

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD MEETING
MINUTES
THE CENTRE – CROWN POINT ROOM
1205 AUTO PARK WAY
ESCONDIDO, CA 92120
FRIDAY, SEPTEMBER 21, 2012**

CALL TO ORDER:

Chair Gleason called the Special Meeting of the Board to order at 1:43 p.m., on Friday, September 21, 2012, in The Centre Crown Point Room, 1205 Auto Park Way, Escondido, CA 92120.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Boland, Cox, Desmond, Gleason, Hubbs, Panknin, Robinson, Smisek, Young

ABSENT: Board Members: Berman (Ex-Officio), Reyes (Ex-Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk, Lorraine Bennett, Assistant Authority Clerk II

BOARD WORKSHOP:

Trudy Sopp, Ph.D., Co-Director, the Centre for Organization Effectiveness, facilitated Board discussions regarding industry updates and Authority planning initiatives.

1. INDUSTRY UPDATE AND DISCUSSION:

William S. Swelbar, Research Engineer, MIT's International Center for Air Transportation, provided a presentation on The U.S. Airline Industry Then and Now, which included The Relationship of Cost to Revenue, Particularly for the Network Carriers; The Loss or Potential Loss of Some Service in Our Smallest US Markets; Low-Fare/Niche Carrier Penetration Into the Network Carrier's Route Systems; The Profit Picture Before September 2001 for Each of the Network Carrier and Low-Fare/Niche Carrier Segments of the Industry; Capacity Cuts: The Network Carriers v. the Low-Fare/Niche Carriers; and Today's Market Bets.

Board Member Cox arrived at 2:17 p.m.

The Board recessed at 3:04 p.m. and reconvened at 3:15 p.m.

2. REVIEW AND DISCUSSION REGARDING AUTHORITY PLANNING INITIATIVES:

Angela Shafer-Payne, Vice President Planning and Operations provided an overview of the San Diego International Airport Authority Airport Development Plan.

Keith Wilschetz, Director, Airport Planning, provided a presentation on Ongoing Airport Improvement Projects which included The 2008 Master Plan's Implementation Timeline (The Green Build), North Side Improvement, and Remaining Entitled Projects. He also provided an Introduction to Airport Master Planning which included What is an Airport Master Plan, and Elements of the Airport Master Plan; The Airport Development Plan (ADP) which included Technical Elements and Workflow, Project Schedule and Initial Tasks.


Holland Young, Consultant, LeighFisher, participated in the presentation and recapped Destination Lindbergh which included Preferred Conceptual Plan, and Opening Day Facilities (2015); The Goal Setting Process for the ADP, Ground Access, Passenger Terminal Facilities, Airfield/Airspace, Sustainability, and Land Development.

Board Member Panknin suggested that the first objective regarding Ground Access be revised to include, enhanced vehicular access to and from I-5 to the Airport.

Linda Perry, Consultant, LeighFisher, provided a presentation on Aviation Traffic Forecasts which included SDIA Enplaned Passengers, Commercial Aircraft Operations, Load Factors and Airline Yield; Crude Oil Prices; Regional Economic Activity; Key Drivers—Regional Economic Activity, and Cost of Travel; SDIA Preliminary Forecasts – Baseline and Alternative Scenarios for Enplaned Passengers, Air Cargo, Commercial Aircraft Operation, Load Factor, Seats Per Departure, Airline Yield, Oil Price, and Regional Economic Forecasts.

ADJOURNMENT: The meeting was adjourned at 5:47 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY THIS 1ST DAY OF NOVEMBER 2012.



TONY R. RUSSELL
DIRECTOR, CORPORATE SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL