

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
SPECIAL BOARD MEETING MINUTES  
MONDAY, MAY 17, 2010  
SAN DIEGO INTERNATIONAL AIRPORT  
BOARD ROOM**

**CALL TO ORDER**

Chair Gleason called the Special Board meeting to order at 9:00 a.m., Monday, May 17, 2010 in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE** Board Member Smisek led the Pledge of Allegiance.

Tony R. Russell, Director, Corporate Services/Authority Clerk, administered the Oath of Office to Paul Robinson.

**ROLL CALL**

Present: Board Members: Boland, Cox, Finnila, Gleason, Panknin, Robinson, Smisek, Young

Absent: Board Members: Berman (Ex-Officio), Desmond, Richie (Ex-Officio)

Also Present: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk; Sara Real, Assistant Authority Clerk I

**BUDGET WORKSHOP:**

KAMRAN HAMIDI, SAN DIEGO, spoke in opposition to trip fees for taxi drivers.

RICHARD ABADALA, SAN DIEGO, stated that the increased fees on taxicabs are unfair.

1. **DISCUSSION AND POSSIBLE DIRECTION REGARDING THE PROPOSED FISCAL YEAR 2011/2012 OPERATING BUDGET AND THE FIVE YEAR CAPITAL IMPROVEMENT PROGRAM:**  
Thella F. Bowens, President/CEO, provided an overview of the Budget Workshop, which included Organizational Goals, Guiding Principles, Two Year Budget, and Economic and Industry Overview.

Vernon Evans, Vice President, Finance/Treasurer, provided a presentation on the Proposed Fiscal Year 2011/2012 Budget, which included the Revenue Budget Overview, Expense Budget Overview, Airline Cost Per Enplaned Passenger by Select Airport, Expense Summary by Department, FY 2011 and FY 2012 Budget Major Drivers, Expense Budget by Category, Expense Budget by Division, Personnel by Division, Executive Division Budget, Administration Division Budget, Development Division Budget, Finance Division Budget, Planning and Operations Division Budget, and Marketing and Communications Division Budget.

Ms. Bowens stated that, in regards to the funding of the Quieter Home Program, less funds are being received from the Federal Aviation Administration because the AIP fund is not generating as much revenue because of the reduction in enplanements across the country. She also stated that all funds that the Authority has received must be utilized prior to more funding coming in.

In response to Board Member Boland regarding the effect this will have on the Quieter Home Program, Bryan Enarson, Vice President, Development, stated that the program will be ramped up or down depending on the funding level.

In response to Board Member Smisek's concern regarding the projected increase in passenger enplanements, Brent Buma, Vice President, Marketing and Communications, stated that the airlines are trimming capacity and adding seats and proceeding with cautious optimism, and the FAA is projecting a gradual increase in traffic.

Chair Gleason spoke regarding parking and ground transportation fees and the concerns raised by other board members regarding the fee increases. He stated that the increases will have a substantial impact on the providers, and he suggested that the issue be revisited.

In response to Chair Gleason regarding employee benefits, the major drivers and renewals, Jeffrey Woodson, Vice President, Administration, stated that the major increases are in health care costs and retirement costs. He stated that the Authority is expecting a 19.5% increase in benefit costs, driven by the economics of the health care industry. He stated that the plan is reviewed every year and each year the plan has been adjusted. He stated that the plan is being changed to a consumerism model.

Board Member Robinson requested to see the back-up information regarding the estimated health care costs.

In response to Chair Gleason regarding the budget for the Planning and Operations Division, Angela Shafer-Payne, Vice President, Planning & Operations, stated that the safety and security costs are driven by outside services, such as the services provided by the Harbor Police. She also provided an overview of the contract with the City of San Diego for aircraft rescue and fire fighting services, as well as the contract for maintenance of security systems and security guards. She further noted that the division maintains a contract for 24-hour a day paramedic service.

LISA MCGHEE, SAN DIEGO, urged the Board to reconsider the 7 year age limit requirement for shuttle vehicles.

Bryan Enarson, Vice President, Development, provided a presentation on the Proposed Capital Improvement Program FY 2011-2015, which included the Capital Summary, and Existing and Proposed CIP Budget Pre FY 2011-2015.

Board Member Boland requested to get an update on the Life Cycle Management program in September.

Board Member Cox requested to receive a list of long-term issues related to the TDY property that could be handled through legislative action.

ADRIAN KWIATKOWSKI, SAN DIEGO, spoke regarding the parking projects on the north side and their impacts on local parking operators.

*The Board recessed at 11:12 a.m. and reconvened at 11:22 a.m.*

Board Member Finnilla questioned the 10% reduction in the Board Offices budget, and requested a Board discussion on the issue.

Board Member Panknin stated that he does not agree with the off airport parking fees, and that he had expected to see a concession plan from staff.

Board Member Smisek stated that he would like to revisit the off airport parking issue.

Board Member Cox suggested adjusting the policy on replacing vehicles after seven years, and providing a greater incentive.

Ms. Bowens stated that clarity is needed on the issue of taxis, shuttles and a concession plan. She stated that the Board never approved a concession plan, but fees were approved. She stated that staff would look further into the forecasted growth in enplanements and operations.

Board Member Panknin stated that the vote on the ground transportation issue was not clear, and the issue needs to be revisited.

RECOMMENDATION: Provide direction to staff.

**CLOSED SESSION:** *The Board recessed into Closed Session at 11:46 a.m. to discuss Item 2.*

**2. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**

Real Property Negotiations pursuant to Cal. Gov. Code sections 54954.5(b) and 54956.8.

Property: 2701 & 2535 Midway Drive, City of San Diego

Agency Negotiators: Vernon D. Evans, Vice President, Finance/Treasurer  
under Negotiation: Purchase – Price, Terms of Payment and Conditions.

**REPORT ON CLOSED SESSION:** The Board reconvened into open session at 12:30 p.m. Breton Lobner, General Counsel, reported that no action was taken.

**GENERAL COUNSEL REPORT:**

**PRESIDENT/CEO REPORT:**

**BOARD COMMENT:**

**ADJOURNMENT:**

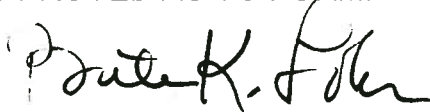
The meeting was adjourned at 12:30 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY THIS 1<sup>st</sup> DAY OF JULY, 2010.



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TONY R. RUSSELL  
DIRECTOR, CORPORATE SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:



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BRETON K. LOBNER  
GENERAL COUNSEL