

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD  
MINUTES  
MONDAY, JANUARY 6, 2014  
SAN DIEGO INTERNATIONAL AIRPORT  
BOARD ROOM**

**CALL TO ORDER:** Chair Gleason called the special meeting of the San Diego County Regional Airport Authority Board to order at 9:05 a.m. on Monday, January 6, 2014, in the Board Room at the San Diego International Airport, Commuter Terminal, 3225 North Harbor Drive, San Diego, CA 92101.

**ROLL CALL:**

**PRESENT:** Board Members: Alvarez, Cox, Desmond, Farnam (Ex Officio), Gleason, Hubbs, Robinson, Sessom, Smisek

**ABSENT:** Board Members: Berman (Ex Officio), Boland, Ortega (Ex Officio)

**ALSO PRESENT:** Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk; Lorraine Bennett, Assistant Authority Clerk II

**PLEDGE OF ALLEGIANCE:** Board Member Cox led the Pledge of Allegiance.

The Board recognized and thanked Authority retirees, Bryan Enarson and Bob Silvas for their service to the Authority.

**PRESENTATION:** None.

Chair Gleason announced that the Consent Agenda would be heard at this time.

**CONSENT AGENDA (Items 1-6):**

**ACTION:** Moved by Board Member Desmond and seconded by Board Member Sessom to approve the Consent Agenda. Motion carried by the following vote: YES – Alvarez, Cox, Desmond, Gleason, Hubbs, Robinson, Sessom, Smisek; NO – None; ABSENT – Boland (Weighted Vote Points: YES – 87; NO – 0; ABSENT – 13).

**1. APPROVAL OF MINUTES:**

**RECOMMENDATION:** Approve the minutes of the December 12, 2013 Special meeting.

2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**  
RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.
3. **AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM NOVEMBER 8, 2013, THROUGH DECEMBER 8, 2013, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM NOVEMBER 8, 2013 THROUGH DECEMBER 8, 2013:**  
RECOMMENDATION: Receive the report.
4. **JANUARY 2014 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2014-0001, approving the January 2014 Legislative Report.

#### **CLAIMS**

5. **REJECT THE CLAIM OF DONNA WILSON AND JOHN WILSON:**  
RECOMMENDATION: Adopt Resolution No. 2014-0002, rejecting the claim of Donna Wilson and John Wilson.

#### **COMMITTEE RECOMMENDATIONS**

#### **CONTRACTS AND AGREEMENTS**

6. **GRANT AN EASEMENT FOR WATER SERVICE TO THE CITY OF SAN DIEGO:**  
RECOMMENDATION: Adopt Resolution No. 2014-0003, authorizing the President/CEO to negotiate and execute an easement for water service with the City of San Diego in support of the Rental Car Center.

#### **CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

*The Board recessed at 9:31 a.m. and reconvened at 9:32 a.m.*

Chair Gleason announced that Closed Session would be heard at this time.

**CLOSED SESSION:** The Board recessed in to Closed Session at 9:33 a.m. to discuss Item 17.

- 8. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
Real property negotiations pursuant to Cal. Gov. Code §54954.5(b) and §54956.8:  
Property: Salt Plant – 17 acre parcel located at 1470 Bay Boulevard, San Diego  
Agency Negotiators: Vernon D. Evans, Vice President, Finance/Treasurer  
Negotiating Parties: San Diego Gas & Electric, United States Fish and Wildlife Service, GGTW, LLC (current tenant) and/or other interested parties  
Under Negotiation: Sale – terms and conditions
- 9. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
Real Property negotiations pursuant to Cal. Gov. Code §54954.5(b) and §54956.8:  
Property: 2980 Pacific Highway, San Diego, California  
Agency Negotiators: Vernon D. Evans, Vice President, Finance/Treasurer and Troy Ann Leech, Director, Aviation & Commercial Business  
Negotiating Party: President/CEO, San Diego World Trade Center  
Under Negotiation: New or amended lease.
- 10. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Cal. Gov. Code Section 54956.9(A))  
Diego Concession Group, Inc. v. San Diego County Regional Airport Authority S.D.S.C Case No. 37-2012-00088083-CU-BT-CTL
- 11. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Cal. Gov. Code §54956.9(A))  
Melvin R. McFarlin v. San Diego County Regional Airport Authority, et al., San Diego Superior Court Case No. 37-2013-00066152-CU-OE-CTL
- 12. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
Cal. Gov. Code § 54956.9(A)  
American Association of Airport Executives, et al v. Transportation Security Administration, U.S. Court of Appeals, Dist. Of Columbia, Case No. 13-1297, filed December 4, 2013.  
Number of cases: 1
- 13. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
Initiation of litigation pursuant to subdivision (c) of §54956.9: (1 case)

**14. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION AND EXISTING LITIGATION:**

Significant exposure to litigation pursuant to Cal. Gov. Code §54956.9(b) and Cal. Gov. Code § 54956.9(A); Jay A. Bass, et al v. San Diego City Employees' Retirement System, et al., San Diego Sup. Court Case No. 37-2013-00077566-CU-OE-CTL

Number of cases: 1

**15. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**

Significant exposure to litigation (Cal. Gov. Code §§ 54956.9 (b) and 54954.5)

Number of potential cases: 1

Re: Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board regarding submission of technical reports pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego

**16. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION:**

Significant exposure to litigation (Cal. Gov. Code §54956.9(d))

Number of Cases: 1

Individual Members Adan Topete, Derrick Phillips, Manuel Aguilar, Jose Topete, Alexander Weir, Candido Bautista, Francisco Arrendondo, Juan Murillo and Laborers' International Union of North America Local Union No. 89, Applicants – Application to Stay Implementation of the September 5, 2013 FONSI/ROD for San Diego International Airport Master Plan Northside Improvements Project- Application to the United States Department of Transportation, Federal Aviation Administration

**17. THREAT TO PUBLIC SERVICES OR FACILITIES:**

Cal. Gov. Code §54957

Consultation with: Transportation Security Administration (TSA)

Mr. B.C. Bell, Federal Security Director

**REPORT ON CLOSED SESSION:** The Board reconvened into Open Session at 10:20 a.m. There was no reportable action.

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

***STANDING BOARD COMMITTEES***

- **AUDIT COMMITTEE:** None.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member Hubbs reported that the Committee will meet on January 21, 2014.

- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Board Member Desmond reported that the Committee will meet on January 15, 2014.
- **FINANCE COMMITTEE:** None.

#### **ADVISORY COMMITTEES**

- **AUTHORITY ADVISORY COMMITTEE:** None.
- **ART ADVISORY COMMITTEE:**  
Chair Gleason reported that the Artist Residency Project is currently under evaluation by Authority Staff. He reported that the 2014 temporary and rotating exhibits installations will commence in February. He reported that the unveiling of the Commuter Terminal East Exterior Wall Art Project is scheduled for January 16, 2014. He announced the upcoming Art and Culture Symposium on March 7<sup>th</sup> through 9<sup>th</sup>, titled "Aesthetics and Authenticity" to be held at the new Central Library, and he requested that staff provide information to the Board regarding the symposium.

#### **LIAISONS**

- **AIRPORT LAND USE COMPATIBILITY PLAN FOR SAN DIEGO INTERNATIONAL AIRPORT:**  
Board Member Robinson reported that the SDIA Land Use Plan will be presented to the Board in February.
- **CALTRANS:** None.
- **INTER-GOVERNMENTAL AFFAIRS:** None.
- **MILITARY AFFAIRS:** None.
- **PORT:**  
Chair Gleason reported that meetings are ongoing with the Port.

Board Member Smisek reported that Garry Bonelli is the newly appointed Port Commissioner representative for the City of Coronado.

Chair Gleason noted that the installation of the new Board of Port Commissioner Officers will take place this month, with Bob Nelson as the Chair.

**BOARD REPRESENTATIVES (EXTERNAL)**

- **SANDAG TRANSPORTATION COMMITTEE:**  
Board Member Smisek reported that as the new operator of State Route 125, SANDAG is reporting positive revenues. He also reported that the San Ysidro Intermodal Transportation Center concepts were approved by the Transportation Committee and forwarded to the SANDAG Board.
- **WORLD TRADE CENTER:**  
Chair Gleason reported that discussions are ongoing with the World Trade Center regarding the use of the building on Pacific Highway.

**CHAIR'S REPORT:**

Chair Gleason reported that Board Member Boland was recently honored with a lifetime achievement award by the San Diego Military Advisory Council. He reported that his term on the Authority Board, as well as the terms for Board Members Hubbs and Robinson, will expire in February 2014, and that letters for reappointments have been submitted to the area Mayor's for consideration. He noted that the Board Retreat is scheduled for February 28, 2014 and March 1, 2014. He reported that the appointment of the Executive Committee Members and Election of the Vice Chair of the Board will be scheduled for the February 6, 2014 Board Meeting.

**PRESIDENT/CEO'S REPORT:**

Thella F. Bowens, President/CEO, reported that the Authority's United Way Campaign exceeded its \$80k goal. She also reported that the Facilities Maintenance Department "Toys for Tots" campaign resulted in the collection of over 150 new toys that went to the Marine Corps. She stated that a report would be sent to the Board regarding Volunteer hours provided by Authority staff throughout the past year. She reported that Alaska and Southwest Airlines will commence new service.

**NON-AGENDA PUBLIC COMMENT:** None.

**PUBLIC HEARINGS:** None.

**OLD BUSINESS:** None.

**NEW BUSINESS:** None.

**BOARD WORKSHOP:**

**7. DISCUSSION REGARDING FISCAL YEAR 2015 ORGANIZATIONAL GOALS:**

Thella F. Bowens, President/CEO, provided an overview of the Authority's Strategies and Initiatives for Fiscal Year 2015.

Scott Brickner, Director, Financial Planning and Budget, provided a presentation of the Fiscal Year 2015 Organization Goals which included, Vision, Mission, Values, Strategies, Initiatives - including Revenue Enhancement, Strategic Engagement, Airport Development Plan, Facility and Service Enhancements, Goals - including Community, Customer, Employee, Financial, and Operational.

In regards to the Airport Development Plan Initiative, Chair Gleason suggested that staff look into involving the Authority's planning efforts with other regional planning efforts.

In regards to the Revenue Enhancement Initiative, Board Member Cox recommended looking at other ways to reduce expenses for operations of the Airport, such as energy efficiencies and the cost of Harbor Police services.

In regards to the Revenue Enhancements Initiative, Chair Gleason requested a modification to include cost savings, and looking for efficiencies.

In response to Board Member Sessom regarding the Community Goal, and how the Authority will identify those stakeholders impacted by the San Diego International Airport versus the Authority, and by what digital means, Ms. Bowens responded that separate measures will have to be implemented to identify the different categories and tools necessary to accomplish the goal.

In regards to the Community Goal and other aspects of the regional airport system, Board Member Hubbs stated that he would be in favor of scheduling a joint public meeting with City, County, and Oceanside policy makers for an update and discussion regarding the San Diego County Regional Aviation Strategic Plan (RASP).

In response to Board Member Sessom regarding the Customer Goal and concerns about whether the Board would have time to address priorities with its goals and strategies, Ms. Bowens responded that staff will identify items based upon the various Authority strategies, and any enhancements to the 2015 budget will be rolled out to the Board during the budget cycle.

In response to Board Member Hubbs regarding coordination with the international border connection with the Rodriguez Airport, Ms. Bowens explained that the Authority is not permitted to utilize funds to support anything that is not generating revenues for the San Diego International Airport.

In regards to the Authority's position as a trusted and highly responsive regional Agency, Board Member Desmond requested that in addition to conducting polls, that there be ongoing open lines of communication between the Authority and local agencies on an annual basis, and to coordinate structured communications between the Board and Staff.

*Board Member Alvarez left the meeting at 11:17 a.m.*

Board Member Sessom questioned why we are not surveying Public Transit. She suggested that it should be added.

Board Member Hubbs requested that for future goals, to look at ways to generate revenue to accomplish future development of the airport.

RECOMMENDATION: Discuss the Fiscal Year 2015 organizational goals.

**ACTION: No action taken.**

**NON-AGENDA PUBLIC COMMENT:** None.

**GENERAL COUNSEL REPORT:** None.

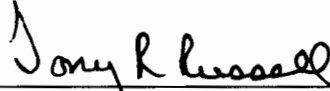
**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:** None.

**ADJOURNMENT:** The meeting was adjourned at 11:30 a.m.



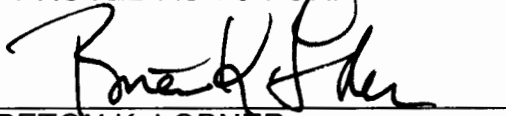
APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL  
AIRPORT AUTHORITY BOARD THIS 6<sup>th</sup> DAY OF FEBRUARY, 2014.



---

TONY R. RUSSELL  
DIRECTOR, CORPORATE SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:



---

BRETON K. LOBNER  
GENERAL COUNSEL