

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD  
MINUTES  
FRIDAY, MARCH 9, 2012  
JUNIOR ACHIEVEMENT AT BIZTOWN  
BOARD ROOM**

**CALL TO ORDER:** Chair Gleason called the special meeting of the San Diego County Regional Airport Authority Board to order at 2:05 P.M. on Friday, March 9, 2012 in the Board Room at Junior Achievement at Biztown, 4756 Mission Gorge Place, San Diego, CA 92120.

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

PRESENT: Board Members: Boland, Cox, Desmond, Gleason,  
Hubbs, Panknin, Robinson, Smisek

ABSENT: Board Members: Figge (Ex Officio), Richie (Ex Officio),  
Reyes (Ex Officio), Young

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel;  
Tony R. Russell, Director, Corporate Services/Authority Clerk; Sara  
Real, Assistant Authority Clerk I

Chair Gleason thanked Joanne Pastula, President/CEO, Junior Achievement, for her hospitality and the use of the facility.

**BOARD WORKSHOP:**

Trudy Sopp, Ph.D., Co-Director, the Centre for Organization Effectiveness, provided an overview of the workshop agenda.

**1. INDUSTRY UPDATE AND DISCUSSION:**

Steve Van Beek, Ph.D., Executive Director, Leigh Fisher, provided a presentation on the Aviation Industry, Policy and San Diego, which included Economic Trends and the Airline Industry, Fuel Prices, Airline and Airport Traffic: Passengers and Seats, Aviation Growth: Modest Growth and Future Uncertainty, U.S. Inbound Travel - Top 15 Markets, Three Evolving Airline Models, The Changing Southwest Business Model, Federal Policy and the San Diego International Airport (SDIA), Options for Future Funding, Airports Role in Developing a National Aviation Policy, Implications for SDIA and Airports, and Airports' Position Today in the Aviation System.

Ms. Sopp facilitated a Board discussion regarding the economic trends and the aviation industry and how they impact San Diego International Airport.

Board Member Boland requested to know the objective of the annual meetings regarding the Regional Aviation Strategic Plan.

*The Board recessed at 3:45 p.m. and resumed at 4:00 p.m.*

*Board Member Desmond left the dais at 4:25 p.m.*

*Board Member Boland left the dais at 4:50 p.m.*

**ADJOURNMENT:** The meeting was recessed at 5:00 p.m. to March 10, 2012, at 9:00 a.m. in the Orville and Wilbur Conference Rooms at the San Diego International Airport, 3225 N. Harbor Drive, San Diego, CA 92101.

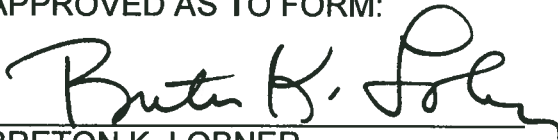
APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 12<sup>th</sup> DAY OF APRIL, 2012.



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TONY R. RUSSELL  
DIRECTOR, CORPORATE SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:



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BRETON K. LOBNER  
GENERAL COUNSEL