

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas
Lidia S. Martinez
Paul McNamara
Rafael Perez
Esther C. Sanchez
James Sly
Marni von Wilpert

Authority Advisory Committee Meeting Agenda

Wednesday, July 19, 2023
9:00 A.M.

Ex-Officio Board Members

Col. Thomas Bedell
Gustavo Dallarda
Gayle Miller

Airport Noise Mitigation - Quieter Home Program
Mess Hall Conference Room
2722 Truxtun Rd.
San Diego, CA 92106

President/CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. If comments are made to the Committee without prior notice, or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Copies of written documentation relating to each item of business on the Agenda are on file in the Airport Authority's office and are available for public inspection.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE CLERK OF THE COMMITTEE.

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

Wednesday, July 19, 2023

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Oris Dunham, Michael DiGirolamo, Jamie Abbott, Christiana Debenedict, Jeffrey Gattas, Carol Kim, Nikia Clarke, James O'Callaghan, Jaymie Bradford, Christie Marcella, Sean Elo-Rivera, Mary Dover, Danny Byers, Kevin Schieferdecker, Brigitte Browning, Ann Fox, Jim Gruny, Gita Murthy, Brittany Applestein Syz

Board Representatives: Mary Casillas Salas, Lidia S. Martinez

CHAIR'S COMMENTS:

NEW BUSINESS:

- 1. NEW T1 CONSTRUCTION UPDATE:**
(Steve McCabe, Sr. Program Manager & Brian DeLaura, Airline Technical Rep (SME II), Airport Design & Construction)
- 2. NEW T1 CONCESSIONS PROGRAM:**
(Deanna Zachrisson, Director of Revenue Generation & Partnership Development)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Wednesday, July 19, 2023

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Committee meeting, parking is available in the parking lot located next to the Airport Noise Mitigation - Quieter Home Program building.

Authority Advisory Committee New T1 Update

NEW
T1



In Flight!

Presented by Steve McCabe, Sr. Program Manager
& Brian DeLaura, Airline Technical Rep (SME II),
Airport Design & Construction

July 19, 2023

Agenda





NEW
T1

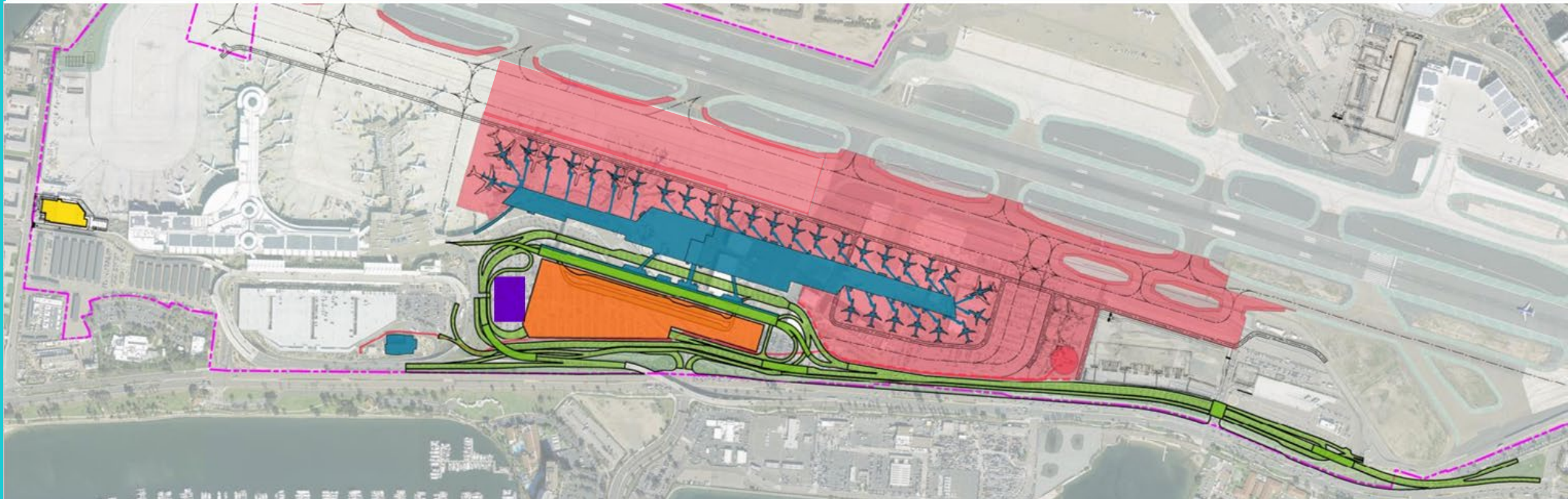
- **NT1 Project Timeline & Milestones**
- **Terminal & Roadways Construction Update**
- **Logistics**
- **Administration Building**

New Terminal 1 (NT1)

OVERALL PROGRAM SCOPE



-  Package 1 – Terminal and Roadways
-  Package 2 – Airside Improvements
-  Package 3 – Administration Building
-  Future Transit Station



New T1 Project Timeline / Milestones



2021 2022 2023 2024 2025 2026 2027 2028

Terminal & Roadways

November 2021

NEPA/CCC Approval
Start Construction

Late Summer 2025

Gates 1-19
Operational

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

Early 2026

Gates 20-22
Operational

Early 2028

Gates 23-30
Operational

Parking Structure

Late 2022

Start Construction

Late 2024

“Stage 1”
Operational

Site Work

Construction - “Stage” 1 & 2

“Stage 2”

Mid-2025

“Stage 2”
Operational



NT1 Terminal & Roadways Construction

Construction Activities



2022

- Start Terminal Building foundation piles June 2022
- Roadway Detour completed and active August 2022
- Existing Roadway bridge demolition completed August 2022
- Buses and Taxis relocated to North side completed early September 2022
- Start Elevated Departure Road Bridge construction October 2022

2023

- NT1 Roadway detours + T2 Recirculation Bridge demolition: January 9 - 29 2023
- Relocated Ground Transportation Plaza for hydronic pipe construction: March - September 2023
- Started NT1 Terminal Building steel erection: April 2023
- Started NT1 Parking Plaza concrete super structure construction: April 2023

NT1 Sitework March - June 2023



ve
TION ALLIANCE
Gensler

First Piece of Structural Steel April 18, 2023



First Piece of Structural Steel April 18, 2023



Amount of steel placed on April 18, 2023



NT1 Steel June 28, 2023



NT1 Progress 2023



View of Diagonal Steel Bracing & Metal Deck in Progress

NT1 Pedestrian Bridge

Lifting the
Pedestrian
Bridge



NT1 Pedestrian Bridge

View from the
Elevated Roadway
of the NT1 South Elevation
with placement of
the Pedestrian Bridge



NT1 Elevated Departure Roadway



NT1 Elevated Departure Roadway



NT1 Elevated Departure Roadway



NT1 Parking Plaza



NT1 Parking Plaza

Prepping Elevator
Core for Concrete
Pour



NT1 Parking Plaza



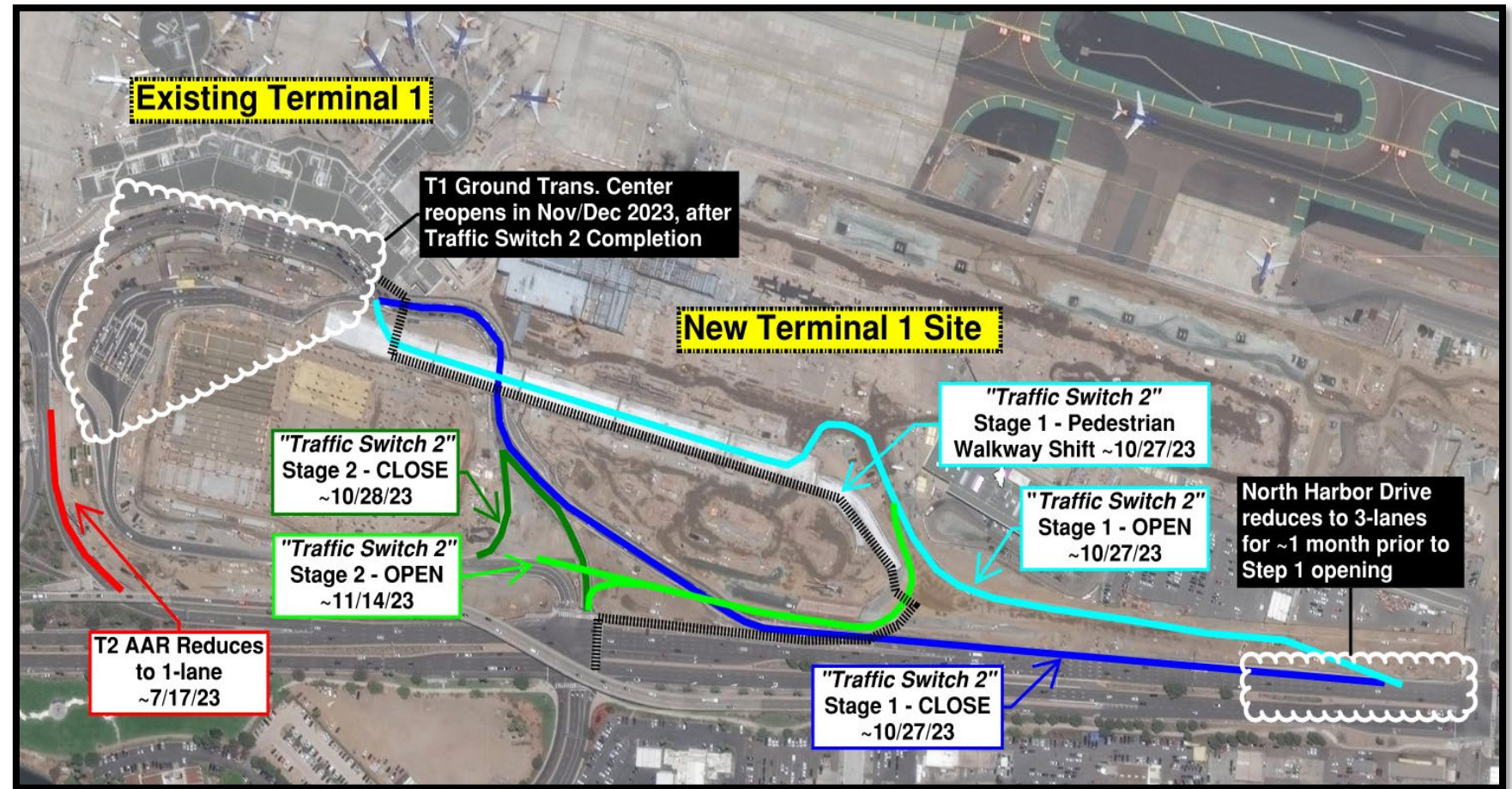
Parking Plaza Slab on Grade Placed

NT1 Logistics

Brian DeLaura

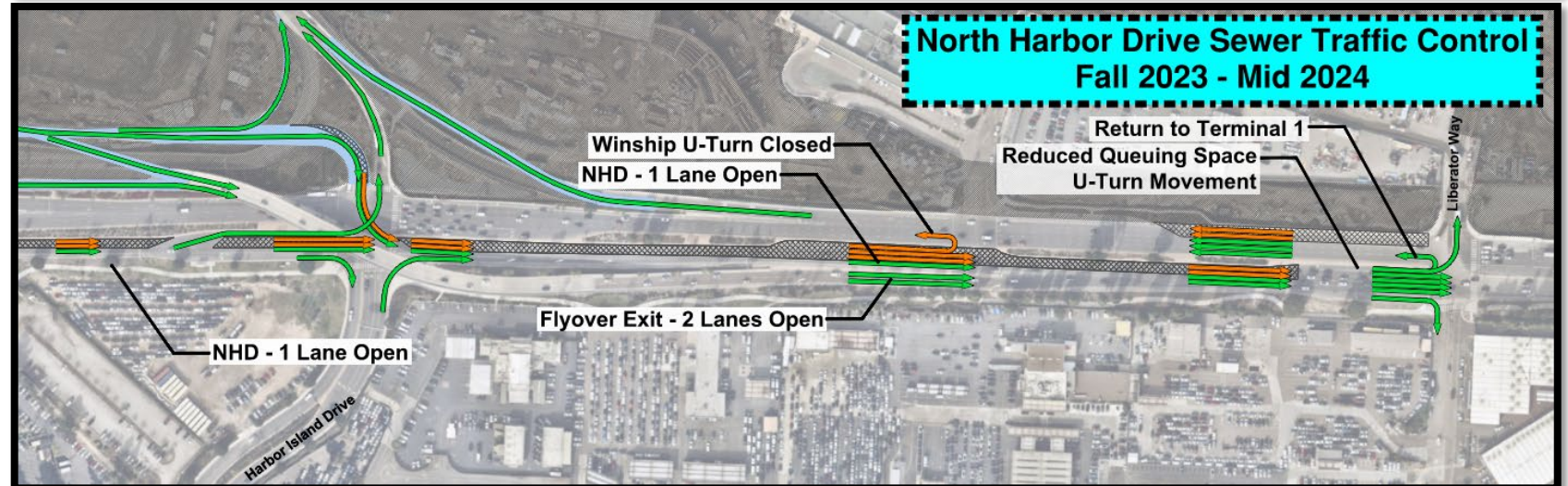
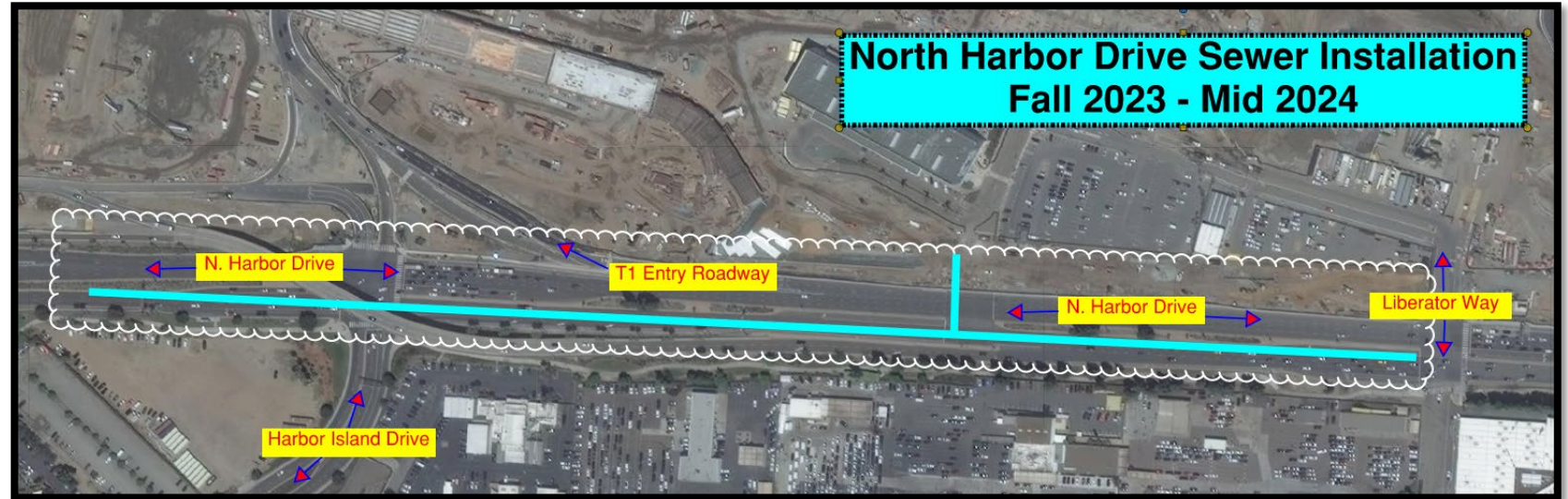
NT1 Upcoming Traffic Switches

- Several Traffic Switches will occur in the remainder of 2023
- **T2 AAR Entry (in red)** reduces to 1-lane in July 2023 for ~1 year
- **"TS2" Stage 1 (in blue)** adjusts the entry from NHD to Terminal 1 and the T1 Pedestrian Path, and reduces NHD to 3-lanes for ~1 month
- **"TS2" Stage 2 (in green)** permanently adjusts the T1 Recirculation Route
- **T1 Ground Trans. Center** returns to its original position in late 2023



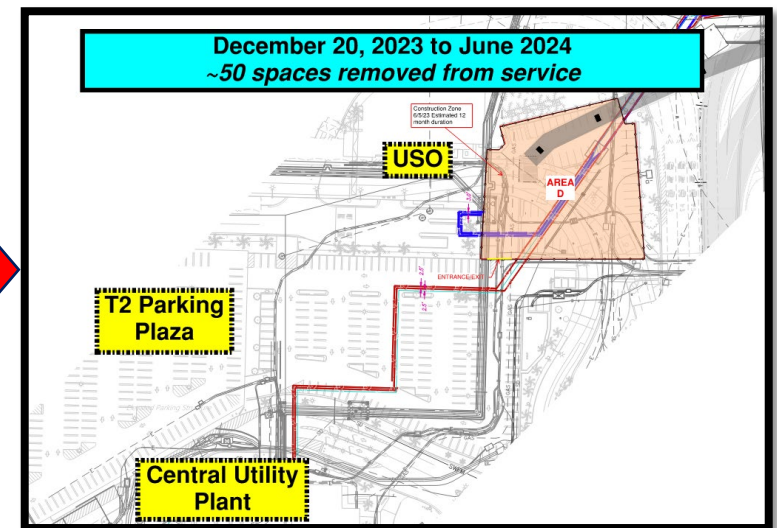
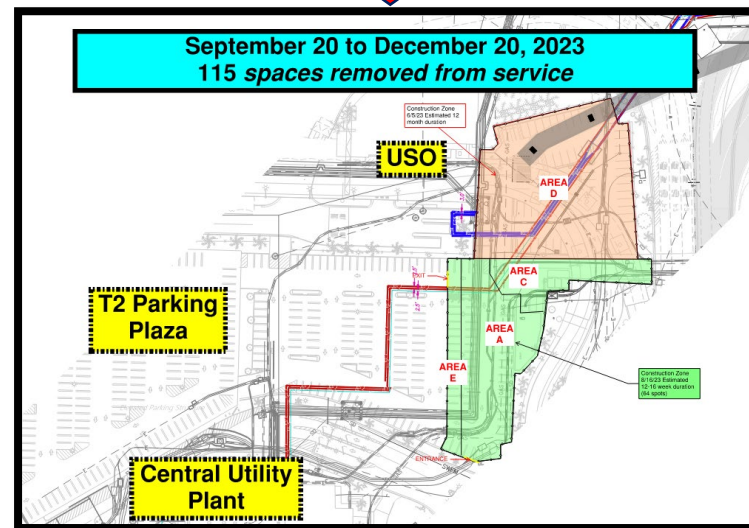
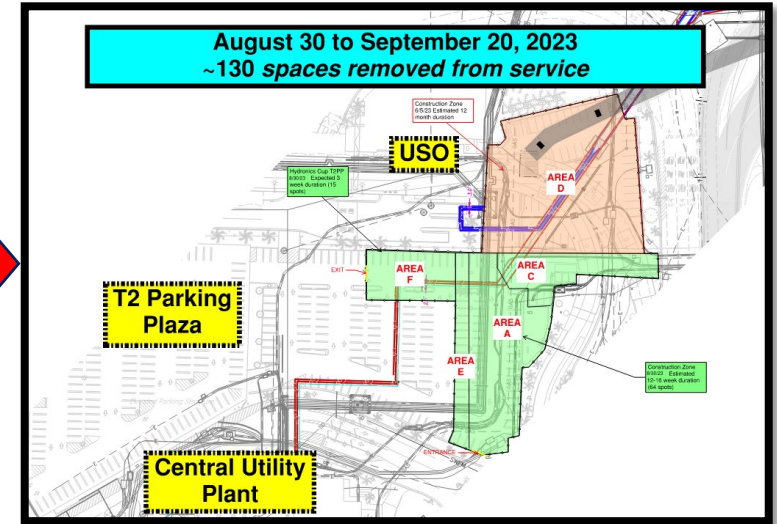
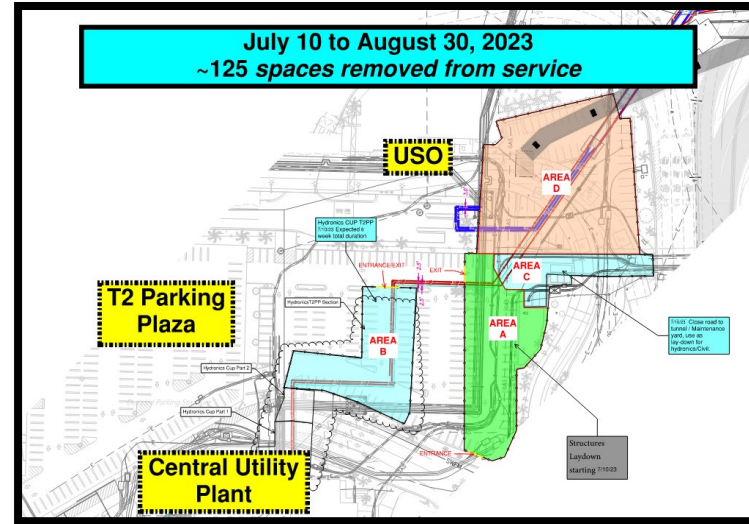
NT1 North Harbor Drive Sewer Installation

- Rescheduled to begin in 4Q23, the NT1 Joint Venture will be performing sewer installation work on North Harbor Drive Eastbound
- There will be nightly lane closures on North Harbor Drive EB for the full duration of work
- Target completion is mid-2024



Terminal 2 Revenue Parking 2023 Impacts

- Terminal 2 Revenue Parking will have ongoing closures through the end of 2023
- NT1/T2 EDR Connector Construction began in June 2023, requiring all parking east of the USO to be closed for approx. 1 year
- Hydronics Construction will have phased impacts affecting the T2 Surface Lot, through the end of 2023



NT1 New Administration Building



Major Milestones

NEW
T1

2021

- Board Award & NTP: July
- NEPA & CCC Approvals: October
- 30% Design & Validation Phase: November
- Site Turn-Over & Building Construction Start: December

2022

- 60% Design Phase: February
- 90% Design Phase: April
- 100% Design Phase: July
- Structural Steel Topping-Out: September

2023

- Substantial Completion: September
- Move-in Complete: October

New Administration Building Exterior



New Administration Building Interior



A large commercial airplane is parked on a tarmac at sunset. The sun is low on the horizon, creating a warm orange glow. Another airplane is flying in the sky above. The word "Questions?" is overlaid in white text on the left side of the image.

Questions?



New Terminal 1 Restaurant & Retail Program

July 2023

Terminal 1 Restaurants & Retail

- Determine Needs & Likely Traveler Volumes, Traffic Patterns
- Determine Amount of Square Footage Needed – Where can you find it?
- Develop Packages of Units, Request for Proposals and New Lease Agreement
- Conduct Broad Outreach Effort

F&B Package 1 - 5 units		
Unit #	Concept	SF
292 (E, 2025)	Gourmet Coffee	1,820
601 (E 2025)	Casual Dining/QSR	2,909
262 (W, 2025)	Snack/Bakery	800
124 (W, 2028)	Casual Dining/QSR	2,734
121 (W, 2028)	Bar/Small Plates	873
Total SF		9,136

F&B Package 2 - 5 units		
Unit #	Concept	SF
508/497 (E, 2025)	Full-Service Dining	4,712
504 (E, 2025)	Quick Service	1,457
631 (E, 2025)	Bar/Small Plates	1,521
067 (W, 2028)	Quick Service	1,172
068 (W, 2028)	Quick Service	1,461
Total:		10,323

F&B Package 3 - 7 units		
Unit	Concept	SF
409 (E FC, 2025)	Quick Service	1,425
410 (E FC, 2025)	Quick Service	1,486
559 (E, 2025)	Casual Dining/QSR	1,629
187 (W, 2028)	Quick Service	1,299
184 (W, 2028)	Quick Service	949
032 (W, 2028)	Casual Dining	2,000
015 (W, 2028)	Bar/Small Plates	1,509
Total:		10,297

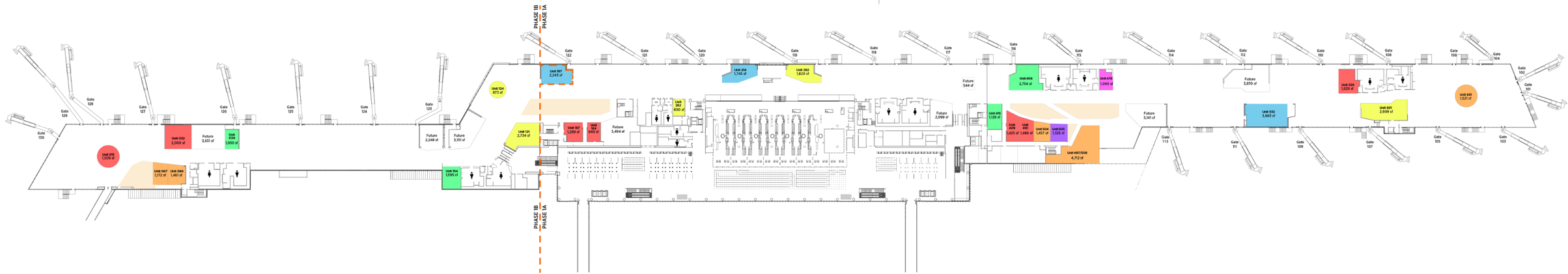
Convenience Retail Package 1 – 3 units		
Unit #	Concept	SF
214 (E, 2025)	Convenience Retail/Marketplace	1,745
532 (E, 2025)	Convenience Retail/Marketplace	3,663
157 (W, 2027)	Convenience Retail/Marketplace	2,243
Total SF		7,651

Convenience Retail Package 2 – 4 units		
Unit #	Concept	SF
406 (E, 2025)	Convenience Retail/Marketplace	2,754
415 (E, 2025)	Specialty Retail	1,128
154 (W, 2027)	Convenience Retail/Specialty Retail	1,595
034 (W, 2027)	Convenience Retail/Specialty Retail	1,000
Total SF		6,477

Overall Balanced Program



NEW
T1



Retail 1

Retail 2

Food & Beverage 1

Food & Beverage 2

Food & Beverage 3

Food & Beverage 4

Food & Beverage 5



New T1 RFP Issuance

Food & Beverage

- *Package #1 – 5 locations*
 - *Package #2 – 5 locations*
 - *Package #3 – 7 locations*
 - *Package #4 – 1 location*
 - *Package #5 – 1 location*
- Received March 30
- Received May 9

Convenience/Specialty Retail

- *Package #1 – 4 locations*
 - *Package #2 – 3 locations*
- Received April 24



Proposal Reviews and In-Person Interviews conducted in April – June.

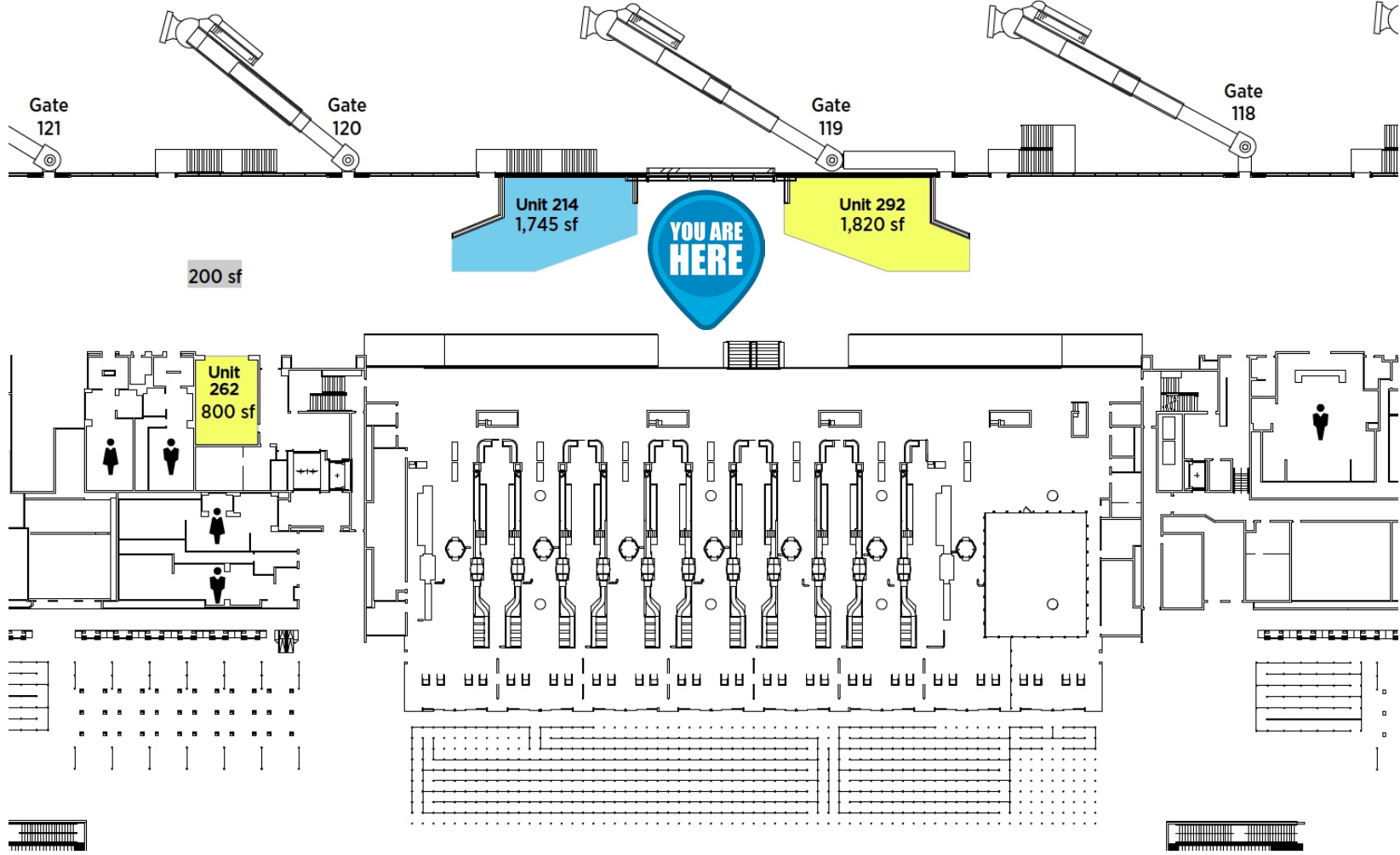


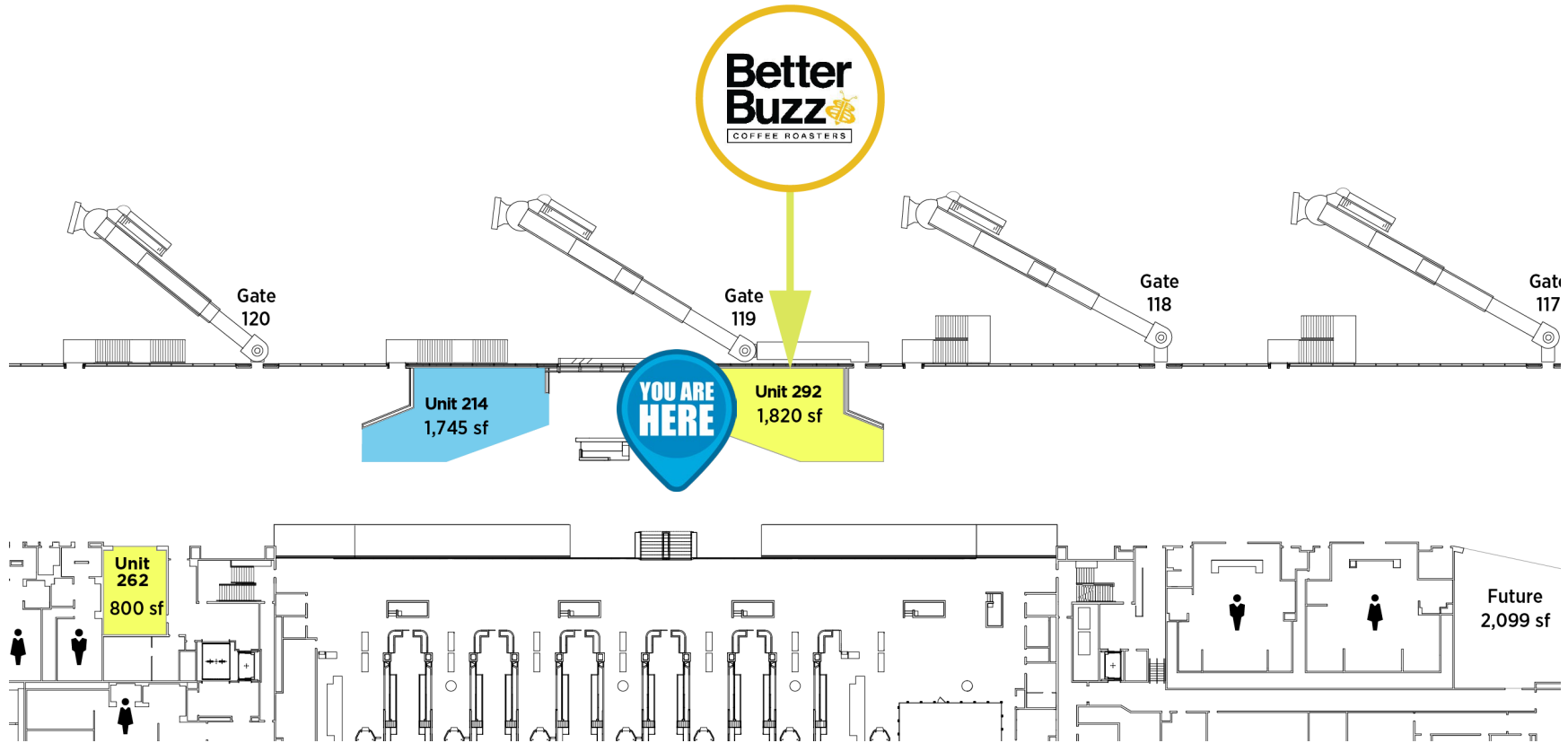
Project Launch Timetable

DRAFT 061923																														
SAN NT1 Concession Program Schedule PH1A																														
	2023							2024											2025											
	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP		
			Concurrent Final Lease Negotiation																	City Shell Space Sign-Offs								Substantial Completion	Open to the Public	
Food & Beverage PKG 1	ABA	PKO	Design				LE						Permit								Construction									O
Food & Beverage PKG 2-5		ABA	PKO	Design				LE					Permit								Construction									O
Retail PKG 1-4		ABA		PKO	Design				LE				Permit								Construction									O
Club Lounge					ABA	PKO	Design						LE									Construction								O
Passenger Services										ABA	PKO	Design																	O	

- ABA Authority Board Approval
- PKO Project Kick-Off
- LE Lease Execution (6 Months after Authority Board Approval)
- O Concession Open to the Public

The Journey Begins Here







Better Buzz

COFFEE ROASTERS

ORDER HERE

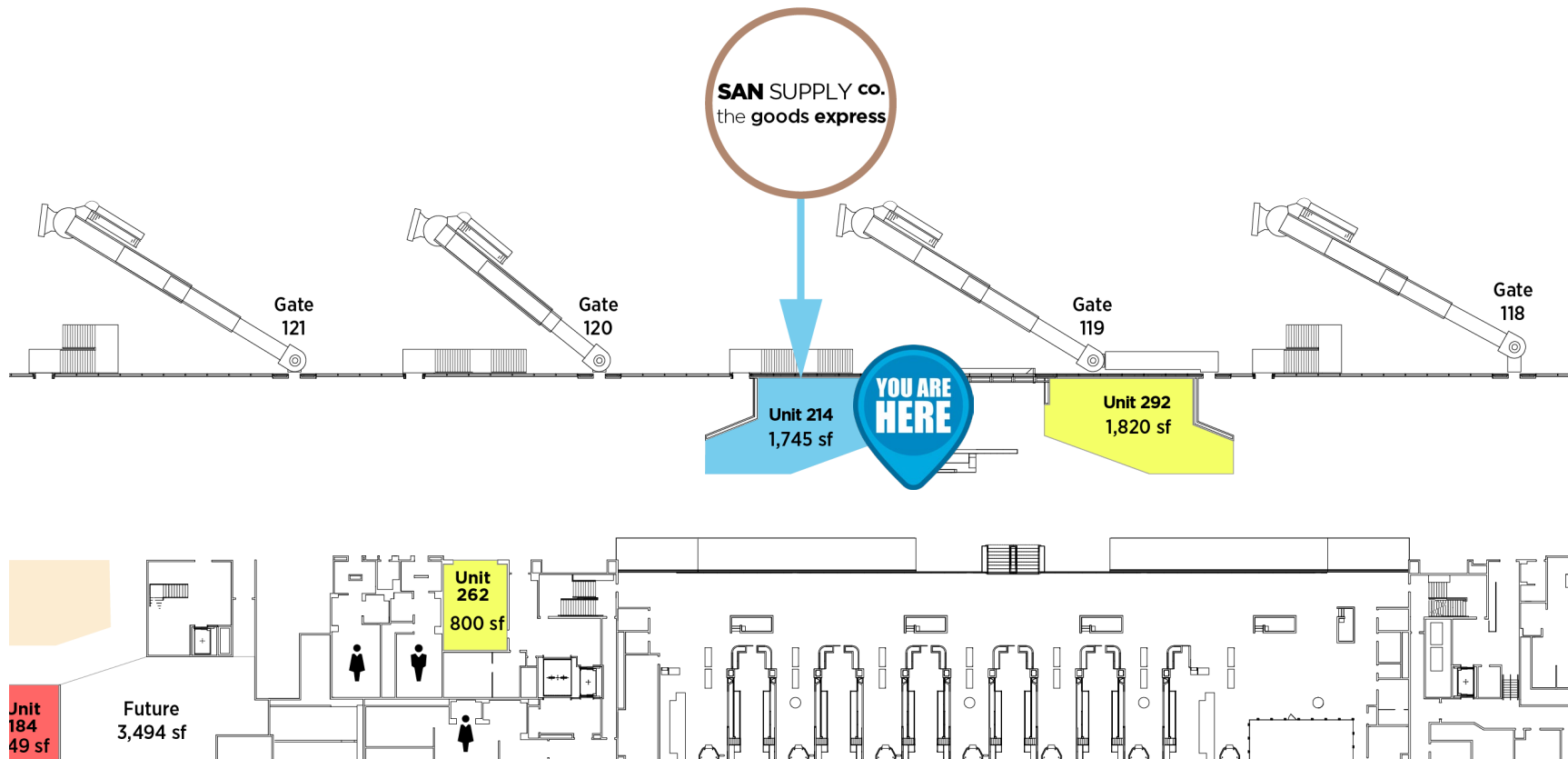
BUZZ

ONLINE SELF-ORDER HERE

LIFE'S
BETTER
UZZED

in San Diego





SAN SUPPLY CO.

Hillcrest
Kensington
NORTH PARK

GULP WATER GUENOH
DRINK

Normal Heights
La Jolla

Little Italy
Gaslamp Quarter
Normal Heights

Imperial Beach
OCEAN BEACH

ESSO



the goods express@ SAN

pop in!
use Amazon One
or credit card

shop!
get what
you want

pop out!
no checkout
required

Just Walk Out
powered by amazon

pop in!
use Amazon One
or credit card

shop!
get what
you want

pop out!
no checkout
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NACKS SNACKS SNACKS SNACKS SNACKS SNACKS



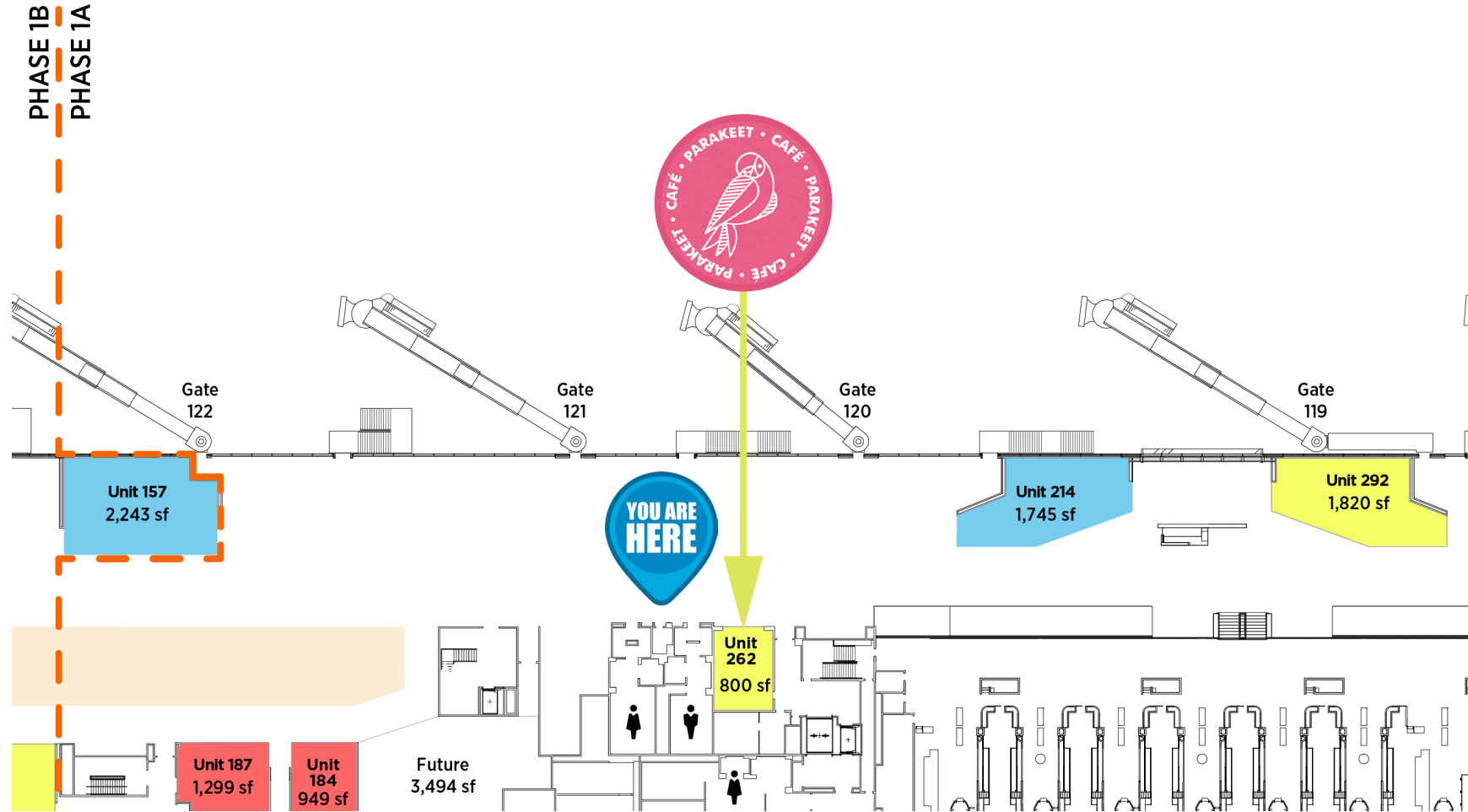
Amazon One
Pay Later
Identify



SAN SUPERMARKET

UNIVERSITY HILL
KENNINGTON
HILLcrest
Imperial B
NORTH P.
OCEAN BEACH







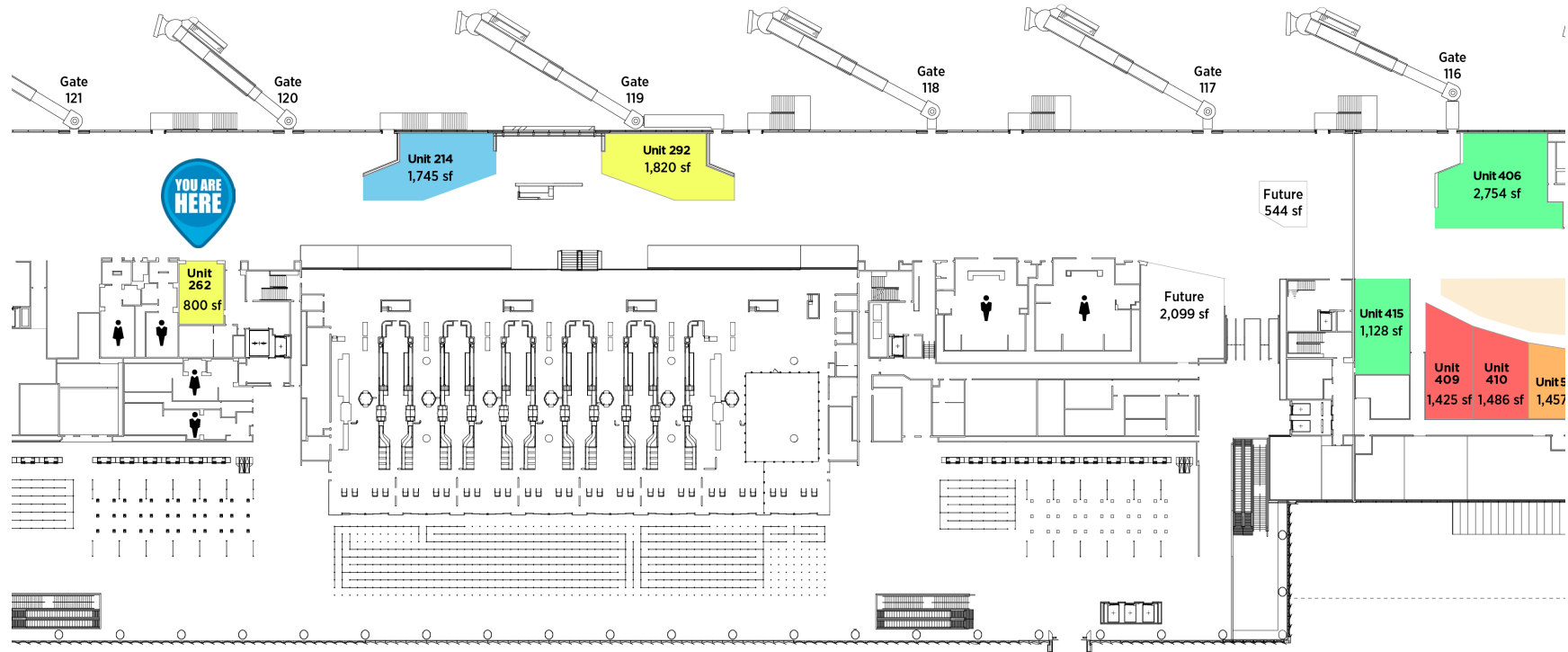
Parakeet Cafe

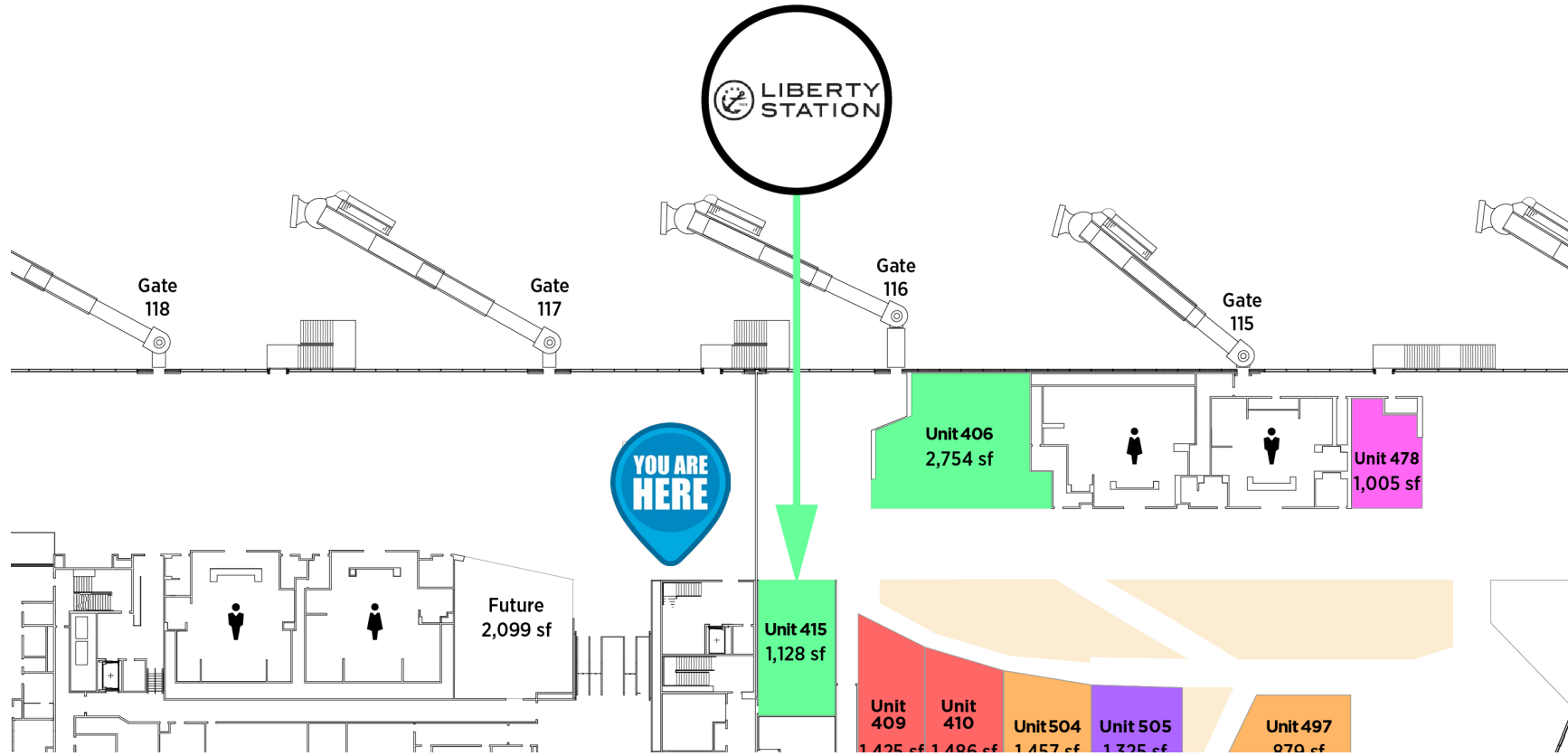
Menu board with categories: Breakfast, Coffee, Sandwiches, Burgers, Salads, Desserts, Beverages, and more. Includes a 'Parakeet' logo on the board.

Service counter with coffee machines, blenders, and a display of pastries. Staff member in a blue plaid shirt and apron is visible behind the counter. A neon sign in the background reads 'Parakeet of a Feather'.

Front counter with a display of packaged coffee products and a small display of pastries. A woman in a striped shirt is talking on a phone to the left, and a man with a backpack and suitcase is walking away to the right.

Phase 1a: Opening September 2025





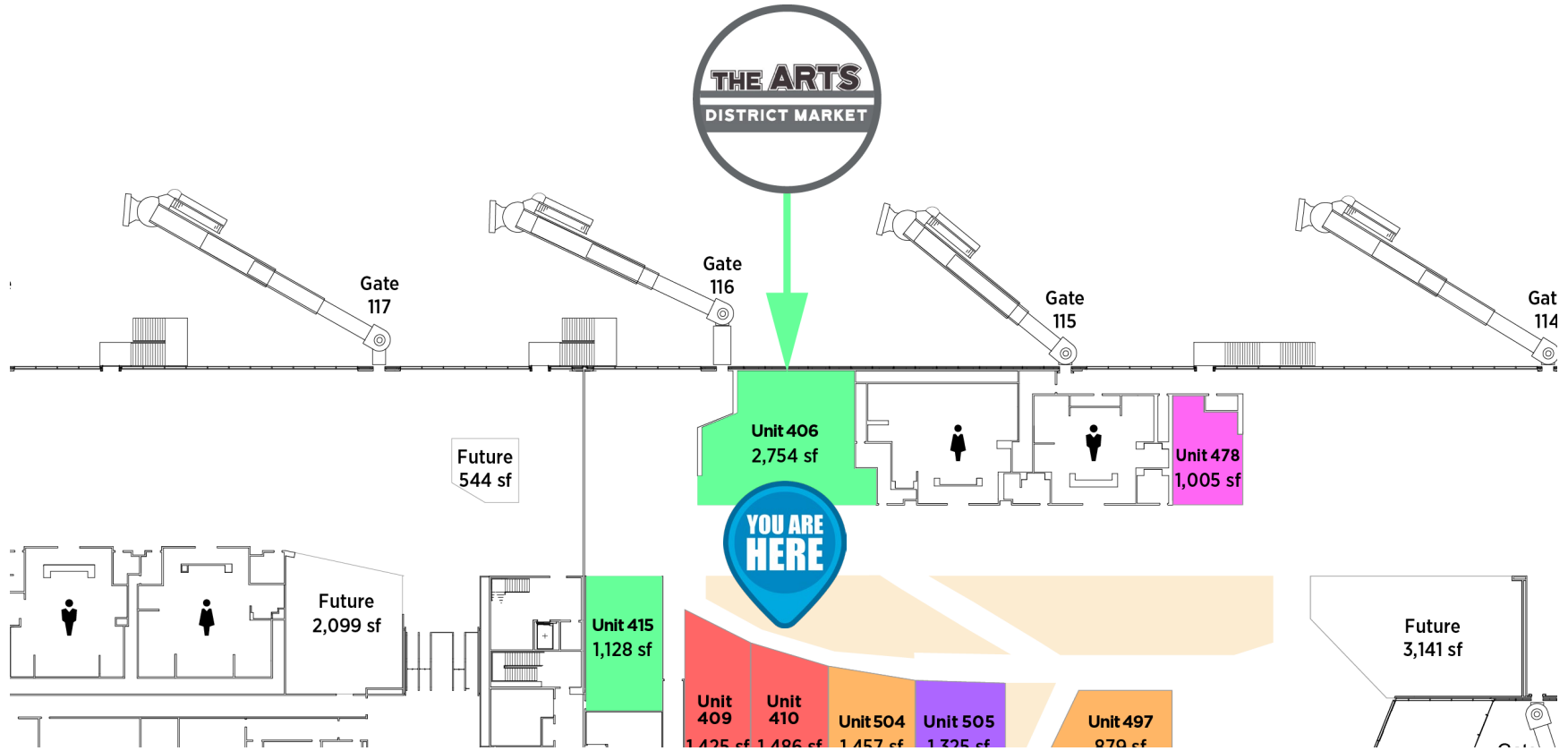
LIBERTY STATION

GIFTS



COLLECT MEMORIES - ENJOY MOMENTS





THE ARTS DISTRICT MARKET

THE ARTS DISTRICT MARKET

Apple Authorized Reseller

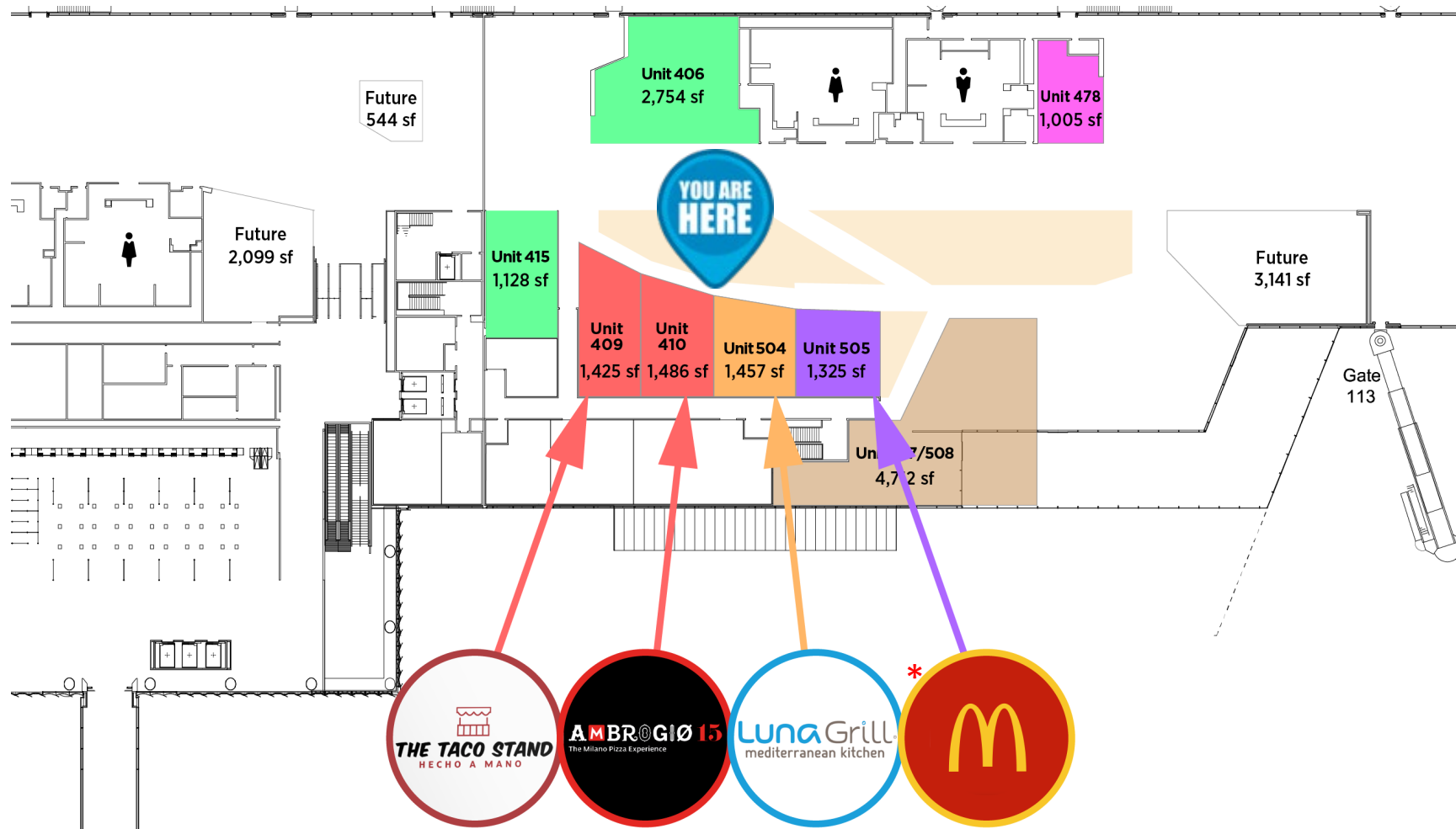
INMOTION

JUICE BAR



Snacks





THE TACO STAND

TACOS	BURRITOS	EXTRAS	TACOS	BURRITOS	EXTRAS
CHILI STEAK BURRITO	CHILI STEAK BURRITO	CHILI STEAK BURRITO	CHILI STEAK BURRITO	CHILI STEAK BURRITO	CHILI STEAK BURRITO
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CHURROS

TACOS Y BURRITOS

MARGARITAS



AMBRØGIO 15

AMBRØGIO
AMBRØGIO
AMBRØGIO

The Milano Pizza Experience

AM
15
Pizzeria



AMBRØGIO
AMBRØGIO
AMBRØGIO

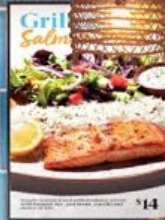
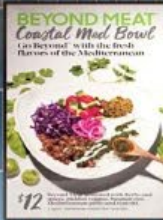


Luna Grill

mediterranean kitchen

Pick Up

mediterranean
kitchen



Order Here

The art of real
Mediterranean
eating



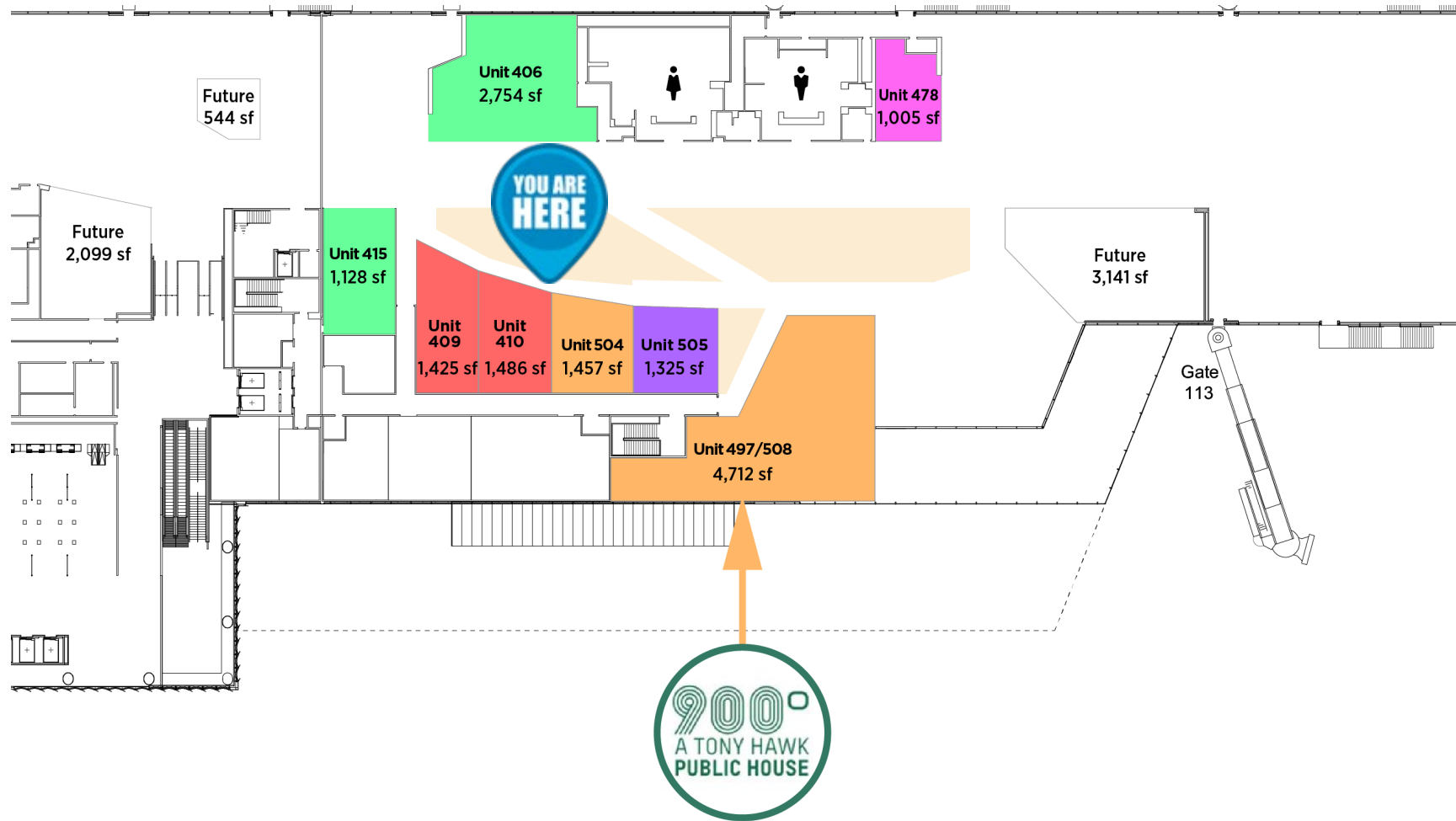
McDonald's

Self-Order
Kiosks

McDelivery
Pick Up

McCafé McCafé Latte McCafé Frappé McCafé Shakes McCafé Blended McCafé Smoothies	DAILY DOUBLE McDouble + McCafé 0.00 0.00 McDouble + McCafé 0.00 0.00	SPICY Spicy McChicken + McCafé 0.00 0.00	perfection! McDouble + McCafé McDouble + McCafé McDouble + McCafé
McCafé McCafé Latte McCafé Frappé McCafé Shakes McCafé Blended McCafé Smoothies	EXTRA VALUE McDouble + McCafé McDouble + McCafé McDouble + McCafé	FAVORITES McDouble + McCafé McDouble + McCafé McDouble + McCafé	perfection! McDouble + McCafé McDouble + McCafé McDouble + McCafé
McCafé McCafé Latte McCafé Frappé McCafé Shakes McCafé Blended McCafé Smoothies	EXTRA VALUE McDouble + McCafé McDouble + McCafé McDouble + McCafé	FAVORITES McDouble + McCafé McDouble + McCafé McDouble + McCafé	perfection! McDouble + McCafé McDouble + McCafé McDouble + McCafé





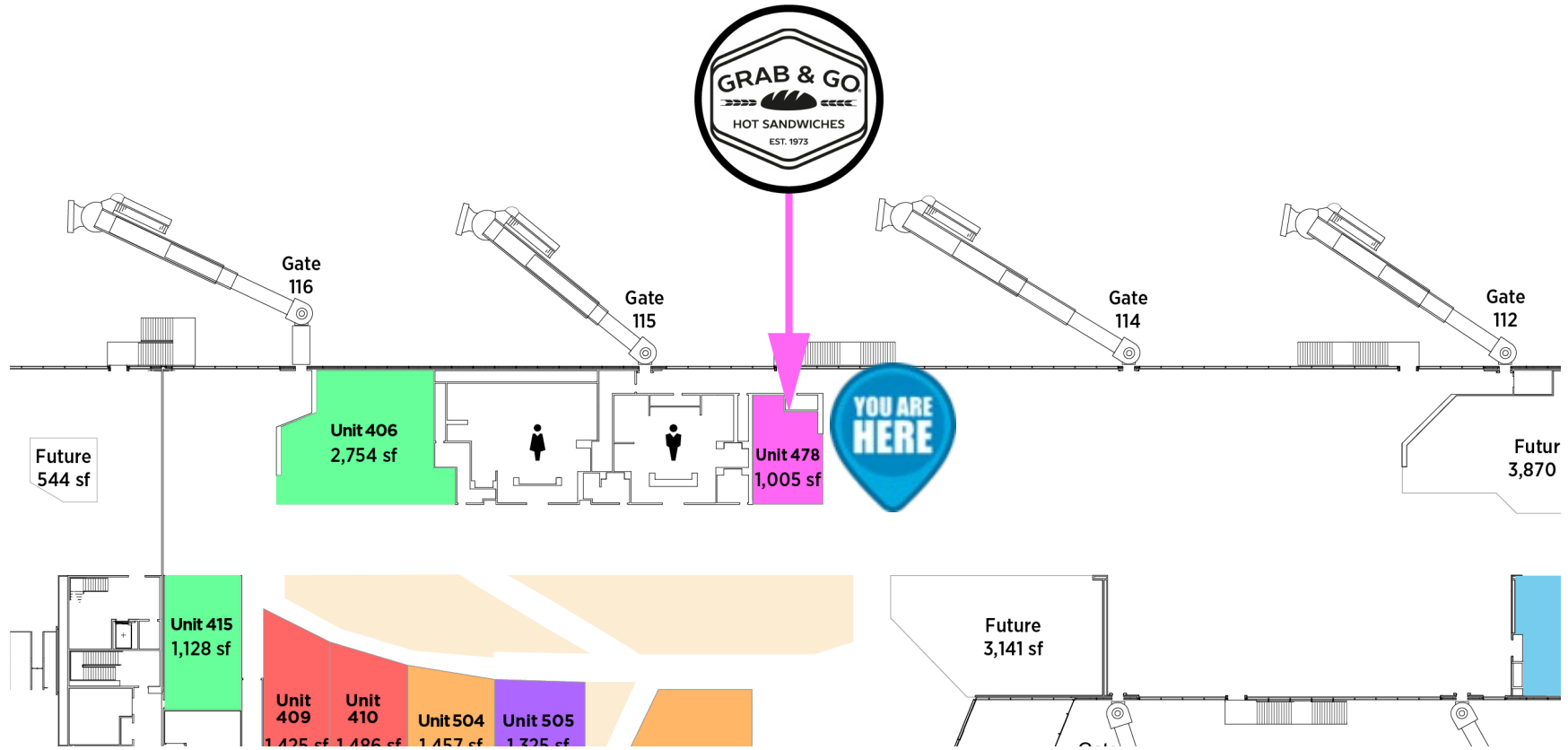
900°
A TONY HAWK
PUBLIC HOUSE

900° PICK









COFFEE • SUBS



CRAFT BEER

POWERED BY CAFE MOTO



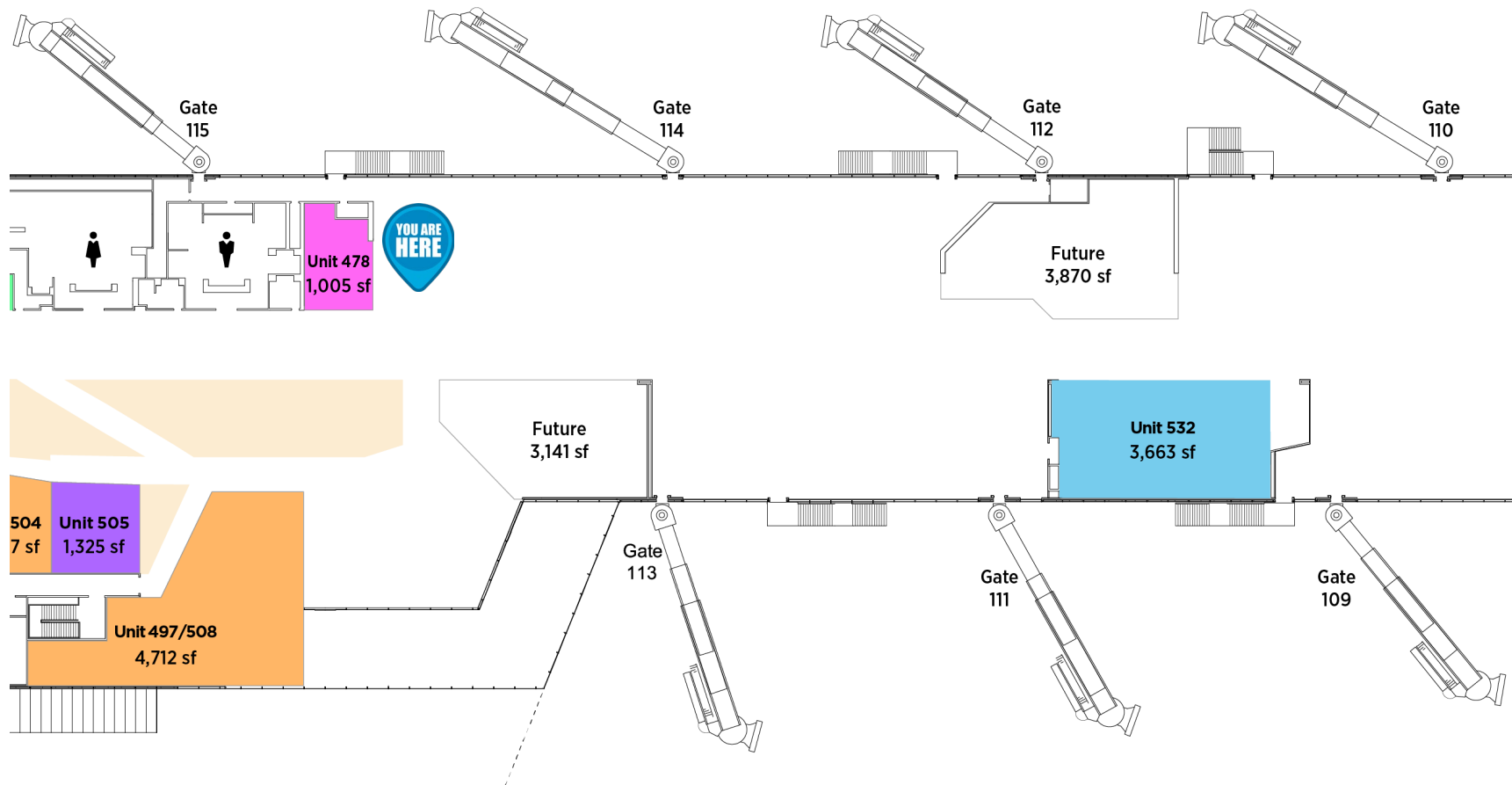
TRUCK

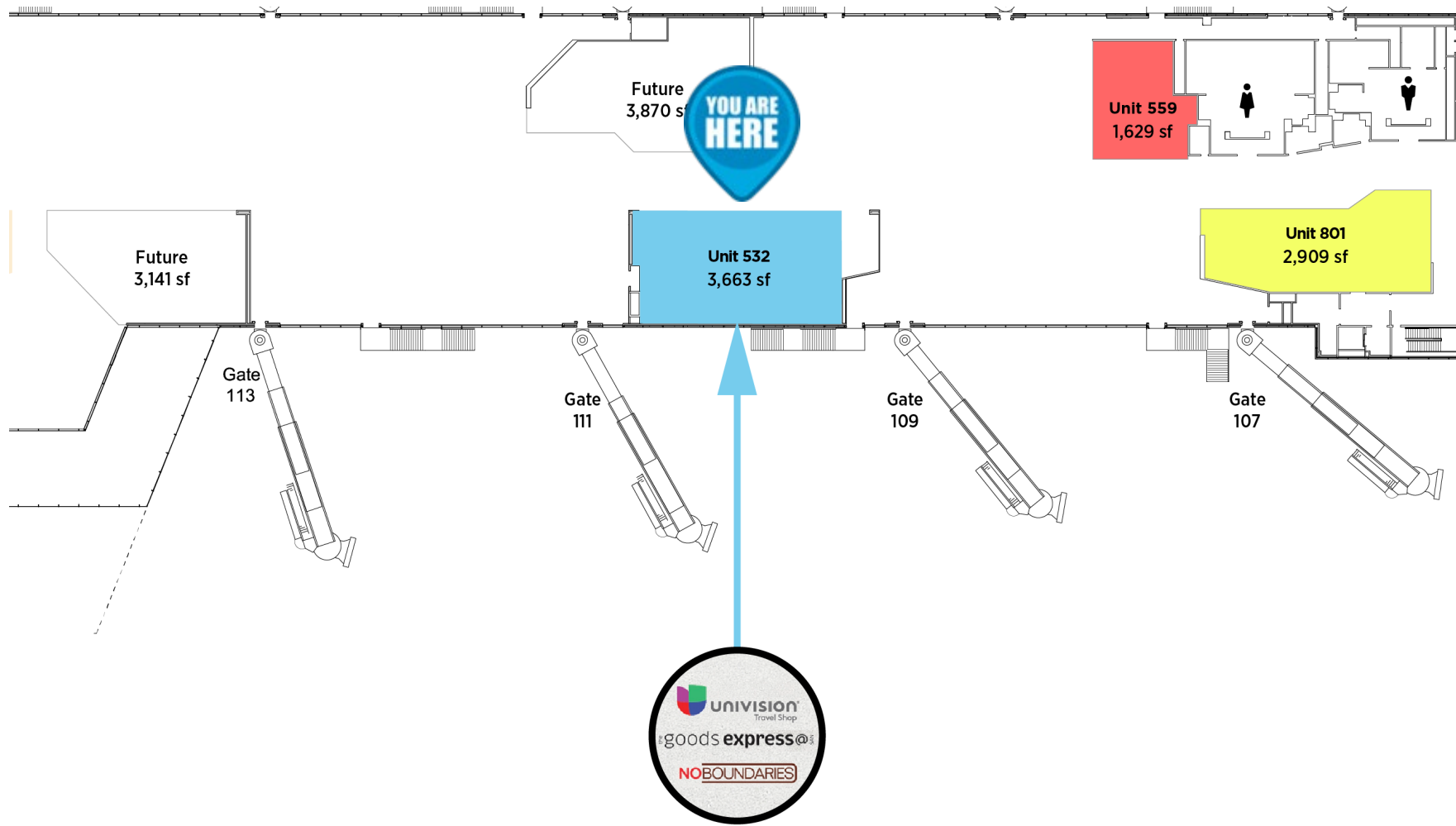


A LITTLE SAN DIEGO SANDWICH HISTORY

LOCAL CRAFT BEER AND COCKTAILS

GRAB & GO CRAFT BEER COCKTAILS





iStore
express

NO BOUNDARIES

 **UNIVISION**
Travel Shop

COSTA
COFFEE

the goods express@ SAN

BACK OF HOUSE



UNIVISION
Travel Shop

univision
Travel Shop

the goods
express
@ SAN

EXIT

Just
Walk
Out
technology by
amazon

SNACKS

goods
express @
SAN

done
shopping?

ENTER

the goods
express
@ SAN

ENTER





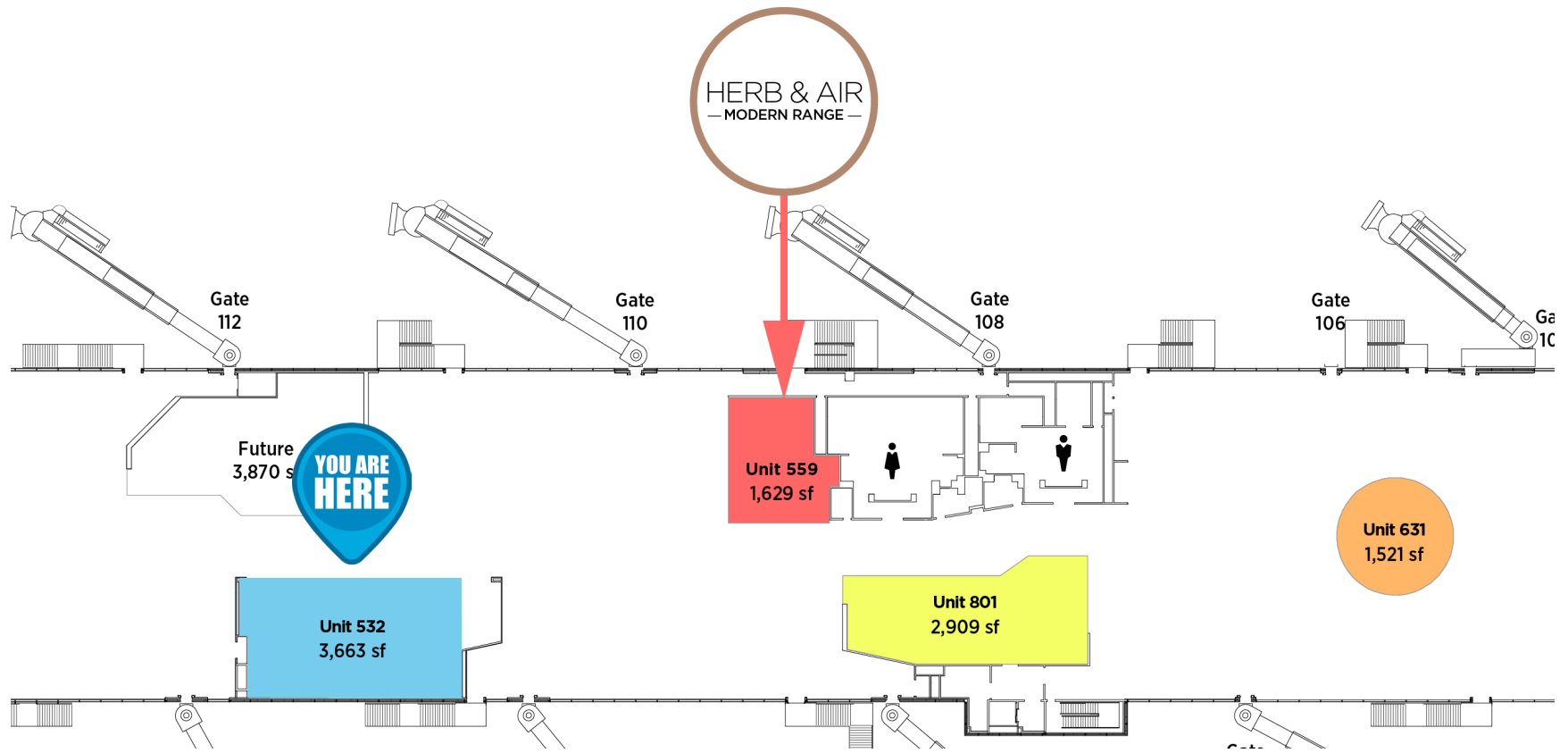
UNIVISION

Travel Shop



NO BOUNDARIES





HERB & AIR
— MODERN RANGE —

HERB & AIR
— MODERN RANGE —

THE PRESS

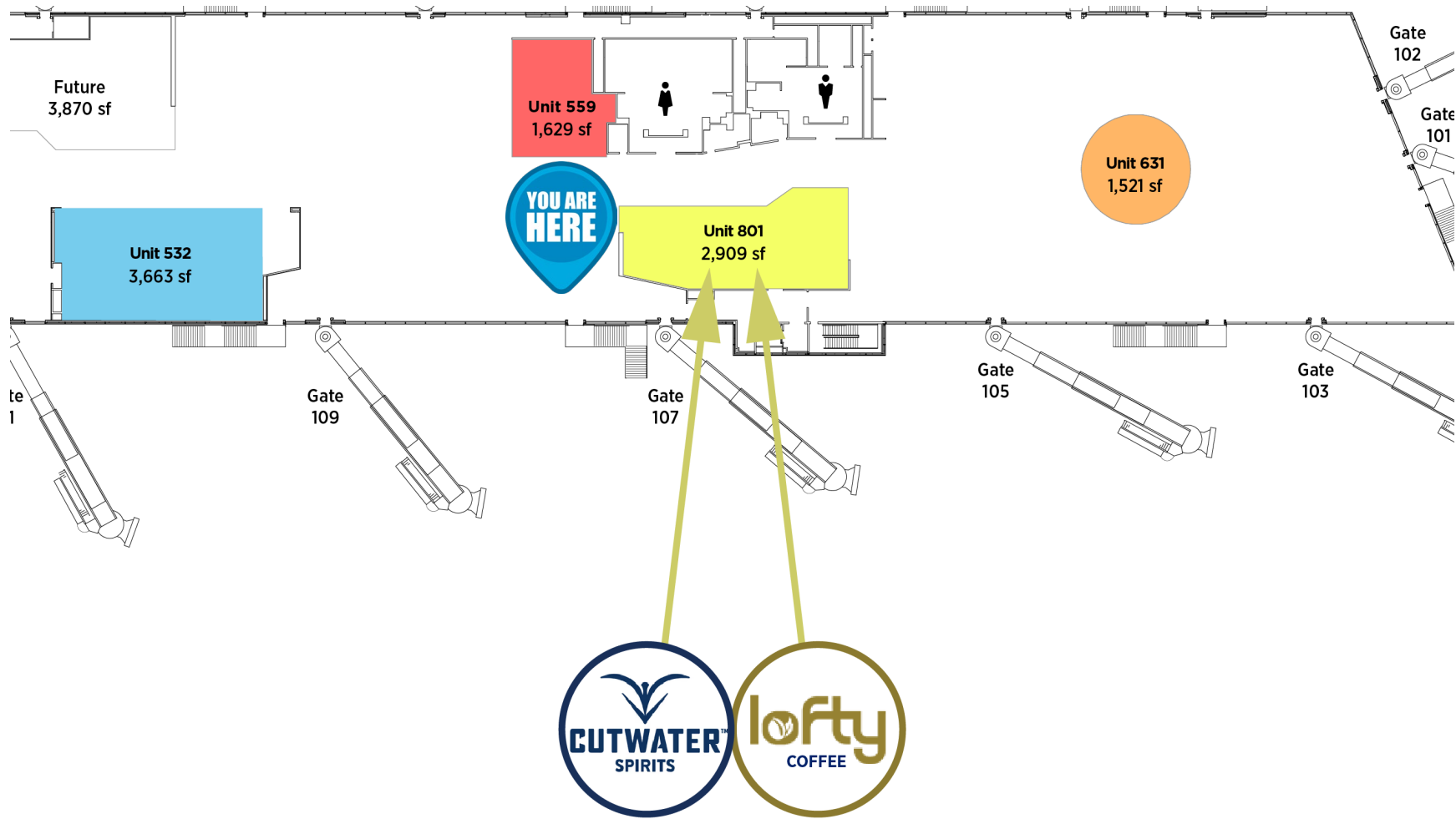
HERB & AIR
— MODERN RANGE —

ORDER

THE PRESS

UNIDENTIFIED
PROPERTY
TOLL FREE





lofty COFFEE CO.

lofty
COFFEE CO.

SKIP THE LINE!
SELF ORDER HERE

BREAKFAST	LUNCH	BREAKFAST	LUNCH
AMERICAN OMELETTE	BLT SANDWICH	AMERICAN OMELETTE	BLT SANDWICH
EGG AND CHEESE SANDWICH	CHICKEN SANDWICH	EGG AND CHEESE SANDWICH	CHICKEN SANDWICH
EGG AND SAUSAGE SANDWICH	PEPPERONI SANDWICH	EGG AND SAUSAGE SANDWICH	PEPPERONI SANDWICH
EGG AND BACON SANDWICH	VEGETARIAN SANDWICH	EGG AND BACON SANDWICH	VEGETARIAN SANDWICH
EGG AND MUSHROOM SANDWICH	VEGETARIAN SANDWICH	EGG AND MUSHROOM SANDWICH	VEGETARIAN SANDWICH
EGG AND ONION SANDWICH	VEGETARIAN SANDWICH	EGG AND ONION SANDWICH	VEGETARIAN SANDWICH
EGG AND TOMATO SANDWICH	VEGETARIAN SANDWICH	EGG AND TOMATO SANDWICH	VEGETARIAN SANDWICH
EGG AND MUSHROOM SANDWICH	VEGETARIAN SANDWICH	EGG AND MUSHROOM SANDWICH	VEGETARIAN SANDWICH
EGG AND ONION SANDWICH	VEGETARIAN SANDWICH	EGG AND ONION SANDWICH	VEGETARIAN SANDWICH
EGG AND TOMATO SANDWICH	VEGETARIAN SANDWICH	EGG AND TOMATO SANDWICH	VEGETARIAN SANDWICH
EGG AND MUSHROOM SANDWICH	VEGETARIAN SANDWICH	EGG AND MUSHROOM SANDWICH	VEGETARIAN SANDWICH
EGG AND ONION SANDWICH	VEGETARIAN SANDWICH	EGG AND ONION SANDWICH	VEGETARIAN SANDWICH
EGG AND TOMATO SANDWICH	VEGETARIAN SANDWICH	EGG AND TOMATO SANDWICH	VEGETARIAN SANDWICH

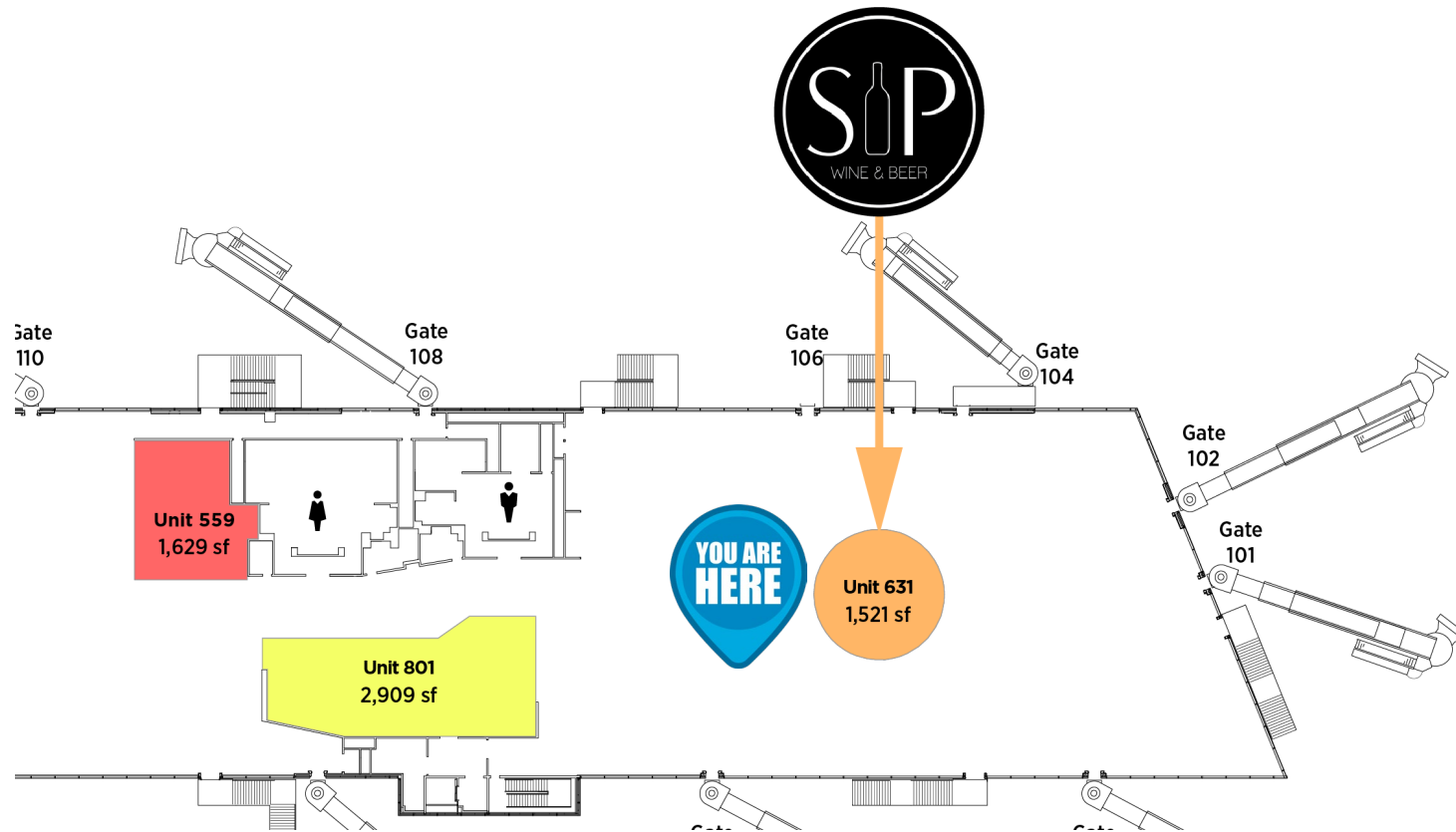


CUTWATER
BAR AND RESTAURANT

CUTWATER™

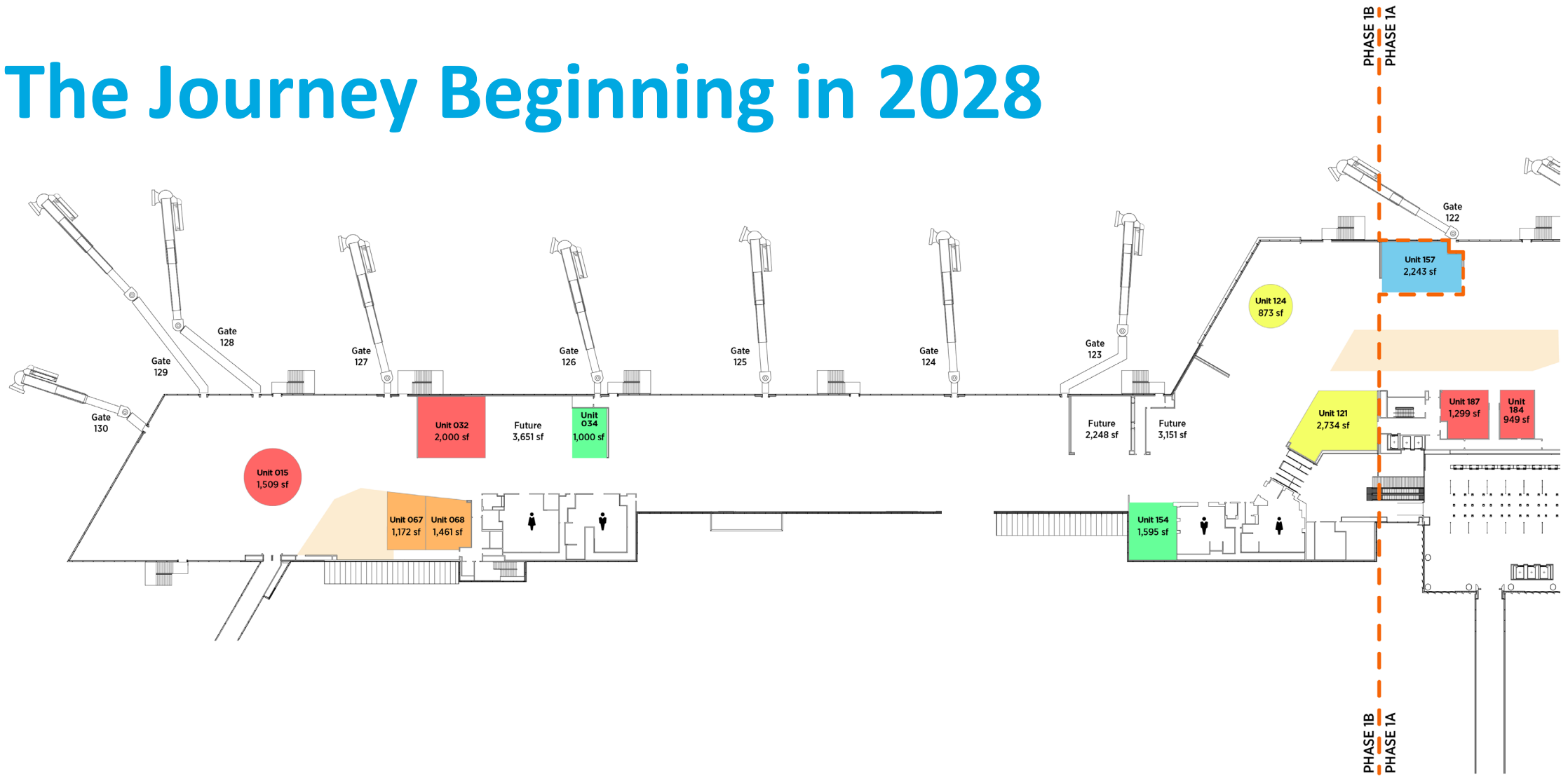
BAR AND RESTAURANT

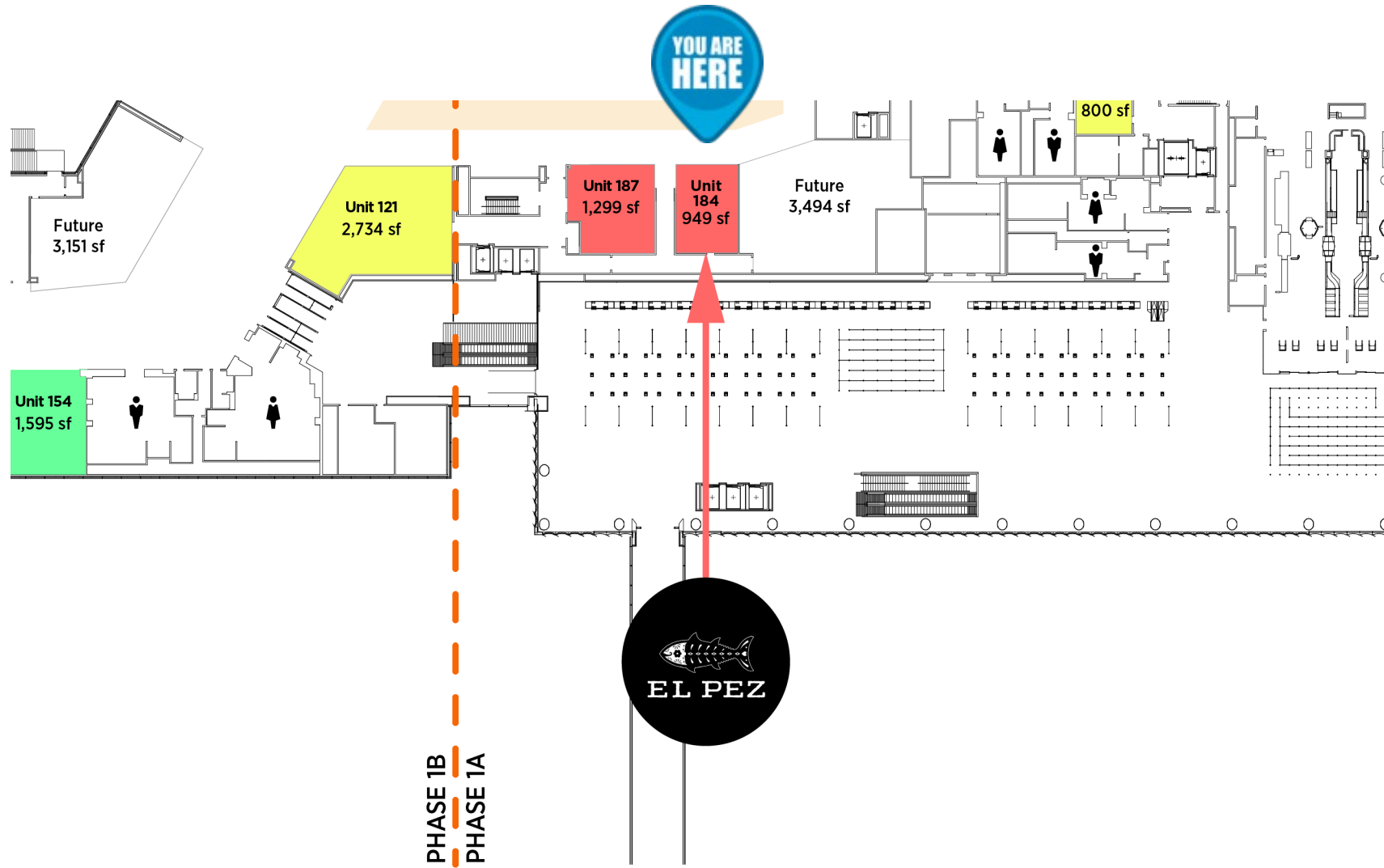






The Journey Beginning in 2028





EL PEZ



PLATES	ENTREES	DRINKS
ITEM 1	ITEM 1	ITEM 1
ITEM 2	ITEM 2	ITEM 2
ITEM 3	ITEM 3	ITEM 3
ITEM 4	ITEM 4	ITEM 4
ITEM 5	ITEM 5	ITEM 5
ITEM 6	ITEM 6	ITEM 6
ITEM 7	ITEM 7	ITEM 7
ITEM 8	ITEM 8	ITEM 8
ITEM 9	ITEM 9	ITEM 9
ITEM 10	ITEM 10	ITEM 10





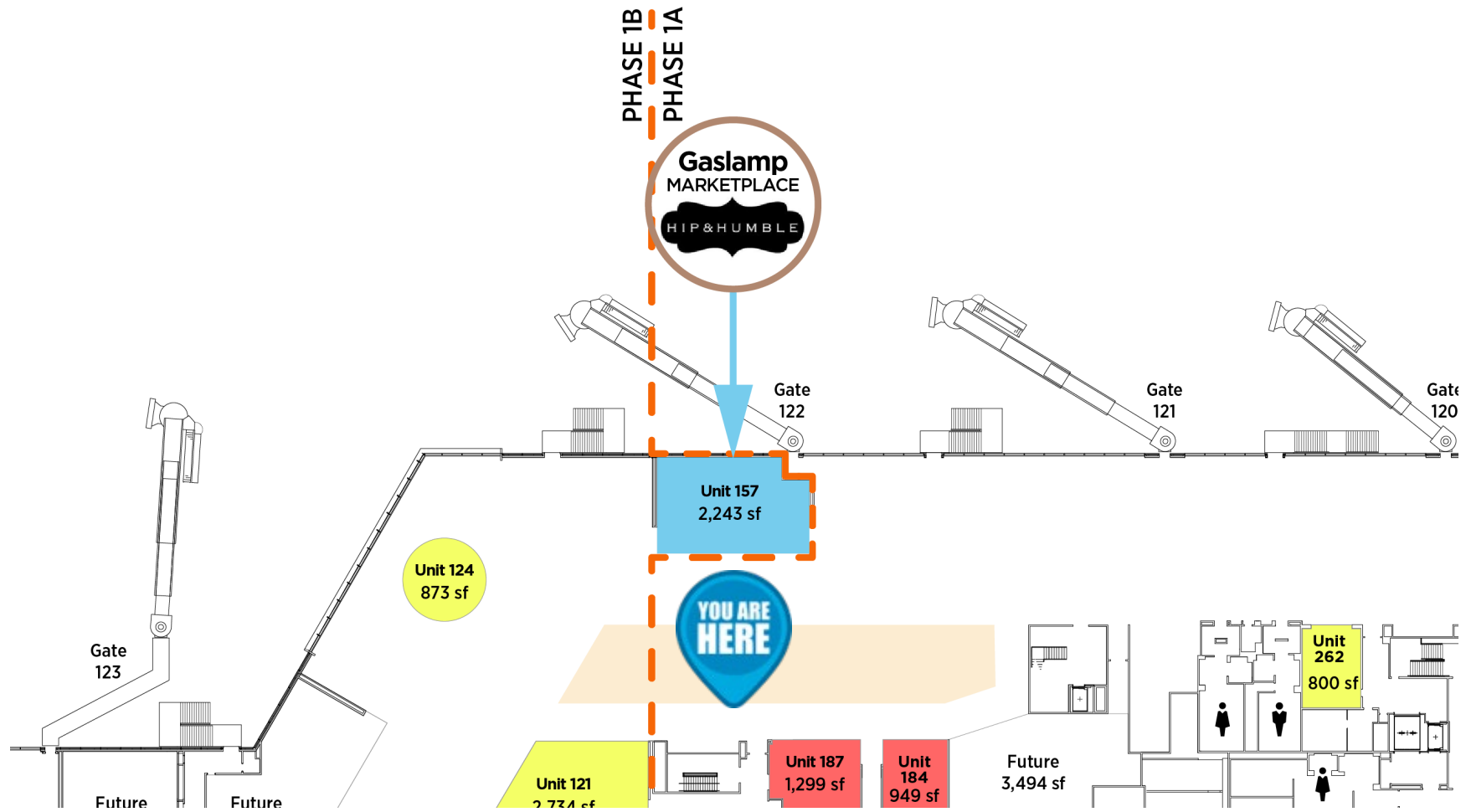


Chick-fil-Cee



TM





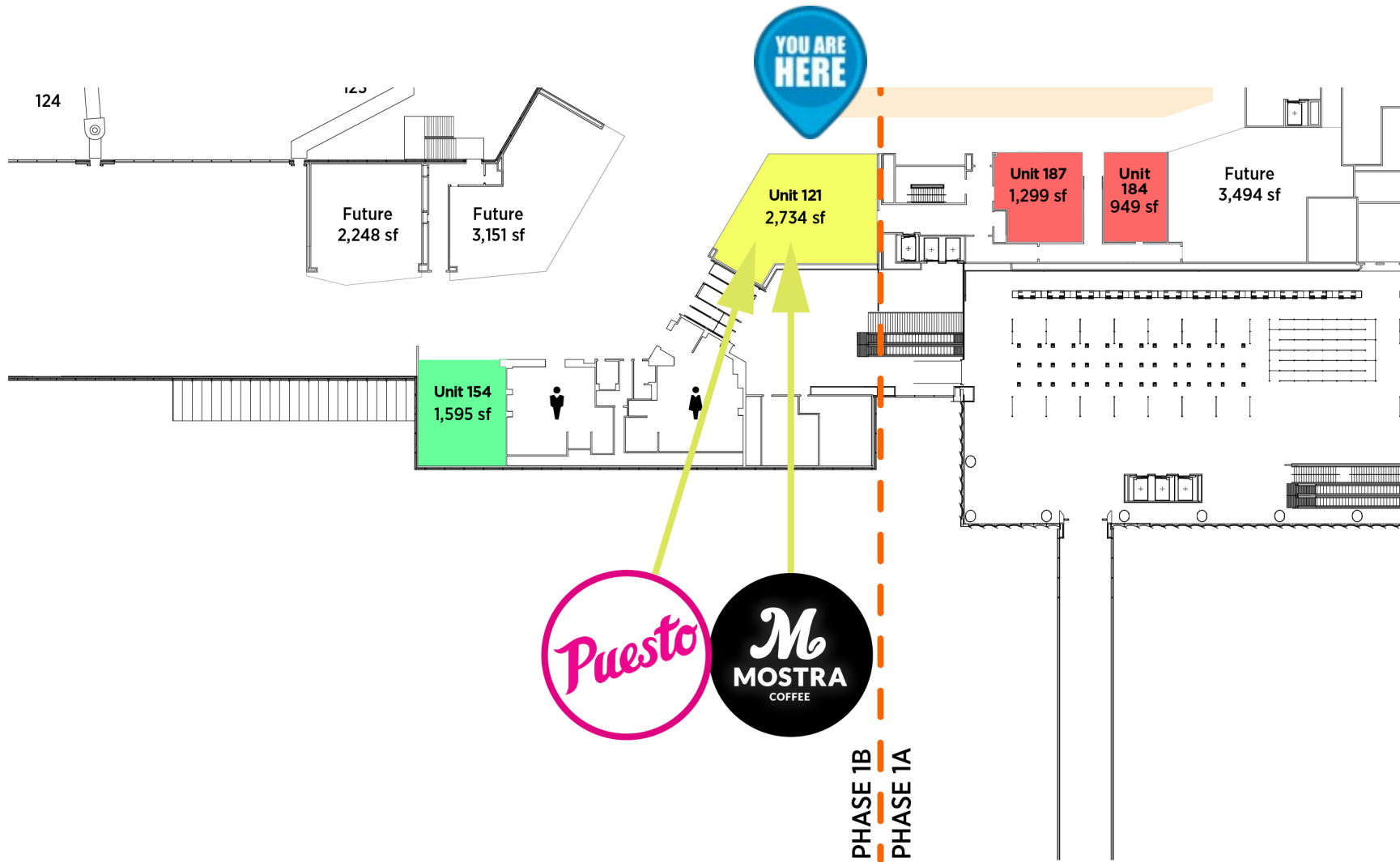
Gaslamp MARKETPLACE

HIP & HUMBLE



HIP & HUMBLE





Puesto

Mexican Kitchen and Bar



Mostra

COFFEE

Mostra
COFFEE
ROASTED IN THE USA 2020

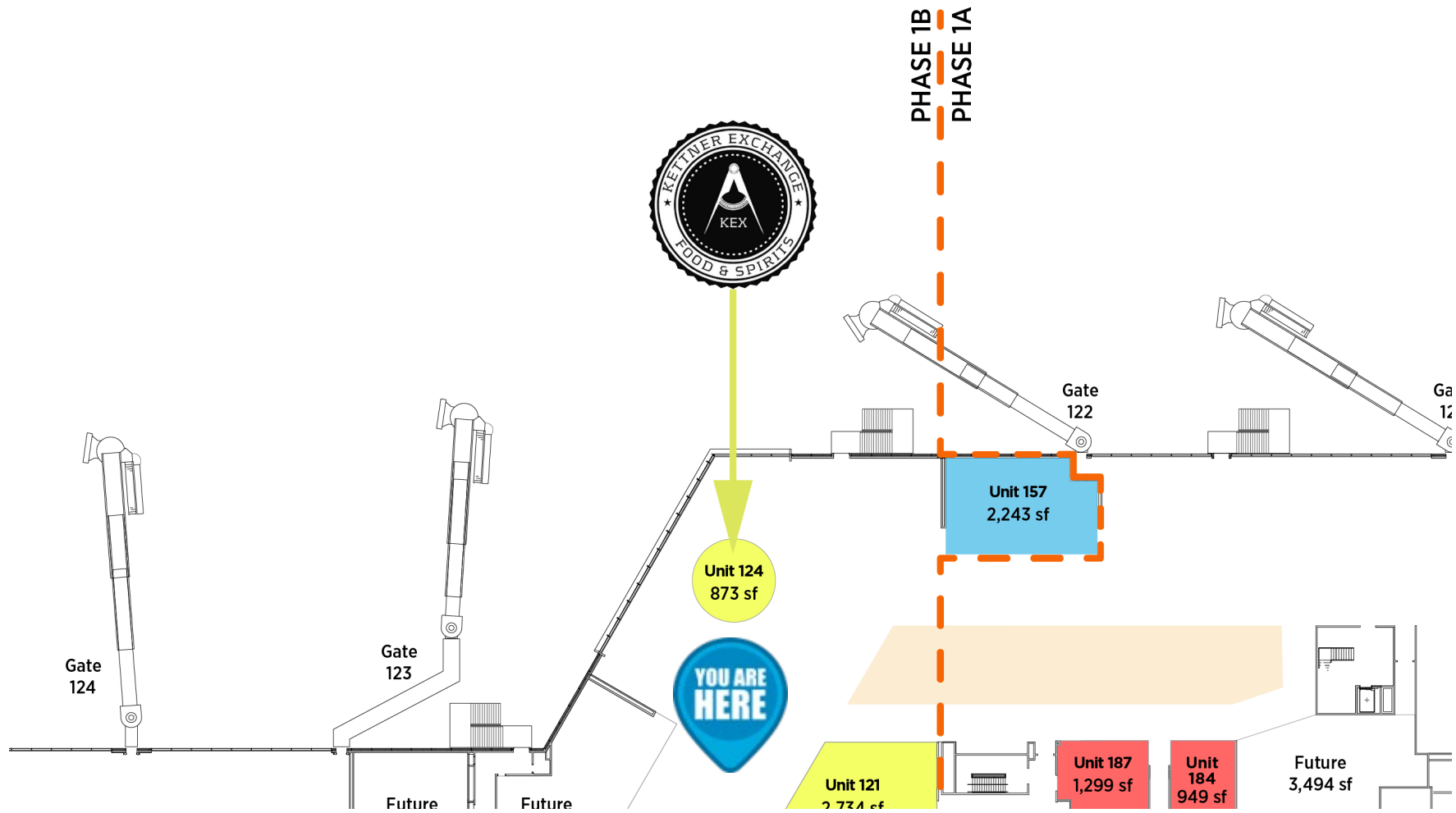
MENU

SUNDRIES	COFFEE & ESPRESSO	FRAPPE	TEA DRINKS
...

...

Welcome to
Mostra

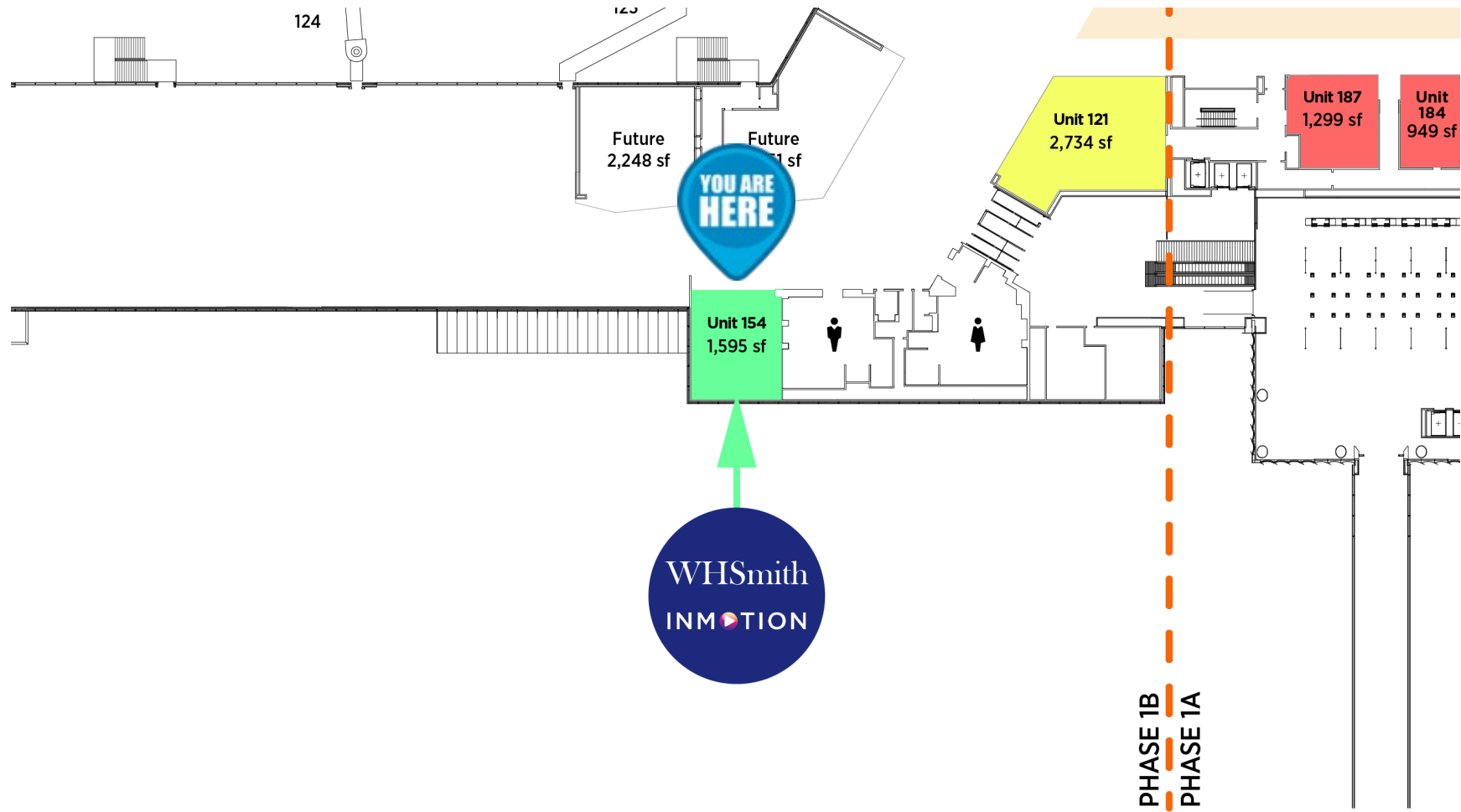






KETTNER EXCHANGE





WHSmith

TheBookshop by WHSmith

BESTSELLING BOOKS

Snacks

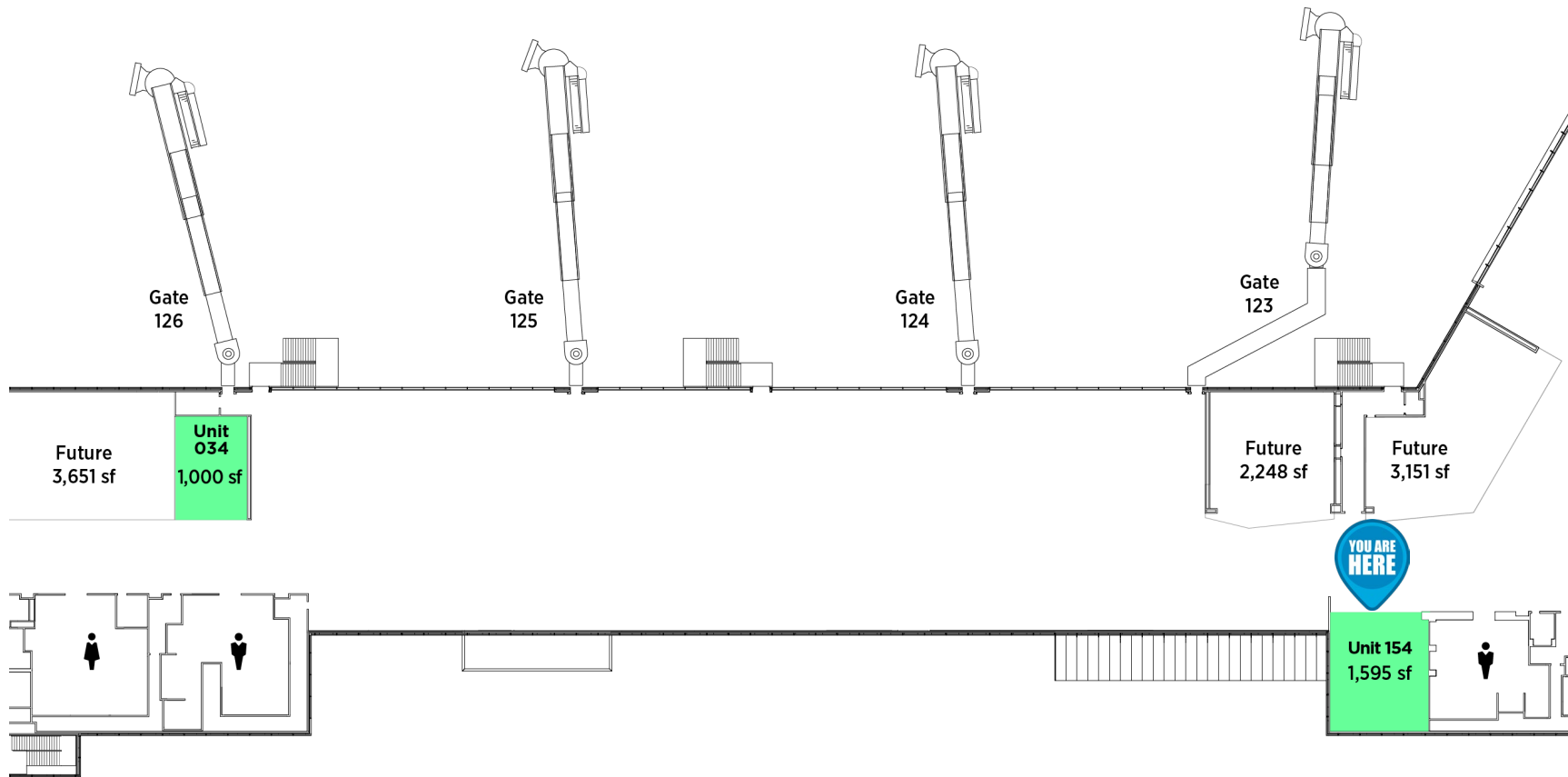
Snacks

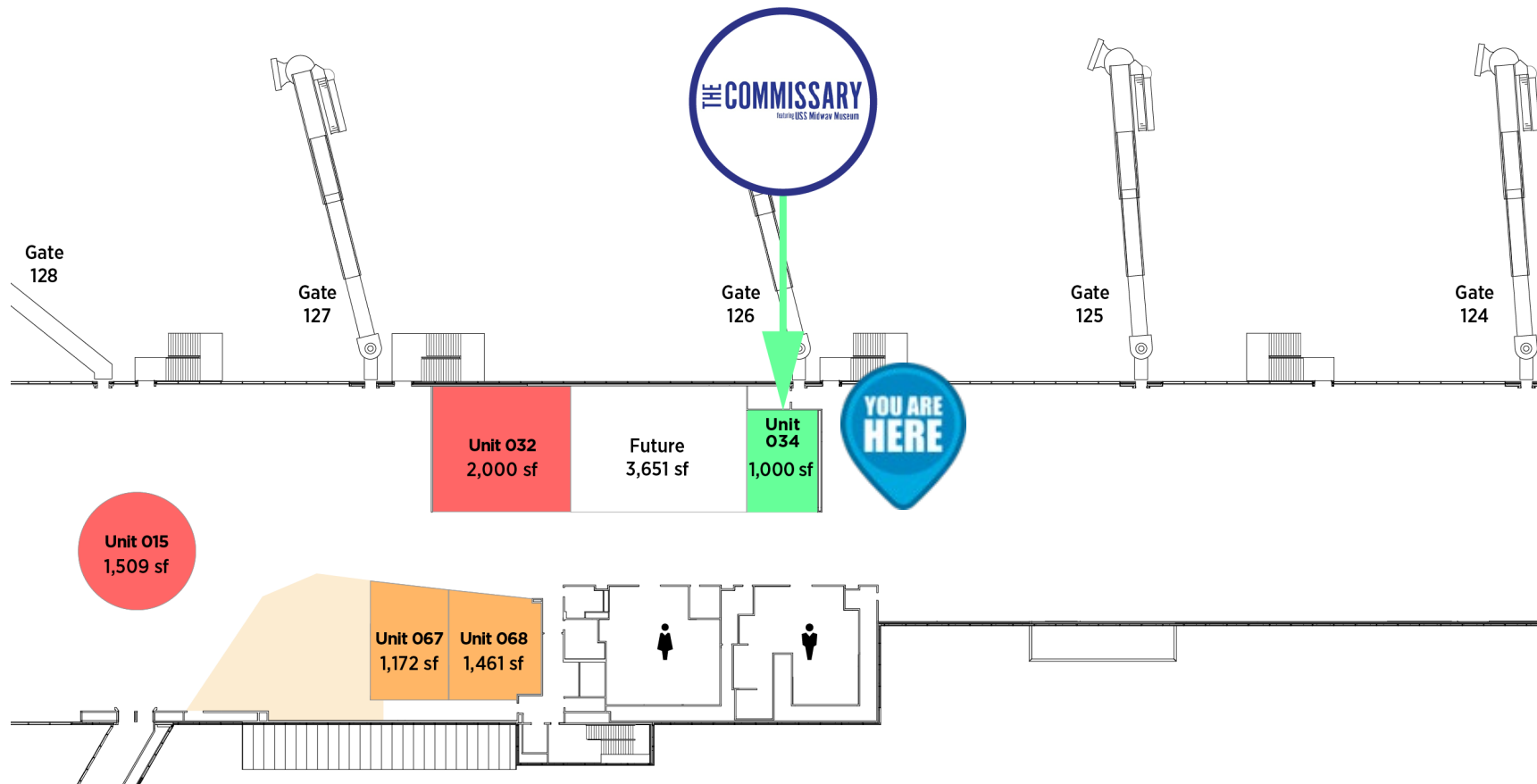
WHSmith
San Diego

WHSmith
San Diego

Health & Beauty
Wobes



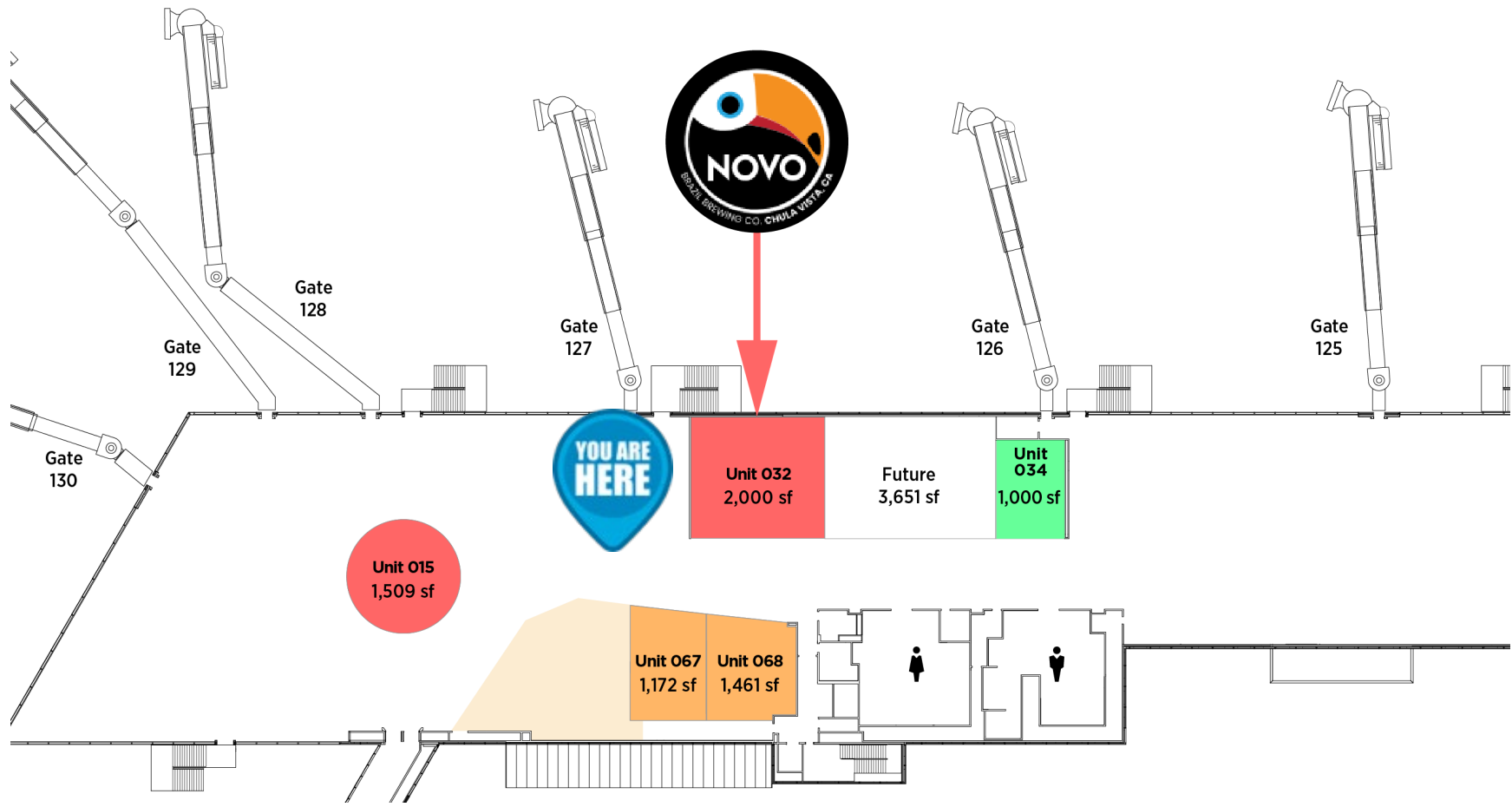




THE COMMISSARY
featuring USS Midway Museum

THE COMMISSARY featuring USS Midway Museum





NOVO BREWING BRAZILIAN KITCHEN





Mr. Moto Pizza

SELF ORDER

ORDER

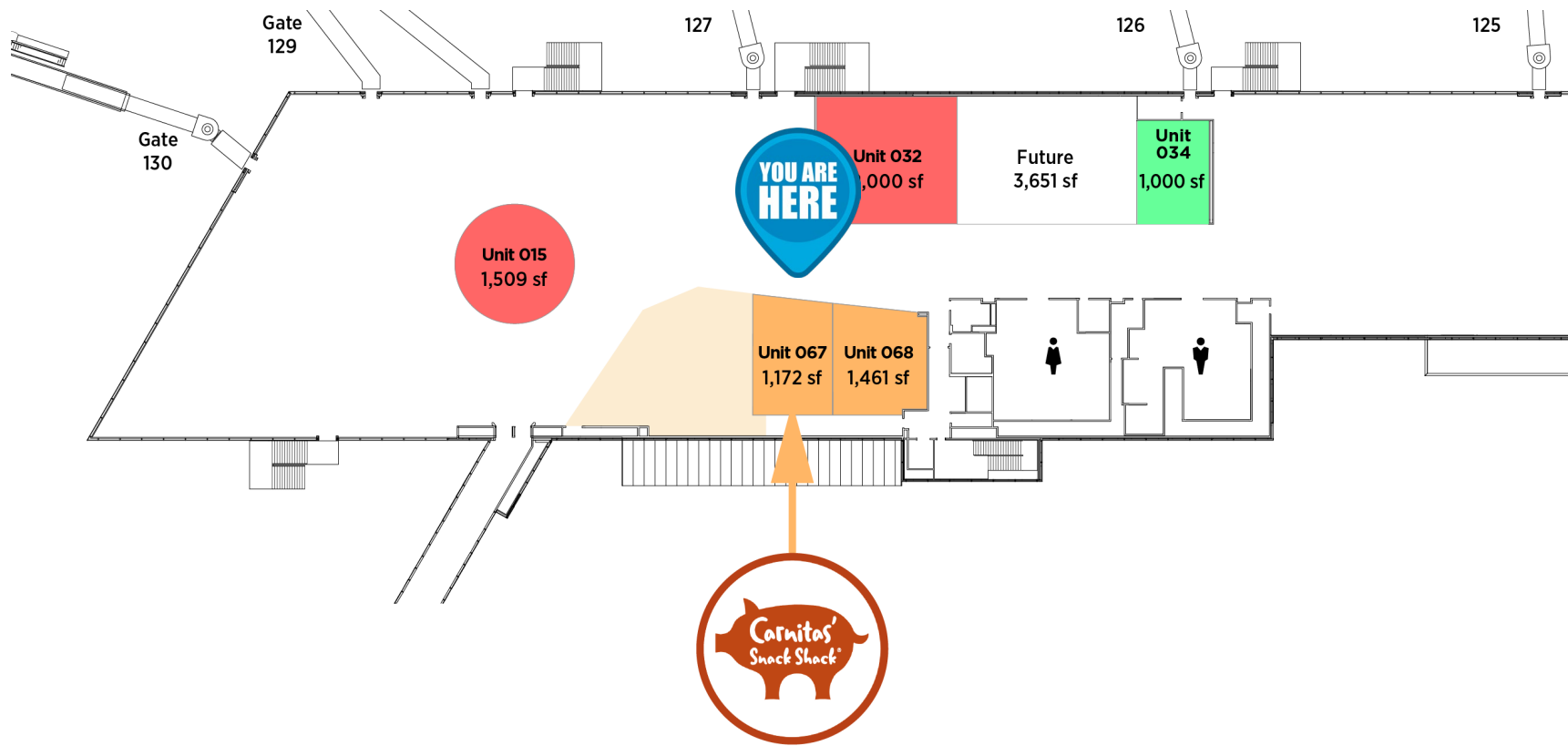
Pasta Spaghetti and Meatballs Vodka Sauce Penne Pesto Chicken Penne	Other Goodies Calzone Stromboli Meatball Hero Side of Meatballs Wings Garlic Knots Stuffed Knots	Beverages Fountain Soda Gatorade 2 Liter Soda San Pelayo Mexican Coke
Salads House Caesar	Desserts NY Cheesecake Tiramisu Chocolate Cake	

Pasta Spaghetti and Meatballs Vodka Sauce Penne Pesto Chicken Penne	Other Goodies Calzone Stromboli Meatball Hero Side of Meatballs Wings Garlic Knots Stuffed Knots	Beverages Fountain Soda Gatorade 2 Liter Soda San Pelayo Mexican Coke	Mr. Moto's Favorite Pies Mr. Moto Mama Mia California Love	Pizza by the Slice Cheese Coke
Salads House Caesar	Pizza Slice Medium Large Colossal	Pizza Slice Medium Large Colossal		



SELF CHECK OUT





Carnitas' Snack Shack

SELF ORDER

CARNITAS CRAVES

LEARN MORE

- CARNITAS BURRITO
- CARNITAS QUESADILLA
- CARNITAS SANDWICH
- CARNITAS TACOS

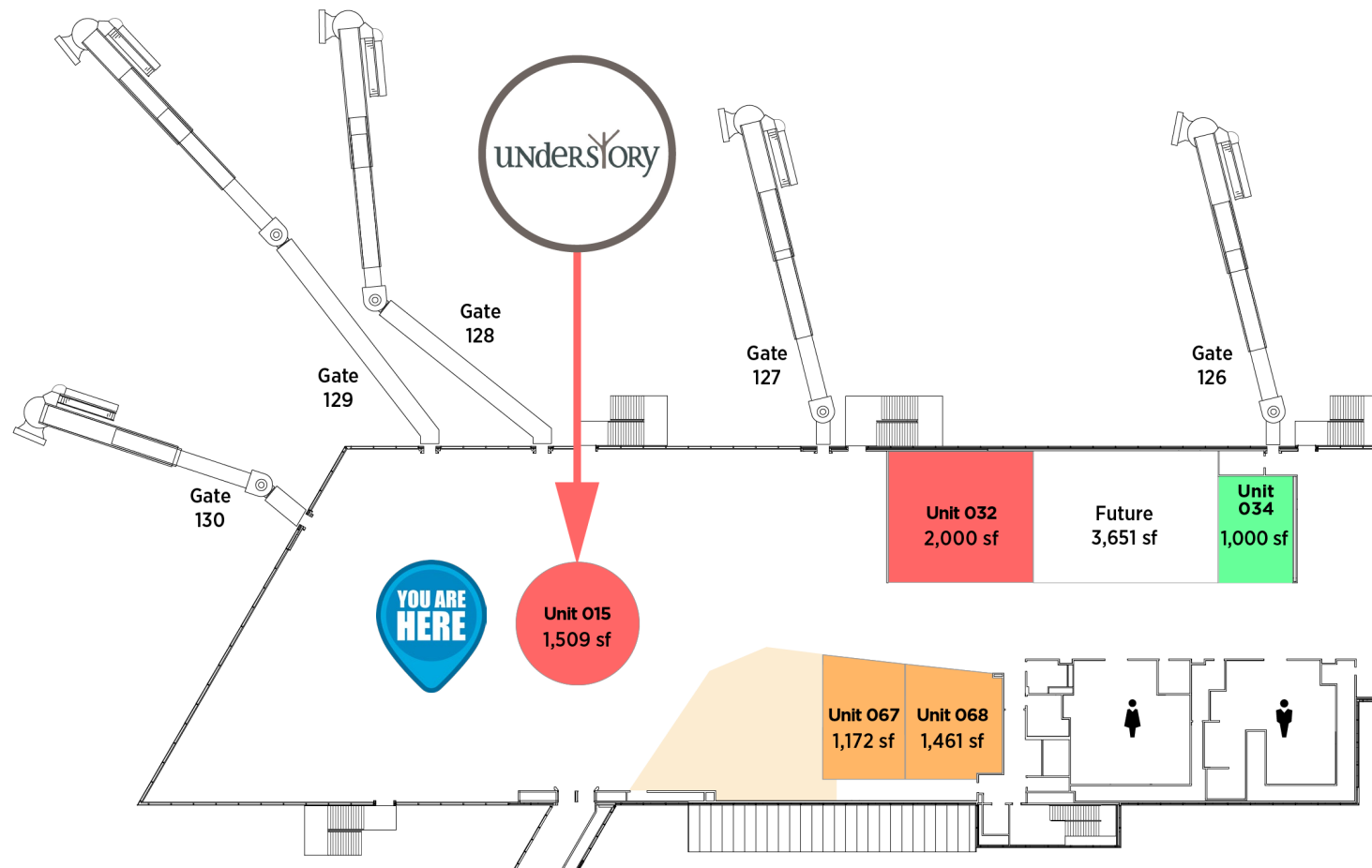


GET YOUR DRINK ON

LEARN MORE

- BEER
- COFFEE
- JUICES
- SMOOTHIES

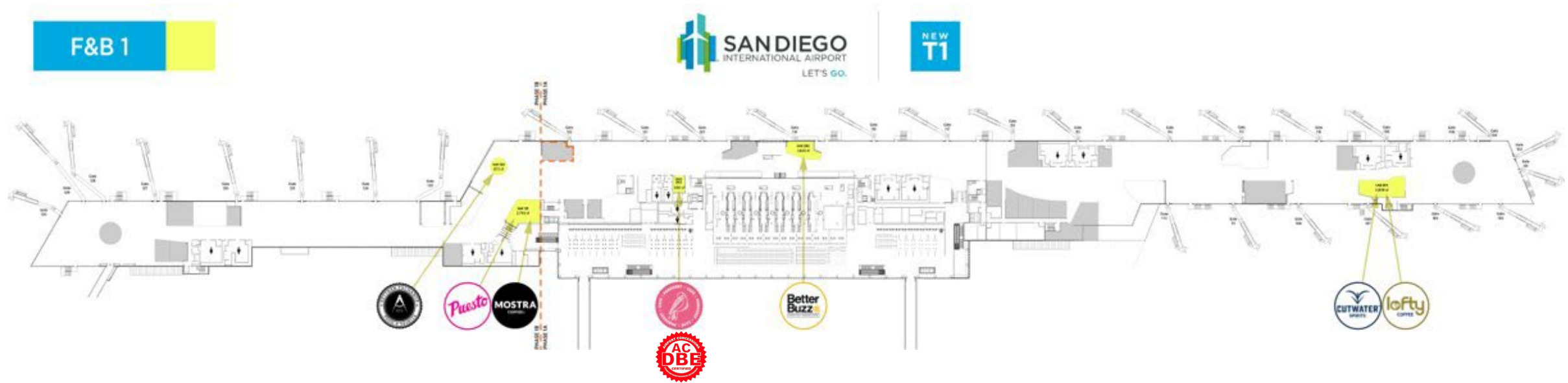




underSTORY

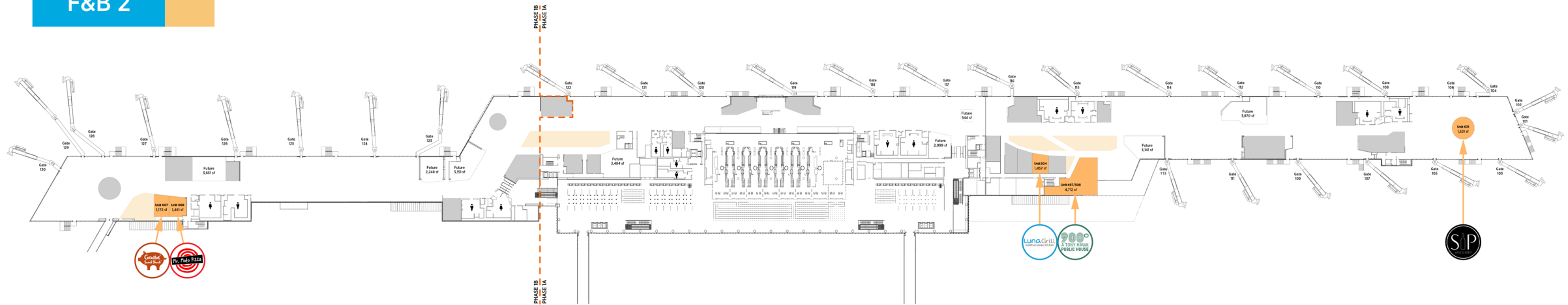


F&B Package #1 – High Flying Foods



F&B Package #2 – Areas SAN JV, LLC

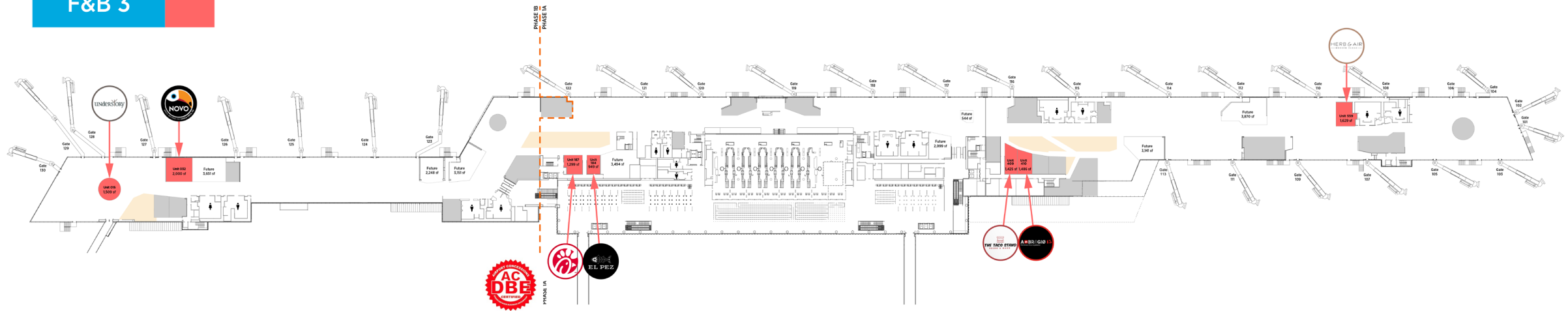
F&B 2



25% Joint Venture Partner
Elvin Lei, ECL Group, Inc.

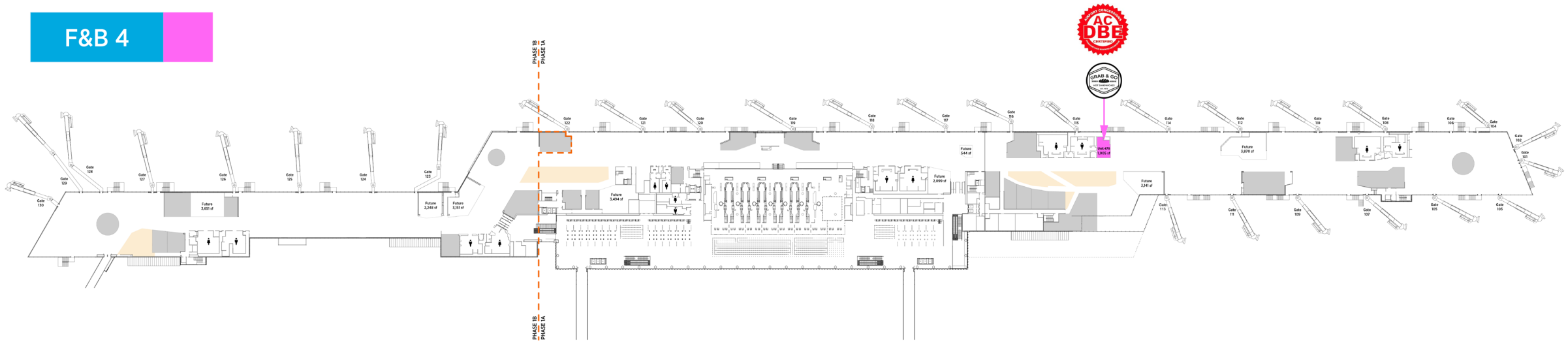
F&B Package #3 – High Flying Foods

F&B 3



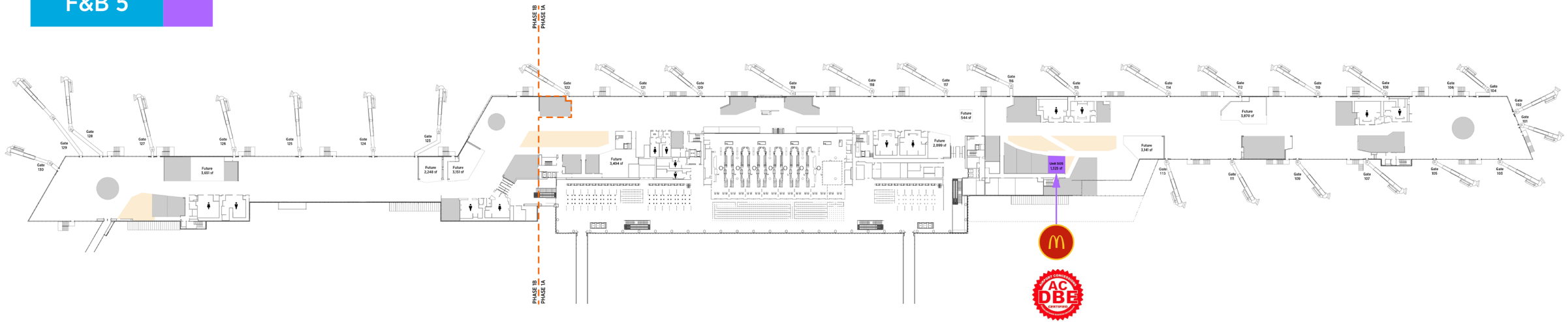
F&B Package #4 – Emerging Domestic Ventures

F&B 4



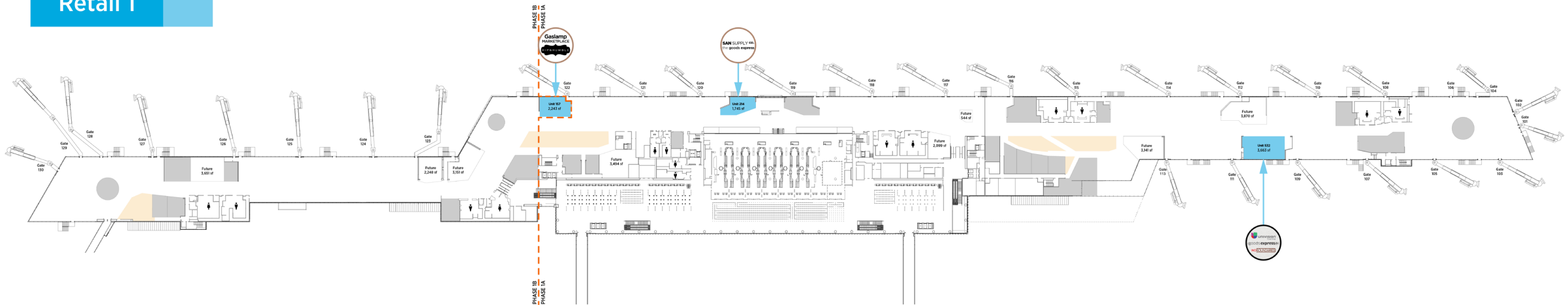
F&B Package #5 – McDonald's

F&B 5



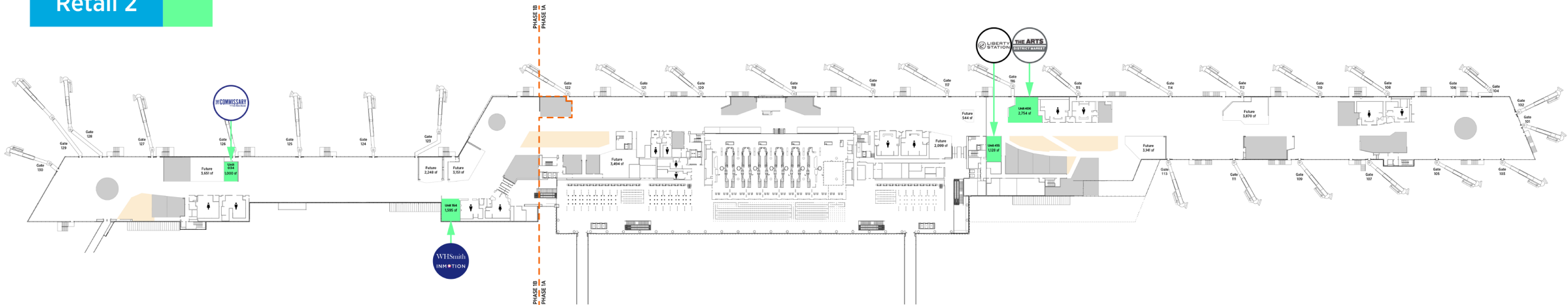
Retail Package #1 – Paradies Lagardère

Retail 1



Retail Package #2 – Marshall Retail Group

Retail 2



15% Joint Venture Partner
Harold "Gil" Johnson, Procurement Concepts, Inc.



5% Joint Venture Partner
Joya Kizer, CASA Unlimited Enterprises, Inc.



5% Joint Venture Partner
Iris Goldschmidt, Miguel & Ilene Mayorca,
APW Brands, LLC



Thank You