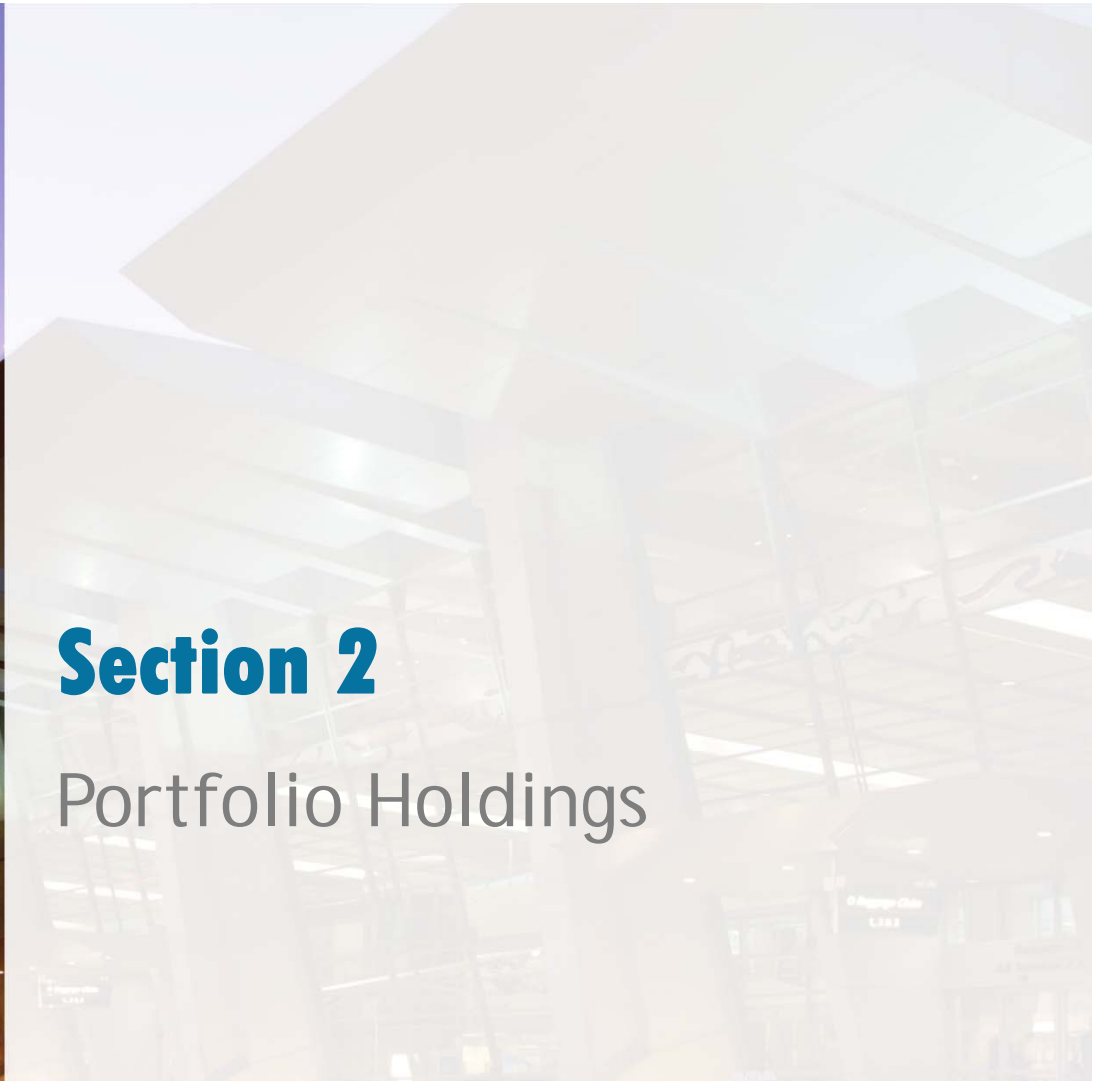
# Investment Performance





## Section 2

### Portfolio Holdings





# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2018

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
3130A8PK3	FHLB Note 0.625% Due 08/07/2018	4,000,000.00	08/15/2016 0.81%	3,985,680.00	99.75 1.98%	3,990,068.00 7,916.67	0.86% 4,388.00	Aaa / AA+ AAA	0.19 0.18
3135G0E58	FNMA Note 1.125% Due 10/19/2018	5,000,000.00	10/16/2015 0.94%	5,027,500.00	99.65 2.04%	4,982,465.00 6,562.50	1.07% (45,035.00)	Aaa / AA+ AAA	0.39 0.38
3137EADK2	FHLMC Note 1.250% Due 08/01/2019	5,000,000.00	07/08/2016 0.82%	5,064,250.00	98.77 2.32%	4,938,725.00 20,833.33	1.06% (125,525.00)	Aaa / AA+ AAA	1.17 1.14
3135G0N33	FNMA Note 0.875% Due 08/02/2019	7,800,000.00	08/02/2016 0.93%	7,786,896.00	98.34 2.33%	7,670,215.80 22,560.42	1.65% (116,680.20)	Aaa / AA+ AAA	1.17 1.15
3130A8Y72	FHLB Note 0.875% Due 08/05/2019	12,000,000.00	10/21/2016 1.03%	11,948,160.00	98.30 2.35%	11,795,880.00 33,833.33	2.54% (152,280.00)	Aaa / AA+ AAA	1.18 1.16
3135G0P49	FNMA Note 1.000% Due 08/28/2019	13,500,000.00	09/06/2016 1.06%	13,477,860.00	98.39 2.31%	13,282,771.50 34,125.00	2.86% (195,088.50)	Aaa / AA+ AAA	1.24 1.23
3130A9EP2	FHLB Note 1.000% Due 09/26/2019	10,000,000.00	10/07/2016 1.09%	9,972,700.00	98.25 2.35%	9,825,370.00 18,055.56	2.11% (147,330.00)	Aaa / AA+ AAA	1.32 1.30
3135G0T29	FNMA Note 1.500% Due 02/28/2020	13,035,000.00	02/28/2017 1.58%	13,003,050.30	98.44 2.42%	12,832,136.30 50,510.63	2.76% (170,914.00)	Aaa / AA+ AAA	1.75 1.70
313378J77	FHLB Note 1.875% Due 03/13/2020	3,000,000.00	05/16/2017 1.57%	3,025,080.00	98.87 2.53%	2,966,001.00 12,187.50	0.64% (59,079.00)	Aaa / AA+ NR	1.79 1.73
<b>Total Agency</b>		<b>73,335,000.00</b>	<b>1.12%</b>	<b>73,291,176.30</b>	<b>2.32%</b>	<b>72,283,632.60</b> <b>206,584.94</b>	<b>15.55%</b> <b>(1,007,543.70)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.23</b> <b>1.20</b>

# Holdings Report

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For the Month Ending May 31, 2018

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Cash</b>									
PP2118\$00	U.S. Bank Checking Account	39,140.05	Various 0.00%	39,140.05	1.00 0.00%	39,140.05 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	27,371,822.84	Various 1.21%	27,371,822.84	1.00 1.21%	27,371,822.84 0.00	5.87% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	105,398.20	Various 1.21%	105,398.20	1.00 1.21%	105,398.20 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	12,645,722.86	Various 0.00%	12,645,722.86	1.00 0.00%	12,645,722.86 0.00	2.71% 0.00	NR / NR NR	0.00 0.00
<b>Total Cash</b>		<b>40,162,083.95</b>	<b>0.83%</b>	<b>40,162,083.95</b>	<b>0.83%</b>	<b>40,162,083.95</b> <b>0.00</b>	<b>8.61%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Collateralized CD</b>									
PP2118V\$6	EastWest Bank Collateralized CD 1.300% Due 10/24/2018	5,099,171.04	Various 1.50%	5,088,069.38	60.40 1.50%	5,088,069.38 181.61	1.09% 0.00	NR / NR NR	0.40 0.24
PP2118V\$5	EastWest Bank Collateralized CD 1.550% Due 07/07/2019	10,521,130.45	Various 1.60%	10,493,827.96	60.40 1.60%	10,493,827.96 446.80	2.25% 0.00	NR / NR NR	1.10 0.69
<b>Total Collateralized CD</b>		<b>15,620,301.49</b>	<b>1.56%</b>	<b>15,581,897.34</b>	<b>1.56%</b>	<b>15,581,897.34</b> <b>628.41</b>	<b>3.34%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.87</b> <b>0.54</b>

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	55,129,689.37	Various 1.84%	55,129,689.37	1.00 1.84%	55,129,689.37 308,130.83	11.86% 0.00	NR / NR AAA	0.00 0.00
<b>Total Investment Pool</b>		<b>55,129,689.37</b>	<b>1.84%</b>	<b>55,129,689.37</b>	<b>1.84%</b>	<b>308,130.83</b>	<b>0.00</b>	<b>NR / NR Aaa</b>	<b>0.00</b>
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	48,688,441.95	Various 1.80%	48,688,441.95	1.00 1.80%	48,688,441.95 138,926.25	10.47% 0.00	NR / NR NR	0.00 0.00
<b>Total LAIF</b>		<b>48,688,441.95</b>	<b>1.80%</b>	<b>48,688,441.95</b>	<b>1.80%</b>	<b>138,926.25</b>	<b>0.00</b>	<b>NR / NR NR</b>	<b>0.00</b>
<b>Local Gov Investment Pool</b>									
09CATR\$04	CalTrust Short Term Fund	1,548,246.92	Various 1.65%	15,497,930.78	10.01 1.65%	15,497,951.65 0.00	3.32% 20.87	NR / AA NR	0.00 0.00
<b>Total Local Gov Investment Pool</b>		<b>1,548,246.92</b>	<b>1.65%</b>	<b>15,497,930.78</b>	<b>1.65%</b>	<b>0.00</b>	<b>20.87</b>	<b>NR / AA NR</b>	<b>0.00</b>
<b>Money Market Fund FI</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	1,040,055.81	Various 1.39%	1,040,055.81	1.00 1.39%	1,040,055.81 0.00	0.22% 0.00	Aaa / AAA NR	0.00 0.00
<b>Total Money Market Fund FI</b>		<b>1,040,055.81</b>	<b>1.39%</b>	<b>1,040,055.81</b>	<b>1.39%</b>	<b>0.00</b>	<b>0.00</b>	<b>Aaa / AAA NR</b>	<b>0.00</b>

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Negotiable CD</b>									
65558LWA6	Nordea Bank Finland Negotiable CD 1.760% Due 11/30/2018	4,000,000.00	12/05/2016 1.76%	4,000,000.00	99.87 2.01%	3,994,928.00 391.11	0.86% (5,072.00)	Aa3 / AA- AA-	0.50 0.50
13606A5Z7	Canadian Imperial Bank Yankee CD 1.760% Due 11/30/2018	5,000,000.00	12/05/2016 1.80%	4,996,100.00	99.72 2.32%	4,986,135.00 244.44	1.07% (9,965.00)	A1 / A+ AA-	0.50 0.49
06427KRC3	Bank of Montreal Yankee CD 1.880% Due 02/07/2019	5,000,000.00	02/09/2017 1.88%	5,000,000.00	100.00 2.10%	5,000,000.00 29,766.67	1.08% 0.00	A1 / A+ AA-	0.69 0.67
90333VXB1	US Bank National Association Negotiable CD 2.050% Due 02/28/2019	4,000,000.00	03/14/2018 2.05%	4,000,000.00	99.66 2.49%	3,986,440.00 17,994.44	0.86% (13,560.00)	P-1 / A-1+ F-1+	0.75 0.75
06417GUE6	Bank of Nova Scotia Yankee CD 1.910% Due 04/05/2019	4,000,000.00	04/06/2017 1.91%	4,000,000.00	99.44 2.57%	3,977,472.00 12,096.67	0.86% (22,528.00)	A1 / A+ NR	0.85 0.84
86563YVN0	Sumitomo Mitsui Bank NY Yankee CD 2.050% Due 05/03/2019	3,000,000.00	05/04/2017 2.05%	3,000,000.00	99.61 2.47%	2,988,219.00 4,954.17	0.64% (11,781.00)	A1 / A A	0.92 0.92
83050FXT3	Skandinav Enskilda BK NY Yankee CD 1.840% Due 08/02/2019	5,750,000.00	08/04/2017 1.86%	5,747,757.50	99.14 2.58%	5,700,521.25 34,972.78	1.23% (47,236.25)	Aa3 / A+ AA-	1.17 1.16
87019U6D6	Swedbank Inc Negotiable CD 2.270% Due 11/16/2020	4,000,000.00	11/17/2017 2.27%	4,000,000.00	97.91 3.14%	3,916,520.00 4,035.56	0.84% (83,480.00)	Aa3 / AA- AA-	2.47 2.40
<b>Total Negotiable CD</b>		<b>34,750,000.00</b>	<b>1.93%</b>	<b>34,743,857.50</b>	<b>2.45%</b>	<b>34,550,235.25</b> <b>104,455.84</b>	<b>7.43%</b> <b>(193,622.25)</b>	<b>A1 / AA-</b> <b>AA-</b>	<b>0.97</b> <b>0.95</b>

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For the Month Ending May 31, 2018

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Supranational</b>									
458182DX7	IADB Note 1.000% Due 05/13/2019	3,000,000.00	04/21/2016 1.10%	2,991,420.00	98.64 2.45%	2,959,290.00 1,500.00	0.63% (32,130.00)	Aaa / AAA AAA	0.95 0.94
459058FZ1	Intl. Bank Recon & Development Note 1.875% Due 04/21/2020	3,000,000.00	04/28/2017 1.64%	3,020,550.00	98.79 2.53%	2,963,829.00 6,250.00	0.64% (56,721.00)	Aaa / AAA AAA	1.89 1.84
45950KCM0	International Finance Corp Note 2.250% Due 01/25/2021	2,125,000.00	02/13/2018 2.43%	2,113,992.50	98.98 2.65%	2,103,350.50 16,734.38	0.45% (10,642.00)	Aaa / AAA NR	2.66 2.53
4581X0CV8	Inter-American Dev Bank Note 1.250% Due 09/14/2021	2,500,000.00	04/03/2018 2.66%	2,385,100.00	95.29 2.76%	2,382,265.00 6,684.03	0.51% (2,835.00)	Aaa / NR NR	3.29 3.18
459058FY4	Intl. Bank Recon & Development Note 2.000% Due 01/26/2022	3,000,000.00	03/16/2018 2.73%	2,920,650.00	97.35 2.77%	2,920,380.00 20,833.33	0.63% (270.00)	Aaa / NR AAA	3.66 3.47
<b>Total Supranational</b>		<b>13,625,000.00</b>	<b>2.07%</b>	<b>13,431,712.50</b>	<b>2.63%</b>	<b>13,329,114.50</b> <b>52,001.74</b>	<b>2.87%</b> <b>(102,598.00)</b>	<b>Aaa / AAA</b> <b>Aaa</b>	<b>2.44</b> <b>2.35</b>
<b>US Corporate</b>									
0258MODV8	American Express Credit Callable Note Cont 6/30/2018 1.800% Due 07/31/2018	2,980,000.00	09/14/2015 1.89%	2,972,818.20	99.90 2.39%	2,976,993.18 18,029.00	0.64% 4,174.98	A2 / A- A	0.17 0.17
94974BFQ8	Wells Fargo Corp Note 2.150% Due 01/15/2019	4,600,000.00	06/06/2016 1.59%	4,665,642.00	99.73 2.59%	4,587,414.40 37,362.22	0.99% (78,227.60)	A2 / A- A+	0.63 0.61
17275RBB7	Cisco Systems Note 1.600% Due 02/28/2019	3,000,000.00	02/29/2016 1.49%	3,009,900.00	99.40 2.42%	2,981,862.00 12,400.00	0.64% (28,038.00)	A1 / AA- NR	0.75 0.73
459200JE2	IBM Corp Note 1.800% Due 05/17/2019	3,000,000.00	02/24/2016 1.76%	3,003,570.00	99.30 2.54%	2,978,967.00 2,100.00	0.64% (24,603.00)	A1 / A+ A+	0.96 0.94

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
89236TDE2	Toyota Motor Credit Corp Note 1.400% Due 05/20/2019	1,500,000.00	10/14/2016 1.44%	1,498,590.00	98.86 2.60%	1,482,879.00 641.67	0.32% (15,711.00)	Aa3 / AA- A	0.97 0.95
02665WBEO	American Honda Finance Note 1.200% Due 07/12/2019	2,495,000.00	10/14/2016 1.48%	2,476,062.95	98.42 2.65%	2,455,541.58 11,560.17	0.53% (20,521.37)	A2 / A+ NR	1.12 1.09
89236TBP9	Toyota Motor Credit Corp Note 2.125% Due 07/18/2019	1,000,000.00	10/14/2016 1.50%	1,016,700.00	99.68 2.41%	996,837.00 7,850.69	0.22% (19,863.00)	Aa3 / AA- A	1.13 1.10
06406HCW7	Bank of New York Callable Note Cont 8/11/2019 2.300% Due 09/11/2019	2,000,000.00	12/12/2016 1.88%	2,022,140.00	99.54 2.68%	1,990,888.00 10,222.22	0.43% (31,252.00)	A1 / A AA-	1.28 1.17
46625HKA7	JP Morgan Chase Callable Note Cont 12/23/2019 2.250% Due 01/23/2020	3,500,000.00	05/15/2017 2.15%	3,509,345.00	98.96 2.90%	3,463,449.50 28,000.00	0.75% (45,895.50)	A3 / A- A+	1.65 1.59
166764BP4	Chevron Corp Note 1.991% Due 03/03/2020	3,500,000.00	05/15/2017 1.89%	3,509,660.00	98.87 2.66%	3,460,289.00 17,034.11	0.75% (49,371.00)	Aa2 / AA- NR	1.76 1.70
30231GAG7	Exxon Mobil Corp Callable Note Cont 2/6/2020 1.912% Due 03/06/2020	3,000,000.00	07/28/2017 1.76%	3,011,430.00	98.80 2.64%	2,964,084.00 13,543.33	0.64% (47,346.00)	Aaa / AA+ NR	1.77 1.64
69371RN93	Paccar Financial Corp Note 2.800% Due 03/01/2021	1,000,000.00	04/03/2018 2.90%	997,270.00	99.44 3.01%	994,363.00 7,311.11	0.21% (2,907.00)	A1 / A+ NR	2.75 2.61
911312BP0	UPS Note 2.050% Due 04/01/2021	2,280,000.00	11/14/2017 2.10%	2,276,397.60	97.95 2.81%	2,233,239.48 7,790.00	0.48% (43,158.12)	A1 / A+ NR	2.84 2.72
594918BP8	Microsoft Callable Note Cont 7/8/21 1.550% Due 08/08/2021	3,000,000.00	09/15/2017 1.96%	2,954,280.00	96.18 2.81%	2,885,382.00 14,595.83	0.62% (68,898.00)	Aaa / AAA AA+	3.19 3.06
74005PAZ7	Praxair Note 3.000% Due 09/01/2021	1,800,000.00	04/03/2018 2.96%	1,802,340.00	99.61 3.13%	1,792,891.80 13,500.00	0.39% (9,448.20)	A2 / A NR	3.26 3.05
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	97.30 2.93%	3,891,996.00 26,755.56	0.84% (116,684.00)	Aa1 / AA+ NR	3.70 3.49
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	2,500,000.00	03/16/2018 3.20%	2,445,325.00	97.70 3.24%	2,442,412.50 26,812.50	0.53% (2,912.50)	A2 / A A	4.61 4.24
<b>Total US Corporate</b>		<b>45,155,000.00</b>	<b>1.96%</b>	<b>45,180,150.75</b>	<b>2.72%</b>	<b>44,579,489.44</b> <b>255,508.41</b>	<b>9.62%</b> <b>(600,661.31)</b>	<b>A1 / A+</b> <b>A+</b>	<b>1.87</b> <b>1.77</b>

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Treasury</b>									
912828L40	US Treasury Note 1.000% Due 09/15/2018	4,900,000.00	04/20/2016 0.85%	4,917,992.19	99.72 1.96%	4,886,329.00 10,385.87	1.05% (31,663.19)	Aaa / AA+ AAA	0.29 0.29
912828WD8	US Treasury Note 1.250% Due 10/31/2018	9,950,000.00	05/06/2016 0.90%	10,034,779.00	99.67 2.05%	9,916,966.00 10,815.22	2.13% (117,813.00)	Aaa / AA+ AAA	0.42 0.41
912828G61	US Treasury Note 1.500% Due 11/30/2019	13,400,000.00	12/05/2016 1.46%	13,416,750.00	98.72 2.37%	13,228,319.20 549.18	2.84% (188,430.80)	Aaa / AA+ AAA	1.50 1.47
912828H52	US Treasury Note 1.250% Due 01/31/2020	7,000,000.00	01/09/2017 1.53%	6,940,820.31	98.17 2.38%	6,871,760.00 29,247.24	1.48% (69,060.31)	Aaa / AA+ AAA	1.67 1.63
912828XE5	US Treasury Note 1.500% Due 05/31/2020	5,000,000.00	05/11/2017 1.58%	4,987,695.31	98.21 2.42%	4,910,545.00 204.92	1.05% (77,150.31)	Aaa / AA+ AAA	2.00 1.95
912828XM7	US Treasury Note 1.625% Due 07/31/2020	5,400,000.00	07/28/2017 1.56%	5,410,968.75	98.28 2.44%	5,306,974.20 29,330.80	1.14% (103,994.55)	Aaa / AA+ AAA	2.17 2.10
912828G3	US Treasury Note 1.750% Due 11/15/2020	7,700,000.00	11/20/2017 1.83%	7,683,156.25	98.27 2.48%	7,566,451.20 6,224.86	1.62% (116,705.05)	Aaa / AA+ AAA	2.46 2.38
912828P87	US Treasury Note 1.125% Due 02/28/2021	8,500,000.00	10/13/2017 1.73%	8,331,992.19	96.32 2.52%	8,187,225.50 24,166.10	1.76% (144,766.69)	Aaa / AA+ AAA	2.75 2.67
912828Q37	US Treasury Note 1.250% Due 03/31/2021	3,500,000.00	10/25/2017 1.84%	3,431,230.47	96.54 2.52%	3,378,732.00 7,411.20	0.73% (52,498.47)	Aaa / AA+ AAA	2.84 2.75
912828WG1	US Treasury Note 2.250% Due 04/30/2021	7,700,000.00	11/20/2017 1.90%	7,789,632.81	99.22 2.53%	7,639,847.60 15,065.22	1.64% (149,785.21)	Aaa / AA+ AAA	2.92 2.80
912828D72	US Treasury Note 2.000% Due 08/31/2021	8,500,000.00	10/13/2017 1.81%	8,560,761.72	98.21 2.58%	8,347,595.00 42,961.96	1.80% (213,166.72)	Aaa / AA+ AAA	3.25 3.11
912828T67	US Treasury Note 1.250% Due 10/31/2021	7,700,000.00	11/20/2017 1.96%	7,492,761.72	95.66 2.59%	7,365,835.40 8,369.57	1.58% (126,926.32)	Aaa / AA+ AAA	3.42 3.31
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	96.76 2.63%	2,660,839.50 4,207.65	0.57% (59,941.75)	Aaa / AA+ AAA	3.92 3.74

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912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	96.74 2.62%	7,932,860.40 6,629.08	1.70% (147,983.35)	Aaa / AA+ AAA	3.96 3.79
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	96.63 2.62%	7,923,889.60 60,254.14	1.71% (139,657.28)	Aaa / AA+ AAA	4.08 3.88
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	96.94 2.64%	7,948,875.00 38,855.30	1.71% (153,109.38)	Aaa / AA+ AAA	4.25 4.03
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	96.36 2.65%	10,117,327.50 31,127.05	2.18% (86,949.84)	Aaa / AA+ AAA	4.34 4.12
<b>Total US Treasury</b>		<b>127,100,000.00</b>	<b>1.75%</b>	<b>126,169,974.32</b>	<b>2.47%</b>	<b>124,190,372.10</b> <b>325,805.36</b>	<b>26.70%</b> <b>(1,979,602.22)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>2.70</b> <b>2.60</b>
<b>TOTAL PORTFOLIO</b>		<b>456,153,819.49</b>	<b>1.62%</b>	<b>468,916,970.57</b>	<b>2.13%</b>	<b>465,032,963.96</b> <b>1,392,041.78</b>	<b>100.00%</b> <b>(3,884,006.61)</b>	<b>Aa1 / AA</b> <b>Aaa</b>	<b>1.26</b> <b>1.21</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>466,425,005.74</b>			





## Section 3

### Transactions



# Transaction Ledger

SDCRAA Consolidated - Account #10566

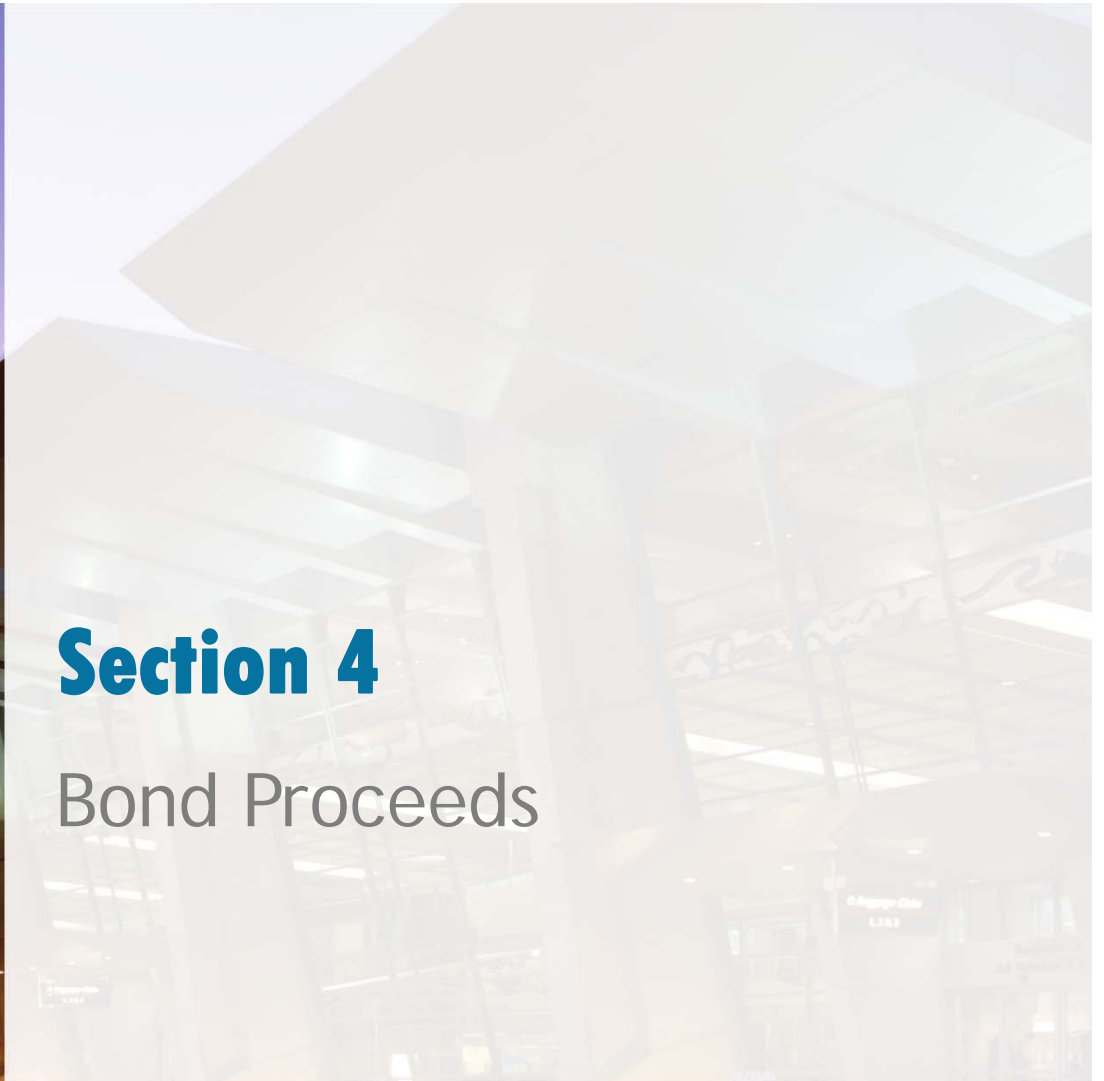
May 1, 2018 through May 31, 2018

No Transactions during May



## Section 4

Bond Proceeds



# Bond Proceeds

## Bond Proceeds Summary Summary of 2010, 2013, 2014 & 2017 Bond Proceeds <sup>(1)</sup>

As of May 31, 2018  
(in thousands)

	2014 Special Facility Revenue Bond	2010, 2013 and 2017 General Airport Revenue Bonds	Total Bond Proceeds	Yield	Rating
<b>Project Fund</b>					
LAIF	\$ -	\$ 61,202	\$ 61,202	1.80%	N/R
SDCIP	\$ -	\$ 81,268	\$ 81,268	1.84%	AAAf
Money Market Fund	\$ -	\$ 63	\$ 63	1.63%	AAAm
	\$ -	\$ 142,533	\$ 142,533	1.82%	
<b>Capitalized Interest</b>					
SDCIP	\$ -	\$ 1,302	\$ 1,302	1.84%	AAAf
	\$ -	\$ 1,302	\$ 1,302	1.84%	
<b>Debt Service Reserve &amp; Coverage Funds</b>					
SDCIP	\$ 29,280	\$ 79,798	\$ 109,078	1.84%	AAAf
Torrey Pines Bank CD	\$ -	\$ 21,403	\$ 21,403	2.00%	N/R
Money Market Fund	\$ -	\$ 13	\$ 13	1.57%	AAAm
	\$ 29,280	\$ 101,215	\$ 130,494	1.87%	
<b>TOTAL</b>	<b>\$ 29,280</b>	<b>\$ 245,049</b>	<b>\$ 274,329</b>	<b>1.84%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds  
SDCIP Yield as of April 30, 2018

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

May 1, 2018 through May 31, 2018

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Security Contribution	05/14/2018	31846V336	14,000,000.00	First American Government Obligation Funds	1.000		14,000,000.00	0.00	14,000,000.00	0.00
	<b>Subtotal</b>		<b>14,000,000.00</b>				<b>14,000,000.00</b>	<b>0.00</b>	<b>14,000,000.00</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>14,000,000.00</b>				<b>14,000,000.00</b>	<b>0.00</b>	<b>14,000,000.00</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Security Withdrawal	05/14/2018	90LAIF\$00	14,000,000.00	Local Agency Investment Fund State Pool	1.000		14,000,000.00	0.00	14,000,000.00	0.00
Security Withdrawal	05/29/2018	31846V336	14,728,081.00	First American Government Obligation Funds	1.000		14,728,081.00	0.00	14,728,081.00	0.00
	<b>Subtotal</b>		<b>28,728,081.00</b>				<b>28,728,081.00</b>	<b>0.00</b>	<b>28,728,081.00</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>28,728,081.00</b>				<b>28,728,081.00</b>	<b>0.00</b>	<b>28,728,081.00</b>	<b>0.00</b>

# Disclosure

*2018 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.*

*Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.*

*Performance results are presented gross-of-fees and represent the client's Total Return. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, no current or prospective client should assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.*

*Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.*

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*This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.*

*Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.*



Questions?

## **EXECUTIVE COMMITTEE**

Meeting Date: **JUNE 25, 2018**

---

### **Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

### **Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

### **Background/Justification:**

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

### **Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2017-2018 Budget.

### **Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.



**Application of Inclusionary Policies:**

Not applicable

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

# **TRAVEL REQUEST**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 06/07/18 09/18/18 09/20/18

**3. DESTINATIONS/PURPOSE** (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

Destination: Indianapolis, IN Purpose: 2018 EDC Leadership Trip  
 Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

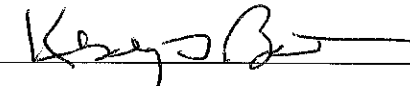
**A. TRANSPORTATION COSTS:**

• AIRFARE	\$	<u>350.00</u>
• *RENTAL CAR (Must complete page 2)	\$	<u>0.00</u>
• OTHER TRANSPORTATION (Taxi, Train)	\$	<u>50.00</u>
B. LODGING	\$	<u>0.00</u>
C. MEALS	\$	<u>50.00</u>
D. SEMINAR AND CONFERENCE FEES	\$	<u>2,100.00 *</u>
E. ENTERTAINMENT (If applicable)	\$	<u>0.00</u>
F. OTHER INCIDENTAL EXPENSES	\$	<u>0.00</u>
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$</b>	<b><u>2,550.00</u></b>

\*NOTE -  
 Registration for  
 TRIP package  
 includes confere  
 fee, meals, hotel,  
 and ground  
 transportation.

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/8/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)



**September 18-21, 2018**

# EDC Leadership Trip to Indianapolis

Join us in Indianapolis to learn about the region's approach to inclusive economic development, workforce development, start-up support, and strategies for retaining and attracting workforce talent. EDC's annual leadership trip is a unique experience that provides an opportunity to develop relationships with civic leaders from San Diego while learning from peers in other markets. This year, we're offering an optional experience in Washington, DC for meetings with our colleagues at the Brookings Institution's Metropolitan Policy Program. The delegation is limited to 25 executives from EDC investor companies and partner organizations.

**Trip package: \$2,100** includes hotel, meals, ground transportation, and entertainment\*

- ◆ Three hotel nights (Tues, Sept 18– Thurs, Sept 20) at Le Meridien Hotel (depart Friday morning)

**With optional extension in Washington DC: \$2,500** includes hotel, meals, ground transportation and entertainment\*

- ◆ Two hotel nights (Tues, Sept 18– Wed, Sept 19) at Le Meridien and 1 hotel night in DC (depart Friday afternoon)

\*Trip Fee does not include airfare. We ask that you make your own flight arrangements.

Please make your check payable to:  
**San Diego Regional Economic Development Foundation** Tax ID# 33-0992658

Leadership Trip Official Airline Partner

## Southwest

EDC's team is traveling on these flights:

**Depart from SAN on 9/18**

8:25 am SWA #4962/4082 (via Phoenix)

**Depart from IND on 9/21**

6:30 am SWA #1365/6046 (via Phoenix)

Or 6:55 am SWA #4648/381 (via Las Vegas)

**Washington, DC Add-On Flights:**

**Depart IND on 9/20**

American Airlines Flight #5512 IND 5:05 PM – DCA 6:42 PM

**Depart Washington D.C. on 9/21**

SWA #864/2828 (via Dallas); DCA 3:55 PM – SAN 8:10 PM

Or SWA #6468 (via Austin) DCA 5:40 PM – SAN 10:00 PM

Promotional Gifts  
provided by:



**chuao**  
CHOCOLATIER®

**Optional Trip Extension** — Join our team in D.C. for meetings with Brookings leadership, scholars, and researchers at the Institute's headquarters. Through a daylong series of scholar roundtables and presentations, the Brookings team will provide deeper insight on national trends and tactics relevant to San Diego's inclusive growth strategy.

# BROOKINGS



**Draft Schedule for Indianapolis Leadership Trip**  
**Theme: Live – Buy – Hire**

**Tuesday, September 18**

8:25 am – 4:55 pm SWA flight #4962 from SAN via Phoenix #4082 to Indy

5:15 pm Check-in Le Meridien Hotel - 123 South Illinois Street

6:30 pm Meet in Lobby to depart for dinner

6:45 – 8:30 pm Mesh on Mass  
Welcoming – Michael Huber, Indy Chamber or MAYOR

8:30 pm Board coach or stroll back to hotel (about 20 -25 min)

**Wednesday, September 19**

8:30 – 9:30 am Breakfast in Spoke & Steel (Restaurant in lobby)  
Pre-ordered plated breakfast (Dine anytime during that hour)

9:30 am Trip Briefing in Spoke & Steel – Mark & Lauree

Depart for where: Need meeting space we can walk to

9:45 am Inclusive Eco Development: After the Learning Lab  
Mark Fisher, Chief Policy Officer, Indy Chamber

10:15 – 11:15 am **Live** - Joe Hanson, Indianapolis Neighborhood Housing Partnership (INHP)  
Panel of 2-3 “Anchors” to discuss merits of the housing program

11:30 am Depart for Lilly Campus

Noon – 1:15 pm Eli Lilly & Co,  
Welcome and Lunch - Al White

1: 15 to 2 pm **Hire** - Jason Kloth, CICP – thought leader on talent  
Panel speaking on top-tier STEM talent attraction/retention  
Sales Force HR  
Lilly HR  
One more employer

2:15 pm Return to hotel for free afternoon

5:30 pm Depart for Brickyard

6 – 8 pm Dinner at the Brickyard, site of the Indy 500  
Ryan Vaughn, Indiana Sports Corporation or Allison McLangton

8 pm Return to hotel

**Thursday, September 20**

- 9 am Breakfast at hotel – Longitude 2<sup>nd</sup> floor
- 9:15-10 am **Hire** – developing talent /pipeline panel  
Amar Patel, Teach for America  
Angela Carr Klitzsch or Marie Mackintosh, Employ Indy  
The mind trust?
- 10:15 – 11 am **Buy** – Julie Grice, Indy Chamber  
Procurement program  
Micro-lending program
- 11:30 am Meet in lobby to board coach to NCAA
- 11:45 -12:30 pm Lunch at NCAA Headquarters -- 700 W Washington St,
- 12:30 – 1 pm Philanthropy in Indy
- 1 - 2 pm Philanthropy and Business panel
- 2 – 3 pm Explore NCAA Hall of Champions interactive museum  
Or walk back downtown explore development along canal  
2:30 pm board coach to return to hotel
- 6:30 pm Dinner – TBD in Indy  
There is a 5:45 flight to SAN thru Vegas if delegates need to leave Thursday night

**Friday, September 21**

- 6:30 am – 9:30 am SWA flight to San Diego via Phoenix  
6:55 am – 10:45 am SWA Flight to San Diego via Las Vegas

**Washington DC – add on agenda**

**Thursday, September 20**

- 3:30 pm Depart from hotel to Indy airport  
5:05 pm – 6:42 pm American Airlines flight #5512 to DCA  
7:30 pm Check into Dupont Circle hotel  
8 pm Meet in Lobby for dinner

**Friday September 21**

- 9 am - 2 pm Meetings at Brookings
- 3:55 pm – 8:10 pm SWA flight via Dallas  
5:10 pm – 9:20 pm American Airlines via Phoenix  
5:40 pm - 10 pm SWA flight via Austin

Indy Economic Overview - Drew Klacik, Policy Analyst, Public Policy Institute, Indiana University  
Code Academy's with placement track record?

Ivy Tech Community College - which is the largest of its kind in the country (and a 9%  
graduation rate)

The Lumina Foundation's Talent Hubs initiative designates a number of cities/regions to focus  
on equity and educational attainment.

Who can tell the story of sports; how Indy consciously used it to raise profile in 70s

- Indiana Sports Corp?

Indiana University School of Philanthropy at downtown campus

Lilly Endowment separate from company

Downtown Development canals/trails

**Travis Spotts, Executive Director, WTC Indy**

Travis oversees the daily business operations of World Trade Center Indianapolis and manages  
trade services on behalf of Indiana businesses.

World Trade Center Indianapolis

7301 N Georgetown Road

Suite 112

Indianapolis, IN, USA 46268

+1 (317) 721-1545

Mike Langellier, president and CEO of TechPoint – a nonprofit that promotes Indiana's tech  
community – says Indiana has had \$7 billion in acquisitions and initial public offerings in the last  
decade. The biggest was when San Francisco-based Salesforce reached a \$2.5 billion deal in  
2013 to acquire Indianapolis-based ExactTarget, and then three years later promised 800  
additional jobs and took over the tallest building in the capital city.

Langellier says the state has seen the most growth in business-to-business software.

Hannah Powell for Leadership Exchange. She can be reached on her work phone (317) 464-  
2253 or emailed at [hpowell@indychamber.com](mailto:hpowell@indychamber.com).



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
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**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: Executive - BU 6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 05/24/2018 PLANNED DATE OF DEPARTURE/RETURN: 09/30/18 10/03/18

**3. DESTINATIONS/PURPOSE** (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Washington, DC Purpose: San Diego Chamber of Commerce 2018 Mission to Washington, DC  
Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$ <u>700.00</u>
• *RENTAL CAR (Must complete page 2)	\$ _____
• OTHER TRANSPORTATION (Taxi, Train)	\$ <u>300.00</u>
B. LODGING	\$ <u>1600.00</u>
C. MEALS	\$ <u>400.00</u>
D. SEMINAR AND CONFERENCE FEES	\$ <u>1800.00</u>
E. ENTERTAINMENT (If applicable)	\$ _____
F. OTHER INCIDENTAL EXPENSES	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ <u>4,800.00</u></b>

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 6/8/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

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Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

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(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

San Diego

[\(HTTPS://SDCHAMBER.ORG/\)](https://sdchamber.org/)« All Events (<https://sdchamber.org/events/>)

## 2018 MISSION TO WASHINGTON D.C.

September 30 @ 7:00 pm - October 3 @ 12:00 pm



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** with elected officials on the local, state and federal level, as well as other community members


### EVENT DETAILS

**Date & Time:** Sunday, September 30 (7:00 PM) – Wednesday, October 3 (12:00 PM), 2017

**Location:** JW Marriott Washington D.C., 1331 Pennsylvania Ave. NW, Washington, DC 20004

**Event Contact:** Katie Tran | Ph: 619-544-1370 | Email: [ktran@sdchamber.org](mailto:ktran@sdchamber.org)  
(<mailto:ktran@sdchamber.org>)

*Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Kenia: [kzamarripa@sdchamber.org](mailto:kzamarripa@sdchamber.org) (<mailto:kzamarripa@sdchamber.org>).  
(<mailto:ktran@sdchamber.org>)*



Vice President of Community & Government Relations  
2-1-1 San Diego  
([HTTPS://SDCHAMBER.ORG/](https://sdchamber.org/))

## TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the **Welcome Reception on Sunday, 09/30 at 7:00 PM**. The last meeting will end at around 12:00 PM on Wednesday, 10/3.

Click here (<https://sdchamber.org/wp-content/uploads/2016/02/FINAL-AGENDA.pdf>) to view last year's trip itinerary.

## HOTEL INFORMATION

[JW Marriott Washington D.C.](#)  
1331 Pennsylvania Ave. NW, Washington D.C. 20004

We have secured a special room rate of \$399++ per night for standard rooms between September 30, and October 3, 2018.

## FLYING TO D.C.

### Airports:

- **Ronald Reagan Washington National Airport – DCA**  
5.3 miles to hotel | Estimated taxi fare: \$18 (one way)
- **Washington Dulles International Airport – IAD**  
27.1 miles to hotel | Estimated taxi fare: \$65 (one way)
- **Baltimore/Washington International Thurgood Marshall Airport – BWI**  
36.3 miles to hotel | Estimated taxi fare: \$70 (one way)

*Southwest Airlines, among others, offers nonstop flights to BWI Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA Airport is a 15-minute drive to the hotel, but may not have nonstop flights.*

Most delegates arrive in the afternoon on Sunday, 9/30, prior to the **Welcome Reception at 7:00 PM** and fly out the afternoon of Wednesday, 10/3.

## THANK YOU SPONSORS

< >

Related Events

San Diego

(HTTPS://SDCHAMBER.ORG/)



(https://sdchamber.org/event/circlesat10barrel)

Circles of Influence Reception  
hosted by 10 Barrel Brewing  
Company

(https://sdchamber.org/event/circlesat10barrel)

May 22 @ 5:30 pm - 7:30 pm

(https://sdchamber.org/event/healthcare-committee-14/2018-12-12/)

Healthcare Committee

(https://sdchamber.org/event/healthcare-committee-14/2018-12-12/)

December 12

Recurring Event (See all)

(https://sdchamber.org/event/healthcare-committee-14/all/)

(https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2018-08-21/)

Infrastructure, Housing &  
Land Use Committee

(https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2018-08-21/)

August 21

Recurring Event (See all)

(https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/all/)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

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**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: Executive - BU 6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 05/24/2018 PLANNED DATE OF DEPARTURE/RETURN: 10/04/18 10/07/18

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Reno, NV Purpose: Executive Women in Aviation Conference  
Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$ <u>500.00</u>
• *RENTAL CAR (Must complete page 2)	\$ _____
• OTHER TRANSPORTATION (Taxi, Train)	\$ <u>100.00</u>
B. LODGING	\$ <u>900.00</u>
C. MEALS	\$ <u>300.00</u>
D. SEMINAR AND CONFERENCE FEES	\$ _____
E. ENTERTAINMENT (If applicable)	\$ _____
F. OTHER INCIDENTAL EXPENSES	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ <u>1,800.00</u></b>

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/2/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

**Casey Diane**

---

**Subject:** FW: EWIA Annual Gathering - ACTION NEEDED

Hello Ladies,

This year's EWIA gathering will be held in **South Lake Tahoe** and hosted by Marily Mora from the Reno-Tahoe Airport. It's time to get a headcount for the event so we can place a block of rooms on hold. Dates for the gathering are **Thursday, October 4<sup>th</sup> through Sunday, October 7<sup>th</sup>**. The first event will be an evening reception on Thursday. We will have a formal meeting on Saturday that will shake things up a bit and make you think about the future of our airports. Wrap up will be Sunday morning.

In the next few days we will send a detailed agenda for the weekend as well as a link to the lodge. I can assure you that it is a beautiful venue in a majestic location and an event not to be missed. For a sneak peek at the venue, please open the attached photos. The Lodge at Edgewood is home to 154 luxury rooms and suites, each boasting its own gas fireplace and private deck or terrace. The Tahoe Room (Mountain View), which typically starts booking at \$340+ per night, is being offered to our group at a rate of **\$250 per night, plus tax**, and the hotel is waiving the resort fee, normally \$28.50 per night. The hotel offers a state-of-the-art fitness center, lakefront heated pool and hot-tub, complimentary Wi-Fi internet access, local courtesy shuttle, in-room coffee and bottled water and a welcome glass of champagne upon check-in. Other activities, such as luxury spa appointments and tee times at Edgewood's acclaimed 18-hole golf course, are offered for additional fees.

We hope to see you there. Please send your **responses to Marily, Bonnie and I no later than the end of May.**

1. Are you planning to attend the 2018 Executive Women in Aviation's annual gathering?
2. Which nights will you need a room?

**Thanks to Marily for hosting** the event and for pulling all of the details together. More information to come!

Kim



**Kimberly J. Becker**  
**President / CEO**  
San Diego County Regional Airport Authority  
T 619.400.2444  
[kbecker@san.org](mailto:kbecker@san.org)

**AMY GONZALEZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Amy Gonzalez Dept: 15  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 5-25-18 PLANNED DATE OF DEPARTURE/RETURN: 7/19/18 / 7/21/18

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: Vancouver, BC Canada Purpose: ACI Legal Steering Committee  
 Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$	<u>800.00</u>
• *RENTAL CAR (Must complete page 2)	\$	
• OTHER TRANSPORTATION (Taxi, Train)	\$	<u>60.00</u>
B. LODGING	\$	<u>620.00</u>
C. MEALS	\$	<u>150.00</u>
D. SEMINAR AND CONFERENCE FEES	\$	
E. ENTERTAINMENT (If applicable)	\$	
F. OTHER INCIDENTAL EXPENSES	\$	
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	\$	

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 5/25/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)



**PAUL ROBINSON**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Paul Robinson Dept: 02-Board

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 6/18/18 PLANNED DATE OF DEPARTURE/RETURN: 9/29/18 / 10/3/18

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Washington, DC Purpose: Attend Conference  
Explanation: San Diego Regional Chamber of Commerce "Mission to Washington, DC"

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE	\$ 750.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ 150.00
<b>B. LODGING</b>	\$ 1,800.00
<b>C. MEALS</b>	\$ 50.00
<b>D. SEMINAR AND CONFERENCE FEES</b>	\$ 1,300.00
<b>E. ENTERTAINMENT (If applicable)</b>	\$
<b>F. OTHER INCIDENTAL EXPENSES</b>	\$ 50.00
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	\$ 4,050.00

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/18/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
*(Please leave blank. Whoever clerk's the meeting will insert their name and title.)*

by the Executive Committee at its \_\_\_\_\_ meeting.  
*(Leave blank and we will insert the meeting date.)*

« All Events (<https://sdchamber.org/events/>)

## 2018 MISSION TO WASHINGTON D.C.

September 30 - October 3



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** with elected officials on the local, state and federal level, as well as other community members

### EVENT DETAILS

**Date & Time:** Sunday, September 30 (7:00 PM) – Wednesday, October 3 (12:00 PM), 2018

**Location:** JW Marriott Washington D.C., 1331 Pennsylvania Ave. NW, Washington, DC 20004

**Event Contact:** Katie Tran | Ph: 619-544-1370 | Email: [ktran@sdchamber.org](mailto:ktran@sdchamber.org)  
(<mailto:ktran@sdchamber.org>)

*Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Kenia: [kzamarripa@sdchamber.org](mailto:kzamarripa@sdchamber.org) (<mailto:kzamarripa@sdchamber.org>).  
(<mailto:ktran@sdchamber.org>)*



Vice President of Community & Government Relations  
2-1-1 San Diego

## TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the Welcome Reception on Sunday, 09/30 at 7:00 PM. The last meeting will end at around 12:00 PM on Wednesday, 10/3.

Click here (</wp-content/uploads/2016/02/FINAL-AGENDA-2.pdf>) to view last year's trip itinerary.

## HOTEL INFORMATION

### JW Marriott Washington D.C.

1331 Pennsylvania Ave. NW, Washington D.C. 20004

We have secured a special room rate of \$399++ per night for standard rooms from September 30 to October 3, 2018. Call (202) 393-2000 to reserve, and mention the San Diego Regional Chamber room block.

## FLYING TO D.C.

### Airports:

- Ronald Reagan Washington National Airport – DCA  
4.3 miles to hotel | Estimated taxi fare: \$20 (one way)
- Washington Dulles International Airport – IAD  
26.5 miles to hotel | Estimated taxi fare: \$60 (one way)
- Baltimore/Washington International Thurgood Marshall Airport – BWI  
34 miles to hotel | Estimated taxi fare: \$90 (one way)

*Southwest Airlines, among others, offers nonstop flights to BWI Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA Airport is a 15-minute drive to the hotel, but may not have nonstop flights.*

Most delegates arrive in the afternoon on Sunday, 9/30, prior to the Welcome Reception at 7:00 PM and fly out the afternoon of Wednesday, 10/3.

## THANK YOU SPONSORS

< >



o o

### SPONSORSHIP OPPORTUNITIES:

Numerous sponsorship opportunities are available for this event. Click here (/wp-content/uploads/2016/02/Washington-DC-Sponsorship-2018.compressed.pdf) for information or contact Sherman Stocker at sstocker@sdchamber.org (mailto:sstocker@sdchamber.org) or (619) 544-1354.

### APPLICATION & FEES

The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.

**Applications submitted by 08/03/18:**

- Chamber members: \$1,800
- Additional attendee or spouse/companion: \$1,300
- Non-members: \$2,800

**Between 08/04/18 – 09/14/18:**

- Chamber members: \$2,300
- Additional attendee or spouse/companion: \$1,300
- Non-members: \$2,800

**Between 09/15/18 – 09/26/18:**

- All applicants: \$3200

**APPLICATIONS CLOSE AT 6:00 PM ON TUESDAY, SEPTEMBER 26, 2018.**

APPLY NOW!
(HTTPS://WWW.CVENT.COM/EVENTS/2018- MISSION-TO- WASHINGTON-D- C-/REGISTRATION- E4EF81EA8E534C179D6A3DC9A7DA8D74.ASPX? FQP=TRUE)

### CANCELLATION POLICY

# **BUSINESS EXPENSE**

**KIM BECKER**

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

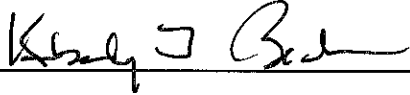
## BUSINESS EXPENSE REIMBURSEMENT REPORT

Kim Becker

May 2018

Period Covered

DATE	G/L Account	Description	AMOUNT
5/17/18	66290.00000	Transportation San Diego Taxpayers Golden Watchdog Awards	\$3.06
5/18/18	66290.00000	Parking Harvey Milk Diversity Breakfast	\$ 12.00
5/30/18	66290.00000	Transportation San Diego Port Tenants Association Anniversary Dinner	\$ 20.30
<b>TOTAL</b>			<b>\$35.36</b>

<p>I acknowledge that I have read, understand and agree to Authority *Policy 3.30 - Business Expense Reimbursement Policy and that any purchases that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p><b>* Policy 3.30</b></p>	<p>APPROVED:</p>
<p style="text-align: center;"></p>	<p>NAME</p>
<p style="text-align: center;">6/4/18</p>	<p>NAME</p>
<p>DATE</p>	<p>DATE</p>



**Casey Diane**

---

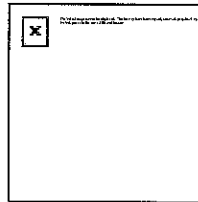
**From:** Kim Becker <kbeckersj@yahoo.com>  
**Sent:** Friday, May 25, 2018 8:20 AM  
**To:** Casey Diane  
**Subject:** Fwd: Your ride with Alfredo on May 17

*Transportation*  
*5/17/18*  
*Taxpayers Assoc*  
*2018 Golden*  
*Watchdog Award*

Tax payers

Begin forwarded message:

**From:** Lyft Ride Receipt <[no-reply@lyftmail.com](mailto:no-reply@lyftmail.com)>  
**Date:** May 18, 2018 at 6:11:38 PM PDT  
**To:** [kbeckersj@yahoo.com](mailto:kbeckersj@yahoo.com)  
**Subject:** Your ride with Alfredo on May 17



**Thanks for riding with Alfredo!**

May 17, 2018 at 5:56 PM

**How was your route?**

We want your feedback! Based on efficiency and directness, how would you rate your route?

**Bad**

**Okay**

**Good**

**Ride Details**

Line fare (2.62mi, 14m 40s)	\$7.29
Lyft Line Discount	-\$4.23


---


**This and every ride is carbon neutral**



**Learn more**




 Pickup 5:56 PM  
1522 9th Ave, San Diego, CA

 Drop-off 6:11 PM  
839 Gull St, San Diego, CA

 Add driver as favorite

 Tip driver

 Find lost item

 Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

[Pricing FAQ](#) · [Help Center](#)

Receipt #1135162369369737088

To learn more about our Zero Tolerance Policies, go to [lyft.com/safety](https://lyft.com/safety)

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185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

**RECEIPTS FOR BUSINESS EXPENSE REIMBURSEMENT**  
**MAY 2018**  
**KIMBERLY J. BECKER**

05/18/18-

Harvey Milk Diversity  
Breakfast



ACE PARKING MANAGEMENT, INC.

Taxpayers  
Golden Waterbury  
Awards Dinner

LOCATION 1180 Amount Received \$ 12-

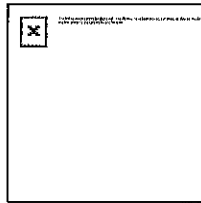
RECEIPT OF PAYMENT

Signed.....[Signature].....

05/30/18 - Transportation  
To: SD Port Tenants Association  
ANNIVERSARY DINNER

Casey Diane


**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Wednesday, May 30, 2018 6:05 PM  
**To:** Becker Kimberly  
**Subject:** Your ride with Christa on May 30



Thanks for riding with Christa!

May 30, 2018 at 5:54 PM

**Ride Details**


Lyft fare (1.48mi, 8m 46s)	\$6.65
Tip	\$3.00
 PayPal account	<b>\$9.65</b>


**This and every ride is carbon neutral**



**Learn more**



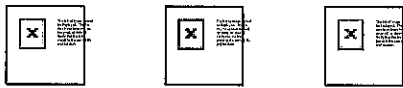
 Pickup 5:54 PM  
830 Beech St, San Diego, CA

 Drop-off 6:02 PM  
545 Kettner Blvd, San Diego, CA

**Expense Code:** PORT TENANTS DINNER


## Earn Free Rides


Get \$500 in credit for referring a San Diego driver if they apply using your link, and give 175 rides within 30 days. They'll get a \$500 cash bonus, too!



First 1,000 applicants per market for a limited time only. See [terms](#).

 Add driver as favorite

 Tip driver

 Find lost item

 Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

[Pricing FAQ](#) · [Help Center](#)

Receipt #1139986896597434854

To learn more about our Zero Tolerance Policies, go to [lyft.com/safety](https://lyft.com/safety)

Map data © OpenStreetMap contributors



© Lyft 2018  
185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

05/30/18 - Transportation  
From: SD Port TENANTS  
ANNIVERSARY DINNER

Casey Diane

**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Wednesday, May 30, 2018 10:11 PM  
**To:** Becker Kimberly  
**Subject:** Your ride with Lejoya on May 30



Thanks for riding with Lejoya!

May 30, 2018 at 9:58 PM

**Ride Details**

Lyft fare (1.51mi, 6m 41s)	\$7.65
Tip	\$3.00
PayPal account	<b>\$10.65</b>

**This and every ride is carbon neutral**



**Learn more**



Pickup 9:58 PM  
1 Market Pl, San Diego, CA

Drop-off 10:05 PM  
849 Beech St, San Diego, CA

**Expense Code:** PORT TENANTS DINNER


## Earn Free Rides

Get \$500 in credit for referring a San Diego driver if they apply using your link, and give 175 rides within 30 days. They'll get a \$500 cash bonus, too!



First 1,000 applicants per market for a limited time only. See [terms](#).

 Add driver as favorite

 Tip driver

 Find lost item

 Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

[Pricing FAQ](#) · [Help Center](#)

Receipt #1140048002172648734

To learn more about our Zero Tolerance Policies, go to [lyft.com/safety](https://lyft.com/safety)

Map data © OpenStreetMap contributors



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185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

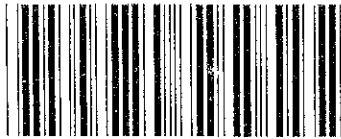
**APRIL BOLING**





HILTON BAYFRONT

Thank you!



\* 1 7 5 7 0 4 \*

Cashier: RENE RODRIGUEZ  
CheckIn D/T: 05/17/18 16:39  
CheckOut D/T: 05/17/18 20:29  
Duration Time: 3h 50m  
Plate# 829 CA  
Make/Model: LEXUS/ES330  
Color: BLUE  
MA Acct# 090300516

Charge: \$19.00  
Tax %0: \$0.00  
Total: \$19.00

Amount Tend: \$20.00  
Due: \$1.00

AVPMB

ACE PARKING 1040  
440 11TH AVE  
SAN DIEGO, CA 92101

04/27/2018

10:27:39

CREDIT CARD

VISA SALE

Card # XXXXXXXXXXXX7842  
Chip Card: CHASE VISA  
AID: A000000031010  
ATC: 0019  
TC: FC930ED6E728CE64  
SEQ #: 7  
Batch #: 1279  
INVOICE 7  
Approval Code: 02187G  
Entry Method: Chip Read  
Mode: Issuer  
Tax Amount: \$0.00

SALE AMOUNT \$3.00

*PARKING FOR  
THE INFLUENCE  
PRESENTATION*

639554



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PRINTED IN U.S.A

580811

05/17/18 16:39 05/17/18 20:29 3:50 829 CA LEXUS/ES330 BLUE 090300516

**J. SCHIAVONI**





Learn how to protect your privacy and security

## Your ride with Humberto on May 7

Lyft Ride Receipt <no-reply@lyftmail.com>  
To: johanna.schiavoni@gmail.com

Mon, May 7, 2018 at 5:13 PM



Thanks for riding with Humberto!

May 7, 2018 at 3:55 PM

### Ride Details

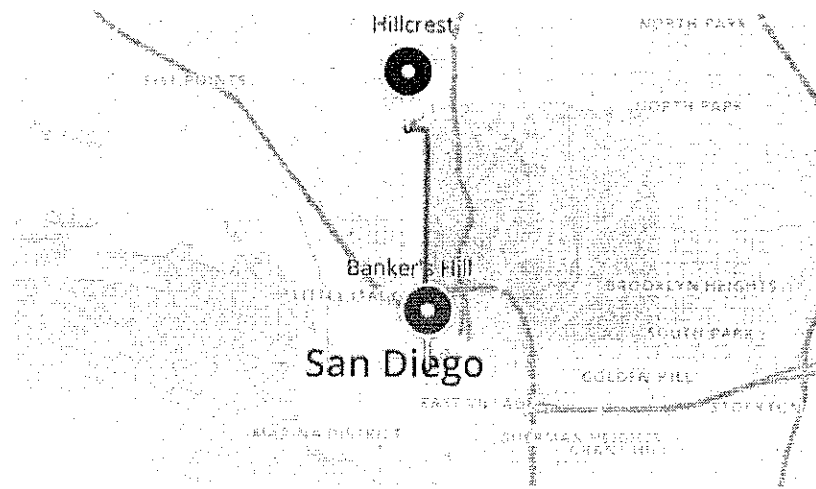
Lyft fare (1.62mi, 4m 28s)	\$6.65
Tip	\$1.00

Visa *3200	<b>\$7.65</b>
------------	---------------

**This ride and every ride are  
carbon neutral**



Learn more



- Pickup 3:55 PM  
379 Spruce St, San Diego, CA
- Dropoff 4:00 PM  
1115 6th Ave, San Diego, CA

### Earn Free Rides

Get \$450 in credits for referring a San Diego driver if they apply using your link, and give 175 rides within 30 days. They'll get a \$450 cash bonus, too!



First 1,000 applicants per market for a limited time only. See terms.

# **TRAVEL EXPENSE**

**KIM BECKER**



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Kimberly J. Becker DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 5/7/2018 RETURN DATE: 5/13/2018 REPORT DUE: 6/12/18  
 DESTINATION: Montgomery, AL (U.S. Air Force Air War College)

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY	
		5/7/18	5/8/18	5/9/18	5/10/18	5/11/18	5/12/18	5/13/18	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	\$1,384.20								0.00
Conference Fees (provide copy of flyer/registration expenses)	\$170.00								0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*									0.00
Hotel*		60.00	60.00	60.00	60.00				240.00
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)	Breakfast*					11.73			11.73
	Lunch*	16.24							16.24
	Dinner*								0.00
	Other Meals*								0.00
<i>Alcohol is a non-reimbursable expense</i>									
Hospitality <sup>1*</sup>									0.00
Miscellaneous: Baggage Fees		25.00							25.00
									0.00
									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>1,554.20</b>	<b>101.24</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>11.73</b>	<b>0.00</b>	<b>0.00</b>	<b>292.97</b>

Explanation:	Total Expenses Prepaid by Authority	1,554.20
	Total Expenses Incurred by Employee (including cash advances)	292.97
	<b>Grand Trip Total</b>	<b>1,847.17</b>
	Less Cash Advance (attach copy of Authority ck)	
	Less Expenses Prepaid by Authority	1,554.20
	<b>Due Traveler (positive amount)<sup>2</sup></b>	
	<b>Due Authority (negative amount)<sup>3</sup></b>	<b>292.97</b>
<i>Note: Send this report to Accounting even if the amount is \$0.</i>		

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40      <sup>5</sup> Business Expense Reimbursement Policy 3.30


Prepared By: Diane Casey Ext.: 2445  
 Traveler Signature: Kimberly J. Becker Date: 6/12/18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

## Interoffice Communication

Date: June 6, 2018  
To: File  
From: Diane Casey   
Subject: Expense Account Reimbursement Explanation  
U.S. Air Force, Air War College, Montgomery, AL  
May 7 – May 13, 2018

---

The Air War College conference was held on May 7<sup>th</sup> through May 11<sup>th</sup>, 2018. Kim extended the trip with personal time over the weekend from May 11<sup>th</sup> through May 13<sup>th</sup>. Below is an explanation of the flight charges and the rationale for Kim's reimbursement to the Authority in the amount of \$158.23.

### Airfare

#### Air War College Conference

(See Travel Trust Mock Trip Pricing Attached)

May 7, 2018 – May 11, 2018 (Business Trip Only - Without Personal Flights)

San Diego to Montgomery, AL (through Dallas) to San Diego

American Airlines

\$903.00

#### Air War College Conference with Personal Portion of Trip Added

(See Travel Trust Issued Ticket Attached)

May 7, 2018 – May 13, 2018 (Business Trip and Personal Flights)

San Diego to Montgomery, AL (through Dallas) to Eugene, OR (through Seattle) to San Diego

American/Delta/Alaska Airlines

\$1,354.20

\$1,354.20 Business & Personal Flights

(~~\$903.00~~) Business Trip Only

**\$451.20** Owed to Authority for Personal Flights

\$451.20 Amount Due Authority from Traveler

~~\$292.97~~ Due to Traveler for Business Trip Expenses (See Attached Expense Submission)

**\$158.23** Final Amount Due to Authority from Traveler

Attached find Kim Becker's check in the amount \$158.23 for the personal portion of the trip reimbursement due to the Authority.



UNITED STATES AIR FORCE  
**AIR WAR COLLEGE** | *at The Air University*  
*Preparing the World's Best Joint Strategic Leaders*

## NSF 2018

Tuesday, May 08, 2018 5:00 AM (2018-05-08T05:00-06:00) - Thursday, May 10, 2018 5:00 AM (2018-05-10T05:00-06:00) (Central Time)

### AWC

325 Chennault Circle  
Maxwell AFB, AL 36112  
United States

Phone: 334-953-6580

Email Us

Your registration is complete.

A confirmation email has been sent to kbecker@san.org.

Now, invite your friends and co-workers!



### Profile

**Registration ID:**

107816830

**Registrant:**

**Registration Date:**

3/14/2018 12:31 PM

**Registrant Type:**

Guest

**Status:**

Confirmed

**Email:**

kbecker@san.org

**Title NSF**

Ms.

**First Name**

Kimberly

**Middle Initial**

J

**Last Name**

Becker

**Goes By Name (will appear on badge)**

Kim Becker

**Phone Number**

619-241-1401

**Alt Phone number**

619-400-2444

**Street Address**

3225 N. Harbor Drive

**NomineeCity**

San Diego

**State**

California

**Zip**

92101

**Are you a US citizen**

Yes

**Drivers License Number**

A5457208

**Drivers License State**

California

**Ethnicity**

White

**Age**

45-54

**Current Occupational Field**

Government

**Current Job Title**

President & CEO

**Nominee Company**

SDCRAA

**May we release your information**

Yes

**May we release your info to NSF guests**

No

**Brief Biography**

Kimberly J. Becker was appointed President/CEO of the San Diego County Regional Airport Authority on May 1, 2017. Ms. Becker holds a bachelor's degree in business administration from Indiana University of Pennsylvania, and a master's degree in business administration/aeronautics from Embry-Riddle Aeronautical University in Daytona Beach, Florida.

**Bio Photo**



**Agenda**

**Will you need lodging accommodations?**

Selection: Yes I will use on-base lodging

**Check in date**

5/7/2018

**Check-out date**

5/11/2018

**Mode of Travel (into Montgomery)**

Selection: Commercial Air

**Arrival Date**

5/7/2018

**Arrival Airport**

Montgomery

**Departure Date**

5/11/2018

**Departure Airport**

Montgomery

**Additional Travel Information?**

flights to be provided later.

**Tuesday Lunch**

Selection: Chicken Salad

**Thursday Lunch**

Selection: Salad w/ chicken, fruit and nuts

**Fees**

**Guest Event Fee**

Quantity:	1
Unit Price:	\$170.00
Amount:	\$170.00
<b>Subtotal:</b>	<b>\$170.00</b>
<b>Total:</b>	<b>\$170.00</b>

Transactions

^

**Transaction Amount**

Date:	3/14/2018
Amount:	\$170.00
Balance:	\$170.00

**Online Credit Card Payment (\*\*\*\*\*5177) Details**

Date:	3/14/2018
Amount:	(\$170.00)
Balance:	\$0.00

**Current Balance: \$0.00**

**Payment Method:**

Credit Card (Visa)

**The online credit card payment for this event will be listed on your credit card statement with the name NSF.**

Event Contact Information |

**Interested in hosting your own event?** [Get Started!](#)

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 About Event

**RegOnline®** by Event

Quick, easy and affordable online event registration and event management software for all event sizes.

Kim Becker  
Montgomery  
05/07 05/11/18

Traveltrust Corporation  
374 North Coast Hwy 101, Suite F  
Encinitas, CA 92024  
Phone: (760) 635-1700

# TRAVELTRUST

ADD TO OUTLOOK

Monday, 19MAR 2018 11:32 AM EDT

Passengers: **KIMBERLY JANE BECKER (06)**

Agency Reference Number: UGGJCA

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation UGGJCA

Delta Air Lines Confirmation GE3BCJ

Alaska Airlines Confirmation EQMFIO

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

**AIR** Monday, 7MAY 2018 

**American Airlines** Flight Number: 1286 Class: V-Coach/Economy  
**From:** San Diego CA, USA **Depart:** 08:55 AM  
**To:** Dallas/Ft Worth TX, USA **Arrive:** 01:55 PM  
Stops: Nonstop Duration: 3 hour(s) 0 minute(s)  
Seats: 26C Status: CONFIRMED Miles: 1175 / 1880 KM  
Equipment: Boeing 737-800 Jet MEAL: Food and Bev for Purchase  
DEPARTS SAN TERMINAL 2  
Frequent Flyer Number: AAMTJ4330  
AISLE SEAT CONFIRMED  
American Airlines Confirmation number is UGGJCA

**AIR** Monday, 7MAY 2018 

**American Airlines** Flight Number: 4025 Class: L-Coach/Economy  
Operated By: ENVOY AIR AS AMERICAN EAGLE  
**From:** Dallas/Ft Worth TX, USA **Depart:** 03:23 PM  
**To:** Montgomery AL, USA **Arrive:** 05:07 PM  
Stops: Nonstop Duration: 1 hour(s) 44 minute(s)  
Seats: 15A Status: CONFIRMED Miles: 616 / 986 KM  
Equipment: ERJ-145 Jet MEAL: FOOD FOR PURCHASE  
Frequent Flyer Number: AAMTJ4330  
AISLE SEAT CONFIRMED  
American Airlines Confirmation number is UGGJCA

**AIR** Friday, 11MAY 2018 

**Delta Air Lines** Flight Number: 3368 Class: H-Coach/Economy  
Operated By: ENDEAVOR AIR DBA DELTA CONNECTION

Kim Becken  
 Montgomery  
 05/07 - 05/10/18

**From:** Montgomery AL, USA  
**To:** Atlanta GA, USA  
**Stops:** Nonstop  
**Seats:** 09B  
**Equipment:** CRJ-Canadair Regional Jet  
 ARRIVES ATL SOUTH TERMINAL  
 AISLE SEAT CONFIRMED  
**Delta Air Lines Confirmation number is GE3BCJ**

**Depart:** 07:20 AM  
**Arrive:** 09:32 AM  
**Duration:** 1 hour(s) 12 minute(s)  
**Status:** CONFIRMED

**Miles:** 147 / 235 KM

**AIR** Friday, 11MAY 2018 

**Delta Air Lines**  
**From:** Atlanta GA, USA  
**To:** Seattle/Tacoma WA, USA  
**Stops:** Nonstop  
**Seats:** 35C  
**Equipment:** Boeing 757 200 Jet  
 DEPARTS ATL SOUTH TERMINAL  
 AISLE SEAT CONFIRMED  
**Delta Air Lines Confirmation number is GE3BCJ**

**Flight Number:** 2580  
**Depart:** 11:48 AM  
**Arrive:** 01:59 PM  
**Duration:** 5 hour(s) 11 minute(s)  
**Status:** CONFIRMED  
**MEAL:** FOOD FOR PURCHASE

**Class:** H-Coach/Economy  
**Miles:** 2178 / 3485 KM

**AIR** Friday, 11MAY 2018 

**Delta Air Lines**  
 Operated By: COMPASS DBA DELTA CONNECTION  
**From:** Seattle/Tacoma WA, USA  
**To:** Eugene OR, USA  
**Stops:** Nonstop  
**Seats:** 13B  
**Equipment:** EMBRAER EMB 175  
 AISLE SEAT CONFIRMED  
**Delta Air Lines Confirmation number is GE3BCJ**

**Flight Number:** 5750  
**Depart:** 03:15 PM  
**Arrive:** 04:27 PM  
**Duration:** 1 hour(s) 12 minute(s)  
**Status:** CONFIRMED

**Class:** H-Coach/Economy  
**Miles:** 234 / 374 KM

**AIR** Sunday, 13MAY 2018 

**Alaska Airlines**  
 Operated By: HORIZON AIR AS ALASKAHORIZON  
 CHKIN-EUG-SEA CHECK-IN WITH ALASKA AIRLINES  
**From:** Eugene OR, USA  
**To:** Seattle/Tacoma WA, USA  
**Stops:** Nonstop  
**Seats:** 13B  
**Equipment:** DeHavilland Dash 8-400 Turboprop  
**Frequent Flyer Number:** AAMTJ4330 applied to AS  
 AISLE SEAT CONFIRMED  
**Alaska Airlines Confirmation number is EQMFIO**

**Flight Number:** 2588  
**Depart:** 03:21 PM  
**Arrive:** 04:28 PM  
**Duration:** 1 hour(s) 7 minute(s)  
**Status:** CONFIRMED

**Class:** L-Coach/Economy  
**Miles:** 234 / 374 KM

**AIR** Sunday, 13MAY 2018 

**Alaska Airlines**  
**From:** Seattle/Tacoma WA, USA  
**To:** San Diego CA, USA  
**Stops:** Nonstop  
**Seats:** 23C  
**Equipment:** Boeing 737 Jet  
 ARRIVES SAN TERMINAL 1  
**Frequent Flyer Number:** AAMTJ4330 applied to AS

**Flight Number:** 0492  
**Depart:** 05:45 PM  
**Arrive:** 08:20 PM  
**Duration:** 2 hour(s) 35 minute(s)  
**Status:** CONFIRMED  
**MEAL:** FOOD FOR PURCHASE

**Class:** L-Coach/Economy  
**Miles:** 1038 / 1661 KM



AISLE SEAT CONFIRMED  
Alaska Airlines Confirmation number is EQMFIO

*Kim Becker  
Montgomery  
05/07 - 05/11/18*

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
AMERICAN AIRLINES CONFIRMATION NUMBER - UGGJCA  
DELTA AIR LINES CONFIRMATION NUMBER - GE3BCJ  
ALASKA AIRLINES CONFIRMATION NUMBER - EQMFIO  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 3/14/2018 Invoice Nbr: 5465134  
Ticket Nbr: AA7056977391 Electronic Tkt: Yes Amount: 567.00 USD  
Base: 506.05 US Tax: 37.95 USD XT Tax: 23.00 USD  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Date issued: 3/14/2018 Invoice Nbr: 5465134  
Ticket Nbr: DL7056977392 Electronic Tkt: Yes Amount: 787.20 USD  
Base: 693.95 US Tax: 52.05 USD XT Tax: 41.20 USD  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 3/14/2018  
Document Nbr: XD0732153638 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 1354.20  
Total Fees: 30.00  
Total Amount: 1384.20

*— Flight changes with Business + Personal flights included.*

**Click here 24 hours in advance to obtain boarding passes:**

[American](#)  
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[ALASKA](#)

**Click here to review Baggage policies and guidelines:**

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[DELTA](#)  
[ALASKA](#)

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TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
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Each call is billable at a minimum \$25.00 per call/reservation

Kim Becker  
Montgomery  
05/07 - 05/11/18

**Casey Diane**

---

**From:** Ayers Kim  
**Sent:** Tuesday, June 5, 2018 4:05 PM  
**To:** Casey Diane  
**Subject:** FW: Kim Becker - Montgomery / 7 May, 2018

**From:** Scott Mackerley <smackerley@Traveltrust.com>  
**Sent:** Wednesday, March 14, 2018 1:25 PM  
**To:** Ayers Kim <kayers@san.org>  
**Subject:** Kim Becker - Montgomery / 7 May, 2018

Original Business  
Trip Pricing

\$903.00

San Diego to Montgomery  
to San Diego

FOR: BECKER/KIMBERLY JANE REF: 06

AIRFARE 903.00 NONREF TKT BY 15 MARCH

07 MAY 18 - MONDAY

AIR AMERICAN AIRLINES FLT:1286 ECONOMY FOOD-BEV/PUR  
LV SAN DIEGO 855A EQP: BOEING 737-800  
DEPART: TERMINAL 2 03HR 00MIN  
AR DALLAS FT WORTH 155P NON-STOP  
REF: RCDWH  
BECKER/KIMBERLY AA-MTJ4330

AIR AMERICAN AIRLINES FLT:4025 ECONOMY FOOD FOR PURCHASE  
OPERATED BY ENVOY AIR AS AMERICAN EAGLE  
LV DALLAS FT WORTH 323P EQP: EMBRAER 145 JET  
01HR 44MIN  
AR MONTGOMERY 507P NON-STOP  
REF: RCDWH  
BECKER/KIMBERLY AA-MTJ4330

11 MAY 18 - FRIDAY

AIR AMERICAN AIRLINES FLT:4041 ECONOMY FOOD FOR PURCHASE  
OPERATED BY ENVOY AIR AS AMERICAN EAGLE  
LV MONTGOMERY 551A EQP: EMBRAER 145 JET  
02HR 14MIN  
AR DALLAS FT WORTH 805A NON-STOP  
REF: RCDWH  
BECKER/KIMBERLY AA-MTJ4330

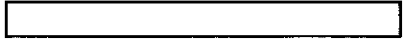
AIR AMERICAN AIRLINES FLT:958 ECONOMY FOOD-BEV/PUR  
LV DALLAS FT WORTH 855A EQP: 32B  
03HR 10MIN

AR SAN DIEGO  
ARRIVE: TERMINAL 2  
BECKER/KIMBERLY

1005A      NON-STOP  
REF: RYDWH  
AA-MTJ4330

Kim Becker  
Montgomery  
05/09 - 05/11/8

**SCOTT MACKERLEY**  
Travel Specialist



**O:** 760-635-1700  
**E:** [smackerley@Traveltrust.com](mailto:smackerley@Traveltrust.com)

6884 Embarcadero Lane  
Carlsbad, CA 92011  
[www.traveltrust.com](http://www.traveltrust.com)



**UNIVERSITY INN**  
450 N. LEMAY PLAZA  
MAXWELL AFB, AL 36112  
334-953-2055 Fax: 334-953-5696

Kim Becker  
Montgomery  
05/07 - 05/11/18

**FOLIO**  
**Account:** 20810897285  
**Arrival:** 5/7/2018  
**Departure:** 5/11/2018  
**Room:** 2541  
**Rate:** \$60.00

BECKER, MS KIMBERLY J

SAN DIEGO, CA 92101  
UNITED STATES

DATE	ITEM DESCRIPTION	COMMENT	DEBIT	CREDIT
5/7/2018	1 VISA PAYMENT	VISA PAYMENT		(240.00)
5/7/2018	2 ROOM CHARGES	#2541 BECKER, MS KIMBERLY J	60.00	
5/8/2018	3 ROOM CHARGES	#2541 BECKER, MS KIMBERLY J	60.00	
5/9/2018	4 ROOM CHARGES	#2541 BECKER, MS KIMBERLY J	60.00	
5/10/2018	5 ROOM CHARGES	#2541 BECKER, MS KIMBERLY J	60.00	

**BALANCE DUE:** 0.00

*\*\* Signature required for refunds only*

Guest Signature: \_\_\_\_\_

Clerk Signature: \_\_\_\_\_

**KIM BECKER**  
 RECEIPTS FOR  
 U.S. Air Force – Air War College  
 Montgomery, AL  
 May 7 - 11, 2018

05/07 - Baggage Fee

05/07 - Lunch



2141 S. International Pkwy  
 Terminal B43  
 Dallas, TX 75261  
 (972) 973-7755

Server: Cashier 1 05/07/18  
 Check #348 2:09 PM

Bev's Smokehouse Salad \$12.00  
 Iced Tea \$3.00

Subtotal \$15.00  
 Tax \$1.24  
 Total \$16.24

Input Type C (EMV Chip Read)  
 Debit MasterCard xxxxxxxx7826

Transaction Type Sale  
 Authorization Approved  
 Approval Code 690484  
 Payment ID yJCKzyFzCTyJ  
 Application ID A0000000041010  
 Application Label Debit MasterCard  
 Terminal ID a4b7542543ac180c  
 Card Reader INGENICO\_ICM122

Amount: \$16.24

+ Tip: \_\_\_\_\_

= Total: \_\_\_\_\_

X \_\_\_\_\_  
 KIMBERLY J BECKER

**American**  
 PASSENGER NAME  
 BECKER/KIMBERLY JANE  
 UPT050LB 23KG AND62LI 1 25.00 USD

SAN DFW - AA DFW MGM - AA  
 Total with Applicable TFC  
 Credit Card VI XXXXXXXXXXXXX4471 25.00 USD

Fare 25.00 USD FLIGHT DATE MAY 07, 2018 TFC=TAXES, FEES & CHARGES  
 TFC 1286 PNR: UG6JCA Agent: SAN-1 001 015-012011 1 NOT VALID FOR TRAVEL  
 TFC Total) 05 00 USD

**KIM BECKER**  
RECEIPTS FOR  
U.S. Air Force – Air War College  
Montgomery, AL  
May 7 - 11, 2018

05/11 - Breakfast

TAILWIND CONCESSIONS  
Tailwind Montgomery (MGM)  
4445 Selma Hwy  
Montgomery, AL 36108

**#40**

Opened: 05/11/2018 5:40 am  
Closed: 05/11/2018 5:43 am  
Order: 123317                      Check: 1  
Order Type: MGM - Post  
Name: Quick Sale  
Server: Naisha

1 Chai Latte 16oz	4.49
1 Bagels	3.19
1 Aquafina 20oz	2.99

Subtotal	10.67
Sales Tax	1.06

Total	11.73
-------	-------

Cash Tendered	15.00
Change	3.27

**Balance Due                      0.00**

We would love to hear from you!  
Compliments, Questions, Concerns?  
- Please contact us -  
Info@TailwindConcessions.com  
1-866-578-7355



SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST

Kim Becker  
Montgomery  
05/07-05/11/18

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 9/13/17 PLANNED DATE OF DEPARTURE/RETURN: 5/7/18 / 5/10/18

**3. DESTINATIONS/PURPOSE** (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Montgomery, AL Purpose: Attend National Security Forum

Explanation: This is an invitation-only event sponsored by the Air War College at Maxwell Air Force Base. Purpose is to share perspectives between key civic leaders, senior military officers and government civilians pertaining to strategic leadership, strategy, and national security and decision-making.

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

A. TRANSPORTATION COSTS:	
• AIRFARE	\$ 700.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$
B. LODGING	\$ 200.00
C. MEALS	\$ 300.00
D. SEMINAR AND CONFERENCE FEES	\$ 175.00
E. ENTERTAINMENT (If applicable)	\$
F. OTHER INCIDENTAL EXPENSES	\$ 50.00
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ 1425.00</b>

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 9/13/17

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
  - 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
  - 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Tony R. Russell, Authority Clerk, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its 9-25-17 meeting.  
(Leave blank and we will insert the meeting date.)



DEPARTMENT OF THE AIR FORCE  
AIR UNIVERSITY (AETC)

Kim Becker  
montgomery  
05/09 - 05/11/18

6 February 2018

Brigadier General Jeremy T. Sloane  
Commandant, Air War College  
325 Chennault Circle  
Maxwell AFB AL 36112-6427

Ms. Kimberly Becker  
San Diego Regional Airport Authority  
PO Box 82776  
San Diego CA 92138

Dear Ms. Becker

On behalf of the Secretary of the Air Force, I am honored to invite you to attend the 65th National Security Forum (NSF) at Maxwell Air Force Base in Montgomery, Alabama, from 8-10 May 2018.

Since its inception in 1954, the Forum has provided distinguished, hand-selected civilians with a unique opportunity to engage in open and candid discussions with senior military and civilian leaders on national and international security topics. Joining you will be our 235 Air War College students who represent the finest military and civilian leaders serving in and with America's Armed Forces, as well as a diverse group of select military officers from 45 other countries. Throughout the Forum, we will explore our Nation's evolving and dynamic security issues, giving you a better understanding of the perspectives and concerns of the defense community. It is our hope you will actively participate and thus contribute greatly to the development of our future strategic leaders.

Enclosed you will find a NSF fact sheet and registration instructions. Please complete your registration by 31 March. Space in this program is limited, so I urge you to register early--once we reach maximum seat capacity, you will be placed on a waiting list. You may direct any questions to Lieutenant Colonel Sara Butler at (334) 953-6580 or [awc.nsf.workflow@us.af.mil](mailto:awc.nsf.workflow@us.af.mil). I hope you will be able to join us for this 65th National Security Forum. I look forward to meeting you in May!

Sincerely

JEREMY T. SLOANE  
Brigadier General, USAF

Attachments:

1. NSF Fact Sheet
2. Registration Instructions



Kim Beaker  
Montgomery  
05/08 - 05/11/17

**National Security Forum Agenda**  
**"Complex Threats and Evolving U.S. Strategy"**

**Monday, 7 May – Arrivals**

*NSF Guests: All day arrivals, check-in at lodging as required, meet with escort*

*NSF Alumni: Arrival by early afternoon; Alumni reception 6pm – Aviator Bar located in downtown Montgomery*

*Escorts: UOD during duty hours/civilian clothes after hours; airport greeters: Service Dress*

*As needed: Shuttle transportation from Montgomery airport to lodging office, escorts meet their guests at lodging office*

**Tuesday, 8 May – Strategy & Keynote Address**

*(Guests: Coat and tie/Students: Class B's-short sleeve blues or equivalent)*

- 7:15 NSF Bus from Building 1409 (Lodging) parking lot to Building 1401 inner circle (Air War College)  
(students in their seminars to receive guests)
- 7:30 – 8:20\* Breakfast/Introductions with Seminar – Seminar Rooms, Air War College
- 8:20 – 8:30 Comfort Break, transition to Jones Auditorium
- 8:30 – 9:00\* Welcoming Remarks –
- 9:00 – 9:15 Comfort Break, be in seats in Jones at 0915
- 9:20 – 9:30\* Welcoming Remarks -
- 9:30 – 10:30\* Address
- 10:30 – 11:00 Group Photo AWC entrance
- 11:00 – 11:15 Comfort Break
- 11:15 – 12:15\* Address
- 12:15 – 12:30 Comfort Break/Airpower Displays/Gift Shop  
-- Guests pick-up box lunch/drink in Jones foyer, lunch in various auditoriums
- 12:30 – 1:30 Elective Lecture: Choose one of the four topics by AWC Faculty – Locations posted in Jones Foyer  
Europe/Russia (Lassner) in Jones  
The Thucydides Trap? Changing Power Dynamic and War (Peifer) in Brocks  
Why Data Breaches Should be the Least of your Worries: Real Cyber Threat (Mixon) in Kelly  
Using Nuclear Weapons: U.S. Strategic Deterrence in Practice (Mauroni) in Burchinal
- 1:30 – 1:45 Comfort Break/Airpower Displays/Gift Shop; transition to Jones Auditorium
- 1:45 – 2:45\* Lecture: The Current State of U.S.-China Relations: Competitions and Cooperation on the World Stage –  
*Dr. Dawn Murphy, Air War College*
- 2:45 – 3:00 Comfort Break
- 3:00 – 4:45\* Seminar Discussions on subjects presented in lecture
- 4:30 – 5:00 Bus from AWC inner circle to Building 1409 parking lot
- 4:45 – 6:00 Personal time
- 5:50 Bus in position at Building 1409 parking lot to Maxwell Club
- 6:00 Bus departs from Building 1409 parking lot to Maxwell Club
- 6:00 – 9:00 Commandant's Reception – Maxwell Club (Mandatory for student escorts)
- 8:30 – 9:00 Bus rotates from Maxwell Club to Building 1409

**Wednesday, 9 May – International Security Studies & Air Force Operations**

*Guests: Open collar, Sport coat optional or equivalent/Students: UOD*

- 7:15 Bus in position at Building 1409 parking lot to Capital City Club
- 7:30 Bus departs for Capital City Club
- 7:45 – 9:00 Breakfast (guests only) at Capital City Club
- 9:00 – 9:15 Bus from Capital City Club to Building 1401
- 9:30 – 12:00 Air Force Operations --Virtual Reality Experience (40 participants max)  
Air Force Operations – Military Working Dogs/187<sup>th</sup> ASTS
- 9:30 – 10:30 Elective: Introduction to the Central Intelligence Agency (Minehart) in Jones OR  
Fire Ant Warfare: Artificial Intelligence and Drones (Geis) in Brocks
- 10:45 – 11:45 Elective: Four Guardians: Exploring the Different Worldviews of the Four U.S. Military Services  
(Donnithorne) in Jones OR  
Moral Clarity (Kamena) in Brocks
- 12:00 – 1:00 Lunch/Comfort Break/Airpower Displays/Gift Shop  
-- Guests pick-up box lunch/drink in Jones foyer, lunch in Heritage Room, Brocks or patio outside

Kim Beaton  
astor - 05/11/18  
Montgomery

- 1:00 – 2:00\* Lecture: The 2017 National Security Strategy – *Dr. Chris Hemmer, Dean, Air War College* in Jones  
2:00 – 2:15 Comfort Break  
2:15 – 4:30\* Seminar Discussions on subjects presented in lecture  
4:15 – 4:45 Bus from AWC inner circle to Building 1409 parking lot  
4:30 – 5:45 Personal time  
5:45 Bus from Building 1409 to Biscuits Baseball Stadium “1<sup>st</sup> Base Gate”  
6:00 – 9:30 Community event: Montgomery Biscuits Minor League Baseball Game (*downtown Montgomery*) to include Boxcar Buffet in reserved outfield pavillion  
Game attended by NSF participants & student escorts (open invitation to Faculty, all students; casual attire, social nametags)  
\*\*Rain back-up: Escorts accompany guests to venue of choice via downtown shuttle bus  
8:00 - ++ Bus rotates from “1<sup>st</sup> Base Gate” to Building 1409 and runs on every half hour  
++Last bus is 15 minutes after end of the game

**Thursday, 10 May – Leadership & Warfighting and Capstone Address**

(Guests: Open collar, Sport coat optional or equivalent/Students: UOD)

- 7:30 Bus from Building 1409 parking lot to AWC  
(If departing earlier than 7 pm today, pack up and leave room key in room. No need to go back to lodging to check out, receipts can be emailed. Bring luggage with you to store in Brocks Foyer – luggage truck provided)  
7:45 – 8:30\* Breakfast with Seminar – Seminar Rooms  
8:30 – 8:40 Comfort Break, transition to Jones Auditorium  
8:45 – 10:00\* Capstone Address  
10:00 – 10:10 Comfort Break  
10:10 – 11:10 Elective Lecture Choose one of the four topics by AWC Faculty – Locations posted in Jones Foyer  
Quadrilateralism: The United States, Japan, India & Australia (Burgess) in Jones  
One Bomb is Enough: Regional Security and Nuclear Weapons (Gupta) in Brocks  
State Department Update (Kleiner) in Kelly  
The Revolution in Security Affairs (Hammond) in Burchinal  
Virtual Reality Experience (20 participants max) meet in Jones foyer  
11:15 – 11:30 Bus from Building 1401  
11:30 – 12:45 Buffet luncheon in Maxwell Club Ballroom (guests only)  
12:45 – 1:00 Bus from Maxwell Club to Building 1401  
1:00 – 2:00\* Lecture: The Syrian Civil War and the Rise of Da'esh (ISIS) – *Dr. David Sorenson, Air War College* in Jones  
2:00 – 2:15\* Farewell Remarks *Brigadier General Jeremy Sloane, Commandant, Air War College*  
2:15 – 2:30 Comfort Break  
2:30 – 4:30\* Seminar Discussions on subjects presented in lecture  
Certificate Presentations/Farewells in Seminar Rooms  
4:15 – 4:45 Bus from AWC inner circle to Building 1409 parking lot  
4:45 – 6:00 Personal time  
6:00 Bus from Building 1409 to Curry House  
6:00 – 8:00 AU Commander's Garden Party (guests only) – Curry House  
8:00 Bus shuttle from Curry House to Building 1409

\*\*Afternoon Departures accompanied by escorts as needed (Buses scheduled as required or remain overnight & depart Friday)

**Friday, 11 May – Departures**

- 4 am – 1 pm Bus from Building 1409 parking lot to Airport as needed

**\* = events students required to attend**

**AMY GONZALEZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Amy Gonzalez DEPT. NAME & NO. General Counsel  
 DEPARTURE DATE: 5/1/2018 RETURN DATE: 5/5/2018 REPORT DUE: 6/4/18  
 DESTINATION: San Francisco

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	132.20			5/1/18	5/2/18	5/3/18	5/4/18	5/5/18	0.00
Conference Fees (provide copy of flyer/registration expenses)	850.00								0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*								36.14	36.14
Hotel*				371.46	371.46	371.46	371.46		1,485.84
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)	Breakfast*								0.00
	Lunch*			7.60					7.60
	Dinner*					33.79			33.79
	Other Meals*								0.00
<i>Alcohol is a non-reimbursable expense</i>									
Hospitality <sup>1</sup> *									0.00
Miscellaneous									0.00
Baggage fee									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>982.20</b>	<b>0.00</b>	<b>0.00</b>	<b>379.06</b>	<b>371.46</b>	<b>405.25</b>	<b>371.46</b>	<b>36.14</b>	<b>1,563.37</b>

Explanation:  
No other receipts were provided for this travel report.

Total Expenses Prepaid by Authority	982.20
Total Expenses Pd. by Employee (including cash advances)	1,563.37
<b>Grand Trip Total</b>	<b>2,545.57</b>
Less Cash Advance (attach copy of Authority ck)	
Less Expenses Prepaid by Authority	982.20
<b>Due Traveler (positive amount)<sup>2</sup></b>	
<b>Due Authority (negative amount)<sup>3</sup></b>	<b>1,563.37</b>
<i>Note: Send this report to Accounting even if the amount is \$0.</i>	

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.  
 Travel and Lodging Expense Reimbursement Policy 3.40      Business Expense Reimbursement Policy 3.30

Prepared By: Kendy Rios Ext.: x2424  
 Traveler Signature: *Amy L* Date: 5-15-18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Amy Gonzalez Dept: 15  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 3/26/2018 PLANNED DATE OF DEPARTURE/RETURN: 5/1/2018 / 5/5/2018

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):

Destination: San Francisco Purpose: Legal Steering Group Committee  
 Explanation: Legal Steering Committee

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

<b>A. TRANSPORTATION COSTS:</b>	
• AIRFARE	\$ 500.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$
<b>B. LODGING</b>	\$ 1200.00
<b>C. MEALS</b>	\$ 350.00
<b>D. SEMINAR AND CONFERENCE FEES</b>	\$ 850.00
<b>E. ENTERTAINMENT (If applicable)</b>	\$
<b>F. OTHER INCIDENTAL EXPENSES</b>	\$
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	\$

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Amy L* Date: 3/27/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst Authority Clerk, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 by the Executive Committee at its April 23, 2018 meeting.  
 (Leave blank and we will insert the meeting date.)



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Friday, 20APR 2018 08:53 PM EDT

**Passengers: AMY GONZALEZ (15)**

Agency Reference Number: XBSTCP

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

United Airlines Confirmation MRLS2N

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

**AIR Tuesday, 1MAY 2018**



**United Airlines**

**Flight Number: 1919**

**Class: L-Coach/Economy**

**From: San Diego CA, USA**

**Depart: 01:35 PM**

**To: San Francisco CA, USA**

**Arrive: 03:10 PM**

**Stops: Nonstop**

**Duration: 1 hour(s) 35 minute(s)**

**Seats: 35D**

**Status: CONFIRMED**

**Miles: 436 / 698 KM**

**Equipment: Airbus Jet**

**MEAL: REFRSHMNT/COMP**

**DEPARTS SAN TERMINAL 2 - ARRIVES SFO TERMINAL 3**

**AISLE SEAT CONFIRMED**

**United Airlines Confirmation number is MRLS2N**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR  
 THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED  
 OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS  
 IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE  
 YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 UNITED AIRLINES CONFIRMATION NUMBER - MRLS2N  
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: AMY GONZALEZ

Date issued: 4/20/2018 Invoice Nbr: 5470991

Ticket Nbr: UA7138519525 Electronic Tkt: Yes Amount: 102.20 USD

Base: 81.86 US Tax: 6.14 USD XT Tax: 14.20 USD

Charged to: AX\*\*\*\*\*1013

Service fee: AMY GONZALEZ

Date issued: 4/20/2018

Document Nbr: XD0734056663

Amount: 30.00

Charged to: AX\*\*\*\*\*1013

Total Tickets: 102.20

Total Fees: 30.00  
Total Amount: 132.20

**Click here 24 hours in advance to obtain boarding passes:**  
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**Click here to review Baggage policies and guidelines:**  
**UNITED**

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You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.

Each call is billable at a minimum \$25.00 per call/reservation



**INTERCONTINENTAL**  
SAN FRANCISCO

05-05-18

<b>Amy Gonzalez</b> <b>3225 N Harbor Dr</b> <b>San-Diego CA 92101-1072</b> <b>United States</b>	Folio No. :	<b>1008320</b>	Room No. :	<b>2009</b>
	A/R Number :		Arrival :	<b>05-01-18</b>
	Group Code :	<b>TAL</b>	Departure :	<b>05-05-18</b>
	Company :		Conf. No. :	<b>60343640</b>
	Membership No. :	<b>PC 106519255</b>	Rate Code :	
	Invoice No. :		Page No. :	<b>1 of 2</b>

Date	Description	Charges	Credits
05-01-18	<u>Mini-Bar - Food</u> Room# 2009 : CHECK# 0056 CAMEL CORN ZZ-LOST INTERFACES #9500=>Gonzalez Amy #2009	7.60	
05-01-18	Package Rate	299.00	
05-01-18	Occupancy Tax	41.86	
05-01-18	California Tourism Assessment	7.31	
05-01-18	Room Supplemental	20.00	
05-01-18	Occupancy Tax	2.80	
05-01-18	Business District Assessment	0.45	
05-01-18	California Tourism Assessment	0.04	
05-02-18	Package Rate	299.00	
05-02-18	Occupancy Tax	41.86	
05-02-18	California Tourism Assessment	7.31	
05-02-18	Room Supplemental	20.00	
05-02-18	Occupancy Tax	2.80	
05-02-18	Business District Assessment	0.45	
05-02-18	California Tourism Assessment	0.04	
05-03-18	<u>In Room Dining Food Dinner</u> Line# 2009 : CHECK# 0045863	33.79	
05-03-18	Package Rate	299.00	
05-03-18	Occupancy Tax	41.86	
05-03-18	California Tourism Assessment	7.31	
05-03-18	Room Supplemental	20.00	
05-03-18	Occupancy Tax	2.80	
05-03-18	Business District Assessment	0.45	
05-03-18	California Tourism Assessment	0.04	
05-04-18	Package Rate	299.00	
05-04-18	Occupancy Tax	41.86	





**INTERCONTINENTAL.**  
SAN FRANCISCO

05-05-18

<b>Amy Gonzalez</b> <b>3225 N Harbor Dr</b> <b>San-Diego CA 92101-1072</b> <b>United States</b>	Folio No. :	<b>1008320</b>	Room No. :	<b>2009</b>
	A/R Number :		Arrival :	<b>05-01-18</b>
	Group Code :	<b>TAL</b>	Departure :	<b>05-05-18</b>
	Company :		Conf. No. :	<b>60343640</b>
	Membership No. :	<b>PC 106519255</b>	Rate Code :	
	Invoice No. :		Page No. :	<b>2 of 2</b>

Date	Description	Charges	Credits
05-04-18	California Tourism Assessment	7.31	
05-04-18	Room Supplemental	20.00	
05-04-18	Occupancy Tax	2.80	
05-04-18	Business District Assessment	0.45	
05-04-18	California Tourism Assessment	0.04	
05-05-18	Visa XXXXXXXXXXXXXXX6236		1,527.23
Thank you for staying with us! Qualifying points for this stay will automatically be credited to your account. Please tell us about your stay by writing a review here - <a href="http://www.ihg.com/reviews">www.ihg.com/reviews</a> . We look forward to welcoming you back soon.		<b>Total</b>	<b>1,527.23</b>
		<b>Balance</b>	<b>0.00</b>

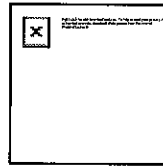
**Guest Signature:** \_\_\_\_\_

I have received the goods and / or services in the amount shown heron. I agree that my liability for this bill is not waived and agree to be held personally liable in the event that the indicated person, company, or associate fails to pay for any part or the full amount of these charges. If a credit card charge, I further agree to perform the obligations set forth in the cardholder's agreement with the issuer.

**Gonzalez Amy**

---


**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Sunday, May 06, 2018 12:17 PM  
**To:** Gonzalez Amy  
**Subject:** Your ride with Laufoe Jr on May 5




Thanks for riding with Laufoe Jr!

May 5, 2018 at 11:59 AM

**Ride Details**

Lyft fare (13.21mi, 16m 59s)	\$36.14
<hr/>	
 Apple Pay (Visa)	<b>\$36.14</b>



 Pickup 11:59 AM  
858 Howard St, San Francisco, CA

 Dropoff



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# LEGAL AFFAIRS SPRING CONFERENCE

May 2 - 5, 2018 // San Francisco, CA

## 2018 LEGAL AFFAIRS SPRING CONFERENCE DRAFT AGENDA

### HOST AIRPORT



San Francisco International Airport

### SPONSOR



### Wednesday, May 2

9:00am – 5:00pm **Registration** (*InterContinental Ballroom Foyer*)

9:30am – 12:00pm **Steering Group Meeting** – Steering Group Members Only (*Sutter*)

1:00pm – 5:00pm **General Session** (*Intercontinental Ballroom AB*)

1:00pm – **Welcome and Introductions**

1:15pm *Legal Committee Chair: Ann Morgan; Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*  
*Host Airport: Sheryl Bregman, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport; Ivar Satero, Airport Director, San Francisco International Airport*

1:15pm – **TSA Update**

2:00pm *Moderator: Ann Morgan, Legal Committee Chair; Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*  
*Speakers: Francine Kerner, TSA Chief Counsel and Susan Prosnitz, Deputy Chief Counsel for Regulations and Security Standards*  
A discussion of security issues of current concern to airport attorneys and TSA.



- 2:00pm – **Basics and Trends in Airport Insurance Law**  
 3:00pm *Moderator: Mark Gardner, Deputy General Counsel, Pease Development Authority*  
*Speakers: Catrina Gilbert, Assistant Vice President, Risk Management, Dallas-Ft. Worth International Airport; Lindsay Canning, Assistant City Attorney, Houston Airport System; William Wright, General Counsel, Edmonton International Airport*  
 An overview of insurance issues for airports, as well trends in risk management/ mitigation and insurance.
- 3:00pm – **PM Networking Break (InterContinental Ballroom Foyer)**  
 3:15pm
- 3:15pm – **Overview of Airport Law – What New Airport Attorneys Need to Know and Experienced Airport Attorneys Need to Remember**  
 4:00pm *Moderator: Ann Morgan, Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*  
*Speakers: Michele Allen-Hart, General Counsel and Deputy Director of Aviation-Legal Affairs, New Orleans Aviation Board; Kem Marks Bryant, Chief Legal Officer and General Counsel; Birmingham Airport Authority; Susana Carbajal, Assistant Director, Austin-Bergstrom International Airport*
- 4:00pm – **Airport Legal and Regulatory Options in Responding to Disruptive Industries**  
 5:00pm *Moderator: Sheryl Bregman, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport*  
*Speakers: Ian Law, Deputy Airport Director/Chief Information Officer, San Francisco International Airport; Jessica Sampson, Uber (in house counsel @ O'Hair)*  
 Disruptive new industries and technology: How can airports regulate on-airport operations to avoid/mitigate adverse impacts to the airport? How are these new industries adapting to regulatory requirements unique to each airport? How are airports using technology to increase safety, efficiency, and revenue generation?
- 5:30pm – **Networking Reception (InterContinental Ballroom Foyer)**  
 6:30pm Sponsored by our Host Airport – San Francisco International Airport

**Thursday, May 3**

- 7:30am – **Registration (InterContinental Ballroom Foyer)**  
 12:00pm
- 7:30am – **Networking Breakfast (Intercontinental Ballroom C)**  
 8:25am
- 8:30am – **General Session (Intercontinental Ballroom AB)**  
 12:00pm
- 8:30am – **Ethics Issues Facing Airport Lawyers (Interactive Session)**  
 10:30am *Presenters: Peter Pierotti, Assistant City Attorney, Aviation, Albuquerque International Sunport; Tim Karaskiewicz, General Mitchell International Airport, Office of the Milwaukee County Corporation Counsel; Dave Mackey, Anderson & Kreiger; Sheryl Bregman, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport.*



10:30am – **AM Networking Break** (*InterContinental Ballroom Foyer*)  
10:45am

10:45am– **Litigation Update (Closed session. No one representing interests adverse to airports on topics being discussed may attend during that discussion)**  
12:00pm  
*Moderator: Joseph F. Messina, Deputy Director of Aviation for Regulatory Affairs  
Philadelphia International Airport*  
Discussion of current and recent litigation of significance to airports

### Friday, May 4

8:00am – **Registration** (*InterContinental Ballroom Foyer*)  
4:00pm

8:00am – **Networking Breakfast** (*Intercontinental Ballroom C*)  
9:00am

9:00am – **General Session** (*Intercontinental Ballroom AB*)  
5:00pm

9:00am – **Consortiums at airports: beyond fuel systems**  
10:00am  
*Moderator: TJ Roskelley, Anderson & Kreiger*  
*Speakers: Peter Kirsch, Kaplan Kirsch & Rockwell; Melissa Allison, Anderson & Kreiger; Steve Michoulas, McMillan (Outside Counsel to Vancouver Airport Authority)*  
A discussion of tenants' proposals to use consortiums for facilities/systems related to taxis, TNCs, and cargo.

10:00am – **Implications for Airport Bonds of New Tax Law**  
10:30am  
*Moderator: Amy Gonzalez, General Counsel, San Diego County Regional Airport Authority*  
*Speaker: David Bannard, Kaplan Kirsch & Rockwell*  
Private Activity Bonds were preserved; AMT was eliminated for corporations, but not individuals; and tax brackets were revised. What challenges does the new law pose for airports seeking to issue bonds or other debt?

10:30am – **AM Networking Break** (*InterContinental Ballroom Foyer*)  
10:45am

10:45am – **General Counsel Issues/Running an Airport Legal Office**  
12:00pm  
*Moderator: Ray Ilgunas, General Counsel, Los Angeles World Airports-Legal Department*  
*Speakers: Debra Braga, Chief Legal Officer, Jacksonville Aviation Authority; Cameron Boyd, General Counsel, Metropolitan Airports Commission, Minneapolis-St. Paul International Airport; Christy Kinard, General Counsel, Memphis International Airport; Tim Abbott, Assistant County Attorney, Miami-Dade County Attorney's Office, Miami-Dade Aviation Department; Jeff Letwin, Saul Ewing LLP (Outside General Counsel, Allegheny County Airport Authority – Pittsburgh International Airport)*

12:00pm – **Networking Lunch** (*Intercontinental Ballroom C*)  
1:00pm



1:00pm–  
 2:00pm

**Practical and Legal Aspects of Displaying Art in Airport Terminal Buildings**

*Moderator: Leila Lahbabi, Senior Assistant City Attorney/Airport Attorney, Charlotte Douglas International Airport*

*Speakers: Brooke Abola, Office of the San Francisco City Attorney, San Francisco International Airport; Peter P. Kletas, Legal Counsel, Legal Services, Vancouver Airport Authority; Diane Pezanoski, Deputy Corporation Counsel, City of Chicago Department of Law; Cynji Lee, Assistant County Attorney, Miami-Dade County Attorney's Office, Miami-Dade Aviation Department.*

What airport lawyers need to know about: Innovations & Best Practices in Airport Art; Visual Artists' Rights Act; Funding, Maintaining, and Relocating Airport Art; Successfully Implementing Public Art Ordinances; Building Community through Airport Art; and Art and the First Amendment

2:00pm -  
 2:45pm

**FAA Compliance Issues**

*Moderator: Ann Morgan, Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*

*Speakers: Kevin Willis, FAA Director of Airport Compliance and Management Analysis; Pablo Nuesch, Spiegel & McDiarmid*

Issues include: what are airports' legal obligations to monitor/regulate/police FBO fuel pricing/ramp access terms? Are there accommodations to be made that satisfy FAA, Airports, AOPA, and FBOs? Below-market rent for community activities under the "goodwill" exemption FAA policy on hangars; airport flexibility in rate-setting to accommodate a variety of airlines.

2:45pm -  
 3:00pm

**PM Networking Break (InterContinental Ballroom Foyer)**

3:00pm -  
 4:00pm

**Current Developments in Privacy and Cyber Security**

*Moderator: Debra Braga, Chief Legal Officer, Jacksonville Airport Authority (JAA)*

*Speakers: Marti Mueller, Chief Information Officer Reno Tahoe Airport Authority; Steven Millendorf, Foley & Lardner*

Ransomware—how to avoid it, and what to do if you are attacked. Cybersecurity planning—who and what to include in a plan, how to implement, and "best practices" (Keeping your board up to date; Risk mitigation strategy). Response to hacks; What is the lawyer's role? Interface with law enforcement -- when, how and who? Is your refrigerator spying on you? Autonomous vehicles and other issues regarding Cybersecurity and the Internet of Things. Block Chain—we've all heard about it, but what is it and how will it affect airports?; Bitcoin and cryptocurrency—what do we need to know?

4:00pm -  
 5:00pm

**Airport Law Roundtable (CLOSED SESSION. No one representing interests adverse to airports on topics being discussed may attend during that discussion)**

*Moderator: Dan Reimer*

Update on Northwest Arkansas mediation with A4A, Delta & American concerning rate-setting and per turn fees; efforts of airports to monetize provision of data services—whether to charge rent or treat as a concession; standards for not issuing security badges based on factors beyond TSA's list of disqualifying crimes; Oracle audit issues; Environmental reviews for major projects; Citizen noise groups/roundtable; Issues related to vinyl windows used in sound insulation programs; How can airports address problems caused by passengers bringing non-service animals through the terminals?; airport Concerns in dealing with drunk/unruly passengers/terminal patrons.

*homeliness*



**Saturday, May 5**

7:30am – **Registration** (*InterContinental Ballroom Foyer*)  
 10:00am

7:30am – **Networking Breakfast** (*Intercontinental Ballroom C*)  
 8:30am

8:30am – **General Session** (*Intercontinental Ballroom AB*)  
 12:45pm

8:30am – **DBE and Title VI Issues That Every Airport Attorney Should Be Aware of**  
 9:30am  
*Moderator: Diane Pezanoski, Deputy Corporation Counsel, City of Chicago Department of Law Chicago*  
*Speakers: Yovannie Rodriguez, Marchena and Graham; Katharine Whisler, Senior Counsel, City of Chicago Department of Law*  
 In a new environment of greater awareness and ramifications relating to harassment, what policies are prudent/necessary for airports to adopt? Continuing questions about DOT Civil Rights provisions in airport contracts. Basic background and discussion of how airports are dealing with new FAA initiatives. ACDBE requirements for non-terminal “concessions” (hotels, restaurants, gas stations, etc.). Long term lease/concession agreements subject to FAA review, and conditions imposed by FAA’s Office of Civil Rights.

9:30am–  
 10:30am **P3s What is next in implementing/managing public private partnerships?**  
*Moderator: Dan Reimer, Assistant General Counsel, Denver International Airport*  
*Speakers: Steve Kaplan, Kaplan Kirsch & Rockwell; Zane Gresham, Morrison & Foerster; Yukiko Kojima, Nossaman*  
 Airports are increasing their exposure to, and experience, with P3s and learning how to procure a developer; structure and negotiate P3 agreements; and administer P3 projects through the design, construction and O&M phases. At the same time, the larger P3 landscape is continuing to evolve and offers insights for the airport industry to draw upon when assessing the suitability of specific airport projects for the P3 project delivery model, and for managing and implementing new P3 projects. Panelists in this session will summarize real-world P3 projects – including controversial, failed and disputed projects –to aid airports in their consideration of potential P3 opportunities.

10:30am–  
 10:45am **AM Networking Break** (*InterContinental Ballroom Foyer*)

10:45am–  
 11:45am **Drone Use at Airports and Defending Airports from Unknown Drones**  
*Moderator: Elaine Rodriguez*  
*Speakers: Elizabeth Wharton, Senior Assistant City Attorney, Aviation Group, City of Atlanta Law Department; Jaz Banga, CEO, Airspace*  
 Use of drones is proliferating at a very rapid pace. Airports may want to employ the new technology to enhance their ability to perform necessary airport functions (e.g. perimeter security inspections, runway inspections). At the same time, airports must protect themselves from unwanted intrusions by drones controlled by unskilled or malevolent operators. What options are available for airports, both technologically and legally?

11:45am–  
 12:30pm **Trends in Airport Law**  
*Moderator: Tom Devine, ACI-NA General Counsel*  
*Speaker: Scott Lewis, Anderson & Kreiger*  
 A conversation with Scott Lewis in which he reflects on the issues he's seen emerge, fade, and re-emerge in the course of his 30+ year airport legal career, and his perspective on what issues airport lawyers should focus on to effectively represent airports today and into the future.

**LEE PARRAVANO**



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Lee Parravano DEPT. NAME & NO. Chief Auditor Dept./16  
 DEPARTURE DATE: 6/10/2018 RETURN DATE: 6/13/2018 REPORT DUE: 7/13/18  
 DESTINATION: Atlanta, Georgia, to attend the 29th Annual Association of Airport of Internal Auditors Conference

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
Air Fare, Railroad, Bus <i>(attach copy of itinerary w/charges)</i>	580.18								0.00
Conference Fees <i>(provide copy of flyer/registration expenses)</i>	700.00								0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare <i>(include tips pd.)*</i>		39.21			3.50				42.71
Hotel*		237.63	237.63	237.63					712.89
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid <i>(maids, bellhop, other hotel srvs.)</i>									0.00
Meals <i>(include tips pd.)</i>	Breakfast*								0.00
	Lunch*				7.71				7.71
	Dinner*		23.00						23.00
	Other Meals*								0.00
<b>Alcohol is a non-reimbursable expense</b>									
Hospitality <sup>1*</sup>									0.00
Miscellaneous: Baggage Fees									0.00
									0.00
									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>1,280.18</b>	276.84	260.63	237.63	11.21	0.00	0.00	0.00	<b>786.31</b>

Explanation:	Total Expenses Prepaid by Authority	1,280.18
	Total Expenses Incurred by Employee (including cash advances)	786.31
	<b>Grand Trip Total</b>	<b>2,066.49</b>
	Less Cash Advance <i>(attach copy of Authority ck)</i>	
	Less Expenses Prepaid by Authority	1,280.18
	<b>Due Traveler (positive amount)<sup>2</sup></b>	
	<b>Due Authority (negative amount)<sup>3</sup></b>	<b>786.31</b>
<i>Note: Send this report to Accounting even if the amount is \$0.</i>		

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

[Travel and Lodging Expense Reimbursement Policy 3.40](#)     
 [Business Expense Reimbursement Policy 3.30](#)

Prepared By: Lee Parravano Ext.: 2435  
 Traveler Signature:  Print/Type Name Date: 6/13/18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Lee Michael Parravano Dept: OCA

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 4/18/18 PLANNED DATE OF DEPARTURE/RETURN: 6/10/18 / 6/13/18

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Atlanta, Georgia Purpose: To attend the Association of Airport Internal Auditors (AAIA) Annual conference

Explanation: The Chief Auditor maintains various professional licenses which require professional education (40 credits per year). This conference is eligible for up to 21.5 credits. This conference is specific to airport auditing.

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 600.00
- \*RENTAL CAR (Must complete page 2) \$ \_\_\_\_\_
- OTHER TRANSPORTATION (Taxi, Train) \$ 50.00

B. LODGING \$ 715.00

C. MEALS \$ 276.00

D. SEMINAR AND CONFERENCE FEES \$ 800.00

E. ENTERTAINMENT (If applicable) \$ \_\_\_\_\_

F. OTHER INCIDENTAL EXPENSES \$ \_\_\_\_\_

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 2,441.00

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 4/18/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Martha Morales, Asst Authority Clerk, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its April 23, 2018 meeting.

(Leave blank and we will insert the meeting date.)



# AAIA

ASSOCIATION OF AIRPORT  
INTERNAL AUDITORS

**JUNE**

10 – 13, 2018  
Atlanta, GA

**29<sup>th</sup> Annual CONFERENCE OVERVIEW**

GENERAL INFORMATION + AGENDA

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# GENERAL INFORMATION

## PRE-CONFERENCE BOARD MEETING

Board members, and anyone interested, will meet to conduct the pre-conference board meeting. The session will be held June 10, 2018 at a private conference room in the Westin Hotel.

## WHY ATTEND?

### LEARN FROM THE EXPERTS

Sessions are led by industry experts and peers with expertise in the presentation subjects – people that you don't just run into every day. Their goal is to share their experiences and focus on the topics that are pertinent to you. Gain insights and inspiration to help you do your job better.

### CUSTOMIZED EDUCATION

There are concurrent sessions categorized by track, allowing you to choose the ones that are most important for you.

### BRING NEW ENERGY TO YOUR WORK

Gain exposure to new ways of thinking by exchanging ideas and building relationships with people who have faced similar challenges on the job. Find out how issues were resolved and become inspired to try new approaches during our Group Share sessions.

### PROFESSIONAL DEVELOPMENT

Accreditation and training is a way to separate you from the crowd. This conference qualifies for up to 18 hours of continuing professional education (CPE), with an optional 3 additional hours available during the extended session. Break times and meals are excellent opportunities to network with your fellow auditors in a casual atmosphere.

### HAVE SOME FUN, TOO

This conference is not just for feeding your brain. Special events give you the chance to network, relax, and enjoy your surroundings in a great location.



## Explore Atlanta

Atlanta is home of an array of historic and family attractions. Consider bringing your family along to enjoy visits to the Georgia Aquarium, World of Coca Cola, CNN Center, National Center for Civil and Human Rights, Martin Luther King Jr Historic Site, Atlanta Botanical Gardens, College Football Hall of Fame, shopping and golfing.

Visit [ATLANTA.NET](http://ATLANTA.NET) to learn more on attractions.

# REGISTRATION INFO

## CPE

The AAIA has put together an educational and stimulating agenda which qualifies for 18 hours of continuing professional education (CPE). An additional 3 hours of CPE are available in the extended session.

## REGISTRATION FEES

Registration	Costs
Early Registration AAIA Members	\$700
Early Registration AAIA Non-Members	\$825
Standard Registration AAIA Members	\$800
Standard Registration AAIA Non-Members	\$925
EXTENDED SESSION - Optimizing Your User Access Review & Cybersecurity and Audit Risk	\$100
Conference Guests under 21 / over 21	\$100 / \$150

In order to qualify for the early registration fee, all conference registration forms must be completed by Tuesday, May 1, 2018; payment must be received by May 15, 2018. Registration forms entered after May 1, 2018, will be processed at the specified regular fee.

Registration fees must accompany all conference registration forms. Please note you are considered fully registered to the conference **only** when payment (check or credit card) has been received **and** you have completed registration forms online.

The AAIA will utilize an online registration service this year, the link is available at [www.airport-auditors.com](http://www.airport-auditors.com). You will be able to complete your registration on line, and make credit card payment at the same time. If you wish to pay by check, please complete the registration forms online and mail your check to **Laura Tatem**.

Checks should be made payable to the Association of Airport Internal Auditors, in US dollars, and it should be clearly noted whose registration(s) the check is paying for.



## Association of Airport Internal Auditors

### CONFERENCE PAYMENT

#### Online:

[www.airport-auditors.com](http://www.airport-auditors.com).

#### Mail payment to:

Laura Tatem | AAIA Treasurer  
6803 Pleasant Oaks Place  
Riverview, FL 33578

#### Email:

[treasurer@airport-auditors.com](mailto:treasurer@airport-auditors.com)

# CONFERENCE HOTEL

## THE WESTIN BUCKHEAD HOTEL

The Westin Buckhead Atlanta is a modern, newly refreshed retreat in an upscale community. Guests can indulge in world-class shopping at the adjacent Lenox Mall, the Shops Around Lenox, and Phipps Plaza, or access myriad dining options within minutes.

A block of rooms for single or double occupancy has been reserved at the Westin Buckhead Hotel at the conference rate of \$199 + tax (16.9%) + Georgia State Hotel Fee (\$5.00) per night. **Group is available from June 8 – 15, 2018**

To make your room reservation with a credit card by telephone, call 1.404.365.0065 and ask for the Association of Airport Internal Auditors: Annual Conference rate. You may also book your room online using this link: <https://www.starwoodmeeting.com/events/start.action?id=1706033501&key=D7A81A6>

**Deadline:** The cutoff date for guaranteed hotel rates is Friday, May 16, 2018. At that time, the remaining rooms in our block will be released and there will be no guarantee of being able to reserve a room at the conference rate. **Check-in time is 3:00 p.m. and check-out time is 12:00 p.m.**

## HOTEL PARKING

Our hotel offers on-site Valet Parking and Self-parking for a fee. Parking is not included in the hotel room rate.

## HOTEL SHUTTLES

The Westin Buckhead does not have an airport shuttle. Transportation from the airport to the hotel must be arranged independently.

Average est. room total per night**		
Room rate:	USD	199.00
Room rate excludes the following:		
CITY:	USD	17.71
STATE:	USD	15.92
STATE HOTEL FEE:	USD	5.00
<b>Estimated total*:</b>	<b>USD</b>	<b>237.63</b>



## TRANSPORTATION

Arriving from Hartsfield-Jackson

**Airport Cab Services** located in the Ground Transportation area.

**Metropolitan Atlanta Rapid Transit Authority (MARTA)** Atlanta's public transportation train, located inside airport, look for signs. [www.itsmarta.com](http://www.itsmarta.com)

**Transportation Network Companies (TNCs)** Uber and Lyft offer pick up and drop off transportation service at Hartsfield-Jackson.

**Shared-Ride Shuttles** are available in the Ground Transportation area. Visit [atl.com](http://atl.com) to learn more.

Visit Hartsfield-Jackson website [atl.com](http://atl.com) for more transportation details.

# NETWORKING

## WELCOME RECEPTION

SUNDAY, JUNE 10 | 6:00 p.m. to 9:00 p.m.

**DEL FRISCO'S GRILLE**  
3376 Peachtree Road NE,  
Atlanta, GA 30326  
<https://delfriscosgrille.com/atlanta/>

The restaurant is located directly across the street from the hotel.

We will host a wine/beer/cocktail reception and elegant hors d'oeuvres.\*

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## NETWORKING DINNER

TUESDAY, JUNE 12 | 6:00 p.m. to 9:00 p.m.

**101 STEAK**  
3621 Vinings Slope SE #4110  
Atlanta, GA 30339  
<http://www.101steakatl.com/>

We will provide transportation to the restaurant. Meet the busses in the hotel lobby at 5:15 pm.

This event will feature hosted wine, beer, cocktails, elegant plated dinner, and live music from Gritz and Jelly Butter! \*

\*Please Note: Vegetarian options are available at both restaurant locations. There is a cost of \$150.00 for guests to participate.





**ASSOCIATION OF AIRPORT INTERNAL AUDITORS**

29<sup>TH</sup> ANNUAL CONFERENCE  
ATLANTA, GA ~ JUNE 10-13, 2018

**CONFERENCE AGENDA**

Sunday, June 10, 2018	
6:00 pm to 9:00 pm	Welcome Reception – Del Frisco’s Grille, across the street from Hotel.
Monday, June 11, 2018	
07:00 am to 08:00 am	Registration and Continental Breakfast ~ <i>Conference Registrants Only</i>
08:00 am to 08:30 am	<b>Opening Remarks and Attendee Introductions</b> <ul style="list-style-type: none"> <li>Wayne E. Robinson, AAIA President, Internal Auditor, Manchester-Boston Regional Airport</li> <li>Angela Johnson, Interim Aviation Internal Audit Manager, Sr., Hartsfield-Jackson Atlanta International Airport</li> <li>Attendee Introductions</li> <li>Housekeeping Items</li> </ul>
08:30 am to 08:45 am	<b>Welcome to Atlanta</b> Michael Smith, Senior Deputy General Manager, Hartsfield-Jackson Atlanta International Airport
08:45 am to 10:00 am	<b>Mach 1 Mission: Never Fly Solo</b> Highly engaging, inspirational and customized program of the Wingman peak performance philosophy of leading with courage, building trusting partnerships, preparing relentlessly and working as a cohesive team to win your organization’s mission. <ul style="list-style-type: none"> <li>Lt. Col. Scott “Hurler” Weaver, Wingman Enterprises, Inc.</li> </ul>
10:00 am to 10:15 am	Networking Break
10:15 am to 11:30 am	<b>Auditing What Matters</b> Internal auditors believe we do valuable work and we strive to be trusted advisors to the leaders of our organizations. But does the work we do really <i>matter</i> to top management and the board? How often are internal audit results discussed in the executive committee or at full board meetings? Norman Marks will share his thoughts on how internal auditors can and perhaps should adjust their audit plan and the assurance, advice, and insight they provide - becoming not only trusted advisors but highly valued contributors to their organizations’ success. <ul style="list-style-type: none"> <li>Norman Marks, CPA, CRMA, Author, Evangelist and Mentor for Better Run Business, OCEG Fellow, Honorary Fellow of the Institute of Risk Management</li> </ul>
11:30 am to 01:30 pm	Lunch, Annual Business Meeting, Short Presentation by Patrick North

**ASSOCIATION OF AIRPORT INTERNAL AUDITORS**

29<sup>TH</sup> ANNUAL CONFERENCE  
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01:30 pm to 02:45 pm	<b>Consultant and Construction Auditing for your Airport</b> This class discusses the Who, Why, When and How to audit Consultants and Construction Projects at your airport. We will discuss how to develop an indirect cost rate or overhead rate for a consultant. In addition, we will discuss Construction Auditing and the six major areas of cost (audit areas) on a construction contract. <ul style="list-style-type: none"> <li>William Parker, CCA</li> </ul>
02:45 pm to 03:00 pm	Networking Break
03:00 pm to 04:15 pm	<b>TNC Audits 2.0 – Lessons Learned from a Year of Auditing Uber and Lyft</b> The advent of Transportation Network Companies (TNC) has created the potential for a unique revenue stream at airports. However, the logistics around TNC operations also present a unique set of challenges that airports must navigate in order to maximize their revenue potential. MSP Airport has permitted TNC operations since April 2016, with the implementation of a TNC ordinance at the beginning of 2017. The presentation will highlight the impact TNC operations have had on the airport from a revenue perspective, the control structure utilized to monitor TNC activity, an overview of the audit activities used to verify both data and revenue integrity, and the challenges inherent in auditing TNC’s. To conclude, the presenter will facilitate a discussion related to the experiences of attendees related to TNC audits. <ul style="list-style-type: none"> <li>Michael Gee, Senior Internal Auditor, Metropolitan Airports Commission (Minneapolis-St. Paul)</li> </ul>
01:30 pm to 02:45 pm	<b>Auditing</b> CPEs = 1.5
Tuesday, June 12, 2018	
07:00 am to 08:00 am	Continental Breakfast ~ <i>Conference Registrants Only</i>
08:00 am to 09:15 am	<b>Auditing the Various Types of In-Airport Concessions</b> Today’s Internal Auditing of Concessions is taking various processes and methods away from the norm of individual concession audits. Since audit observations appear to be the same across the concessions at an airport, Internal Audit Departments now combine audits of all concessions in one single audit, while large revenue related concessions, such as parking, are done as ‘stand-alone’ audits. During this session, participants will see samples of these audits, with an emphasis on advertising and across the board of concessions audits, including suggested areas of concentration and some observations. <ul style="list-style-type: none"> <li>Claire Aboko-Venn, Director, Process Optimization and Improvement   Detroit International Airport</li> </ul>
08:00 am to 09:15 am	<b>Auditing</b> CPEs = 1.5
09:15 am to 09:30 am	Networking Break

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

29<sup>TH</sup> ANNUAL CONFERENCE  
ATLANTA, GA ~ JUNE 10-13, 2018

09:30 am to 10:20 am	<p><b>Data Analytics – “What is Different Today”</b></p> <p>This presentation will be about the evolution of data analytics, discussion on different maturity levels, what has changed over the year and the new skill sets required for executing today’s data analytics.</p> <ul style="list-style-type: none"> <li>• Troy A Snyder, CICA   Partner (Risk Accounting Advisory Services)   Plante Moran, PLLC</li> </ul>
10:20 am to 10:30 am	<b>Networking Break</b>
10:30 am to 11:45 am	<p><b>Cyber Security Survival Training</b></p> <p>This session will be an introduction and racing dive into the complex but fascinating world of cyber security, or “cyber” for short. Topics will include a brief history of cyber, important concepts, and basic vocabulary. From there, we will be discussing some of the recent trends in cyber, including crypto-currencies and blockchain technology, and how you might encounter them in your field. We’ll end with a healthy discussion period.</p> <ul style="list-style-type: none"> <li>• Marty Mueller, Director of Technology and Information Systems, Reno-Tahoe Airport Authority</li> </ul>
11:45 am to 12:45 pm	<b>Lunch</b>
12:45 pm to 02:00 pm	<p><i>CHOOSE FROM THE FOLLOWING TRACKS:</i></p> <p><b>TRACK A ~ Auditing Capital Projects: “The Basics of Construction Audits: Why, How &amp; When”</b></p> <p>Capital program activities have significantly increased in recent years, generating the need to protect limited funding resources, provide transparency, establish objectivity, and reduce risks. Project stakeholders seek successfully executed projects that are on schedule and within budget meeting investment objectives. The Auditing Capital Projects: “The Basics of Construction Audits: Why, How &amp; When” session will focus on developing and incorporating a construction audit strategy within an institution’s internal audit plan. The interactive conversation will cover the basic questions of why a construction audit might be needed, how to perform a construction audit and when they should occur. Specific focus will include areas typically addressed during construction audits including: Change Management, Cost Management, Construction Management &amp; Quality, Claims / Disputes, Project Administration, and Risk Identification. Participants will be introduced to methods of approaching and facilitating the audit with a goal to improving financial controls and mitigating risks on capital projects.</p> <p><b>Learning Objectives:</b></p> <ol style="list-style-type: none"> <li>1. Assessing the impact of internal audit to improving capital programs</li> <li>2. Reviewing risks associated with capital projects – Red Flags</li> <li>3. When to conduct an audit with internal or external staff</li> <li>4. Understanding cost recovery vs. cost prevention</li> <li>5. Reviewing basic construction audit activities</li> <li>6. Know key components of a comprehensive construction audit program</li> </ol> <ul style="list-style-type: none"> <li>• Robert S. Bright, President and Founder, Talson Solutions, LLC</li> <li>• Kenneth J. Brzozowski, Director, Talson Solutions, LLC</li> </ul>

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

29<sup>TH</sup> ANNUAL CONFERENCE  
ATLANTA, GA ~ JUNE 10-13, 2018

<p><b>Management Services</b></p> <p>CPEs = 1.5</p>	<p><b>TRACK B ~ Strategic Risk Management</b></p> <p>Have you wondered why you can’t get the attention of senior management and the board? Are you concerned that most of the risks surfaced are those that are hazard, safety, or operational risks? Learn how you can add value to your organization by integrating strategy and risk. In this session you will learn:</p> <ul style="list-style-type: none"> <li>• the basic definition of enterprise risk management</li> <li>• the transformation occurring in ERM</li> <li>• the impact of ignoring strategic risks</li> <li>• how to define strategic risk</li> <li>• explore example strategic risks</li> <li>• how you can take this approach into your airport and add strategic value</li> </ul> <ul style="list-style-type: none"> <li>• Vicki Yamasaki, Principal of Yamasaki ERM Solutions, LLC</li> </ul>
02:00 pm to 02:15 pm	<b>Networking Break</b>
02:15 pm to 3:30 pm	<p><i>CHOOSE FROM THE FOLLOWING TRACKS:</i></p> <p><b>TRACK A ~ Auditing Capital Projects: “Technical Aspects of the Audit and Case Study Analysis”</b></p> <p>This session is geared towards those who want to further understand construction audit concepts, participate in interactive discussions and take part in case study analysis. The presentation will dive deeper into cost of work definitions, allowable and unallowable costs, technical aspects of reviewing hourly wage rate components, assessing details of labor burdens, analyzing the composition of change orders, and assessing other critical best practices and industry standards as they relate to capital programs. Attendees will be requested to assist in reviewing and discussing case studies related to aspects of assessing risks that are common to large infrastructure capital projects.</p> <p><b>Learning Objectives:</b></p> <ol style="list-style-type: none"> <li>1. Collaborating with other departments to meet audit objectives</li> <li>2. Identifying unallowable profit centers for design teams and general contractors</li> <li>3. Understanding how to create the value proposition for internal audit involvement</li> <li>4. Leveraging technical resources to aid in performing the audit</li> <li>5. Introduction of advanced construction audit techniques</li> </ol> <ul style="list-style-type: none"> <li>• Robert S. Bright, President and Founder, Talson Solutions, LLC</li> <li>• Kenneth J. Brzozowski, Director, Talson Solutions, LLC</li> </ul> <p><b>TRACK B ~ Scoring Strategic/Top Risks</b></p> <p>In this session, we will engage the participants in surfacing aviation/airport strategic/top risks. We will together learn how to identify a top ten list of strategic risks and then engage senior leaders in scoring these risks, considering probability, impact, and velocity. How will you learn this? We will do this LIVE in our session together! Come watch it happen before your eyes!!</p> <ul style="list-style-type: none"> <li>• Vicki Yamasaki, Principal of Yamasaki ERM Solutions, LLC</li> </ul>
03:30 pm to 03:40 pm	<b>Networking Break</b>
<p><b>Auditing</b></p> <p>CPEs = 1.5</p>	
<p><b>Management Services</b></p> <p>CPEs = 1.5</p>	

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03:40 pm to 04:30 pm <b>Auditing</b> CPEs = 1	<p><b>Auditing Air Service Incentive Programs</b></p> <p>This presentation will provide an overview of what an air service incentive program is, its goals and structure, and how it can benefit the airport.</p> <p>We will discuss the approach to audit and identification of risk. Lastly, we will walk you through the results of our audits from Orlando International Airport and Tampa International Airport, and provide opportunities to improve internal controls over administration of the program.</p> <ul style="list-style-type: none"> <li>• <b>Tianna Dumond</b>, Director, Internal Audit   Orlando International Airport</li> <li>• <b>Ma Janette Mendones</b>, Auditor   Orlando International Airport</li> <li>• <b>Laura Tatem</b>, Director of Internal Audit   Tampa International Airport</li> </ul>
5:15 pm to 9:30 pm	<b>Networking Event</b> – Atlanta’s 101 Steak, 3621 Vinings Slope SE

**Wednesday, June 13, 2018**

07:00 am to 08:00 am	<b>Continental Breakfast ~ Conference Registrants Only</b>
08:00 am to 09:15 am <b>Specialized Knowledge</b> CPEs = 1.5	<p><b>Group Sharing</b></p> <p>Do you have an audit issue about which you would like advice, clarification of how others perform a procedure, confirmation of your audit approach, or an experience that you would like to share with the group? This is your opportunity to ask, share, and learn from each other.</p> <p><i>Facilitated by:</i></p> <ul style="list-style-type: none"> <li>• <b>Laura Tatem</b>, Director of Internal Audit, Tampa International Airport</li> <li>• <b>Debbie Mommaerts</b>, Audit Manager, Columbus Regional Airport Authority</li> <li>• <b>Patrick J. Dalton</b>, Director of Internal Audit &amp; Corporate Compliance, Niagara Frontier Transportation Authority</li> </ul>
09:15 am to 09:30 am	<b>Networking Break</b>
09:30 am to 10:45 am <b>Management Services</b> CPEs = 1.5	<p><b>Third-Party Contract Risks</b></p> <p>Most organizations rely on third-party service providers. Learn how you and your teams can help minimize your financial and reputational risks by properly managing your third parties.</p> <ul style="list-style-type: none"> <li>• <b>Adam Rouse</b>, CFE, CCA, CCP, BKD CPAs &amp; Advisors</li> </ul>
10:45 am to 11:00 am	<b>Networking Break</b>
11:00 am to 12:15 pm <b>Auditing</b> CPEs = 1.5	<p><b>TNC Audits 2.0 – Q &amp; A – Lessons Learned from a Year of Auditing Uber and Lyft</b></p> <p>This will be a continuation of the presentation from Monday afternoon and a time for more in-depth questions and discussion on what other airports are doing.</p> <ul style="list-style-type: none"> <li>• <b>Michael Gee</b>, Senior Internal Auditor, Metropolitan Airports Commission (Minneapolis-St. Paul)</li> </ul>

**REGULAR SESSION ENDS**

**ASSOCIATION OF AIRPORT INTERNAL AUDITORS**

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EXTENDED SESSION	
12:15 pm to 01:00 pm	<b>Lunch – For EXTENDED SESSION Participants ONLY</b>
01:00 pm to 02:15 pm <b>Information Technology</b> CPEs = 1.5	<p><b>Optimizing Your User Access Review Process</b></p> <p>Reviewing user access to systems across the enterprise is frequently manual and disjointed, without any well-established control policies in place or reporting mechanisms. This session will explore what types of access should be periodically reviewed and how to best manage that process from an overall governance and compliance perspective.</p> <p><b>Learning Objectives:</b></p> <ul style="list-style-type: none"> <li>➢ Define purpose &amp; value of establishing Access Review Campaigns within your organization and what types of campaigns should be conducted (&amp; at what frequency)</li> <li>➢ Describe common challenges and pain points around access review process(es)</li> <li>➢ Recommend Process-Oriented Changes to Optimize those Process(es) &amp; how to Execute</li> <li>➢ Recommend Technology-Oriented Changes to Optimize those Process(es) &amp; how to Execute</li> <li>➢ Tie Access Review process back to overall Governance &amp; Compliance framework and how it contributes to a better Integrated Risk Management posture across an organization</li> </ul> <ul style="list-style-type: none"> <li>• <b>Stephanie Hagopian</b>, Focal Point Data Risk, LLC</li> </ul>
02:15 pm to 02:30 pm	<b>Break/Networking</b>
02:30 pm to 03:45 pm <b>Information Technology</b> CPEs = 1.5	<p><b>Cybersecurity and Audit Risk</b></p> <p>Recent cyber risks and threats have grown in scope and sophistication, prompting individuals charged with governance to be properly educated and equipped to manage existing and emerging threats. This session addresses cybersecurity issues and how they relate to internal auditing, provide insight to leading industry practices and Internal Audit’s role in identifying and mitigating key risks associated with cybersecurity.</p> <ul style="list-style-type: none"> <li>• <b>Sabrina Serafin</b>, CISA, Partner and National Practice Leader PRG, Frazier &amp; Deeter, LLC</li> </ul>

# ASSOCIATION OF AIRPORT INTERNAL AUDITORS

29<sup>TH</sup> ANNUAL CONFERENCE

ATLANTA, GA ~ JUNE 10-13, 2018

**Learning Objectives:** Participants will gain an understanding of various airport business practices and learn techniques to monitor or audit various airport tenant activities. The conference sessions will provide ideas of where to focus limited time and resources, tips to improve practices, and will discuss actual approaches to audit airport operations, tenants, and contractors.

**Program Description:** Speakers from the profession, consulting firms, public accounting, and government will present ideas, concepts, and other industry-specific audit content. Topics include audits of concessions, parking, rental cars, construction, risk, fraud, communication skills and tips for using information technology to enhance audit capabilities. See the conference agenda above for more information.

**Program Level:** Basic, intermediate, overview. Sessions are designed for auditors and financial staff charged with overseeing the contractual requirements of airport tenants.

**Prerequisites:** Material is designed for participants who have experience auditing airport operations and tenants, as well as for participants new to the airport environment.

**Advanced Preparation:** No advance preparation is required.

**Delivery Method:** Group Live.

**Recommended CPE:** All participants are eligible to receive up to 21.5 CPE credits.

**Registration Instructions** and conference fees are included in the registration package herein and can also be obtained from the Association's website: [www.airport-auditors.com](http://www.airport-auditors.com)

**Refund/Cancellation Policy:** Refunds in full must be requested in writing by May 15, 2018. Refund requests should be sent via email to Laura Tatem at [L.Tatem@TampaAirport.com](mailto:L.Tatem@TampaAirport.com). No refunds will be granted after May 15, 2018; however, the remitting organization can send another participant in place of the original registrant.

**Contact Information and Complaint Resolution Policy:** For more information regarding refunds, complaints, and/or program cancellation policies, please contact Janice Mirarchi at 215.937.6982 or [Janice.Mirarchi@phl.org](mailto:Janice.Mirarchi@phl.org). Written complaints should be addressed to:

**Janice Mirarchi**  
Contracts Audit Supervisor  
Division of Aviation  
Philadelphia International Airport  
Terminal E, 3rd Floor  
Philadelphia, PA 19153



The Association of Airport Internal Auditors is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to the National Registry of CPE Sponsors through its website: [www.nasbaregistry.org](http://www.nasbaregistry.org)



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# CONTACT INFO

## ATL HOST COMMITTEE

**ANGELA JOHNSON**  
Aviation Audit Manager, Sr. (Interim)  
Hartsfield-Jackson Atlanta International Airport  
email: [Angela.Johnson@atl.com](mailto:Angela.Johnson@atl.com)  
office: (404) 382-2211  
mobile: (404) 277-6523

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## CONFERENCE PAYMENT

**LAURA TATEM**  
AAIA Treasurer  
6803 Pleasant Oaks Place  
Riverview, FL 33578  
email: [treasurer@airport-auditors.com](mailto:treasurer@airport-auditors.com)  
office: (813) 870-8774





Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Wednesday, 9MAY 2018 06:25 PM EDT

**Passengers:** LEE MICHAEL PARRAVANO (OCA)

Agency Reference Number: OAWPFP

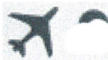
Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)


Southwest Airlines Confirmation WGMHHC

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TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

CURRENT AIRFARE 236.98 IF AVAILABLE AT TIME OF TICKETING

AIR	Sunday, 10JUN 2018	
<b>Southwest Airlines</b>	<b>Flight Number:</b> 2665	Class: R-Coach/Economy
<b>From:</b> San Diego CA, USA	<b>Depart:</b> 02:20 PM	
<b>To:</b> Atlanta GA, USA	<b>Arrive:</b> 09:40 PM	
Stops: Nonstop	Duration: 4 hour(s) 20 minute(s)	Miles: 1888 / 3021 KM
	Status: CONFIRMED	
Equipment: Boeing 737 Jet		
DEPARTS SAN TERMINAL 1 - ARRIVES ATL NORTH TERMINAL		
<b>Southwest Airlines Confirmation number is WGMHHC</b>		

HOTEL	Sunday, 10JUN 2018	
<a href="#">Westin Buckhead Atlanta (WESTIN)</a>	<b>Confirmation Number:</b> 462473745	
3391 Peachtree RD Ne Atlanta GA 30326	Fax: 404-365-8787	
<b>Number of Rooms:</b> 1		
<b>Phone:</b> 404-365-0065		
<b>Rate:</b> USD 199.00		
<b>Check Out:</b> Wednesday, 13JUN 2018		
Room Type: Deluxe, 1 King Bed		

CONTACT TRAVELTRUST FOR ANY CHANGES OR CANCELLATION  
 PLEASE PRESENT PERSONAL CC FOR HOTEL PAYMENT

CXL POLICY-08JUN  
 Traveler is responsible for hotel charges if not cancelled

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR  
 THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED  
 OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS

IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE  
YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
SOUTHWEST AIRLINES CONFIRMATION NUMBER - WGMHHC  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: LEE MICHAEL PARRAVANO  
Ticket Nbr: WN1444004328 Electronic Tkt: No Amount: 236.98  
Base: 207.24 Tax: 29.74  
Charged to: AX\*\*\*\*\*1013

Passenger Name: LEE MICHAEL PARRAVANO  
Final payment: Amount: 0.00

Total Tickets: 236.98  
Total Amount: 236.98

**Click here 24 hours in advance to obtain boarding passes:**  
[SOUTHWEST](#)

**Click here to review Baggage policies and guidelines:**  
[SOUTHWEST](#)

TSA Guidance- a government issued photo id is needed for checkin.  
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For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00 per call/reservation



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 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Wednesday, 9MAY 2018 06:19 PM EDT

**Passengers: LEE MICHAEL PARRAVANO (OCA)**

Agency Reference Number: YVNSIU

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Delta Air Lines Confirmation HCQ9IZ

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

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 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

CURRENT AIRFARE 313.20 NONREF TKT BY 5PM TODAY

AIR	Wednesday, 13JUN 2018	
<b>Delta Air Lines</b>	<b>Flight Number:</b> 1792	<b>Class:</b> U-Coach/Economy
<b>From:</b> Atlanta GA, USA	<b>Depart:</b> 02:43 PM	
<b>To:</b> San Diego CA, USA	<b>Arrive:</b> 04:08 PM	
<b>Stops:</b> Nonstop	<b>Duration:</b> 4 hour(s) 25 minute(s)	
<b>Seats:</b> 33A	<b>Status:</b> CONFIRMED	<b>Miles:</b> 1888 / 3021 KM
<b>Equipment:</b> Boeing 757 Jet	<b>MEAL:</b> FOOD FOR PURCHASE	
<b>DEPARTS ATL SOUTH TERMINAL - ARRIVES SAN TERMINAL 2</b>		
<b>Delta Air Lines Confirmation number is HCQ9IZ</b>		

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 DELTA AIR LINES CONFIRMATION NUMBER - HCQ9IZ  
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: LEE MICHAEL PARRAVANO  
 Date issued: 5/9/2018 Invoice Nbr: 5473824  
 Ticket Nbr: DL7143966635 Electronic Tkt: Yes Amount: 313.20 USD  
 Base: 278.14 US Tax: 20.86 USD XT Tax: 14.20 USD  
 Charged to: AX\*\*\*\*\*1013

Service fee: LEE MICHAEL PARRAVANO  
 Date issued: 5/9/2018  
 Document Nbr: XD0734987877 Amount: 30.00  
 Charged to: AX\*\*\*\*\*1013



Total Tickets: 313.20  
Total Fees: 30.00  
Total Amount: 343.20

**Click here 24 hours in advance to obtain boarding passes:**

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Westin Buckhead Atlanta  
 3391 Peachtree Road NE  
 Atlanta, GA 30326  
 United States  
 Tel: 404-365-0065 Fax: 404-365-8787

# WESTIN®

## HOTELS & RESORTS

Lee Michael Parravano  
 GXK6HE1Z/AF06AB-ASSOCIATION OF AIRPO  
 1525 Kougemoni Pl  
 San Diego, CA, 92131  
 AF06AB - ASSOCIATION OF AIRPORT INT Att

Page Number : 1 Invoice Nbr : 327196  
 Guest Number : 1111479  
 Folio ID : A  
 Arrive Date : 06-10-2018 23:11  
 Depart Date : 06-13-2018 09:53  
 No. Of Guest : 2  
 Room Number : 1924  
 Club Account :

Tax Invoice

Tax ID :  
 Westin Buckhead JUN-13-2018 10:00 A0046121

Date	Reference	Description	Charges (USD)	Credits (USD)
06-10-2018	3643	Gift Shop	15.24 X	
06-10-2018	RT1924	Room Charge	199.00	
06-10-2018	RT1924	State Tax	17.71	
06-10-2018	RT1924	Occupancy/Tourism Tax	15.92	
06-10-2018	RT1924	GA Hotel Fee	5.00	
06-11-2018	RT1924	Room Charge	199.00	
06-11-2018	RT1924	State Tax	17.71	
06-11-2018	RT1924	Occupancy/Tourism Tax	15.92	
06-11-2018	RT1924	GA Hotel Fee	5.00	
06-12-2018	RT1924	Room Charge	199.00	
06-12-2018	RT1924	State Tax	17.71	
06-12-2018	RT1924	Occupancy/Tourism Tax	15.92	
06-12-2018	RT1924	GA Hotel Fee	5.00	
06-13-2018	VI	Visa-5872		-728.13

\*\*\*For Authorization Purpose Only\*\*\*

xxxxxx5872

Date	Code	Authorized
06-10-2018	09699D	835.8

\*\* Total 728.13 -728.13  
 \*\*\* Balance 0.00

Continue on the next page

Westin Buckhead Atlanta  
3391 Peachtree Road NE  
Atlanta, GA 30326  
United States  
Tel: 404-365-0065 Fax: 404-365-8787


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HOTELS & RESORTS

Lee Michael Parravano  
GXK6HE1Z/AF06AB-ASSOCIATION OF AIRPO  
12525 Rousemont Pl  
San Diego, CA, 92151  
AF06AB - ASSOCIATION OF AIRPORT INT Att

Page Number	:	2	Invoice Nbr	:	327196
Guest Number	:	1111479			
Folio ID	:	A			
Arrive Date	:	06-10-2018	23:13		
Depart Date	:	06-13-2018	09:53		
No. Of Guest	:	2			
Room Number	:	1924			

I agreed to pay all room & incidental charges.



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Zinburger #529  
3393 Peachtree Road NE  
Suite 3065A  
404-963-9611

Server: Kayla 06/11/2018  
B16/1 7:14 PM  
Guests: 1

#90038

Area: Bar

Samburger 12.00  
Waffle Sweets 6.00

2 Items

Subtotal 18.00  
Tax 1.60

Total 19.60

Balance Due 19.60

Suggested Gratuity Amount

22%: \$ 0.00

20%: \$ 0.00

18%: \$ 0.00

www.Zinburger.com

See Other Copy

Zinburger #529  
3393 Peachtree Road NE  
Suite 3065A  
404-963-9611

Server: Kayla DOB: 06/11/2018  
07:31 PM 06/11/2018  
B16/1 9/90038

SALE

Visa 8388668  
Card #XXXXXXXXXX  
Magnetic card present:  
Card Entry Method: S

Approval: 06428D  
Retrieval: 000000490000076

Amount: \$19.60

+ Tip: 3.40

= Total: 23.00

I agree to pay the above  
total amount according to the  
card issuer agreement.

X 

Zinburger #529  
Suggested Gratuity Amount

22%: \$ 0.00

20%: \$ 0.00

18%: \$ 0.00

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Guest Copy

Dinner Monday Night. No dinner  
provided

Great Wraps #68  
Hartsfield-Jackson Atlanta  
International Airport  
Atlanta, GA

1752 Treon R

-----  
Chk 1592                  Jun13'18 01:27P    Gst 0  
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**Dine In**

1 Buffalo Chk Tortilla White	7.14
XXXXXXXXXX [REDACTED]	
Visa	7.71
Subtotal	7.14
Tax	0.57
Payment	7.71
Sales Tax	0.57

If we did or did not exceed your expectations, we would like to hear from you. Please call 800-426-5971 x1021 or email 68@hbfcare.com or text 770-927-7649

*Lunch for Lee on last day  
no lunch provided*

\*\*\*\*\*  
\* RECEIPT  
\* NOT VALID FOR TRAVEL \*  
\*\*\*\*\*

MARTA  
Buckhead  
TVM40704  
Wed 13 Jun 18 12:04PM

Payment Type:            VISA  
Purchase:                One Way  
Amount:                   \$ 3.50

Breeze Ticket #:         
\*\*\*\* \*    \*\*\*\* \*    \*\*\*\* \*    \*\*\*\* \*    4247

Credit Card #:             
\*\*\*\* \*    \*\*\*\* \*    \*\*\*\* \*    [REDACTED]  
Auth #:                    82424D  
Ref #:                      816412822231  
Transaction #:0000422127

*Train to Airport*

## Parravano Lee

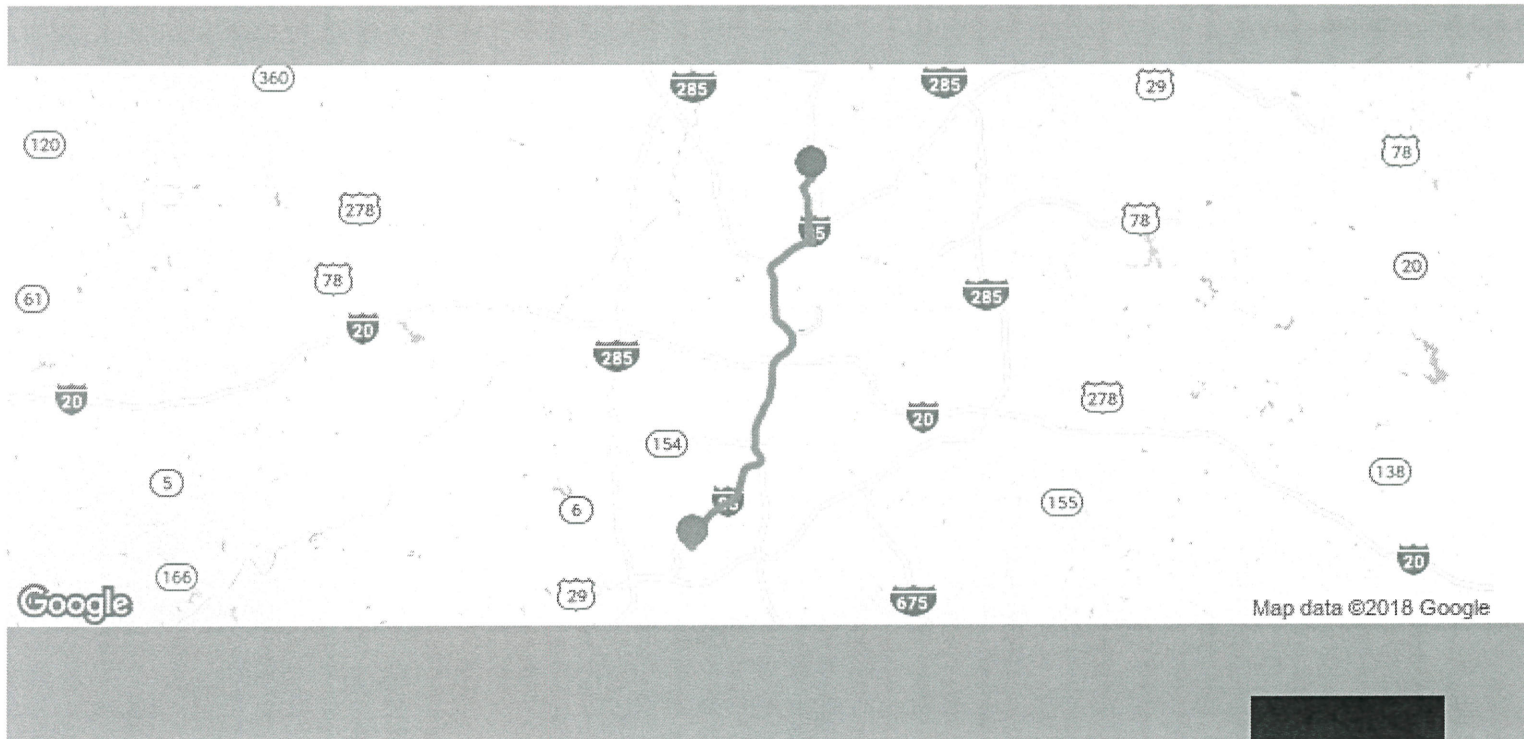
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**From:** Lee Parravano <leeparravano@gmail.com>  
**Sent:** Thursday, June 14, 2018 12:35 PM  
**To:** Parravano Lee  
**Subject:** Fwd: Your Sunday evening trip with Uber  
**Attachments:** map\_1456116f-6659-42df-9943-d65d49604f8d

----- Forwarded message -----

**From:** Uber Receipts <uber.us@uber.com>  
**Date:** Sun, Jun 10, 2018, 8:07 PM  
**Subject:** Your Sunday evening trip with Uber  
**To:** <leeparravano@gmail.com>

*Uber from Airport to Hotel*





\$39.21

Thanks for choosing Uber, Lee

June 10, 2018 | UberX

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10:41pm | S Terminal Pkwy, College Park, GA

11:06pm | 3387 Peachtree Rd NE, Atlanta, GA

---



You rode with Gregory

18.63  
miles

00:25:52  
Trip time

UberX

Car



Add a tip

[ ]

## Your Fare

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Trip fare	\$39.21
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---

Subtotal	\$39.21
----------	---------

CHARGED

 Personal ..... 

**\$39.21**

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Earn 4% back on dining, 3% back on hotel & airfare, 2% back on online purchases, and more with the Uber Visa Card.

[Learn more](#)

UBER



## Need help?

Tap Help in your app to contact support with questions about your trip.

Leave something behind? Track it down.

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Item 5

### Board Members

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Robert T. Lloyd  
Paul Robinson  
Johanna S. Schiavoni  
Michael Schumacher  
Mark B. West

### Ex-Officio Board Members

Tim Gubbins  
Jacqueline Wong-Hernandez  
Col. Jason Woodworth

### President / CEO

Kimberly J. Becker

**Revised 6/22/18**

## **DRAFT** **BOARD** **AGENDA**

Thursday, July 12, 2018  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATIONS:**

**A. INNOVATION LAB UPDATE:**

Presented by Rick Belliotti, Director, Innovation and Small Business Development

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:**  
Committee Members: Hollingworth, Lloyd, Robinson (Chair), Schiavoni, Tartre, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Boling, Kersey (Chair), Schumacher, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling, Cox, Desmond (Chair), Kersey
- **FINANCE COMMITTEE:**  
Committee Members: Cox (Chair), Lloyd, Schiavoni, West

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Schiavoni
- **ART ADVISORY COMMITTEE:**  
Committee Member: Robert H. Gleason

***LIAISONS***

- **CALTRANS:**  
Liaison: Gubbins
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Woodworth

- **PORT:**  
Liaisons: Boling, Cox, Robinson
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Boling (Primary)

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-20):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Board is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the June 7, 2018 regular meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

**(Corporate & Information Governance: Tony R. Russell, Director/Authority)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MAY 7, 2018 THROUGH JUNE 10, 2018 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MAY 7, 2018 THROUGH JUNE 10, 2018:**

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. JULY 2018 LEGISLATIVE REPORT:**

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving the July 2018 Legislative Report.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**5. APPOINTMENT OF AUTHORITY ADVISORY COMMITTEE MEMBERS:**

The Board is requested to approve the appointments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_, approving appointments to the Authority Advisory Committee.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**6. APPROVE APPOINTMENTS TO THE ART ADVISORY COMMITTEE:**

The Board is requested to approve appointments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving the reappointment of Gail Roberts and the appointment of Kate Nordstrum to the Art Advisory Committee.

**(Marketing & Air Service Development: Hampton Brown, Senior Director)**

**7. AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN EASEMENT AND A SITE HOST PARTICIPATION AGREEMENT TO SAN DIEGO GAS & ELECTRIC AND AUTHORIZE THE PRESIDENT/CEO TO CONSENT TO AN EASEMENT BETWEEN SAN DIEGO UNIFIED PORT DISTRICT AND SAN DIEGO GAS & ELECTRIC:**

The Board is requested to execute an easement and agreement.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to negotiate and execute an Easement for Utility Purposes and a Site Host Participation Agreement with San Diego Gas and Electric for Power Your Drive Program.

Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to negotiate, execute and consent to an Easement for Utility Purposes between San Diego Unified Port District and San Diego Gas & Electric for Power Your Drive Program.

**(Finance & Asset Management: Kathy Kiefer, Senior Director)**

## **CLAIMS**

**8. REJECT THE CLAIM OF CARMEN LISETTE BLANCO:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, rejecting the claim of Carmen Lisette Blanco.

**(Legal: Amy Gonzalez, General Counsel)**

**9. REJECT THE CLAIM OF MICHELE MCDOUGAL:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, rejecting the claim of Michele McDougal.

**(Legal: Amy Gonzalez, General Counsel)**

**10. REJECT THE CLAIM OF CHRISTINA PATERNITI:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, rejecting the claim of Christina Paterniti.

**(Legal: Amy Gonzalez, General Counsel)**

## **COMMITTEE RECOMMENDATIONS**

### **CONTRACTS AND AGREEMENTS**

**11. AUTHORIZE A REDUCTION IN THE AMOUNT OF RETENTION WITHHELD ON PROGRESS PAYMENTS TO TURNER-PCL, A JOINT VENTURE, FOR WORK PERFORMED ON THE TERMINAL 2 FEDERAL INSPECTION SERVICES FACILITY:**

The Board is requested to authorize a reduction in the retention withheld on progress payments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_, authorizing a reduction in the amount of retention withheld on progress payments to Turner-PCL, a Joint Venture, for work performed on the Terminal 2 Federal Inspection Services Facility.

**(Airport Design & Construction: Bob Bolton, Director)**

**12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SECOND SUPPLEMENTAL AGREEMENT TO MEMORANDUM OF AGREEMENT BETWEEN THE FEDERAL AVIATION ADMINISTRATION (FAA) AND SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY:**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2018 -\_\_\_\_, approving and authorizing the President/CEO to execute a Second Supplemental Agreement to the Memorandum of Understanding between Federal Aviation Administration and the San Diego County Regional Airport Authority, authorizing and increasing the FAA reimbursement from \$725,000 to \$850,000 for the term of the agreement to fund the addition of a Runway Status Light (RWSL) array at Taxiway B4.

**(Development: Dennis Probst, Vice President)**

**13. AUTHORIZE A THIRD AMENDMENT TO THE PUBLIC ART AGREEMENT WITH BALL-NOGUES STUDIO:**

The Board is requested to approve a second amendment.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, approving and authorizing the President/CEO to execute a Third Amendment to the Public Art Agreement with Ball-Nogues Studio.

**(Marketing & Air Service Development: Hampton Brown, Senior Director)**

**14. AWARD A CONTRACT TO VASQUEZ CONSTRUCTION COMPANY FOR REPLACE CENTRAL UTILITY PLANT GENERATOR AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, awarding a contract to Vasquez Construction Company, in the amount of \$867,270 for Project No. 104223, Replace Central Utility Plant Generator at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**15. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A REIMBURSABLE AGREEMENT WITH THE DEPARTMENT OF TRANSPORTATION FEDERAL AVIATION ADMINISTRATION (FAA):**

The Board is requested to approve an agreement.

**Recommendation:** Adopt Resolution No. 2018-\_\_\_\_\_, approving and authorizing the President/CEO to Execute a Reimbursable Agreement between the Department of Transportation Federal Aviation Administration (FAA) and the San Diego County Regional Airport Authority, and increase the Board approved \$200,000 CEO authorization value by \$300,000 for a new reimbursable amount not-to-exceed \$500,000, for Navaid Equipment Relocation and Site Study at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**16. AMEND THE BUSINESS TERMS OF THE PREVIOUSLY-AWARDED CONCESSION LEASE TO TAV-AMERICA TO DESIGN, BUILD AND OPERATE A COMMON USE LOUNGE WITHIN TERMINAL 2 WEST:**

The Board is requested to approve an amendment.

RECOMMENDATION: Rescind Resolution No. 2018-0037 and adopt Resolution No. 2018-\_\_\_\_\_, to update the business terms of the non-exclusive concession lease previously awarded by the Board to TAV-America, to Design, Build and Operate a Common Use Lounge within Terminal 2 West at San Diego International Airport, and authorize the President/CEO to take all necessary actions to execute the concession lease.

**(Business Management: Eric Podnieks, Program Manager)**



**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

**17. AWARD A CONTRACT TO GRANITE CONSTRUCTION COMPANY FOR NORTH SIDE VEHICLE SERVICE ROAD AND STORM DRAIN IMPROVEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, awarding a contract to Granite Construction Company in the amount of \$4,390,135 for Project 104227, North Side Vehicle Service Road And Storm Drain Improvements at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**18. AWARD A CONTRACT TO FORDYCE CONSTRUCTION, INC., FOR ADMIRAL BOLAND WAY ENTRY/EXIT GATES AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, awarding a contract to Fordyce Construction, Inc., in the amount of \$1,395,709 for Project No. 104228, Admiral Boland Way Entry/Exit Gates at San Diego International.

**(Development: Dennis Probst, Vice President)**

**19. AWARD A CONTRACT TO GRANITE CONSTRUCTION COMPANY FOR REHABILITATE CROSS TAXIWAYS B1, B4-B7, C3, C4 AND C6 AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: ADOPT RESOLUTION NO. 2018-\_\_\_\_\_, awarding a contract to Granite Construction Company in the amount of \$7,573,655 for Project 104220R, Rehabilitate Cross Taxiways B1, B4-B7, C3, C4 and C6 at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**20. AWARD A CONTRACT TO G&G SPECIALTY CONTRACTORS, INC. FOR QUIETER HOME PROGRAM PHASE 9, GROUP 6 PROJECT NO. 380906 FORTY-ONE (41) NON-HISTORIC MULTI-FAMILY AND SINGLE-FAMILY UNITS ON THIRTY-TWO (32) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, awarding a contract to G&G Specialty Contractors, Inc. in the amount of \$1,307,340 for Phase 9, Group 6, Project No. 380906, of the San Diego County Regional Airport Authority's ("Authority's") Quieter Home Program.

**(Planning & Environmental Affairs: Brendan Reed, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**21. WAIVE AUTHORITY POLICY 5.02(1)(D) AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CHANGE ORDER WITH TURNER-PCL, A JOINT VENTURE, FOR THE ADDITION OF HYDRANT FUELING RELATED WORK AT GATES 46 AND 47 OF THE TERMINAL 2 FEDERAL INSPECTION SERVICES FACILITY:**

The Board is requested to execute a change order.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, waiving Authority Policy 5.02(1)(d) and authorizing the President/CEO to negotiate and execute a change order with Turner-PCL, a Joint Venture, for the design and construction of hydrant fuel system piping, fuel hydrant pits and associated work at Gates 46 and 47 of the Terminal 2 Federal Inspection Services Facility.

**(Airport Design & Construction: Bob Bolton, Director)**

**22. UPDATE THE BOARD ON ADDITIONAL USES FOR AUTOMATED LICENSE PLATE RECOGNITION (ALPR) TECHNOLOGY; AND AUTHORIZE THE PRESIDENT/CEO TO UTILIZE ALPR IN COMPLIANCE WITH CALIFORNIA CIVIL CODE SECTIONS 1798.25-1798.29 AND 1798.90.5-1799.90.55.:**

The Board is requested to authorize additional uses of ALRP.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to utilize ALPR in compliance with California Civil Code Sections 1798.25-1798.29 and 1798.90.5-1799.90.55.

**(Ground Transportation: Marc Nichols, Director)**

**CLOSED SESSION:**

**23. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL

**24. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: K.S.A.N. L.L.C v. San Diego County Regional Airport Authority, et al. San Diego Superior Court Case No. 37-2017-00024982-CU-NP-CTL

**25. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.

San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL

**26. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code 54956.9)

Name of Case: Robert Bobbett and Donna Kashani v. San Diego Unified Port District, et al.

San Diego Superior Court Case No. 37-2018-00014667-CU-PO-CTL

- 27. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 1
- 28. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 29. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Navy Boat Channel Environmental Remediation  
Number of potential cases: 1
- 30. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 2
- 31. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
Property: Airline Operating and Lease Agreement - San Diego International Airport  
Agency Negotiator: Kim Becker, Scott Brickner, John Dillon, Kathy Kiefer, Amy Gonzalez  
Negotiating Parties: Alaska Airlines, Allegiant Airlines, American Airlines, British Airways, Delta Airlines, FedEx, JetBlue Airlines, Southwest Airlines, United Airlines  
Under Negotiation: price and terms of payment
- 32. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: President/CEO
- 33. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: General Counsel
- 34. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: Chief Auditor

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN**

**ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC),  
 and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

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**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
August 9	Thursday	9:00 A.M.	Special	Board Room
September 6	Thursday	9:00 A.M.	Regular	Board Room

**Board Members**

C. April Boling  
Chairman

Greg Cox

Jim Desmond

Mark Kersey

Robert T. Lloyd

Paul Robinson

Johanna S. Schiavoni

Michael Schumacher

Mark B. West

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

Thursday, July 12, 2018  
9:00 A.M. or immediately following the Board Meeting

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

**Ex-Officio Board Members**

Tim Gubbins

Jacqueline Wong-Hernandez

Col. Jason Woodworth

**President / CEO**

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/ALUC>***

*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMISSION MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Commission on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Commission. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Commission.

**CONSENT AGENDA (Item 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Airport Land Use Commission is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the June 7, 2018 regular meeting.

**2. REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS:**

The Airport Land Use Commission is requested to receive a report of determinations of consistency with Airport Land Use Compatibility Plans issued by staff.

RECOMMENDATION: Receive the report.

**(Airport Planning: Ralph Redman, Manager)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**3. STATUS UPDATE ON AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive the update.

RECOMMENDATION: Receive the update.

**(Airport Planning: Ralph Redman, Manager)**

**COMMISSION COMMENT:**

**ADJOURNMENT:**



**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Administration Building by using public transit via the San Diego Metropolitan Transit System, Route 992. The MTS bus stop at Terminal 1 is a very short walking distance from the Administration Building. ADA paratransit operations will continue to serve the Administration Building as required by Federal regulation. For MTS route, fare and paratransit information, please call the San Diego MTS at (619) 233-3004 or 511. For other Airport related ground transportation questions, please call (619) 400- 2685.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
September 6	Thursday	9:00 AM	Regular	Board Room