

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Paul Robinson  
Johanna Schiavoni  
Michael Schumacher  
Mary Sessom  
Mark B. West

## EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

### AGENDA

Monday, March 26, 2018  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## Ex-Officio Board Members

Cory Binns  
Col. Jason Woodworth

## President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

***Executive Committee***

Committee Members: Boling (Chairman), Robinson, Schumacher

***Finance Committee***

Committee Members: Boling (Chairman), Cox, Sessom, West

**NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the February 15, 2018 regular meeting.

**FINANCE COMMITTEE NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE EIGHTH MONTHS ENDED FEBRUARY 28, 2018:**

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF FEBRUARY 28, 2018:**

Presented by: Geoff Bryant, Manager, Airport Finance

**EXECUTIVE COMMITTEE NEW BUSINESS:**

4. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Corporate & Information Governance/Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

5. **REVIEW OF THE DRAFT AGENDA FOR THE APRIL 5, 2018 BOARD MEETING:**  
Presented by: Kimberly J. Becker, President/CEO
6. **REVIEW OF THE DRAFT AGENDA FOR THE APRIL 5, 2018 AIRPORT LAND USE COMMISSION MEETING:**  
Presented by: Kimberly J. Becker, President/CEO

**CLOSED SESSION:**

**REPORT ON CLOSED SESSION:**

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the announcement of that portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment period at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, or Committee on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who were not heard during the first Public Comment period.
- 3) Persons wishing to speak on a specific item listed on the agenda will be afforded an opportunity to speak during the presentation of that individual item. Persons wishing to speak on a specific item should reserve their comments until the item is taken up by the Board, ALUC or Committee. Public comment on a specific item is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC or Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the Public Comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
April 23	Monday	9:00 A.M.	Regular	Board Room
May 24	Monday	9:00 A.M.	Regular	Board Room
June 25	Monday	9:00 A.M.	Regular	Board Room

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**SPECIAL BOARD AND**  
**EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES**  
**THURSDAY, FEBRUARY 15, 2018**  
**BOARD ROOM**

**CALL TO ORDER:** Chairman Boling called the Special Board and Executive-Finance Committee Meeting to order at 9:01 a.m., on Thursday, February 15, 2018, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member West led the Pledge of Allegiance.

**ROLL CALL:**

***Board***

Present: Board Members: Boling (Chairman), Kersey, Robinson, Schumacher, West

Absent: Board Members: Binns (Ex-Officio), Cox, Desmond, Sessom, Woodworth (Ex-Officio)

***Executive Committee***

Present: Committee Members: Boling (Chairman), Robinson, Schumacher

Absent: Committee Members: None

***Finance Committee***

Present: Committee Members: Boling (Chairman), West

Absent: Committee Members: Cox, Sessom

Also Present: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony Russell, Director, Corporate & Information Governance/Authority Clerk; Martha Morales, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:** None

**NEW BUSINESS:**

1. **APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the January 22, 2018, regular meeting.

**ACTION: Moved by Chairman Boling and seconded by Board Member Robinson to approve staff's recommendation. Motion carried unanimously noting Board Member Schumacher's ABSTENTION.**

## ***FINANCE COMMITTEE***

### **NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SEVEN MONTHS ENDED JANUARY 31, 2018:**

Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Seven Months Ended January 31, 2018 which included Third Quarter GDP, Initial Claims for Unemployment, Unemployment Rates, Consumer Price Index, Personal Income and Spending, Consumer Confidence Index, Existing Home Sales, New Home Sales, Crude Oil Prices, Jet Fuel Prices, U.S. Equity Markets, Treasury Yield History, U.S. Treasury Yield Curve, Enplanements, Gross Landing Weight Units, Car Rental License Fees, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Total Terminal Concessions, Parking Revenue, Operating Revenues, Operating Expenses, Net Operating Income, Nonoperating Revenues and Expenses, Statements of Net Position.

*Board Member Kersey arrived at 9:07 a.m.*

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JANUARY 31, 2018:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of January 31, 2018 which included Total Portfolio Summary, Portfolio Composition by Security Type, Portfolio Composition by Credit Rating, Portfolio Composition by Maturity, Benchmark Comparison, Detail of Security Holdings, Portfolio Investment Transactions, Bond Proceeds Summary, Bond Proceeds Investment Transactions; and the Introduction of Chandler Asset Management.

## ***EXECUTIVE COMMITTEE***

### **NEW BUSINESS:**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

**RECOMMENDATION:** Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION:** Moved by Board Member Robinson and seconded by Chairman Boling to approve staff's recommendation. Motion carried unanimously.

**REVIEW OF FUTURE AGENDAS:**

**5. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 1, 2018 BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the March 1, 2018, Board meeting.

**6. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 1, 2018 AIRPORT LAND USE COMMISSION MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the March 1, 2018 ALUC meeting.

***BOARD***

**NEW BUSINESS:**

**7. AUTHORIZATION OF AN AMENDMENT TO THE EXISTING US BANK \$125,000,000 REVOLVING CREDIT AGREEMENT:**

John Dillon, Director, Financial Management, provided a presentation on the Authorization of an Amendment: Revolving Credit Variable Rate Program – Margin Rate Factor which included US Bank Facility, Fiscal Impact, and RBC Bank.

**RECOMMENDATION:** Adopt Resolution No. 2018-0015, approving a second amendment to an existing revolving line of credit and certain other documents and matters related to the revolving line of credit.

**ACTION:** Moved by Board Member Kersey and seconded by Board Member West to approve staff's recommendation. Motion carried by the following votes: YES – Boling, Kersey, Robinson, Schumacher, West; NO – None; ABSENT – Cox, Desmond, Sessom; (Weighted Vote Points: YES – 59; NO – 0; ABSENT – 28).

**BOARD AND COMMITTEE MEMBER COMMENTS:** None

**ADJOURNMENT:** The meeting adjourned at 9:38 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT  
AUTHORITY EXECUTIVE COMMITTEE THIS 26<sup>th</sup> DAY OF MARCH, 2018.

ATTEST:

---

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION  
GOVERNANCE/AUTHORITY CLERK

APPROVED AS TO FORM:

---

AMY GONZALEZ  
GENERAL COUNSEL



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of February 28, 2018**  
**(Unaudited)**

**ASSETS**

	February	
	2018	2017
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 80,249,704	\$ 76,816,331
Tenant lease receivable, net of allowance of 2017: (\$211,125) and 2016: (\$213,232)	8,648,148	7,598,104
Grants receivable	9,040,918	2,861,281
Notes receivable-current portion	1,801,694	1,705,491
Prepaid expenses and other current assets	10,549,504	7,244,979
<b>Total current assets</b>	<b>110,289,968</b>	<b>96,226,186</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>26,478,316</b>	<b>26,453,523</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	60,779,648	57,872,255
Passenger facility charges and interest unapplied <sup>(1)</sup>	75,196,900	66,920,004
Customer facility charges and interest unapplied <sup>(1)</sup>	42,006,976	33,879,130
SBD Bond Guarantee <sup>(1)</sup>	4,000,000	4,000,000
Bond proceeds held by trustee <sup>(1)</sup>	350,383,399	147,140,428
Passenger facility charges receivable	5,199,628	7,081,909
Customer facility charges receivable	3,400,213	3,461,424
OCIP insurance reserve	5,246,385	2,697,635
<b>Total restricted assets</b>	<b>546,213,149</b>	<b>323,052,785</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	115,970,892	110,139,441
Runways, roads and parking lots	638,215,033	590,788,831
Buildings and structures	1,428,773,620	1,410,692,327
Machinery and equipment	54,268,006	48,940,762
Vehicles	18,692,060	15,095,350
Office furniture and equipment	35,714,080	33,356,892
Works of art	10,065,769	9,703,081
Construction-in-progress	317,416,495	191,248,238
	<b>2,619,115,955</b>	<b>2,409,964,922</b>
Less accumulated depreciation	(960,142,323)	(873,648,125)
<b>Total capital assets, net</b>	<b>1,658,973,632</b>	<b>1,536,316,797</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	32,050,388	33,915,540
Investments-long-term portion <sup>(1)</sup>	168,198,191	182,668,307
Security deposit	349,943	349,943
<b>Total other assets</b>	<b>200,598,522</b>	<b>216,933,790</b>
<b>Deferred outflows of resources:</b>		
Deferred pension contributions	6,016,177	5,617,383
Other deferred pension outflows	15,047,685	288,051
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,563,617,449</b>	<b>\$ 2,204,888,515</b>

<sup>(1)</sup> Total cash and investments, \$821,139,360 for 2018 and \$595,749,978 for 2017

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of February 28, 2018**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	February	
	2018	2017
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 63,893,642	\$ 30,485,301
Deposits and other current liabilities	9,670,312	8,002,647
<b>Total current liabilities</b>	<b>73,563,954</b>	<b>38,487,948</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	17,070,000	11,585,000
Accrued interest on bonds and variable debt	13,233,668	10,901,235
<b>Total liabilities payable from restricted assets</b>	<b>30,303,668</b>	<b>22,486,235</b>
<b>Long-term liabilities:</b>		
Variable debt	26,448,000	56,831,000
Other long-term liabilities	7,858,298	8,648,837
Long term debt - bonds net of amortized premium	1,594,822,209	1,277,392,057
Net pension liability	18,743,453	1,680,759
<b>Total long-term liabilities</b>	<b>1,647,871,960</b>	<b>1,344,552,653</b>
<b>Total liabilities</b>	<b>1,751,739,582</b>	<b>1,405,526,836</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	3,506,867	1,807,420
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 1,755,246,449</b>	<b>\$ 1,407,334,256</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	363,721,916	325,476,319
Other restricted	193,064,556	175,818,429
Unrestricted:		
Designated	26,478,316	26,453,523
Undesignated	225,106,212	269,805,988
<b>Total Net Position</b>	<b>\$ 808,371,000</b>	<b>\$ 797,554,259</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended February 28, 2018**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 1,950,683	\$ 1,973,396	\$ 22,713	1%	\$ 2,021,961
Aircraft parking Fees	251,617	266,714	15,097	6%	242,298
Building rentals	4,888,439	4,983,178	94,739	2%	4,603,642
Security surcharge	2,737,068	2,736,414	(654)	-	2,486,660
CUPPS Support Charges	116,784	116,304	(480)	-	103,646
Other aviation revenue	15,145	13,844	(1,301)	(9)%	133,695
Terminal rent non-airline	131,793	178,856	47,063	36%	129,949
Terminal concessions	1,864,267	2,148,551	284,284	15%	2,018,534
Rental car license fees	2,014,366	2,185,228	170,862	8%	2,183,640
Rental car center cost recovery	144,308	139,453	(4,855)	(3)%	187,996
License fees other	377,239	471,333	94,094	25%	384,262
Parking revenue	2,829,441	3,134,114	304,673	11%	2,844,702
Ground transportation permits and citations	548,812	945,555	396,743	72%	544,962
Ground rentals	1,622,697	1,649,188	26,491	2%	1,535,255
Grant reimbursements	-	22,400	22,400	-	22,400
Other operating revenue	64,455	183,521	119,066	185%	231,322
<b>Total operating revenues</b>	<b>19,557,114</b>	<b>21,148,049</b>	<b>1,590,935</b>	<b>8%</b>	<b>19,674,924</b>
<b>Operating expenses:</b>					
Salaries and benefits	3,894,169	3,761,682	132,487	3%	3,422,233
Contractual services	3,680,994	3,811,762	(130,768)	(4)%	3,411,783
Safety and security	2,469,383	2,470,852	(1,469)	-	2,245,243
Space rental	848,598	849,147	(549)	-	848,547
Utilities	867,193	880,749	(13,556)	(2)%	598,111
Maintenance	1,145,913	817,350	328,563	29%	1,190,891
Equipment and systems	16,235	17,480	(1,245)	(8)%	56,829
Materials and supplies	35,953	31,550	4,403	12%	62,289
Insurance	90,375	87,156	3,219	4%	78,596
Employee development and support	75,265	79,138	(3,873)	(5)%	171,857
Business development	196,854	174,849	22,005	11%	200,450
Equipment rentals and repairs	305,309	259,029	46,280	15%	248,736
<b>Total operating expenses</b>	<b>13,626,241</b>	<b>13,240,744</b>	<b>385,497</b>	<b>3%</b>	<b>12,535,565</b>
Depreciation	8,562,843	8,562,843	-	-	7,644,202
<b>Operating income (loss)</b>	<b>(2,631,970)</b>	<b>(655,538)</b>	<b>1,976,432</b>	<b>75%</b>	<b>(504,843)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	5,199,628	4,913,766	(285,862)	(5)%	5,651,395
Customer facility charges (Rental Car Center)	2,962,833	3,017,235	54,402	2%	2,897,783
Quieter Home Program	(319,299)	(728,496)	(409,197)	(128)%	(88,395)
Interest income	728,047	2,030,376	1,302,329	179%	662,430
BAB interest rebate	388,017	388,849	832	-	385,851
Interest expense	(6,791,420)	(6,189,310)	602,110	9%	(5,122,879)
Bond amortization costs	337,282	473,613	136,331	40%	345,145
Other nonoperating income (expenses)	(1,000)	(637,264)	(636,264)	63626%	167,269
<b>Nonoperating revenue, net</b>	<b>2,504,088</b>	<b>3,268,769</b>	<b>764,681</b>	<b>31%</b>	<b>4,898,599</b>
<b>Change in net position before capital grant contributions</b>	<b>(127,882)</b>	<b>2,613,231</b>	<b>2,741,113</b>	<b>2143%</b>	<b>4,393,756</b>
Capital grant contributions	821,250	183,627	(637,623)	(78)%	-
<b>Change in net position</b>	<b>\$ 693,368</b>	<b>\$ 2,796,858</b>	<b>\$ 2,103,490</b>	<b>303%</b>	<b>\$ 4,393,756</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Eight Months Ended February 28, 2018 and 2017**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 18,021,394	\$ 18,356,243	\$ 334,849	2%	\$ 17,968,226
Aircraft parking fees	2,012,941	2,133,708	120,767	6%	1,938,392
Building rentals	39,238,975	39,628,897	389,922	1%	36,642,035
Security surcharge	21,939,232	21,940,259	1,027	-	19,879,290
CUPPS Support Charges	934,272	934,668	396	-	828,148
Other aviation revenue	130,660	122,879	(7,781)	(6)%	1,080,267
Terminal rent non-airline	1,057,756	1,320,817	263,061	25%	1,024,629
Terminal concessions	16,753,102	18,329,601	1,576,499	9%	16,800,230
Rental car license fees	18,730,759	19,261,388	530,629	3%	18,987,192
Rental car center cost recovery	1,154,466	901,386	(253,080)	(22)%	1,465,697
License fees other	3,210,514	3,743,036	532,522	17%	3,184,852
Parking revenue	27,396,678	27,761,270	364,592	1%	27,352,052
Ground transportation permits and citations	4,880,697	6,305,171	1,424,474	29%	5,203,708
Ground rentals	13,298,742	13,456,969	158,227	1%	12,329,622
Grant reimbursements	-	351,343	351,343	-	194,400
Other operating revenue	515,645	975,821	460,176	89%	1,070,873
<b>Total operating revenues</b>	<b>169,275,833</b>	<b>175,523,456</b>	<b>6,247,623</b>	<b>4%</b>	<b>165,949,613</b>
<b>Operating expenses:</b>					
Salaries and benefits	30,241,476	29,916,852	324,624	1%	27,966,676
Contractual services	30,353,911	29,364,396	989,515	3%	28,791,436
Safety and security	19,894,545	19,536,273	358,272	2%	17,815,458
Space rental	6,793,850	6,794,574	(724)	-	6,793,440
Utilities	8,217,695	8,109,779	107,916	1%	7,188,921
Maintenance	9,754,442	7,401,098	2,353,344	24%	9,324,650
Equipment and systems	212,182	220,195	(8,013)	(4)%	245,532
Materials and supplies	308,174	376,550	(68,376)	(22)%	377,614
Insurance	764,230	749,241	14,989	2%	641,649
Employee development and support	847,518	750,350	97,168	11%	802,350
Business development	1,678,996	1,783,822	(104,826)	(6)%	1,369,667
Equipment rentals and repairs	2,254,836	1,928,883	325,953	14%	2,065,125
<b>Total operating expenses</b>	<b>111,321,855</b>	<b>106,932,013</b>	<b>4,389,842</b>	<b>4%</b>	<b>103,382,518</b>
Depreciation	65,933,078	65,933,078	-	-	61,188,482
<b>Operating income (loss)</b>	<b>(7,979,100)</b>	<b>2,658,365</b>	<b>10,637,465</b>	<b>133%</b>	<b>1,378,613</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	27,440,738	28,533,678	1,092,940	4%	27,001,382
Customer facility charges (Rental Car Center)	26,272,587	26,245,988	(26,599)	-	22,714,080
Quieter Home Program	(1,950,160)	(854,815)	1,095,345	56%	(551,015)
Interest income	6,096,668	8,235,431	2,138,763	35%	5,105,039
BAB interest rebate	3,104,132	3,110,794	6,662	-	3,097,304
Interest expense	(55,148,832)	(49,908,525)	5,240,307	10%	(40,927,224)
Bond amortization costs	2,716,822	3,758,976	1,042,154	38%	2,778,985
Other nonoperating income (expenses)	(6,000)	(3,777,923)	(3,771,923)	-	(1,961,947)
<b>Nonoperating revenue, net</b>	<b>8,525,955</b>	<b>15,343,604</b>	<b>6,817,649</b>	<b>80%</b>	<b>17,256,604</b>
<b>Change in net position before capital grant contributions</b>	<b>546,855</b>	<b>18,001,969</b>	<b>17,455,114</b>	<b>3192%</b>	<b>18,635,217</b>
Capital grant contributions	4,321,250	7,196,003	2,874,753	67%	1,245,980
<b>Change in net position</b>	<b>\$ 4,868,105</b>	<b>\$ 25,197,972</b>	<b>\$ 20,329,867</b>	<b>418%</b>	<b>\$ 19,881,197</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the eight months ended February 28, 2018*  
*(Unaudited)*

Print Date: 3/16/2018  
 Print Time: 4:22:29PM  
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees - Signatory	\$1,950,683	\$1,973,396	\$22,713	1	\$2,044,669	\$18,074,677	\$18,402,463	\$327,786	2	\$18,188,045
41113 - Landing Fee Rebate	0	0	0	0	(22,708)	(53,283)	(46,220)	7,063	13	(219,819)
<b>Total Landing Fees</b>	<b>1,950,683</b>	<b>1,973,396</b>	<b>22,713</b>	<b>1</b>	<b>2,021,961</b>	<b>18,021,394</b>	<b>18,356,243</b>	<b>334,849</b>	<b>2</b>	<b>17,968,227</b>
<b>Aircraft Parking Fees</b>										
41150 - Terminal Aircraft Parking	216,391	226,455	10,064	5	208,376	1,731,129	1,801,574	70,445	4	1,667,012
41155 - Remote Aircraft Parking	35,226	40,259	5,032	14	33,923	281,812	332,134	50,322	18	271,380
<b>Total Aircraft Parking Fees</b>	<b>251,618</b>	<b>266,713</b>	<b>15,096</b>	<b>6</b>	<b>242,299</b>	<b>2,012,941</b>	<b>2,133,708</b>	<b>120,767</b>	<b>6</b>	<b>1,938,392</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	4,826,451	4,909,493	83,042	2	4,543,023	38,634,497	38,994,271	359,774	1	36,091,331
41215 - Federal Inspection Services	61,987	73,685	11,698	19	60,617	604,478	634,626	30,148	5	550,704
<b>Total Building and Other Rents</b>	<b>4,888,438</b>	<b>4,983,178</b>	<b>94,740</b>	<b>2</b>	<b>4,603,640</b>	<b>39,238,975</b>	<b>39,628,897</b>	<b>389,922</b>	<b>1</b>	<b>36,642,035</b>
<b>Security Surcharge</b>										
41310 - Airside Security Charges	660,928	660,149	(779)	0	612,707	5,299,162	5,298,936	(227)	0	4,898,778
41320 - Terminal Security Charge	2,076,140	2,076,265	125	0	1,873,953	16,640,070	16,641,323	1,253	0	14,980,512
<b>Total Security Surcharge</b>	<b>2,737,068</b>	<b>2,736,414</b>	<b>(654)</b>	<b>0</b>	<b>2,486,660</b>	<b>21,939,232</b>	<b>21,940,259</b>	<b>1,026</b>	<b>0</b>	<b>19,879,290</b>
<b>CUPPS Support Charges</b>										
41400 - CUPPS Support Charges	116,784	116,304	(480)	0	103,646	934,272	934,668	396	0	828,148
<b>Total CUPPS Support Charges</b>	<b>116,784</b>	<b>116,304</b>	<b>(480)</b>	<b>0</b>	<b>103,646</b>	<b>934,272</b>	<b>934,668</b>	<b>396</b>	<b>0</b>	<b>828,148</b>
<b>Other Aviation Revenue</b>										
43100 - Fuel Franchise Fees	15,145	13,844	(1,301)	(9)	14,744	130,660	122,879	(7,781)	(6)	128,659
43105 - New Capital Recovery	0	0	0	0	118,951	0	0	0	0	951,608
<b>Total Other Aviation Revenue</b>	<b>15,145</b>	<b>13,844</b>	<b>(1,301)</b>	<b>(9)</b>	<b>133,695</b>	<b>130,660</b>	<b>122,879</b>	<b>(7,781)</b>	<b>(6)</b>	<b>1,080,267</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	131,793	178,856	47,064	36	129,949	1,057,756	1,320,817	263,061	25	1,024,629
<b>Total Non-Airline Terminal Rents</b>	<b>131,793</b>	<b>178,856</b>	<b>47,064</b>	<b>36</b>	<b>129,949</b>	<b>1,057,756</b>	<b>1,320,817</b>	<b>263,061</b>	<b>25</b>	<b>1,024,629</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$766,802	\$953,090	\$186,288	24	\$838,021	\$7,097,110	\$7,899,605	\$802,495	11	\$7,117,140
45112 - Terminal Concessions - Retail	472,910	583,393	110,483	23	530,586	4,500,273	5,001,219	500,947	11	4,657,958
45113 - Term Concessions - Other	238,580	216,242	(22,339)	(9)	320,714	2,028,362	2,347,614	319,252	16	2,360,942
45114 - Term Concessions Space Rents	72,689	77,915	5,227	7	72,591	581,512	601,114	19,602	3	580,725
45115 - Term Concessions Cost Recovery	126,328	134,551	8,222	7	86,028	1,014,286	1,001,014	(13,272)	(1)	681,906
45116 - Rec Distr Center Cost Recovery	135,036	132,621	(2,416)	(2)	127,420	1,046,295	1,040,027	(6,269)	(1)	1,003,384
45117 - Concessions Marketing Program	51,922	50,739	(1,183)	(2)	43,174	485,264	439,008	(46,256)	(10)	398,175
45120 - Rental car license fees	2,014,366	2,185,228	170,862	8	2,183,640	18,730,759	19,261,388	530,629	3	18,987,192
45121 - Rental Car Center Cost Recover	144,308	139,453	(4,855)	(3)	187,996	1,154,466	901,386	(253,081)	(22)	1,465,697
45130 - License Fees - Other	377,239	471,333	94,094	25	384,262	3,210,514	3,743,036	532,522	17	3,184,852
<b>Total Concession Revenue</b>	<b>4,400,181</b>	<b>4,944,565</b>	<b>544,384</b>	<b>12</b>	<b>4,774,433</b>	<b>39,848,840</b>	<b>42,235,409</b>	<b>2,386,569</b>	<b>6</b>	<b>40,437,971</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	2,829,441	3,134,114	304,674	11	2,844,702	27,396,678	27,761,270	364,591	1	27,352,052
45220 - AVI fees	501,338	894,195	392,857	78	494,994	4,579,416	6,003,528	1,424,112	31	4,452,455
45240 - Ground Transportation Pe	32,062	35,948	3,886	12	30,890	177,985	145,251	(32,734)	(18)	613,222
45250 - Citations	15,412	15,412	0	0	19,078	123,296	156,392	33,096	27	138,031
<b>Total Parking and Ground Transportat</b>	<b>3,378,252</b>	<b>4,079,669</b>	<b>701,417</b>	<b>21</b>	<b>3,389,664</b>	<b>32,277,375</b>	<b>34,066,441</b>	<b>1,789,066</b>	<b>6</b>	<b>32,555,760</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,622,697	1,649,189	26,493	2	1,535,255	13,298,742	13,456,969	158,228	1	12,329,622
<b>Total Ground Rentals</b>	<b>1,622,697</b>	<b>1,649,189</b>	<b>26,493</b>	<b>2</b>	<b>1,535,255</b>	<b>13,298,742</b>	<b>13,456,969</b>	<b>158,228</b>	<b>1</b>	<b>12,329,622</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	0	22,400	22,400	0	22,400	0	194,400	194,400	0	194,400
45420 - Planning Grants	0	0	0	0	0	0	156,943	156,943	0	0
<b>Total Grant Reimbursements</b>	<b>0</b>	<b>22,400</b>	<b>22,400</b>	<b>0</b>	<b>22,400</b>	<b>0</b>	<b>351,343</b>	<b>351,343</b>	<b>0</b>	<b>194,400</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$17,605	\$19,514	\$1,909	11	\$14,097	\$140,843	\$173,867	\$33,024	23	\$128,636
45520 - Utilities Reimbursements	19,427	16,613	(2,814)	(14)	19,427	155,413	132,904	(22,510)	(14)	155,413
45530 - Miscellaneous Other Reve	4,274	24,784	20,510	480	196,448	34,189	290,961	256,772	751	577,794
45540 - Service Charges	7,314	107,706	100,392	1,373	(11,508)	58,511	224,428	165,917	284	72,206
45570 - FBO Landing Fees	15,836	14,903	(933)	(6)	12,858	126,689	150,181	23,492	19	133,344
45580 - Equipment Rental	0	0	0	0	0	0	3,480	3,480	0	3,480
<b>Total Other Operating Revenue</b>	<b>64,456</b>	<b>183,519</b>	<b>119,063</b>	<b>185</b>	<b>231,322</b>	<b>515,646</b>	<b>975,821</b>	<b>460,175</b>	<b>89</b>	<b>1,070,872</b>
<b>Total Operating Revenue</b>	<b>19,557,114</b>	<b>21,148,048</b>	<b>1,590,934</b>	<b>8</b>	<b>19,674,924</b>	<b>169,275,834</b>	<b>175,523,455</b>	<b>6,247,621</b>	<b>4</b>	<b>165,949,614</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	2,745,539	2,378,543	366,996	13	2,291,518	22,924,454	18,181,086	4,743,368	21	18,116,809
51210 - Paid Time Off	0	195,034	(195,034)	0	162,744	0	2,257,316	(2,257,316)	0	1,798,187
51220 - Holiday Pay	0	0	0	0	0	0	555,802	(555,802)	0	551,227
51240 - Other Leave With Pay	0	8,359	(8,359)	0	9,749	0	81,712	(81,712)	0	65,696
51250 - Special Pay	0	8,562	(8,562)	0	57,087	0	129,665	(129,665)	0	485,818
<b>Total Salaries</b>	<b>2,745,539</b>	<b>2,590,499</b>	<b>155,040</b>	<b>6</b>	<b>2,521,097</b>	<b>22,924,454</b>	<b>21,205,581</b>	<b>1,718,873</b>	<b>7</b>	<b>21,017,738</b>
52110 - Overtime	61,513	71,679	(10,165)	(17)	47,208	473,360	427,629	45,731	10	451,129

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Benefits</b>										
54110 - FICA Tax	\$214,432	\$197,658	\$16,774	8	\$189,359	\$1,679,897	\$1,524,216	\$155,681	9	\$1,489,611
54120 - Unemployment Insurance-S	0	0	0	0	24,837	0	33,636	(33,636)	0	66,357
54130 - Workers Compensation Ins	23,478	14,152	9,326	40	14,396	192,524	117,328	75,195	39	126,336
54135 - Workers Comp Incident Expense	0	2,530	(2,530)	0	14,130	0	53,254	(53,254)	0	56,816
54210 - Medical Insurance	346,605	320,981	25,624	7	304,918	2,722,050	2,533,007	189,043	7	2,700,246
54220 - Dental Insurance	28,264	25,811	2,453	9	25,956	217,387	203,474	13,914	6	207,840
54230 - Vision Insurance	3,360	3,236	124	4	3,212	26,878	25,540	1,338	5	25,536
54240 - Life Insurance	8,838	8,892	(54)	(1)	8,556	70,706	68,613	2,093	3	66,294
54250 - Short Term Disability	8,710	10,315	(1,605)	(18)	9,979	71,419	81,057	(9,638)	(13)	79,692
54310 - Retirement	814,259	712,175	102,085	13	474,759	4,857,402	4,151,527	705,875	15	3,748,649
54312 - GABS 68 -Non-funded Retirement	0	0	0	0	0	0	2,010,451	(2,010,451)	0	0
54315 - Retiree	179,078	163,967	15,111	8	174,350	1,432,623	1,410,283	22,340	2	1,392,950
54410 - Taxable Benefits	0	0	0	0	0	0	(4,233)	4,233	0	20,630
54430 - Accrued Vacation	0	100,299	(100,299)	0	(36,446)	0	(45,499)	45,499	0	(243,601)
54440 - Relocation	0	20,618	(20,618)	0	0	0	73,425	(73,425)	0	0
<b>Total Benefits</b>	<b>1,627,025</b>	<b>1,580,634</b>	<b>46,391</b>	<b>3</b>	<b>1,208,005</b>	<b>11,270,886</b>	<b>12,236,081</b>	<b>(965,194)</b>	<b>(9)</b>	<b>9,737,356</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(484,744)	(124,203)	(360,541)	(74)	(88,881)	(3,974,902)	(907,139)	(3,067,763)	(77)	(617,890)
54515 - Capitalized Burden Rech	0	(53,520)	53,520	0	(34,272)	0	(379,417)	379,417	0	(233,111)
54599 - OH Contra	0	(243,212)	243,212	0	(227,151)	0	(2,295,599)	2,295,599	0	(2,220,516)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(484,744)</b>	<b>(420,935)</b>	<b>(63,809)</b>	<b>(13)</b>	<b>(350,304)</b>	<b>(3,974,902)</b>	<b>(3,582,155)</b>	<b>(392,747)</b>	<b>(10)</b>	<b>(3,071,517)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(55,161)	(27,117)	(28,045)	(51)	(893)	(452,322)	(167,166)	(285,155)	(63)	(48,487)
54525 - QHP Burden Recharge	0	(12,594)	12,594	0	(385)	0	(75,349)	75,349	0	(20,433)
54526 - QHP OH Contra Acct	0	(19,479)	19,479	0	0	0	(120,286)	120,286	0	(99,109)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(55,161)</b>	<b>(59,190)</b>	<b>4,029</b>	<b>7</b>	<b>(1,277)</b>	<b>(452,322)</b>	<b>(362,801)</b>	<b>(89,521)</b>	<b>(20)</b>	<b>(168,030)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	(1,082)	1,082	0	(2,500)	0	(13,981)	13,981	0	0
54531 - Joint Studies - Labor	0	77	(77)	0	0	0	6,500	(6,500)	0	0
54535 - MM & JS Burden Recharge	0	(39)	39	0	0	0	(2,610)	2,610	0	0
54536 - Maintenance-Burden	0	39	(39)	0	0	0	2,610	(2,610)	0	0
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>(1,006)</b>	<b>1,006</b>	<b>0</b>	<b>(2,500)</b>	<b>0</b>	<b>(7,481)</b>	<b>7,481</b>	<b>0</b>	<b>0</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Total Personnel Expenses</b>	<b>3,894,172</b>	<b>3,761,681</b>	<b>132,491</b>	<b>3</b>	<b>3,422,228</b>	<b>30,241,476</b>	<b>29,916,853</b>	<b>324,623</b>	<b>1</b>	<b>27,966,676</b>
<b>Non-Personnel Expenses</b>										
<b>Contract Services</b>										
61100 - Temporary Staffing	\$34,429	\$46,077	\$(11,648)	(34)	\$21,956	\$205,901	\$288,862	\$(82,961)	(40)	\$271,625
61110 - Auditing Services	0	0	0	0	0	108,900	107,900	1,000	1	154,800
61120 - Legal Services	30,000	33,500	(3,500)	(12)	(6,965)	340,000	312,652	27,348	8	281,609
61130 - Services - Professional	819,255	1,162,494	(343,239)	(42)	817,050	7,817,729	7,128,400	689,328	9	8,149,969
61150 - Outside Svs - Other	342,620	290,188	52,431	15	208,438	2,743,083	2,499,199	243,884	9	2,191,437
61160 - Services - Custodial	2,478,032	2,293,759	184,273	7	2,425,500	19,468,943	19,222,848	246,095	1	18,305,702
61190 - Receiving & Dist Cntr Services	141,551	139,396	2,155	2	134,605	1,096,772	1,094,531	2,241	0	1,056,868
61990 - OH Contra	(164,893)	(153,651)	(11,242)	(7)	(188,800)	(1,427,417)	(1,289,996)	(137,421)	(10)	(1,620,574)
<b>Total Contract Services</b>	<b>3,680,994</b>	<b>3,811,763</b>	<b>(130,769)</b>	<b>(4)</b>	<b>3,411,784</b>	<b>30,353,911</b>	<b>29,364,397</b>	<b>989,514</b>	<b>3</b>	<b>28,791,435</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	512,166	499,108	13,058	3	411,364	4,097,328	4,027,210	70,118	2	3,711,152
61180 - Services - SDUPD-Harbor	1,547,338	1,543,923	3,415	0	1,398,748	12,503,168	11,892,397	610,771	5	10,950,138
61185 - Guard Services	293,211	288,606	4,605	2	290,823	2,360,716	2,537,338	(176,622)	(7)	2,186,444
61188 - Other Safety & Security Serv	116,667	139,214	(22,547)	(19)	144,307	933,333	1,079,328	(145,995)	(16)	967,724
<b>Total Safety and Security</b>	<b>2,469,381</b>	<b>2,470,850</b>	<b>(1,469)</b>	<b>0</b>	<b>2,245,242</b>	<b>19,894,545</b>	<b>19,536,273</b>	<b>358,271</b>	<b>2</b>	<b>17,815,458</b>
<b>Space Rental</b>										
62100 - Rent	848,598	849,147	(549)	0	848,547	6,793,850	6,794,574	(724)	0	6,793,440
<b>Total Space Rental</b>	<b>848,598</b>	<b>849,147</b>	<b>(549)</b>	<b>0</b>	<b>848,547</b>	<b>6,793,850</b>	<b>6,794,574</b>	<b>(724)</b>	<b>0</b>	<b>6,793,440</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	39,722	50,792	(11,071)	(28)	36,821	316,536	335,896	(19,360)	(6)	321,469
63110 - Utilities - Gas & Electr	759,430	753,775	5,655	1	497,691	7,180,096	7,018,279	161,818	2	6,174,861
63120 - Utilities - Water	68,041	76,381	(8,340)	(12)	64,068	721,063	756,450	(35,386)	(5)	695,139
63190 - OH Contra	0	(198)	198	0	(469)	0	(846)	846	0	(2,548)
<b>Total Utilities</b>	<b>867,193</b>	<b>880,750</b>	<b>(13,557)</b>	<b>(2)</b>	<b>598,111</b>	<b>8,217,695</b>	<b>8,109,778</b>	<b>107,917</b>	<b>1</b>	<b>7,188,920</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Maintenance</b>										
64100 - Facilities Supplies	\$59,767	\$115,182	\$(55,415)	(93)	\$92,571	\$500,933	\$485,519	\$15,415	3	\$575,127
64110 - Maintenance - Annual R	843,629	638,046	205,583	24	541,400	7,388,537	5,543,209	1,845,328	25	6,629,949
64122 - Contractor Labor	0	0	0	0	(2,871)	0	164	(164)	0	689
64123 - Contractor Burden	0	0	0	0	0	0	209	(209)	0	877
64124 - Maintenance-Overhead	0	37	(37)	0	12	0	1,447	(1,447)	0	335
64125 - Major Maintenance - Mat	210,000	102,194	107,806	51	598,481	1,521,812	1,071,382	450,430	30	1,867,108
64127 - Contract Overhead (co	0	0	0	0	(4,533)	0	461	(461)	0	2,765
64130 - Remediation	0	0	0	0	0	0	(19)	19	0	0
64140 - Refuse & Hazardous Waste	32,517	(38,108)	70,625	217	(34,169)	343,160	298,726	44,434	13	247,800
<b>Total Maintenance</b>	<b>1,145,913</b>	<b>817,351</b>	<b>328,562</b>	<b>29</b>	<b>1,190,892</b>	<b>9,754,443</b>	<b>7,401,098</b>	<b>2,353,344</b>	<b>24</b>	<b>9,324,650</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	16,829	17,484	(655)	(4)	59,996	218,972	220,321	(1,349)	(1)	250,859
65101 - OH Contra	(594)	(4)	(590)	(99)	(3,167)	(6,790)	(126)	(6,663)	(98)	(5,327)
<b>Total Equipment and Systems</b>	<b>16,235</b>	<b>17,480</b>	<b>(1,245)</b>	<b>(8)</b>	<b>56,829</b>	<b>212,182</b>	<b>220,195</b>	<b>(8,013)</b>	<b>(4)</b>	<b>245,532</b>
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	21,657	30,437	(8,781)	(41)	44,233	282,612	302,141	(19,530)	(7)	297,063
65120 - Safety Equipment & Suppl	16,140	4,587	11,553	72	11,157	65,162	53,544	11,618	18	66,533
65130 - Tools - Small	1,900	(2,514)	4,414	232	7,425	13,713	39,459	(25,746)	(188)	40,149
65199 - OH Contra	(3,745)	(960)	(2,785)	(74)	(525)	(53,313)	(18,594)	(34,719)	(65)	(26,131)
<b>Total Materials and Supplies</b>	<b>35,952</b>	<b>31,550</b>	<b>4,401</b>	<b>12</b>	<b>62,289</b>	<b>308,174</b>	<b>376,550</b>	<b>(68,377)</b>	<b>(22)</b>	<b>377,614</b>
<b>Insurance</b>										
67170 - Insurance - Property	44,725	43,466	1,259	3	40,919	357,800	344,910	12,890	4	327,355
67171 - Insurance - Liability	12,533	11,825	709	6	11,825	100,267	94,598	5,668	6	94,600
67172 - Insurance - Public Offic	17,842	15,034	2,808	16	11,255	143,683	121,222	22,461	16	90,992
67173 - Insurance Miscellaneous	15,275	16,832	(1,557)	(10)	14,598	162,480	188,511	(26,031)	(16)	128,702
<b>Total Insurance</b>	<b>90,375</b>	<b>87,156</b>	<b>3,219</b>	<b>4</b>	<b>78,597</b>	<b>764,230</b>	<b>749,241</b>	<b>14,989</b>	<b>2</b>	<b>641,649</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	\$5,091	\$1,142	\$3,949	78	\$2,185	\$41,053	\$22,818	\$18,235	44	\$50,167
66130 - Book & Periodicals	3,855	1,168	2,686	70	6,947	26,455	28,214	(1,759)	(7)	24,385
66220 - Permits/Certificates/Lic	7,988	17,586	(9,598)	(120)	33,739	144,375	130,711	13,665	9	141,779
66260 - Recruiting	2,181	3,005	(824)	(38)	66,916	85,267	110,913	(25,646)	(30)	74,587
66280 - Seminars & Training	18,204	20,618	(2,414)	(13)	29,764	246,574	145,545	101,029	41	232,323
66290 - Transportation	12,277	10,435	1,842	15	11,098	101,821	87,036	14,784	15	93,468
66299 - OH Contra	(8,410)	(904)	(7,506)	(89)	(6,775)	(43,267)	(22,175)	(21,093)	(49)	(23,718)
66305 - Travel-Employee Developm	24,715	15,610	9,105	37	22,466	166,055	157,667	8,388	5	160,955
66310 - Tuition	3,333	1,986	1,348	40	0	31,667	30,992	674	2	17,623
66320 - Uniforms	6,030	8,491	(2,461)	(41)	5,517	47,518	58,629	(11,111)	(23)	30,781
<b>Total Employee Development and Suppo</b>	<b>75,264</b>	<b>79,137</b>	<b>(3,873)</b>	<b>(5)</b>	<b>171,857</b>	<b>847,517</b>	<b>750,351</b>	<b>97,166</b>	<b>11</b>	<b>802,350</b>
<b>Business Development</b>										
66100 - Advertising	29,391	37,382	(7,991)	(27)	63,537	314,720	458,131	(143,411)	(46)	525,604
66110 - Allowance for Bad Debts	0	0	0	0	0	5,000	(5,734)	10,734	215	(3,910)
66200 - Memberships & Dues	38,476	82,638	(44,162)	(115)	43,295	285,904	349,365	(63,461)	(22)	265,046
66230 - Postage & Shipping	1,653	2,453	(800)	(48)	459	14,288	12,483	1,805	13	10,414
66240 - Promotional Activities	97,814	26,936	70,878	72	72,074	900,336	826,452	73,884	8	372,539
66250 - Promotional Materials	6,750	2,926	3,824	57	8,427	22,478	26,032	(3,554)	(16)	65,390
66300 - Travel-Business Developm	22,770	22,513	256	1	12,658	136,270	117,093	19,177	14	134,584
<b>Total Business Development</b>	<b>196,853</b>	<b>174,847</b>	<b>22,006</b>	<b>11</b>	<b>200,450</b>	<b>1,678,996</b>	<b>1,783,822</b>	<b>(104,827)</b>	<b>(6)</b>	<b>1,369,668</b>
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	91,275	11,331	79,944	88	97,640	280,400	112,094	168,306	60	272,352
66150 - Equipment Rental/Leasing	14,005	12,749	1,256	9	12,523	156,104	165,881	(9,776)	(6)	170,846
66160 - Tenant Improvements	75,000	47,319	27,681	37	79,422	550,000	361,172	188,828	34	347,117
66270 - Repairs - Office Equipme	158,859	190,377	(31,518)	(20)	112,494	1,430,958	1,383,682	47,276	3	1,424,181
66279 - OH Contra	(33,830)	(2,747)	(31,083)	(92)	(53,343)	(162,626)	(93,946)	(68,680)	(42)	(149,371)
<b>Total Equipment Rentals and Repairs</b>	<b>305,309</b>	<b>259,029</b>	<b>46,280</b>	<b>15</b>	<b>248,736</b>	<b>2,254,836</b>	<b>1,928,882</b>	<b>325,953</b>	<b>14</b>	<b>2,065,125</b>
<b>Total Non-Personnel Expenses</b>	<b>9,732,067</b>	<b>9,479,062</b>	<b>253,005</b>	<b>3</b>	<b>9,113,335</b>	<b>81,080,378</b>	<b>77,015,163</b>	<b>4,065,215</b>	<b>5</b>	<b>75,415,842</b>
<b>Total Departmental Expenses before</b>	<b>13,626,239</b>	<b>13,240,743</b>	<b>385,496</b>	<b>3</b>	<b>12,535,563</b>	<b>111,321,854</b>	<b>106,932,016</b>	<b>4,389,838</b>	<b>4</b>	<b>103,382,518</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	\$8,562,843	\$8,562,843	\$0	0	\$7,644,202	\$65,933,078	\$65,933,078	\$0	0	\$61,188,482
<b>Total Depreciation and Amortization</b>	<b>8,562,843</b>	<b>8,562,843</b>	<b>0</b>	<b>0</b>	<b>7,644,202</b>	<b>65,933,078</b>	<b>65,933,078</b>	<b>0</b>	<b>0</b>	<b>61,188,482</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Chrg	5,199,628	4,913,766	(285,862)	(5)	5,651,395	27,440,738	28,533,678	1,092,940	4	27,001,382
<b>Total Passenger Facility Charges</b>	<b>5,199,628</b>	<b>4,913,766</b>	<b>(285,862)</b>	<b>(5)</b>	<b>5,651,395</b>	<b>27,440,738</b>	<b>28,533,678</b>	<b>1,092,940</b>	<b>4</b>	<b>27,001,382</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,962,833	3,017,235	54,402	2	2,897,783	26,272,587	26,245,988	(26,599)	0	22,714,080
<b>Total Customer Facility Charges</b>	<b>2,962,833</b>	<b>3,017,235</b>	<b>54,402</b>	<b>2</b>	<b>2,897,783</b>	<b>26,272,587</b>	<b>26,245,988</b>	<b>(26,599)</b>	<b>0</b>	<b>22,714,080</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(41,667)	(27,117)	14,550	35	(893)	(333,333)	(167,166)	166,167	50	(48,487)
71213 - Quieter Home - Burden	0	(12,594)	(12,594)	0	(385)	0	(75,349)	(75,349)	0	(20,433)
71214 - Quieter Home - Overhead	(20,000)	(19,479)	521	3	0	(160,000)	(120,286)	39,714	25	(99,109)
71215 - Quieter Home - Material	(1,305,941)	(909,787)	396,154	30	(87,118)	(7,431,200)	(4,084,256)	3,346,945	45	(1,485,984)
71216 - Quieter Home Program	1,048,309	256,511	(791,798)	(76)	0	6,074,373	3,648,013	(2,426,360)	(40)	1,103,119
71217 - Contract Labor	0	(221)	(221)	0	0	0	(574)	(574)	0	(53)
71218 - Contractor Burden	0	(281)	(281)	0	0	0	(731)	(731)	0	(68)
71222 - Contractor Labor	0	(4,085)	(4,085)	0	0	0	(13,158)	(13,158)	0	0
71223 - Contractor Burden	0	(5,199)	(5,199)	0	0	0	(16,747)	(16,747)	0	0
71224 - Joint Studies Overhead	0	(115)	(115)	0	0	0	(4,378)	(4,378)	0	0
71225 - Joint Studies - Material	0	0	0	0	0	(100,000)	(325)	99,675	100	0
71226 - Contractor Overhead	0	(6,128)	(6,128)	0	0	0	(19,858)	(19,858)	0	0
<b>Total Quieter Home Program</b>	<b>(319,299)</b>	<b>(728,496)</b>	<b>(409,196)</b>	<b>(128)</b>	<b>(88,396)</b>	<b>(1,950,161)</b>	<b>(854,816)</b>	<b>1,095,345</b>	<b>56</b>	<b>(551,017)</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Interest Income</b>										
71310 - Interest - Investments	\$584,529	\$710,910	\$126,381	22	\$405,496	\$4,832,015	\$4,119,340	\$(712,675)	(15)	\$2,944,722
71340 - Interest - Note Receivab	143,518	143,518	0	0	150,950	1,264,653	1,264,653	0	0	1,328,111
71350 - Interest - Other	0	0	0	0	0	0	(1,695)	(1,695)	0	4,105
71361 - Interest Income - 2010 Bonds	0	53,661	53,661	0	45,581	0	477,744	477,744	0	352,366
71363 - Interest Income - 2013 Bonds	0	48,617	48,617	0	31,354	0	336,695	336,695	0	248,142
71364 - Interest Income - 2017 Bond A	0	1,027,365	1,027,365	0	0	0	1,708,804	1,708,804	0	0
71365 - Interest Income - 2014 Bond A	0	46,306	46,306	0	29,049	0	329,890	329,890	0	227,593
<b>Total Interest Income</b>	<b>728,047</b>	<b>2,030,376</b>	<b>1,302,329</b>	<b>179</b>	<b>662,429</b>	<b>6,096,668</b>	<b>8,235,431</b>	<b>2,138,763</b>	<b>35</b>	<b>5,105,039</b>
<b>Interest income BAB's rebate</b>										
71362 - BAB interest rebate	388,017	388,849	833	0	385,851	3,104,132	3,110,794	6,661	0	3,097,304
<b>Total Interest income BAB's rebate</b>	<b>388,017</b>	<b>388,849</b>	<b>833</b>	<b>0</b>	<b>385,851</b>	<b>3,104,132</b>	<b>3,110,794</b>	<b>6,661</b>	<b>0</b>	<b>3,097,304</b>
<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	(2,521,646)	(2,521,646)	0	0	(2,559,687)	(20,173,166)	(20,173,166)	0	0	(20,477,499)
71412 - Interest Expense 2013 Bonds	(1,521,979)	(1,521,979)	0	0	(1,529,163)	(12,175,833)	(12,175,833)	0	0	(12,233,300)
71413 - Interest Expense 2014 Bond A	(1,361,768)	(1,361,768)	0	0	(1,361,768)	(10,894,140)	(10,894,140)	0	0	(10,894,140)
71414 - Interest Expense 2017 Bond A	(1,250,229)	(1,211,442)	38,788	3	0	(8,751,605)	(8,399,329)	352,276	4	0
71420 - Interest Expense-Variable Debt	(38,953)	(40,203)	(1,249)	(3)	(45,484)	(311,626)	(368,316)	(56,690)	(18)	(280,781)
71430 - LOC Fees - C/P	(34,724)	(22,995)	11,729	34	(20,913)	(386,768)	(280,700)	106,069	27	(208,136)
71450 - Trustee Fee Bonds	(7,933)	0	7,933	100	(2,436)	(23,800)	(1,050)	22,750	96	(12,786)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(5,000)	(3,300)	1,700	34	0
71458 - Capitalized Interest	0	544,911	544,911	0	452,410	0	4,302,491	4,302,491	0	3,644,716
71460 - Interest Expense - Other	0	0	0	0	0	(1,989,435)	(1,477,723)	511,712	26	(15,000)
71461 - Interest Expense - Cap Leases	(54,189)	(54,189)	0	0	(55,837)	(437,459)	(437,459)	0	0	(450,298)
<b>Total Interest Expense</b>	<b>(6,791,421)</b>	<b>(6,189,310)</b>	<b>602,111</b>	<b>9</b>	<b>(5,122,877)</b>	<b>(55,148,832)</b>	<b>(49,908,525)</b>	<b>5,240,308</b>	<b>10</b>	<b>(40,927,224)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	337,282	473,613	136,331	40	345,145	2,716,822	3,758,976	1,042,155	38	2,778,985
<b>Total Amortization</b>	<b>337,282</b>	<b>473,613</b>	<b>136,331</b>	<b>40</b>	<b>345,145</b>	<b>2,716,822</b>	<b>3,758,976</b>	<b>1,042,155</b>	<b>38</b>	<b>2,778,985</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eight months ended February 28, 2018  
(Unaudited)

Print Date: 3/16/2018  
Print Time: 4:22:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$27,316	\$27,316	0	\$0
71530 - Gain/Loss On Investments	0	(637,994)	(637,994)	0	167,486	0	(3,832,594)	(3,832,594)	0	(2,055,000)
71540 - Discounts Earned	0	192	192	0	3,690	0	5,752	5,752	0	14,683
71610 - Legal Settlement Expense	(1,000)	0	1,000	100	(9,500)	(6,000)	0	6,000	100	(9,500)
71620 - Other non-operating revenue (e	0	238	238	0	5,593	0	34,022	34,022	0	85,870
71630 - Other Non-Operating Expe	0	0	0	0	0	0	(12,719)	(12,719)	0	2,000
73300 - DMJM and Auth OH Clearin	0	300	300	0	0	0	300	300	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>(1,000)</b>	<b>(637,264)</b>	<b>(636,264)</b>	<b>(63,626)</b>	<b>167,269</b>	<b>(6,000)</b>	<b>(3,777,924)</b>	<b>(3,771,924)</b>	<b>(62,865)</b>	<b>(1,961,946)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>2,504,087</b>	<b>3,268,769</b>	<b>764,682</b>	<b>31</b>	<b>(4,898,599)</b>	<b>8,525,955</b>	<b>15,343,604</b>	<b>6,817,649</b>	<b>80</b>	<b>(17,256,603)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	821,250	183,627	(637,623)	(78)	0	4,321,250	7,196,003	2,874,753	67	1,245,980
<b>Total Capital Grant Contribution</b>	<b>821,250</b>	<b>183,627</b>	<b>(637,623)</b>	<b>(78)</b>	<b>0</b>	<b>4,321,250</b>	<b>7,196,003</b>	<b>2,874,753</b>	<b>67</b>	<b>1,245,980</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>18,863,745</b>	<b>18,351,190</b>	<b>512,555</b>	<b>3</b>	<b>15,281,166</b>	<b>164,407,728</b>	<b>150,325,488</b>	<b>14,082,240</b>	<b>9</b>	<b>146,068,417</b>
<b>Net Income/(Loss)</b>	<b>693,369</b>	<b>2,796,859</b>	<b>2,103,489</b>	<b>303</b>	<b>4,393,758</b>	<b>4,868,106</b>	<b>25,197,967</b>	<b>20,329,861</b>	<b>418</b>	<b>19,881,197</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	(40,000)	(63,929)	(23,929)	(60)	695,460	(626,000)	(255,771)	370,229	59	(897,564)
73299 - Capitalized Equipment Co	0	63,929	63,929	0	(695,460)	0	255,771	255,771	0	897,564
<b>Total Equipment Outlay</b>	<b>(40,000)</b>	<b>0</b>	<b>40,000</b>	<b>100</b>	<b>0</b>	<b>(626,000)</b>	<b>0</b>	<b>626,000</b>	<b>100</b>	<b>0</b>



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

## Review of the Unaudited Financial Statements for the Eight Months Ended February 28, 2018 and 2017

Presented by:

Scott Brickner, CPA

Vice President, Finance and Asset Management/Treasurer

Kathy Kiefer

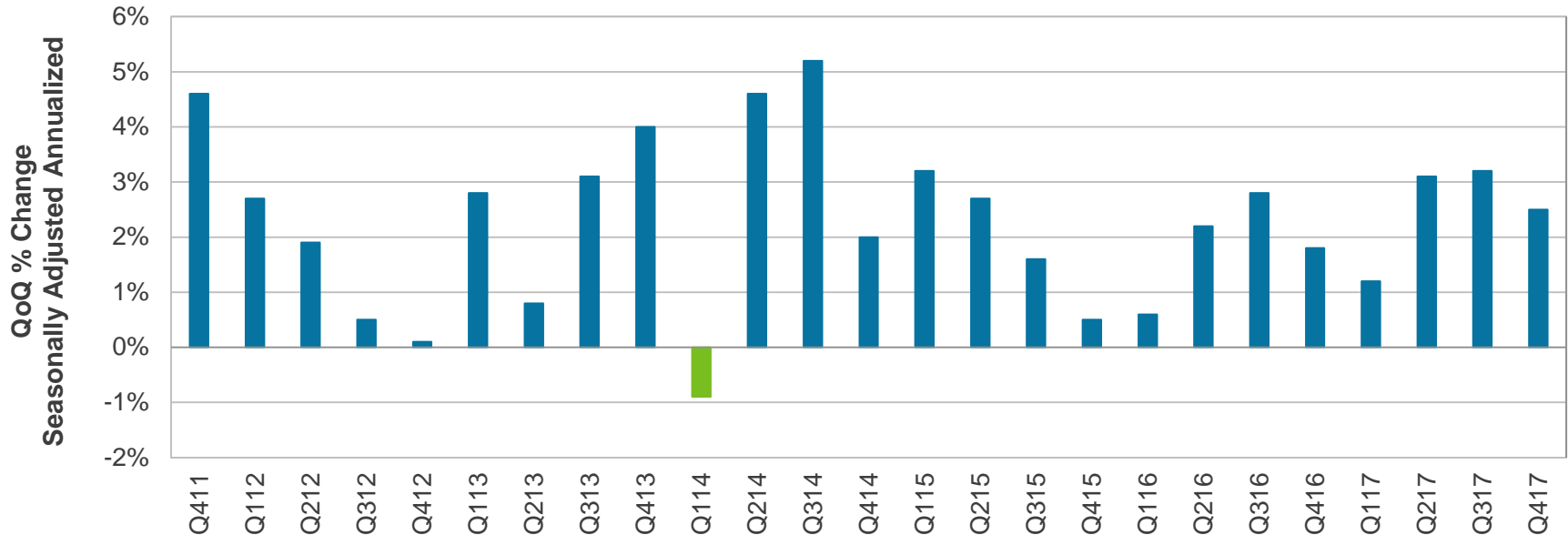
Senior Director, Finance & Asset Management

March 26, 2018

# Third Quarter GDP

Fourth quarter GDP growth was revised down slightly to 2.5% from the advance estimate of 2.6%, in line with expectations. Consumer spending was very strong in the fourth quarter but net exports and inventories were both a large drag on growth during the fourth quarter.

**U.S. Gross Domestic Product (QoQ)**  
Fourth Quarter 2011 – Fourth Quarter 2017



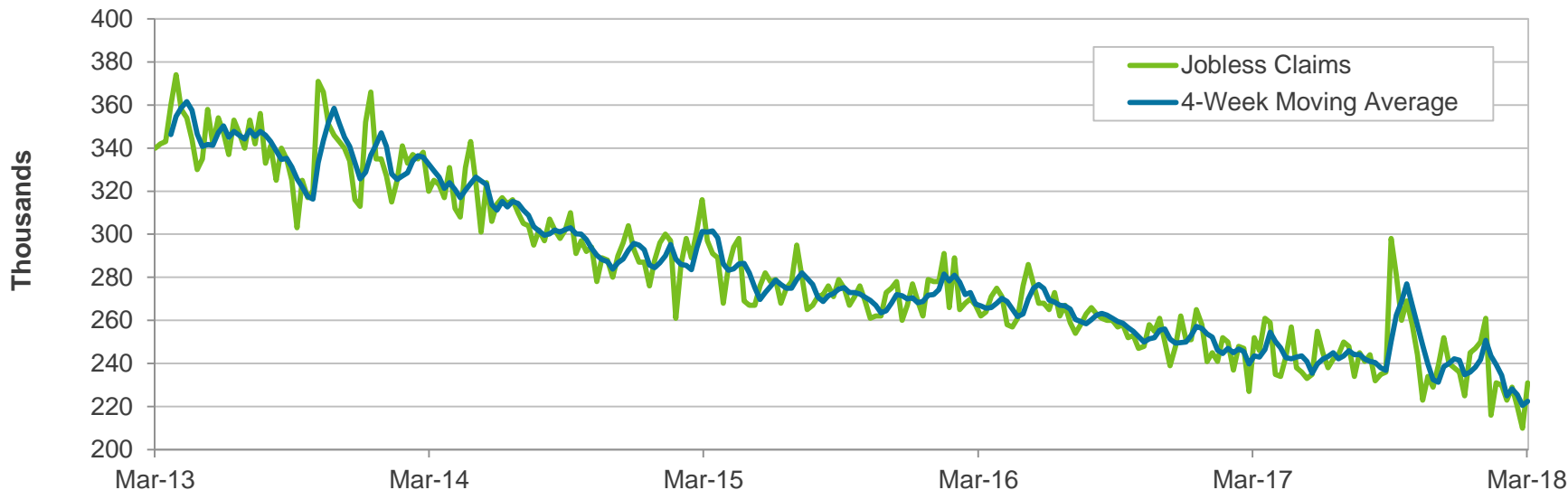


# Initial Claims For Unemployment

For the week ending March 3, initial jobless claims increased by 21,000 to 231,000. The 4-week moving average increased by 2,000 to 222,500, which is still relatively low. Jobless claims reflect strong demand for labor and are consistent with a healthy labor market.

## Initial Jobless Claims and 4-Week Moving Average

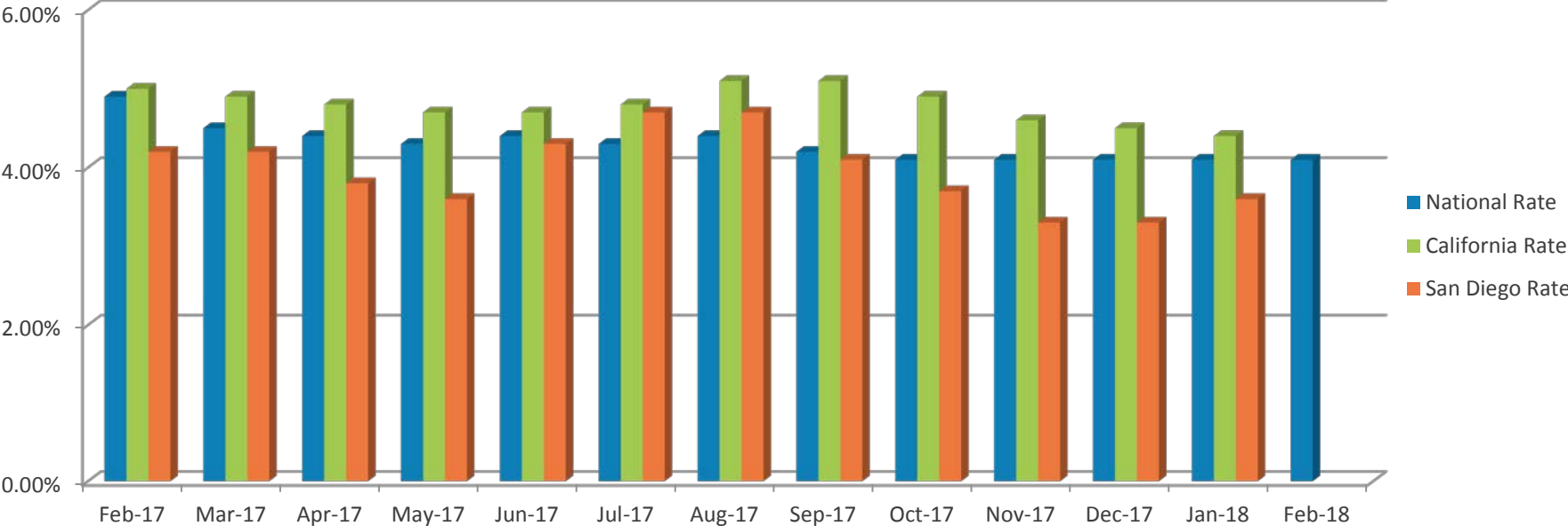
March 1, 2013 – March 2, 2018



# Unemployment Rates

The National unemployment rate remained steady at 4.10 percent from January to February. The National U-6 rate also remained steady at 8.2 percent from January to February. The California and San Diego unemployment rates for February have not yet been released.

## Unemployment Rates



Source: US Dept of Labor, CA EDD

# Consumer Price Index

The Consumer Price Index (CPI) was up 2.1% year-over-year in January, unchanged from December. Core CPI (CPI less food and energy) was up 1.8% year-over-year in January, also unchanged from December. Core CPI remains softer than the target level of inflation.

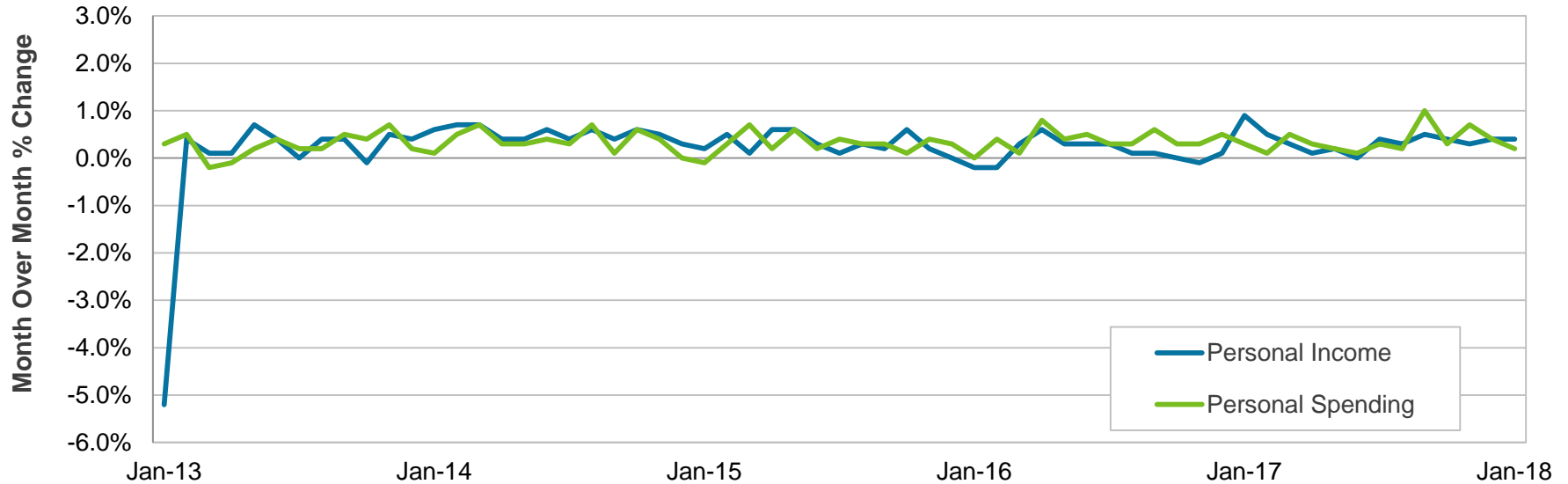
**Consumer Price Index (YoY%)**  
January 2013 – January 2018



# Personal Income and Spending

Personal income rose by 0.4% in January, helped in part by a decline in personal taxes. Consumer spending rose by just 0.2% in January, reflecting a downturn in vehicle sales.

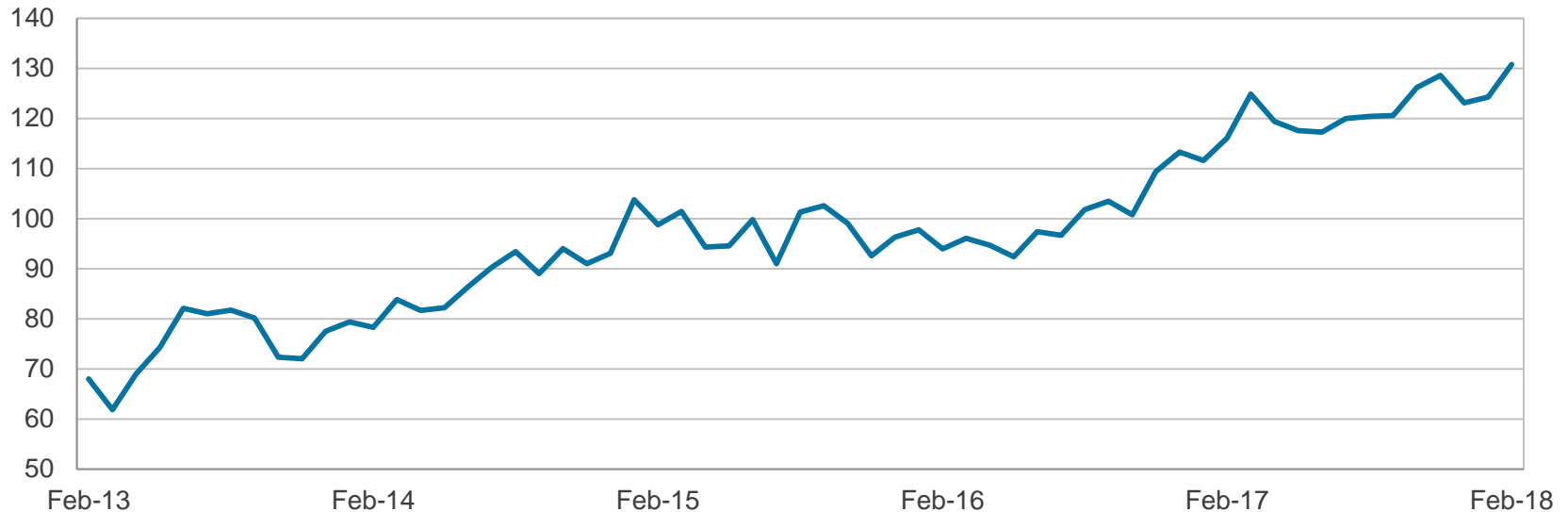
**Personal Income and Spending (MoM%)**  
January 2013 – January 2018



# Consumer Confidence Index

The Consumer Confidence Index increased to 130.8 in February, the highest level since 2000, up from 124.3 in January. Consumer confidence remains very robust. A strong labor market continues to have a positive impact on consumers' attitudes on the economy.

**Consumer Confidence Index**  
February 2013 – February 2018



# Existing Home Sales

Existing home sales declined 3.2% in January to a seasonally adjusted rate of 5.380 million units. Supply constraints continue to pressure the market. Prices also softened in January, with the median selling price down 2.4% in the month.

**U.S. Existing Home Sales (MoM)**  
January 2008 – January 2018



# New Home Sales

New home sales fell 7.8% in January to an annualized rate of 593,000 units, though sales were revised up in the prior two months. Prices fell 4.1% in the month but remained positive on a year-over-year basis, up 2.5%. Housing data tends to be volatile on a monthly basis, but the pace of new home sales over the past few months suggests there is ongoing upward momentum in the housing market.

**U.S. New Home Sales**  
January 2008 – January 2018

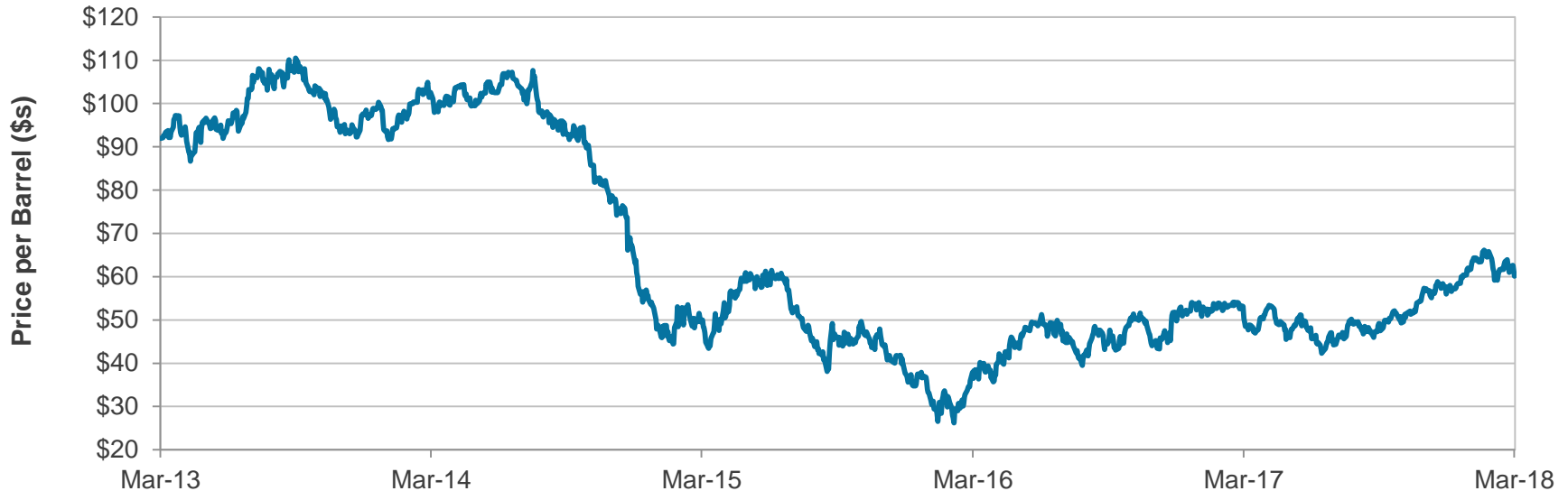


# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude closed at \$61.15 per barrel on March 7th, slightly below its 30-day average of \$61.43 but above its 12-month average of \$52.58. The Energy Information Administration is forecasting an average WTI crude oil spot price of \$58/b in 2018 and 2019.

## West Texas Intermediate Oil Price Per Barrel (WTI Spot)

March 8, 2013 – March 8, 2018





# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.788 per gallon on March 7th, which was below its 30-day average of \$1.824 but above its 12-month average of \$1.623.

## U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB

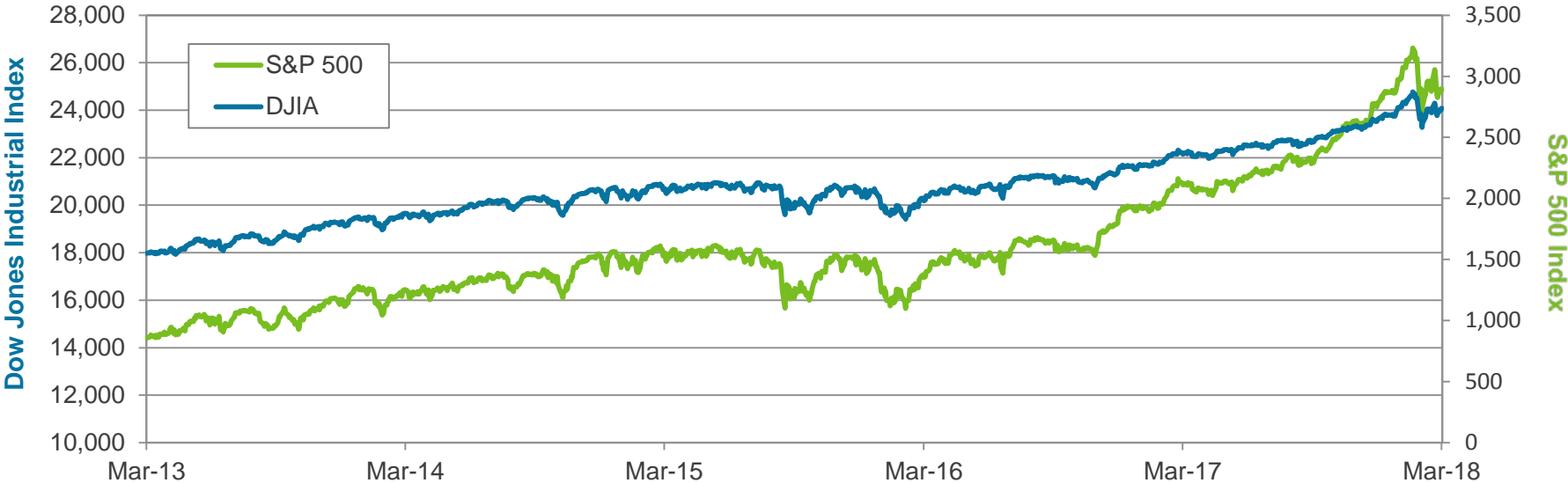
March 8, 2013 – March 8, 2018



# U.S. Equity Markets

U.S. equity markets have been volatile since the end of January, following a long period of low volatility, with the S&P 500 index declining about 10% in early February and then recovering about 6% over the past month. Year-to-date, the DJIA is up slightly and the S&P 500 index is up about 2.2%, as of mid-day trading on March 8th. We believe uncertainty about inflation, economic growth, monetary policy, and U.S. trade policies has fueled the volatility and we expect equities markets to remain volatile over the near-term.

**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
March 8, 2013 – March 18, 2018



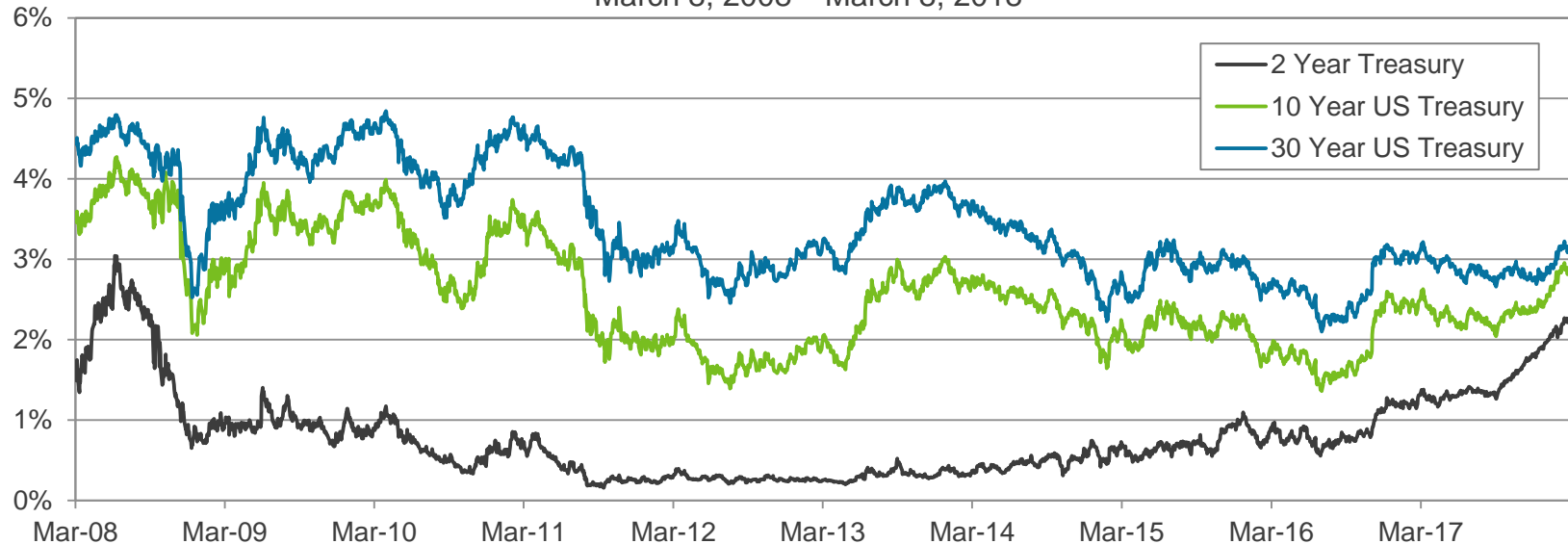
Source: Bloomberg.

# Treasury Yield History

The spread between 2-year and 10-year Treasuries is roughly 60 basis points, which is wider than the 52 basis point spread at year-end 2017. However, the Treasury yield curve remains very flat by historical standards. We believe technical factors, along with expectations for further monetary policy normalization by the Fed, are keeping longer-term rates contained. All else being equal, we believe the Fed's efforts to normalize the balance sheet will likely promote a steeper yield curve (and wider 2-year to 10-year spread) later this year. Tax reform may also be stimulative to the economy and drive yields at the long end of the curve higher.

## 2-, 10- and 30-year U.S. Treasury Yields

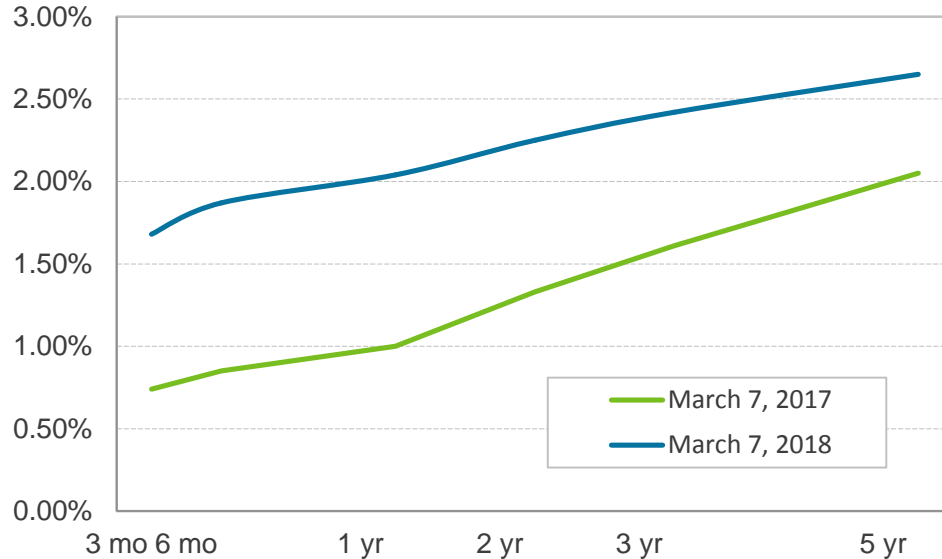
March 8, 2008 – March 8, 2018



# U.S. Treasury Yield Curve

We believe the recent move up in rates has been fueled by increased optimism about economic growth as a result of tax reform, relatively strong fourth quarter corporate earnings, and signs of increasing wage pressure (which is viewed as a precursor to overall inflation). Still, the yield curve remains quite flat by historical standards with the spread between 2-year and 10-year Treasuries just 61 basis points at the end of February.

**U.S. Treasury Yield Curve**  
March 7, 2017 versus March 7, 2018

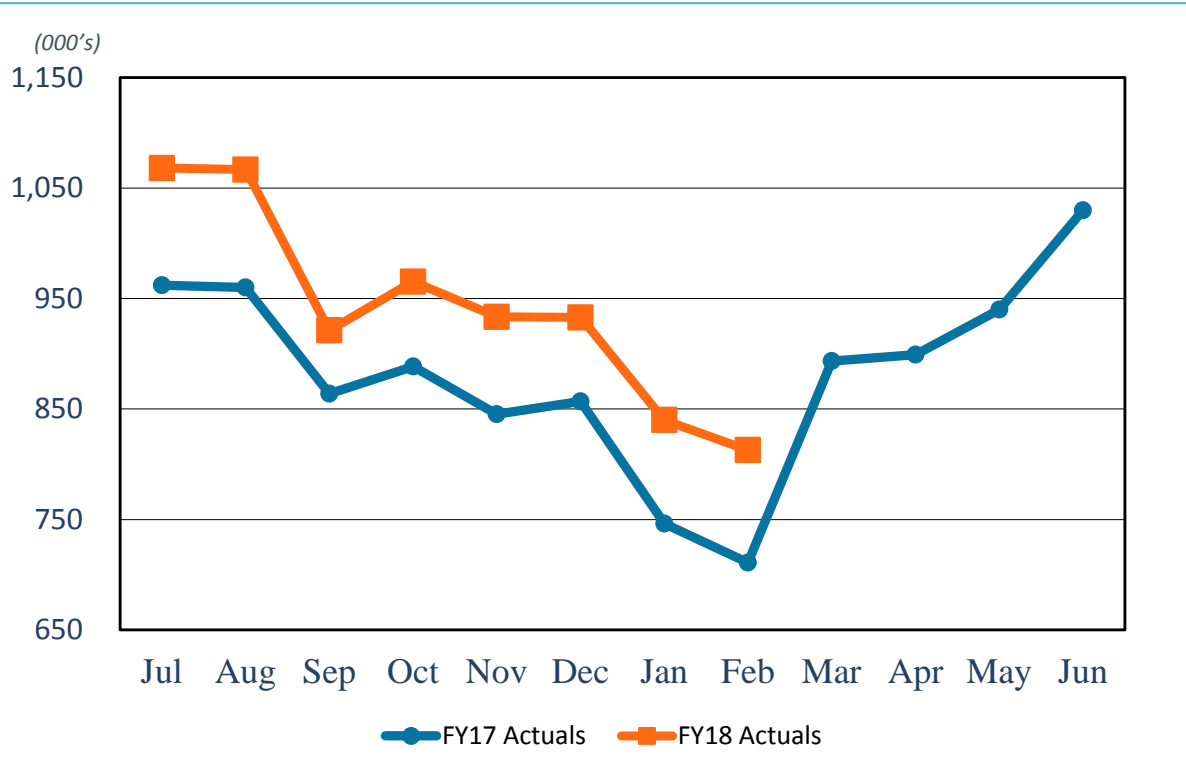


	3/7/18	3/7/18	Change
<b>3-Mo.</b>	0.74%	1.68%	0.93%
<b>6-Mo.</b>	0.85%	1.87%	1.02%
<b>1-Yr.</b>	1.00%	2.04%	1.04%
<b>2-Yr.</b>	1.33%	2.25%	0.92%
<b>3-Yr.</b>	1.61%	2.42%	0.81%
<b>5-Yr.</b>	2.05%	2.65%	0.60%
<b>10-Yr.</b>	2.52%	2.88%	0.37%
<b>30-Yr.</b>	3.12%	3.15%	0.03%



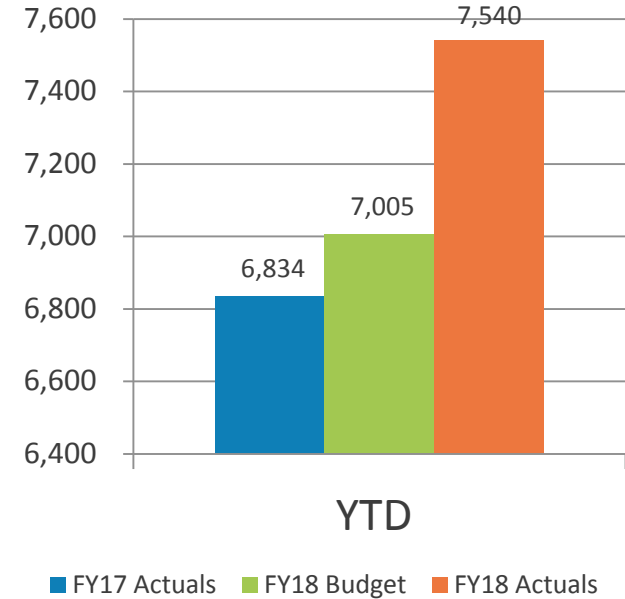
# Revenue & Expenses (Unaudited) For the Month Ended February 28, 2018 and 2017

# Enplanements

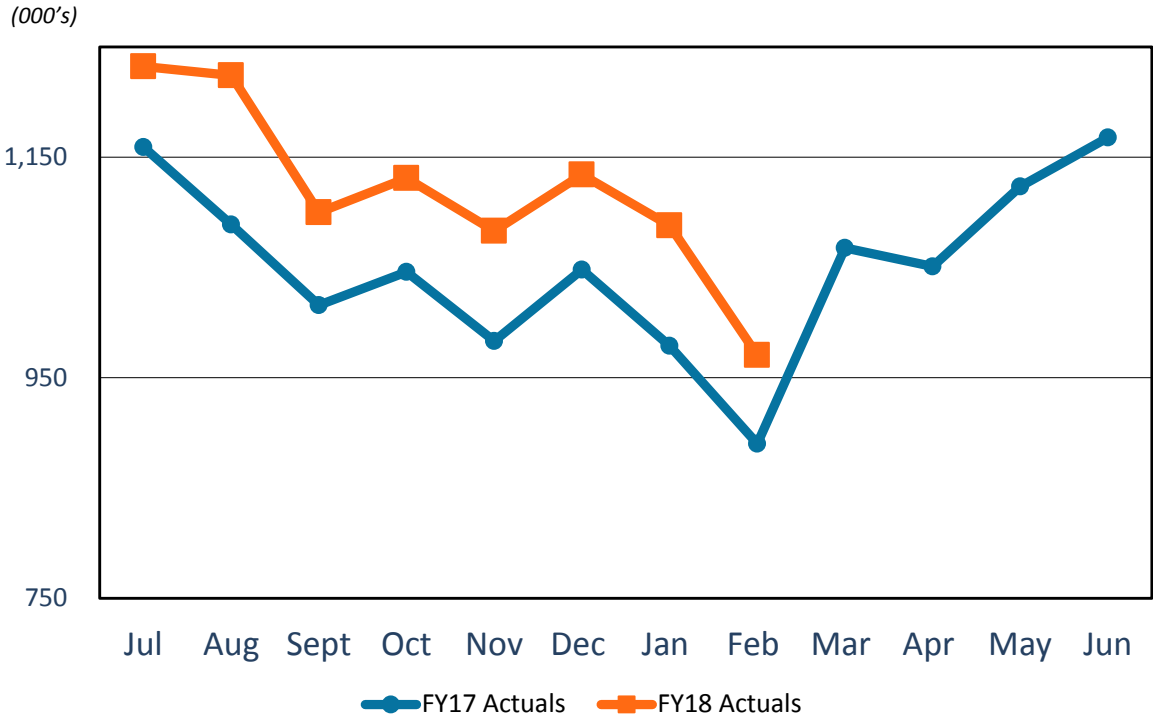


FY18 YTD Act Vs.  
FY17 YTD Act  
10.3%

FY18 YTD Act Vs.  
FY18 YTD Budget  
7.6%

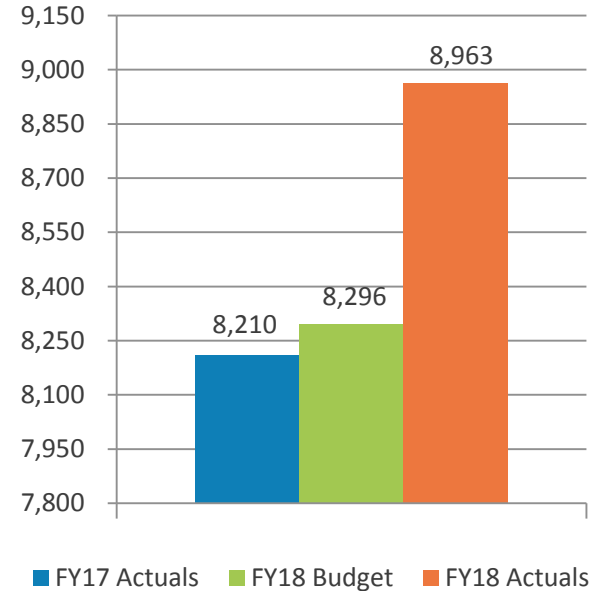


# Gross Landing Weight Units (000 lbs)

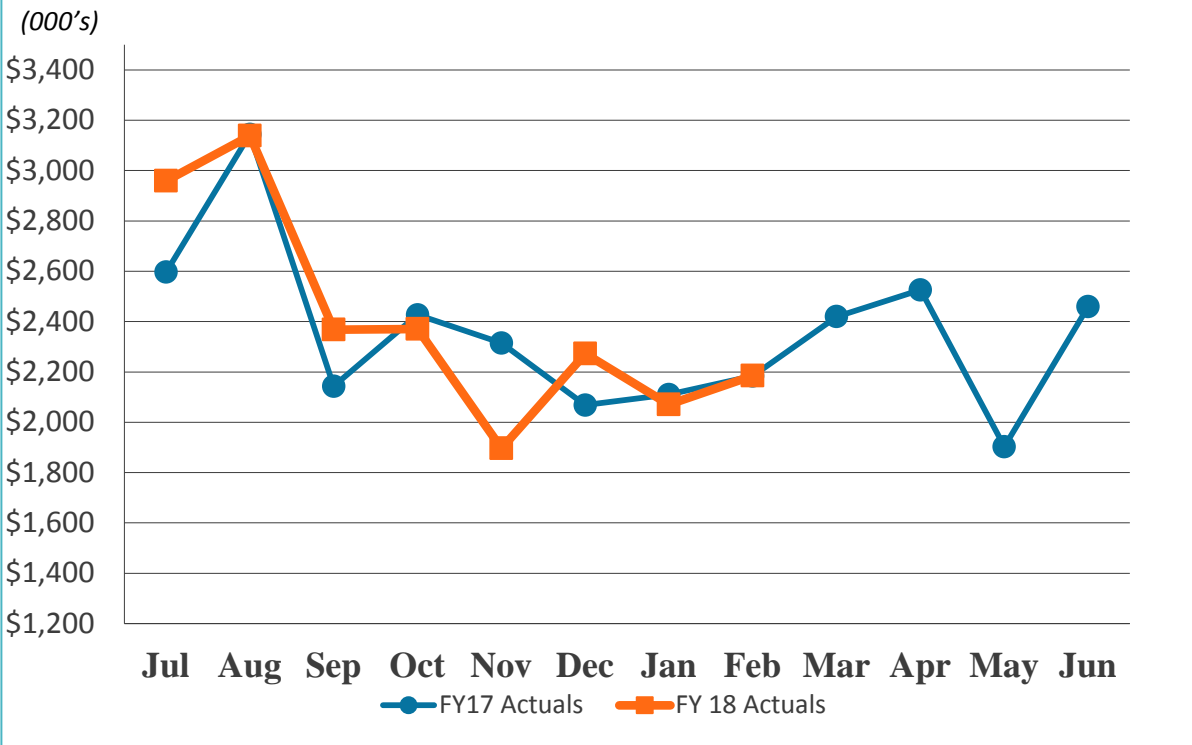


FY18 YTD Act Vs.  
FY17 YTD Act  
9.2%

FY18 YTD Act Vs.  
FY18 YTD Budget  
8.0%

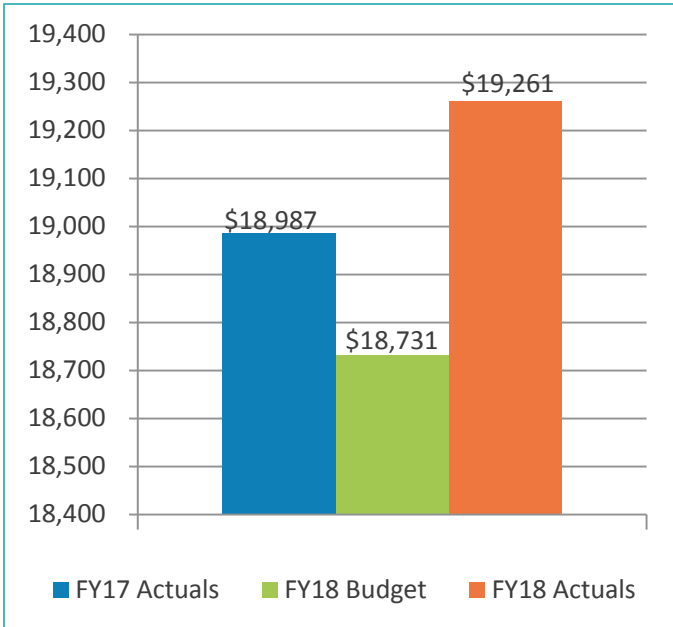


# Car Rental License Fees



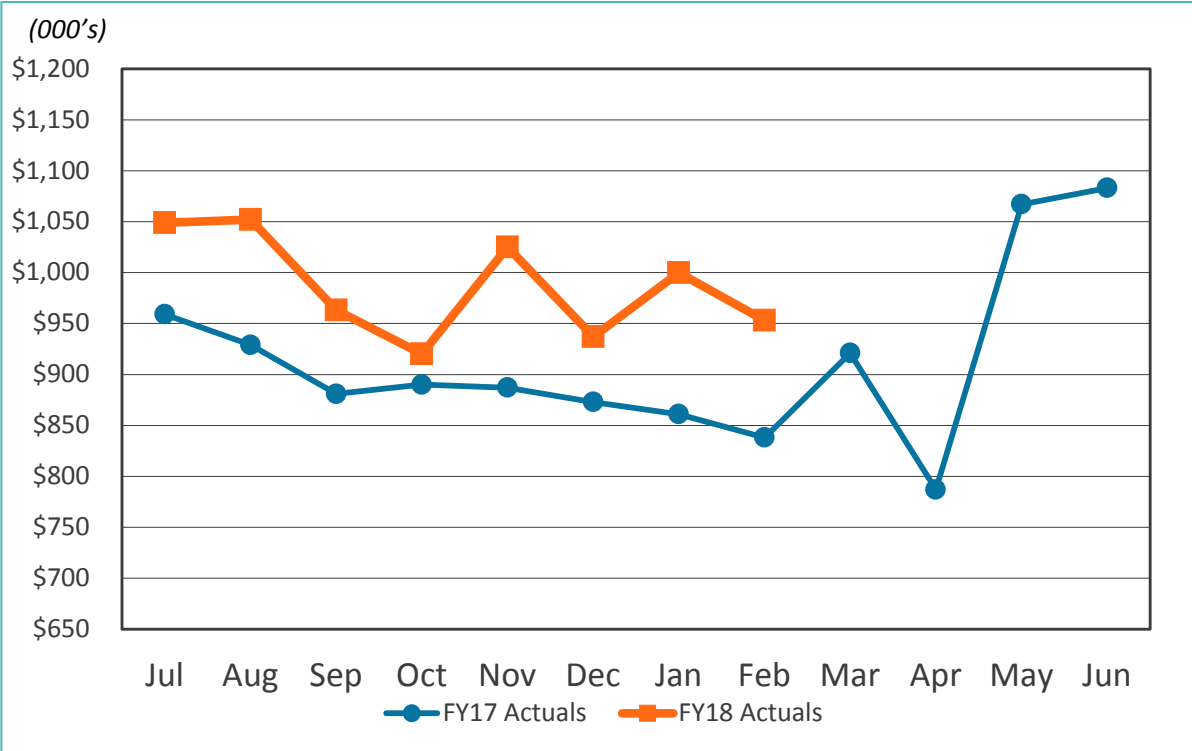
FY18 YTD Act Vs.  
FY17 YTD Act  
1.4%

FY18 YTD Act Vs.  
FY18 YTD Budget  
2.8%



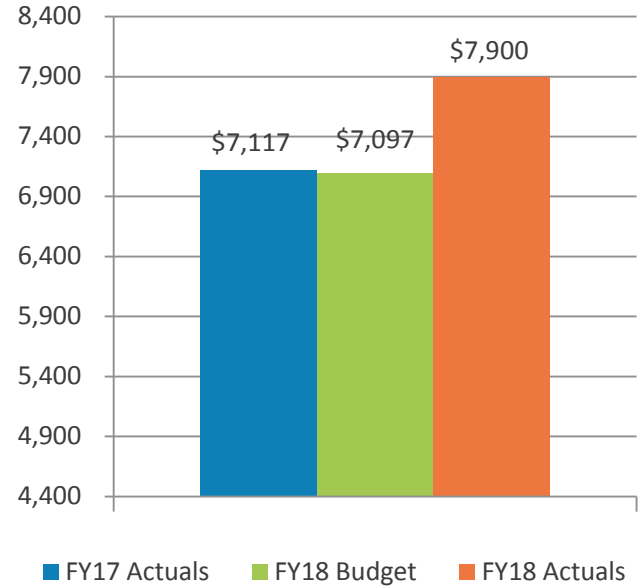


# Food and Beverage Concessions Revenue

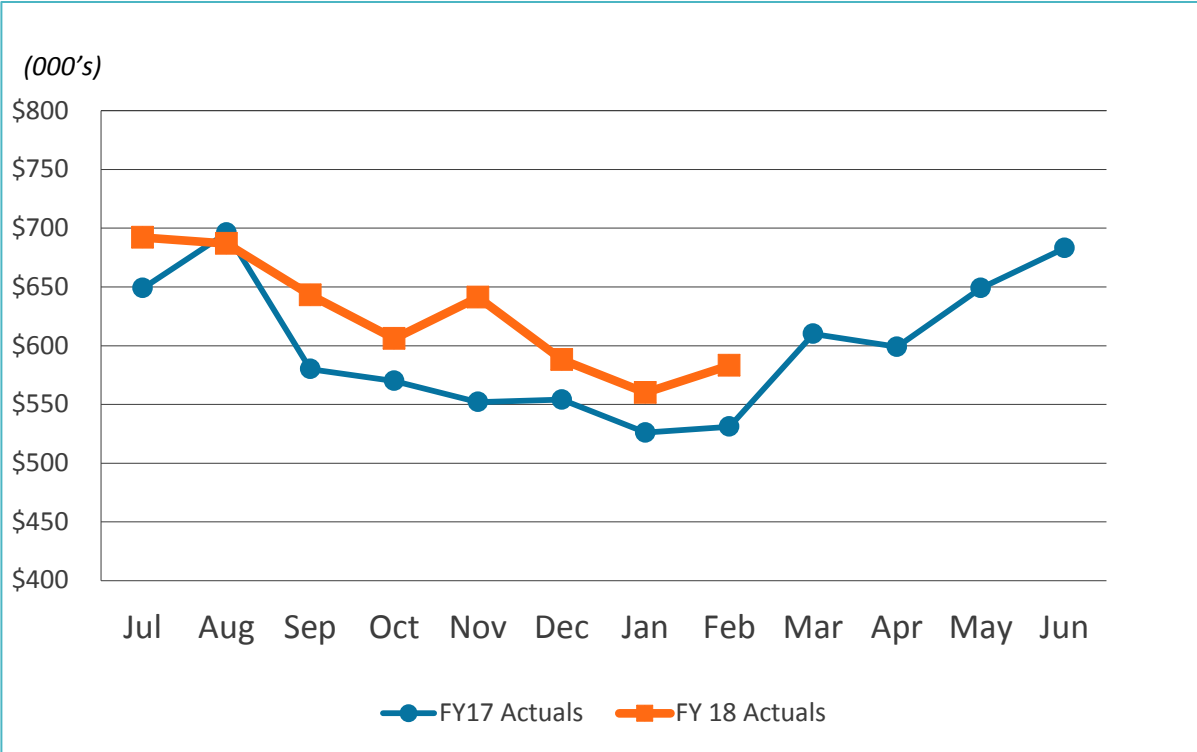


FY18 YTD Act Vs.  
FY17 YTD Act  
11.0%

FY18 YTD Act Vs.  
FY18 YTD Budget  
11.3%

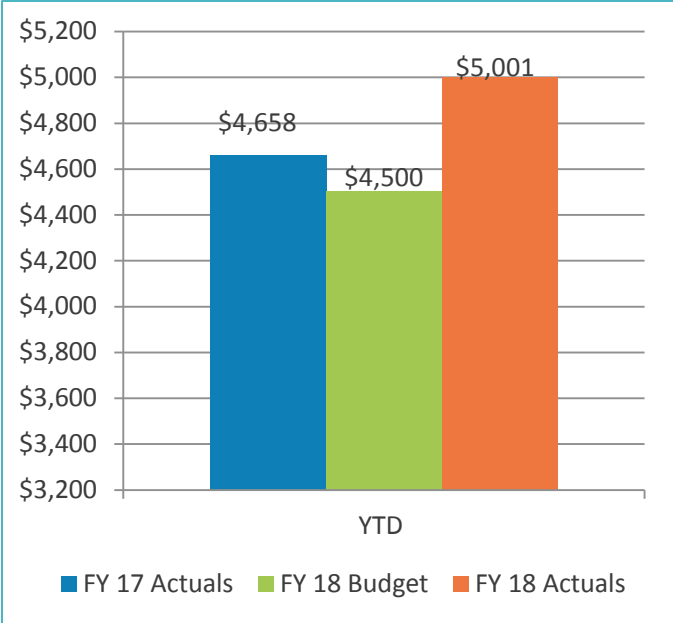


# Retail Concessions Revenue

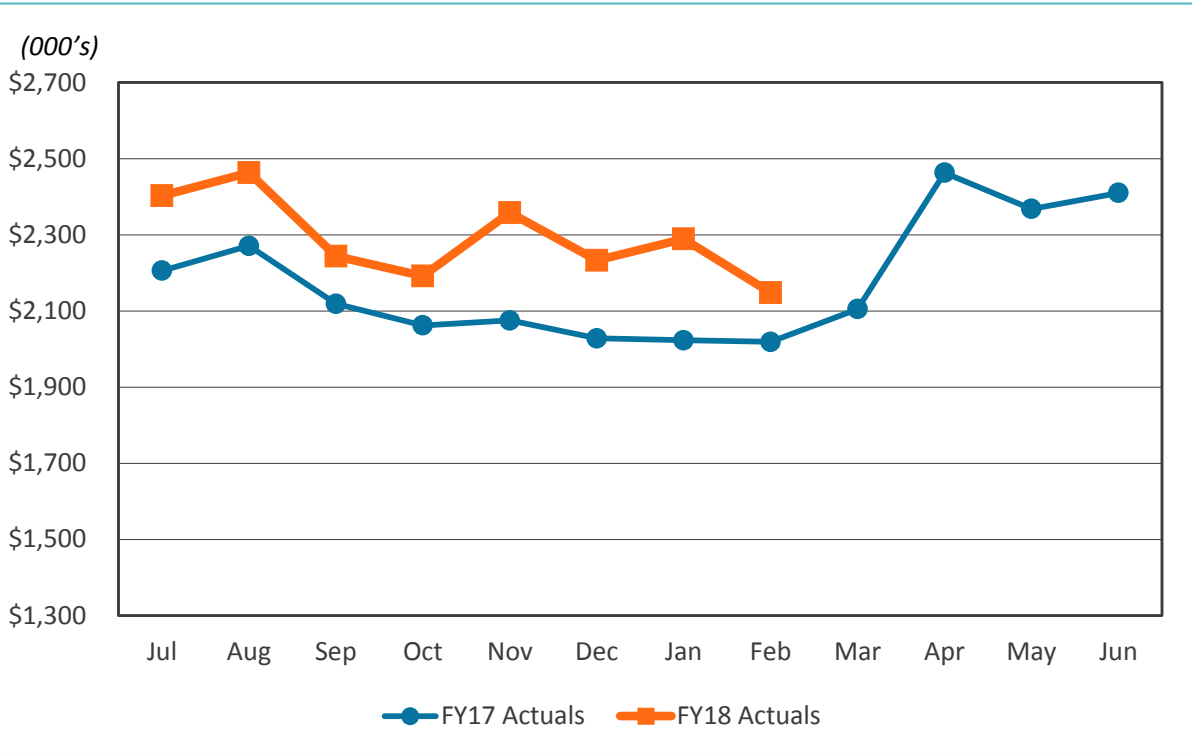


FY18 YTD Act Vs.  
FY17 YTD Act  
7.3%

FY18 YTD Act Vs.  
FY18 YTD Budget  
11.1%

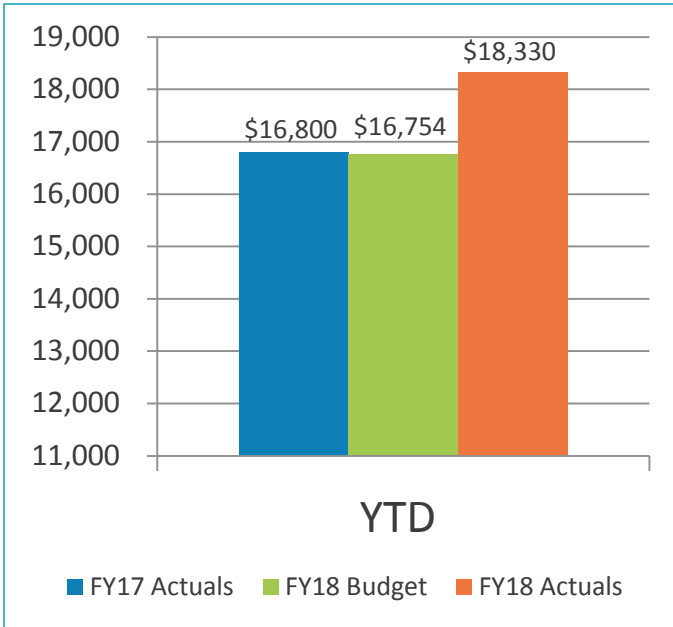


# Total Terminal Concessions (Includes Cost Recovery)

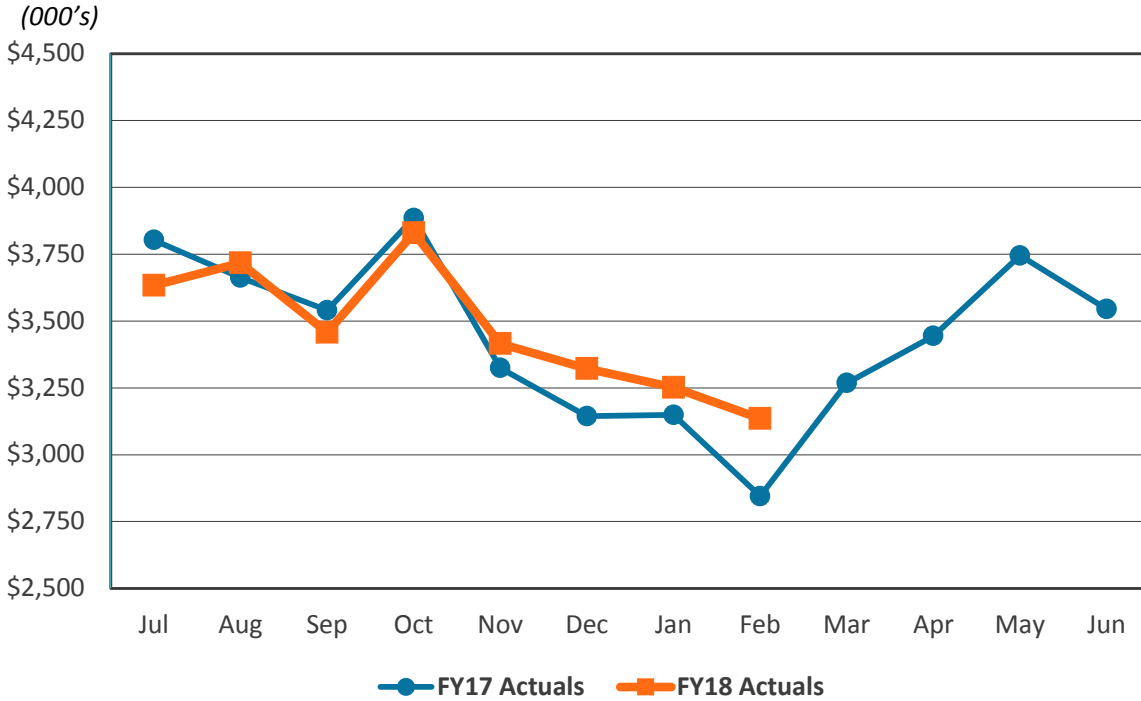


FY18 YTD Act Vs.  
FY17 YTD Act  
9.1%

FY18 YTD Act Vs.  
FY18 YTD Budget  
9.4%

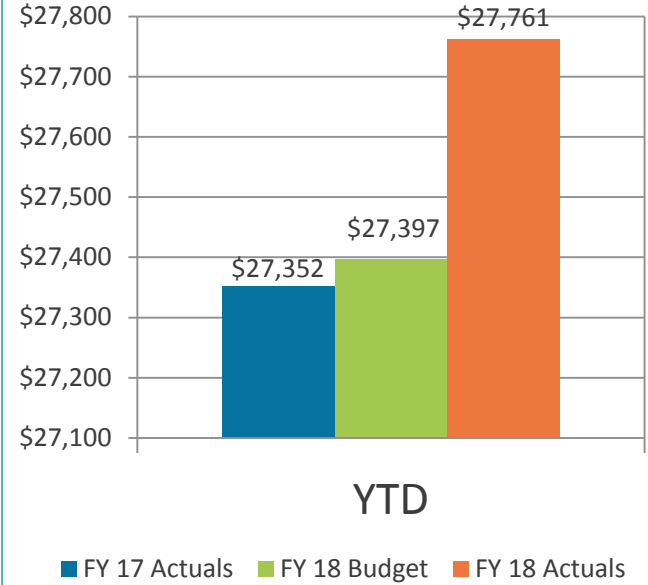


# Parking Revenue



FY18 YTD Act Vs.  
FY17 YTD Act  
1.5%

FY18 YTD Act Vs.  
FY18 YTD Budget  
1.3%



# Operating Revenues

## for the Month Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Aviation revenue:</b>					
Landing fees	\$ 1,951	\$ 1,973	\$ 23	1%	\$ 2,022
Aircraft parking fees	252	267	15	6%	242
Building rentals	4,888	4,983	95	2%	4,604
Security surcharge	2,737	2,736	(1)	-	2,487
CUPPS Support Charges	117	116	(1)	-	104
Other aviation revenue	15	14	(1)	(9)%	134
<b>Total aviation revenue</b>	<b>\$ 9,960</b>	<b>\$ 10,089</b>	<b>\$ 129</b>	<b>1%</b>	<b>\$ 9,593</b>

# Operating Revenues

## for the Month Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Terminal rent non-airline	\$ 132	\$ 179	\$ 47	36%	\$ 130
Concession revenue:					
Terminal concession revenue:					
Food and beverage	767	953	186	24%	838
Retail	473	583	110	23%	531
Space storage	73	78	5	7%	73
Cost recovery	261	267	6	2%	213
Other (Primarily advertising)	291	267	(24)	(8)%	364
<b>Total terminal concession revenue</b>	<b>1,865</b>	<b>2,148</b>	<b>283</b>	<b>15%</b>	<b>2,019</b>
Car rental and license fee revenue:					
Rental car and license fees	2,014	2,185	171	8%	2,184
Rental car center cost recovery	144	139	(5)	(3)%	188
License fees-other	377	471	94	25%	384
<b>Total rental car and license fees</b>	<b>2,535</b>	<b>2,795</b>	<b>260</b>	<b>10%</b>	<b>2,756</b>
<b>Total concession revenue</b>	<b>\$ 4,400</b>	<b>\$ 4,943</b>	<b>\$ 543</b>	<b>12%</b>	<b>\$ 4,775</b>

# Operating Revenues

## for the Month Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 1,681	\$ 1,773	\$ 92	5%	\$ 1,693
Long-term parking revenue	1,148	1,362	214	19%	1,152
<b>Total parking revenue</b>	<b>2,829</b>	<b>3,135</b>	<b>306</b>	<b>11%</b>	<b>2,845</b>
Ground transportation permits and citations	549	946	397	72%	545
Ground rentals	1,623	1,649	26	2%	1,535
Grant reimbursements	-	22	22	-	22
Other operating revenue	64	184	120	186%	231
<b>Subtotal</b>	<b>5,065</b>	<b>5,936</b>	<b>871</b>	<b>17%</b>	<b>5,178</b>
<b>Total operating revenues</b>	<b>\$ 19,557</b>	<b>\$ 21,147</b>	<b>\$ 1,590</b>	<b>8%</b>	<b>\$19,676</b>

# Operating Expenses

## for the Month Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 3,894	\$ 3,762	\$ 132	3%	\$ 3,422
Contractual services	3,681	3,812	(131)	(4)%	3,412
Safety and security	2,469	2,471	(2)	-	2,245
Space rental	849	849	-	-	849
Utilities	867	881	(14)	(2)%	598
Maintenance	1,146	817	329	29%	1,191
Equipment and systems	16	17	(1)	(8)%	57
Materials and supplies	36	32	4	12%	62
Insurance	90	87	3	4%	79
Employee development and support	75	79	(4)	(5)%	172
Business development	197	175	22	11%	200
Equipment rental and repairs	305	259	46	15%	249
<b>Total operating expenses</b>	<b>\$ 13,625</b>	<b>\$ 13,241</b>	<b>\$ 384</b>	<b>3%</b>	<b>\$12,536</b>



# Net Operating Income (Loss) Summary

## for the Month Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 19,557	\$ 21,147	\$ 1,590	8%	\$19,676
Total operating expenses	13,625	13,241	384	3%	12,536
<b>Income from operations</b>	<b>5,932</b>	<b>7,906</b>	<b>1,974</b>	<b>33%</b>	<b>7,140</b>
Depreciation	8,563	8,563	-	-	7,644
<b>Operating income (loss)</b>	<b>\$ (2,631)</b>	<b>\$ (657)</b>	<b>\$ 1,974</b>	<b>75%</b>	<b>\$ (504)</b>

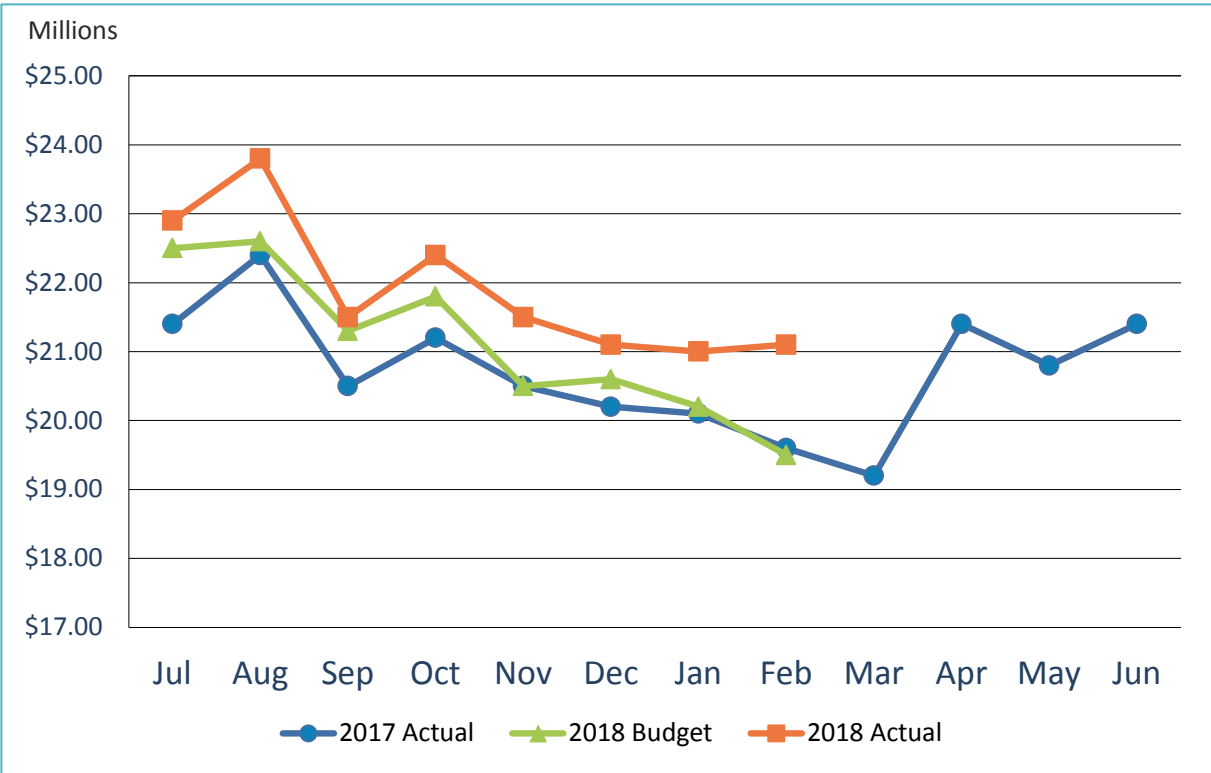
# Nonoperating Revenues & Expenses for the Month Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 5,200	\$ 4,914	\$ (286)	(5)%	\$ 5,651
Customer facility charges (Rental Car Center)	2,963	3,017	54	2%	2,898
Quieter Home Program, net	(319)	(728)	(409)	(128)%	(88)
Interest income	728	2,030	1,302	179%	662
BAB interest rebate	388	389	1	-	386
Interest expense & debt issuance costs	(6,791)	(6,189)	602	9%	(5,123)
Bond amortization	337	474	137	40%	345
Other nonoperating revenue (expenses)	(1)	(637)	(636)	-	167
<b>Nonoperating revenue, net</b>	<b>2,505</b>	<b>3,270</b>	<b>765</b>	<b>(31)%</b>	<b>4,898</b>
<b>Change in net position before grant contributions</b>	<b>(126)</b>	<b>2,614</b>	<b>2,740</b>	<b>2166%</b>	<b>4,394</b>
Capital grant contributions	821	184	(637)	(78)%	-
<b>Change in net position</b>	<b>\$ 695</b>	<b>\$ 2,798</b>	<b>\$ 2,103</b>	<b>(303)%</b>	<b>\$ 4,394</b>



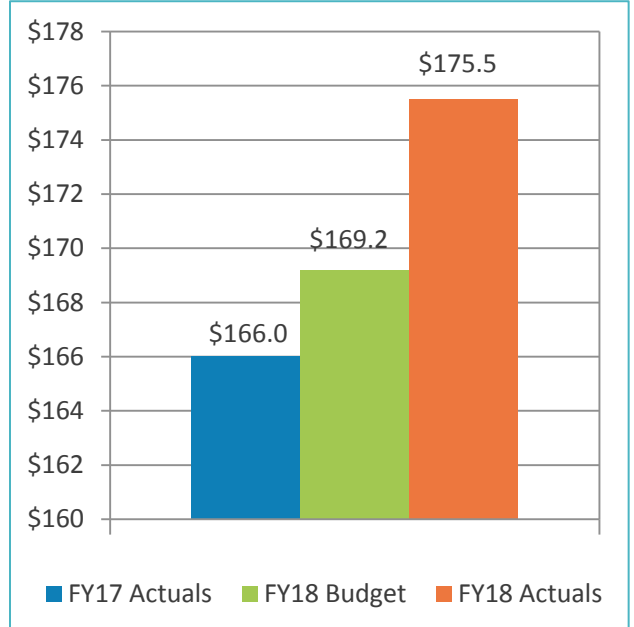
**Revenue & Expense  
(Unaudited)  
For the Eight Months Ended  
February 28, 2018 and 2017**

# Operating Revenue (Unaudited)



FY18 YTD Act Vs.  
FY17 YTD Act  
5.7%

FY18 YTD Act Vs.  
FY18 YTD Budget  
3.7%



# Operating Revenues

## for the Eight Months Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Aviation revenue:</b>					
Landing fees	\$ 18,021	\$ 18,356	\$ 335	2%	\$ 17,968
Aircraft parking fees	2,013	2,134	\$ 121	6%	1,938
Building rentals	39,239	39,629	390	1%	36,642
Security surcharge	21,939	21,940	1	-	19,879
CUPPS Support Charges	934	935	1	-	828
Other aviation revenue	131	123	(8)	(6)%	1,080
<b>Total aviation revenue</b>	<b>\$ 82,277</b>	<b>\$ 83,117</b>	<b>\$ 840</b>	<b>1%</b>	<b>\$ 78,335</b>

# Operating Revenues

## for the Eight Months Ended February 28, 2018 (Unaudited)

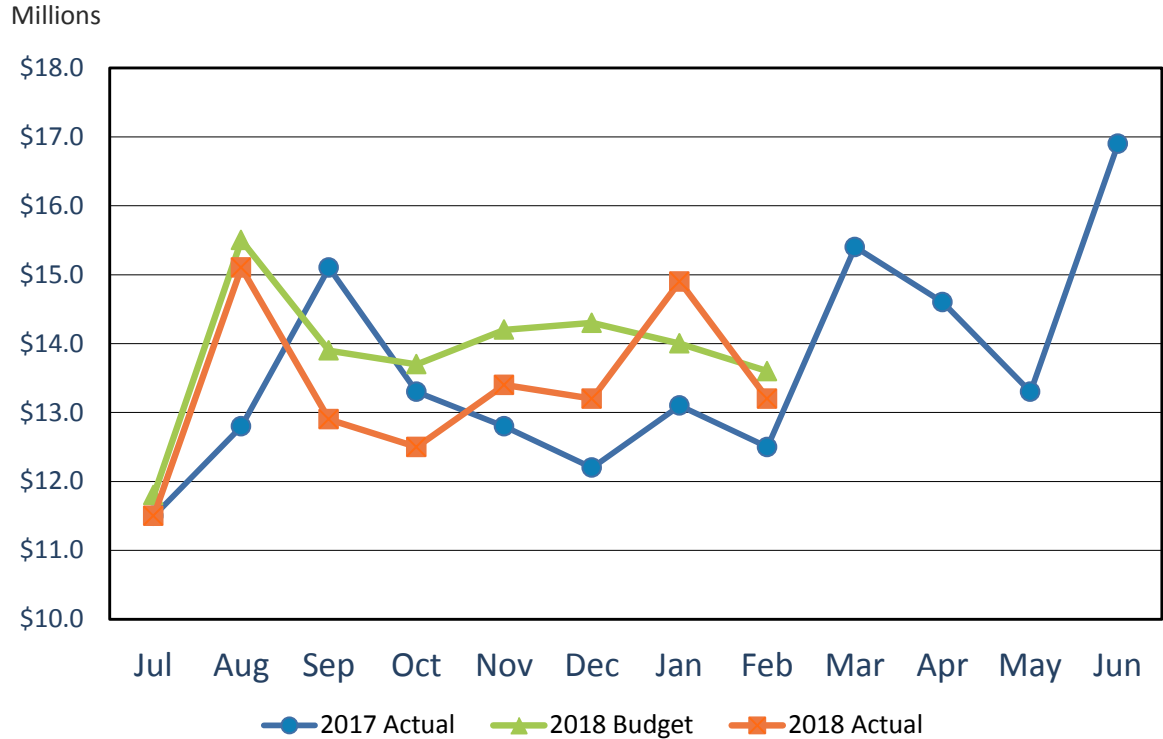
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
Terminal rent non-airline	\$ 1,058	\$ 1,321	\$ 263	25%	\$ 1,025
Concession revenue:					
Terminal concession revenue:					
Food and beverage	7,097	7,900	803	11%	7,117
Retail	4,500	5,001	501	11%	4,658
Space storage	582	601	19	3%	581
Cost recovery	2,061	2,041	(20)	(1)%	1,685
Other (Primarily advertising)	2,514	2,787	273	11%	2,759
<b>Total terminal concession revenue</b>	<b>16,754</b>	<b>18,330</b>	<b>1,576</b>	<b>9%</b>	<b>16,800</b>
Car rental and license fee revenue:					
Rental car license fees	18,731	19,261	530	3%	18,987
Rental car center cost recovery	1,154	901	(253)	(22)%	1,466
License fees-other	3,211	3,743	532	17%	3,185
<b>Total rental car and license fees</b>	<b>23,096</b>	<b>23,905</b>	<b>809</b>	<b>4%</b>	<b>23,638</b>
<b>Total concession revenue</b>	<b>\$ 39,850</b>	<b>\$ 42,235</b>	<b>\$ 2,385</b>	<b>6%</b>	<b>\$ 40,438</b>

# Operating Revenues

## for the Eight Months Ended February 28, 2018 (Unaudited)

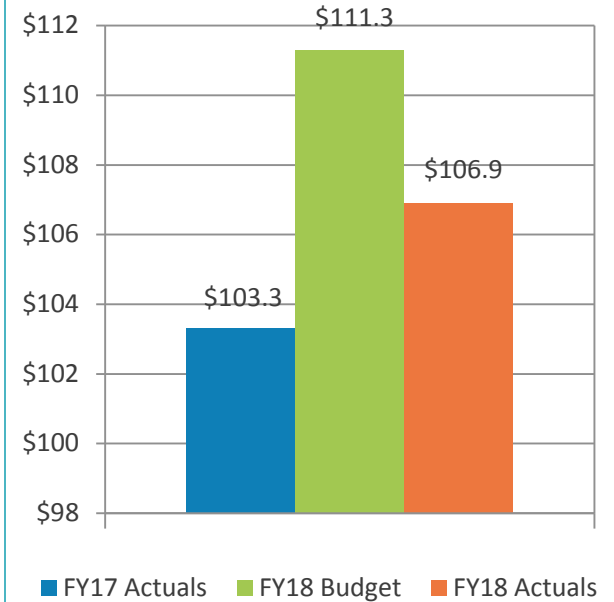
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 15,387	\$ 15,431	\$ 44	-	\$ 15,540
Long-term parking revenue	12,010	12,330	320	3%	11,812
<b>Total parking revenue</b>	<b>27,397</b>	<b>27,761</b>	<b>364</b>	-	<b>27,352</b>
Ground transportation permits and citations	4,881	6,305	1,424	29%	5,204
Ground rentals	13,299	13,457	158	1%	12,330
Grant reimbursements	-	351	351	-	194
Other operating revenue	516	976	460	89%	1,071
<b>Subtotal</b>	<b>46,093</b>	<b>48,850</b>	<b>2,757</b>	<b>6%</b>	<b>46,151</b>
<b>Total operating revenues</b>	<b>\$ 169,278</b>	<b>\$ 175,523</b>	<b>\$ 6,245</b>	<b>4%</b>	<b>\$165,949</b>

# Operating Expenses (Unaudited)



FY18 YTD Act Vs.  
FY17 YTD Act  
-3.4%

FY18 YTD Act Vs.  
FY18 YTD Budget  
3.9%





# Operating Expenses

## for the Eight Months Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Operating expenses:</b>					
Salaries and benefits	\$ 30,241	\$ 29,917	\$ 324	1%	\$ 27,967
Contractual services	30,354	29,364	990	3%	28,791
Safety and security	19,895	19,536	359	2%	17,815
Space rental	6,794	6,795	(1)	-	6,793
Utilities	8,218	8,110	108	1%	7,189
Maintenance	9,754	7,401	2,353	24%	9,325
Equipment and systems	212	220	(8)	(4)%	246
Materials and supplies	308	377	(69)	(22)%	378
Insurance	764	749	15	2%	642
Employee development and support	848	750	98	12%	802
Business development	1,679	1,784	(105)	(6)%	1,370
Equipment rental and repairs	2,255	1,929	326	14%	2,065
<b>Total operating expenses</b>	<b>\$ 111,322</b>	<b>\$ 106,932</b>	<b>\$ 4,390</b>	<b>4%</b>	<b>\$103,383</b>

# Net Operating Income (Loss) Summary

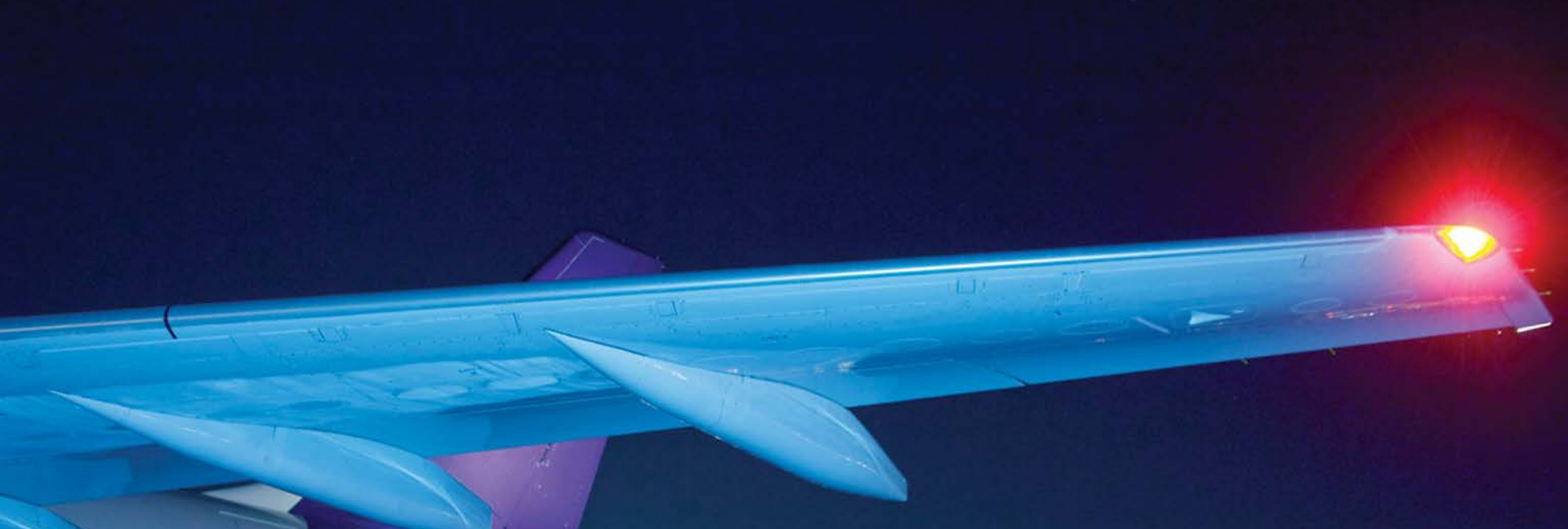
## for the Eight Months Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Total operating revenues	\$ 169,278	\$ 175,523	\$ 6,245	4%	\$165,949
Total operating expenses	111,322	106,932	4,390	4%	103,383
<b>Income from operations</b>	<b>57,956</b>	<b>68,591</b>	<b>10,635</b>	<b>18%</b>	<b>62,566</b>
Depreciation	65,933	65,933	-	-	61,188
<b>Operating income (loss)</b>	<b>\$ (7,977)</b>	<b>\$ 2,658</b>	<b>\$ 10,635</b>	-	<b>\$ 1,378</b>

# Nonoperating Revenues & Expenses

## for the Eight Months Ended February 28, 2018 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 27,441	\$ 28,534	\$ 1,093	4%	\$ 27,001
Customer facility charges (Rental Car Center)	26,273	26,246	(27)	-	22,714
Quieter Home Program, net	(1,950)	(855)	1,095	56%	(551)
Interest income	6,097	8,235	2,138	35%	5,105
BAB interest rebate	3,104	3,111	7	-	3,097
Interest expense & debt issuance costs	(55,149)	(49,909)	5,240	10%	(40,927)
Bond amortization	2,717	3,759	1,042	38%	2,779
Other nonoperating revenue (expenses)	(6)	(3,778)	(3,772)	-	(1,962)
<b>Nonoperating revenue, net</b>	<b>8,527</b>	<b>15,344</b>	<b>6,817</b>	<b>80%</b>	<b>17,256</b>
<b>Change in net position before grant contributions</b>	<b>550</b>	<b>18,001</b>	<b>17,451</b>	<b>3174%</b>	<b>18,634</b>
Capital grant contributions	4,321	7,196	2,875	67%	1,246
<b>Change in net position</b>	<b>\$ 4,871</b>	<b>\$ 25,197</b>	<b>\$ 20,326</b>	<b>417%</b>	<b>\$ 19,880</b>



Statements of Net Position (Unaudited)  
February 28, 2018 and 2017

# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Current assets:</b>		
Cash and investments	\$ 80,250	\$ 76,816
Tenant lease receivable, net of allowance of 2017: (\$211,125) and 2016: (\$213,232)	8,648	7,598
Grants receivable	9,041	2,861
Notes receivable-current portion	1,802	1,705
Prepaid expenses and other current assets	10,549	7,245
<b>Total current assets</b>	<u>110,290</u>	<u>96,226</u>
 <b>Cash designated for capital projects and other</b>	 <u>\$ 26,478</u>	 <u>\$ 26,454</u>

# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve	\$ 60,780	\$ 57,872
Passenger facility charges and interest unapplied	75,197	66,920
Customer facility charges and interest applied	42,007	33,879
SBD bond guarantee	4,000	4,000
Bond proceeds held by trustee	350,383	147,141
Passenger facility charges receivable	5,199	7,082
Customer facility charges receivable	3,400	3,462
OCIP insurance reserve	5,246	2,698
<b>Total restricted assets</b>	<u><b>\$ 546,213</b></u>	<u><b>\$ 323,054</b></u>

# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

### Noncurrent assets:

#### Capital assets:

Land and land improvements  
 Runways, roads and parking lots  
 Buildings and structures  
 Machinery and equipment  
 Vehicles  
 Office furniture and equipment  
 Works of art  
 Construction-in-progress

Less: accumulated depreciation

#### Total capital assets, net

	<u>2018</u>	<u>2017</u>
	\$ 115,971	\$ 110,139
	638,215	590,789
	1,428,774	1,410,692
	54,268	48,941
	18,692	15,095
	35,714	33,357
	10,066	9,703
	317,416	191,248
	<u>2,619,116</u>	<u>2,409,965</u>
	(960,142)	(873,648)
	<u>\$ 1,658,974</u>	<u>\$ 1,536,317</u>

# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Other assets:</b>		
Notes receivable - long-term portion	\$ 32,050	\$ 33,916
Investments - long-term portion	168,198	182,668
Security deposit	350	350
<b>Total other assets</b>	<u>200,599</u>	<u>216,934</u>
<b>Deferred outflows of resources:</b>		
Deferred pension contributions	6,016	5,617
Other deferred pension outflows	15,048	288
<b>Total assets and deferred outflows of resources</b>	<u>\$ 2,564,056</u>	<u>\$ 2,204,888</u>



# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 63,894	\$ 30,485
Deposits and other current liabilities	9,670	8,003
<b>Total current liabilities</b>	<b><u>73,564</u></b>	<b><u>38,488</u></b>
 <b>Current liabilities payable from restricted assets:</b>		
Current portion of long-term debt	17,070	11,585
Accrued interest on bonds and variable debt	13,234	10,901
<b>Total liabilities payable from restricted assets</b>	<b><u>\$ 30,304</u></b>	<b><u>\$ 22,486</u></b>

# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Long-term liabilities:</b>		
Variable debt	\$ 26,448	\$ 56,831
Other long-term liabilities	7,858	8,649
Long-term debt - bonds net of amortized premium	1,594,822	1,277,392
Net pension liability	18,743	1,681
<b>Total long-term liabilities</b>	<u><b>1,647,872</b></u>	<u><b>1,344,553</b></u>
<b>Total liabilities</b>	<u>1,751,739</u>	<u>1,405,527</u>
<b>Deferred inflows of resources</b>		
Deferred pension inflows	3,507	1,807
<b>Total liabilities and deferred inflows of resources</b>	<u><u><b>\$ 1,755,246</b></u></u>	<u><u><b>\$ 1,407,334</b></u></u>

# Statements of Net Position (Unaudited)

## As of February 28, 2018 and 2017

(In Thousands)

	<u>2018</u>	<u>2017</u>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	\$ 363,722	\$ 325,476
Other restricted	193,065	175,818
Unrestricted:		
Designated	26,478	26,454
Undesignated	225,106	269,806
	<u>                    </u>	<u>                    </u>
<b>Total net position</b>	<u><b>\$ 808,371</b></u>	<u><b>\$ 797,554</b></u>



Questions?

Item 3



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

## San Diego County Regional Airport Authority

### Investment Report As of February 28, 2018

Presented by: Geoff Bryant  
Manager, Airport Finance

This report is prepared for the San Diego County Regional Airport Authority (the "Authority") in accordance with California Government Code Section 53646, which states that "the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report."

The investment report was compiled in compliance with California Government Code Section 53646 and the Authority's approved Investment Policy. All investment transactions made in the Authority's portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



---

Scott Brickner, C.P.A.  
V.P. Finance & Asset Management / Treasurer  
San Diego County Regional Airport Authority

# Total Portfolio Summary

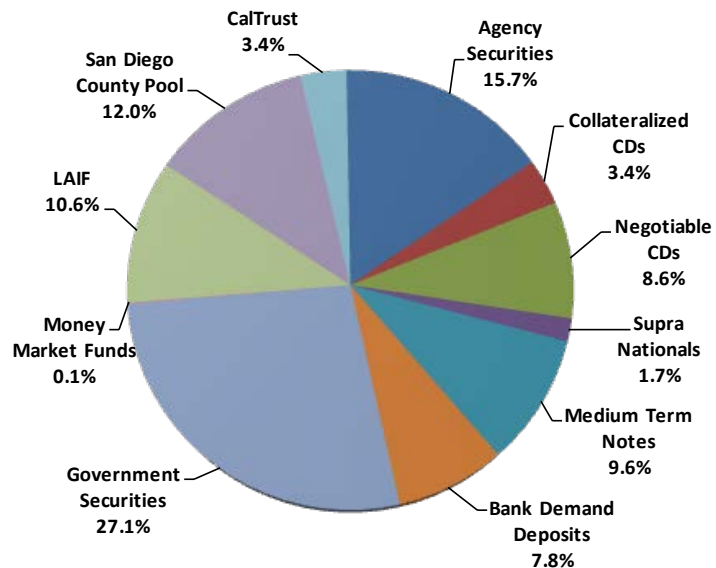
	Current Period	Prior Period	Change From Prior
	February 28, 2018	January 31, 2018	
Book Value	\$462,733,000	\$460,622,000	\$2,111,000
Market Value	\$458,671,000	\$457,307,000	\$1,364,000
Market Value%	99.12%	99.28%	(0.16%)
Unrealized Gain / (Loss)	(\$4,062,000)	(\$3,315,000)	(\$747,000)
Weighted Average Maturity (Days)	496 days	512 days	(16)
Weighted Average Yield as of Period End	1.50%	1.47%	0.03%
Cash Interest Received- Current Month	\$753,000	\$504,000	\$249,000
Cash Interest Received- Year-to-Date	\$4,151,000	\$3,398,000	\$753,000
Accrued Interest	\$1,076,000	\$967,000	\$109,000

## Notes:

(1) Increase in portfolio value is primarily due to operating receipts exceeding operating expenditures.

# Portfolio Composition by Security Type

	February 28, 2018		January 31, 2018		Permitted by Policy
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio	
Agency Securities	\$ 72,185,000	15.7%	\$ 72,250,000	15.8%	100%
Collateralized CDs	15,562,000	3.4%	15,544,000	3.4%	30%
Negotiable CDs	39,620,000	8.6%	39,649,000	8.7%	30%
Supra Nationals	8,025,000	1.7%	5,927,000	1.3%	30%
Medium Term Notes	44,255,000	9.6%	44,399,000	9.7%	15%
Bank Demand Deposits	35,497,000	7.8%	34,563,000	7.5%	100%
Government Securities	124,118,000	27.1%	124,472,000	27.2%	100%
Money Market Funds	421,000	0.1%	1,840,000	0.4%	20%
LAIF	48,477,000	10.6%	48,363,000	10.6%	\$65 million <sup>(1)</sup>
San Diego County Pool	55,082,000	12.0%	54,889,000	12.0%	\$65 million <sup>(2)</sup>
CalTrust	15,429,000	3.4%	15,411,000	3.4%	\$65 million <sup>(3)</sup>
<b>Total:</b>	<b>\$ 458,671,000</b>	<b>100.0%</b>	<b>\$ 457,307,000</b>	<b>100.0%</b>	



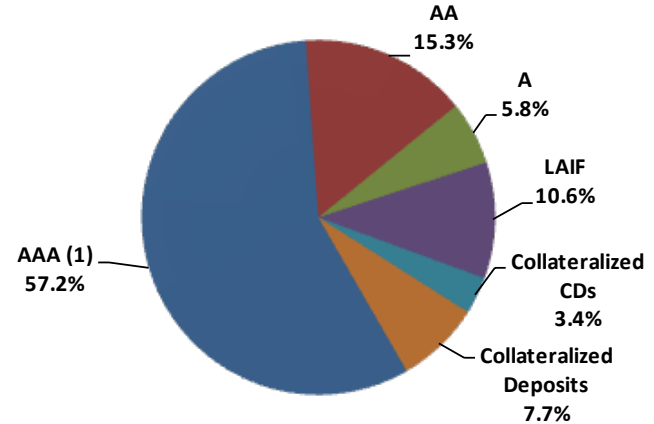
## Notes:

- 1.) The \$65 million limit on LAIF is a non-statutory LAIF internal limit. It does not apply to bond proceeds.
- 2.) The San Diego County Investment Pool mirrors the LAIF internal limit and does not apply to bond proceeds.
- 3.) The CalTrust mirrors the LAIF internal limit and does not apply to bond proceeds.



# Portfolio Composition by Credit Rating

	February 28, 2018		January 31, 2018	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
AAA <sup>(1)</sup>	\$ 262,706,000	57.2%	\$ 262,275,000	57.3%
AA	70,027,000	15.3%	70,094,000	15.3%
A	26,401,000	5.8%	26,467,000	5.8%
LAIF	48,477,000	10.6%	48,363,000	10.6%
Collateralized CDs	15,562,000	3.4%	15,544,000	3.4%
Collateralized Deposits	35,498,000	7.7%	34,564,000	7.6%
<b>Total:</b>	<b>\$ 458,671,000</b>	<b>100.0%</b>	<b>\$ 457,307,000</b>	<b>100.0%</b>

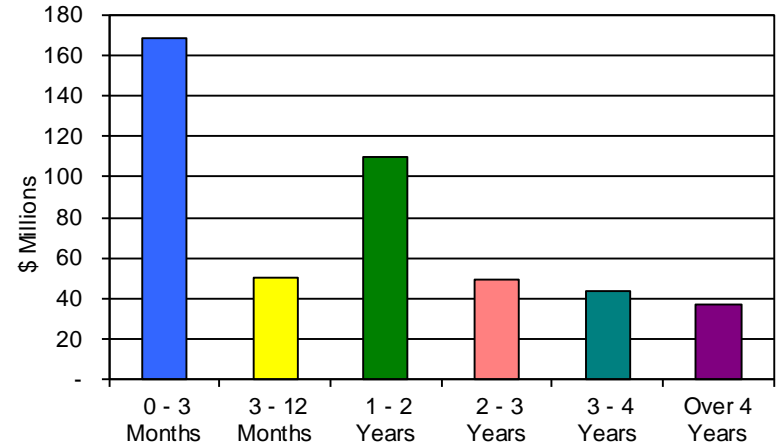


**Notes:**

1.) Includes investments that have split ratings between S&P (AA+), Moodys (AAA) and Fitch (AAA)

# Portfolio Composition by Maturity <sup>(1)</sup>

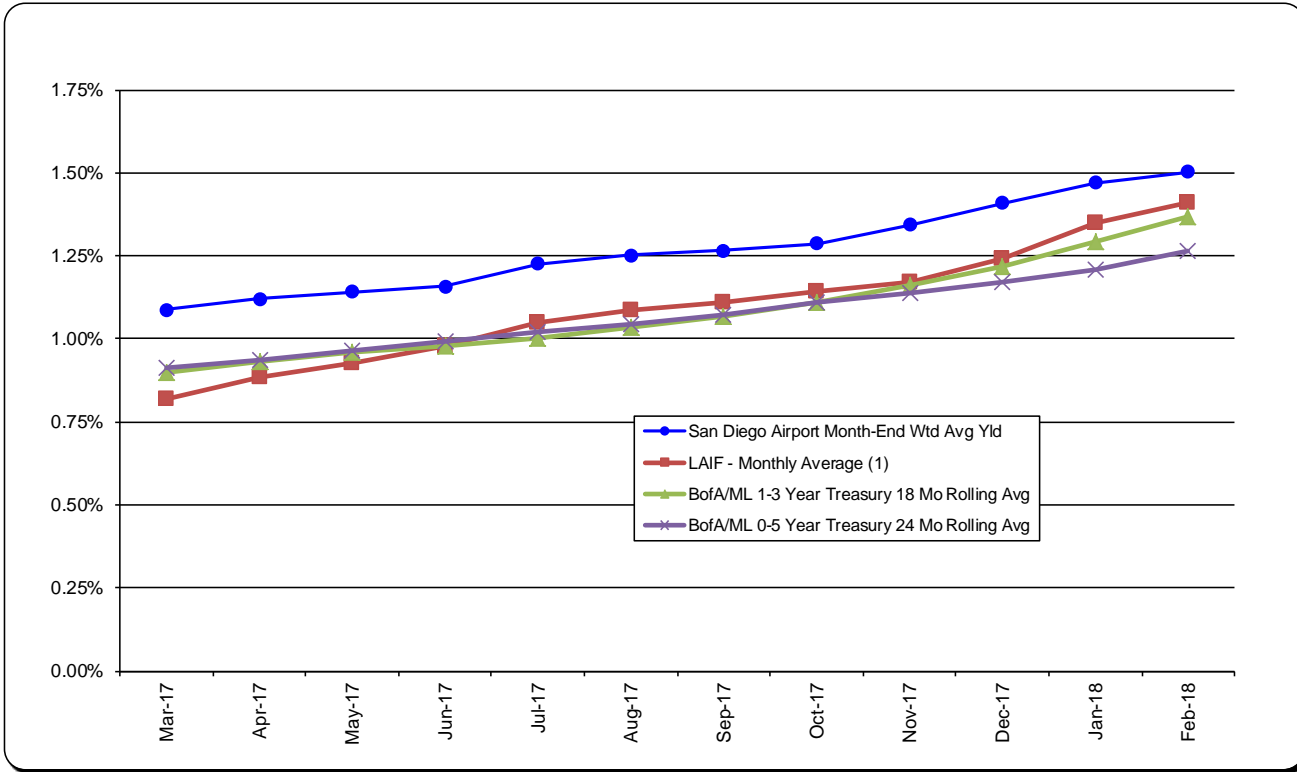
	February 28, 2018		January 31, 2018	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
0 - 3 Months	\$ 168,854,000	36.7%	\$ 169,016,000	36.9%
9 - 12 Months	50,360,000	11.0%	45,382,000	9.9%
1 - 2 Years	109,981,000	24.0%	108,210,000	23.7%
2 - 3 Years	49,028,000	10.7%	53,918,000	11.8%
3 - 4 Years	43,904,000	9.6%	40,165,000	8.8%
Over 4 Years	36,544,000	8.0%	40,616,000	8.9%
<b>Total:</b>	<b>\$ 458,671,000</b>	<b>100.0%</b>	<b>\$ 457,307,000</b>	<b>100.0%</b>



## Notes:

1.) The 0-3 Quarter category includes investments held in the LAIF, CalTrust, and the San Diego County Investment Pool.

# Benchmark Comparison



**Notes:**

(1) Benchmark data for LAIF is the average monthly effective yield. January 2018 yield not available at publishing.

# Detail of Security Holdings As of February 28, 2018

Settlement Date	Security Description	Coupon	Maturity Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
10/16/15	FNMA	1.125	10/19/18	5,000,000	100.550	5,027,500	99.47	4,973,250	233	0.939
08/15/16	FHLB	0.625	08/07/18	4,000,000	99.624	3,985,680	99.49	3,979,440	160	0.808
10/21/16	FHLB	0.875	08/05/19	12,000,000	99.568	11,948,160	98.12	11,774,640	523	1.032
10/07/16	FHLB	1.000	09/26/19	10,000,000	99.727	9,972,700	98.11	9,811,300	575	1.094
05/16/17	FHLB	1.875	03/13/20	3,000,000	100.836	3,025,080	99.07	2,972,130	744	1.571
07/08/16	FHLMC	1.250	08/01/19	5,000,000	101.285	5,064,250	98.70	4,934,950	519	0.824
09/06/16	FNMA	1.000	08/28/19	13,500,000	99.836	13,477,860	98.22	13,260,105	546	1.056
02/28/17	FNMA	1.500	02/28/20	13,035,000	99.936	13,003,050	98.38	12,823,312	730	1.529
08/02/16	FNMA	0.875	08/02/19	7,800,000	99.832	7,786,896	98.16	7,656,168	520	0.932
<b>Agency Total</b>				<b>73,335,000</b>		<b>73,291,176</b>		<b>72,185,295</b>	<b>540</b>	<b>1.112</b>
07/02/16	East West Bk CD	1.550	07/07/19	10,479,565	100.000	10,479,565	100.00	10,479,565	494	1.550
10/24/17	East West Bk CD	1.300	10/24/18	5,082,268	100.000	5,082,268	100.00	5,082,268	238	1.300
<b>Collateralized CDs Total</b>				<b>15,561,833</b>		<b>15,561,833</b>		<b>15,561,833</b>	<b>410</b>	<b>1.468</b>

# Detail of Security Holdings As of February 28, 2018

Settlement Date	Security Description	Coupon	Maturity Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
03/09/16	US Bank CD	1.060	03/09/18	4,000,000	100.000	4,000,000	100.00	4,000,000	9	1.060
08/04/17	SKANDINAV ENSKD CD	1.840	08/02/19	5,750,000	100.000	5,747,758	99.29	5,709,118	520	1.860
02/09/17	BK OF MONTREAL YC/D	1.880	02/07/19	5,000,000	100.000	5,000,000	99.99	4,999,250	344	1.880
12/05/16	NORDEA BK FINL YC/D	1.760	11/30/18	4,000,000	100.000	4,000,000	100.00	3,999,960	275	1.760
12/05/16	CANADIAN IMP BK YC/D	1.760	11/30/18	5,000,000	99.922	4,996,100	99.78	4,988,800	275	1.800
11/17/17	SWEDBANK NEW YORK YCI	2.270	11/16/20	4,000,000	100.000	4,000,000	98.75	3,949,800	992	2.270
05/04/17	SUMITOMO MITSUI YC/D	2.050	05/03/19	3,000,000	100.080	3,000,000	99.76	2,992,830	429	2.050
03/16/16	Toronto Dominion CD	1.720	03/14/18	5,000,000	100.000	5,000,000	100.01	5,000,350	14	1.720
04/06/17	BK NOVA SCOTIA YC/D	1.910	04/05/19	4,000,000	100.000	4,000,000	99.50	3,980,040	401	1.910
<b>Negotiable CDs Total</b>				<b>39,750,000</b>		<b>39,743,858</b>		<b>39,620,148</b>	<b>356</b>	<b>1.807</b>
04/28/17	INTL BK RECON & DEV	1.875	04/21/20	3,000,000	100.685	3,020,550	98.83	2,964,990	783	1.638
02/15/18	INTL FIN CORP NT	2.250	01/25/21	2,125,000	99.482	2,113,993	99.07	2,105,153	1062	2.433
04/21/16	INTER-AMER DEV BANK	1.000	05/13/19	3,000,000	99.714	2,991,420	98.51	2,955,300	439	1.095
<b>Supranationals</b>				<b>8,125,000</b>		<b>8,125,963</b>		<b>8,025,443</b>	<b>729</b>	<b>1.645</b>
12/12/16	BK NEW YORK NTS	2.300	09/11/19	2,000,000	101.107	2,022,140	99.35	1,987,020	560	1.884
10/14/16	TOYOTA MOTOR CR CORP	2.125	07/18/19	1,000,000	101.670	1,016,700	99.41	994,070	505	1.505
10/14/16	TOYOTA MTR CR CORP	1.400	05/20/19	1,500,000	99.906	1,498,590	98.74	1,481,025	446	1.437
10/14/16	AMERICAN HONDA BDS	1.200	07/12/19	2,495,000	99.241	2,476,063	98.18	2,449,691	499	1.483
11/14/17	UNITED PARCEL BDS	2.050	04/01/21	2,280,000	99.842	2,276,398	98.12	2,237,045	1128	2.099
07/17/15	GECC MTN	1.625	04/02/18	4,950,000	105.364	4,968,018	99.95	4,947,624	33	1.487
05/15/17	CHEVRON CORP	1.991	03/03/20	3,500,000	100.275	3,509,660	98.79	3,457,755	734	1.889
02/29/16	CISCO SYSTEMS	1.600	02/28/19	3,000,000	100.330	3,009,900	99.21	2,976,240	365	1.487
02/24/16	IBM CORP NOTES	1.800	05/17/19	3,000,000	100.119	3,003,570	99.13	2,974,020	443	1.761
05/15/17	JPM CHASE & CO MTN	2.250	01/23/20	3,500,000	100.267	3,509,345	99.05	3,466,890	694	2.144
07/28/17	EXXON MOBIL CORP	1.912	03/06/20	3,000,000	100.381	3,011,430	98.91	2,967,210	737	1.757
09/15/17	MICROSOFT CORP NT	1.550	08/08/21	3,000,000	98.478	2,954,280	95.85	2,875,560	1257	1.958
09/15/17	APPLE INC BDS	2.150	02/09/22	4,000,000	100.217	4,008,680	97.05	3,882,000	1442	2.098
06/06/16	WELLS FARGO CO MTN	2.150	01/15/19	4,600,000	101.427	4,665,642	99.67	4,584,866	321	1.589
09/14/15	AMERICAN EXPRESS MTN	1.800	07/31/18	2,980,000	99.759	2,972,818	99.79	2,973,682	153	1.886
<b>Medium Term Notes</b>				<b>44,805,000</b>		<b>44,903,234</b>		<b>44,254,698</b>	<b>610</b>	<b>1.776</b>

# Detail of Security Holdings As of February 28, 2018

Settlement Date	Security Description	Coupon	Maturity Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
05/11/17	U.S. Treasury	1.500	05/31/20	5,000,000	99.754	4,987,695	98.18	4,908,800	823	1.583
01/19/18	U.S. Treasury	1.750	09/30/22	10,500,000	97.184	10,204,277	96.20	10,101,315	1675	2.387
01/09/17	U.S. Treasury	1.250	01/31/20	7,000,000	99.170	6,940,820	98.11	6,867,420	702	1.530
10/25/17	U.S. Treasury	1.250	03/31/21	3,500,000	98.035	3,431,230	96.43	3,375,190	1127	1.843
10/13/17	U.S. Treasury	2.000	08/31/21	8,500,000	100.715	8,560,762	98.26	8,351,930	1280	1.808
10/13/17	U.S. Treasury	1.125	02/28/21	8,500,000	98.023	8,331,992	96.20	8,177,255	1096	1.729
04/20/16	U.S. Treasury	1.000	09/15/18	4,900,000	100.367	4,917,992	99.50	4,875,696	199	0.845
12/05/16	U.S. Treasury	1.500	11/30/19	13,400,000	100.125	13,416,750	98.73	13,230,356	640	1.457
07/28/17	U.S. Treasury	1.625	07/31/20	5,400,000	100.203	5,410,969	98.30	5,308,038	884	1.556
11/20/17	U.S. Treasury	1.250	10/31/21	7,700,000	97.309	7,492,762	95.52	7,355,040	1341	1.962
11/17/17	U.S. Treasury	1.750	04/30/22	2,750,000	98.938	2,720,781	96.69	2,659,003	1522	2.000
11/20/17	U.S. Treasury	1.750	11/15/20	7,700,000	99.781	7,683,156	98.33	7,571,256	991	1.826
11/20/17	U.S. Treasury	2.250	04/30/21	7,700,000	101.164	7,789,633	99.35	7,650,104	1157	1.899
12/05/17	U.S. Treasury	1.750	06/30/22	8,200,000	98.359	8,063,547	96.50	7,912,672	1583	2.134
12/05/17	U.S. Treasury	1.750	05/15/22	8,200,000	98.547	8,080,844	96.69	7,928,662	1537	2.094
12/05/17	U.S. Treasury	1.875	08/31/22	8,200,000	98.805	8,101,984	96.86	7,942,438	1645	2.142
05/06/16	U.S. Treasury	1.250	10/31/18	9,950,000	101.066	10,034,779	99.52	9,902,539	245	0.816
<b>Government Total</b>				<b>127,100,000</b>		<b>126,169,975</b>		<b>124,117,713</b>	<b>1079</b>	<b>1.742</b>
	East West Bank			105,080	100.000	105,080	100.00	105,080	1	0.950
	East West Bank			27,289,199	100.000	27,289,199	100.00	27,289,199	1	0.950
	US Bank General Acct			8,103,718	100.000	8,103,718	100.00	8,103,718	1	0.000
<b>Bank Demand Deposits</b>				<b>35,497,998</b>		<b>35,497,998</b>		<b>35,497,998</b>	<b>1</b>	<b>0.733</b>
	DREYFUS GOVT INVEST			420,808	100.000	420,808	100.00	420,808	1	1.020
<b>Money Market Fund</b>				<b>420,808</b>		<b>420,808</b>		<b>420,808</b>	<b>1</b>	<b>1.020</b>
	Local Agency Invstmnt Fd			48,507,963	100.000	48,507,963	99.94	48,476,607	1	1.412
	San Diego County Inv Pool			55,081,094	100.000	55,081,094	100.00	55,081,563	1	1.590
	CalTrust			15,429,291	100.000	15,429,291	100.00	15,429,291	1	1.550
<b>Grand Total</b>				<b>\$ 463,613,987</b>	<b>99.88</b>	<b>\$ 462,733,192</b>	<b>99.12</b>	<b>\$ 458,671,394</b>	<b>496</b>	<b>1.503</b>

# Portfolio Investment Transactions

## From February 1<sup>st</sup>, 2018 - February 28<sup>th</sup>, 2018

Settle Date	Security Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
<b>PURCHASES</b>								
02/15/18	INTL FIN CORP NT	SUPRANAT	45950KCM0	2.250	01/25/21	--	99.482	\$ 2,116,649
								\$ 2,116,649
<b>CALLS</b>								
								\$ -
<b>MATURITIES</b>								
								\$ -
<b>DEPOSITS</b>								
								\$ -
<b>WITHDRAWALS / SALES / TRANSFERS</b>								
02/15/18	DREYFUS GOVT INVEST	MMF	26200630S	--	--	--	1.020	\$ 2,116,649
								\$ 2,116,649

# Bond Proceeds Summary

## SUMMARY OF 2010, 2013, 2014 & 2017 BOND PROCEEDS\*

As of: February 28, 2018

(in thousands)

	Series 2010	Series 2013	Series 2014	Series 2017	Total	Yield	Rating
<b><u>Project Fund</u></b>							
LAF	\$ -	\$ -	\$ -	\$ 93,625	\$ 93,625	1.41%	N/R
SDCIP	-	2	-	85,889	85,891	1.59% <sup>1)</sup>	AAAf
First Amer Govt Oblig Fd MM	-	-	-	8,734	8,734	1.29%	AAAm
	<u>\$ -</u>	<u>\$ 2</u>	<u>\$ -</u>	<u>\$ 188,248</u>	<u>\$ 188,250</u>		
<b><u>Capitalized Interest</u></b>							
SDCIP	\$ -	\$ -	\$ -	1,290	\$ 1,290	1.59% <sup>1)</sup>	AAAm
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,290</u>	<u>\$ 1,290</u>		
<b><u>Debt Service Reserve &amp; Coverage Funds</u></b>							
SDCIP	\$ 30,539	\$ 33,426	\$ 29,042	15,131	\$ 108,138	1.59% <sup>1)</sup>	AAAf
Goldman Sachs Fin Sq Treas	21,214	-	-	-	21,214	1.08%	AA+/AAA
	<u>\$ 51,753</u>	<u>\$ 33,426</u>	<u>\$ 29,042</u>	<u>\$ 15,131</u>	<u>\$ 129,352</u>		
	<u>\$ 51,753</u>	<u>\$ 33,428</u>	<u>\$ 29,042</u>	<u>\$ 204,669</u>	<u>\$ 318,892</u>	1.50%	
*Bond proceeds are not included in deposit limits as applied to operating funds							

1) SDCIP Yield as of 01/31/18



# Bond Proceeds Investment Transactions

## February 1<sup>st</sup>, 2018 - February 28<sup>th</sup>, 2018

Settle Date	Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
<b>PURCHASES</b>								
2/12/2018	First Amer Govt Oblig Fd MM (2017 Bonds)	MM	--	1.29	--	--	1.000	\$ 14,000,000
								\$ 14,000,000
<b>CALLS</b>								
								\$ -
<b>MATURITIES</b>								
								\$ -
<b>DEPOSITS</b>								
								\$ -
<b>WITHDRAWALS / SALES</b>								
2/5/2018	SDCIP (2017 Bonds)	SDCIP	--	1.59	--	--	1.000	\$ 4,275,242
2/12/2018	LAIF (2017 Bonds)	LAIF	--	1.41	--	--	1.000	14,000,000
2/28/2018	First Amer Govt Oblig Fd MM (2017 Bonds)	MM	--	1.29	--	--	1.000	13,959,484
								\$ 32,234,726

A low-angle photograph of a modern airport terminal building, featuring a prominent teal overlay on the left side. The building has a complex, multi-tiered structure with large glass windows and concrete panels. The sky is bright and clear. In the bottom left corner, there is a sign for "Ticketing" and "U.S. Airways".

Questions?

**EXECUTIVE COMMITTEE**

Meeting Date: **MARCH 26, 2018**

---

**Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

**Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

**Background/Justification:**

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

**Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2017-2018 Budget.

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

# **TRAVEL REQUEST**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: BU 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 3/12/2018 PLANNED DATE OF DEPARTURE/RETURN: 4/28/2018 / 4/30/2018

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Chicago, IL

Purpose: Attend Aviation Career Services CEO Diversity Solutions Work Session

Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

• AIRFARE \$ 450.00

• \*RENTAL CAR (Must complete page 2) \$ \_\_\_\_\_

• OTHER TRANSPORTATION (Taxi, Train) \$ 100.00

B. LODGING \$ 450.00

C. MEALS \$ 200.00

D. SEMINAR AND CONFERENCE FEES \$ \_\_\_\_\_

E. ENTERTAINMENT (If applicable) \$ \_\_\_\_\_

F. OTHER INCIDENTAL EXPENSES \$ 50.00

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 1250.00

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 3/12/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved

# **BUSINESS EXPENSE**



**APRIL BOLING**



Thank you for parking at Symphon  
Towers  
Please call 619-338-0509 if you have  
questions or comments

*PARKING FOR  
SAN DIEGO  
1/2/18*

Ticket/Loc: **119124**  
Lic/State:  
Color:  
Mak/Mod:  
Gar Loc: Main Garage  
Req Loc: Main Location  
Arv Date: 02/02/2018 08:38  
Paid Date: 02/02/2018 13:07  
Cashier: Jose  
Total Chrg: 10.71 Dally #2  
  
Customer: CATHERINE BOLING  
Card/Type: 7792/VISA  
Approval: 04816D  
Exp Date: \*\*/\*\*

Signature: \_\_\_\_\_

66-350  
**SAN DIEGO MARRIOTT  
MARQUIS**  
333 WEST HARBOR DRIVE  
SAN DIEGO, CA 92101-7709  
(619) 234-1500  
**GUEST RECEIPT**  
RATE: **\$19.00**  
*PARKING -  
CHAMBER  
EVENT*

# **TRAVEL EXPENSE**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Kimberly J. Becker DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 2/7/2018 RETURN DATE: 2/9/2018 REPORT DUE: 3/11/18  
 DESTINATION: Palm Beach Gardens - ACI-NA CEO Forum & Winter Board Meeting

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SATURDAY	SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	\$399.00					2/7/18	2/8/18	2/9/18	0.00
Conference Fees (provide copy of flyer/registration expenses)	\$695.00								0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*									0.00
Hotel*						360.47	360.47		720.94
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel svcs.)									0.00
Meals (include tips pd.)	Breakfast*						26.51		26.51
	Lunch*								0.00
	Dinner*					54.92	66.25		121.17
	Other Meals*					8.31			8.31
<i>Alcohol is a non-reimbursable expense</i>									
Hospitality <sup>1</sup> *									0.00
Miscellaneous: Baggage Fee						25.00	25.00		50.00
									0.00
									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>1,094.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>448.70</b>	<b>478.23</b>	<b>0.00</b>	<b>926.93</b>

Explanation:

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRAA

Total Expenses Prepaid by Authority	1,094.00
Total Expenses Incurred by Employee (including cash advances)	926.93
<b>Grand Trip Total</b>	<b>2,020.93</b>
Less Cash Advance (attach copy of Authority ck)	
Less Expenses Prepaid by Authority	1,094.00
<b>Due Traveler (positive amount)<sup>2</sup></b>	
<b>Due Authority (negative amount)<sup>3</sup></b>	<b>926.93</b>

*Note: Send this report to Accounting even if the amount is \$0.*

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40      <sup>5</sup> Business Expense Reimbursement Policy 3.30

Prepared By: Kim Ayers Ext.: 2447  
 Traveler Signature: [Signature] Date: 2/15/18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 11/30/17 PLANNED DATE OF DEPARTURE/RETURN: 02/06/18 / 02/09/18

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Palm Beach Gardens, FL

Purpose: Attend ACI-NA CEO Forum and Winter Board Meeting

Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 450.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 100.00

B. LODGING \$ 1100.00

C. MEALS \$ 300.00

D. SEMINAR AND CONFERENCE FEES \$ 695.00

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$ 50.00

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 2695.00

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 11/30/17

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Steph J. Authority Clerk II, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its 12/21/17 meeting.  
(Leave blank and we will insert the meeting date.)



Traveltrust Corporation  
374 North Coast Hwy 101, Suite F  
Encinitas, CA 92024  
Phone: (760) 635-1700



Wednesday, 3JAN 2018 05:56 PM EST

Passengers: **KIMBERLY JANE BECKER (06)**



Agency Reference Number: GRKSVV

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation GRKSVV

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

<b>AIR</b>	<b>Wednesday, 7FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 2107</b>	<b>Class: N-Coach/Economy</b>
<b>From: San Diego CA, USA</b>	<b>Depart: 07:40 AM</b>	
<b>To: Charlotte NC, USA</b>	<b>Arrive: 03:14 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 4 hour(s) 34 minute(s)</b>	
<b>Seats: 34C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 2072 / 3315 KM</b>
<b>Equipment: Airbus A321 Jet</b>	<b>MEAL: FOOD-BEV/PUR</b>	
<b>DEPARTS SAN TERMINAL 2</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>AISLE SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is GRKSVV</b>		
<b>AIR</b>	<b>Wednesday, 7FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 1789</b>	<b>Class: N-Coach/Economy</b>
<b>From: Charlotte NC, USA</b>	<b>Depart: 04:25 PM</b>	
<b>To: West Palm Beach FL, USA</b>	<b>Arrive: 06:23 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 1 hour(s) 58 minute(s)</b>	
<b>Seats: 34C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 592 / 947 KM</b>
<b>Equipment: Airbus A321 Jet</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>AISLE SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is GRKSVV</b>		
<b>AIR</b>	<b>Friday, 9FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 1849</b>	<b>Class: Q-Coach/Economy</b>
<b>From: West Palm Beach FL, USA</b>	<b>Depart: 02:50 PM</b>	
<b>To: Washington Reagan Natl DC, USA</b>	<b>Arrive: 05:20 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 2 hour(s) 30 minute(s)</b>	
<b>Seats: 24C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 861 / 1378 KM</b>



Equipment: Airbus Jet  
ARRIVES DCA TERMINAL C  
Frequent Flyer Number: [REDACTED]  
AISLE SEAT CONFIRMED  
American Airlines Confirmation number is GRKSVV

MEAL: FOOD FOR PURCHASE

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
DELTA AIR LINES CONFIRMATION NUMBER - HKXK37  
AMERICAN AIRLINES CONFIRMATION NUMBER - GRKSVV  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 12/4/2017 Invoice Nbr: 5450726  
Ticket Nbr: DL7028260089 Electronic Tkt: Yes Amount: 254.80 USD  
Base: 215.81 US Tax: 16.19 USD XT Tax: 22.80 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

SAN - CLT

Ticket for: KIMBERLY JANE BECKER  
Date issued: 12/4/2017 Invoice Nbr: 5450726  
Ticket Nbr: AA7028260090 Electronic Tkt: Yes Amount: 114.20 USD  
Base: 93.02 US Tax: 6.98 USD XT Tax: 14.20 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

CLT - PBI

Ticket for: KIMBERLY JANE BECKER  
Date issued: 1/3/2018 Invoice Nbr: 5453426  
Ticket Nbr: AA7034265736 Electronic Tkt: Yes Amount: 152.50 USD  
Base: 121.86 US Tax: 9.14 USD XT Tax: 21.50 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

Service fee: KIMBERLY JANE BECKER  
Date issued: 12/4/2017  
Document Nbr: XD0727630622 Amount: 30.00  
Charged to: AX\*\*\*\*\*[REDACTED]

Service fee: KIMBERLY JANE BECKER  
Date issued: 1/3/2018  
Document Nbr: XD0728567267 Amount: 30.00  
Charged to: AX\*\*\*\*\*[REDACTED]

TOTAL \$399.00

Total Tickets: 521.50  
Total Fees: 60.00  
Total Amount: 581.50

**Click here 24 hours in advance to obtain boarding passes:**

[American](#)

**Click here to review Baggage policies and guidelines:**

[American](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday - Friday 10pm - 5:30pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.



December 21, 2017

## Meeting Confirmation & Receipt

Please review your **CONTACT** information below as it will be used for rosters and badges. Any changes should be sent to [meetings@aci-na.org](mailto:meetings@aci-na.org) immediately.

**Please note: The company name listed is per your Official Representative to ACI-NA. No changes to Company name are permitted.**

Ms, Kimberly J. Becker  
President and CEO  
Nickname: Kim  
San Diego County Regional Airport Authority  
PO Box 82776  
San Diego International Airport  
San Diego, CA 92138-2776

PH: (619) 400-2444  
EM: [kbecker@san.org](mailto:kbecker@san.org)

You are registered for the following:

**2018 CEO Forum & Winter Board of Directors Meeting**  
Wednesday, February 07, 2018 through Friday, February 09, 2018

PGA National Resort and Spa  
400 Avenue of the Champions  
Palm Beach Gardens, FL 33418

Function	Quantity	Rate	Amount
Airport Members Registration Fee	1	\$695.00	\$695.00
		Total	\$695.00
		Payment	\$695.00
		<b>Balance</b>	<b>\$0.00</b>



December 21, 2017

### Meeting Confirmation & Receipt

Please review your CONTACT information below as it will be used for rosters and badges. Any changes should be sent to [meetings@aci-na.org](mailto:meetings@aci-na.org) immediately.

**Please note: The company name listed is per your Official Representative to ACI-NA. No changes to Company name are permitted.**

Ms. Kimberly J. Becker  
President and CEO  
Nickname: Kim  
San Diego County Regional Airport Authority  
PO Box 82776  
San Diego International Airport  
San Diego, CA 92138-2776

PH: (619) 400-2444

EM: [kbecker@san.org](mailto:kbecker@san.org)

You are registered for the following:

Page: 2

Function	Quantity	Rate	Amount
----------	----------	------	--------

Thank you for registering for the 2018 CEO Forum & Winter Board of Directors Meeting, February 7-9, 2018. The meeting will be held at PGA National Resort & Spa.

#### HOTEL RESERVATIONS

Please call PGA National Resort & Spa directly at (800) 863-2819. Be sure to identify yourself as an ACI-NA Meeting attendee to receive the discounted rate of \$319.00 USD single/double occupancy per night, plus applicable taxes.

The last day to receive this rate is January 15, 2018. Rooms may sell out before this date. Make your reservations early.

#### CANCELLATION REFUND POLICY

Cancellations must be submitted in writing to [meetings@aci-na.org](mailto:meetings@aci-na.org) by January 8, 2018. Cancellations received by January 8, 2018 are eligible to receive a refund, less \$100 processing fee. Refunds will be processed after the conclusion of the conference. No refunds or credits will be given for cancellations received after the cancellation deadline date. No shows are not eligible for refunds or credits.

We look forward to seeing you at the 2018 CEO Forum & Winter Board of Directors Meeting in Palm Beach Gardens, FL.

as of January 19, 2018



**ACI-NA Winter Board & CEO Forum  
February 7 - 9, 2018  
PGA National Resort & Spa  
Palm Beach Gardens, FL  
AGENDA**

**Tuesday, February 6, 2018**

- 11:00 am – 1:00 pm      **Executive Committee Meeting**  
Vista A
- 1:30 pm – 5:00 pm      **Former ACI-NA Chairs Meeting (Invitation only)**  
Vista B

**Wednesday, February 7, 2018**

- 8:00 am – 3:00 pm      **Registration**  
Atrium Foyer
- 8:00 am – 9:00 am      **Networking Breakfast**  
Honda Pavilion
- 8:00 am – 11:00 am      **Canadian Large Airport Caucus Meeting (with breakfast)**  
St. Andrews
- 8:00 am – 11:00 am      **Canadian Small Airport Caucus Meeting (with breakfast)**  
Vista
- 8:30 am – 11:45 am      **U.S. Policy Council Meeting (with breakfast)**  
Bella Lago
- 12:00 pm – 1:45 pm      **Networking Lunch**  
Honda Pavilion  
**Sponsored by: Ricondo & Associates**
- 12:00 pm – 3:15 pm      **Canadian Policy Council and Membership Meeting (with lunch)**  
Vista
- 3:30 pm – 4:30 pm      **ACI-NA Board of Directors Meeting**  
Bella Largo
- 4:30 pm – 5:45 pm      **WBP/Associates Board Meeting**  
Canterbury
- 5:45 pm – 7:00 pm      **Welcome Reception**  
Lakeside Lawn  
**Sponsored by HMS Host and Landrum & Brown**
- 7:00 pm  
Palm Terrace      **ACI-NA Political Action Committee (PAC) Dinner**  
(separate registration required; contact Hannah Giltner for details – [hgiltner@aci-na.org](mailto:hgiltner@aci-na.org))

**Thursday, February 8, 2018**

- 7:00 am – 3:00 pm      **Registration**  
Atrium Foyer

as of January 19, 2018

7:30 am – 8:15 am  
St. Andrews

**Exec to Exec Meeting** (ACI-NA and WBP/Associates Board Executive Committee members only)

7:30 am – 8:30 am  
Honda Pavilion

**Networking Breakfast**

8:30 am – 10:00 am  
Canterbury A

**Large Hub Committee Meeting** (Committee members only)

8:30 am – 10:00 am  
Canterbury B

**Medium Hub Committee Meeting** (Committee members only)

8:30 am – 10:00 am  
Vista

**Small Hub Committee Meeting**

10:00 am – 10:30 am  
British Ballroom Foyer

**AM Networking Break**

10:30 am – 10:45 am  
British Ballroom

**CEO FORUM:**

**Welcome and Introductions**

*Bruce Pelly, Director of Airports, Palm Beach County Department of Airports*

*Kevin M. Burke, President & CEO, ACI-NA*

*Candace McGraw, Chair, ACI-NA and Chief Executive Officer, Cincinnati/Northern Kentucky International Airport*

10:45 am – 12:00 pm  
British Ballroom

***Are You Ready for the Technology Revolution?***

Airports are a component of a dynamic industry, continually causing and adapting to change. Today, new technologies play a pivotal role in how passengers travel. Disruptive technologies have revolutionized the passenger journey and become the norm; for example, Transportation Network Companies (TNCs) have changed the landscape for ground transportation. There are many new technologies on the horizon for airports, such as biometrics, autonomous vehicles, "flying cars" and drones. Adopting and implementing new technologies requires collaboration with stakeholders and operations, as well as integration with existing infrastructure. This session will discuss the roles, responsibilities, and strategic management of airports in developing technologies and analytic solutions.

Moderator: Christina Cassotis, CEO, Allegheny County Airport Authority

Speakers: Daver Malik, Global Airports Strategic Programs Director, Rockwell Collins-ARINC  
Marcus Womack, Director of Product, Uber  
Maurice Jenkins, Division Director, Information Systems & Telecommunications, Miami International Airport

12:00 pm – 1:00 pm  
Honda Pavilion

**Networking lunch**

1:00 pm – 2:15 pm  
British Ballroom

***Mary Jane Goes To The Airport***

Recreational and/or medical use of marijuana is legal in more than 20 U.S. states, with several others considering legalization in 2018. In Canada, the federal government is expected to change national law to legalize recreational marijuana and license growers by summer 2018, while leaving it up to the provinces to regulate distribution and retail sales. Airport policies covering their own employees' conduct/possession of marijuana, use of marijuana outside of the workplace and compliance with federal drug testing laws, potential on-airport sale or growth/manufacture of marijuana, edibles and paraphernalia, and how local law enforcement responds to discovery of marijuana by security screening and customs officers are just some of the issues that will be addressed by this panel to help airports navigate in this new environment.

Moderator: Bryant Francis, Director of Aviation, Oakland International Airport

as of January 19, 2018

Speakers: David Bannard, Attorney, Foley & Lardner LLP  
Greg Phillips, Director of Aviation, Colorado Springs Airport  
Tom Ruth, President & CEO, Edmonton Regional Airports Authority

2:15 pm – 3:15 pm  
British Ballroom

***Sustainable Fuels – The Case For Airports***

Researchers, manufacturers, airlines and the FAA have been working on Sustainable Alternative Jet Fuels (SAF) for many years, and until recently, the airport focus had been ensuring that SAF would be a “drop in” for existing facilities. But capabilities and interest in using SAF have advanced and airport executives need to learn more to work collaboratively with national and local stakeholders. Take advantage of the opportunity to learn about production capacity and airline interest as Carbon Offsetting Scheme for International Aviation (CORSA) comes into effect in 2020. The session will also explore community interest and activism, economic realities, and what you need to know as you consider working in partnership with airlines and suppliers.

Moderator: Howard Eng, President & CEO, Greater Toronto Airports Authority

Speakers: Melinda Pagliarello, Director, Environmental Affairs, ACI-NA  
Ginger Evans, Commissioner, Chicago Department of Aviation  
Lance Lyttle, Airport Director, Seattle-Tacoma International Airport

3:15 pm – 4:15 pm  
British Ballroom

***Ensuring Airport Resiliency***

Airports face a wide variety of challenges - from weather events to aircraft accidents to system malfunctions to social unrest to terrorist attacks. In any of these scenarios, the response must be proactive, flexible and scalable, effectively meeting the needs of passengers, employees and your community while under intense media and political pressure. Airports have always had systems and structures in place to respond to these types of challenges, but today's dynamic events demand a different approach. Learn what airport CEOs should consider to ensure they have the facilities, organization and culture to be truly resilient.

Moderator: Margaret McKeough, Executive Vice President & COO, Metropolitan Washington Airports Authority

Speakers: Howard Eng, President & CEO, Greater Toronto Airports Authority  
Russ Handy, Aviation Director, San Antonio Airport System  
Carl Newman, CEO, Jackson Municipal Airport Authority

4:15 pm – 4:45 pm  
British Ballroom Foyer

***PM Refreshment Break***

4:45 pm – 5:45 pm  
Canterbury

***Airports Only Session - Airports and the Media: Getting It Right***

As major cornerstones to local communities, airports are often the subject of intense scrutiny from the media and the public. For CEOs, managing the airport's public image – in good times and in bad – requires a deep understanding of public relations through the media. Join your colleagues for a candid discussion about the challenges of the ever changing media landscape and what you need to do to retain your airport's positive brand.

Moderator: Bob Sartor, President & CEO, YYC Calgary International Airport

Speakers: Roosevelt Council Jr., Airport Manager, City of Atlanta Department of Aviation  
Rhonda Hamm- Niebruegge, Director of Airports, St. Louis Airport Authority  
Terry Slaybaugh, Director of Aviation, City of Dayton Department of Aviation

6:15 pm – 7:15 pm  
Masters Terrace

***Networking Reception***

***Sponsored by: Palm Beach International Airport and Discover the Palm Beaches***

7:15 pm – 8:30 pm  
Bella Lago

***Wine and Cheese Reception***

***Sponsored by: SSP America***

Join the SSP America team for a relaxing evening to taste a variety of rare wines from Orin Swift Cellars paired with artisan cheeses and foods. Winery experts will be on hand to share wine insights and perform a champagne sabering.

as of January 19, 2018

**Friday, February 9, 2018**

7:30 am – 8:30 am  
Honda Pavilion

**Networking Breakfast**

8:30 am – 9:00 am  
British Ballroom

**Making Your Airport A Hero in the Community**

Edge4Vets was developed to help U.S. and Canadian veterans translate their leadership strengths from the military, including strong values and skills, into tools for success in the civilian workforce. ACI-NA has endorsed "Edge4Vets at airports" as the official vehicle for helping to accelerate veterans into the airport workplace. The program, which began in 2011, has been successful in helping 80% of those veterans receiving training to attain jobs.

Moderator: David N. Edwards, Jr., President/CEO, Greenville-Spartanburg Airport District

Speaker: Tom Murphy, Director, Human Resiliency Institute, Fordham University

9:00 am – 11:00 am  
British Ballroom

**You're It! Meta-Leadership Thinking and Practices for Airports**

How do you orient your thinking and your leadership to grasp all that goes on - and that could go on - in the complex ecosystem of an airport? "Meta-Leadership," a strategy for widely analyzing problems and building systemic solutions could be the answer. Since the government requested Harvard to engage in this work following 9/11, Dr. Leonard Marcus and his colleagues have taught and engaged leaders through complex problem solving and crises in many areas of aviation. As an airport executive, you often find yourself in those "You're It!" situations. This session will provide you a concise "how to" on applying Meta-Leadership practices to both critical scenarios and everyday leadership.

Introduction: Lew Bleiweis, Executive Director, The Greater Asheville Regional Airport Authority

Speaker: Dr. Leonard Marcus, Co-Director, National Preparedness Leadership Initiative, Harvard University

11:00 am – 11:15 am  
British Ballroom Foyer

**AM Refreshment Break**

11:15 am – 11:45 am  
British Ballroom

**ACI-NA Town Hall**

Kevin M. Burke, President & CEO, ACI-NA  
Candace McGraw, Chair, ACI-NA and Chief Executive Officer, Cincinnati/Northern Kentucky International Airport

11:45 am  
British Ballroom

**Wrap Up and Adjourn**



Guest Name: Kimberly Becker  
Airports Council International -- North America

Room #: 2051  
Folio #: R67200  
Group #: 020418AIRP  
Guests: 1  
Clerk: TGANOE

CL #:

CC #:

Arrive: 02/07/18 Time: 06:56 PM Depart: 02/09/18 Time: 03:35 PM Status: HIST

Date	Description	Comment	Charges	Credits
02/07/2018	ROOM CHARGE		\$319.00	\$0.00
02/07/2018	OCCUPANCY TAX	OCCUPANCY TAX	\$19.14	\$0.00
02/07/2018	SALES TAXES	SALES TAX	\$22.33	\$0.00
02/08/2018	PALM TERRACE	Palm Terrace - Check #113634	\$26.51	\$0.00
02/08/2018	IRONWOOD	Ironwood - Check #511087	\$79.54	\$0.00
02/08/2018	ROOM CHARGE		\$319.00	\$0.00
02/08/2018	OCCUPANCY TAX	OCCUPANCY TAX	\$19.14	\$0.00
02/08/2018	SALES TAXES	SALES TAX	\$22.33	\$0.00
02/09/2018	PAY VISA	*****	\$0.00	(\$826.99)

Folio Balance: \$0.00

I agree that my liability for this bill is not waived and agree to be held personally liable in the event that the indicated person, company, or association fails to pay for any part of the full amount of those charges. I also agree that all charges contained in this account are correct and any disputes or requests for copies of charges must be made within five days after my departure and I understand that late charges may be settled to my method of payment after my departure. I understand that I will be held liable and personally responsible for any damage(s) made to the room and shall be notified within five days of my departure date and charged accordingly to repair the room to its original condition.



**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER**  
**ACI-N CEO FORUM & WINTER BOARD MEETING**  
**Palm Beach Gardens, FL**  
**February 7-9, 2018**

2/7/18  
DINNER

Ironwood  
400 Ave of Champions  
West Palm Beach, FL 33418  
2/7/2018 19:06

02/07/18 20:07  
SALES DRAFT

PGA National Resort  
400 Ave of the Champions  
West Palm Beach, FL 33418  
(800) 633-9150

Ironwood  
Check: 511066  
Server: Nicholas Guests: 2  
Terminal: 51

MERCH ID: 1561236006  
CASHIER: Nicholas  
TERMINAL: 51

Regular Check  
████████████████████  
████████████████████  
1 Filet Mignon 43.00  
1 SD SS Baked Pota 9.00  
1 Day Boat Fish 40.00  
Subtotal 115.50  
Tax (7%) 9.55  
Gratuity 20.79  
Total 145.84

Auth Mode: Issuer  
AID: A0000000031010  
TVR: 8080008000  
IAD: 06010A03600000  
TSI: 6800  
ARC: 00  
Visa  
803901603092  
2568773009  
Visa Credit  
Chip  
Signature

Total Splits: 2  
Balance Due: 72.92 - 18.00 = \$ 54.92

NAME: BECKER/KIMBERLY JAN  
NUMBER: XXXXXXXXXXXX  
EXPIRE: XX/XX  
AUTH: 02320D  
AMOUNT: 72.92 \$ 54.92

ADD'L GRATUITY \$  
\*Please Initial Extra Gratuity  
TOTAL \$ 72.92

CHECK: 511066  
TABLE: 56  
TOTAL: 72.92 \$ 54.92

ROOM/MEMBER #  
\*\*\*FOR ROOM CHARGES ONLY\*\*\*

NAME (PRINT)  
SIGNATURE X *Kimberly J. Becker*

TIP: \_\_\_\_\_  
TOTAL: \_\_\_\_\_

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER**  
**ACI-NA CEO FORUM & WINTER BOARD MEETING**  
**Palm Beach Gardens, FL**  
**February 7-9, 2018**

BREAKFAST 2/8/18

Palm Terrace  
400 Ave of Champions  
West Palm Beach, FL 33418  
2/8/2018 8:00

Palm Terrace  
Check: 113634 Table: 92  
Server: Carlos Guests: 1  
Terminal: 11

Regular Check  
1 Breakfast Buffet 21.00  
  
Subtotal 21.00  
Tax (7%) 1.73  
Gratuity 3.78  
Total 26.51

Room Charge 26.51  
2051 Becker, Kimberly

X \_\_\_\_\_  
SIGNATURE

ADD'L GRATUITY \$ \_\_\_\_\_  
\*Please Initial Extra Gratuity

TOTAL \$ \_\_\_\_\_

ROOM/MEMBER # \_\_\_\_\_  
\*\*\*FOR ROOM CHARGES ONLY\*\*\*

NAME (PRINT) \_\_\_\_\_

SIGNATURE X \_\_\_\_\_

Gratuity Included  
Thank You  
Have a Championship Day!

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER**  
**ACI-N CEO FORUM & WINTER BOARD MEETING**  
**Palm Beach Gardens, FL**  
**February 7-9, 2018**

2/7/18 - OTHER FOOD

2/8/18 - DINNER



SBARRO  
 CHARLOTTE INTERNATIONAL AIRPORT  
 369749 Yolonda

CHK 7270 GST 1  
 FEB07'18 3:39PM

1 SODA BTL M	2.89
1 PIZ CHEESE S	4.79
<b>SUBTOTAL</b>	<b>7.68</b>
TAX	0.63
AMOUNT PAID	<b>8.31</b>
CASH	20.00
CHANGE	11.69

--369749 Closed FEB07 03:39PM--

WE WANT TO HEAR YOUR FEEDBACK!  
 PLEASE CONTACT 1-877-672-7467  
 OR CUSTOMERSERVICE@HMSSHOT.COM  
 TO SHARE YOUR EXPERIENCE.

STOREID: CLTSBA01

Your order number is: 7270

Ironwood  
 400 Ave of Champions  
 West Palm Beach, FL 33418  
 2/8/2018 22:20

Ironwood  
 Check: 511087  
 Related Check: 511080  
 Server: Alejandro Guests: 1  
 Terminal: 51

Regular Check

1 Filet Mignon	43.00	
1 SD Brussels	10.00	
<b>Subtotal</b>	<b>63.00</b>	<b>53.00</b>
Tax (7%)	5.20	3.71
Gratuity	11.34	9.54
<b>Total</b>	<b>79.54</b>	<b>\$ 66.25</b>

ADD'L GRATUITY \$ \_\_\_\_\_  
 \*Please Initial Extra Gratuity

TOTAL \$ \_\_\_\_\_

ROOM/MEMBER # \_\_\_\_\_  
 \*\*\*FOR ROOM CHARGES ONLY\*\*\*

NAME (PRINT) \_\_\_\_\_

SIGNATURE X \_\_\_\_\_

Gratuity Included  
 Thank You

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER  
 ACI-N CEO FORUM & WINTER BOARD MEETING  
 Palm Beach Gardens, FL  
 February 7-9, 2018**

2/7/18

**PASSENGER TICKET AND BAGGAGE CHECK**  
 \*\*\*\*\*

ISSUED BY  
**AMERICAN AIRLINES**

NAME OF PASSENGER (NOT TRANSFERABLE)  
**BECKER/KIMBERLY JANE**

ISS. AGENT ID. **07FEB18** FLIGHT OFFICE CODE **05105100**

FARE BASIS **SAN-WDB** / **SAN-DIEGO**

FLIGHT **SAN** CLASS **WDB** DATE **07FEB18** TIME **05105100** STATUS **OK** NOT VALID BEFORE **07FEB18** NOT VALID AFTER **09FEB18**

**\*\*NOT VALID FOR\*\*** REVALIDATION

**\*\*TRANSPORTATION\*\*** PSGR TICKET **0017034265736**

ORIGINAL ISSUE **SANCLTAA CLTPBI-AA** ISSUED IN EXCHANGE FOR **GRKSVV/**

FARE CALCULATION **01 UPTD50LB 23KG AND62LI 25.00**

FARE	EQUIV. FARE PAID	FORM OF PAYMENT
LICD		
TAX/FEE/CHARGE	<b>25.00</b>	FP IKXXXXXXXXXXXX1610 03555Z
TAX/FEE/CHARGE	NA	
TAX/FEE/CHARGE	NA	
TOTAL	NA	
USD	<b>25.00</b>	

STOCK CONTROL NUMBER TX **00124635282604** COUPON AIRLINE FORM SERIAL NO. **0 001 0275840318 2**

**1 AMERICAN AIRLINES  
 REFUNDABLE ONLY WITH  
 US RELATED FLIGHT CPN  
 RETAIN THIS RECEIPT  
 THROUGHOUT YOUR  
 JOURNEY**

**FOR CONDITIONS OF  
 CONTRACT SEE  
 PASSENGER TICKET AND  
 BAGGAGE CHECK**

**NOT VALID FOR TRAVEL**

ADDITIONAL SEAT INFORMATION

PCS.	CK. WT.	UNCK. WT.	SEQ. NO.	PCS.	CK. WT.	UNCK. WT.

BAGGAGE ID NR

COUPON	AIRLINE	FORM SERIAL NO.	CK

*BAGGAGE RECEIPT  
 SAN - PBI*

*KIMBERLY J. BECKER*

Alaska Airlines Visa Signature - 4471

**Balance Summary: 02/15/2018**

**Account Summary**

**Card Details**

**Pay This Card**

**Current balances:**

Total credit available:

Cash credit line available:

Total credit line:

Cash credit line:

Amount over total credit line:

\$0.00

Next closing date:

02/16/2018

Last payment date:

02/12/2018

Last payment:

Statement balance:

Payment due date:

02/13/2018

Total minimum payment due:

\$0.00

**Rewards**

\* Available Credit includes purchases that have been authorized but have not yet posted to your account.

Go to:

Posting Date	Description	Amount	Balance
Pending	AMERICAN AIRLI AA	\$25.00	
[REDACTED]			
02/12/2018	AMERICAN AIR0010276028008FORT WORTH TX	\$25.00	
[REDACTED]			

*BAGGAGE FEE 2/8/18  
PBI - DCA*

*BAGGAGE FEE 2/7/18  
SAN PBI*

Beginning balance as of 01/17/2018

Go to:

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Kimberly J. Becker DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 2/11/2018 RETURN DATE: 2/13/2018 REPORT DUE: 3/15/18  
 DESTINATION: Washington, DC - Meeting with CBP

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SATURDAY	SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	\$466.50								0.00
Conference Fees (provide copy of flyer/registration expenses)									0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*									33.40
Hotel*									640.58
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)	Breakfast*				8.25				8.25
	Lunch*								0.00
	Dinner*								58.97
	Other Meals*								0.00
<i>Alcohol is a non-reimbursable expense</i>									
Hospitality <sup>1</sup> *									0.00
Miscellaneous: Baggage Fee					25.00				25.00
									0.00
									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>466.50</b>	<b>0.00</b>	<b>360.51</b>	<b>355.08</b>	<b>50.61</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>766.20</b>

Explanation:	Total Expenses Prepaid by Authority	466.50
	Total Expenses Incurred by Employee (including cash advances)	766.20
	<b>Grand Trip Total</b>	<b>1,232.70</b>
	Less Cash Advance (attach copy of Authority ck)	
	Less Expenses Prepaid by Authority	466.50
	<b>Due Traveler (positive amount)<sup>2</sup></b>	<b></b>
<b>Due Authority (negative amount)<sup>3</sup></b>	<b>766.20</b>	
<i>Note: Send this report to Accounting even if the amount is \$0.</i>		

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Kim Ayers Ext.: 2447  
 Traveler Signature: [Signature] Date: 2/26/18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/4/17 PLANNED DATE OF DEPARTURE/RETURN: 2/11/18 / 2/13/18

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: Washington, DC

Purpose: Attend Meeting with Customs & Border Protection on 2/12/18

Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 500.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 100.00

B. LODGING \$ 800.00

C. MEALS \$ 300.00

D. SEMINAR AND CONFERENCE FEES \$           

E. ENTERTAINMENT (If applicable) \$           

F. OTHER INCIDENTAL EXPENSES \$ 50.00

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 1750.00

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 12/5/17

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Stephanie Authority Clerk II, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its December 21, 2017 meeting.  
(Leave blank and we will insert the meeting date.)



Traveltrust Corporation  
374 North Coast Hwy 101, Suite F  
Encinitas, CA 92024  
Phone: (760) 635-1700



Wednesday, 3JAN 2018 05:56 PM EST

Passengers: **KIMBERLY JANE BECKER (06)**

Agency Reference Number: GRKSVV

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation GRKSVV

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

<b>AIR</b>	<b>Wednesday, 7FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 2107</b>	<b>Class: N-Coach/Economy</b>
<b>From: San Diego CA, USA</b>	<b>Depart: 07:40 AM</b>	
<b>To: Charlotte NC, USA</b>	<b>Arrive: 03:14 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 4 hour(s) 34 minute(s)</b>	
<b>Seats: 34C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 2072 / 3315 KM</b>
<b>Equipment: Airbus A321 Jet</b>	<b>MEAL: FOOD-BEV/PUR</b>	
<b>DEPARTS SAN TERMINAL 2</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>AISLE SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is GRKSVV</b>		
<b>AIR</b>	<b>Wednesday, 7FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 1789</b>	<b>Class: N-Coach/Economy</b>
<b>From: Charlotte NC, USA</b>	<b>Depart: 04:25 PM</b>	
<b>To: West Palm Beach FL, USA</b>	<b>Arrive: 06:23 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 1 hour(s) 58 minute(s)</b>	
<b>Seats: 34C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 592 / 947 KM</b>
<b>Equipment: Airbus A321 Jet</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>AISLE SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is GRKSVV</b>		
<b>AIR</b>	<b>Friday, 9FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 1849</b>	<b>Class: Q-Coach/Economy</b>
<b>From: West Palm Beach FL, USA</b>	<b>Depart: 02:50 PM</b>	
<b>To: Washington Reagan Natl DC, USA</b>	<b>Arrive: 05:20 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 2 hour(s) 30 minute(s)</b>	
<b>Seats: 24C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 861 / 1378 KM</b>



Equipment: Airbus Jet  
ARRIVES DCA TERMINAL C  
Frequent Flyer Number: [REDACTED]  
AISLE SEAT CONFIRMED  
American Airlines Confirmation number is GRKSVV

MEAL: FOOD FOR PURCHASE

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
DELTA AIR LINES CONFIRMATION NUMBER - HKXK37  
AMERICAN AIRLINES CONFIRMATION NUMBER - GRKSVV  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 12/4/2017 Invoice Nbr: 5450726  
Ticket Nbr: DL7028260089 Electronic Tkt: Yes Amount: 254.80 USD  
Base: 215.81 US Tax: 16.19 USD XT Tax: 22.80 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

Ticket for: KIMBERLY JANE BECKER  
Date issued: 12/4/2017 Invoice Nbr: 5450726  
Ticket Nbr: AA7028260090 Electronic Tkt: Yes Amount: 114.20 USD  
Base: 93.02 US Tax: 6.98 USD XT Tax: 14.20 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

Ticket for: KIMBERLY JANE BECKER  
Date issued: 1/3/2018 Invoice Nbr: 5453426  
Ticket Nbr: AA7034265736 Electronic Tkt: Yes Amount: 152.50 USD  
Base: 121.86 US Tax: 9.14 USD XT Tax: 21.50 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

PBI - DCA 152.50

Service fee: KIMBERLY JANE BECKER  
Date issued: 12/4/2017  
Document Nbr: XD0727630622 Amount: 30.00  
Charged to: AX\*\*\*\*\*[REDACTED]

+

Service fee: KIMBERLY JANE BECKER  
Date issued: 1/3/2018  
Document Nbr: XD0728567267 Amount: 30.00  
Charged to: AX\*\*\*\*\*[REDACTED]

30.00

Total Tickets: 521.50  
Total Fees: 60.00  
Total Amount: 581.50

\$ 182.50

**Click here 24 hours in advance to obtain boarding passes:**  
[American](#)

**Click here to review Baggage policies and guidelines:**  
[American](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday - Friday 10pm - 5:30pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700



Wednesday, 7FEB 2018 12:54 PM EST

Passengers: **KIMBERLY JANE BECKER (06)**

Agency Reference Number: MFGLUO

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation MFGLUO

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

<b>AIR</b>	<b>Tuesday, 13FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 2617</b>	<b>Class: S-Coach/Economy</b>
<b>From: Washington Reagan Natl DC, USA</b>	<b>Depart: 10:34 AM</b>	
<b>To: Phoenix AZ, USA</b>	<b>Arrive: 01:57 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 5 hour(s) 23 minute(s)</b>	
<b>Seats: 19C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 1964 / 3142 KM</b>
<b>Equipment: Boeing 737-800 Jet</b>	<b>MEAL: Food and Bev for Purchase</b>	
<b>DEPARTS DCA TERMINAL C - ARRIVES PHX TERMINAL 4</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>AISLE SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is MFGLUO</b>		

<b>AIR</b>	<b>Tuesday, 13FEB 2018</b>	
<b>American Airlines</b>	<b>Flight Number: 0639</b>	<b>Class: S-Coach/Economy</b>
<b>From: Phoenix AZ, USA</b>	<b>Depart: 03:05 PM</b>	
<b>To: San Diego CA, USA</b>	<b>Arrive: 03:22 PM</b>	
<b>Stops: Nonstop</b>	<b>Duration: 1 hour(s) 17 minute(s)</b>	
<b>Seats: 19D</b>	<b>Status: CONFIRMED</b>	<b>Miles: 304 / 486 KM</b>
<b>Equipment: Airbus A321 Jet</b>		
<b>DEPARTS PHX TERMINAL 4 - ARRIVES SAN TERMINAL 2</b>		
<b>Frequent Flyer Number: [REDACTED]</b>		
<b>AISLE SEAT CONFIRMED</b>		
<b>American Airlines Confirmation number is MFGLUO</b>		

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 AMERICAN AIRLINES CONFIRMATION NUMBER - MFGLUO

FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 1/2/2018 Invoice Nbr: 5453217  
Ticket Nbr: AA7034265607 Electronic Tkt: Yes Amount: 254.00 USD  
Base: 214.88 US Tax: 16.12 USD XT Tax: 23.00 USD  
Charged to: AX\*\*\*\*\*[REDACTED]

Service fee: KIMBERLY JANE BECKER  
Date issued: 1/2/2018  
Document Nbr: XD0728502152 Amount: 30.00  
Charged to: AX\*\*\*\*\*[REDACTED]

Total Tickets: 254.00  
Total Fees: 30.00  
Total Amount: 284.00

**Click here 24 hours in advance to obtain boarding passes:**

[American](#)

**Click here to review Baggage policies and guidelines:**

[American](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday - Friday 10pm - 5:30pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00 per call/reservation

## Ayers Kim

---

**From:** Stephanie Gupta <Stephanie.Gupta@aaae.org>  
**Sent:** Friday, January 26, 2018 6:01 AM  
**To:** Becker Kimberly; RHightower@dfwairport.com; Jeff.Littlefield@flysfo.com; EFreed@ocair.com; LBronstein@ocair.com; Colleen Chamberlain; aodonnell@panynj.gov; ceverett@panynj.gov; sliberma@panynj.gov; Kulis Mike; GMascaro@scottsdaleaz.gov; Cathy.Widener@flysfo.com; pbrown@goaa.org; JCahalan@bwairport.com; hlawrence@panynj.gov  
**Cc:** Maribeth Sarnecki; Adam Snider  
**Subject:** AAAE-CBP Meeting on February 12, 2018

Thank you for confirming your participation in the AAAE International Facilitation meeting with CBP on Monday, February 12, 2018. The agenda for this meeting is below and we will also send it electronically via a calendar invite. If, for some reason, you are now unable to attend in person, please let me know. I need to provide CBP with a list of participants shortly and they may ask for additional identifying details to expedite our entrance through security. I am still trying to determine if we can accommodate a call-in number for this meeting.

As a reminder, we would like to meet at the food court in the Ronald Reagan and International Trade Building before the CBP meeting so that we can go up to CBP security together at 12:45 pm. I had suggested noon so that we could spend a few minutes discussing our goals for the afternoon and any pain points people may want to raise. The food court is one level below street entrance and is quite large. When you get to the main hallway for the food court, turn right at Larry's cookies and head towards Sbarro pizza and R&B Steak and Grill. We will have a large table somewhere on the right side of the food court and will be looking for people beginning at noon.

U.S. Customs and Border Protection  
American Association of Airport Executives

Monday, February 12, 2018, 1:00 – 5:00 pm  
Ronald Reagan Building 1300 Pennsylvania Ave NW:

### Meeting Agenda

- 1:00-1:30 pm: Introductions and Opening Remarks
  - o AAAE International Facilitation Subcommittee Chair Huntley Lawrence (PANYNJ)
  - o CBP Deputy Executive Assistant Commissioner John Wagner
- 1:30-2:00 pm: Biometric entry and exit
- 2:00-2:30 pm: CBP Officer Hiring and Staffing
- 2:30-3:00 pm: Airport Technical Design Standards (signage and commercial advertising)
- 3:00-3:30 pm: User Fee Airport Agreements
- 3:30-4:00 pm: CBP IT Outages and Mitigation
- 4:00-4:15 pm: CBP's eBadge Program

4:15-5:00 pm: Expedited Processing Initiatives:

- Global Entry
- Enrollment on Arrival
- Automated Passport Control
- Mobile Passport Control
- Modified Egress

Looking forward to seeing everyone in DC soon!

Stephanie K. Gupta  
Senior Vice President, Security and Facilitation  
[stephanie.gupta@aaae.org](mailto:stephanie.gupta@aaae.org)  
p. 703.671.8622 | c. 703.953.9066

American Association of Airport Executives  
The Barclay Building | 601 Madison Street | Alexandria, VA 22314

**Ayers Kim**

---

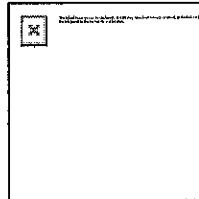
**From:** Kim Becker [REDACTED]  
**Sent:** Saturday, February 24, 2018 11:34 AM  
**To:** Ayers Kim  
**Subject:** Fwd: Your ride with Shir Khan on February 11

**Follow Up Flag:** Flag for follow up  
**Flag Status:** Flagged

I'm not sure if I sent you this but this was for the DC trip.

Begin forwarded message:

**From:** Lyft Ride Receipt <[no-reply@lyftmail.com](mailto:no-reply@lyftmail.com)>  
**Date:** February 11, 2018 at 12:11:54 PM PST  
**To:** [REDACTED]  
**Subject:** Your ride with Shir Khan on February 11



Thanks for riding with Shir Khan!

February 11, 2018 at 2:27 PM

**Ride Details**

Lyft fare (3.69mi, 10m 32s)	\$13.04
Tip	\$3.00
<hr/>	
PayPal account	<b>\$16.04</b>



Pickup 2:27 PM  
Aviation Cir, Arlington, VA

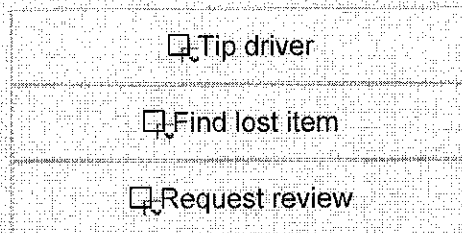
Dropoff 2:38 PM  
1445 Pennsylvania Ave NW, Washington, DC

### Earn Free Rides

Get \$450 in credits for referring a Washington, D.C. driver if they apply using your link, and give 360 rides within 60 days. They'll get a \$450 cash bonus, too!



First 1,000 applicants per market for a limited time only. See terms.



To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

To share comments or complaints about a ride that violated the law in the District of Columbia, you may contact the DFHV at (202) 645-7300 or <https://dfhv.dc.gov/service/complaints>

Pricing FAQ · Help Center  
Receipt #1099825221780782268  
Map data © OpenStreetMap contributors



© Lyft 2018  
185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER  
MEETING WITH CBP  
Washington, DC  
February 12, 2018**

A SLICE OF ITALY  
1331 PENN. AVE NW #7  
WASHINGTON, DC 20004

02/12/2018 16:36:52

DEBIT CARD  
DEBIT SALE

Card # XXXXXX\*XXXX\*  
Network: MASTERCARD  
Chip Card: Debit  
AID: A0000000042263  
ATC: 00CE  
TC: 23AEED9D8D1CE764  
SEQ #: 59  
Batch #: 669  
INVOICE 60  
Approval Code: 668936  
Entry Method: Chip Read  
Mode: Issuer - PIN Bypassed

PRE-TIP AMT

\$11.83

TIP

TOTAL AMOUNT

*Slice of Italy*  
*Subs* CUSTOMER COPY  
*No duplicate Receipts*

THE WILLARD INTERCONTINENTAL  
PRIVATE DINING  
WASHINGTON, DC USA  
106 Marieme

TBL 932/1 6489 GST .1  
FEB11'18 6:15PM

1 RoomSvc Delivery	5.00
1 LASAGNA BOLOGNES	22.00
1 Iced Tea	7.00
Subtotal.....	34.00
18% SVC CHARGE	5.22
Food Tax	3.92
Payment Due.	<b>\$ 43.14</b>

Gratuity: 3.00

Total: \$ 47.14

Guest Name: \_\_\_\_\_

Room Number: \_\_\_\_\_

Signature: \_\_\_\_\_

Thank you for dining  
"Happy Holidays!"  
Dial '0' for tray/table removal

*DINNER 2/11/18*

*DINNER 2/12/18  
SEE ATTACHED MISSING  
RECEIPT FORM*



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**MISSING RECEIPT FORM**

Employee/Department Head must complete form below.

Date of Purchase/Event: 2/12/2018

Description of Item/Event: Dinner - Slice of Pizza and Salad


Vendor/Event Name: A Slice of Italy Pizza, Washington, DC

Dollar Amount: \$11.83

Reason for Missing Receipt: Itemized receipt was not provided

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

I hereby certify that the original receipt in question was lost or none was issued to me.

  
Employee Signature

2/12/18  
Date

\_\_\_\_\_  
Department Head Signature

\_\_\_\_\_  
Date



WILLARD  
**INTERCONTINENTAL**  
 WASHINGTON D.C.

120

02/13/18

<b>Kimberly Becker</b>	Folio No. :	<b>1040516</b>	Room No. :	<b>0932</b>
<b>Po Box 82776</b>	A/R Number :		Arrival :	<b>02/11/18</b>
<b>San Diego Ca</b>	Group Code :		Departure :	<b>02/13/18</b>
<b>San Diego CA 92138</b>	Company :		Conf. No. :	<b>60523537</b>
<b>United States</b>	Membership No. :		Rate Code :	<b>IGCOR</b>
	Invoice No. :		Page No. :	<b>1 of 1</b>

Date	Description	Charges	Credits
02/11/18	Private Dining Dinner Food Line# 932 : CHECK# 6489	47.14	- RECEIPT ATT.
02/11/18	Room Charge	259.00	} \$ 297.33
02/11/18	Room Tax	38.33	
02/12/18	Room Charge	299.00	} \$ 343.25
02/12/18	Room Tax	44.25	
02/13/18	Visa XXXXXXXXXXXX██████████		687.72
<b>Total</b>		<b>687.72</b>	<b>687.72</b>
<b>Balance</b>		<b>0.00</b>	

**Guest Signature:** \_\_\_\_\_

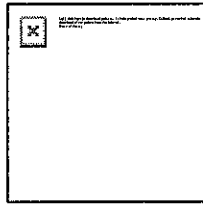
I have received the goods and / or services in the amount shown heron. I agree that my liability for this bill is not waived and agree to be held personally liable in the event that the indicated person, company, or associate fails to pay for any part or the full amount of these charges. If a credit card charge, I further agree to perform the obligations set forth in the cardholder's agreement with the issuer.



**Ayers Kim**

---

**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Tuesday, February 13, 2018 5:03 AM  
**To:** Becker Kimberly  
**Subject:** Your ride with Monica on February 13



**Thanks for riding with Monica!**

February 13, 2018 at 7:41 AM

**Ride Details**

Lyft fare (4.64mi, 12m 57s)	\$14.26
DC City Fee	\$0.10
Tip	\$3.00
<hr/>	
PayPal account	<b>\$17.36</b>



Pickup 7:41 AM  
1435 Pennsylvania Ave NW, Washington, DC

*Hotel - Airport*

Dropoff 7:54 AM  
Aviation Cir, Arlington, VA

**Trip Purpose:** Hotel to airport DC




**Earn Free Rides**

Get \$450 in credits for referring a Washington, D.C. driver if they apply using

your link, and give 360 rides within 60 days. They'll get a \$450 cash bonus, too!



First 1,000 applicants per market for a limited time only. See terms.

-  Tip driver
-  Find lost item
-  Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

To share comments or complaints about a ride that violated the law in the District of Columbia, you may contact the DFHV at (202) 645-7300 or <https://dfhv.dc.gov/service/complaints>.

Pricing FAQ · Help Center  
Receipt #1100462820033707020  
Map data © OpenStreetMap contributors



© Lyft 2018  
185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver



**Board Members**

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Paul Robinson  
Michael Schumacher  
Johanna S. Schiavoni  
Mark B. West

**Ex-Officio Board Members**

Cory Binns  
Col. Jason Woodworth

**President / CEO**

Kimberly J. Becker

**DRAFT**  
**BOARD**  
**AGENDA**

Thursday, April 5, 2018  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATIONS:**

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:**  
Committee Members: Hollingworth, Robinson (Chair), Tartre, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Boling, Kersey (Chair), Schumacher, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling, Cox, Desmond (Chair), Kersey
- **FINANCE COMMITTEE:**  
Committee Members: Boling (Chair), Cox, West

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Boling
- **ART ADVISORY COMMITTEE:**  
Committee Member: Robert H. Gleason

***LIAISONS***

- **CALTRANS:**  
Liaison: Binns
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Woodworth
- **PORT:**  
Liaisons: Boling, Cox, Robinson

- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Boling (Primary)

**CHAIR’S REPORT:**

**PRESIDENT/CEO’S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-8):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Board is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the March 1, 2018, regular and the February 15, 2018 special meetings.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

**(Corporate & Information Governance: Tony R. Russell, Director/Authority Clerk)**



**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM FEBRUARY 5, 2018 THROUGH MARCH 11, 2018 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM FEBRUARY 5, 2018 THROUGH MARCH 11, 2018:**

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. APRIL 2018 LEGISLATIVE REPORT:**

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving the April Legislative Report.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**5. APPOINTMENTS TO BOARD COMMITTEES, LIAISON POSITIONS, OTHER REPRESENTATIVE AND ALTERNATE POSITIONS:**

The Board is requested to make appointments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, making appointments to Board committees, liaison positions and the SANDAG Transportation Committee.

**(Corporate & Information Governance: Tony R. Russell, Director/Authority Clerk)**

**CLAIMS**

**COMMITTEE RECOMMENDATIONS**

**CONTRACTS AND AGREEMENTS**

**6. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT TO PURCHASE AN UPGRADED NOISE AND OPERATIONS MONITORING SYSTEM:**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving and authorizing the President/CEO to execute an Agreement with Bruel and Kjaer EMS, Inc., for a term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO, for a total not-to-exceed amount of \$\_\_\_\_, to provide an upgraded noise and operations monitoring system at San Diego International Airport.

**(Planning & Environmental Affairs: Brendan Reed, Director)**

**7. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SECOND SUPPLEMENTAL AGREEMENT TO MEMORANDUM OF AGREEMENT BETWEEN FEDERAL AVIATION ADMINISTRATION (FAA) AND SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY:**

The Board is requested to approve a supplemental agreement.

RECOMMENDATION: Adopt Resolution No. 2018 - \_\_\_\_\_, approving and authorizing the President/CEO to execute a Second Supplemental Agreement to the Memorandum of Understanding between Federal Aviation Administration and the San Diego County Regional Airport Authority, authorizing and increasing the FAA reimbursement from \$725,000 to \$850,000 for the term of the agreement to fund the addition of a Runway Entrance Light (REL) Array at Taxiway B4.

**(Airside Operations, Security & Public Safety: George Condon, Director)**

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

**8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A VERTICAL TRANSPORTATION MODERNIZATION SERVICES AGREEMENT:**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, approving and authorizing the President/CEO to execute an Agreement for Vertical Transportation Modernization Services with KONE Inc., for a term of three years, for a total not-to-exceed amount of \$4,484,597.

**(Facilities Management: David LaGuardia, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**9. GRANT A TEN-YEAR CONCESSION LEASE TO IN-TER-SPACE SERVICES, INC., DBA CLEAR CHANNEL AIRPORTS FOR AN IN-TERMINAL ADVERTISING PROGRAM, AND GRANT AN AGREEMENT TO OUTFRONT MEDIA LLC, FOR AN OUTDOOR ADVERTISING PROGRAM AT THE AIRPORT:**

The Board is requested to grant a lease and an agreement.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, awarding a ten-year concession lease to In-Ter-Space Services, Inc., dba Clear Channel Airports, to implement an In-Terminal Advertising program at San Diego International Airport and authorize the President/CEO to take all necessary actions to execute the concession lease.

Adopt Resolution No. 2018-\_\_\_\_\_, awarding up to a ten-year agreement with OUTFRONT Media LLC, to develop and implement an outdoor advertising program at San Diego International Airport and authorize the President/CEO to take all necessary actions to execute the agreement.

**(Business Management: Eric Podnieks, Program Manager)**

**10. GRANT A 31 YEAR LEASE TO AVIATION FACILITIES COMPANY, INC. TO DESIGN, BUILD, OPERATE, MAINTAIN, AND SUBLEASE AN AIR CARGO FACILITY AND ASSOCIATED INFRASTRUCTURE, LOCATED ON THE NORTH SIDE OF THE AIRPORT:**

The Board is requested to grant a lease.

RECOMMENDATION: Adopt resolution no. 2018-\_\_\_\_, awarding a 31 year lease to Aviation Facilities Company, Inc. to design, build, operate, maintain, and sublease an air cargo facility and associated infrastructure at San Diego International Airport and authorize the President/CEO to take all necessary actions to execute the lease.

**(Business Management: Eric Podnieks, Program Manager)**

**11. GRANT A TEN-YEAR CONCESSION LEASE TO \_\_\_\_\_ TO DESIGN, BUILD AND OPERATE A COMMON USE LOUNGE WITHIN TERMINAL 2 WEST:**

The Board is requested to grant a lease.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, awarding a ten-year concession lease to \_\_\_\_\_, to Design, Build and Operate a Common Use Lounge in Terminal 2 West at San Diego International Airport and authorize the President/CEO to take all necessary actions to execute the concession lease.

**(Business Management: Eric Podnieks, Program Manager)**

**CLOSED SESSION:**

**12. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: GGTW LLC v San Diego County Regional Airport Authority, et al., San Diego Superior Court Case No. 37-2016-00032646-CU-BC-CTL

**13. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL

**14. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Dryden Oaks, LLC v. San Diego County Regional Airport Authority, et al., San Diego Superior Court, North County, Case No. 37-2014-00004077-CU-EI-NC

**15. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: K.S.A.N. L.L.C v. San Diego County Regional Airport Authority, et al. San Diego Superior Court Case No. 37-2017-00024982-CU-NP-CTL

- 16. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 17. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Navy Boat Channel Environmental Remediation  
Number of potential cases: 1
- 18. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 2
- 19. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 1
- 20. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
The Receipt of a Government Claim from Robert Bobbett and Request For Defense and Indemnity from the San Diego Unified Port District regarding the claim
- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
The Receipt of a Government Claim from Donna Kashani and Request For Defense and Indemnity from the San Diego Unified Port District regarding the claim

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC),  
 and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a “Request to Speak” form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk’s Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Administration Building by using public transit via the San Diego Metropolitan Transit System, Route 992. The MTS bus stop at Terminal 1 is a very short walking distance from the Administration Building. ADA paratransit operations will continue to serve the Administration Building as required by Federal regulation. For MTS route, fare and paratransit information, please call the San Diego MTS at (619) 233-3004 or 511. For other Airport related ground transportation questions, please call (619) 400- 2685.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
May 3	Thursday	9:00 A.M.	Regular	SDCRAA

**Board Members**

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Paul Robinson  
Michael Schumacher  
Johanna S. Schiavoni  
Mark B. West

**Ex-Officio Board Members**

Cory Binns  
Col. Jason Woodworth

**President / CEO**

Kimberly J. Becker

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

Thursday, April 5, 2018  
9:00 A.M. or immediately following the Board Meeting

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/ALUC>***

*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Corporate & Information Governance/Authority Clerk Department and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Commission Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMISSION MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Commission on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Commission. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Commission.

**CONSENT AGENDA (Items 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Airport Land Use Commission is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the March 1, 2018 regular meeting.

***CONSISTENCY DETERMINATIONS***

**2. CONSISTENCY DETERMINATION – REPORT OF LAND USE ACTIONS DETERMINED TO BE CONSISTENT WITH AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Planning & Environmental Affairs: Brendan Reed, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**



**NEW BUSINESS:**

**3. STATUS UPDATE ON AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive the update.

RECOMMENDATION: Receive the update.

**(Planning & Environmental Affairs: Brendan Reed, Director & Ralph Redman, Manager, Airport Planning)**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a “Request to Speak” form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk’s Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Administration Building by using public transit via the San Diego Metropolitan Transit System, Route 992. The MTS bus stop at Terminal 1 is a very short walking distance from the Administration Building. ADA paratransit operations will continue to serve the Administration Building as required by Federal regulation. For MTS route, fare and paratransit information, please call the San Diego MTS at (619) 233-3004 or 511. For other Airport related ground transportation questions, please call (619) 400- 2685.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
May 3	Thursday	9:00 AM	Regular	Board Room