

## Executive/Finance Committee and Special Board Meeting Agenda

**Monday, June 27, 2022**  
**9:00 A.M.**

San Diego International Airport  
SDCRAA Administration Building  
Third Floor – Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

### Board Members

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Catherine Blakespear  
Paul McNamara  
Paul Robinson  
Johanna Schiavoni  
James Sly  
Nora E. Vargas  
Marni von Wilpert

### Ex-Officio Board Members

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

### President/CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (***Public Comment***) ***LOCATED AT THE END OF THE AGENDA:***

# Executive/Finance Committee and Special Board Meeting Agenda

Monday, June 27, 2022

## CALL TO ORDER:

## ROLL CALL:

### **Executive Committee**

Committee Members: Cabrera (Chair), Casillas Salas, Robinson

### **Finance Committee**

Committee Members: McNamara, Schiavoni (Chair), Sly, von Wilpert

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board and Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board and Committee.

## EXECUTIVE COMMITTEE:

### **1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the May 23, 2022, regular meeting.

## FINANCE COMMITTEE NEW BUSINESS:

### **2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE ELEVEN MONTHS ENDED MAY 31, 2022:**

Presented by: Elizabeth Stewart, Director, Accounting

### **3. REVIEW OF THE AUTHORITY INVESTMENT REPORT AS OF MAY 31, 2022:**

Presented by: Geoff Bryant, Manager, Airport Finance

### **4. UPDATE ON REVOLVER DRAWS AND OUTSTANDING BALANCES:**

Presented by: Geoff Bryant, Manager, Airport Finance

# Executive/Finance Committee and Special Board Meeting Agenda

Monday, June 27, 2022

## EXECUTIVE COMMITTEE NEW BUSINESS

5. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**  
RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.  
Presented by: Tony R. Russell, Director, Board Services/Authority Clerk

## REVIEW OF FUTURE AGENDAS:

6. **REVIEW OF THE DRAFT AGENDA FOR JULY 7, 2022, BOARD MEETING:**  
Presented by: Kimberly J. Becker, President/CEO
7. **REVIEW OF THE DRAFT AGENDA FOR THE JULY 7, 2022, AIRPORT LAND USE COMMISSION MEETING:**  
Presented by: Kimberly J. Becker, President/CEO

## COMMITTEE MEMBER COMMENTS:

## ADJOURNMENT:

# Executive/Finance Committee and Special Board Meeting Agenda

Monday, June 27, 2022

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building, across Winship Lane. Bring your ticket to the third-floor receptionist for validation.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**EXECUTIVE-FINANCE COMMITTEE MEETING MINUTES**  
**MONDAY, MAY 23, 2022**  
**BOARD ROOM**

**CALL TO ORDER:** Chair Cabrera called the regular meeting of the Executive-Finance Committee and special meeting of the Board to order at 9:02 a.m., on Monday, May 23, 2022, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Robinson led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:                      Committee Members:      Cabrera (Chair), Casillas Salas, Robinson

Absent:                      Committee Members:      None

***Finance Committee***

Present:                      Committee Members:      Schiavoni (Chair), Sly

Absent:                      Committee Members:      McNamara, von Wilpert

*There was a lack of a quorum present for the Finance Committee.*

*Chair Schiavoni announced that the Finance Committee items will be added to the June Board agenda.*

Also Present:              Kim Becker, President/CEO; Amy Gonzalez, General Counsel; Sean Harris, Assistant Authority Clerk II; Arely Valenzuela, Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:** None.

**NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 25, 2022, regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Casillas Salas to approve staff's recommendation. Motion carried unanimously.**

**FINANCE COMMITTEE NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TEN MONTHS ENDED APRIL 30, 2022:**

Elizabeth Stewart, Director, Accounting, provided a presentation on the Unaudited Financial Statements for the Ten Months Ended April 30, 2022, that included Enplanements, Landed Weights, Operating Revenue, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues & Expenses and Statements of Net Position.

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF APRIL 30, 2022:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of April 30, 2022, that included Portfolio Characteristics, Sector Distribution, Quality and Maturity Distribution, Investment Performance and Bond and Short-Term Debt Proceeds.

**4. UPDATE ON REVOLVER DRAWS AND OUTSTANDING BALANCE:**

Geoff Bryant, Manager, Airport Finance, provided an update on the Revolver Draws and Outstanding Balance that included the Revolving Credit Facility Balances.

**5. ANNUAL REVIEW OF AUTHORITY POLICY 4.40 – DEBT ISSUANCE AND MANAGEMENT:**

John Dillon, Director, Financial Management, provided a presentation on the Annual Review and Approval of Amendments to Authority Policy 4.40, that included Debt Policy Objectives, Debt Policy Amendments, COVID-19 impacts, and Next Steps.

**6. ANNUAL REVIEW OF AUTHORITY POLICY 4.20 – GUIDELINES FOR PRUDENT INVESTMENTS, AND DELEGATION OF AUTHORITY TO INVEST AND MANAGE AUTHORITY FUNDS TO THE VICE PRESIDENT, CHIEF FINANCIAL OFFICER/TREASURER:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Annual Review to Authority Policy 4.20 that included an Overview of the Investment Policy, Delegation of Investment Authority, and Action Required.

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**7. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve Business and Travel Expense Reimbursement Requests.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Casillas Salas to approve staff's recommendation. Motion carried unanimously.**

**REVIEW OF FUTURE AGENDAS:**

**8. REVIEW OF THE DRAFT AGENDA FOR THE JUNE 2, 2022, BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the June 2, 2022, draft Board meeting agenda.

**9. REVIEW OF THE DRAFT AGENDA FOR THE JUNE 2, 2022, AIRPORT LAND USE COMMISSION MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the June 2, 2022, draft Airport Land Use Commission meeting agenda.

**BOARD NEW BUSINESS:** None.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting adjourned at 9:48 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
EXECUTIVE COMMITTEE THIS 27<sup>th</sup> DAY OF JUNE 2022.

ATTEST:

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SEAN HARRIS  
ASSISTANT AUTHORITY CLERK II

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of May 31, 2022**  
**(Unaudited)**

**ASSETS**

	May	
	2022	2021
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 185,416,780	\$ 78,032,486
Tenant lease receivable, net of allowance of 2022: (58,677) and 2021: (\$160,012)	17,348,004	19,326,990
Grants receivable	4,782,581	20,952,127
Notes receivable-current portion	2,372,252	2,123,843
Prepaid expenses and other current assets	7,414,412	8,191,647
<b>Total current assets</b>	<b>217,334,029</b>	<b>128,627,093</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>50,259,736</b>	<b>110,646,188</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	62,380,013	63,145,006
Passenger facility charges and interest unapplied <sup>(1)</sup>	51,968,967	45,765,663
Customer facility charges and interest unapplied <sup>(1)</sup>	25,015,054	28,183,288
SBD Bond Guarantee <sup>(1)</sup>	2,222,300	2,222,300
Bond proceeds held by trustee <sup>(1)</sup>	2,212,947,366	421,571,538
Passenger facility charges receivable	3,989,373	4,522,812
Customer facility charges receivable	2,932,219	2,009,413
Customer facility charges held by trustee	-	780,120
OCIP insurance reserve	5,075,108	5,075,108
<b>Total restricted assets</b>	<b>2,366,530,400</b>	<b>573,275,248</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	180,048,852	136,757,115
Runways, roads and parking lots	688,375,763	709,054,024
Buildings and structures	1,848,016,953	1,736,183,497
Machinery and equipment	61,712,285	65,386,059
Vehicles	24,748,375	25,836,842
Office furniture and equipment	36,564,832	45,032,462
Works of art	13,980,642	13,980,641
Construction-in-progress	586,520,014	432,651,176
	<b>3,439,967,716</b>	<b>3,164,881,816</b>
Less accumulated depreciation	(1,406,273,222)	(1,345,783,306)
<b>Total capital assets, net</b>	<b>2,033,694,494</b>	<b>1,819,098,510</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	18,951,647	28,024,643
Investments-long-term portion <sup>(1)</sup>	243,750,158	176,034,781
Net pension and OPEB Asset	10,644,261	2,136,494
Security deposit	1,042,034	414,833
<b>Total other assets</b>	<b>274,388,100</b>	<b>206,610,751</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	18,207,813	19,570,470
Deferred OPEB outflows	1,717,931	1,101,223
Deferred POB outflows	921,945	547,073
<b>Total assets and deferred outflows of resources</b>	<b>\$ 4,963,054,448</b>	<b>\$ 2,859,476,556</b>

<sup>(1)</sup> Total cash and investments, \$2,833,960,374 for 2022 and \$925,601,250 for 2021

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of May 31, 2022**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	May	
	2022	2021
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 126,910,704	\$ 59,988,974
Deposits and other current liabilities	29,267,012	4,048,704
<b>Total current liabilities</b>	<b>156,177,716</b>	<b>64,037,678</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	40,160,000	36,520,000
Accrued interest on bonds and variable debt	65,770,126	34,039,748
<b>Total liabilities payable from restricted assets</b>	<b>105,930,126</b>	<b>70,559,748</b>
<b>Long-term liabilities:</b>		
Other long-term liabilities	65,920,953	13,403,917
Long term debt - bonds net of amortized premium	3,629,933,697	1,800,231,146
Net pension liability	-	15,961,502
<b>Total long-term liabilities</b>	<b>3,775,954,650</b>	<b>1,829,596,565</b>
<b>Total liabilities</b>	<b>4,038,062,492</b>	<b>1,964,193,991</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	26,976,051	6,190,685
Deferred OPEB inflows	890,973	1,400,369
Deferred POB inflows	200,876	218,627
Deferred Inflows Bond Refunding	9,985,363	3,885,111
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 4,076,115,755</b>	<b>\$ 1,975,888,783</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	434,542,644	393,888,045
Other restricted	158,657,274	155,997,831
Unrestricted:		
Designated	78,147,624	84,543,976
Undesignated	215,591,151	249,157,921
<b>Total Net Position</b>	<b>\$ 886,938,693</b>	<b>\$ 883,587,773</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended May 31, 2022**  
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 3,309,821	\$ 2,698,084	\$ (611,737)	(18)%	\$ 3,882,537
Aircraft parking Fees	776,637	651,761	(124,876)	(16)%	930,157
Building rentals	8,881,428	7,081,321	(1,800,107)	(20)%	10,454,309
CUPPS Support Charges	777,071	569,411	(207,660)	(27)%	1,221,339
Other aviation revenue	(566,277)	(479,765)	86,512	15%	14,673
Terminal rent non-airline	216,261	220,999	4,738	2%	220,783
Terminal concessions	1,254,334	2,760,747	1,506,413	120%	2,301,685
Terminal Concessions-Revenue Waived	-	(128,526)	(128,526)	-	(970,068)
Rental car license fees	1,609,074	4,123,777	2,514,703	156%	2,245,380
Rental car center cost recovery	79,140	158,279	79,139	100%	160,368
Rental Car-Revenue Waived	-	-	-	-	98,233
License fees other	380,995	623,377	242,382	64%	340,054
Parking revenue	2,484,220	4,393,889	1,909,669	77%	2,814,249
Ground transportation permits and citations	767,608	1,596,496	828,888	108%	657,060
Ground rentals	1,905,307	1,971,123	65,816	3%	1,771,021
Grant reimbursements	32,266	24,800	(7,466)	(23)%	23,421
Other operating revenue	80,407	256,162	175,755	219%	123,048
<b>Total operating revenues</b>	<b>21,988,292</b>	<b>26,521,935</b>	<b>4,533,643</b>	<b>21%</b>	<b>26,288,249</b>
<b>Operating expenses:</b>					
Salaries and benefits	3,982,391	3,779,976	202,415	5%	3,735,946
Contractual services	3,117,003	3,439,076	(322,073)	(10)%	2,173,828
Safety and security	2,862,314	2,966,568	(104,254)	(4)%	2,722,226
Space rental	887,087	874,263	12,824	1%	857,616
Utilities	1,245,372	1,406,572	(161,200)	(13)%	1,074,318
Maintenance	972,605	1,353,396	(380,791)	(39)%	861,331
Equipment and systems	36,942	39,192	(2,250)	(6)%	29,087
Materials and supplies	74,261	33,887	40,374	54%	26,563
Insurance	137,158	132,746	4,412	3%	115,505
Employee development and support	39,092	43,882	(4,790)	(12)%	21,788
Business development	128,833	447,775	(318,942)	(248)%	45,589
Equipment rentals and repairs	265,412	315,647	(50,235)	(19)%	359,445
<b>Total operating expenses</b>	<b>13,748,470</b>	<b>14,832,980</b>	<b>(1,084,510)</b>	<b>(8)%</b>	<b>12,023,242</b>
Depreciation	10,746,950	10,746,950	-	-	10,473,124
<b>Operating income (loss)</b>	<b>(2,507,128)</b>	<b>942,005</b>	<b>3,449,133</b>	<b>138%</b>	<b>3,791,883</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	2,813,082	4,146,457	1,333,375	47%	2,879,339
Customer facility charges	1,946,996	2,780,287	833,291	43%	2,080,405
Federal Relief Grants	-	5,339,332	5,339,332	-	12,362,269
Quieter Home Program	(161,874)	(51,411)	110,463	68%	(617,880)
Interest income	776,140	1,860,898	1,084,758	140%	1,143,782
Interest expense	(6,797,435)	(12,140,923)	(5,343,488)	(79)%	(6,841,150)
Bond amortization costs	1,125,285	2,258,358	1,133,073	101%	1,160,475
Other nonoperating income (expenses)	-	7,061,239	7,061,239	-	44,495
<b>Nonoperating revenue, net</b>	<b>(297,806)</b>	<b>11,254,237</b>	<b>11,552,043</b>	<b>3879%</b>	<b>12,211,735</b>
<b>Change in net position before capital grant contributions</b>	<b>(2,804,934)</b>	<b>12,196,242</b>	<b>15,001,176</b>	<b>535%</b>	<b>16,003,618</b>
Capital grant contributions	-	163	163	-	4,258,950
<b>Change in net position</b>	<b>\$ (2,804,934)</b>	<b>\$ 12,196,405</b>	<b>\$ 15,001,339</b>	<b>535%</b>	<b>\$ 20,262,568</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Eleven Months Ended May 31, 2022 and 2021**  
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 30,292,317	\$ 29,205,859	\$ (1,086,458)	(4)%	\$ 28,784,309
Aircraft parking fees	11,076,795	10,617,313	(459,482)	(4)%	9,498,625
Building rentals	84,225,096	80,855,282	(3,369,814)	(4)%	71,035,509
CUPPS Support Charges	7,092,511	6,710,250	(382,261)	(5)%	6,718,159
Other aviation revenue	(1,902,343)	(1,537,739)	364,604	19%	143,960
Terminal rent non-airline	2,391,940	2,426,034	34,094	1%	2,368,280
Terminal concessions	11,871,790	28,385,309	16,513,519	139%	24,798,992
Terminal Concessions-Revenue Waived	-	(5,324,506)	(5,324,506)	-	(15,856,640)
Rental car license fees	16,018,601	33,272,889	17,254,288	108%	23,073,482
Rental car center cost recovery	870,535	1,741,071	870,536	100%	1,764,050
Rental Car-Revenue Waived	-	-	-	-	(11,105,245)
License fees other	3,851,596	5,593,035	1,741,439	45%	2,897,537
Parking revenue	23,552,471	40,543,868	16,991,397	72%	18,899,012
Ground transportation permits and citations	6,493,786	11,389,453	4,895,667	75%	4,403,117
Ground rentals	20,710,279	21,261,544	551,265	3%	17,447,521
Grant reimbursements	354,082	300,800	(53,282)	(15)%	319,877
Other operating revenue	954,641	2,238,202	1,283,561	134%	1,197,770
<b>Total operating revenues</b>	<b>217,854,097</b>	<b>267,678,664</b>	<b>49,824,567</b>	<b>23%</b>	<b>186,388,315</b>
<b>Operating expenses:</b>					
Salaries and benefits	45,789,106	38,820,359	6,968,747	15%	44,127,903
Contractual services	29,855,080	30,826,585	(971,505)	(3)%	21,869,982
Safety and security	32,223,418	30,783,402	1,440,016	4%	30,961,137
Space rental	9,764,990	9,656,224	108,766	1%	9,382,546
Utilities	13,146,095	13,381,676	(235,581)	(2)%	10,602,582
Maintenance	10,184,188	9,948,868	235,320	2%	8,345,597
Equipment and systems	254,217	283,046	(28,829)	(11)%	379,307
Materials and supplies	559,236	422,665	136,571	24%	389,506
Insurance	1,675,557	1,607,857	67,700	4%	1,403,913
Employee development and support	699,948	447,624	252,324	36%	375,516
Business development	1,637,281	1,448,609	188,672	12%	164,761
Equipment rentals and repairs	3,779,443	3,301,172	478,271	13%	3,071,716
<b>Total operating expenses</b>	<b>149,568,559</b>	<b>140,928,087</b>	<b>8,640,472</b>	<b>6%</b>	<b>131,074,466</b>
Depreciation	121,538,823	121,538,823	-	-	116,990,953
<b>Operating income (loss)</b>	<b>(53,253,285)</b>	<b>5,211,754</b>	<b>58,465,041</b>	<b>110%</b>	<b>(61,677,104)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	21,808,003	36,214,134	14,406,131	66%	16,821,979
Customer facility charges	18,531,871	27,495,417	8,963,546	48%	13,318,922
Federal Relief Grants	60,000,000	78,922,308	18,922,308	32%	77,218,785
Quieter Home Program	(1,907,804)	(2,445,969)	(538,165)	(28)%	(2,952,209)
Interest income	9,642,848	13,651,668	4,008,820	42%	12,556,182
Interest expense	(77,654,629)	(110,476,443)	(32,821,814)	(42)%	(75,129,009)
Bond amortization costs	12,514,820	19,331,700	6,816,880	54%	12,897,320
Other nonoperating income (expenses)	(7,500)	(63,811,706)	(63,804,206)	-	(8,310,155)
<b>Nonoperating revenue, net</b>	<b>42,927,609</b>	<b>(1,118,891)</b>	<b>(44,046,500)</b>	<b>(103)%</b>	<b>46,421,815</b>
<b>Change in net position before capital grant contributions</b>	<b>(10,325,676)</b>	<b>4,092,863</b>	<b>14,418,541</b>	<b>140%</b>	<b>(15,255,289)</b>
Capital grant contributions	207,374	3,999,012	3,791,638	1828%	13,777,385
<b>Change in net position</b>	<b>\$ (10,118,302)</b>	<b>8,091,875</b>	<b>\$ 18,210,177</b>	<b>180%</b>	<b>\$ (1,477,904)</b>





**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the eleven months ended May 31, 2022*  
*(Unaudited)*

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$3,326,325	\$2,711,929	\$(614,396)	(18)	\$3,890,997	\$30,535,353	\$29,279,717	\$(1,255,637)	(4)	\$28,879,232
41113 - Landing Fee Rebate	(16,504)	(13,845)	2,659	16	(8,460)	(243,036)	(73,858)	169,178	70	(94,923)
<b>Total Landing Fees</b>	<b>3,309,821</b>	<b>2,698,084</b>	<b>(611,737)</b>	<b>(18)</b>	<b>3,882,537</b>	<b>30,292,317</b>	<b>29,205,859</b>	<b>(1,086,459)</b>	<b>(4)</b>	<b>28,784,309</b>
<b>Aircraft Parking Fees</b>										
41160 - Aircraft Parking Position Rent	416,113	416,112	(1)	0	460,247	4,577,233	4,577,235	2	0	5,167,286
41162 - Parking Position Turn Fee	96,009	73,586	(22,423)	(23)	72,143	1,780,784	1,625,186	(155,598)	(9)	576,070
41165 - Overnight Parking Fee	264,515	162,063	(102,452)	(39)	397,768	4,718,778	4,414,892	(303,886)	(6)	3,755,269
<b>Total Aircraft Parking Fees</b>	<b>776,637</b>	<b>651,761</b>	<b>(124,876)</b>	<b>(16)</b>	<b>930,158</b>	<b>11,076,795</b>	<b>10,617,313</b>	<b>(459,482)</b>	<b>(4)</b>	<b>9,498,625</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	8,524,598	6,799,331	(1,725,267)	(20)	10,383,813	82,225,486	78,955,247	(3,270,239)	(4)	70,599,456
41211 - Terminal Rent-Waived	0	0	0	0	(21,234)	0	(88,525)	(88,525)	0	(430,947)
41215 - Federal Inspection Services	356,830	281,990	(74,840)	(21)	91,730	1,999,610	1,988,560	(11,050)	(1)	867,000
<b>Total Building and Other Rents</b>	<b>8,881,428</b>	<b>7,081,321</b>	<b>(1,800,107)</b>	<b>(20)</b>	<b>10,454,308</b>	<b>84,225,096</b>	<b>80,855,282</b>	<b>(3,369,814)</b>	<b>(4)</b>	<b>71,035,509</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	777,071	569,411	(207,660)	(27)	1,221,339	7,092,511	6,710,250	(382,260)	(5)	6,718,159
<b>Total CUPPS Support Charges</b>	<b>777,071</b>	<b>569,411</b>	<b>(207,660)</b>	<b>(27)</b>	<b>1,221,339</b>	<b>7,092,511</b>	<b>6,710,250</b>	<b>(382,260)</b>	<b>(5)</b>	<b>6,718,159</b>
<b>Other Aviation</b>										
43100 - Fuel Franchise Fees	13,496	22,405	8,910	66	19,653	156,405	267,058	110,653	71	157,780
43115 - Other Aviation	0	0	0	0	0	0	(60,187)	(60,187)	0	0
43140 - Air Service Incentive Rebates	(579,773)	(502,170)	77,603	13	(4,980)	(2,058,748)	(1,744,610)	314,138	15	(13,820)
<b>Total Other Aviation</b>	<b>(566,278)</b>	<b>(479,765)</b>	<b>86,513</b>	<b>15</b>	<b>14,673</b>	<b>(1,902,344)</b>	<b>(1,537,739)</b>	<b>364,604</b>	<b>19</b>	<b>143,960</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	216,261	220,999	4,738	2	220,783	2,391,940	2,426,034	34,094	1	2,368,280
<b>Total Non-Airline Terminal Rents</b>	<b>216,261</b>	<b>220,999</b>	<b>4,738</b>	<b>2</b>	<b>220,783</b>	<b>2,391,940</b>	<b>2,426,034</b>	<b>34,094</b>	<b>1</b>	<b>2,368,280</b>

**San Diego County Regional Airport Authority**  
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<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$482,550	\$1,185,972	\$703,422	146	\$1,086,780	\$4,557,954	\$12,236,071	\$7,678,117	168	\$11,713,482
45112 - Terminal Concessions - Retail	385,189	784,822	399,633	104	640,744	3,420,601	7,635,479	4,214,877	123	6,850,609
45113 - Term Concessions - Other	173,623	352,654	179,031	103	293,947	1,568,812	4,508,906	2,940,094	187	3,308,587
45114 - Term Concessions Space Rents	84,358	90,392	6,034	7	80,663	909,674	950,446	40,772	4	889,860
45115 - Term Concessions Cost Recovery	67,868	158,261	90,393	133	66,732	746,543	1,227,216	480,673	64	833,157
45116 - Rec Distr Center Cost Recovery	60,746	122,682	61,936	102	97,449	668,205	1,285,085	616,879	92	992,089
45117 - Concessions Marketing Program	0	65,964	65,964	0	35,371	0	542,106	542,106	0	211,208
45119 - Term Concessions-Revenue Waived	0	(128,526)	(128,526)	0	(970,068)	0	(5,324,506)	(5,324,506)	0	(15,856,640)
45120 - Rental car license fees	1,609,074	4,123,777	2,514,703	156	2,245,380	16,018,601	33,272,889	17,254,288	108	23,073,482
45121 - Rental Car Center Cost Recover	79,140	158,279	79,140	100	160,368	870,535	1,741,071	870,535	100	1,764,050
45122 - Rental Car - Revenue Waived	0	0	0	0	98,233	0	0	0	0	(11,105,245)
45130 - License Fees - Other	380,995	623,377	242,382	64	366,740	3,851,596	5,593,035	1,741,439	45	3,533,760
45131 - License Fees Other Waiver	0	0	0	0	(26,686)	0	0	0	0	(636,222)
<b>Total Concession Revenue</b>	<b>3,323,543</b>	<b>7,537,654</b>	<b>4,214,111</b>	<b>127</b>	<b>4,175,654</b>	<b>32,612,522</b>	<b>63,667,798</b>	<b>31,055,276</b>	<b>95</b>	<b>25,572,178</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	2,484,220	4,393,889	1,909,669	77	2,814,249	23,552,471	40,543,868	16,991,397	72	18,899,012
45220 - AVI fees	758,711	1,535,195	776,484	102	640,962	6,217,935	10,855,063	4,637,129	75	4,164,268
45240 - Ground Transportation Pe	3,090	34,836	31,746	1,027	9,073	159,585	337,750	178,165	112	154,757
45250 - Citations	5,807	26,464	20,657	356	7,025	116,266	196,641	80,375	69	84,093
<b>Total Parking and Ground Transportat</b>	<b>3,251,828</b>	<b>5,990,384</b>	<b>2,738,556</b>	<b>84</b>	<b>3,471,308</b>	<b>30,046,256</b>	<b>51,933,323</b>	<b>21,887,066</b>	<b>73</b>	<b>23,302,129</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,686,427	1,743,212	56,784	3	1,609,274	18,550,702	18,803,188	252,486	1	17,629,556
45311 - Ground Rental Fixed Waived	0	0	0	0	0	0	0	0	0	(769,148)
45315 - ASB Cost Recovery	15,784	15,784	0	0	0	173,620	173,621	0	0	0
45320 - Ground Rental - Percenta	0	0	0	0	0	0	169,057	169,057	0	0
45325 - Fuel Lease Revenue	203,096	210,906	7,811	4	161,747	1,985,957	2,102,251	116,295	6	587,112
45326 - AFO Cost Recovery	0	1,221	1,221	0	0	0	13,427	13,427	0	0
<b>Total Ground Rentals</b>	<b>1,905,307</b>	<b>1,971,123</b>	<b>65,816</b>	<b>3</b>	<b>1,771,021</b>	<b>20,710,279</b>	<b>21,261,543</b>	<b>551,264</b>	<b>3</b>	<b>17,447,520</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	32,266	24,800	(7,466)	(23)	23,421	354,082	300,800	(53,282)	(15)	319,877
<b>Total Grant Reimbursements</b>	<b>32,266</b>	<b>24,800</b>	<b>(7,466)</b>	<b>(23)</b>	<b>23,421</b>	<b>354,082</b>	<b>300,800</b>	<b>(53,282)</b>	<b>(15)</b>	<b>319,877</b>

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$6,777	\$17,584	\$10,807	159	\$13,317	\$84,087	\$190,239	\$106,152	126	\$101,351
45520 - Utilities Reimbursements	17,692	23,272	5,581	32	17,391	189,970	203,059	13,090	7	184,868
45530 - Miscellaneous Other Reve	1,852	15,082	13,230	714	6,001	20,372	352,963	332,591	1,633	29,689
45535 - Innovation Lab Revenue	0	1,129	1,129	0	0	0	8,218	8,218	0	0
45540 - Service Charges	7,314	81,902	74,588	1,020	5,374	80,453	397,662	317,209	394	246,421
45550 - Telecom Services	33,819	76,589	42,770	126	37,250	372,009	657,487	285,478	77	395,022
45570 - FBO Landing Fees	12,953	40,604	27,651	213	43,715	203,110	425,096	221,987	109	240,419
45580 - Equipment Rental	0	0	0	0	0	4,640	4,640	0	0	4,640
45599 - Other Operating Rev Waived	0	0	0	0	0	0	(1,160)	(1,160)	0	(4,640)
<b>Total Other Operating Revenue</b>	<b>80,407</b>	<b>256,162</b>	<b>175,756</b>	<b>219</b>	<b>123,046</b>	<b>954,641</b>	<b>2,238,204</b>	<b>1,283,564</b>	<b>134</b>	<b>1,197,770</b>
<b>Total Operating Revenue</b>	<b>21,988,290</b>	<b>26,521,933</b>	<b>4,533,643</b>	<b>21</b>	<b>26,288,248</b>	<b>217,854,096</b>	<b>267,678,667</b>	<b>49,824,572</b>	<b>23</b>	<b>186,388,315</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	2,757,753	2,304,463	453,290	16	2,370,577	32,181,265	25,846,384	6,334,881	20	27,550,296
51210 - Paid Time Off	0	313,556	(313,556)	0	183,435	0	3,579,867	(3,579,867)	0	2,707,089
51220 - Holiday Pay	0	0	0	0	0	0	627,310	(627,310)	0	653,542
51240 - Other Leave With Pay	0	16,045	(16,045)	0	26,244	0	204,984	(204,984)	0	370,106
51250 - Special Pay	0	0	0	0	392	0	412,786	(412,786)	0	117,799
<b>Total Salaries</b>	<b>2,757,753</b>	<b>2,634,064</b>	<b>123,689</b>	<b>4</b>	<b>2,580,649</b>	<b>32,181,265</b>	<b>30,671,331</b>	<b>1,509,934</b>	<b>5</b>	<b>31,398,832</b>
52110 - Overtime	43,826	49,467	(5,641)	(13)	35,008	543,759	519,086	24,672	5	380,317

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<b>Benefits</b>										
54110 - FICA Tax	\$214,287	\$196,564	\$17,723	8	\$193,234	\$2,451,005	\$2,240,586	\$210,420	9	\$2,283,163
54120 - Unemployment Insurance-S	0	5,854	(5,854)	0	4,280	0	17,157	(17,157)	0	43,546
54130 - Workers Compensation Ins	23,544	13,699	9,845	42	12,703	271,504	156,907	114,598	42	141,586
54135 - Workers Comp Incident Expense	0	5	(5)	0	1,938	0	91,000	(91,000)	0	62,815
54210 - Medical Insurance	416,314	337,067	79,247	19	326,602	4,537,556	3,713,476	824,080	18	4,031,551
54220 - Dental Insurance	22,977	20,222	2,755	12	20,945	249,729	224,288	25,442	10	262,265
54230 - Vision Insurance	3,366	3,010	356	11	3,069	36,543	33,080	3,463	9	34,772
54240 - Life Insurance	7,738	5,035	2,702	35	5,259	84,309	56,157	28,152	33	70,344
54250 - Short Term Disability	13,597	15,371	(1,774)	(13)	12,452	147,894	150,729	(2,835)	(2)	140,643
54310 - Retirement	816,087	810,962	5,125	1	801,994	9,172,943	9,116,989	55,954	1	8,994,796
54312 - Pension - GASB 68	0	0	0	0	0	0	(4,272,281)	4,272,281	0	0
54315 - Retiree Health Benefits	78,071	89,322	(11,250)	(14)	78,241	855,763	982,479	(126,717)	(15)	856,330
54410 - Taxable Benefits	0	0	0	0	0	0	13,695	(13,695)	0	21,923
54430 - Accrued Vacation	37,500	(1,061)	38,561	103	85,043	412,500	10,885	401,615	97	661,833
<b>Total Benefits</b>	<b>1,633,480</b>	<b>1,496,049</b>	<b>137,431</b>	<b>8</b>	<b>1,545,761</b>	<b>18,219,747</b>	<b>12,535,147</b>	<b>5,684,600</b>	<b>31</b>	<b>17,605,568</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(402,559)	(201,433)	(201,126)	(50)	(216,665)	(4,582,826)	(2,525,229)	(2,057,597)	(45)	(2,857,209)
54515 - Capitalized Burden Rech	0	(158,934)	158,934	0	(158,669)	0	(1,832,163)	1,832,163	0	(1,868,833)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(402,559)</b>	<b>(360,366)</b>	<b>(42,192)</b>	<b>(10)</b>	<b>(375,334)</b>	<b>(4,582,826)</b>	<b>(4,357,391)</b>	<b>(225,435)</b>	<b>(5)</b>	<b>(4,726,042)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(50,111)	(29,394)	(20,717)	(41)	(20,871)	(572,836)	(250,099)	(322,737)	(56)	(265,815)
54525 - QHP Burden Recharge	0	(13,492)	13,492	0	(9,059)	0	(110,429)	110,429	0	(114,955)
54526 - QHP OH Contra Acct	0	3,650	(3,650)	0	(20,206)	0	(178,829)	178,829	0	(149,665)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(50,111)</b>	<b>(39,236)</b>	<b>(10,876)</b>	<b>(22)</b>	<b>(50,136)</b>	<b>(572,836)</b>	<b>(539,358)</b>	<b>(33,479)</b>	<b>(6)</b>	<b>(530,435)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	0	0	0	0	0	(8,453)	8,453	0	(336)
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(8,453)</b>	<b>8,453</b>	<b>0</b>	<b>(336)</b>
<b>Total Personnel Expenses</b>	<b>3,982,389</b>	<b>3,779,978</b>	<b>202,411</b>	<b>5</b>	<b>3,735,947</b>	<b>45,789,109</b>	<b>38,820,362</b>	<b>6,968,746</b>	<b>15</b>	<b>44,127,903</b>
<b>Non-Personnel Expenses</b>										

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<b>Contract Services</b>										
61100 - Temporary Staffing	\$9,000	\$30,307	\$(21,307)	(237)	\$3,104	\$77,000	\$164,602	\$(87,602)	(114)	\$238,366
61110 - Auditing Services	4,500	20,000	(15,500)	(344)	7,000	136,170	140,983	(4,813)	(4)	118,981
61120 - Legal Services	60,000	30,820	29,181	49	4,726	523,000	265,291	257,709	49	467,478
61130 - Services - Professional	647,509	605,202	42,307	7	234,754	6,725,876	4,988,122	1,737,754	26	5,091,012
61150 - Outside Svs - Other	267,761	330,386	(62,625)	(23)	256,542	3,011,654	3,284,088	(272,434)	(9)	2,163,060
61160 - Services - Custodial	2,007,502	2,294,473	(286,971)	(14)	1,567,107	18,055,113	20,644,814	(2,589,701)	(14)	12,759,773
61190 - Receiving & Dist Cntr Services	120,731	127,889	(7,158)	(6)	100,594	1,326,269	1,338,685	(12,416)	(1)	1,031,312
<b>Total Contract Services</b>	<b>3,117,003</b>	<b>3,439,077</b>	<b>(322,074)</b>	<b>(10)</b>	<b>2,173,827</b>	<b>29,855,082</b>	<b>30,826,583</b>	<b>(971,502)</b>	<b>(3)</b>	<b>21,869,981</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	615,708	575,267	40,442	7	694,973	6,880,951	6,187,769	693,182	10	6,461,866
61180 - Services - SDUPD-Harbor	1,684,590	1,797,144	(112,554)	(7)	1,586,484	19,231,595	19,186,143	45,452	0	19,451,534
61185 - Guard Services	410,642	302,578	108,064	26	322,359	4,440,749	3,628,574	812,175	18	3,479,253
61188 - Other Safety & Security Serv	151,375	291,580	(140,206)	(93)	118,409	1,670,123	1,780,916	(110,793)	(7)	1,568,484
<b>Total Safety and Security</b>	<b>2,862,315</b>	<b>2,966,570</b>	<b>(104,254)</b>	<b>(4)</b>	<b>2,722,224</b>	<b>32,223,418</b>	<b>30,783,402</b>	<b>1,440,016</b>	<b>4</b>	<b>30,961,137</b>
<b>Space Rental</b>										
62100 - Rent	887,087	874,263	12,825	1	857,616	9,764,990	9,656,224	108,766	1	9,382,546
<b>Total Space Rental</b>	<b>887,087</b>	<b>874,263</b>	<b>12,825</b>	<b>1</b>	<b>857,616</b>	<b>9,764,990</b>	<b>9,656,224</b>	<b>108,766</b>	<b>1</b>	<b>9,382,546</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	45,475	47,310	(1,835)	(4)	26,635	592,385	468,248	124,137	21	479,379
63110 - Utilities - Gas & Electr	1,112,983	1,278,900	(165,917)	(15)	998,645	11,635,594	12,122,729	(487,135)	(4)	9,596,480
63120 - Utilities - Water	86,914	80,362	6,552	8	49,038	918,116	790,699	127,417	14	526,723
<b>Total Utilities</b>	<b>1,245,372</b>	<b>1,406,572</b>	<b>(161,200)</b>	<b>(13)</b>	<b>1,074,318</b>	<b>13,146,095</b>	<b>13,381,676</b>	<b>(235,581)</b>	<b>(2)</b>	<b>10,602,581</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	66,600	75,200	(8,600)	(13)	63,456	833,905	557,100	276,805	33	518,951
64110 - Maintenance - Annual R	844,338	1,131,307	(286,969)	(34)	758,868	8,339,950	8,756,297	(416,347)	(5)	6,957,465
64125 - Major Maintenance - Mat	20,000	111,807	(91,807)	(459)	8,835	552,000	276,551	275,449	50	402,950
64140 - Refuse & Hazardous Waste	41,667	35,082	6,585	16	30,172	458,333	358,920	99,414	22	466,232
<b>Total Maintenance</b>	<b>972,605</b>	<b>1,353,396</b>	<b>(380,791)</b>	<b>(39)</b>	<b>861,331</b>	<b>10,184,189</b>	<b>9,948,868</b>	<b>235,321</b>	<b>2</b>	<b>8,345,597</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	36,942	39,192	(2,250)	(6)	29,087	254,217	283,046	(28,829)	(11)	379,307
<b>Total Equipment and Systems</b>	<b>36,942</b>	<b>39,192</b>	<b>(2,250)</b>	<b>(6)</b>	<b>29,087</b>	<b>254,217</b>	<b>283,046</b>	<b>(28,829)</b>	<b>(11)</b>	<b>379,307</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eleven months ended May 31, 2022  
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	\$55,665	\$29,583	\$26,081	47	\$23,889	\$408,182	\$344,875	\$63,307	16	\$246,720
65120 - Safety Equipment & Suppl	13,096	4,304	8,792	67	2,674	108,304	72,473	35,831	33	128,368
65130 - Tools - Small	5,500	0	5,500	100	0	42,750	5,317	37,433	88	14,418
<b>Total Materials and Supplies</b>	<b>74,261</b>	<b>33,887</b>	<b>40,374</b>	<b>54</b>	<b>26,563</b>	<b>559,236</b>	<b>422,665</b>	<b>136,571</b>	<b>24</b>	<b>389,506</b>
<b>Insurance</b>										
67170 - Insurance - Property	87,500	79,758	7,742	9	72,917	962,500	877,335	85,165	9	802,083
67171 - Insurance - Liability	17,942	16,042	1,900	11	14,958	197,362	176,458	20,904	11	164,542
67172 - Insurance - Public Offic	17,389	13,714	3,675	21	15,691	192,479	152,049	40,430	21	160,604
67173 - Insurance Miscellaneous	14,327	23,231	(8,904)	(62)	11,939	323,216	402,015	(78,799)	(24)	276,684
<b>Total Insurance</b>	<b>137,158</b>	<b>132,744</b>	<b>4,414</b>	<b>3</b>	<b>115,505</b>	<b>1,675,557</b>	<b>1,607,858</b>	<b>67,699</b>	<b>4</b>	<b>1,403,912</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	3,870	(482)	4,352	112	(15,089)	58,726	28,383	30,343	52	49,361
66130 - Book & Periodicals	2,956	1,362	1,595	54	259	34,744	19,648	15,096	43	17,715
66220 - License & Certifications	3,792	0	3,792	100	12,798	133,607	1,859	131,748	99	78,096
66260 - Recruiting	938	4,462	(3,525)	(376)	135	10,313	21,160	(10,848)	(105)	7,730
66280 - Seminars & Training	3,134	14,175	(11,041)	(352)	7,564	149,127	101,840	47,287	32	39,965
66290 - Transportation	11,950	10,602	1,348	11	9,876	132,616	109,238	23,378	18	107,041
66305 - Travel-Employee Developm	3,598	7,979	(4,381)	(122)	1,152	45,007	30,061	14,946	33	(2,225)
66310 - Tuition	3,833	2,587	1,247	33	998	42,167	35,582	6,584	16	18,164
66320 - Uniforms	5,021	3,198	1,823	36	4,095	93,641	99,853	(6,212)	(7)	59,669
<b>Total Employee Development and Suppo</b>	<b>39,092</b>	<b>43,882</b>	<b>(4,789)</b>	<b>(12)</b>	<b>21,787</b>	<b>699,947</b>	<b>447,625</b>	<b>252,322</b>	<b>36</b>	<b>375,515</b>
<b>Business Development</b>										
66100 - Advertising	38,429	389,491	(351,061)	(914)	374	514,580	644,875	(130,295)	(25)	6,518
66110 - Allowance for Bad Debts	0	0	0	0	0	37,500	(3,601)	41,101	110	(279,981)
66200 - Memberships & Dues	42,461	14,173	28,287	67	43,560	388,874	319,795	69,079	18	334,540
66225 - Permits, Licenses & Taxes	0	9,468	(9,468)	0	0	0	128,376	(128,376)	0	0
66230 - Postage & Shipping	1,227	97	1,130	92	745	14,119	7,233	6,886	49	13,801
66240 - Promotional Activities	37,715	33,320	4,394	12	481	493,275	251,237	242,038	49	83,233
66250 - Promotional Materials	5,352	(995)	6,347	119	430	31,183	27,759	3,424	11	8,950
66300 - Travel-Business Developm	3,650	2,221	1,429	39	0	157,750	72,935	84,815	54	(2,300)
<b>Total Business Development</b>	<b>128,833</b>	<b>447,775</b>	<b>(318,942)</b>	<b>(248)</b>	<b>45,590</b>	<b>1,637,281</b>	<b>1,448,609</b>	<b>188,672</b>	<b>12</b>	<b>164,761</b>

**San Diego County Regional Airport Authority**  
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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$38,075	\$17,349	\$20,725	54	\$92,919	\$1,192,663	\$835,759	\$356,904	30	\$804,713
66150 - Equipment Rental/Leasing	7,640	48,387	(40,747)	(533)	5,183	89,690	99,111	(9,421)	(11)	54,889
66160 - Tenant Improvements	27,989	55,761	(27,773)	(99)	19,003	307,874	356,938	(49,065)	(16)	241,967
66270 - Repairs - Office Equipme	191,708	194,150	(2,442)	(1)	242,340	2,189,216	2,009,364	179,852	8	1,970,147
<b>Total Equipment Rentals and Repairs</b>	<b>265,411</b>	<b>315,648</b>	<b>(50,237)</b>	<b>(19)</b>	<b>359,445</b>	<b>3,779,443</b>	<b>3,301,172</b>	<b>478,271</b>	<b>13</b>	<b>3,071,716</b>
<b>Total Non-Personnel Expenses</b>	<b>9,766,079</b>	<b>11,053,004</b>	<b>(1,286,925)</b>	<b>(13)</b>	<b>8,287,294</b>	<b>103,779,454</b>	<b>102,107,727</b>	<b>1,671,726</b>	<b>2</b>	<b>86,946,561</b>
<b>Total Departmental Expenses before</b>	<b>13,748,468</b>	<b>14,832,982</b>	<b>(1,084,514)</b>	<b>(8)</b>	<b>12,023,241</b>	<b>149,568,562</b>	<b>140,928,089</b>	<b>8,640,473</b>	<b>6</b>	<b>131,074,464</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	10,746,950	10,746,950	0	0	10,473,124	121,538,823	121,538,823	0	0	116,990,953
<b>Total Depreciation and Amortization</b>	<b>10,746,950</b>	<b>10,746,950</b>	<b>0</b>	<b>0</b>	<b>10,473,124</b>	<b>121,538,823</b>	<b>121,538,823</b>	<b>0</b>	<b>0</b>	<b>116,990,953</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	2,813,082	4,146,457	1,333,375	47	2,879,339	21,808,003	36,214,134	14,406,131	66	16,821,979
<b>Total Passenger Facility Charges</b>	<b>2,813,082</b>	<b>4,146,457</b>	<b>1,333,375</b>	<b>47</b>	<b>2,879,339</b>	<b>21,808,003</b>	<b>36,214,134</b>	<b>14,406,131</b>	<b>66</b>	<b>16,821,979</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	1,946,996	2,780,287	833,292	43	2,080,405	18,531,871	27,495,417	8,963,546	48	13,318,922
<b>Total Customer Facility Charges</b>	<b>1,946,996</b>	<b>2,780,287</b>	<b>833,292</b>	<b>43</b>	<b>2,080,405</b>	<b>18,531,871</b>	<b>27,495,417</b>	<b>8,963,546</b>	<b>48</b>	<b>13,318,922</b>
<b>Federal Relief Grants</b>										
71130 - Federal Relief Grants	0	5,339,332	5,339,332	0	12,362,269	60,000,000	78,922,308	18,922,308	32	77,218,785
<b>Total Federal Relief Grants</b>	<b>0</b>	<b>5,339,332</b>	<b>5,339,332</b>	<b>0</b>	<b>12,362,269</b>	<b>60,000,000</b>	<b>78,922,308</b>	<b>18,922,308</b>	<b>32</b>	<b>77,218,785</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(54,762)	(29,394)	25,368	46	(20,871)	(637,737)	(250,099)	387,638	61	(266,637)
71213 - Quieter Home - Burden	0	(13,492)	(13,492)	0	(9,059)	0	(110,429)	(110,429)	0	(114,955)
71214 - Quieter Home - Overhead	0	3,650	3,650	0	(20,206)	0	(178,829)	(178,829)	0	(149,665)
71215 - Quieter Home - Material	(1,305,483)	(1,408,722)	(103,239)	(8)	(2,089,968)	(15,058,065)	(13,779,146)	1,278,919	8	(12,457,698)
71216 - Quieter Home Program	1,198,372	1,396,546	198,174	17	1,522,225	13,837,998	11,872,534	(1,965,464)	(14)	10,036,745
71225 - Joint Studies - Material	0	0	0	0	0	(50,000)	0	50,000	100	0
<b>Total Quieter Home Program</b>	<b>(161,873)</b>	<b>(51,412)</b>	<b>110,461</b>	<b>68</b>	<b>(617,879)</b>	<b>(1,907,803)</b>	<b>(2,445,970)</b>	<b>(538,166)</b>	<b>(28)</b>	<b>(2,952,210)</b>

**San Diego County Regional Airport Authority**  
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	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Interest Income</b>										
71310 - Interest - Investments	\$606,496	\$668,901	\$62,406	10	\$711,066	\$7,136,600	\$6,582,377	\$(554,223)	(8)	\$8,207,317
71330 - Interest - Variable Debt	0	(10,880)	(10,880)	0	0	0	229,689	229,689	0	104,203
71340 - Interest - Note Receivab	118,403	76,385	(42,018)	(35)	128,787	1,327,149	1,047,008	(280,141)	(21)	1,436,855
71350 - Interest - Other	51,241	44,867	(6,374)	(12)	(345)	1,179,099	1,251,866	72,767	6	120,002
71361 - Interest Income - 2010 Bonds	0	0	0	0	0	0	0	0	0	(140,938)
71363 - Interest Income - 2013 Bonds	0	27	27	0	43,191	0	90,695	90,695	0	329,855
71364 - Interest Income - 2017 Bond A	0	11,908	11,908	0	19,040	0	92,423	92,423	0	152,489
71365 - Interest Income - 2014 Bond A	0	30,185	30,185	0	51,661	0	217,025	217,025	0	335,332
71366 - Interest Income - 2019A Bond	0	104,255	104,255	0	171,271	0	930,935	930,935	0	1,754,590
71367 - Interest Income - 2020A Bond	0	16,970	16,970	0	19,111	0	102,713	102,713	0	256,480
71368 - Interest Income - 2021 Bond A	0	918,280	918,280	0	0	0	3,106,937	3,106,937	0	0
<b>Total Interest Income</b>	<b>776,140</b>	<b>1,860,898</b>	<b>1,084,759</b>	<b>140</b>	<b>1,143,782</b>	<b>9,642,848</b>	<b>13,651,670</b>	<b>4,008,822</b>	<b>42</b>	<b>12,556,185</b>
<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	(31,493)	0	31,493	100	0	(188,958)	0	188,958	100	0
71412 - Interest Expense 2013 Bonds	(1,439,113)	0	1,439,113	100	(1,473,758)	(15,830,238)	(7,195,563)	8,634,675	55	(16,211,342)
71413 - Interest Expense 2014 Bond A	(1,300,065)	(1,300,065)	0	0	(1,318,995)	(14,300,718)	(14,300,718)	0	0	(14,508,945)
71414 - Interest Expense 2017 Bond A	(1,132,979)	(1,132,979)	0	0	(1,154,104)	(12,462,771)	(12,462,771)	0	0	(12,695,146)
71415 - Interest Exp 2019A Bond	(1,843,425)	(1,843,425)	0	0	(1,857,675)	(20,277,675)	(20,277,675)	0	0	(20,434,425)
71416 - Interest Expense 2020A Bond	(945,813)	(945,813)	0	0	(1,003,417)	(10,403,938)	(10,534,750)	(130,812)	(1)	(11,037,583)
71417 - Interest Expense - 2021 Bond	0	(6,833,852)	(6,833,852)	0	0	0	(39,433,532)	(39,433,532)	0	0
71420 - Interest Expense-Variable Debt	0	(81,435)	(81,435)	0	0	0	(548,850)	(548,850)	0	0
71430 - LOC Fees - C/P	(76,273)	0	76,273	100	0	(798,725)	(40,000)	758,725	95	0
71450 - Trustee Fee Bonds	0	0	0	0	0	(17,250)	(1,200)	16,050	93	(6,520)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(2,000)	(350)	1,650	83	0
71460 - Interest Expense - Other	16,966	41,886	24,921	147	14,466	(2,863,379)	(5,172,057)	(2,308,678)	(81)	299,643
71461 - Interest Expense - Cap Leases	(45,240)	(45,240)	0	0	(47,667)	(508,977)	(508,977)	0	0	(534,691)
<b>Total Interest Expense</b>	<b>(6,797,435)</b>	<b>(12,140,922)</b>	<b>(5,343,487)</b>	<b>(79)</b>	<b>(6,841,151)</b>	<b>(77,654,628)</b>	<b>(110,476,443)</b>	<b>(32,821,815)</b>	<b>(42)</b>	<b>(75,129,008)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	1,125,285	2,258,358	1,133,073	101	1,160,475	12,514,820	19,331,700	6,816,880	54	12,897,320
<b>Total Amortization</b>	<b>1,125,285</b>	<b>2,258,358</b>	<b>1,133,073</b>	<b>101</b>	<b>1,160,475</b>	<b>12,514,820</b>	<b>19,331,700</b>	<b>6,816,880</b>	<b>54</b>	<b>12,897,320</b>



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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$391	\$391	0	\$127
71521 - Fixed Asset Disposal-Loss	0	0	0	0	0	0	(13,113,682)	(13,113,682)	0	0
71530 - Gain/Loss On Investments	0	7,061,089	7,061,089	0	44,334	0	(50,959,555)	(50,959,555)	0	(8,372,218)
71540 - Discounts Earned	0	0	0	0	161	0	5,818	5,818	0	5,521
71610 - Legal Settlement Expense	0	0	0	0	0	(7,500)	0	7,500	100	(60,814)
71620 - Other non-operating revenue (e	0	150	150	0	0	0	255,322	255,322	0	117,232
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>0</b>	<b>7,061,239</b>	<b>7,061,239</b>	<b>0</b>	<b>44,494</b>	<b>(7,500)</b>	<b>(63,811,708)</b>	<b>(63,804,208)</b>	<b>(850,723)</b>	<b>(8,310,153)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>(297,806)</b>	<b>11,254,237</b>	<b>11,552,043</b>	<b>3,879</b>	<b>(12,211,734)</b>	<b>42,927,611</b>	<b>(1,118,892)</b>	<b>(44,046,503)</b>	<b>103</b>	<b>(46,421,820)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	0	163	163	0	4,258,950	207,374	3,999,012	3,791,638	1,828	13,777,385
<b>Total Capital Grant Contribution</b>	<b>0</b>	<b>163</b>	<b>163</b>	<b>0</b>	<b>4,258,950</b>	<b>207,374</b>	<b>3,999,012</b>	<b>3,791,638</b>	<b>1,828</b>	<b>13,777,385</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>24,793,224</b>	<b>14,325,532</b>	<b>10,467,692</b>	<b>42</b>	<b>6,025,680</b>	<b>227,972,400</b>	<b>259,586,792</b>	<b>(31,614,392)</b>	<b>(14)</b>	<b>187,866,212</b>
<b>Net Income/(Loss)</b>	<b>(2,804,933)</b>	<b>12,196,402</b>	<b>15,001,335</b>	<b>535</b>	<b>20,262,567</b>	<b>(10,118,304)</b>	<b>8,091,875</b>	<b>18,210,180</b>	<b>180</b>	<b>(1,477,897)</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	0	(246,061)	(246,061)	0	0	(635,600)	(475,038)	160,562	25	(287,078)
73299 - Capitalized Equipment Co	0	246,061	246,061	0	0	0	475,038	475,038	0	287,078
<b>Total Equipment Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(635,600)</b>	<b>0</b>	<b>635,600</b>	<b>100</b>	<b>0</b>

Revised 06/24/22



# Review of the Unaudited Financial Statements for the Eleven Months Ended May 31, 2022 and 2021

Presented by:  
Elizabeth Stewart  
Director, Accounting



# Market Commentary

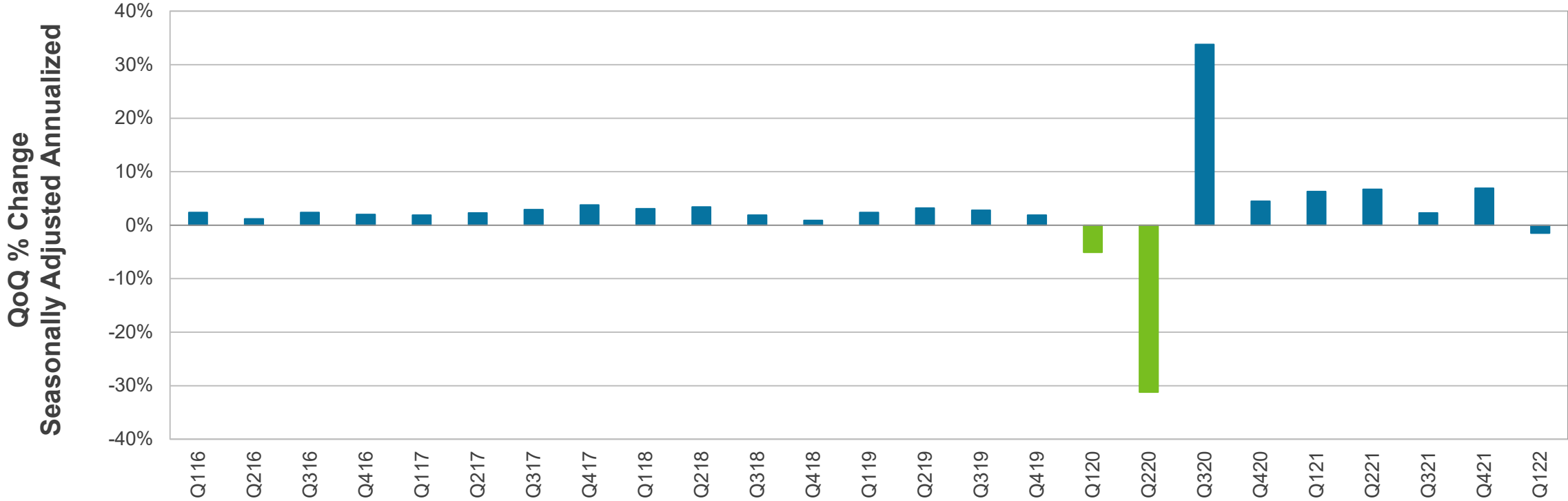
Financial markets are experiencing heightened volatility and tighter conditions as central banks employ more restrictive monetary policies to combat persistent inflation. The conflict between Russia and Ukraine has exacerbated inflationary pressures, particularly with energy and commodities, and strict COVID lockdowns in China are intensifying distressed supply chains. Inflation is weighing heavily on consumer sentiment and beginning to impact discretionary spending. Labor markets remain strong, but wage gains are not keeping up with inflation. While we expect the Fed to continue to tighten monetary policy, the FOMC has very little margin for error as it attempts to combat inflation without pushing the economy into a recession. We continue to believe the risk of an economic slowdown later this year has increased. Over the near-term, we expect financial market volatility to remain intensified and conditions to remain tighter with persistent inflation, geopolitical risk, supply chain bottlenecks, and the Fed's shift to a more hawkish monetary policy.

As expected at the May meeting, the Federal Open Market Committee (FOMC) announced it would raise the federal funds rate by 0.50% to a range of 0.75% - 1.00% and begin shrinking its \$9 trillion balance sheet starting June 1st. Federal Reserve Chair Powell indicated that a 75-basis point increase is not currently under consideration, and the Treasury yield curve steepened after the announcement. We are anticipating additional rate hikes by the Fed in the near term, but we believe that monetary policy is not on a pre-set course, and the timing and magnitude of rate hikes in the second half of this year will be dependent on how economic and geopolitical conditions continue to transpire.

# First Quarter GDP

According to the second estimate, first quarter 2022 GDP contracted at an annualized rate of 1.5%, revised down slightly from the advance estimate of a 1.4% decline, and following fourth quarter 2021 growth of 6.9%. The most significant contributors to the decline were a widening of the trade deficit and slower inventory build. Personal consumption expenditures increased at a healthy pace with strong positive revisions to the previous reading, reflecting a shift in consumer demand from goods to services. The consensus estimate calls for 2.7% growth in the current quarter and 2.6% growth for 2022.

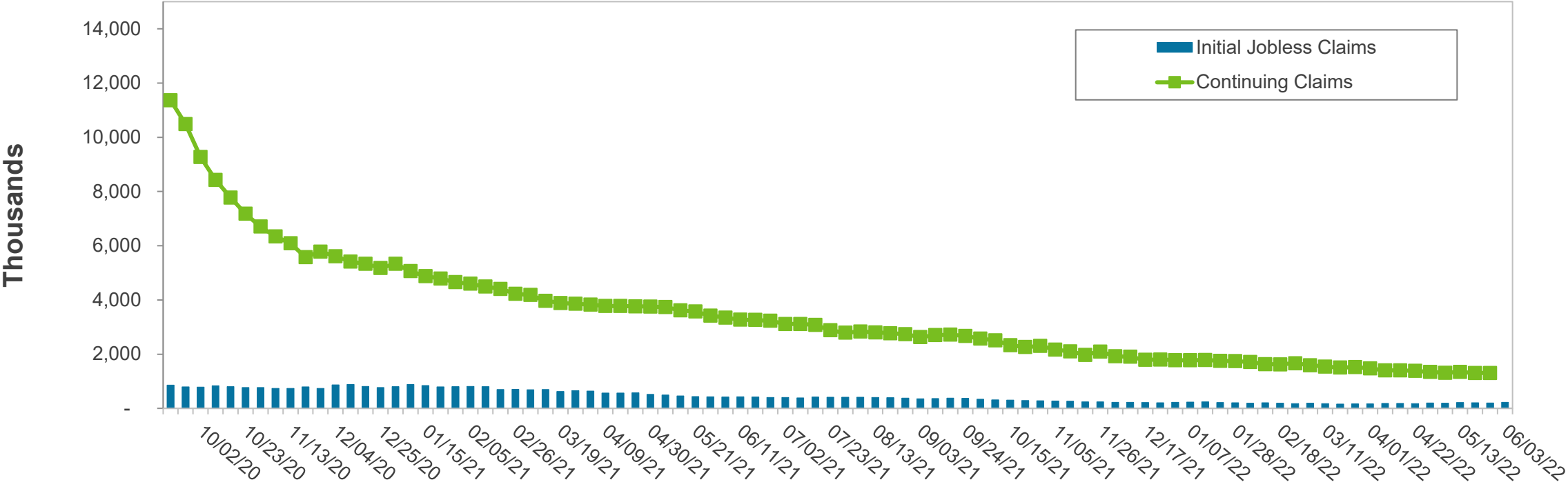
### U.S. Gross Domestic Product (QoQ) First Quarter 2016 – First Quarter 2022



# Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims was 229,000, up from 202,000 in the prior week. The level of continuing unemployment claims (where the data is lagged by one week) was 1.306 million, the lowest level since 1969. Continuing jobless claims have declined significantly from the peak of nearly 25 million in May 2020, and have dropped below pre-pandemic levels (the 2019 average was 1.7 million).

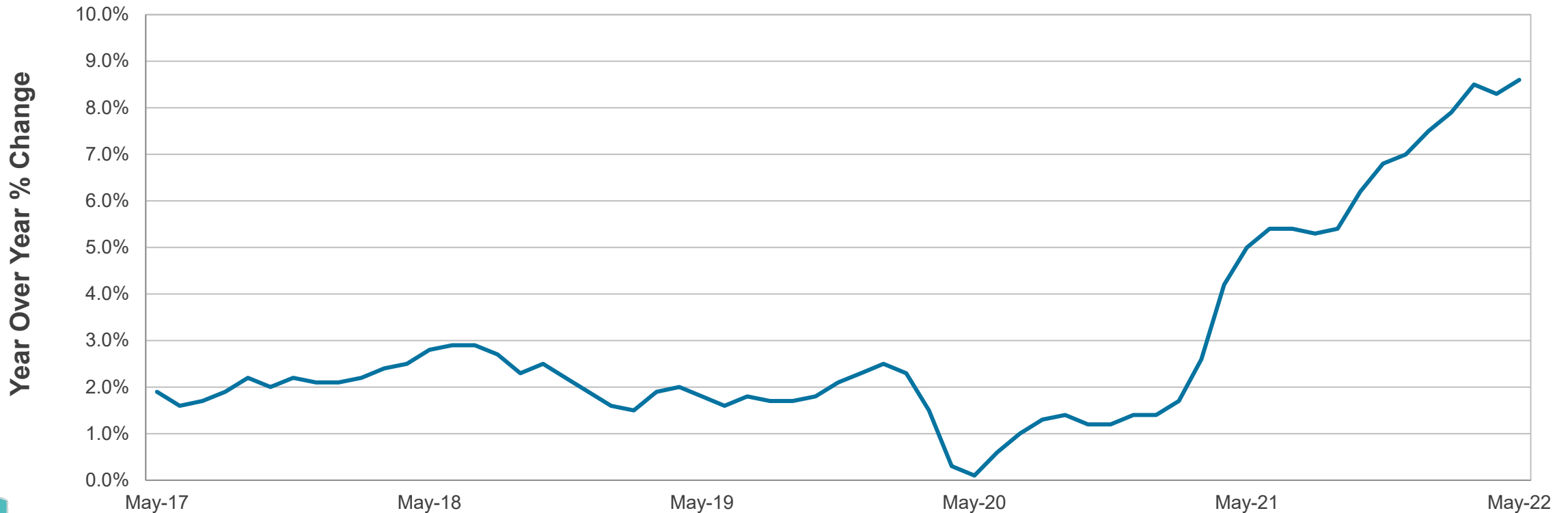
**Initial Jobless Claims and 4-Week Moving Average**  
September 18, 2020 – June 3, 2022



# Consumer Price Index

The Consumer Price Index (CPI) hit a 40-year high in May with broad-based price increases for most goods and services. Headline CPI was up 8.6% year-over-year in May, up from 8.3% year-over-year in April. Core CPI (CPI less food and energy) was up 6.0% in May, down from 6.2% in April. Shelter, food, and gasoline were the largest contributors to the increase. The Personal Consumption Expenditures (PCE) index was up 6.3% year-over-year in April, moderating from a 6.6% year-over-year increase in March. Core PCE was up 4.9% year-over-year in April, versus up 5.2% year-over-year in March. Persistently elevated levels of inflation are likely to keep the Federal Reserve on the path of tightening monetary policy as long as they continue to run well above the Fed's longer-run target of around 2.0%.

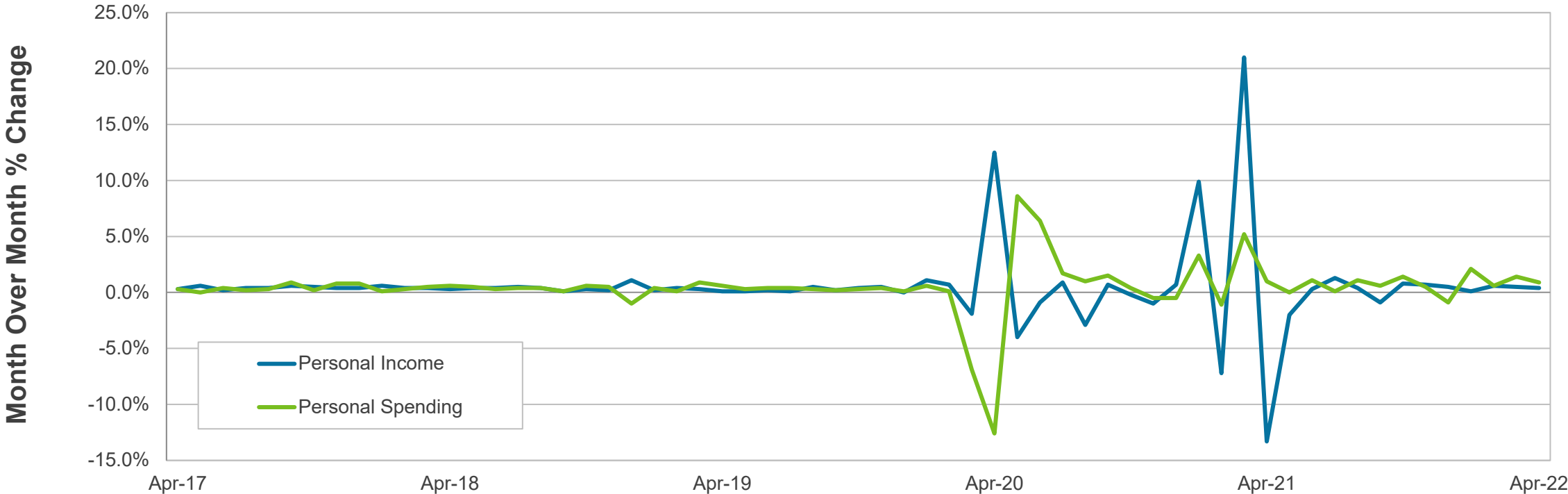
**Consumer Price Index (YoY%)**  
May 2017 – May 2022



# Personal Income and Spending

Personal income was up 0.4% in April from a 0.5% increase in March. Consumer spending was up 0.9% in April from an upwardly revised 1.4% in March. Real consumer spending, adjusted for inflation, was up 0.7% in April, after a gain of 0.5% gain in March. Spending on services gained at the expense of goods as the pandemic subsides. The personal savings rate plummeted to 4.4% in April, the lowest level since 2008 as inflation impacted the cost of goods and services and consumers increasingly turned to accumulated savings and credit cards to finance their spending.

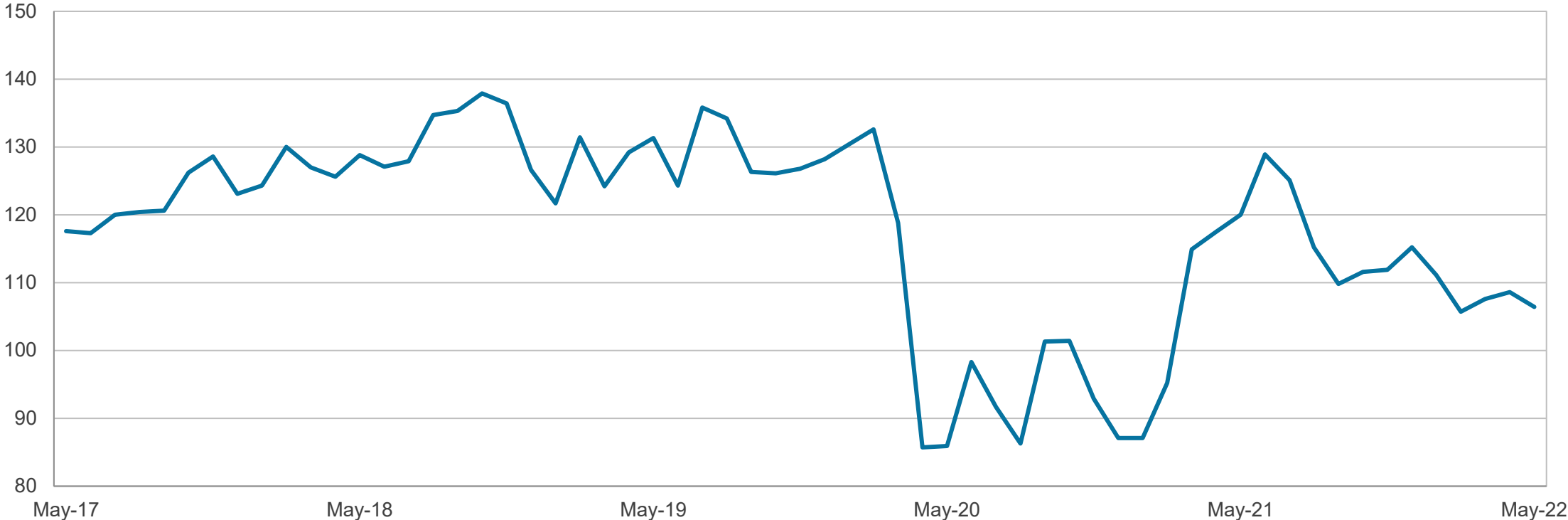
**Personal Income and Spending (MoM%)**  
April 2017 – April 2022



# Consumer Confidence Index

The Consumer Confidence index dropped to 106.4 in May after an upwardly revised 108.6 in April. Higher energy, food and shelter prices continued to weigh on sentiment, with fewer consumers planning to purchase goods such as automobiles and appliances in May. The index remains above its long-run average of 95, however, mainly due to the relatively strong labor market.

**Consumer Confidence Index**  
May 2017 – May 2022

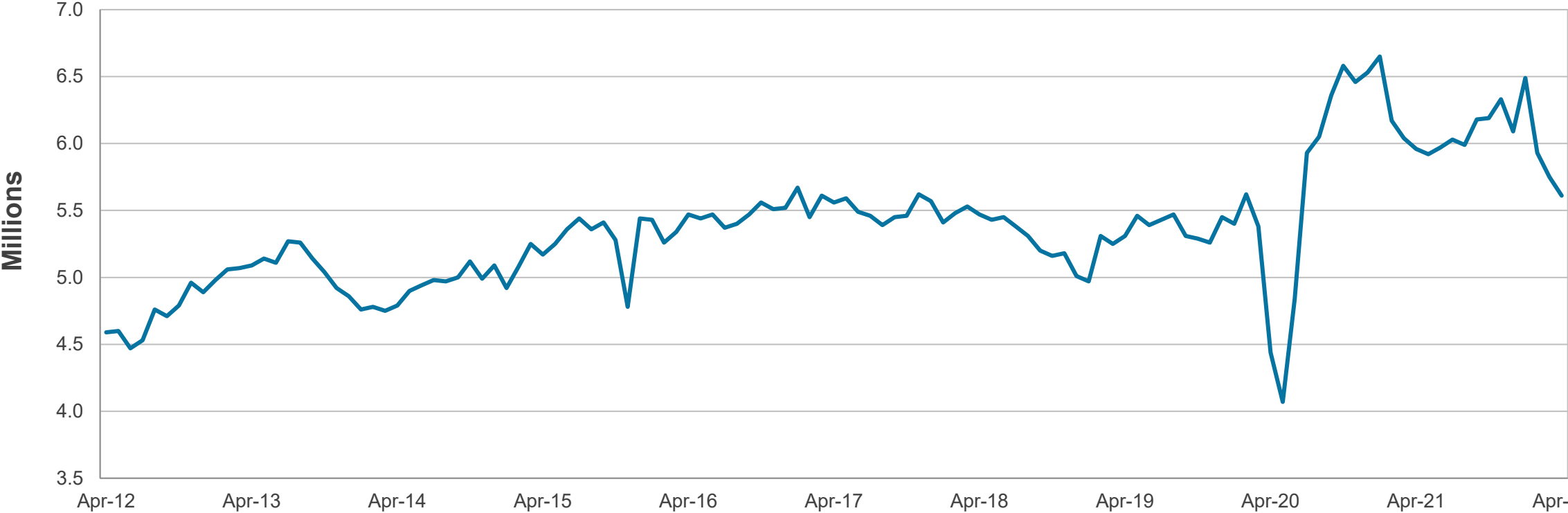




# Existing Home Sales

Existing home sales declined 2.4% in April to a seasonally adjusted rate of 5.61 million units, to the lowest level since mid-2020 as low inventory, rising mortgage rates and elevated prices caused affordability issues for many buyers. The average rate on a 30-year fixed mortgage is currently above 5%. On a year-over-year basis, sales of existing homes were down 5.9% in April.

**U.S. Existing Home Sales (MoM)**  
April 2012 – April 2022



# New Home Sales

New home sales were down 16.6% in April to an annualized rate of 591,000 units. On a year-over-year basis, the pace of new home sales was down 26.9% in April. Higher mortgage rates and soaring prices are taking a toll on demand for new single-family homes.

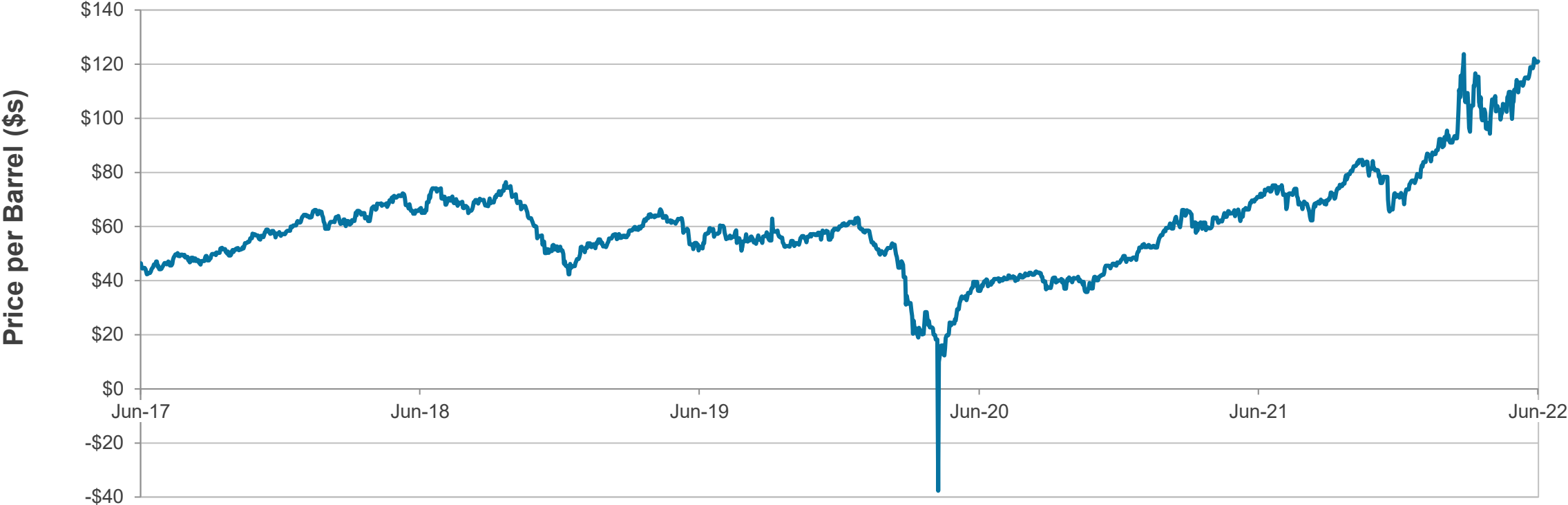
**U.S. New Home Sales**  
April 2012 – April 2022



# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$120.67 per barrel on June 10, fueled by robust demand going into the summer travel season and as Saudi Aramco hiked prices on oil headed to Asia as China is set to emerge from lockdown. WTI climbed above its one month average of \$114.15 and is trading well above its one year average of \$85.51. OPEC and its allies (i.e. OPEC+) have been gradually boosting production in measured steps since last summer, and agreed to add 648,000 barrels per day for July and August, about 50% more than planned. It is doubtful if they can meet those production targets, however, as some members have struggled to meet their goals in recent months. The US has been releasing 1 million barrels per day from its Strategic Petroleum Reserve.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
June 10, 2017 – June 10, 2022



# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$4.17 per gallon on June 10, above its one month average of \$3.82 and above its one year average of \$2.60. Strong travel demand, higher oil prices, and limited refinery capacity have boosted jet fuel prices. The price of jet fuel is now much higher than the 2019 average price of \$1.88 per gallon.

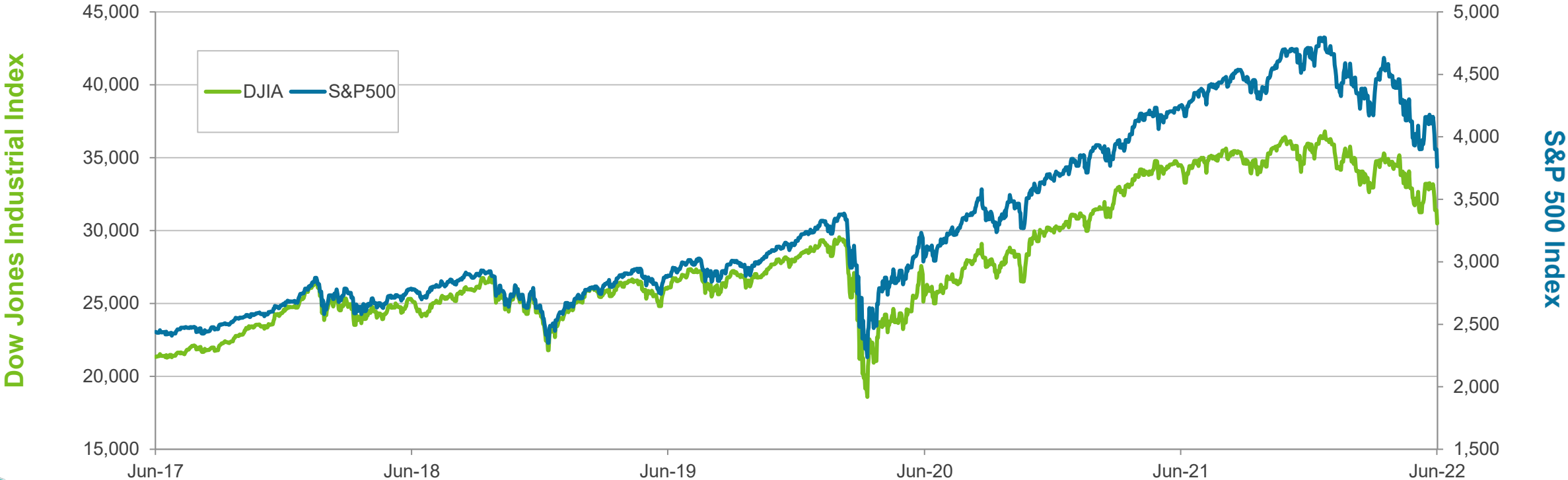
**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
June 10, 2017 – June 10, 2022



# U.S. Equity Markets

US equity market performance was strong in 2021 with the S&P 500 up 27%, following a 16% gain in 2020. The DJIA rose nearly 19% in 2021, following a 7% gain in 2020. However, market volatility has recently increased and on a year-to-date basis the S&P and DJIA are down 18.2% and 13.6%, respectively. The tech-heavy NASDAQ Composite index is down 27.5% year-to-date, well into bear market territory. Equity markets have been under pressure recently as elevated inflation, higher interest rates and geopolitical concerns fueled risk-off sentiment.

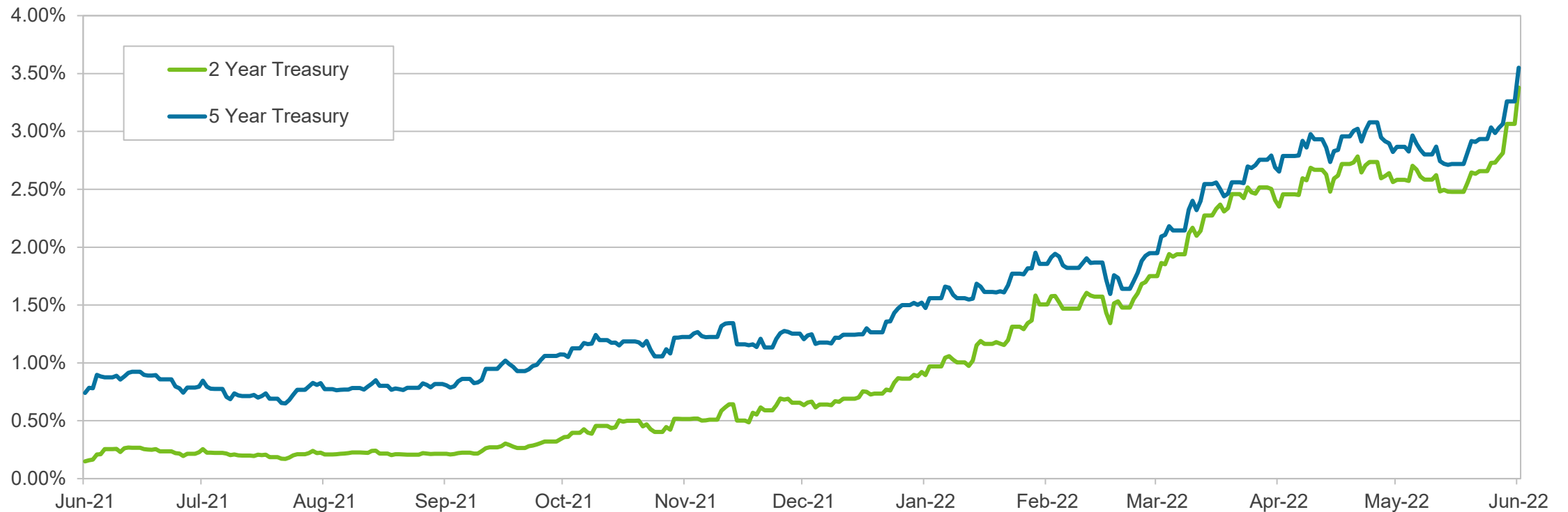
**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
June 10, 2017 – June 10, 2022



# Treasury Yield History

Year-to-date, the yield on 5-year Treasuries is nearly 200 basis points higher, while the yield on 2-year Treasuries is about 233 basis points higher.

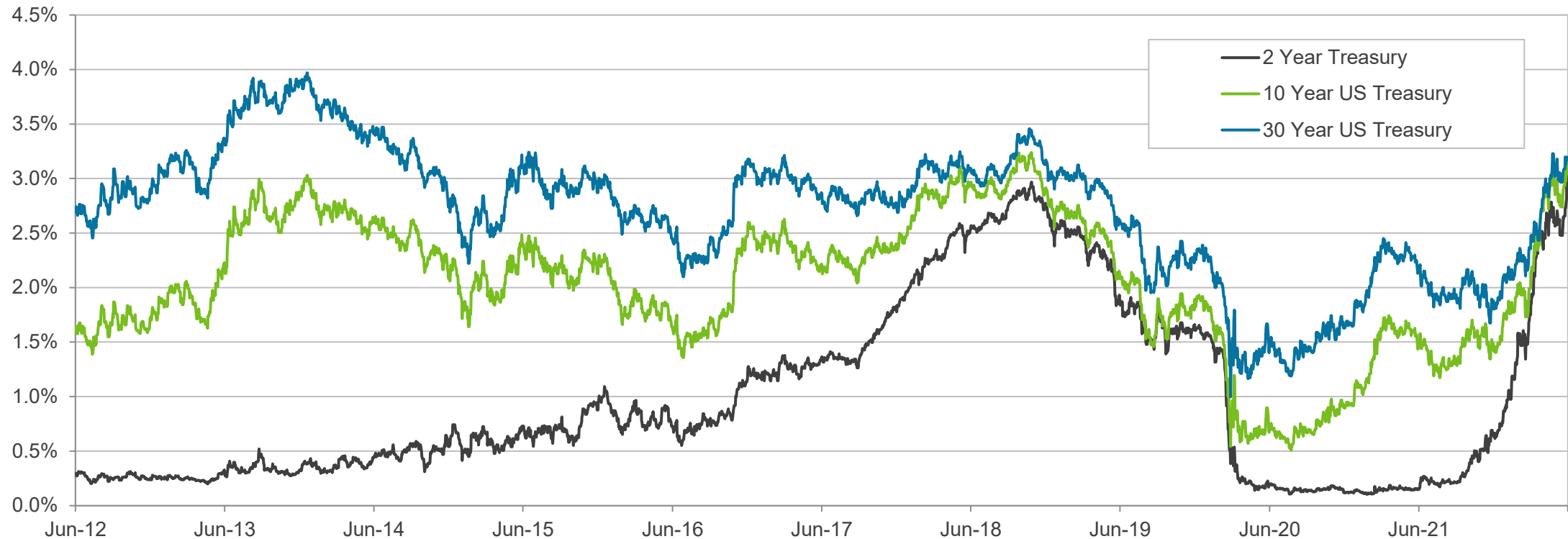
**2- and 5-year U.S. Treasury Yields**  
June 10, 2021 – June 10, 2022



# Treasury Yield History

The spread between the 2-year Treasury yield and the 10-year Treasury yield narrowed to only 9 basis points, versus 131 basis points at this time last year. The spread between the 2-year Treasury yield and 10-year Treasury yield is below longer-term trends, as the average spread since 2003 has been about 130 basis points.

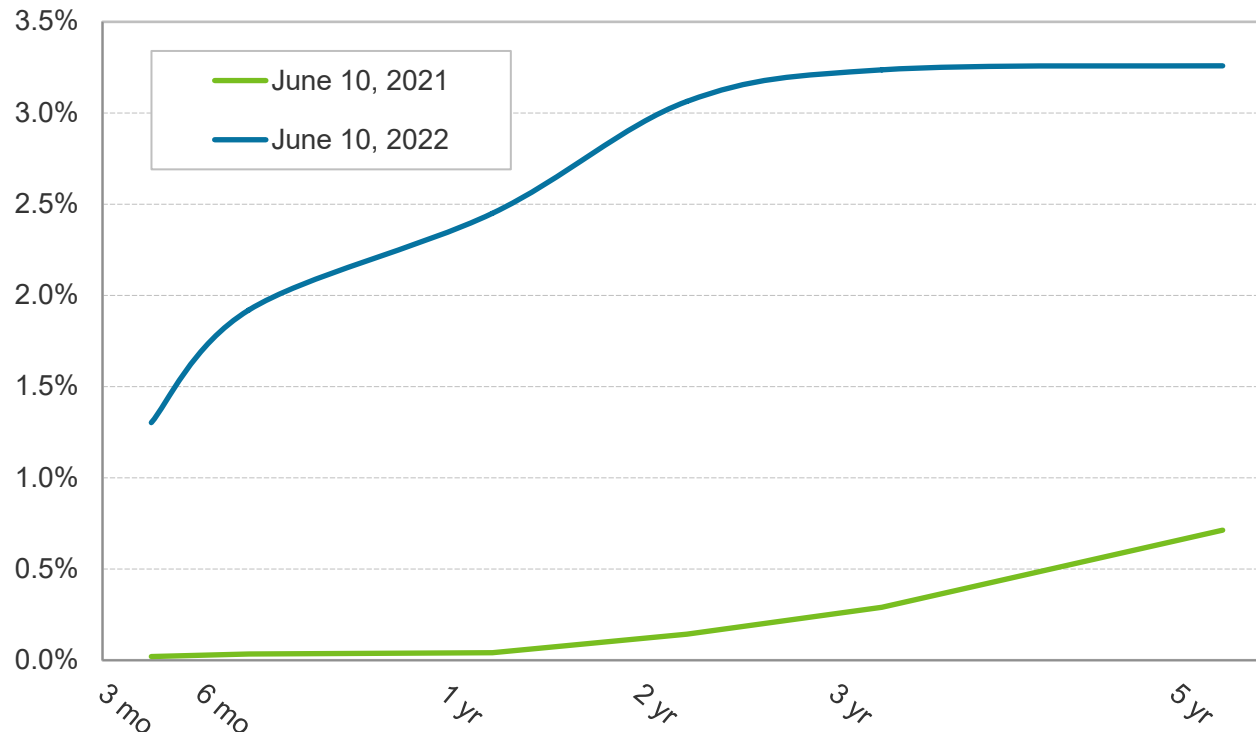
**2-, 10- and 30-year U.S. Treasury Yields**  
June 10, 2012 – June 10, 2022



# U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 128 basis points, the 2-Year Treasury yield is about 292 basis points higher, and the 10-Year Treasury yield is up about 173 basis points, on a year-over-year basis.

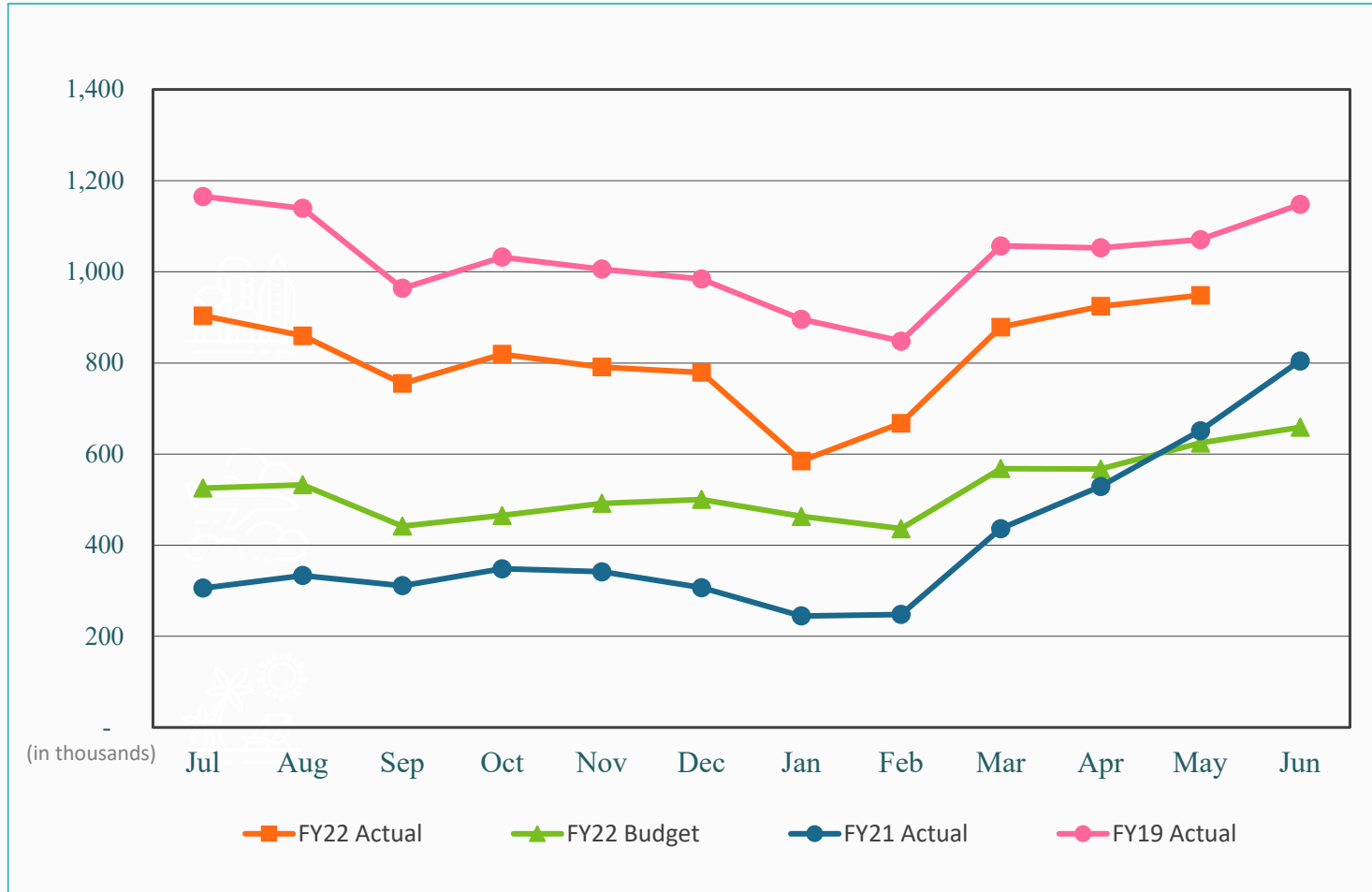
**U.S. Treasury Yield Curve**  
June 10, 2021 versus June 10, 2022



	06/10/2021	06/10/2022	Change
<b>3-Mo.</b>	0.02%	1.30%	1.28%
<b>6-Mo.</b>	0.03%	1.92%	1.89%
<b>1-Yr.</b>	0.04%	2.45%	2.41%
<b>2-Yr.</b>	0.14%	3.06%	2.92%
<b>3-Yr.</b>	0.29%	3.24%	2.95%
<b>5-Yr.</b>	0.71%	3.26%	2.55%
<b>10-Yr.</b>	1.43%	3.16%	1.73%
<b>20-Yr.</b>	2.04%	3.44%	1.40%
<b>30-Yr.</b>	2.13%	3.19%	1.06%



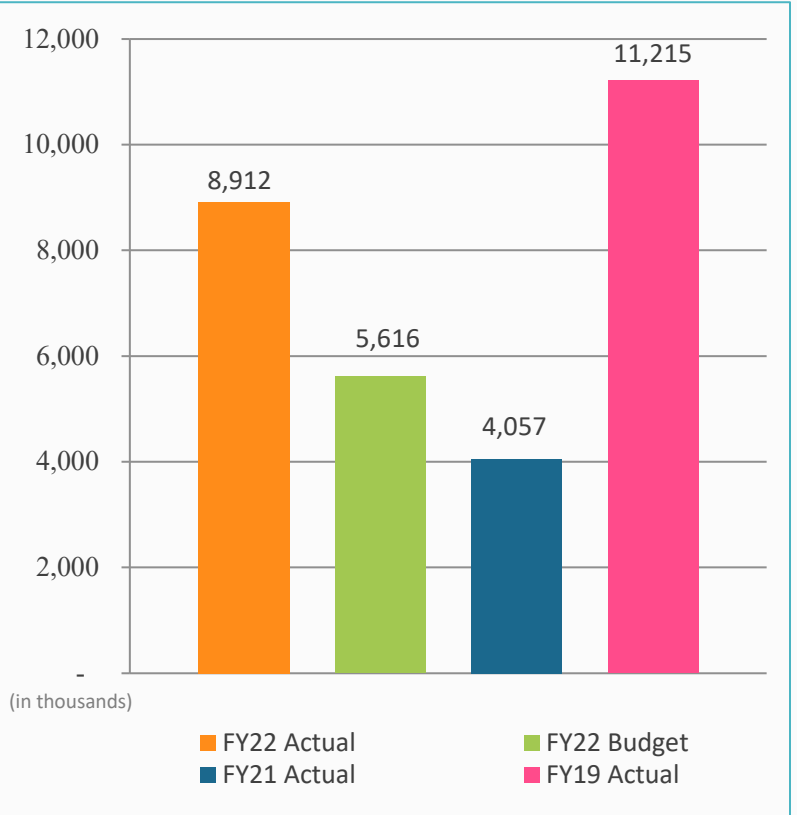
# Enplanements



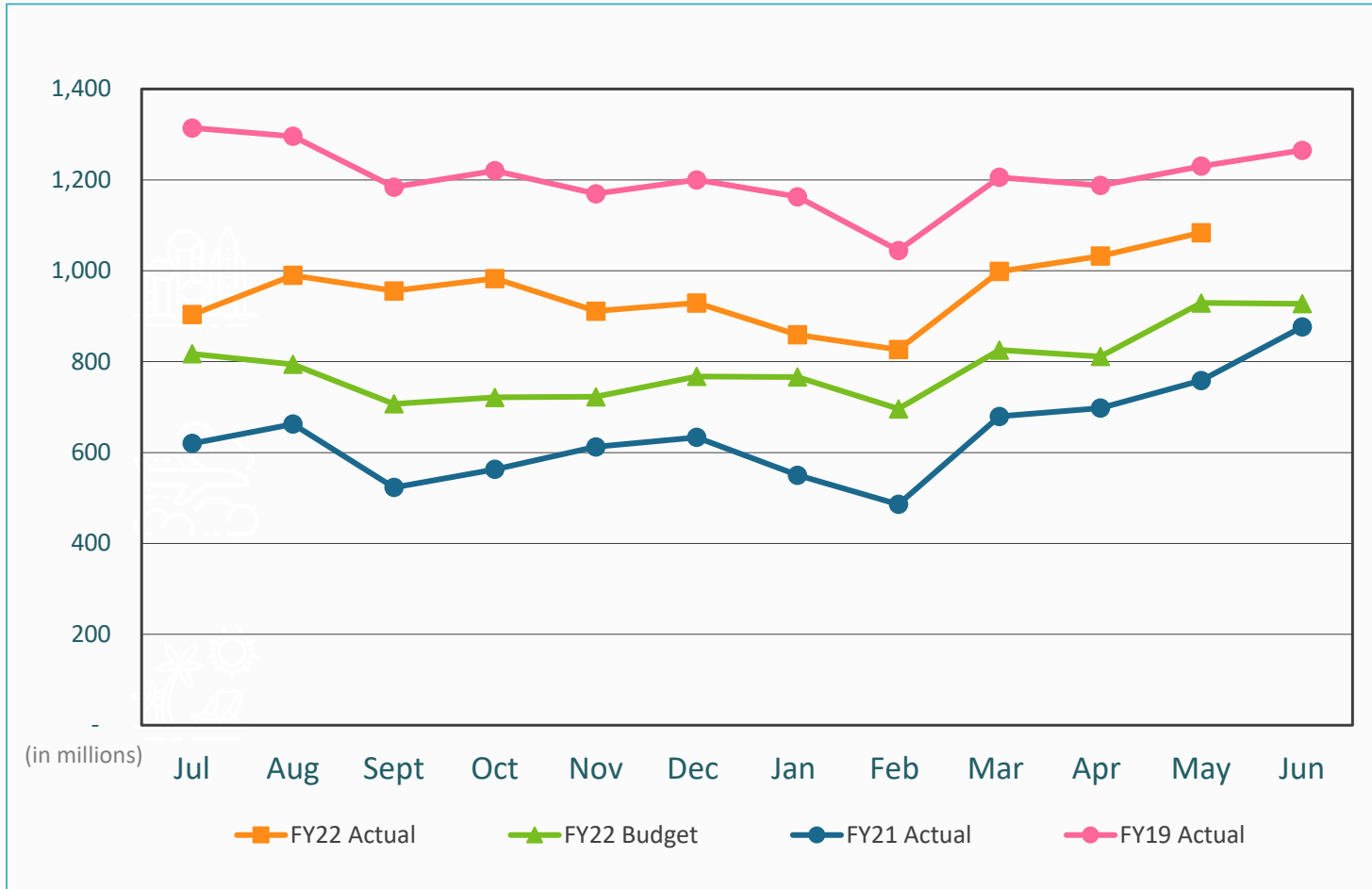
FY22 YTD Act Vs.  
FY22 YTD Budget  
58.7%

FY22 YTD Act Vs.  
FY21 YTD Actual  
119.7%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-20.5%



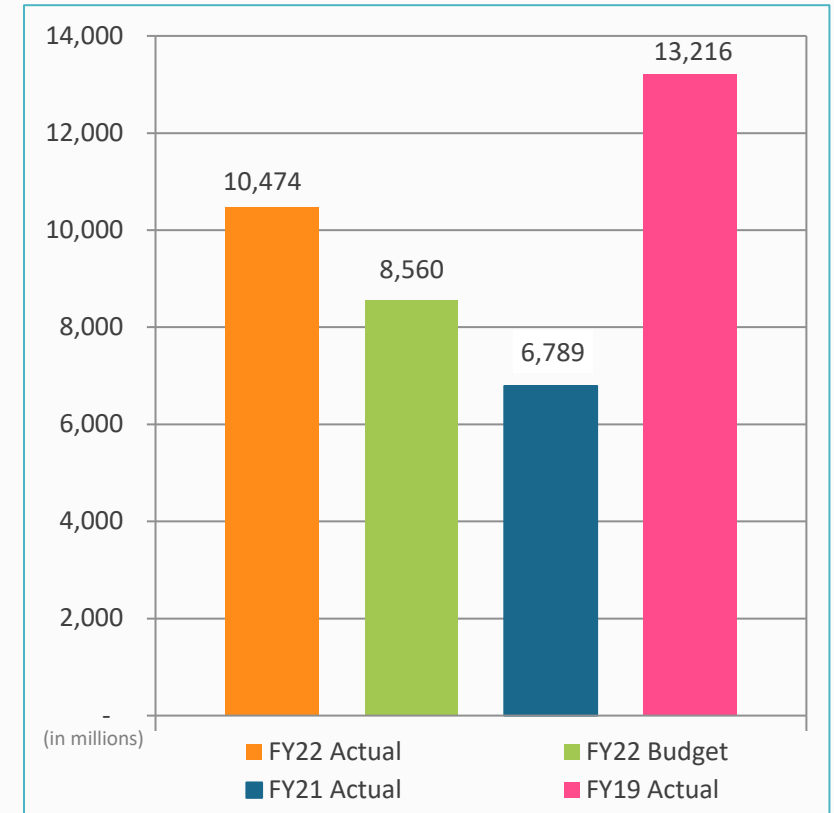
# Landed Weights



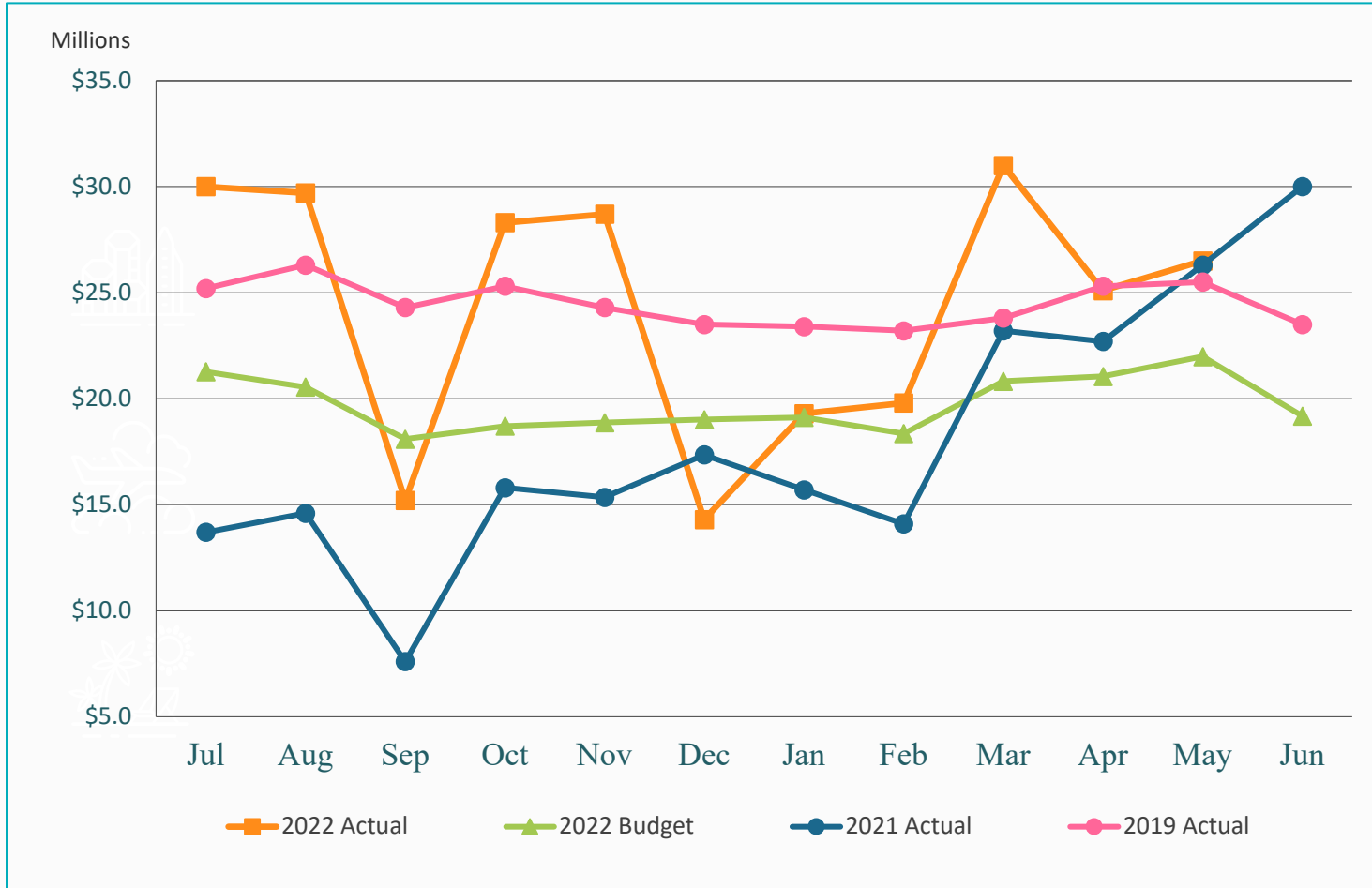
FY22 YTD Act Vs. FY22 YTD Budget  
22.4%

FY22 YTD Act Vs. FY21 YTD Actual  
54.3%

FY22 YTD Act Vs. FY19 YTD Actual  
-20.7%



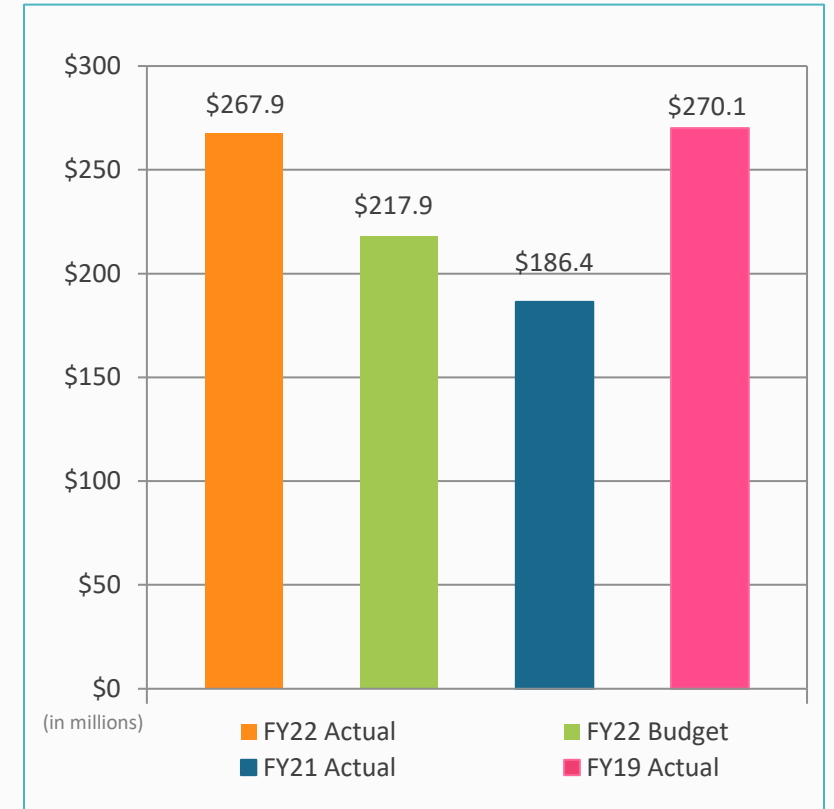
# Total Operating Revenue (Unaudited)



FY22 YTD Act Vs.  
FY22 YTD Budget  
22.4%

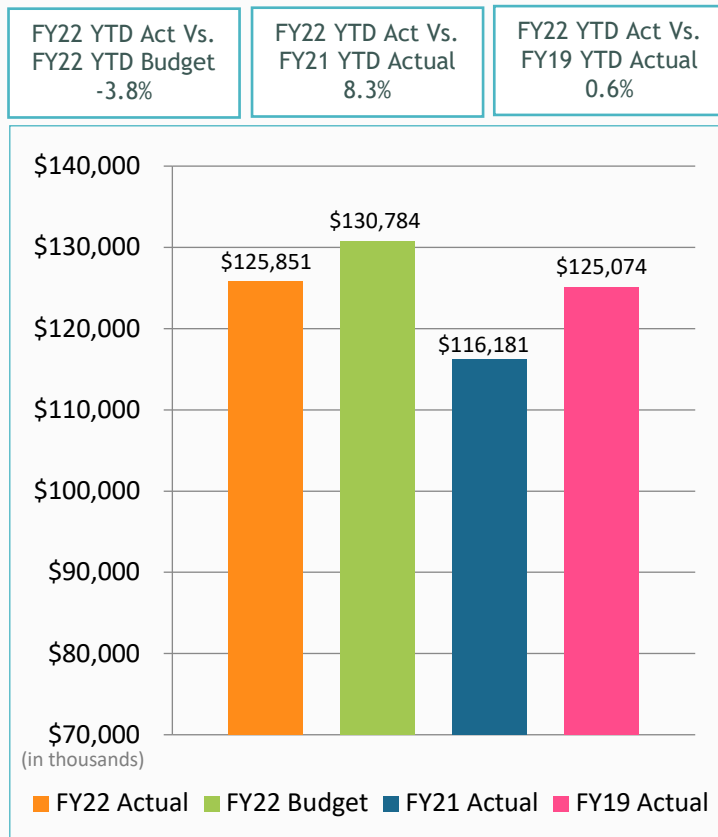
FY22 YTD Act Vs.  
FY21 YTD Actual  
54.3%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-0.9%

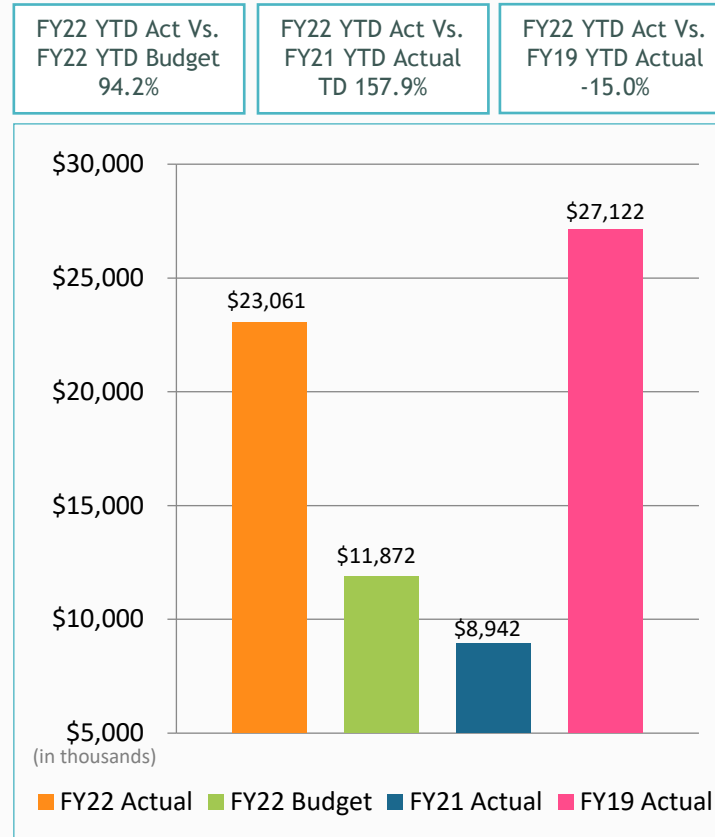


# Operating Revenue (Unaudited)

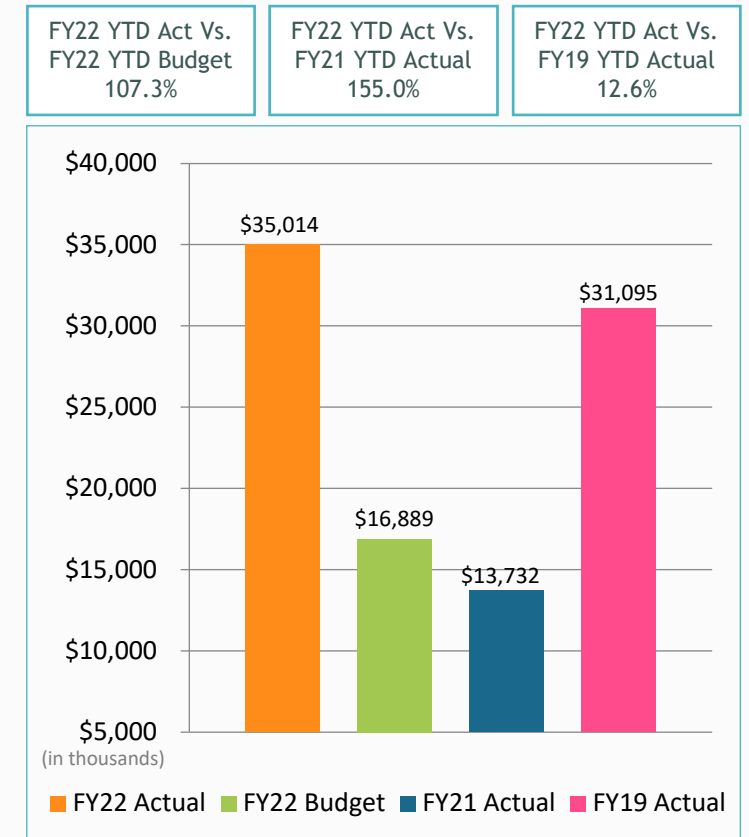
## Aviation



## Terminal Concessions

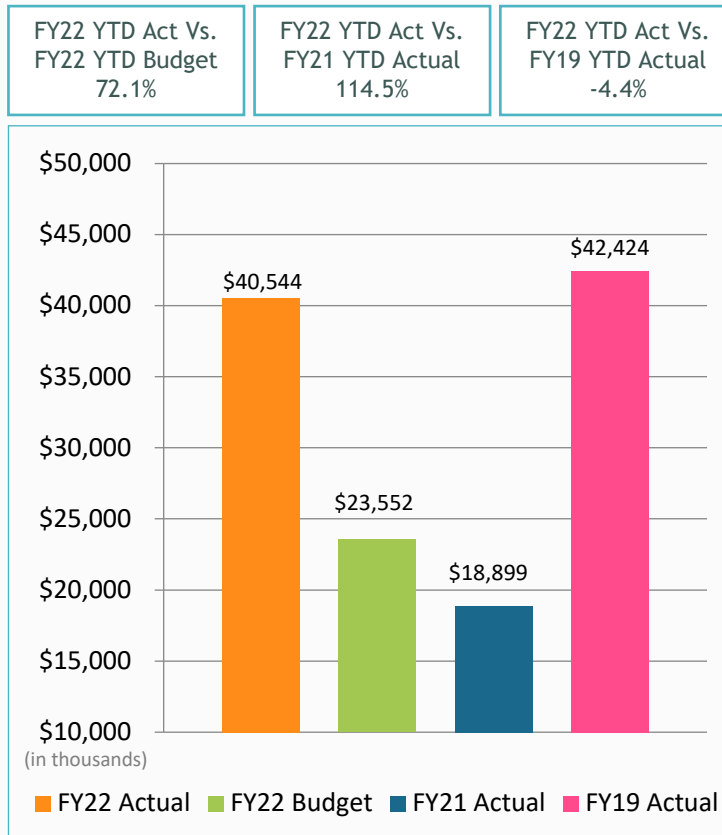


## Rental Car

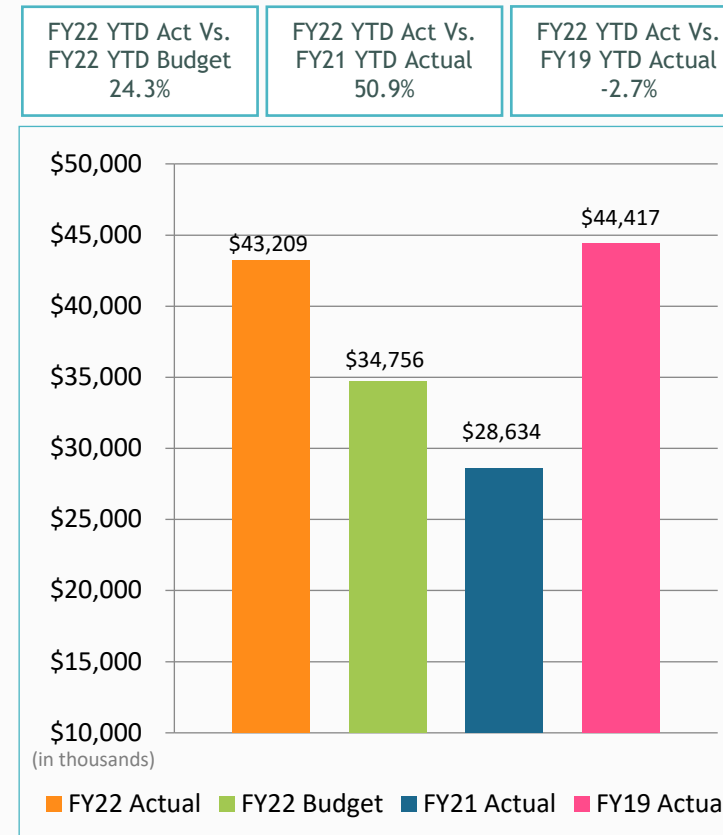


# Operating Revenue (Unaudited)

## Parking



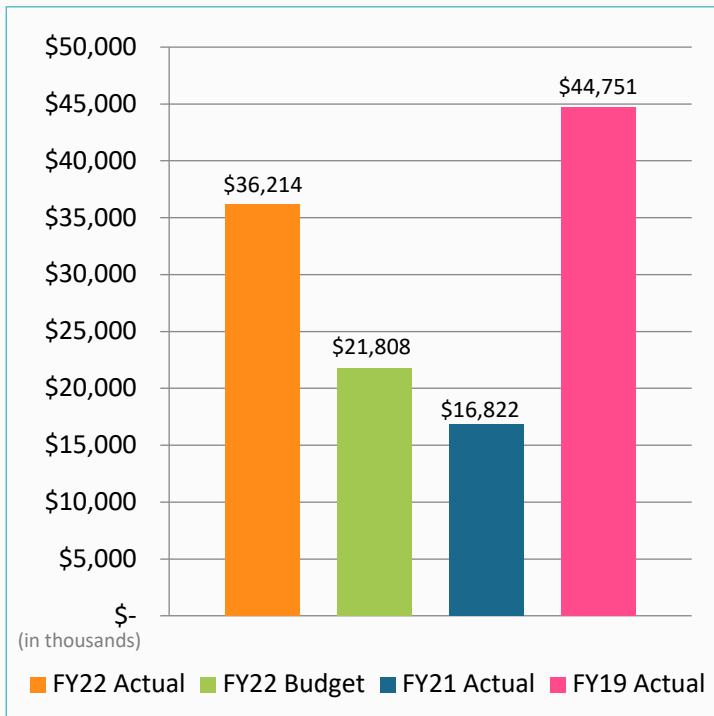
## Other



# Nonoperating Revenue (Unaudited)

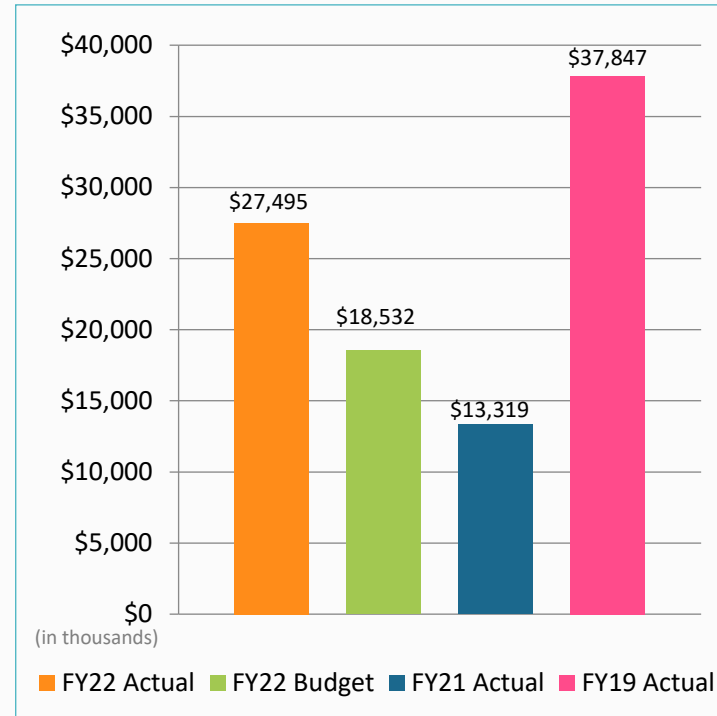
## Passenger Facility Charges

FY22 YTD Act Vs. FY22 YTD Budget 66.1%	FY22 YTD Act Vs. FY21 YTD Actual 115.3%	FY22 YTD Act Vs. FY19 YTD Actual -19.1%
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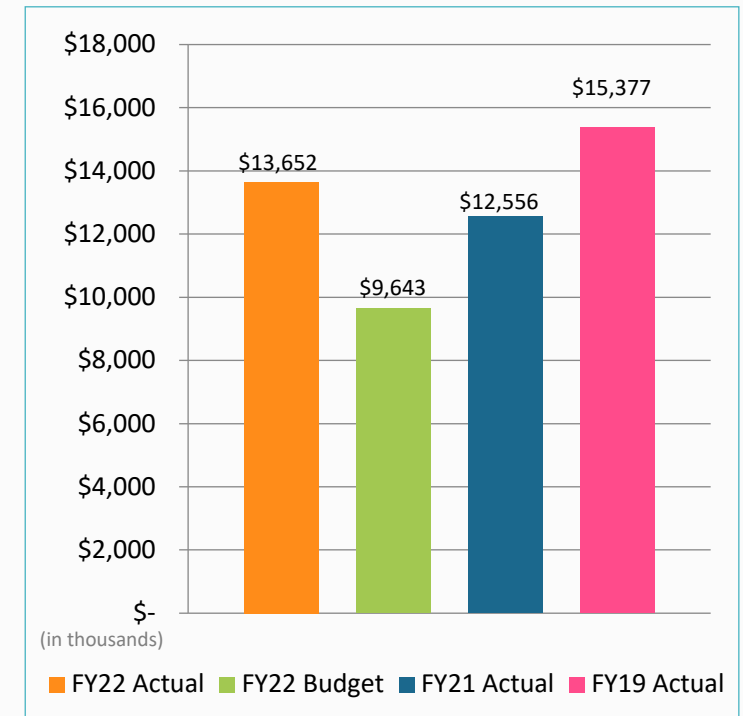
## Customer Facility Charges

FY22 YTD Act Vs. FY22 YTD Budget 48.4%	FY22 YTD Act Vs. FY21 YTD Actual 106.4%	FY22 YTD Act Vs. FY19 YTD Actual -27.4%
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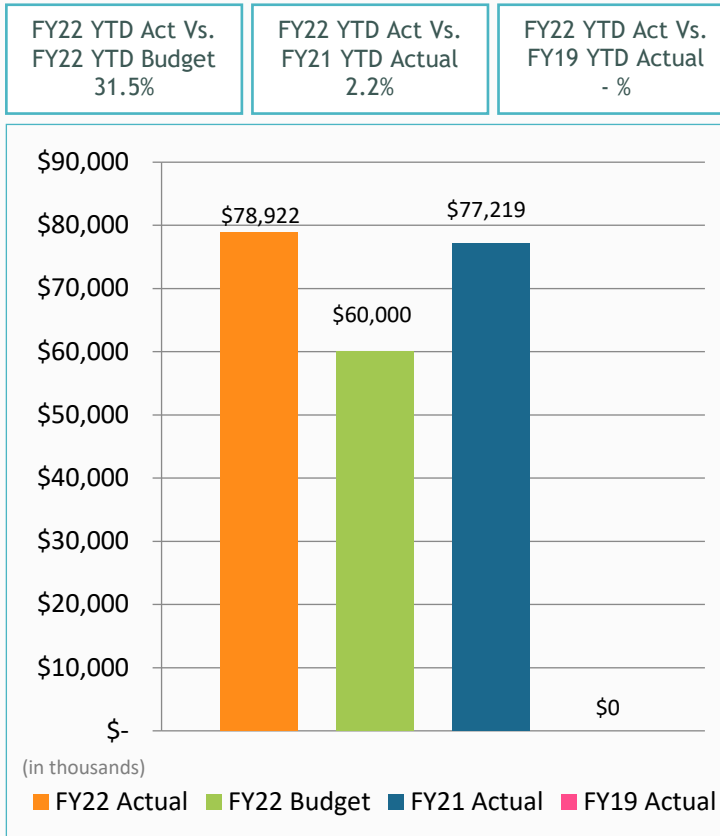
## Interest Income

FY22 YTD Act Vs. FY22 YTD Budget 41.6%	FY22 YTD Act Vs. FY21 YTD Actual 8.7%	FY22 YTD Act Vs. FY19 YTD Actual -11.2%
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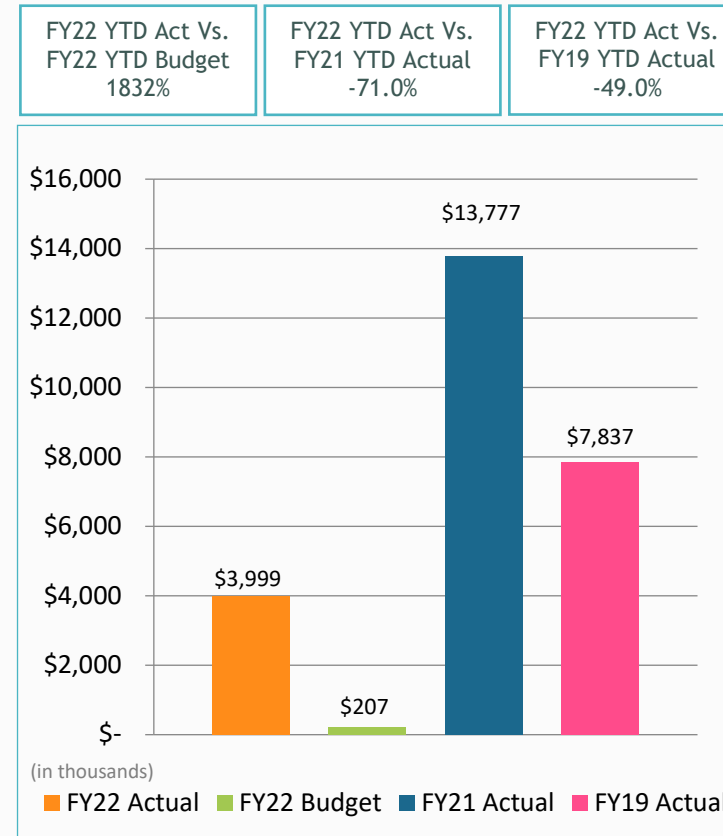


# Nonoperating Revenue (Unaudited)

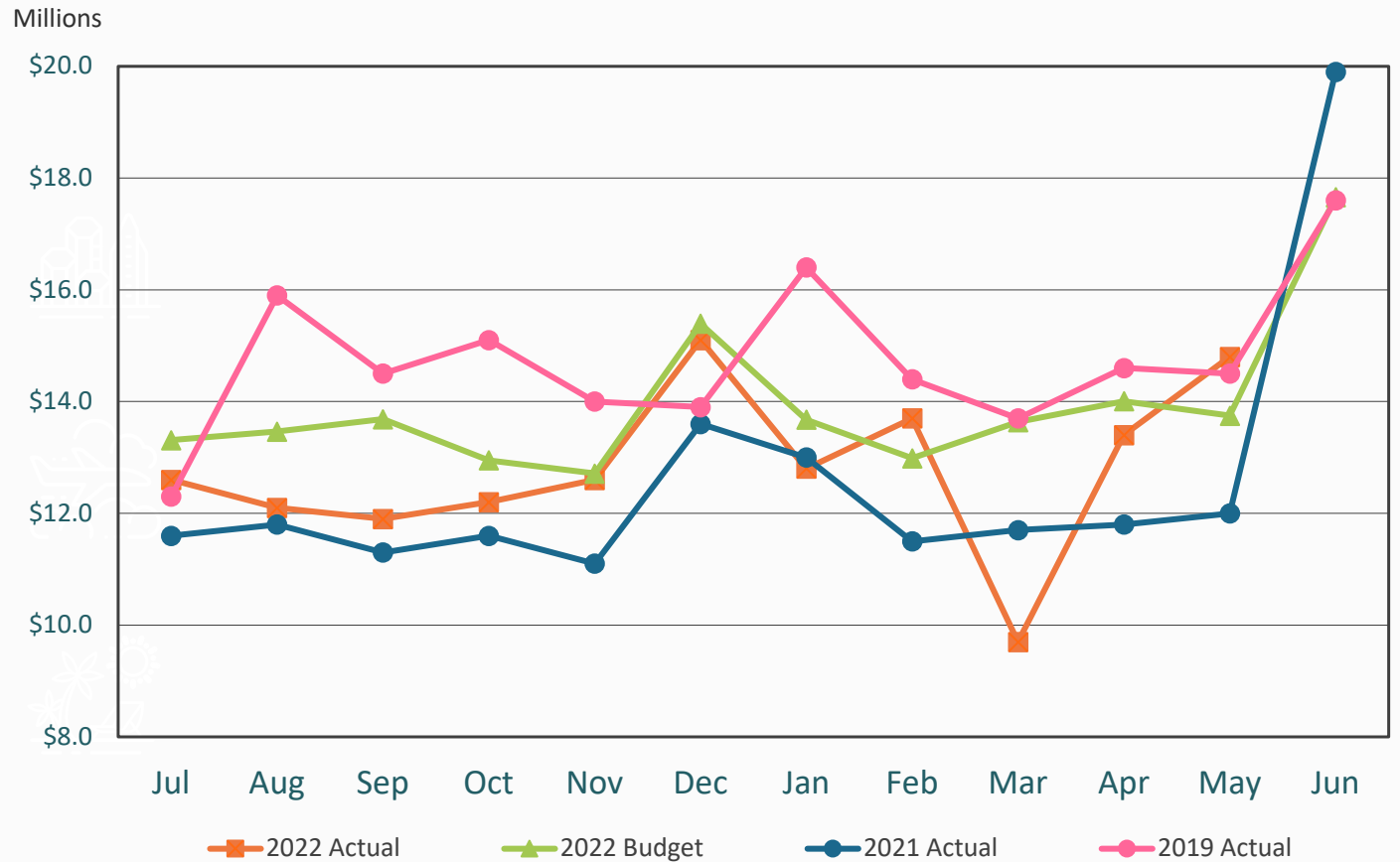
## Federal Relief Grants



## Capital Grant Contributions



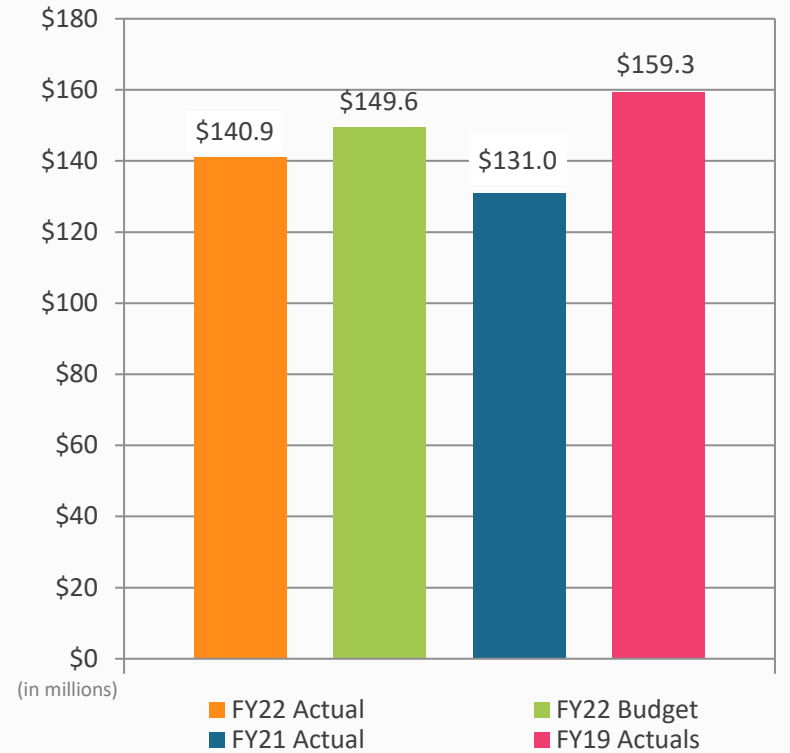
# Total Operating Expenses (Unaudited)



FY22 YTD Act Vs.  
FY22 YTD Budget  
5.8%

FY22 YTD Act Vs.  
FY21 YTD Actual  
-7.6%

FY22 YTD Act Vs.  
FY19 YTD Actual  
11.6%





# Operating Expenses (Unaudited)



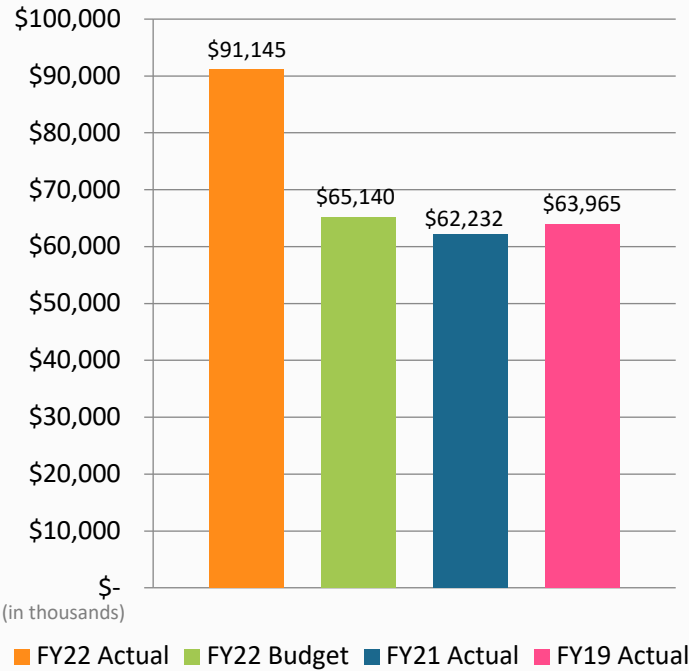
# Nonoperating Expense (Unaudited)

## Interest Expense

FY22 YTD Act Vs.  
FY22 YTD Budget  
-39.9%

FY22 YTD Act Vs.  
FY21 YTD Actual  
-46.5%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-42.5%

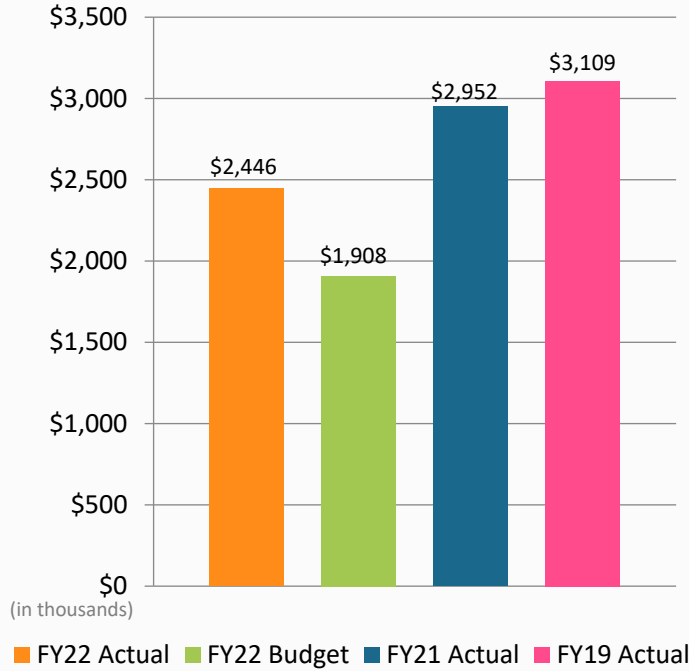


## Quieter Home Program, Net

FY22 YTD Act Vs.  
FY22 YTD Budget  
-28.2%

FY22 YTD Act Vs.  
FY21 YTD Actual  
17.1%

FY22 YTD Act Vs.  
FY19 YTD Actual  
21.3%

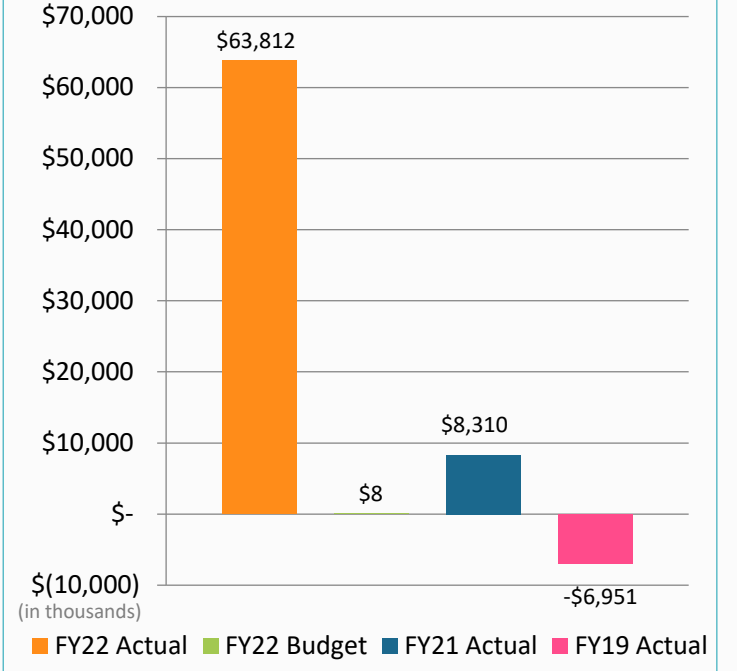


## Other Nonoperating Expense/ (Revenue)

FY22 YTD Act Vs.  
FY22 YTD Budget  
- %

FY22 YTD Act Vs.  
FY21 YTD Actual  
-667.9%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-818.0%



## Connecting the world safely

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Help out by spreading out



**Wear face coverings:**  
See a United representative if you need one



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# Revenue & Expense (Unaudited) For the Eleven Months Ended May 31, 2022 and 2021

# Operating Revenues for the Eleven Months Ended May 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 5/31/21	YTD 5/31/19
Aviation	\$ 130,784	\$ 125,851	\$ (4,933)	(4)%	\$ 116,181	\$ 125,074
Terminal concessions	11,872	23,061	11,189	94%	8,942	27,122
Rental car	16,889	35,014	18,125	107%	13,732	31,095
Parking	23,552	40,544	16,992	72%	18,899	42,424
Other operating	34,756	43,209	8,453	24%	28,634	44,417
<b>Total operating revenues</b>	<b>\$ 217,853</b>	<b>\$ 267,679</b>	<b>\$ 49,826</b>	<b>23%</b>	<b>\$ 186,388</b>	<b>\$ 270,132</b>

# Operating Expenses for the Eleven Months Ended May 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 5/31/21	YTD 5/31/19
Salaries and benefits	\$ 45,789	\$ 38,820	\$ 6,969	15%	\$ 44,128	\$ 43,486
Contractual services	29,855	30,827	(972)	(3)%	21,870	45,289
Safety and security	32,223	30,783	1,440	4%	30,961	28,428
Space rental	9,765	9,656	109	1%	9,383	9,343
Utilities	13,146	13,382	(236)	(2)%	10,603	12,211
Maintenance	10,184	9,949	235	2%	8,346	12,106
Equipment and systems	254	283	(29)	(11)%	379	316
Materials and supplies	559	423	136	24%	390	526
Insurance	1,676	1,608	68	4%	1,404	1,108
Employee development and support	700	448	252	36%	376	929
Business development	1,637	1,449	188	11%	165	2,376
Equipment rental and repairs	3,779	3,301	478	13%	3,072	3,453
<b>Total operating expenses</b>	<b>\$ 149,567</b>	<b>\$ 140,929</b>	<b>\$ 8,638</b>	<b>6%</b>	<b>\$ 131,077</b>	<b>\$ 159,571</b>

# Nonoperating Revenues & Expenses for the Eleven Months Ended May 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 5/31/21	YTD 5/31/19
Passenger facility charges	\$ 21,808	\$ 36,214	\$ 14,406	66%	\$ 16,822	\$ 44,751
Customer facility charges	18,532	27,495	8,963	48%	13,319	37,847
Federal Relief Grants	60,000	78,922	18,922	32%	77,219	-
Quieter Home Program, net	(1,908)	(2,446)	(538)	(28)%	(2,952)	(3,109)
Interest income	9,643	13,652	4,009	42%	12,556	15,377
Interest expense (net)	(65,140)	(91,145)	(26,005)	(40)%	(62,232)	(63,965)
Other nonoperating revenue (expense)	(8)	(63,812)	(63,804)	-	(8,310)	6,951
<b>Nonoperating revenue, net</b>	<b>42,927</b>	<b>(1,120)</b>	<b>(44,047)</b>	<b>(103)%</b>	<b>46,422</b>	<b>37,852</b>



# Summary of Change in Net Position for the Eleven Months Ended May 31, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 5/31/21	YTD 5/31/19
Total operating revenues	\$ 217,853	\$ 267,679	\$ 49,826	23%	\$ 186,388	\$ 270,132
Total operating expenses	149,567	140,929	8,638	6%	131,077	159,571
<b>Income from operations</b>	<b>68,286</b>	<b>126,750</b>	<b>58,464</b>	<b>86%</b>	<b>55,311</b>	<b>110,562</b>
Depreciation	121,539	121,539	-	-	116,991	106,789
<b>Operating income (loss)</b>	<b>(53,253)</b>	<b>5,211</b>	<b>58,464</b>	<b>(110)%</b>	<b>(61,680)</b>	<b>3,773</b>
Nonoperating revenue (expense), net	42,927	(1,120)	(44,047)	(103)%	46,422	37,852
Capital grant contributions	207	3,999	3,792	1828%	13,777	7,837
<b>Change in net position</b>	<b>\$ (10,119)</b>	<b>\$ 8,090</b>	<b>\$ 18,209</b>	<b>(180)%</b>	<b>\$ (1,481)</b>	<b>\$ 49,461</b>



# Statements of Net Position (Unaudited) May 31, 2022 and 2021



# Statements of Net Position (Unaudited)

## As of May 31, 2022 and 2021 (In Thousands)

	2022	2021
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	217,334	128,627
Cash designated for capital projects and other	50,260	110,646
Restricted assets	2,366,530	573,275
Capital assets, net	2,033,694	1,819,099
Other assets	274,388	206,611
Deferred outflows of resources	20,848	21,219
<b>Total assets and deferred outflows of resources</b>	<b>\$ 4,963,054</b>	<b>\$ 2,859,477</b>

# Statements of Net Position (Unaudited)

## As of May 31, 2022 and 2021 (In Thousands)

	2022	2021
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 156,178	\$ 64,038
Liabilities payable from restricted assets	105,930	70,560
Long term liabilities	3,775,954	1,829,596
Deferred inflows of resources	38,053	11,695
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 4,076,115</b>	<b>\$ 1,975,889</b>
<b>Total net position</b>	<b>\$ 886,939</b>	<b>\$ 883,588</b>

Questions?



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
May 31, 2022

Presented by: Geoff Bryant  
Manager Airport Finance

**June 27, 2022**



# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

## SDCRAA Consolidated

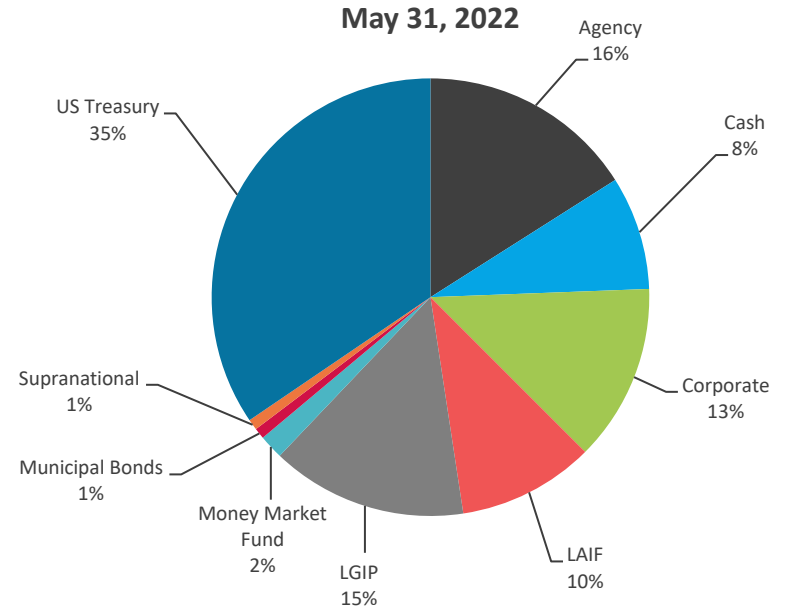
	05/31/2022	04/30/2022	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.40	1.48	(0.08)
Average Purchase Yield	1.37%	1.38%	(0.01%)
Average Market Yield	1.84%	1.93%	(0.09%)
Average Quality*	AA/Aa1	AA/Aa1	
Unrealized Gains/Losses	(11,920,192)	(13,329,739)	1,409,547
Total Market Value	628,408,227	584,929,306	43,478,921

\*Portfolio is S&P and Moody's, respectively.



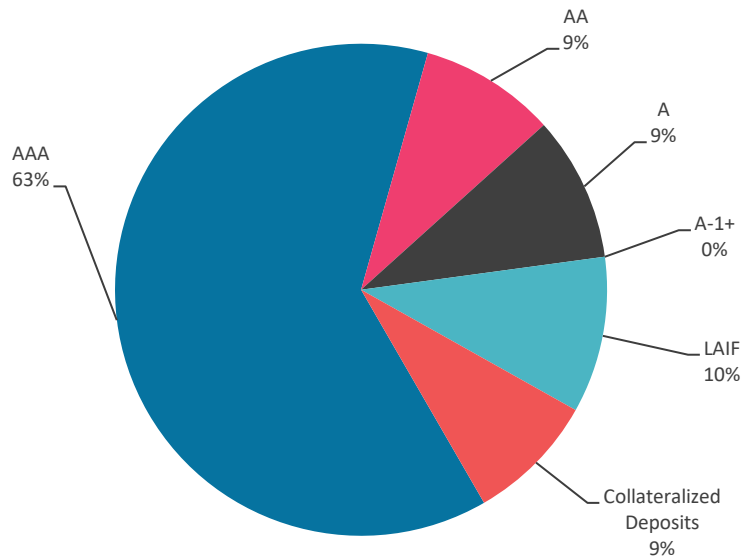
# Sector Distribution

	May 31, 2022		April 30, 2022	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	100,764,248	16.0%	100,410,380	17.2%
Cash	52,678,858	8.4%	22,405,907	3.8%
Corporate	82,620,549	13.1%	78,478,544	13.4%
LAIF	63,470,488	10.1%	63,433,712	10.8%
LGIP	91,245,818	14.5%	91,098,347	15.6%
Money Market Fund	11,433,059	1.8%	3,126,207	0.6%
Municipal Bonds	4,965,342	0.8%	4,948,817	0.8%
Supranational	5,236,079	0.8%	5,205,848	0.9%
US Treasury	215,993,786	34.5%	215,821,544	36.9%
<b>TOTAL</b>	<b>628,408,227</b>	<b>100.0%</b>	<b>584,929,306</b>	<b>100.0%</b>



# Quality & Maturity Distribution

May 31, 2022

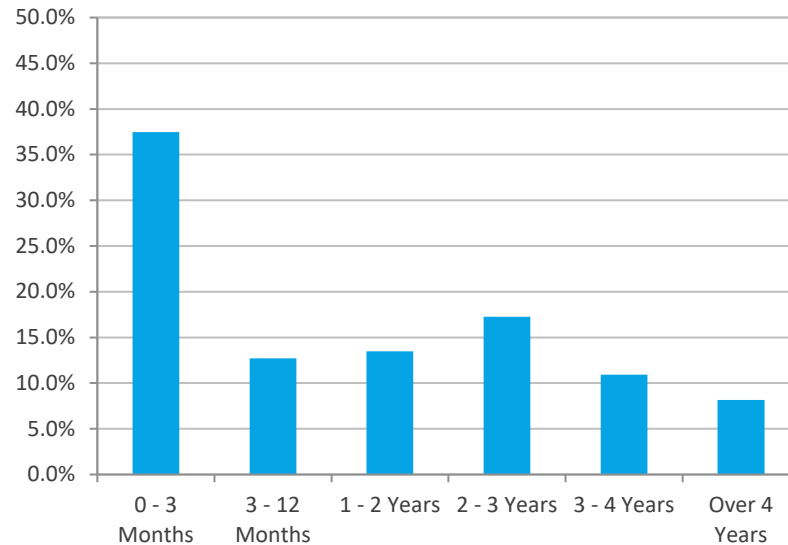


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

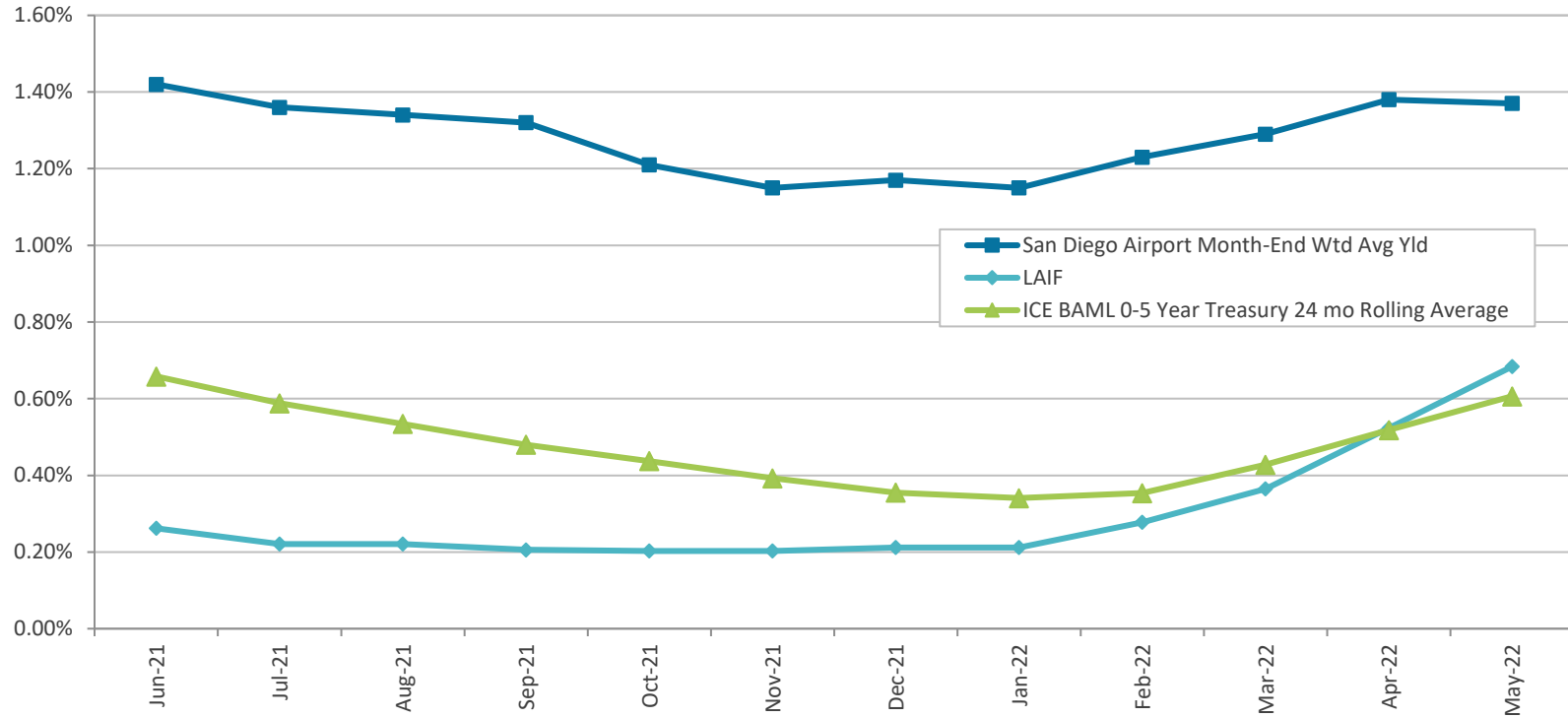
May 31, 2022



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

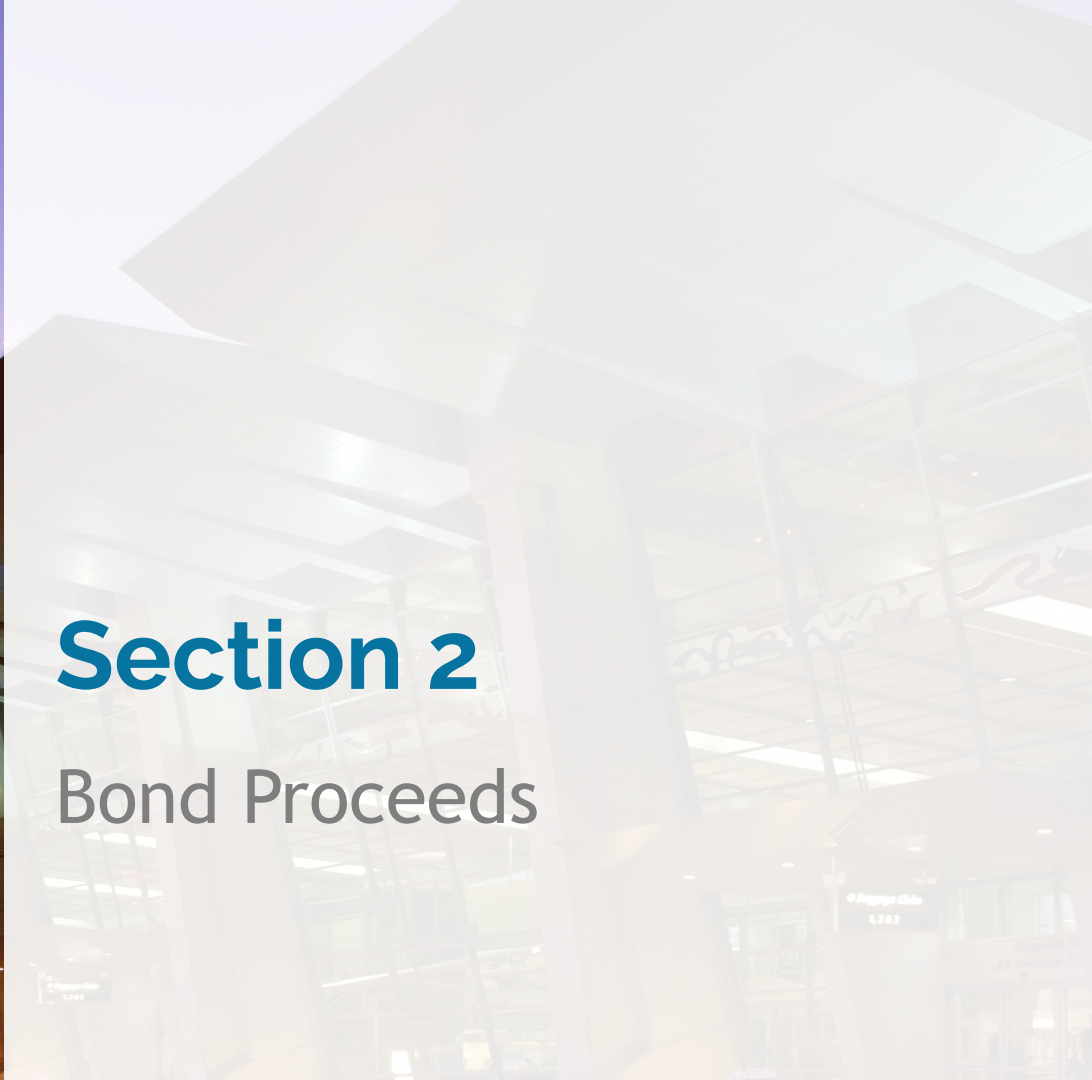
# Investment Performance





## Section 2

### Bond Proceeds



# Bond and Short-Term Debt Proceeds

## Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds <sup>(1)</sup>

As of May 31, 2022 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	2021 Bank of America Revolver	Total Proceeds	Yield	Rating
<b>Project Fund</b>						
Treasuries	-	1,182,390	-	1,182,390	0.60%	AAm
LAIF	-	176,897	-	176,897	0.73%	N/R
SDCIP	-	320,483	1,029	321,512	0.98%	AAAf
Money Market Fund	-	1,449	-	1,449	0.45%	AAAm
	-	1,681,219	1,029	1,682,248	0.69%	
<b>Debt Service Reserve &amp; Coverage Funds</b>						
Money Market Fund	-	2	-	2	0.45%	AAAm
SDCIP	29,288	39,869	-	69,157	0.98%	AAAf
LAIF	-	144,046	-	144,046	0.73%	N/R
	29,288	183,917	-	213,205	0.81%	
<b>Capitalized Interest Funds</b>						
Treasuries	-	197,905	-	197,905	0.60%	Aam
Money Market Fund	-	44,714	-	44,714	0.45%	AAAm
SDCIP	-	2,219	-	2,219	0.98%	AAAf
	-	244,838	-	244,838	0.58%	
<b>Cost of Issuance Funds</b>						
Money Market Fund	-	22	-	22	0.45%	AAAm
	-	22	-	22	0.45%	
<b>TOTAL</b>	<b>29,288</b>	<b>2,109,996</b>	<b>1,029</b>	<b>2,140,313</b>	<b>0.69%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of April 30, 2022.



Questions?

• Ticketing  
U.S. Airways





# Section 3

## Appendix



# Compliance

May 31, 2022

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer; Include obligations of the State of California, and any local agency within the State of California; Bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state, or by a department, board, agency, or authority of any of the other 49 states, in addition to California	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM >\$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from a pool of mortgages; Common stocks; Any security that could result in zero or negative interest accrual if held to maturity unless they are securities issued or backed by the U.S. Government under a provision sunseting January 1, 2026 and the Authority has exhausted all other potential investment options to avoid a zero or negative interest accrual.	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	100.05 0.75%	7,153,553.55 93,396.88	1.15% 21,891.55	Aaa / AA+ NR	0.03 0.02
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	100.02 1.29%	5,001,095.00 16,232.64	0.80% 26,295.00	Aaa / AA+ AAA	0.27 0.26
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	100.53 1.15%	4,021,368.00 28,472.22	0.64% 2,328.00	Aaa / AA+ AAA	0.28 0.27
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	100.20 1.40%	7,515,187.50 23,333.33	1.20% (202,687.50)	Aaa / AA+ AAA	0.35 0.34
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	100.38 1.77%	6,022,620.00 71,666.67	0.97% 97,980.00	Aaa / AA+ NR	0.53 0.51
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	101.09 2.16%	4,953,645.20 76,086.11	0.80% (5,399.80)	Aaa / AA+ NR	1.02 0.99
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	100.71 2.23%	6,042,564.00 64,208.33	0.97% (35,916.00)	Aaa / AA+ AAA	1.13 1.09
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	99.29 2.20%	6,950,566.00 33,288.89	1.11% (61,894.00)	Aaa / AA+ AAA	1.21 1.18
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	101.34 2.29%	7,094,031.00 54,468.75	1.14% (125,504.00)	Aaa / AA+ NR	1.27 1.23
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	101.40 2.43%	6,945,947.95 111,098.44	1.12% (99,116.05)	Aaa / AA+ AAA	1.52 1.45
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	99.68 2.56%	6,778,294.40 37,234.72	1.08% (27,449.60)	Aaa / AA+ NR	1.77 1.71

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	99.48 2.43%	4,973,790.00 53,400.00	0.80% (88,460.00)	Aaa / AA+ AAA	2.01 1.93
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	100.60 2.57%	8,047,656.00 106,694.44	1.30% (284,264.00)	Aaa / AA+ NR	2.04 1.94
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	98.44 2.52%	7,235,435.55 53,236.46	1.16% (74,800.95)	Aaa / AA+ AAA	2.09 2.02
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	97.51 2.72%	4,875,385.00 10,381.94	0.78% (121,715.00)	Aaa / AA+ AAA	2.38 2.30
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	96.78 2.75%	6,290,388.00 29,520.83	1.01% (413,322.00)	Aaa / AA+ AAA	2.71 2.60
<b>TOTAL Agency</b>		<b>100,050,000.00</b>	<b>2.10%</b>	<b>101,293,561.50</b>	<b>2.09%</b>	<b>99,901,527.15</b> <b>862,720.65</b>	<b>16.03%</b> <b>(1,392,034.35)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.31</b> <b>1.26</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	29,358.87	Various 0.00%	29,358.87	1.00 0.00%	29,358.87 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	51,603.73	Various 0.00%	51,603.73	1.00 0.00%	51,603.73 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	8,862,155.60	Various 0.10%	8,862,155.60	1.00 0.10%	8,862,155.60 0.00	1.41% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	109,149.46	Various 0.10%	109,149.46	1.00 0.10%	109,149.46 0.00	0.02% 0.00	NR / NR NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118V\$9	U.S. Bank Checking Account	43,626,590.82	Various 0.00%	43,626,590.82	1.00 0.00%	43,626,590.82 0.00	6.94% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>52,678,858.48</b>	<b>0.02%</b>	<b>52,678,858.48</b>	<b>0.02%</b>	<b>52,678,858.48</b> <b>0.00</b>	<b>8.38%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

Corporate									
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	100.30 1.68%	2,005,990.00 4,472.22	0.32% 50,810.00	A3 / A A	0.43 0.26
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	100.12 2.50%	3,504,140.50 38,062.50	0.56% 81,785.50	A2 / A A	0.60 0.58
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	100.05 2.61%	2,001,092.00 21,000.00	0.32% 54,232.00	A1 / A+ A+	0.62 0.60
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	100.44 2.03%	2,008,760.00 11,611.11	0.32% 47,740.00	Aa2 / AA A+	0.79 0.61
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	100.10 2.29%	2,001,994.00 3,733.33	0.32% (17,766.00)	Aaa / AA+ NR	0.92 0.91
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	100.40 2.38%	3,011,886.00 3,033.33	0.48% (63,594.00)	A1 / A+ A+	0.96 0.95
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	101.22 2.14%	2,024,358.00 29,277.78	0.33% 16,338.00	Aa2 / AA AA	1.07 0.96
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	99.92 2.26%	3,996,624.00 25,666.66	0.64% 424.00	A1 / A AA-	1.21 1.18

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	101.76 2.47%	2,035,194.00 2,261.11	0.32% (97,746.00)	A1 / A AA-	1.47 1.43
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	100.93 2.75%	2,018,656.00 26,613.89	0.33% (6,724.00)	A1 / A+ A+	1.61 1.53
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	100.61 2.97%	2,012,284.00 21,750.00	0.32% (4,936.00)	A2 / A+ A+	1.68 1.53
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00	95.83 2.66%	4,791,485.00 1,187.50	0.76% (149,315.00)	A1 / AA AA-	1.95 1.91
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00	100.90 2.84%	5,045,050.00 78,833.33	0.82% (221,050.00)	A2 / A A	2.03 1.92
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	99.02 2.76%	3,960,756.00 27,088.89	0.63% (99,084.00)	A2 / A A	2.21 2.12
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00	94.19 3.32%	3,767,536.00 4,977.78	0.60% (150,464.00)	Aa3 / AA- AA-	2.33 2.27
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00	95.19 3.11%	1,903,802.00 2,388.89	0.30% 10,442.00	A2 / A- A	2.39 2.32
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00	95.61 3.01%	1,912,252.00 9,791.67	0.31% (77,538.00)	A2 / A A	2.62 2.52
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00	96.57 3.15%	2,414,130.00 14,375.00	0.39% (7,020.00)	A1 / A+ NR	2.69 2.57
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00	97.66 2.89%	2,929,650.00 14,666.67	0.47% (96,300.00)	A1 / A+ NR	2.76 2.64

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20	97.87 3.03%	4,893,345.00 14,375.00	0.78% (184,614.20)	A2 / A A	2.88 2.75
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00	94.83 3.31%	2,844,828.00 2,295.83	0.45% (174,372.00)	A2 / A+ A+	2.95 2.85
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	4,000,000.00	02/07/2022 1.80%	4,175,880.00	100.92 2.87%	4,036,812.00 6,400.00	0.64% (139,068.00)	Aaa / AA+ NR	2.95 2.80
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00	93.33 3.49%	4,666,445.00 27,312.50	0.75% (349,895.00)	A1 / A AA-	3.03 2.91
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00	99.35 3.46%	1,987,080.00 19,138.89	0.32% (3,360.00)	Aa3 / A NR	3.21 2.99
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00	91.53 3.51%	4,576,420.00 8,333.34	0.73% (357,150.00)	A1 / A AA-	3.28 3.18
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00	95.27 3.54%	1,905,448.00 11,977.78	0.31% (38,992.00)	A2 / A A	4.76 4.41
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00	96.02 3.20%	1,920,464.00 9,711.11	0.31% 8,544.00	Aa2 / AA A+	4.79 4.46
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00	99.51 3.31%	1,990,220.00 13,511.11	0.32% 17,240.00	Aa3 / AA- NR	4.79 4.38
<b>TOTAL Corporate</b>		<b>84,000,000.00</b>	<b>2.10%</b>	<b>84,118,134.20</b>	<b>2.87%</b>	<b>82,166,701.50</b> <b>453,847.22</b>	<b>13.15%</b> <b>(1,951,432.70)</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.26</b> <b>2.15</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	63,406,615.23	Various 0.73%	63,406,615.23	1.00 0.73%	63,406,615.23 63,872.49	10.10% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>63,406,615.23</b>	<b>0.73%</b>	<b>63,406,615.23</b>	<b>0.73%</b>	<b>63,872.49</b>	<b>0.00</b>	<b>NR</b>	<b>0.00</b>
<b>Local Gov Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,737,897.77	Various 0.98%	58,737,897.77	1.00 0.98%	58,737,897.77 0.00	9.35% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,630,144.42	Various 1.16%	16,308,027.21	10.02 1.16%	16,334,047.07 0.00	2.60% 26,019.86	NR / AA NR	0.00 0.00
09CATR\$05	CalTrust Medium Term Fund	1,632,076.00	Various 2.36%	16,709,174.04	9.91 2.36%	16,173,873.12 0.00	2.57% (535,300.92)	NR / A+ NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>62,000,118.18</b>	<b>1.26%</b>	<b>91,755,099.02</b>	<b>1.26%</b>	<b>91,245,817.96</b> <b>0.00</b>	<b>14.52%</b> <b>(509,281.06)</b>	<b>NR / AA-</b> <b>Aaa</b>	<b>0.00</b> <b>0.00</b>
<b>Money Market Fund FI</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	11,433,058.84	Various 0.45%	11,433,058.84	1.00 0.45%	11,433,058.84 0.00	1.82% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund</b>		<b>11,433,058.84</b>	<b>0.45%</b>	<b>11,433,058.84</b>	<b>0.45%</b>	<b>0.00</b>	<b>0.00</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	98.72 2.79%	4,935,750.00 29,591.67	0.79% (64,250.00)	Aa1 / AA+ AA+	1.71 1.65
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>2.79%</b>	<b>4,935,750.00</b> <b>29,591.67</b>	<b>0.79%</b> <b>(64,250.00)</b>	<b>Aa1 / AA+</b> <b>AA+</b>	<b>1.71</b> <b>1.65</b>
<b>Supranational</b>									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00	95.11 2.70%	5,230,885.00 5,194.45	0.83% (251,225.00)	Aaa / AAA NR	2.32 2.27
<b>TOTAL Supranational</b>		<b>5,500,000.00</b>	<b>0.61%</b>	<b>5,482,110.00</b>	<b>2.70%</b>	<b>5,230,885.00</b> <b>5,194.45</b>	<b>0.83%</b> <b>(251,225.00)</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>2.32</b> <b>2.27</b>
<b>US Treasury</b>									
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	100.07 0.92%	8,205,567.80 60,254.14	1.32% 142,020.92	Aaa / AA+ AAA	0.08 0.08
9128282P4	US Treasury Note 1.875% Due 07/31/2022	8,000,000.00	12/23/2019 1.68%	8,039,375.00	100.14 1.04%	8,011,168.00 50,138.12	1.28% (28,207.00)	Aaa / AA+ AAA	0.17 0.17
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	100.17 1.17%	8,214,284.40 38,855.30	1.31% 112,300.02	Aaa / AA+ AAA	0.25 0.25
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	100.13 1.36%	10,513,534.50 31,127.05	1.68% 309,257.16	Aaa / AA+ AAA	0.33 0.33

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	100.19 1.61%	8,015,312.00 437.16	1.28% (63,750.50)	Aaa / AA+ AAA	0.50 0.50
912828P79	US Treasury Note 1.500% Due 02/28/2023	6,400,000.00	03/01/2022 0.97%	6,433,500.00	99.71 1.89%	6,381,248.00 24,260.87	1.02% (52,252.00)	Aaa / AA+ AAA	0.75 0.74
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	99.49 2.14%	7,959,064.00 355.19	1.27% (19,686.00)	Aaa / AA+ AAA	1.00 0.99
912828T91	US Treasury Note 1.625% Due 10/31/2023	8,000,000.00	04/21/2022 2.47%	7,899,062.50	99.05 2.31%	7,924,064.00 11,304.35	1.26% 25,001.50	Aaa / AA+ AAA	1.42 1.39
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	99.72 2.42%	5,634,112.20 42,492.06	0.90% (40,891.71)	Aaa / AA+ AAA	1.67 1.62
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31	96.14 2.49%	8,556,860.50 4,285.86	1.36% (210,334.81)	Aaa / AA+ AAA	1.88 1.85
912828U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75	98.41 2.61%	2,952,186.00 14,215.35	0.47% 15,467.25	Aaa / AA+ AAA	2.25 2.18
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50	97.20 2.67%	7,775,624.00 327.87	1.24% (435,938.50)	Aaa / AA+ AAA	2.50 2.43
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00	95.94 2.66%	7,675,000.00 36,923.08	1.23% (273,750.00)	Aaa / AA+ AAA	2.55 2.47
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00	96.64 2.69%	5,798,202.00 27,575.97	0.93% (351,798.00)	Aaa / AA+ AAA	2.67 2.58
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13	95.88 2.69%	5,752,500.00 17,058.42	0.92% (199,453.13)	Aaa / AA+ AAA	2.75 2.67
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50	93.99 2.72%	5,639,532.00 5,081.97	0.90% (350,155.50)	Aaa / AA+ AAA	2.84 2.78



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38	92.89 2.73%	5,573,436.00 40.98	0.89% (351,798.38)	Aaa / AA+ AAA	3.00 2.95
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56	92.43 2.76%	4,621,290.00 4,178.18	0.74% (270,311.56)	Aaa / AA+ AAA	3.17 3.11
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63	92.20 2.78%	8,297,928.00 5,686.14	1.32% (497,462.63)	Aaa / AA+ AAA	3.25 3.19
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022 2.96%	3,003,398.44	100.76 2.76%	3,022,851.00 15,245.90	0.48% 19,452.56	Aaa / AA+ AAA	3.34 3.14
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75	91.82 2.78%	6,427,148.00 1,521.74	1.02% (464,570.75)	Aaa / AA+ AAA	3.42 3.36
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44	91.79 2.80%	6,425,237.00 11,022.10	1.02% (491,911.44)	Aaa / AA+ AAA	3.59 3.51
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50	91.59 2.80%	6,411,286.00 8,774.17	1.02% (499,026.50)	Aaa / AA+ AAA	3.67 3.59
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13	91.82 2.81%	8,263,476.00 11,372.28	1.32% (557,227.13)	Aaa / AA+ AAA	3.75 3.66
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13	92.56 2.81%	6,941,895.00 9,528.69	1.11% (547,558.13)	Aaa / AA+ AAA	3.84 3.73
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91	92.21 2.82%	6,916,110.00 153.69	1.10% (566,018.91)	Aaa / AA+ AAA	4.00 3.89
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63	91.39 2.83%	5,483,436.00 12,534.53	0.87% (469,454.63)	Aaa / AA+ AAA	4.17 4.05
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88	91.74 2.83%	6,421,681.00 13,267.66	1.02% (491,365.88)	Aaa / AA+ AAA	4.25 4.12

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50	92.07 2.83%	7,365,936.00 11,857.92	1.17% (508,126.50)	Aaa / AA+ AAA	4.34 4.19
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50	92.97 2.83%	7,437,504.00 7,826.09	1.18% (554,058.50)	Aaa / AA+ AAA	4.42 4.25
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89	93.39 2.83%	6,303,602.25 230.53	1.00% (86,485.64)	Aaa / AA+ AAA	4.50 4.32
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022 2.85%	4,562,933.59	93.25 2.83%	4,569,058.90 25,718.23	0.73% 6,125.31	Aaa / AA+ AAA	4.59 4.38
<b>TOTAL US Treasury</b>		<b>225,500,000.00</b>	<b>1.35%</b>	<b>223,242,103.56</b>	<b>2.38%</b>	<b>215,490,134.55</b> <b>503,651.59</b>	<b>34.37%</b> <b>(7,751,969.01)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>2.51</b> <b>2.44</b>
<b>TOTAL PORTFOLIO</b>		<b>609,568,650.73</b>	<b>1.37%</b>	<b>638,409,540.83</b>	<b>1.84%</b>	<b>626,489,348.71</b> <b>1,918,878.07</b>	<b>100.00%</b> <b>(11,920,192.12)</b>	<b>Aa1 / AA</b> <b>Aaa</b>	<b>1.40</b> <b>1.35</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>628,408,226.78</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

May 1, 2022 through May 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	05/03/2022	9128285C0	3,000,000.00	US Treasury Note 3% Due: 09/30/2025	100.113	2.96%	3,003,398.44	8,114.75	3,011,513.19	0.00
Purchase	05/17/2022	91282CDQ1	4,900,000.00	US Treasury Note 1.25% Due: 12/31/2026	93.121	2.85%	4,562,933.59	23,180.25	4,586,113.84	0.00
Purchase	05/18/2022	09247XAN1	2,000,000.00	Blackrock Inc Note 3.2% Due: 03/15/2027	98.649	3.51%	1,972,980.00	11,200.00	1,984,180.00	0.00
Purchase	05/18/2022	63743HEY4	2,000,000.00	National Rural Utilities Note 1% Due: 10/18/2024	94.668	3.31%	1,893,360.00	1,666.67	1,895,026.67	0.00
Purchase	05/31/2022	262006307	11,000,000.00	Dreyfus Gov't Cash Management Money Market Fund	1.000	0.45%	11,000,000.00	0.00	11,000,000.00	0.00
	<b>Subtotal</b>		<b>22,900,000.00</b>				<b>22,432,672.03</b>	<b>44,161.67</b>	<b>22,476,833.70</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>22,900,000.00</b>				<b>22,432,672.03</b>	<b>44,161.67</b>	<b>22,476,833.70</b>	<b>0.00</b>

# Transactions Ledger

SDCRAA Consolidated - Account #10566

May 1, 2022 through May 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	05/15/2022	912828SV3	8,200,000.00	US Treasury Note 1.75% Due: 05/15/2022	100.000		8,200,000.00	0.00	8,200,000.00	119,156.25
	<b>Subtotal</b>		<b>8,200,000.00</b>				<b>8,200,000.00</b>	<b>0.00</b>	<b>8,200,000.00</b>	<b>119,156.25</b>
<b>TOTAL DISPOSITIONS</b>			<b>8,200,000.00</b>				<b>8,200,000.00</b>	<b>0.00</b>	<b>8,200,000.00</b>	<b>119,156.25</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

May 1, 2022 through May 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Security Contribution	5/13/2022	31846V807	3,700,000.00	First American Government Obligation Funds			3,700,000.00	0.00	3,700,000.00	0.00
	<b>Subtotal</b>		<b>3,700,000.00</b>				<b>3,700,000.00</b>	<b>0.00</b>	<b>3,700,000.00</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>3,700,000.00</b>				<b>3,700,000.00</b>	<b>0.00</b>	<b>3,700,000.00</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Security Withdrawal	5/13/2022	90LAIF\$00	3,700,000.00	Local Agency Investment Fund			3,700,000.00	0.00	3,700,000.00	0.00
Security Withdrawal	5/27/2022	31846V807	9,718,456.00	First American Government Obligation Funds			9,718,456.00	0.00	9,718,456.00	0.00
Security Withdrawal	5/27/2022	90SDCP\$00	16,102,732.00	County of San Diego Pooled Investment Pool			16,102,732.00	0.00	16,102,732.00	0.00
	<b>Subtotal</b>		<b>29,521,188.00</b>				<b>29,521,188.00</b>	<b>0.00</b>	<b>29,521,188.00</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>29,521,188.00</b>				<b>29,521,188.00</b>	<b>0.00</b>	<b>29,521,188.00</b>	<b>0.00</b>

# Important Disclosures

2022 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by ICE Data Services Inc ("IDS"), an independent pricing source. In the event IDS does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

Source ICE Data Indices, LLC ("ICE"), used with permission. ICE permits use of the ICE indices and related data on an "as is" basis; ICE, its affiliates and their respective third party suppliers disclaim any and all warranties and representations, express and/or implied, including any warranties of merchantability or fitness for a particular purpose or use, including the indices, index data and any data included in, related to, or derived therefrom. Neither ICE data, its affiliates or their respective third party providers guarantee the quality, adequacy, accuracy, timeliness or completeness of the indices or the index data or any component thereof, and the indices and index data and all components thereof are provided on an "as is" basis and licensee's use it at licensee's own risk. ICE data, its affiliates and their respective third party do not sponsor, endorse, or recommend chandler asset management, or any of its products or services.

This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## **ICE BofA 0-5 Yr US Treasury Index**

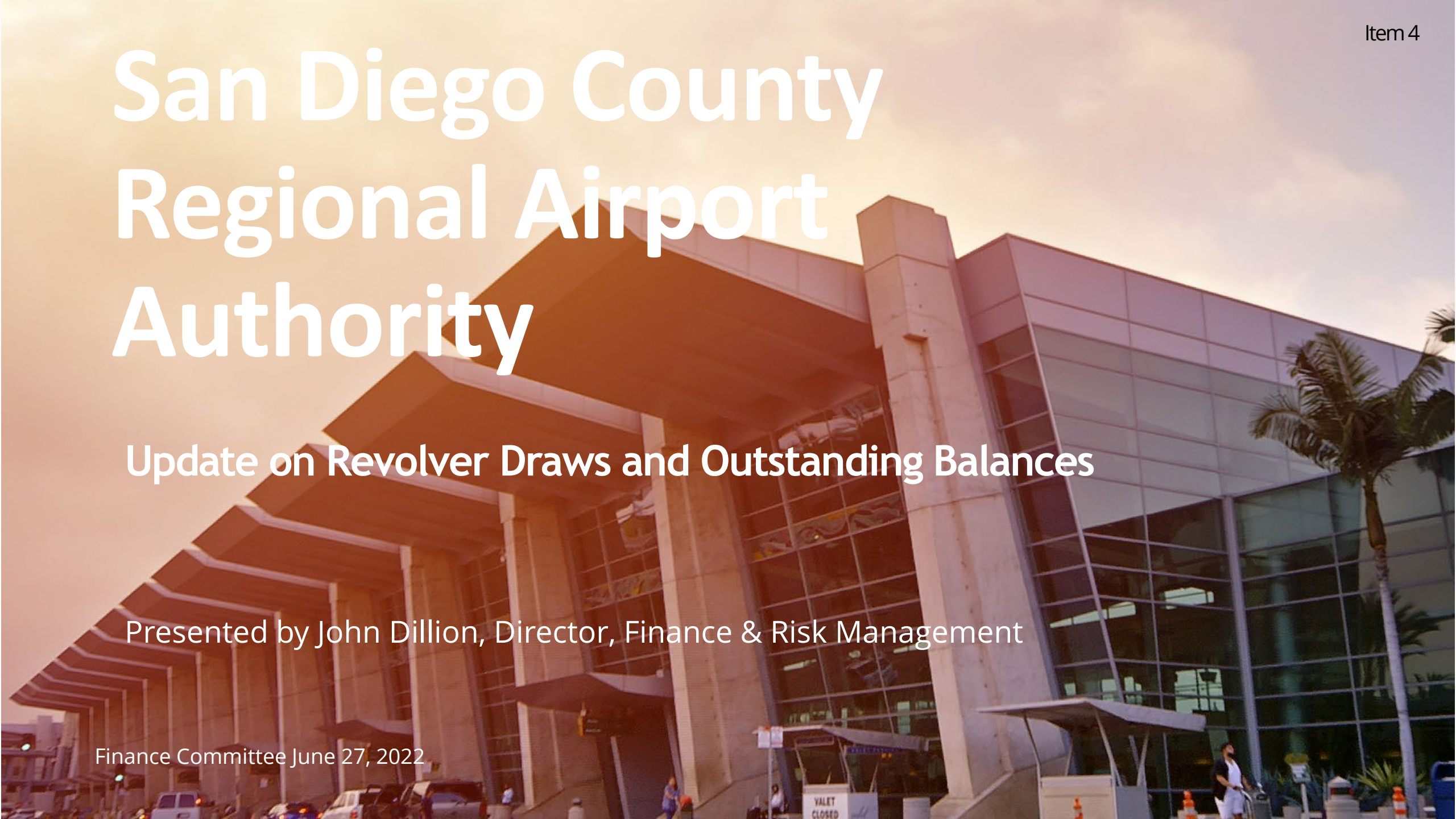
The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

# San Diego County Regional Airport Authority

Update on Revolver Draws and Outstanding Balances

Presented by John Dillion, Director, Finance & Risk Management

Finance Committee June 27, 2022





# Revolving Credit Facility Balances

- Initial Draw made on August 12, 2021, Balances and Rate shown at May 2022 month end Balances have been utilized to fund preliminary spending on the New T1 project

SERIES	Month End Balance	RATE	MONTHLY INTEREST And FEES	FY 2022 INTEREST and FEES
AMT	40,100,000	1.26%	42,105	274,875
Non-AMT	40,000,000	1.26%	42,000	273,975
UNUTILIZED BALANCE	119,900,000	0.00%	-	40,000
<b>TOTAL</b>	<b>\$ 200,000,000</b>		<b>\$ 84,105</b>	<b>\$ 588,850</b>

Questions?

## Executive Committee Staff Report

Meeting Date: June 27, 2022

### Subject:

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

### Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

### Background/Justification:

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On August 23, 2021, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2021 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

### Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2022 Operating Budget.

Meeting Date: June 27, 2022

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Tony R. Russell  
Director, Board Services/Authority Clerk

**OUT OF TOWN  
TRAVEL  
REQUEST**

**Kim Becker**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 05/20/2022 DATE OF DEPARTURE/RETURN: 09/16/2022 / 02/20/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: Minneapolis, MN Business Purpose: ACI Annual Conference & Exhibition

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>450.00</u>
• Rental Car	\$ _____
• Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )	\$ <u>100.00</u>
• Auto ( <i>Gas, Parking/Tolls, Mileage</i> )	\$ _____
B. Lodging	\$ <u>1,200.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>400.00</u>
D. Seminar and Conference Fees	\$ <u>875.00</u>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>3,025.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 5/20/22

**CERTIFICATION BY ADMINISTRATOR** *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
*(Name of Clerk)*  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
*(Meeting Date)*



# 2022 Annual Conference & Exhibition

September 17 - 20  
Minneapolis Convention Center  
Minneapolis, MN

[REGISTER NOW](#)

Early Bird Registration (Until July 22, 2022)  
Regular Registration (Before August 19, 2022)

[EVENT](#)

[REGISTRATION](#)

[HOTEL](#)

[AGENDA](#)

[EXHIBIT](#)

[SPONSOR](#)

[COMMITTEE WORKSHOPS](#)

[COVID-19 POLICIES](#)

[CONTACT US](#)



**We can't wait to see you in Minneapolis!**





# 2022 Annual Conference & Exhibition

September 17 - 20  
 Minneapolis Convention Center  
 Minneapolis, MN

[REGISTER NOW](#)

Early Bird Registration (Until July 22, 2022)  
 Regular Registration (Before August 19, 2022)

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  - [EXHIBIT](#)
  - [SPONSOR](#)
  - [COMMITTEE WORKSHOPS](#)
- [COVID-19 POLICIES](#)      [CONTACT US](#)

## 2022 Registration Rates and Information



NEW FOR 2022

### NO RISK EARLY BIRD REGISTRATION

We understand plans change! Take advantage of early bird savings and our **new no risk registration policy** for the 2022 ACI-NA Annual Conference and Exhibition. Register by July 22, 2022, and receive a full refund if you need to cancel before September 15, 2022. Registrations received after July 22, 2022, are subject to ACI-NA's standard cancellation policy.

Registration Categories	Early Bird Rate <i>Before July 22, 2022</i>	Regular Rate <i>Before August 19, 2022</i>	Late / On-Site Rate <i>After August 19, 2022</i>
Member Rate	\$875	\$985	\$1,095
Non-Member Rate	\$1,815	\$1,925	\$2,035
U.S./Canadian Federal Government Rate*	\$550	\$550	\$600
Young Professional Rate	\$500	\$550	\$550

40 and under

<b>Student Rate*</b>	\$350	\$350	\$350
<b>Guest Rate*</b>	\$350	\$350	\$350
<b>Member One Day Pass</b>	\$470	\$525	\$580

*Sunday, Monday, Tuesday  
Multiple days may be  
purchased.*

<b>Non-Member One Day Pass</b>	\$935	\$990	\$1,045
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*Sunday, Monday, Tuesday  
Multiple days may be  
purchased.*

## REGISTRATION POLICIES AND INFORMATION

Full Conference registration includes entrance to the general sessions, all educational sessions, the exhibition hall (including all meals and receptions in the exhibition hall), grand opening reception, chair's hand-off reception, and closing night event. Full Conference Registration includes attendance at Committee Workshops.

One Day Pass registration includes attendance to all functions for the specified day(s) purchased.

Only one guest allowed per Full Conference Registration. Each guest must be registered with a Full Conference attendee. Guests cannot register on their own.

Guest Registration includes access to the exhibition hall (including all meals and receptions in the exhibition hall), grand opening reception, chair's reception, and closing night event. If a guest plans to attend any educational programming, s/he must register for the full conference.

**U.S./Canadian Federal Government:** Contractors are not considered federal government for purposes of registration category.

**Full-Time Student:** Please attach a copy of current student ID, including the front and back. List the name of your educational institution for Organization/Company. ACI-NA Members cannot register using the student category.

**Guest:** Guest is a spouse, significant other, friend, or adult child who is not in an industry related occupation. A co-worker or an associate within the industry may not use the guest registration.

## CONFIRMATION OF REGISTRATION

Confirmation will be sent by e-mail to fully paid conference attendees using the e-mail address(es) provided on the registration form. If you do not receive confirmation within two weeks after sending your registration form, please e-mail [meetings@airportsCouncil.org](mailto:meetings@airportsCouncil.org). Non-receipt of a confirmation before the conference is not justification for seeking a refund.

## PRE-REGISTRATION

You will be included on the pre-registration roster if your registration is received by ACI-NA, and paid in full, by 5:00 PM EDT Friday, August 19, 2022. Registrations or payments received after the published deadlines, will be processed at the higher registration fee.

## ON-SITE REGISTRATION

Any changes after September 9, 2022, must be made on-site. On-site registration in Minneapolis opens September 17, 2022. All On-Site Registrations must be paid in full at the time of registration. ACI-NA cannot invoice On-Site Registrations.

## REGISTRATION FEE PAYMENT

All Registrations must be paid in full before attendance at conference events will be permitted. ACI-NA accepts checks, MasterCard, VISA, American Express, Discover and wire transfers.

To receive the "Early Bird" registration rate, your registration form and payment must be received by Friday, July 22, 2022.

## CANCELLATIONS, SUBSTITUTIONS AND REFUND POLICIES

**NEW! NO RISK EARLY BIRD RATE Cancellation Policy:**

Register by July 22, 2022, (the early bird deadline) and you can cancel up until Thursday, September 15, 2022, and receive a full refund. Cancellations must be submitted in writing to [meetings@airportsCouncil.org](mailto:meetings@airportsCouncil.org).

For those NOT registered by the early bird deadline of July 22, 2022, the cancellation policy is as follows:

Cancellations must be submitted in writing to [meetings@airportsCouncil.org](mailto:meetings@airportsCouncil.org), by Friday, August 19, 2022. Cancellations received by Friday, August 19, 2022, are eligible to receive a refund, less a \$100 processing fee. Refunds will be credited back to the original credit card used for payment. This policy applies to all registrations including guest registrations. Refunds will be processed at the conclusion of the conference.

There are NO refunds for non-early bird registration notices received after the cancellation deadline of Friday, August 19, 2022. At this date, we are unable to issue a refund for ANY reason as we will have guaranteed your participation with our vendors and event partners and we are unable to provide a refund of your registration fees.

Substitutions will be honored at any time. No-shows are not eligible for refunds.

These policies apply to all types of registrations including Guest Registrations. Non-receipt of a confirmation notice before the meeting is not justification for seeking a refund. ACI-NA reserves the right to cancel this conference. In this event, we will notify all registrants and refund registration fees in full. Any costs incurred by the registrant, such as hotel cancellation, airline penalties, etc., are the responsibility of the registrant.

### **OPT-OUT**

By registering for the conference you are providing permission to receive e-mails, mailings and faxes related to the conference. If you do not wish to receive any further e-mails from ACI-NA, please send an e-mail to [memberservices@airportsCouncil.org](mailto:memberservices@airportsCouncil.org) with the words "OPT-OUT" in the subject line.

Please note, if you choose to opt out of receiving e-mail from ACI-NA, you will no longer receive ACI-NA e-newsletters, notices of upcoming meetings, sponsorship opportunities, etc. If you prefer to unsubscribe from certain electronic publications rather than opt-out from all e-mail communications, please e-mail your request to [memberservices@airportsCouncil.org](mailto:memberservices@airportsCouncil.org). Please allow up to 10 days to process your request.

### **PHOTO/VIDEO DISCLAIMER**

By registering for and attending any event, you agree that your image may be used at any time, without further notification, for printed materials, web sites, social media and other marketing purposes.

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## **2022 Annual Conference & Exhibition Sponsors**



# FY 2022 Per Diem Rates for Minnesota

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Minneapolis / St. Paul	Hennepin / Ramsey	\$79	\$18	\$20	\$36	\$5	\$59.25
Standard Rate	Applies for all locations without specified rates	\$59	\$13	\$15	\$26	\$5	\$44.25

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 06/03/2022 DATE OF DEPARTURE/RETURN: 08/04/2022 / 08/15/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Long Beach, CA

Business Purpose: CAC Board Meeting

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ _____
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ _____
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <b>250.00</b>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <b>50.00</b>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <b>300.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: Jun 3, 2022

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 06/21/2022 DATE OF DEPARTURE/RETURN: 10/13/2022 / 10/16/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: Cincinnati, OH Business Purpose: Executive Women in Airports Annual Retreat

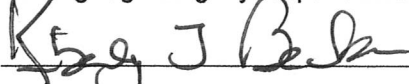
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>1,300.00</u>
• Rental Car	\$ _____
• Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )	\$ <u>150.00</u>
• Auto ( <i>Gas, Parking/Tolls, Mileage</i> )	\$ _____
B. Lodging	\$ <u>750.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>300.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>2,500.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 6/21/22

**CERTIFICATION BY ADMINISTRATOR** *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
*(Name of Clerk)*  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
*(Meeting Date)*

## Casey Diane

---

**From:** Candace McGraw <CMcGraw@cvgairport.com>  
**Sent:** Friday, June 3, 2022 8:18 AM  
**To:** deborah.flint@gtaa.com; Becker Kimberly; Laura Beebe; dbewley@flytucson.com; Gladys Brown; Christina Callahan; Chellie Cameron; kcampbell@mylubbock.us; joyce.carter@hiala.ca; chrisassotis@flypittsburgh.com; Melinda Crawford; Jennifer Eckman; gallantj@frederictonairport.ca; Cynthia Guidry; rkhamm-niebruegge@flySTL.com; Alexis Higgins; Rebecca Hupp; Courtney Johnson; Kimberly Jones; Melinda Montgomery; Nichol. Cindy; jamie.rhee@cityofchicago.org; angie.spear@alaska.gov; cstephens@eugene-or.gov; rosemaryv@mccarran.com; Tamara Vrooman; jacqueline.yaft@austintexas.gov; Bonnie Allin; Rosemarie Andolino; Krys Bart; Ginger Evans; ag1833@bellsouth.net; G Lindsey; Monica Lombrana; Cindi Martin; Marily Mora (Retired); Maureen Riley; eroberts610@icloud.com; Lysa Scully; thella.bowens@gmail.com; Sue Stevens  
**Cc:** Carol Spaw  
**Subject:** SAVE THE DATE - EWIA 2022 Retreat (Cincinnati)  
**Importance:** High

Ladies,

Please "save the date " for our EWIA retreat in Cincinnati on **October 14-16**. Please reply to me and copy my assistant, Carol Spaw, of your intentions of attending in order to make advance arrangements for the retreat.

We have secured a block of rooms at *The Hotel Covington*, which is a boutique hotel approx. 20 minute drive from the Airport.

The block has been reserved for check in as early as 4p Thursday, October 13<sup>th</sup> and check out at Noon on Sunday, October 16. The special room rate for our group is \$209/night +taxes/fees.

We will send a link for you to make your individual reservations in the near future.

Tentative agenda;

Thursday, October 13 – dinner reservations will be made for anyone arriving.

Friday, October 14<sup>th</sup> – meeting over breakfast at the hotel (approx. 8a to noon) followed by activities TBD including meals and drinks

Saturday, October 15<sup>th</sup> – activities TBD including meals and drinks

Sunday, October 16<sup>th</sup> – breakfast prior to departure if schedules permit

I am looking forward to hosting our annual retreat; hope most of you can join me.

Candace

---

**From:** Candace McGraw

**Sent:** Thursday, May 26, 2022 4:57 PM

**Cc:** Deborah Flint - Greater Toronto Airports Authority ([deborah.flint@gtaa.com](mailto:deborah.flint@gtaa.com)) <[deborah.flint@gtaa.com](mailto:deborah.flint@gtaa.com)>; Kimberly Becker ([kbecker@san.org](mailto:kbecker@san.org)) <[kbecker@san.org](mailto:kbecker@san.org)>; Laura Beebe <[lmbeebe@pbia.org](mailto:lmbeebe@pbia.org)>; dbewley@flytucson.com; Gladys Brown <[gladys@yumaairport.com](mailto:gladys@yumaairport.com)>; Christina Callahan <[ccallahan@panynj.gov](mailto:ccallahan@panynj.gov)>; Chellie Cameron <[chellie.cameron@phl.org](mailto:chellie.cameron@phl.org)>; Kelly L. Campbell

([kcampbell@mylubbock.us](mailto:kcampbell@mylubbock.us)) <[kcampbell@mylubbock.us](mailto:kcampbell@mylubbock.us)>; [joyce.carter@hiaa.ca](mailto:joyce.carter@hiaa.ca); Christina A. Cassotis ([chrisccassotis@flypittsburgh.com](mailto:chrisccassotis@flypittsburgh.com)) <[chrisccassotis@flypittsburgh.com](mailto:chrisccassotis@flypittsburgh.com)>; Melinda Crawford <[mccrawford@gocho.com](mailto:mccrawford@gocho.com)>; Jennifer Eckman <[jennifer.eckman@minotnd.org](mailto:jennifer.eckman@minotnd.org)>; [gallantj@frederictonairport.ca](mailto:gallantj@frederictonairport.ca); Cynthia Guidry <[cynthia.guidry@longbeach.gov](mailto:cynthia.guidry@longbeach.gov)>; [rkhamm-niebruegge@flySTL.com](mailto:rkhamm-niebruegge@flySTL.com); Alexis Higgins <[alexishiggins@tulsaairports.com](mailto:alexishiggins@tulsaairports.com)>; Rebecca Hupp <[RHupp@cityofboise.org](mailto:RHupp@cityofboise.org)>; Courtney Johnson <[comjohnson@co.slo.ca.us](mailto:comjohnson@co.slo.ca.us)>; Kimberly Jones <[jones.kimberly@msnairport.com](mailto:jones.kimberly@msnairport.com)>; Melinda Montgomery <[mmontgomery@mercercounty.org](mailto:mmontgomery@mercercounty.org)>; Nichol. Cindy <[NicholC@saccounty.gov](mailto:NicholC@saccounty.gov)>; Jamie Rhee ([jamie.rhee@cityofchicago.org](mailto:jamie.rhee@cityofchicago.org)) <[jamie.rhee@cityofchicago.org](mailto:jamie.rhee@cityofchicago.org)>; 'angie.spear@alaska.gov' <[angie.spear@alaska.gov](mailto:angie.spear@alaska.gov)>; [cstephens@eugene-or.gov](mailto:cstephens@eugene-or.gov); Rosemary A. Vassiliadis ([rosemaryv@mccarran.com](mailto:rosemaryv@mccarran.com)) <[rosemaryv@mccarran.com](mailto:rosemaryv@mccarran.com)>; Tamara Vrooman <[Tamara\\_Vrooman@yvr.ca](mailto:Tamara_Vrooman@yvr.ca)>; Jacqueline Yaft ([jacqueline.yaft@austintexas.gov](mailto:jacqueline.yaft@austintexas.gov)) <[jacqueline.yaft@austintexas.gov](mailto:jacqueline.yaft@austintexas.gov)>; Bonnie Allin <[bonniea520@gmail.com](mailto:bonniea520@gmail.com)>; Rosemarie Andolino <[rsandolino@gmail.com](mailto:rsandolino@gmail.com)>; Krys Bart <[krystbart8@gmail.com](mailto:krystbart8@gmail.com)>; Ginger Evans <[gingersundayevans@gmail.com](mailto:gingersundayevans@gmail.com)>; [ag1833@bellsouth.net](mailto:ag1833@bellsouth.net); G Lindsey <[ginaamer04@yahoo.com](mailto:ginaamer04@yahoo.com)>; Monica Lombrana <[lombrm@yahoo.com](mailto:lombrm@yahoo.com)>; Cindi Martin <[cmartin@mvyairport.com](mailto:cmartin@mvyairport.com)>; Marily Mora (Retired) <[mmora@panynj.gov](mailto:mmora@panynj.gov)>; Maureen Riley <[moriley9@comcast.net](mailto:moriley9@comcast.net)>; Elaine Roberts ([eroberts610@icloud.com](mailto:eroberts610@icloud.com)) <[eroberts610@icloud.com](mailto:eroberts610@icloud.com)>; Lysa Scully <[scullylysa@gmail.com](mailto:scullylysa@gmail.com)>; 'thella.bowens@gmail.com' <[thella.bowens@gmail.com](mailto:thella.bowens@gmail.com)>; Sue Stevens <[sue@suestevens-sc.com](mailto:sue@suestevens-sc.com)>

**Subject:** EWIA 2022 Retreat (Cincinnati)

Ladies:

In the better late than never category, I would like your input for the EWIA retreat in Cincinnati this fall.

The following dates appear to be clear of industry events. As has become the practice, we could meet for dinner on Thursday for those who arrive in time, with "formal" activities to be held on Friday and Saturday, with departure early Sunday. Please let me know if you:

1. Anticipate attending
2. Preference for dates: (Please rank in order of preference or availability)
  - a. August 18, 19 & 20
  - b. October 14, 15 & 16
  - c. November 4, 5 & 6

While Cincinnati does not have San Diego's ocean-front for marshmallows and Champagne, I am sure we will come up with something fun! I guarantee you will not return home without your share of good food, great camaraderie, and much laughter!

Candace



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 06/23/2022 DATE OF DEPARTURE/RETURN: 10/07/2022 / 10/11/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: Orlando, FL Business Purpose: AAAE NAC Conference

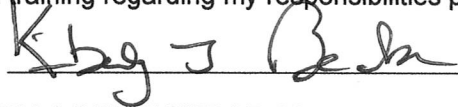
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$	<u>600.00</u>
• Rental Car	\$	
• Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )	\$	<u>100.00</u>
• Auto ( <i>Gas, Parking/Tolls, Mileage</i> )	\$	
B. Lodging	\$	<u>1,200.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$	<u>350.00</u>
D. Seminar and Conference Fees	\$	<u>650.00</u>
E. Entertainment	\$	
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$</b>	<b><u>2,900.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 6/23/22

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Meeting Date)

## Casey Diane

---

**From:** Erin O'Connor <Erin.OConnor@aaae.org>  
**Sent:** Tuesday, June 14, 2022 6:54 AM  
**Cc:** Jacky Sher Raker; Erin O'Connor  
**Subject:** 2022 AAAE F. Russell Hoyt National Airports Conference (NAC) Leadership Travel Information

**Good morning, AAAE Policy Review Council, Chapter Officers, Committee Leaders, and Past Chairs**

AAAE's 2022 F. Russell Hoyt National Airports Conference will take place October 9-11, 2022, in Orlando, FL at the Signia by Hilton Orlando Bonnet Creek. The conference is being hosted by the Orlando International Airport and Chief Executive Officer, Kevin Thibault. To assist you in travel planning, we would like to provide the following leadership details -

**Saturday, October 8**

**6:30 – 8:30 p.m.**            **AAAE Leadership Dinner**  
*Hosted by Orlando International Airport*

**Sunday, October 9**

**8 – 8:30 a.m.**            **Continental Breakfast for AAAE Board of Directors and Policy Review Council**

**8:30 a.m. – 12:30 p.m.**    **AAAE Board of Directors and Policy Review Council Meeting**

**12:30 – 1:30 p.m.**        **AAAE Board of Directors and Policy Review Council Lunch**  
*(AAAE Board, Policy Review Council, Committee Leaders, and Past Chairs)*

**OR**

**12:30 – 1:45 p.m.**        **Lunch for AAAE Chapter Officers with Chair Gale**  
*(Chapter Presidents & Officers)*

**Sunday, October 9 - Tuesday, October 11, 2022**

**F. Russell Hoyt National Airports Conference**

The National Airports Conference will officially begin on Sunday, October 9 and conclude on Tuesday, October 11. AAAE Chair Mark Gale, A.A.E. and NAC Committee Chair Patrick Wilson, A.A.E., ACE, encourage you to participate in the NAC in its entirety, if your schedule permits.

We will make your hotel reservation, for you, with the Signia by Hilton Orlando Bonnet Creek at 14100 Bonnet Creek Resort Lane, Orlando, FL 32821, phone (407) 597-3600. You will receive the group rate of \$229 for a single/double, \$249 for triple, or \$269 for quad. There is also a \$10 per night resort fee. You will be responsible for your own charges. The hotel requires a one-night deposit, and your card will be charged immediately for the deposit. Cancellations must be made at least five (5) days in advance of arrival.

The Signia by Hilton Orlando Bonnet Creek is located 18 miles from Orlando International Airport (MCO), and the ride takes approximately 30 minutes. A taxi will cost approximately \$70 one-way. Avis Budget Group, Inc. (representing Avis and Budget rental car companies) is the official rental car company for this meeting. To make reservations or for further information, call Avis at (800) 331-1600 or visit the dedicated AVIS AAAE reservations website. Call Budget at (800) 218-7992 or visit the dedicated Budget AAAE reservations website.

AAAE will reimburse your travel expenses (airfare, hotel room & tax and ground transportation) associated with traveling to Orlando, FL. AA AE will reimburse up to four (4) nights (Saturday, October 8 – Wednesday, 12) of your hotel stay provided you are attending the Board Meeting on Sunday, October 9 and staying for the conference.

If you are attending the conference, please remember to complete your registration online at [NAC Registration](#).

Please complete the [2022 NAC AA AE Leaders Travel Form](#) and return it to AA AE by Friday, July 15, 2022. Once we receive your travel details, including your arrival and departure details, we can arrange your hotel accommodations.

We are pleased to partner with **United Airlines** and **Delta Airlines** as the official air carriers for this meeting. For **United Airlines**, you may book online via [www.united.com](http://www.united.com) and enter the **Offer Code ZKGP615694** in the Offer Code box or call United Reservations Meetings Desk at 800.426.1122 and provide the **Z Code ZKGP** and **Agreement Code 615694**. For all tickets issued through United Meetings Reservations Desk, there will be a \$25 per ticket service fee collected. This fee is subject to change without notice. Such service fee is nonrefundable and applies to all itineraries, one-way or round-trip. Black-out dates apply. For **Delta Air Lines**, please [click here](#) to book your flights. You may also call Delta Meeting Network® at 1.800.328.1111\* Monday–Friday, 7 a.m. – 7:30 p.m. (CT) and refer to Meeting Event Code **NMV84**. \*Please note there is not a service fee for reservations booked and ticketed via the reservation 800 number.

Please contact **Erin O'Connor** at 703.797.2520 or [erin.oconnor@aaae.org](mailto:erin.oconnor@aaae.org) or **Jacky Sher Raker** at 703.575.2472 or [jacky.sher@aaae.org](mailto:jacky.sher@aaae.org) should you have any questions.

Thank you  
Erin

Erin O'Connor  
Senior Manager, Leadership and Events  
e. [erin.oconnor@aaae.org](mailto:erin.oconnor@aaae.org)  
p. 703.797.2520 | c. 914.263.6638

[American Association of Airport Executives](#)  
The Barclay Building | 601 Madison Street | Alexandria, VA 22314

# REGISTRATION

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**You acknowledge that in registering for and attending this AAAE event, you agree to adhere to the cancellation policy noted below, AAAE's Duty of Care, and AAAE's Code of Conduct and Terms and Conditions .**

## **REGISTRATION FEES (in U.S. funds drawn on a U.S. bank)**

	<b>On or Before August 26, 2022</b>	<b>After August 26, 2022</b>
AAAE Member	\$650	\$770
Non-Member	\$825	\$910

***If you are not seeing the correct pricing appear for your member type, please contact [member.services@aaae.org](mailto:member.services@aaae.org) to complete your registration for this event.***

**REGISTER ONLINE NOW**

## **CANCELLATION POLICY**

Registrations, cancellations and refund requests must be submitted in writing. All cancellation requests for registrations received on or before Friday, September 23, 2022, are subject to a \$125 cancellation processing fee; approved refunds will be processed after the meeting takes place. There will be no refunds of any kind after this date. Cancellations with outstanding invoices received within two weeks of the start of the conference, will require full payment on the balance due. Refunds will not be provided, and balance dues will

# AGENDA

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*Subject to change. Check back for updates. Please note that all sessions are listed in Eastern Time (ET).*

October 9

October 10

October 11

[View Full Agenda](#)

**SESSION TITLE**

**CONTAINS**

**SPEAKER NAME**

**CONTAINS**

**SESSION DATE/DATES**

**BETWEEN**

and

Find

[Date/Time](#)

[Event](#)

October 9

3:00 pm—4:15 pm

# **Committee Meetings**

Event

October 9

3:00 pm—7:00 pm

## **Registration**

October 9

5:00 pm—5:15 pm

## **NAC Committee Meeting**

October 9

5:15 pm—6:00 pm

## **Claudia Holliway Newcomers' Reception**

**SPONSORED BY**

**MICHAEL BAKER INTERNATIONAL**

October 9

6:00 pm—7:00 pm

## **Welcome Reception**

## **WELCOME RECEPTION**

Date/Time

Event

**SPONSORED BY**

**SIGNATURE FLIGHT SUPPORT**

October 10

7:30 am—8:45 am

## **Committee Meetings**

October 10

7:30 am—5:00 pm

## **Registration**

October 10

7:45 am—9:00 am

## **Continental Breakfast with Exhibitors**

**SPONSORED BY**

**RS&H**

October 10

Date/Time

Event

9:00 am–9:30 am

## **Welcome and Opening Remarks**

### **SPEAKERS**

**Henrietta Brown, A.A.E.**, *Deputy Director, Finance and Administration*, Louis Armstrong New Orleans International Airport

**Mark Gale, A.A.E.**, *Chief Executive Officer & Director of Aviation*, Fort Lauderdale-Hollywood International Airport

**Patrick Wilson, A.A.E., ACE**, *President*, Metropolitan Knoxville Airport Authority

**Kevin Thibault**, *Chief Executive Officer*, Greater Orlando Aviation Authority

October 10

9:30 am–10:30 am

## **General Session I: State of the Industry**

**SPONSORED BY**

**C&S COMPANIES**

**JACOBS**

**WOOLPERT**



HUDSON A DUFREY COMPANY

Date/Time

NATIONAL AIR TRAFFIC CONTROLLERS ASSOCIATION

Event

**MODERATOR**

**Carter Morris**, *Executive Vice President, AAAE Services, AAAE*

**PANELISTS**

**Kevin Thibault**, *Chief Executive Officer, Greater Orlando Aviation Authority*

**Steve Van Beek**, *Director & Head of North American Aviation, Steer*

October 10

10:30 am—11:00 am

**Refreshment Break with Exhibitors**

October 10

11:00 am—12:15 pm

**Breakout Session: Airlines in a Post-Pandemic Environment**

**PANELIST**

**Bill Swelbar**, *Chief Industry Analyst, Swelbar-Zhong Consultancy*

October 10

11:00 am—12:15 pm

**Breakout Session: Outside the fence: Successful Recruitment**

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## and Retention

Event

### MODERATOR

**Sybil Murphy**, ADK Consulting and Executive Search

### PANELISTS

**Linda Frankl, A.A.E.**, *Director, Senior Practice Leader*, ADK Consulting and Executive Search

**Carter Morris**, *Executive Vice President*, AAAE Services, AAAE

**Judi Olmstead, A.A.E.**, *Assistant Director of Airports*, Myrtle Beach International Airport

October 10

12:30 pm—2:00 pm

## Luncheon with Keynote Speaker

### SPONSORED BY

MEAD & HUNT, INC.

CONRAC SOLUTIONS

October 10

2:10 pm—3:25 pm

**Breakout Session: Honoring Who You Are with Pride: Fostering**

# **Inclusion and Belonging for the LGBTQ+ Community**

Event

## **PANELIST**

**Harry Barrett, A.A.E.**, *Executive Director*, Palm Springs International Airport

October 10

2:10 pm–3:25 pm

## **Breakout Session: Landside issues: Parking Lots Filling at Airports and How to Maximize the Passenger Experience**

October 10

3:25 pm–3:45 pm

## **Refreshment Break with Exhibitors**

October 10

3:45 pm–4:45 pm

## **General Session II - Correcting Bottlenecks through Technology**

Date/Time

Event

October 10

6:30 pm—8:30 pm

## **Monday Evening Event: Universal CityWalk**

Join your host Greater Orlando Airport Authority for a fun evening at Universal CityWalk. Mingle with friends old and new while enjoying local favorites and libations.

**SPONSORED BY**

**ORLANDO INTERNATIONAL AIRPORT**

October 11

8:00 am—9:00 am

## **Committee Meetings**

October 11

8:00 am—9:00 am

## **Continental Breakfast with Exhibitors**

October 11

8:00 am—4:45 pm

**Registration**

## REGISTRATION

Date/Time

Event

October 11

9:00 am–10:00 am

## General Session III: The Digital Divide: Embracing the Remote Workspace

### SPONSORED BY

KIMLEY-HORN AND ASSOCIATES, INC.

### MODERATORS

**Meghan Dunn, A.A.E.**, *Manager, Properties & Executive Affairs, Savannah Airport Commission*

**Judy Ross, A.A.E.**, *Assistant Director of Aviation, Norman Y. Mineta San Jose International Airport*

### PANELISTS

**Cyrus Callum, A.A.E., ACE**, *Director, Aviation and Economic Resources, Daytona Beach International Airport/County of Volusia*

**Kelly Johnson, A.A.E.**, *Chief Operating Officer, Northwest Arkansas National Airport Authority*

**Lance Lyttle**, *Managing Director, Aviation, Seattle-Tacoma International Airport*

Airport  
Date/Time

Event

*Jes*

**Perry Miller, A.A.E., I.A.P.**, *President & Chief Executive Officer*, Richmond International Airport

October 11

10:00 am–11:00 am

## **General Session IV: Cargo Moving Forward – Redefining New Opportunities**

October 11

11:00 am–11:15 am

## **Refreshment Break with Exhibitors**

October 11

11:15 am–12:30 pm

## **Breakout Session: Environmental Audits: Airport, Legal and Environmental/Social/Governance (ESG) Perspectives**

PANELIST

**Mina Makarios**, *Associate*, Anderson & Kreiger, LLP

Date/Time

October 11

Event  
11:15 am—12:30 pm

## **Breakout Session: Redefining Airport Management Possibilities: A 30,000 Foot View of Digital Twins**

### **PANELISTS**

**Katie McCoy, C.M.**, *Business Intelligence Manager, Charlotte Douglas International Airport*

**David Tamir**, *Chief Technology Officer, Tamironics Ltd.*

October 11

12:45 pm—2:00 pm

## **Keynote Luncheon**

October 11

2:10 pm—3:10 pm

## **Roundtables: General Aviation (GA)**

### **MODERATOR**

**Jeff Bilyeu, A.A.E.**, *Aviation Director, Texas Gulf Coast Regional Airport*

October 11

Date/Time

Event

October 11

3:45 pm—4:45 pm

## General Session V: Net Zero Carbon Footprints

### PANELISTS

**Robert Horton**, *Vice President, Environmental Affairs*, Dallas Fort Worth International Airport

**Chad Makovsky, C.M., ACE, IACE**, *Director of Aviation Services*, Phoenix Sky Harbor International Airport

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## AMERICAN ASSOCIATION OF AIRPORT EXECUTIVES

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Alexandria, VA 22314

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**Amy Gonzalez**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Amy Gonzalez Department: 15  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 6/7/2022 DATE OF DEPARTURE/RETURN: 9/16/2022 / 9/20/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Minneapolis, MN

Business Purpose: 2022 ACI-NA Annual Conference and Exhibition

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 500
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$
• Auto (Gas, Parking/Tolls, Mileage)	\$ 100
B. Lodging	\$ 840
C. Meals and Incidental Expenses (Per Diem)	\$ 250
D. Seminar and Conference Fees	\$ 875
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 2,565

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 6-8-2022

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

# **TRAVEL EXPENSE REINBURSEMENT**

**Kim Becker**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

**Employee/Trip Information**

Name: Kimberly J. Becker Dept: 6 - Executive Division Date: \_\_\_\_\_  
 Departure Date: 6/4/2022 Return Date: 6/5/2022 Report Due: 7/5/22  
 Destination: Seattle, WA  
 Business Purpose: AAAE 94th Annual Conference & Exposition

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		6/4/22	6/5/22	6/6/22	6/7/22	6/8/22	6/9/22	6/10/22	
		Saturday	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	
Air Fare, Railroad, Bus									-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		44.04	49.25						93.29
Lodging		346.99							346.99
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
Please see attached explanation for air fare and registration fees information and notice of reimbursement for hotel and ground transportation charges.									-
	\$ -								\$ 440.28

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	6/4/22	6/5/22	6/6/22	6/7/22	6/8/22	6/9/22	6/10/22	TOTAL
	Saturday	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	
Breakfast	\$18.00							36.00
Lunch	\$20.00							20.00
Dinner	\$36.00							36.00
Incidentals	\$5.00							10.00
<b>Total M&amp;IE</b>	<b>\$79.00</b>							<b>102.00</b>
								-
<b>Total Meal and Incidental Expenses</b>	<b>\$ 23.00</b>	<b>\$ 79.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>102.00</b>

**Explanation:** Substantiation for exception should be attached

**Trip Grand Total**

Trip Grand Total	542.28
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	-
<b>Due Traveler</b> - if positive amount, prepare check request	
<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ 542.28</b>

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature: Kimberly J. Becker Date: Jun 6, 2022

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

## Interoffice Communication

Date: June 6, 2022  
To: File  
From: Diane Casey  
Subject: Travel Expense Reimbursement Request for Kim Becker  
AAAE 94<sup>th</sup> Annual Conference & Exposition

---

This memo offers explanation for entries on the Travel Expense Reimbursement Request for Kim Becker for the trip to Seattle for the AA AE 94<sup>th</sup> Annual Conference & Exposition held on June 4 – 8, 2022.

- Airfare – because this conference was back-to-back with the ACI Business of Airports Conference, held in Phoenix on June 6 – 8, the flight tickets were issued together. The ticket expense will be added to the Travel Expense Reimbursement Request for the Phoenix ACI conference trip.
- Registration Fee – because Kim only attended the Policy Review Committee Meeting and not the actual Conference, she did not have to pay the registration fee.
- As a member of the AA AE Policy Review Committee, Kim is considered a AA AE Leader and entitled to reimbursement of expenses up to \$5,000 per year for attendance at conferences with a Policy Review Committee meeting. I have submitted Kim's receipts for the hotel and ground transportation expenses that will be reimbursed to the Authority by AA AE. A copy of the expense submission, along with the AA AE Travel Account Policy is attached.





**AAAE LEADERSHIP TRAVEL ACCOUNT EXPENSE REIMBURSEMENT FORM**  
For members of the Board of Directors, PRC, BOE and Committee Leaders

**NAME:** Kimberly J. Becker

**DATE:** June 6, 2022

**TRAVEL PURPOSE:** AAAE 94th Annual Conference & Exposition -  
Attend Policy Review Committee Meeting

EXPENSE DATE	AMOUNT	TYPE OF EXPENSE <i>(select one)</i>
6/4/22	\$ <u>346.99</u>	Hotel/Lodging
6/4/22	\$ <u>44.04</u>	Ground Transportation
6/5/22	\$ <u>49.25</u>	Ground Transportation
	\$ _____	Airfare
	\$ _____	Hotel/Lodging

**TOTAL REQUESTED:** \$ 440.28

**PAYMENT INSTRUCTIONS:** Please make check payable to "San Diego County Regional Airport Authority" and mail to Kimberly J. Becker, SDCRAA, P.O. Box 82776, San Diego, CA 92138.

*Per recommendations of the AAAE auditors and the AAAE Audit Committee, and as approved by the Executive Committee, the travel account may only be used for air fare, ground transportation, and hotel lodging expenses (limited to the night prior to the first official event through the night of the last official event) for attendance at AAAE Board meetings and other eligible AAAE conferences including international meetings. It may not be used for conference registration fees. For additional information, please consult the AAAE Leadership Travel Account Policy.*

Please submit this form along with your receipts to Mimi Yohanes, CPA at [mimi.yohanes@aaae.org](mailto:mimi.yohanes@aaae.org) or via fax at 703.797.9018. For questions, contact Jacky Sher Raker at [jacky.sherraker@aaae.org](mailto:jacky.sherraker@aaae.org) or 703.575.2472.



SHERATON SEATTLE HOTEL  
 1400 Sixth Avenue  
 Seattle, WA 98101  
 United States  
 Tel: 206-621-9000 Fax: 206-621-8441



KIMBERLY BECKER  
 [REDACTED]  
 [REDACTED]  
 United States Of America  
 AM4215 - AAAE Conference & Exposition

Page Number : 1  
 Guest Number : 4974470  
 Folio ID : A  
 Arrive Date : 04-JUN-22 07:17  
 Depart Date : 05-JUN-22 07:21  
 No. Of Guest : 1  
 Room Number : 2456  
 Marriott Bonvoy Number : 9603

Sheraton Seatt SEASI JUN-05-2022 07:30 MHIPO725

Date	Reference	Description	Charges (USD)	Credits (USD)
04-JUN-22	14612	Room Service	24.81	
04-JUN-22	RT2456	Rm Chrg - Group Association	275.00	
04-JUN-22	RT2456	Room Tax	43.18	
04-JUN-22	RT2456	City/Local Tax	4.00	
05-JUN-22	MC	Mastercard-0764		-346.99

\*\*\*For Authorization Purpose Only\*\*\*  
 xxxxxx0764

Date	Time	Code	Authorized
04-JUN-22	07:16	04359Z	398.75

Approve EMV Receipt for MC - 0764: Signature Captured  
 TC:38975D8CA6B45970  
 IAD:0110A040012200000000000000000000FF TVR:0080008000  
 AID:A0000000041010 Application Label:Mastercard

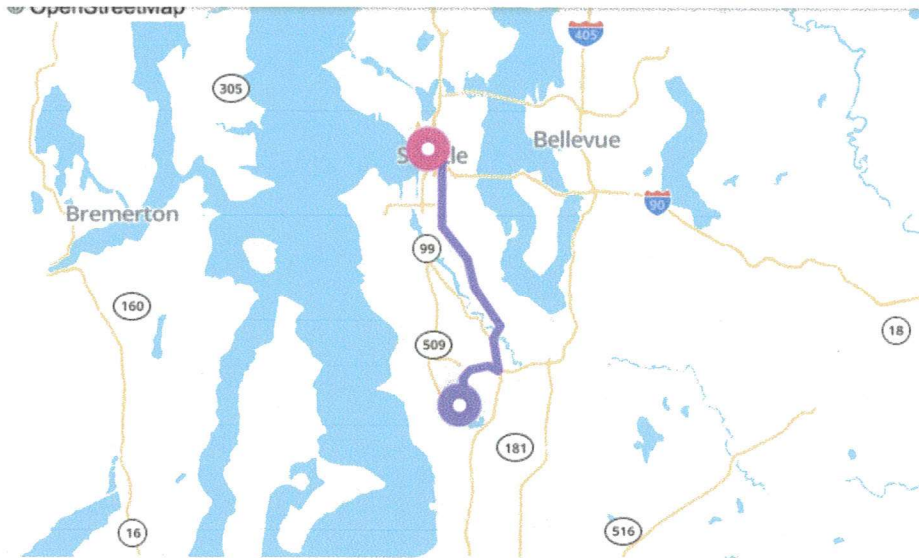
\*\* Total 346.99 -346.99  
 \*\*\* Balance 0.00

Continued on the next page

06/04/22  
Transportation  
Airport to Hotel



Jun 04, 2022, 6:55 AM



### Your Trip

	Air Cargo Rd	Pickup
	Seatac	6:55 AM
	1400 6th Ave Seattle	Drop-off
		7:13 AM

### Payment

**\$44.04**

Lyft fare (14.79mi, 17m 50s)	\$39.49
Fuel Surcharge	\$0.55
Increase Tip	\$4.00

Personal  
PayPal

Your payment method has already been charged. Changing your payment method will not affect the payment method used for this

06/05/22 - Transportation  
Hotel to Airport

**Casey Diane**

**From:** Kim Becker [REDACTED]  
**Sent:** Sunday, June 5, 2022 9:47 AM  
**To:** Casey Diane  
**Subject:** Fwd: Your ride with Yacob on June 5

To SeaTac. It's pouring!!!

Begin forwarded message:

**From:** Lyft Receipts <no-reply@lyftmail.com>  
**Date:** June 5, 2022 at 9:45:47 AM PDT  
**To:** kbeckersj@yahoo.com  
**Subject:** Your ride with Yacob on June 5



JUNE 5, 2022 AT 8:39 AM

**Thanks for riding with Yacob!**

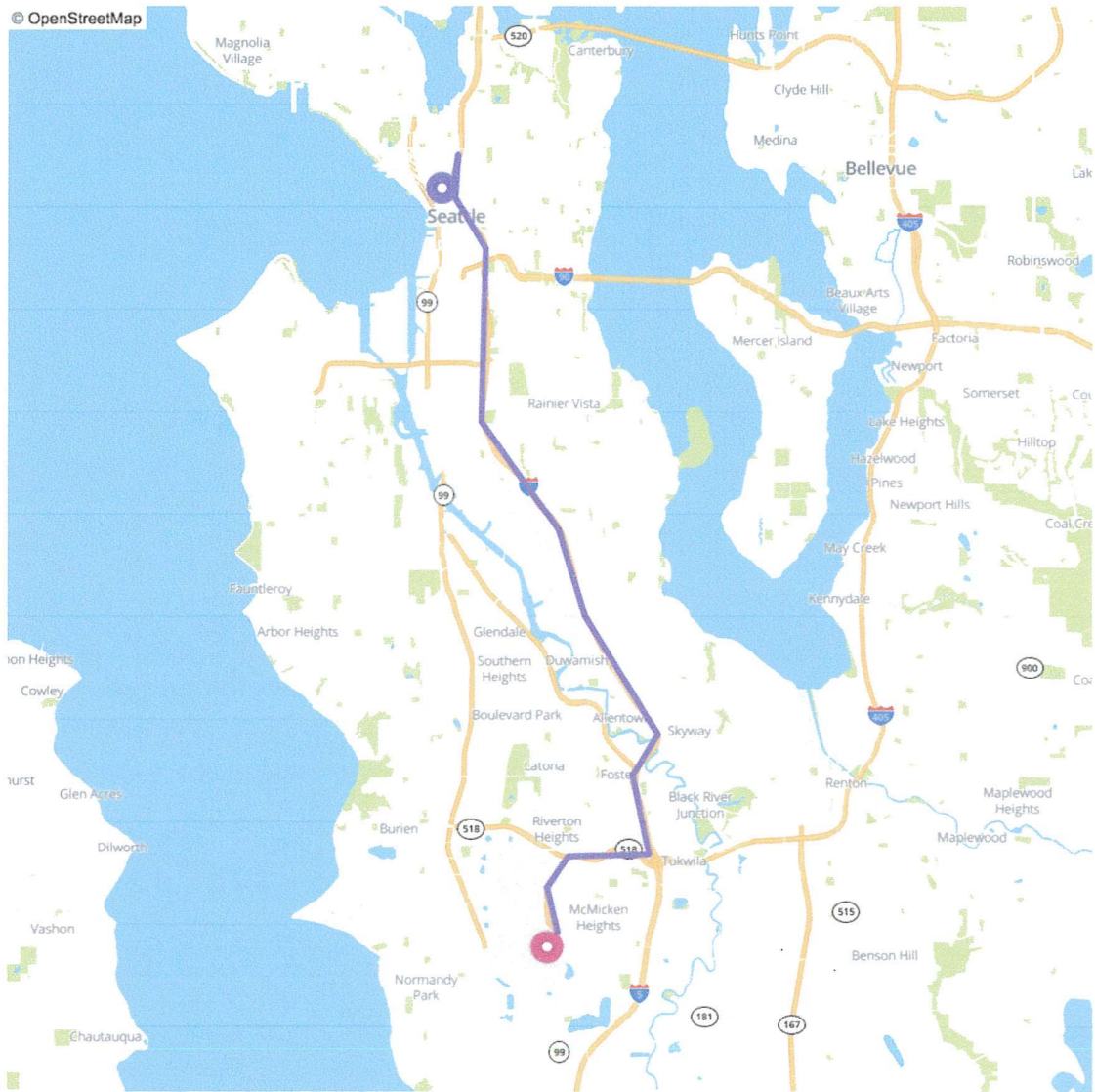


100% of tips go to drivers. [Add a tip](#)

Lyft fare (15.94mi, 38m 12s)	\$42.28
Fuel Surcharge	\$0.55
Tip	\$6.42

PayPal account

**\$49.25**



- **Pickup 8:39 AM**  
1420 5th Ave, Seattle, WA
- **Drop-off 9:17 AM**  
17801 International Blvd Seatac, WA

**TIP DRIVER**



## 2021-2022 AAAE LEADERSHIP TRAVEL ACCOUNT POLICY

### For Board, PRC, BOE and Committee Leaders

It is expected that each AAAE Board member, Policy Review Council (PRC) member, Board of Examiners (BOE) and Committee Chairs, Co-Chairs and Vice Chairs have the support of their airport to the maximum extent possible for the time and travel expenses required for leadership service in AAAE.

However, AAAE recognizes that airport employers may not be able to cover the travel expenses of Board and PRC members to attend certain official events. It is for that reason that AAAE provides an annual \$5,000 travel account (from the end of the 93rd Annual AAAE Conference & Exposition (held July 11-13, 2021 in Las Vegas) through the 94<sup>th</sup> Annual AAAE Conference & Exposition (to be held June 5-8, 2022 in Seattle, WA) to each Board and PRC member (including Chapter Presidents, who are part of the PRC during their year as Chair of their respective chapter); \$1,000 to Committee Leaders (Chairs, Co-Chairs, and Vice Chairs) who are not on the Board or PRC, and \$4,500 for the Board of Examiners (BOE) to participate in BOE meetings.

Per recommendations of the AAAE auditors and the AAAE Audit Committee, and as approved by the Executive Committee, the travel account may only be used for air fare, ground transportation, and hotel lodging expenses (limited to the night prior to the first official event through the night of the last official event) for attendance at AAAE Board meetings and other eligible AAAE conferences that require your attendance due to committee meeting taking place or international meetings. Travel accounts may not be used for conference registration fees. As such, the airport employer or individual member is responsible for paying conference registration fees. The IRS does allow for registration fees for educational conferences to be tax deductible. The specifics of this deduction are defined in IRS publication 463 <http://www.irs.gov/pub/irs-pdf/p463.pdf>, with conventions defined on page 9.

For reimbursement of allowable travel expenses, please complete the attached form and send with applicable receipts once your travel has occurred to Mimi Yohanes, CPA, at [mimi.yohanes@aaae.org](mailto:mimi.yohanes@aaae.org) or by fax at 703.797.9018. For questions, contact Jacky Sher Raker at [jacky.sherraker@aaae.org](mailto:jacky.sherraker@aaae.org) or 703.575.2472.

# FY 2022 Per Diem Rates for Seattle, Washington

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Seattle	King	\$79	\$18	\$20	\$36	\$5	\$59.25

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 02/04/2022 DATE OF DEPARTURE/RETURN: 06/04/2022 / 06/05/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: Seattle, WA Business Purpose: AAAAE 94<sup>th</sup> Annual Conference Board of Directors & Policy Review Committee Mtgs

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>350.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>50.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>300.00</u>
C. Meals and Incidental Expenses (Per24 Diem)	\$ <u>80.00</u>
D. Seminar and Conference Fees	\$ <u>0.00</u>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>780.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Feb 4, 2022  
Kim Becker (Feb 4, 2022 15:05 PST)

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Anehy Valenzuela, Assistant Authority Clerk, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its February 17, 2022 meeting.  
(Meeting Date)





# 94<sup>TH</sup> ANNUAL AAAE CONFERENCE & EXPOSITION JUNE 5-8, 2022 | SEATTLE, WA

## Seek

Looking for a conference that will allow you to learn from and network with leaders in the industry and also provide a preview of the latest innovations and services in aviation?

## Elevate

Join us from June 5-8 in Seattle for the **94th Annual AAAE Conference & Exposition**, to participate in lively education sessions that will help you improve airport operations and optimize the traveler experience.

Topics will include:

- infrastructure development
- environmental sustainability
- digital transformation
- concessions in the post-COVID era
- taming the talent circus
- the latest safety and security challenges
- and much more!

In between education sessions, visit the exhibit hall to get a firsthand look at new technologies and connect with peers in the industry.

## Achieve

You're just a few clicks away from taking the first step in achieving your goals! **Register today** to secure your access to unmatched education and the opportunity to earn CEUs, cutting-edge solutions in our exhibit hall and Innovation Theaters, and the largest mix of airports under one roof.

[View Preliminary Agenda](#)

[Register Now](#)



## Hotel Accommodations

We have an official hotel block at the **Sheraton Grand Seattle**, and our discounted rate of \$275 per single/double occupancy room is available through Thursday, May 12. We expect rooms to sell out, so **make your reservations** as soon as possible!

## Duty of Care

It is our goal to ensure your conference experience is safe as well as rewarding, which is why we are requiring all attendees to review and acknowledge **AAAE's Duty of Care**. The Duty of Care outlines the measures we are taking to prevent exposure to COVID-19, including requiring that all attendees either be fully vaccinated or have a negative COVID test within 72 hours prior to arrival.

## Get Social!

Join the conversation on social media with our official hashtag **#AAAESEA**.

For more information, please visit [aaae.org/annual](http://aaae.org/annual) or contact the **AAAE Meetings Team** with any questions.

A special thanks to our **host airport**:



Can't attend? **Mute related communications here.**

American Association of Airport Executives  
The Barclay Building 601 Madison Street  
Alexandria VA 22314

P: 703 324 0504 | E: [AAAEMeetings@aaae.org](mailto:AAAEMeetings@aaae.org)



[Update Your Preferences or Unsubscribe](#)



# 94<sup>th</sup> ANNUAL AAAE CONFERENCE & EXPOSITION

June 5-8, 2022 // Seattle, WA

## REGISTRATION FORM

If you require any special assistance to participate or have special dietary requirements,  
email [aaaameetings@aaaae.org](mailto:aaaameetings@aaaae.org).

Check If You Are A First Time Attendee

Exclude my contact information on roster sent to sponsors/exhibitors

Email Address kbecker @ san.org

Mr.  Ms.  Mrs. Full Name Kimberly J. Becker Nickname for Badge Kim

Title President/CEO Airport/Organization San Diego County Regional Airport Authority

Address P.O. Box 82776 City/State/Zip San Diego, CA 92138

Primary Phone Number ( 619 ) 241 - 1401 Cell Phone Number ( 619 ) 241 - 1401

Guest Name(s) \_\_\_\_\_ Guest Email \_\_\_\_\_ @ \_\_\_\_\_

By selecting this checkbox, you acknowledge that in registering for and attending any AAAE event, you agree to adhere to the rules and regulations noted in the [Event Participant Terms and Conditions](#) and [AAAE's Duty of Care](#).

**Accredited Airport Executives®:** This course is worth 24 credits in the AAAE Continuing Airport Management Education Unit (CEU) program.

### REGISTRATION FEES

	Paid On or Before 3/25/22	Paid After 3/25/22
AAAE Airport Member <sup>1</sup>	<input type="checkbox"/> \$765	<input type="checkbox"/> \$955
Airport Non-Member <sup>1</sup>	<input type="checkbox"/> \$1,150	<input type="checkbox"/> \$1,475
AAAE Corporate Member <sup>1</sup>	<input type="checkbox"/> \$935	<input type="checkbox"/> \$1,055
Corporate Non-Member <sup>1</sup>	<input type="checkbox"/> \$1,750	<input type="checkbox"/> \$2,075
AAAE Academic Member <sup>2</sup>	<input type="checkbox"/> \$305	<input type="checkbox"/> \$305
AAAE Young Professional Member <sup>2</sup>	<input type="checkbox"/> \$665	<input type="checkbox"/> \$855
U.S. Federal Government Employee	<input type="checkbox"/> \$385	<input type="checkbox"/> \$600
Guest <sup>3</sup>	<input type="checkbox"/> \$335	<input type="checkbox"/> \$335
Volunteer Event	<input type="checkbox"/> n/a	<input type="checkbox"/> n/a
Seattle-Tacoma Airport Tours:		
Airfield Tour	<input type="checkbox"/> n/a	<input type="checkbox"/> n/a
International Arrivals Facility Tour	<input type="checkbox"/> n/a	<input type="checkbox"/> n/a

### METHOD OF PAYMENT

(Payable in U.S. dollars drawn on a U.S. bank)

Enclosed is a check or money order made payable to AAAE

Purchase Order # \_\_\_\_\_

Upon receipt of this form, charge my (please check only one)

American Express  MasterCard  Visa

Name (as it appears on card) \_\_\_\_\_

Account # \_\_\_\_\_

Exp. Date \_\_\_\_\_

Signature of Cardholder \_\_\_\_\_

**Photo/Video Disclaimer:** By registering for and attending any AAAE event, you agree that your image may be used at any time, without further notification, for printed materials, websites, social media, and other marketing purposes.

<sup>1</sup> Full conference registrations include all sessions, admittance into the Exhibit Hall, three breakfasts, three luncheons, all refreshment breaks and evening events, either of the optional airport tours (subject to confirmation of registration by AAAE), and all handouts.

<sup>2</sup> Academic and Young Professional members must have their membership paid in full at the time they register in order to receive the special rate.

<sup>3</sup> Guests of full registrants only. Guest refers to a spouse, significant other or personal friend, NOT a business associate or staff colleague affiliated with the aviation industry. Requires name of full registrant. Guest registration includes admittance into the Exhibit Hall, the Grand Opening and Welcome Reception on Sunday, Monday Happy Hour with Exhibitors and the Host Airport Evening Event, and Wednesday's Chair's Reception, Seattle Reception, Closing Ceremony, and After Party.

**NOTE:** AAAE reserves the right to postpone or cancel this program if the number of registrants is insufficient; due to acts of God; or any other reason beyond AAAE's control. In this event, we will notify all registrants and credit the full registration fee towards another AAAE meeting, product, or service. However, any costs incurred by the registrant, such as hotel cancellation or airline penalties, are the responsibility of the registrant.

**Cancellation Policy:** Registrations, cancellations, and refund requests must be submitted in writing. All cancellation requests for registrations received on or before Friday, May 20, 2022, are subject to a \$150 cancellation processing fee; approved refunds will be processed after the meeting takes place. There will be no refunds of any kind after this date. Cancellations with outstanding invoices received within two weeks of the start of the conference, will require full payment on the balance due. Refunds will not be provided, and balance dues will not be forgiven for no-shows. Substitutions within the same conference will be accepted without penalties. The difference between member and non-member price will be charged if a non-member replaces a member. Substitutions will be accepted with a written request to [AAAEmeetings@aaaae.org](mailto:AAAEmeetings@aaaae.org). The individual substituting for the original registrant is responsible for all financial obligations (balance due; difference in fees due to membership type) associated with that substitution. For all inquiries regarding cancellations, refunds and substitutions, please contact the AAAE Meetings Department at 703.824.0504 or email [AAAEmeetings@aaaae.org](mailto:AAAEmeetings@aaaae.org). By submitting a completed registration form, you acknowledge that you have read and understand the cancellation policy. Please note failure to receive a confirmation letter before an event will not be grounds for a refund or credit.

### MAIL OR FAX REGISTRATION TO

American Association of Airport Executives | The Barclay Building | 601 Madison Street | Alexandria, VA 22314 | Fax: 703.797.9018 | [aaaameetings@aaaae.org](mailto:aaaameetings@aaaae.org)

**Gil Cabrera**



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**

(To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

<b>Employee/Trip Information</b>		<b>Date:</b> <u>6/9/2022</u>
<b>Name:</b>	<u>Gil Cabrera</u>	<b>Dept:</b> <u>2 - Board Services</u>
<b>Departure Date:</b>	<u>6/5/2022</u>	<b>Return Date:</b> <u>6/8/2022</u>
<b>Destination:</b>	<u>Phoenix, AZ</u>	<b>Report Due:</b> <u>7/8/22</u>
<b>Business Purpose:</b>	<u>2022 ACI Business of Airports Conference</u>	

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		6/5/22 Sunday	6/6/22 Monday	6/7/22 Tuesday	6/8/22 Wednesday	6/9/22 Thursday	6/10/22 Friday	6/11/22 Saturday	
Air Fare, Railroad, Bus	420.58	40.00		23.97					63.97
Conference Fees	850.00								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		156.31	86.85		144.33				387.49
Lodging		297.56	297.56	297.56					892.68
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	<b>\$ 1,270.58</b>								<b>\$ 1,344.14</b>

**Expense items included in Per Diem:** Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

<a href="#">GSA Per Diem for Domestic</a>		<a href="#">US Dept of State Per Diem for International</a>							
Enter Daily Per Diem Rate		6/5/22 Sunday	6/6/22 Monday	6/7/22 Tuesday	6/8/22 Wednesday	6/9/22 Thursday	6/10/22 Friday	6/11/22 Saturday	
Breakfast	\$16.00								-
Lunch	\$17.00								-
Dinner	\$31.00	31.00	31.00						62.00
Incidentals	\$5.00								-
<b>Total M&amp;IE</b>	<b>\$69.00</b>	31.00	31.00	-	-	-	-	-	62.00
Approved Meal Exception Above Per Diem Rate <sup>1</sup>									-
<b>Total Meal and Incidentals Expenses</b>		<b>\$ 31.00</b>	<b>\$ 31.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>62.00</b>

<b>Explanation:</b> Substantiation for exception should be attached	<b>Trip Grand Total</b>	<b>2,676.72</b>
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	1,270.58
	<b>Due Traveler</b> - if positive amount, prepare check request <b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$1,406.14</b>

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: <u>Arely Valenzuela</u>	Ext.: <u>2557</u>
Traveler's Signature: <u>Gil Cabrera</u> <small>Gil Cabrera (Jun 14, 2022 12:30 PDT)</small>	Date: <u>Jun 14, 2022</u>
Administrator's Signature: _____	Date: _____

CEO/Vice President Approval<sup>1</sup>: \_\_\_\_\_ Date: \_\_\_\_\_  
(Required if meal(s) reimbursed above the Per Diem Rate)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Gil Cabrera Department: Board Services - 2  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 03/23/2022 DATE OF DEPARTURE/RETURN: 06/05/2022 / 06/08/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Phoenix, AZ Business Purpose: ACI Business of Airports Conference

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>450.00</u>
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ <u>900.00</u>
C. Meals and Incidental Expenses ( <a href="#">Per24 Diem</a> )	\$ <u>280.00</u>
D. Seminar and Conference Fees	\$ <u>850.00</u>
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,580.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: Mar 23, 2022

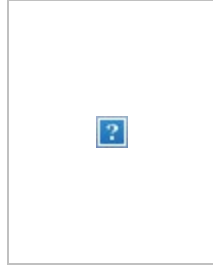
**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arely Valenzuela, certify that this document was approved  
(Name of Clerk)

by the Executive Committee at its 04/07/22 meeting.  
(Meeting Date)

**From:** [meetings@airportscouncil.org](mailto:meetings@airportscouncil.org)  
**To:** [Valenzuela Arely](#)  
**Subject:** Order Confirmation  
**Date:** Friday, May 6, 2022 7:09:45 AM

---



Thank you for your purchase!

Below are the details of your confirmation. Please retain this email for your records.

**Order Number:** 122614

**Order Date:** May 6, 2022 9:41 AM

**Bill To:** Mr. Guillermo Cabrera

**Order Total:** 850.00

**Payment Method:** VISA \*\*\*\*\*5307

**Name on Card:** Arely Valenzuela

Item	Price	Qty	Total
2022 Business of Airports - Mr. Guillermo Cabrera <i>When:</i> Jun 6, 2022 - Jun 8, 2022 <i>Where:</i> JW Marriott Phoenix Desert Ridge Resort & Spa 5350 East Marriott Drive Phoenix, AZ 85054 United States	850.00	1	850.00

*Registration option:* Jun 6, 2022 - Conference Registration

<b>Item Total</b>	850.00
<b>Shipping</b>	0.00
<b>Handling</b>	0.00
<b>Item Grand Total</b>	850.00
<b>Transaction Grand Total</b>	850.00



Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

CABRERA/GUILLERMO - 02

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: BKWMDM

**CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE**

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

Southwest Airlines - Flight Number 0659		Confirmation: 3BGVWR
<b>Departure:</b> Sun, 06/5/2022 6:55 PM <b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Departing Terminal:</b> TERMINAL 1 <b>Status:</b> Confirmed	<b>Arrival:</b> Sun, 06/5/2022 8:10 PM <b>Arrival City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Arrival Terminal:</b> TERMINAL 4 <b>Class of Service:</b> O - ECONOMY	<b>Equipment:</b> 738  <b>Travel Time:</b> 1 hour(s) 15 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <div style="background-color: orange; color: white; padding: 2px; text-align: center; font-weight: bold;">CHECK IN</div>
<b>Seat Assignments:</b> OPEN SEATING ON SOUTHWEST FREQUENT FLYER NUMBER 89829434		

American Airlines - Flight Number 2948		Confirmation: KYWPSP
<b>Departure:</b> Wed, 06/8/2022 5:15 PM <b>Departure City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Departing Terminal:</b> TERMINAL 4 <b>Status:</b> Confirmed	<b>Arrival:</b> Wed, 06/8/2022 6:25 PM <b>Arrival City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Arrival Terminal:</b> TERMINAL 2 <b>Class of Service:</b> G - ECONOMY	<b>Equipment:</b> 321  <b>Travel Time:</b> 1 hour(s) 10 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <div style="background-color: orange; color: white; padding: 2px; text-align: center; font-weight: bold;">CHECK IN</div>
<b>Seat Assignments:</b> CABRERA/GUILLERMO - 34C AISLE SEAT CONFIRMED		

#### Invoice Detail

<b>Name:</b> CABRERA/GUILLERMO		
<b>Southwest</b>	<b>Issue Date:</b> 05/3/2022	
<b>Airlines Ticket:</b> 5267763411049		<b>Amount:</b> \$219.98
<b>Invoice Number:</b> 5617755		
<b>Service Fee:</b> 8900821921048	<b>Issue Date:</b> 05/3/2022	<b>Amount:</b> \$30.00
<b>Name:</b> CABRERA/GUILLERMO		
<b>American</b>	<b>Issue Date:</b> 05/3/2022	
<b>Airlines Ticket:</b> 0017763411050		<b>Amount:</b> \$170.60
<b>Invoice Number:</b> 5617756		
		<b>Total Fare:</b> USD \$420.58
Your total has been charged to American Express ending In 1013		

#### General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

TSA Guidance- a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). Thank you for choosing Traveltrust! For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72. You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061. Each call is billable at a minimum \$25.00 Domestic/\$45 International per call/reservation.

From: Uber Receipts noreply@uber.com  
Subject: Your Sunday evening trip with Uber  
Date: Jun 5, 2022 at 5:57:35 PM  
To: Gil Cabrera gil@cabrerafirm.com

Uber

Total **\$28.04**  
June 5, 2022

Thanks for tipping, Gil

Here's your updated  
Sunday evening ride  
receipt.



**Total**

**\$28.04**

Uber One price adjustment



Trip fare	\$26.36
-----------	---------

---

<b>Subtotal</b>	<b>\$26.36</b>
-----------------	----------------

Membership Benefit	-\$2.74
--------------------	---------

Temporary Fuel Surcharge <span>?</span>	\$0.55
---	--------

Promotion	-\$1.30
-----------	---------

CA Driver Benefits <span>?</span>	\$0.50
-----------------------------------	--------

Tips	\$4.67
------	--------

---

## Payments



**Apple Pay Visa ····6974**

**\$28.04**

6/5/22 5:57 PM

[Download PDF](#)

## You rode with Saryan

**4.96**<sup>★</sup> Rating

Has passed a multi-step  
safety screen

## Issued on behalf of Saryan

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

**Black** 2.86 miles | 11 min

**5:21 PM**

1330 W

Pennsylvania

Ave, San Diego,

CA 92103, US

**5:33 PM**

3225 N Harbor

Dr, San Diego,

CA 92101, US



**Report lost  
item >**

**Contact  
support >**

**My trips >**

**Uber**

ISSUED BY AND VALID ONLY ON

SOUTHWEST AIRLINES  
PASSENGER RECEIPT

SOUTHWEST AIRLINES

I ACKNOWLEDGE RECEIPT OF TICKET(S) AND/OR COUPONS FOR RELATED CHARGES DESCRIBED HEREO  
BILLED OR IN EXTENDED PAYMENTS IN ACCORDANCE WITH STANDARD POLICY OF COMPANY ISSUINGN. PAYMENT IN FULL TO BE MADE WHEN  
CARD. NO REFUNDS ON LOST TICKETS.

X	DATE OF ISSUE	PLACE OF ISSUE	ISO CODE
SIGNATURE OF CARDHOLDER	05JUN22	SANWNO1GC	US
NAME OF PASSENGER	NON TRANSFERABLE	CONF NUMBER/CARRIER CODE	ISSUING AGENT ID
CABRERA/GUILLERMO		3BGVWR/WN	0134ML
ISSUED IN EXCHANGE FOR	CONJUNCTION DOCUMENTS		

NAME OF PASSENGER	CABRERA/GUILLERMO
ITINERARY	SAN PHX

NOT VALID FOR TRAVEL

SERVICE (RFISC)

UPGRADED BOARDING(OMD)

VI AUTH: 00890G \$40.00 SAN WN PHX40.00USD40.00END

FARE	\$40.00
TAX	\$0.00
TOTAL	\$40.00

CPN	DOCUMENT NUMBER
0	5269925447773

NOT VALID FOR TRAVEL
0 5269925447773

**Subject:** Your Sunday evening trip with Uber  
**Date:** Sunday, June 5, 2022 at 9:06:58 PM Mountain Standard Time  
**From:** Uber Receipts  
**To:** Gil Cabrera

Uber

Total **\$128.27**  
June 5, 2022

Thanks for tipping, Gil

Here's your updated Sunday evening ride receipt.



**Total** **\$128.27**

---

Trip fare \$111.58

---

Subtotal \$111.58

Membership Benefit -\$11.40

Temporary Fuel Surcharge [?](#) \$0.55

PHX Airport Surcharge \$1.89

Tips

\$25.65

## Payments



Apple Pay American Express ••••9896

\$128.27

6/5/22 9:06 PM

[Download PDF](#)

## You rode with Jonathan

4.99 ★ Rating



Has passed a multi-step safety screen

Issued on behalf of Jonathan

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

Black SUV

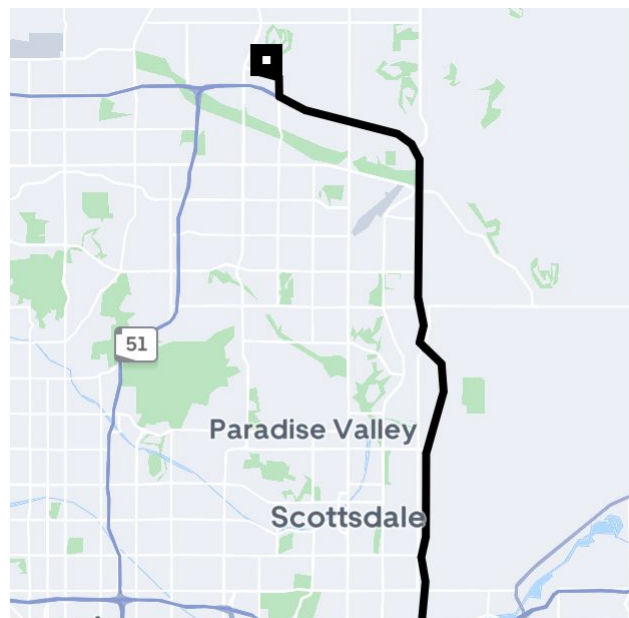
27.58 miles | 28 min

**8:28 PM**

3400 E Sky Harbor Blvd,  
Phoenix, AZ 85034, USA

**8:56 PM**

5350 E Marriott Dr, Phoenix,  
AZ 85054, US



---

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[Technologies](#)

[1515 3rd](#)

[Street](#)

[San](#)

[Francisco, CA](#)

[94158](#)

[Read about our zero tolerance policy. Report a zero tolerance complaint by visiting](#)



**Subject:** Your Monday evening trip with Uber

**Date:** Wednesday, June 8, 2022 at 11:38:30 AM Pacific Daylight Time

**From:** Uber Receipts

**To:** Gil Cabrera

Uber

Total **\$86.85**  
June 6, 2022

Thanks for tipping, Gil

Here's your updated Monday evening ride receipt.



Total

\$86.85

---

Trip fare	\$79.87
-----------	---------

---

Subtotal	\$79.87
----------	---------

Membership Benefit	-\$8.04
--------------------	---------

Temporary Fuel Surcharge <a href="#">?</a>	\$0.55
--	--------

Tips	\$14.47
------	---------

---

**Payments**

 <b>Apple Pay American Express ...3037</b> 6/7/22 7:06 AM	\$72.38
---	---------

 <b>Apple Pay American Express ...3037</b>	\$14.47
---	---------



[Download PDF](#)

## You rode with Tilik (Tilikusew)

4.99 ★ Rating

Has passed a multi-step safety screen

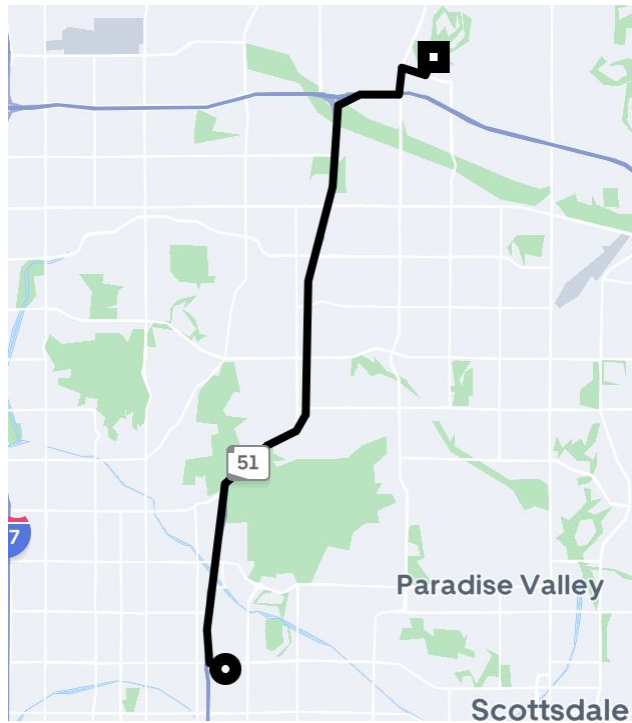
Issued on behalf of Tilik (Tilikusew)

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

**Black SUV** 15.37 miles | 18 min

- 8:11 PM**  
4743 N 20th St, Phoenix, AZ  
85016, US
- 8:29 PM**  
5350 E Marriott Dr, Phoenix,  
AZ 85054, US





**JW MARRIOTT**  
PHOENIX DESERT RIDGE

**GUEST FOLIO**

2160	CABRERA/GUILLERMO	239.00	06/08/22	11:00	21742	39352
ROOM	NAME	RATE	DEPART	TIME	ACCT#	GROUP
RK	XXX		06/05/22	18:20		
TYPE	SCHENECTADY NY 12345		ARRIVE	TIME		
265						
ROOM	ADDRESS	AXXXXXXXXXXXXX5008			MBV#:	XXXXX8608
CLERK		PAYMENT				

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
06/05	RESORT	RESORT		20.00
06/05	ST TAX	RESORT		1.45
06/05	CITY TAX	RESORT		1.06
06/05	ROOM	2160, 1		239.00
06/05	ST TAX	2160, 1		17.38
06/05	CITY TAX	2160, 1		12.67
06/05	RM SERV	28352160		131.22
06/06	ROOM	2160, 1		239.00
06/06	ST TAX	2160, 1		17.38
06/06	CITY TAX	2160, 1		12.67
06/06	RESORT	RESORT		20.00
06/06	ST TAX	RESORT		1.45
06/06	CITY TAX	RESORT		1.06
06/07	ROOM	2160, 1		239.00
06/07	ST TAX	2160, 1		17.38
06/07	CITY TAX	2160, 1		12.67
06/07	RESORT	RESORT		20.00
06/07	ST TAX	RESORT		1.45
06/07	CITY TAX	RESORT		1.06
				1005.90

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JW MARRIOTT DESERT RIDGE  
5350 E MARRIOTT DR  
PHOENIX AZ 85054  
PH: 480.293.5000 FAX: 480.293.3600

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This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

**Subject:** Your Wednesday morning trip with Uber

**Date:** Wednesday, June 8, 2022 at 1:14:11 PM Pacific Daylight Time

**From:** Uber Receipts

**To:** Gil Cabrera

Uber

Total **\$107.19**  
June 8, 2022

Thanks for tipping, Gil

Here's your updated Wednesday morning ride receipt.



**Total** **\$107.19**

---

Trip fare \$87.44

---

Subtotal \$87.44

PHX Airport Surcharge \$1.89

Tips \$17.86

---

**Payments**



**Apple Pay American Express ••••9896**


**\$107.19**

6/8/22 1:14 PM

[Download PDF](#)

# You rode with Ilmi

4.99 ★ Rating

 Has passed a multi-step safety screen

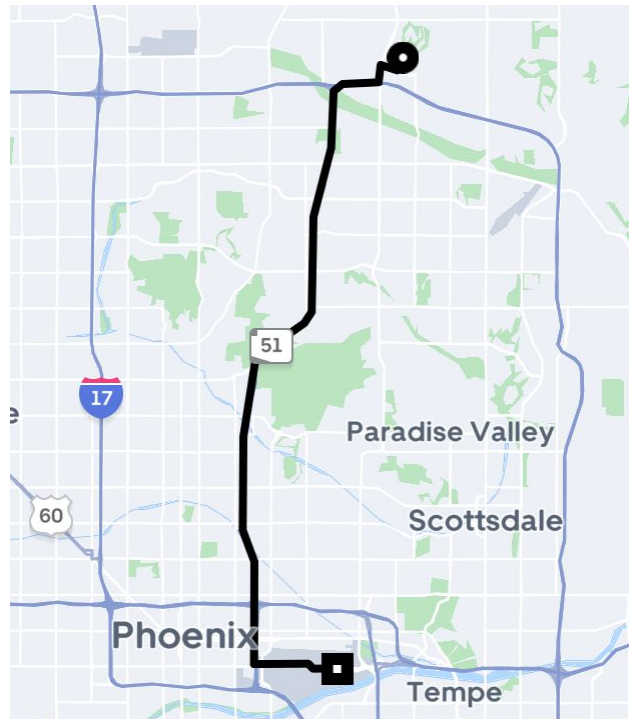
Issued on behalf of Ilmi

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

**Black** 22.35 miles | 23 min

- 11:55 AM**  
5350 E Marriott Dr, Phoenix,  
AZ 85054, US
  
- 12:19 PM**  
Terminal 4, Phoenix Sky  
Harbor International Airport  
(PHX), Phoenix, AZ 85034,  
US



[Report lost item >](#)

[Contact support >](#)

[My trips >](#)

**Subject:** Your Wednesday afternoon trip with Uber

**Date:** Wednesday, June 8, 2022 at 3:51:54 PM Pacific Daylight Time

**From:** Uber Receipts

**To:** Gil Cabrera

Uber

Total **\$37.14**  
June 8, 2022

Thanks for tipping, Gil

Here's your updated Wednesday afternoon ride receipt.



Total

\$37.14

---

Trip fare	\$29.90
-----------	---------

---

Subtotal	\$29.90
----------	---------

Temporary Fuel Surcharge <a href="#">?</a>	\$0.55
--	--------

CA Driver Benefits <a href="#">?</a>	\$0.50
--------------------------------------	--------

Tips	\$6.19
------	--------

---

**Payments**



**Apple Pay American Express** ••••9896


\$37.14

6/8/22 3:51 PM

[Download PDF](#)

## You rode with Atanas

4.96 ★ Rating

 Has passed a multi-step safety screen

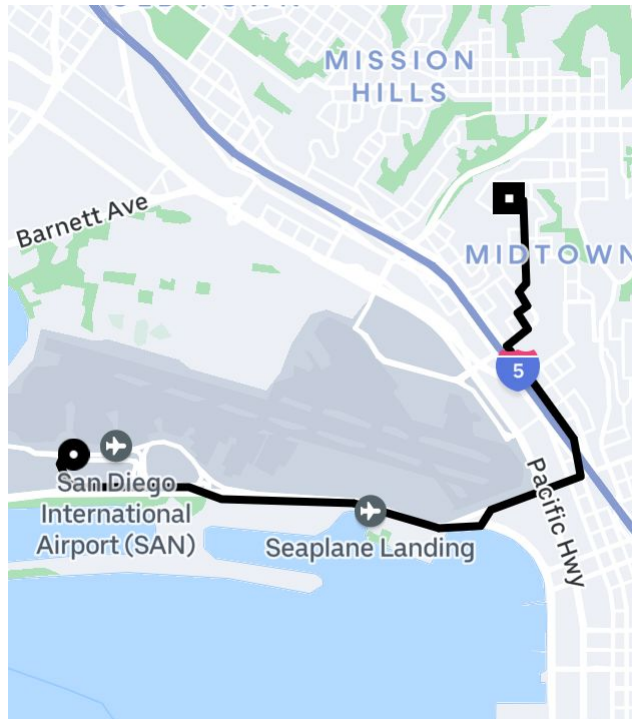
Issued on behalf of Atanas

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

**Black** 3.46 miles | 15 min

- 3:10 PM**  
San Diego, CA 92101, USA
- 3:25 PM**  
1330 W Pennsylvania Ave,  
San Diego, CA 92103, US



[Report lost item >](#)

[Contact support >](#)

## 2022 BUSINESS OF AIRPORTS

# AGENDA

Monday, June 6, 2022

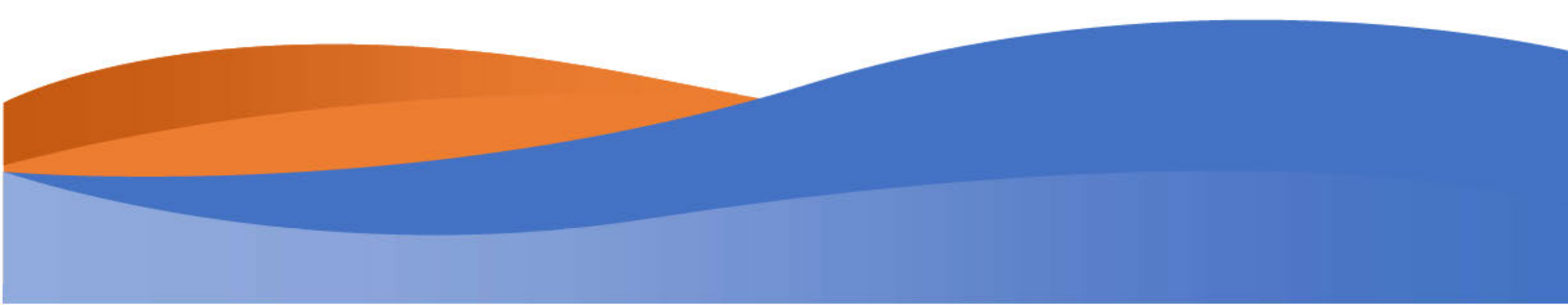
	Finance	Human Resources	Business Diversity	Concessions
8:00 AM - 4:30 PM	<b>Registration</b>			
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>			
9:00 AM - 10:30 AM	<b>Finance Committee Meeting</b> 8:30 AM - 4:30 PM  <i>*Open to all registered conference attendees*</i>	<b>Human Resources Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>	<b>Business Diversity Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>	<b>Commercial Management Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>
10:30 AM - 11:00 AM	<b>Networking Break</b>			
11:00 AM - 12:15 PM	<b>Finance Committee Meeting</b>	<b>Human Resources Roundtable</b>	<b>Joint Meeting: Business Diversity Committee and Commercial Management Committee</b>	
12:15 PM - 1:30 PM	<b>Networking Lunch</b>			
1:30 PM - 2:45 PM	<b>Finance Committee Meeting</b>	<b>Joint Meeting: Business Diversity Committee and Human Resources</b> How Can Airports Promote Social Equity?		<b>Commercial Management Airports Only Meeting*</b>
2:45 PM - 3:15 PM	<b>Networking Break</b>			
3:15 PM - 4:30 PM	<b>Finance Committee Meeting</b>	<b>Human Resources Office Innovations</b> Creating a Digitally Friendly Environment	<b>ACDBE Opportunities:</b> Can The Door Be Opened Wider?	<b>Open Networking Time</b>
5:00 PM - 6:30 PM	<b>Welcome Reception</b>			
	Catch up with old friends and make new ones at ACI-NA's welcome reception. It is the perfect opportunity to find out what your colleagues are doing to address the challenges of our ever-changing airport world.			

*\*Registered conference attendees can attend all sessions unless otherwise noted*



**Tuesday, June 7, 2022**

8:00 AM - 4:30 PM	<b>Registration</b>		
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>		
9:00 AM - 9:30 AM	<b>Welcome and Opening Remarks</b>		
9:30 AM - 10:30 AM	<b>General Session 1</b> <b>Uncertainty is the New Certainty – So What Happens Now?</b>		
10:30 AM - 11:00 AM	<b>Networking Break</b>		
11:00 AM - 12:00 PM	<b>Session 2A/B</b> <b>Airport Concessions Strategies &amp; Models - Moving the Needle</b>	<b>Session 2C</b> <b>Finance Session</b>	<b>Session 2D</b> <b>Workforce Expectations – CEO Discussion</b>
12:00 PM - 2:00 PM	<b>Networking Lunch</b>		
2:00 PM - 3:15 PM	<b>Session 3A</b> <b>Using Business Intelligence for Concessions - Develop a Holistic Approach</b>	<b>Session 3B</b> <b>Expanding Opportunity for DEBs &amp; ACDBEs: The Commitment Starts at the Top</b>	<b>Session 3C</b> <b>Finance Session</b>
			<b>Session 3D</b> <b>Airport Workforce Capability and Competency Management- Case Study</b>
3:15 PM - 3:45 PM	<b>Networking Break</b>		
3:45 PM - 5:00 PM	<b>Session 4A/B</b> <b>Airport Tenant Labor - Expensive &amp; In Short Supply- Strategies For Success</b>	<b>Session 4C</b> <b>Finance Session</b>	<b>Session 4D</b> <b>Reframing HR's Role in Organizations Post COVID</b>



**Wednesday, June 8, 2022**

8:00 AM - 4:00 PM	<b>Registration</b>		
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>		
9:00 AM - 10:00 AM	<b>General Session 2</b> <b>Diversity, Equity, and Inclusion in the Aviation Business</b>		
10:00 AM - 10:30 AM	<b>Networking Break</b>		
10:30 AM - 11:30 AM	<b>Session 5A/B</b> Regulations vs. Real-Life - ACBDE Practical Solutions for Airport Challenges	<b>Session 5D</b> The Great Resignation - Current Skills and Desired Leadership Competencies	<b>Finance Roundtables by Hub Size</b>  Large Hub Medium Hub Small Hub Canadian Airport
11:30 AM - 12:30 PM	<b>Session 6A</b> Airport Concessions - Responding to External Change	<b>Session 6B</b> Attracting, Cultivating and Retaining the Next Generation of Business Diversity Leaders	
12:30 PM - 1:30 PM	<b>Networking Lunch</b>		
1:30 PM - 2:45 PM	<b>Session 7A</b> Roundtable with Airlines	<b>Session 7B</b> Attracting, Cultivating and Retaining the Next Generation of Business Diversity Leaders	<b>Session 7D</b> Mental Health; Behaviors in the current Pandemic Environment
2:45 PM - 3:15 PM	<b>Networking Break</b>		
3:15 PM - 4:15 PM	<b>Session 8A/B</b> Increasing Airport Construction Costs – Building Concessions Programs	<b>Session 8C</b> Finance Session	<b>Session 8D</b> Human Resources Meeting Town Hall
5:30 PM - 6:00 PM	<b>Awards Gala Reception</b> <i>Business or Cocktail Attire Suggested</i>		
6:00 PM - 9:00 PM	<b>Awards Gala Dinner</b> <i>Business or Cocktail Attire Suggested</i>		
<i>The World Business Partners/Associates Board of Directors meeting will take place on Wednesday, June 8 from 7:30 AM - 9:00 AM</i>			

**James Sly**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**

(To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

<b>Employee/Trip Information</b>		<b>Date:</b> <u>6/15/2022</u>
<b>Name:</b>	<u>James Sly</u>	<b>Dept:</b> <u>2 - Board Services</u>
<b>Departure Date:</b>	<u>6/5/2022</u>	<b>Return Date:</b> <u>6/8/2022</u>
<b>Destination:</b>	<u>Phoenix, AZ</u>	<b>Report Due:</b> <u>7/8/22</u>
<b>Business Purpose:</b>	<u>2022 ACI Business of Airports Conference</u>	

Expense Items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		6/5/22 Sunday	6/6/22 Monday	6/7/22 Tuesday	6/8/22 Wednesday	6/9/22 Thursday	6/10/22 Friday	6/11/22 Saturday	
Air Fare, Railroad, Bus	353.58								-
Conference Fees	850.00								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		38.93							38.93
Lodging		291.56	291.56	291.56					874.68
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	<b>\$ 1,203.58</b>								<b>\$ 913.61</b>

**Expense items included in Per Diem:**  
Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	6/5/22	6/6/22	6/7/22	6/8/22	6/9/22	6/10/22	6/11/22	TOTAL
	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	
Breakfast								-
Lunch								-
Dinner								-
Incidentals								-
<b>Total M&amp;IE</b>	\$0.00							-
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>Explanation:</b> Substantiation for exception should be attached	<b>Trip Grand Total</b>	<b>2,117.19</b>
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	1,203.58
	<b>Due Traveler</b> - if positive amount, prepare check request <b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ 913.61</b>

**Note** Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Arely Valenzuela Ext.: 2557  
 Traveler's Signature:  Date: Jun 20, 2022  
 Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

CEO/Vice President Approval<sup>1</sup>: \_\_\_\_\_ Date: \_\_\_\_\_  
 (Required if meal(s) reimbursed above the Per Diem Rate)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: James Sly Department: Board Services - 2  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 03/24/2022 DATE OF DEPARTURE/RETURN: 06/05/2022 / 06/08/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Phoenix, AZ

Business Purpose: ACI Business of Airports Conference

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>450.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>900.00</u>
C. Meals and Incidental Expenses ( <a href="#">Per24 Diem</a> )	\$ <u>280.00</u>
D. Seminar and Conference Fees	\$ <u>850.00</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,580.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Mar 24, 2022  
James Sly (Mar 24, 2022 14:07 PDT)

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arely Valenzuela, certify that this document was approved  
(Name of Clerk)

by the Executive Committee at its 03/28/22 meeting.  
(Meeting Date)



AIRPORTS COUNCIL INTERNATIONAL - NA  
 1615 L Street N.W.  
 Suite 300  
 Washington, DC 20036  
 Phone: (202) 293-8500  
 Fax : (202) 478-0889  
 E-Mail: meetings@aci-na.org  
 Taxpayer ID # 53-0209303

Invoice No. 50708

# Receipt

Sold To: Mr. James Sly  
 San Diego County Regional Airport Authority  
 PO Box 82776  
 San Diego, CA 92138-2776

Ship To: Mr. James Sly  
 San Diego County Regional Airport Authority  
 PO Box 82776  
 San Diego, CA 92138-2776

Account No.	Purchase Order No.	Order Date	Order Number	Terms	Invoice Date
74373		4/19/2022	122207	Net 30 Days	4/19/2022
Qty	Description	Unit Price	Extended Price		
1	2022 Business of Airports 6/6/2022 - 6/8/2022 Phoenix, AZ, United States 22450/REG Conference Registration	850.00	850.00		
Line Item Total	Other	Tax	Subtotal	Amount Received	Unpaid Balance
850.00			850.00	850.00	

*Thank you for your prompt payment!*





Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

**SLY/JAMES ERNEST - 01**

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: JOCVDD

**CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE**

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC gov for the latest in travel requirements and restrictions

Southwest Airlines - Flight Number 1905		Confirmation: 46C4M8
<b>Departure:</b> Sun, 06/5/2022 7:40 PM <b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Departing Terminal:</b> TERMINAL 1 <b>Status:</b> Confirmed	<b>Arrival:</b> Sun, 06/5/2022 8:50 PM <b>Arrival City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Arrival Terminal:</b> TERMINAL 4 <b>Class of Service:</b> I - Economy	<b>Equipment:</b> 73W  <b>Travel Time:</b> 1 hour(s) 10 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <b>CHECK IN</b>
<b>Seat Assignments:</b> OPEN SEATING ON SOUTHWEST FREQUENT FLYER NUMBER ██████████		

Alaska Airlines - Flight Number 6224		Confirmation: GVVLBJ
<b>Departure:</b> Wed, 06/8/2022 5:15 PM <b>Departure City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Departing Terminal:</b> TERMINAL 4 <b>Status:</b> Confirmed	<b>Arrival:</b> Wed, 06/8/2022 6:25 PM <b>Arrival City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Arrival Terminal:</b> TERMINAL 2 <b>Class of Service:</b> S - Economy	<b>Equipment:</b> 321  <b>Travel Time:</b> 1 hour(s) 10 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Operating Carrier Baggage Info</a> <a href="#">Weather</a> <b>CHECK IN</b>
Operated By AMERICAN AIRLINES <b>Seat Assignments:</b> SLY/JAMES ERNEST - 34D AISLE SEAT CONFIRMED FREQUENT FLYER NUMBER ██████████		

#### Invoice Detail

<b>Name:</b> SLY/JAMES ERNEST		
<b>Southwest</b>	<b>Issue Date:</b> 04/12/2022	
<b>Airlines Ticket:</b> 5267759253533		<b>Amount:</b> \$170.98
<b>Invoice Number:</b> 5615535		
<b>Service Fee:</b> 8900821096339	<b>Issue Date:</b> 04/13/2022	<b>Amount:</b> \$30.00
<b>Name:</b> SLY/JAMES ERNEST		
<b>Alaska</b>	<b>Issue Date:</b> 04/12/2022	
<b>Airlines Ticket:</b> 0277759253534		<b>Amount:</b> \$152.60
<b>Invoice Number:</b> 5615536		
		<b>Total Fare:</b> USD \$353.58
Your total has been charged to American Express ending In 1013		

#### General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

TSA Guidance- a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). Thank you for choosing Traveltrust! For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72. You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061. Each call is billable at a minimum \$25.00 Domestic/\$45 International per call/reservation.

4432	SLY/JAMES	239.00	06/08/22	14:02	22005	39352
ROOM	NAME	RATE	DEPART	TIME	ACCT#	GROUP
RK	5350 E MARRIOTT		06/05/22	21:52		
TYPE	PHOENIX AZ 85054		ARRIVE	TIME		
328						

ROOM	ADDRESS	PAYMENT		MBV#:	
CLERK					

DATE	REFERENCES	REFERENCES	CHARGES	CREDITS	BALANCES DUE
06/05	RESORT	RESORT	20.00		
06/05	ST TAX	RESORT	1.45		
06/05	CITY TAX	RESORT	1.06		
06/05	ROOM	4432, 1	239.00		
06/05	ST TAX	4432, 1	17.38		
06/05	CITY TAX	4432, 1	12.67		
06/06	ROOM	4432, 1	239.00		
06/06	ST TAX	4432, 1	17.38		
06/06	CITY TAX	4432, 1	12.67		
06/06	RESORT	RESORT	20.00		
06/06	ST TAX	RESORT	1.45		
06/06	CITY TAX	RESORT	1.06		
06/07	ROOM	4432, 1	239.00		
06/07	ST TAX	4432, 1	17.38		
06/07	CITY TAX	4432, 1	12.67		
06/07	RESORT	RESORT	20.00		
06/07	ST TAX	RESORT	1.45		
06/07	CITY TAX	RESORT	1.06		
06/08	CCARD-MC			874.68	
	PAYMENT RECEIVED BY: MASTERCARD				.00

**See our "Privacy & Cookie Statement" on [Marriott.com](http://Marriott.com)**

JW MARRIOTT DESERT RIDGE  
 5350 E MARRIOTT DR  
 PHOENIX AZ 85054  
 PH: 480.293.5000 FAX: 480.293.3600

**Experience comfort with the JW Marriott home collection. Visit [CuratedbyJW.com](http://CuratedbyJW.com)**

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.



## Here's your receipt for your ride, James

We hope you enjoyed your ride this evening

**Total** **\$38.93**

---

rip fare \$26.06

---

**Subtotal** **\$26.06**

Booking Fee \$7.82

Temporary Fuel Surcharge \$0.55

Airport Pickup Surcharge \$4.50

---

### Payments



6/6/22 8:21 AM

**\$38.93**

[Visit the trip page](#) for more information including invoices (where available)

---

You rode with Soumendu

UberX 22.50 miles 25 min

9:26 PM 3800 E Sky Harbor Blvd Phoenix AZ 85034 US

9:51 PM 5350 E Marriott Dr Phoenix AZ 85054 US

Fare does not include fees that may be charged by your bank. Please contact your bank directly for inquiries.

## 2022 BUSINESS OF AIRPORTS

# AGENDA

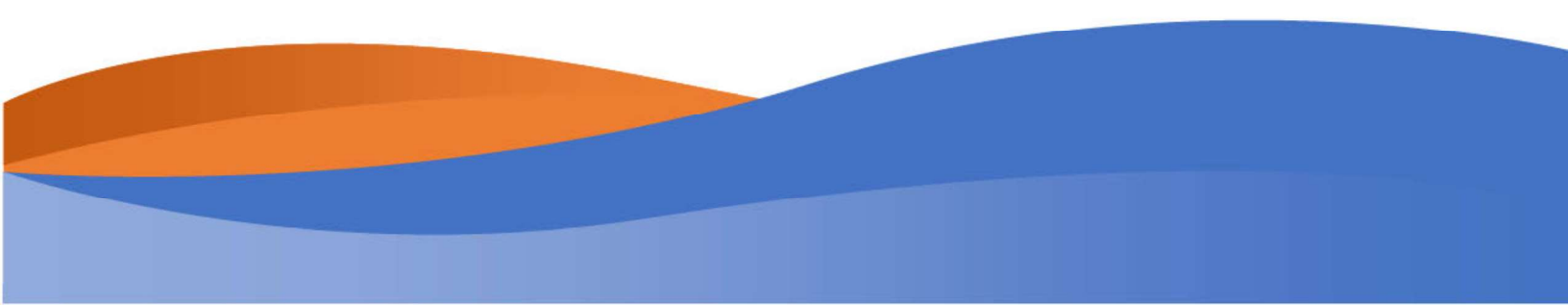
Monday, June 6, 2022

	Finance	Human Resources	Business Diversity	Concessions
8:00 AM - 4:30 PM	<b>Registration</b>			
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>			
9:00 AM - 10:30 AM	<b>Finance Committee Meeting</b> 8:30 AM - 4:30 PM  <i>*Open to all registered conference attendees*</i>	<b>Human Resources Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>	<b>Business Diversity Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>	<b>Commercial Management Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>
10:30 AM - 11:00 AM	<b>Networking Break</b>			
11:00 AM - 12:15 PM	<b>Finance Committee Meeting</b>	<b>Human Resources Roundtable</b>	<b>Joint Meeting: Business Diversity Committee and Commercial Management Committee</b>	
12:15 PM - 1:30 PM	<b>Networking Lunch</b>			
1:30 PM - 2:45 PM	<b>Finance Committee Meeting</b>	<b>Joint Meeting: Business Diversity Committee and Human Resources How Can Airports Promote Social Equity?</b>		<b>Commercial Management Airports Only Meeting*</b>
2:45 PM - 3:15 PM	<b>Networking Break</b>			
3:15 PM - 4:30 PM	<b>Finance Committee Meeting</b>	<b>Human Resources Office Innovations Creating a Digitally Friendly Environment</b>	<b>ACDBE Opportunities: Can The Door Be Opened Wider?</b>	<b>Open Networking Time</b>
5:00 PM - 6:30 PM	<b>Welcome Reception</b>			
	Catch up with old friends and make new ones at ACI-NA's welcome reception. It is the perfect opportunity to find out what your colleagues are doing to address the challenges of our ever-changing airport world.			

*\*Registered conference attendees can attend all sessions unless otherwise noted*

**Tuesday, June 7, 2022**

8:00 AM - 4:30 PM	<b>Registration</b>		
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>		
9:00 AM - 9:30 AM	<b>Welcome and Opening Remarks</b>		
9:30 AM - 10:30 AM	<b>General Session 1</b> <b>Uncertainty is the New Certainty – So What Happens Now?</b>		
10:30 AM - 11:00 AM	<b>Networking Break</b>		
11:00 AM - 12:00 PM	<b>Session 2A/B</b> <b>Airport Concessions Strategies &amp; Models - Moving the Needle</b>	<b>Session 2C</b> <b>Finance Session</b>	<b>Session 2D</b> <b>Workforce Expectations – CEO Discussion</b>
12:00 PM - 2:00 PM	<b>Networking Lunch</b>		
2:00 PM - 3:15 PM	<b>Session 3A</b> <b>Using Business Intelligence for Concessions - Develop a Holistic Approach</b>	<b>Session 3B</b> <b>Expanding Opportunity for DEBs &amp; ACDBEs: The Commitment Starts at the Top</b>	<b>Session 3C</b> <b>Finance Session</b>
			<b>Session 3D</b> <b>Airport Workforce Capability and Competency Management- Case Study</b>
3:15 PM - 3:45 PM	<b>Networking Break</b>		
3:45 PM - 5:00 PM	<b>Session 4A/B</b> <b>Airport Tenant Labor - Expensive &amp; In Short Supply- Strategies For Success</b>	<b>Session 4C</b> <b>Finance Session</b>	<b>Session 4D</b> <b>Reframing HR's Role in Organizations Post COVID</b>



**Wednesday, June 8, 2022**

8:00 AM - 4:00 PM	<b>Registration</b>		
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>		
9:00 AM - 10:00 AM	<b>General Session 2</b> <b>Diversity, Equity, and Inclusion in the Aviation Business</b>		
10:00 AM - 10:30 AM	<b>Networking Break</b>		
10:30 AM - 11:30 AM	<b>Session 5A/B</b> Regulations vs. Real-Life - ACBDE Practical Solutions for Airport Challenges	<b>Session 5D</b> The Great Resignation - Current Skills and Desired Leadership Competencies	<b>Finance Roundtables by Hub Size</b>  Large Hub Medium Hub Small Hub Canadian Airport
11:30 AM - 12:30 PM	<b>Session 6A</b> Airport Concessions - Responding to External Change	<b>Session 6B</b> Attracting, Cultivating and Retaining the Next Generation of Business Diversity Leaders	
12:30 PM - 1:30 PM	<b>Networking Lunch</b>		
1:30 PM - 2:45 PM	<b>Session 7A</b> Roundtable with Airlines	<b>Session 7B</b> Attracting, Cultivating and Retaining the Next Generation of Business Diversity Leaders	<b>Session 7D</b> Mental Health; Behaviors in the current Pandemic Environment
2:45 PM - 3:15 PM	<b>Networking Break</b>		
3:15 PM - 4:15 PM	<b>Session 8A/B</b> Increasing Airport Construction Costs - Building Concessions Programs	<b>Session 8C</b> Finance Session	<b>Session 8D</b> Human Resources Meeting Town Hall
5:30 PM - 6:00 PM	<b>Awards Gala Reception</b> <i>Business or Cocktail Attire Suggested</i>		
6:00 PM - 9:00 PM	<b>Awards Gala Dinner</b> <i>Business or Cocktail Attire Suggested</i>		
<p><i>The World Business Partners/Associates Board of Directors meeting will take place on Wednesday, June 8 from 7:30 AM - 9:00 AM</i></p>			

**Marni von Wilpert**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**

(To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

<b>Employee/Trip Information</b>		<b>Date:</b> <u>6/9/2022</u>
<b>Name:</b>	<u>Marni von Wilpert</u>	<b>Dept:</b> <u>2 - Board Services</u>
<b>Departure Date:</b>	<u>6/6/2022</u>	<b>Return Date:</b> <u>6/9/2022</u>
<b>Destination:</b>	<u>Phoenix, AZ</u>	<b>Report Due:</b> <u>7/9/22</u>
<b>Business Purpose:</b>	<u>2022 ACI Business of Airports Conference</u>	

Expense Items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		6/6/22 Monday	6/7/22 Tuesday	6/8/22 Wednesday	6/9/22 Thursday	6/10/22 Friday	6/11/22 Saturday	6/12/22 Sunday	
Air Fare, Railroad, Bus	189.98				118.98				118.98
Conference Fees	850.00								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		48.00			45.00				93.00
Lodging		291.56	291.56	291.56					874.68
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	<b>\$ 1,039.98</b>								<b>\$ 1,086.66</b>

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	6/6/22	6/7/22	6/8/22	6/9/22	6/10/22	6/11/22	6/12/22	TOTAL
	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
Breakfast								-
Lunch								-
Dinner								-
Incidentals								-
<b>Total M&amp;IE</b>	\$0.00							-
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

**Explanation:** Substantiation for exception should be attached

<b>Trip Grand Total</b>	<b>2,126.64</b>
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	1,039.98
<b>Due Traveler</b> - if positive amount, prepare check request	
<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$1,086.66</b>

**Note: Send this report to Accounting even if the amount is \$0.**

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Arely Valenzuela Ext.: 2557  
 Traveler's Signature: Marni von Wilpert Date: Jun 24, 2022  
Marni von Wilpert (Jun 24, 2022 13:32 PDT)  
 Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

CEO/Vice President Approval<sup>1</sup>: \_\_\_\_\_ Date: \_\_\_\_\_  
(Required if meal(s) reimbursed above the Per Diem Rate)

## Board Communication

**Date:** June 27, 2022  
**To:** Board Members  
**From:** Tony Russell  
**Via:** Board Services  
**Subject:** Travel Reimbursement – Marni von Wilpert  
*2022 ACI Business of Airports Conference*

---

The attached email references the round-trip travel cost for Marni von Wilpert to Phoenix, AZ for the above mentioned conference.

Board Member von Wilpert is entitled to compensation for roundtrip air fare to the conference. However, she personally paid for a flight back to San Diego, CA.

A credit of \$118.98 has been applied to her air fare to be paid for by the Authority, which would have been the cost of her return flight from Phoenix, AZ to San Diego, CA.





Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

VON WILPERT/MARNI - 01

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: SHMFKW

**CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE**

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC gov for the latest in travel requirements and restrictions

Southwest Airlines - Flight Number 2607		Confirmation: 4ZCMUA
<b>Departure:</b> Mon, 06/6/2022 8:05 AM <b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Departing Terminal:</b> TERMINAL 1 <b>Status:</b> Confirmed	<b>Arrival:</b> Mon, 06/6/2022 9:25 AM <b>Arrival City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Arrival Terminal:</b> TERMINAL 4 <b>Class of Service:</b> C - ECONOMY	<b>Equipment:</b> 73W  <b>Travel Time:</b> 1 hour(s) 20 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <div style="background-color: orange; color: white; padding: 2px; text-align: center; font-weight: bold;">CHECK IN</div>
<b>Seat Assignments:</b>		

#### Invoice Detail

<b>Name:</b> VON WILPERT/MARNI		
<b>Southwest Airlines Ticket:</b> 5267766869795	<b>Issue Date:</b> 05/19/2022	<b>Amount:</b> \$159.98
<b>Invoice Number:</b> 5619706		
<b>Service Fee:</b> 8900822596083	<b>Issue Date:</b> 05/19/2022	<b>Amount:</b> \$30.00
		<b>Total Fare:</b> USD \$189.98
Your total has been charged to American Express ending In 1013		

#### General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED, BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

TSA Guidance- a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). Thank you for choosing Traveltrust! For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72. You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061. Each call is billable at a minimum \$25.00 Domestic/\$45 International per call/reservation.



From: Scott Mackerley  
 To: [redacted]  
 Cc: [redacted]  
 Subject: RE: Board Travel Request - von Wipert  
 Date: Tuesday, May 17, 2022, 11:26:09 AM  
 Attachments: [redacted]

Thanks Araly. Options are below.

Scott

San Diego to Phoenix on 6 June:

13	AA 625 American Airlines	SAN - San Diego 06JUN, 01:25 AM	→	PHX - Phoenix 06JUN, 07:51 AM	321 1h 26min Class G	SABRE Main Cabin USD 170.60
16	WN 2607 Southwest Airlines	SAN - San Diego 06JUN, 01:05 AM	→	PHX - Phoenix 06JUN, 09:25 AM	73W 1h 20min Class T	SABRE Wanna Get Away USD 175.98
14	WN 5331 Southwest Airlines	SAN - San Diego 06JUN, 01:05 AM	→	PHX - Phoenix 06JUN, 10:20 AM	73W 1h 15min Class I	SABRE Wanna Get Away USD 170.98
2	AA 1949 American Airlines	SAN - San Diego 06JUN, 01:55 AM	→	PHX - Phoenix 06JUN, 11:13 AM	321 1h 18min Class S	SABRE Main Cabin USD 159.60
8	WN 55 Southwest Airlines	SAN - San Diego 06JUN, 10:20 AM	→	PHX - Phoenix 06JUN, 11:40 AM	73W 1h 20min Class C	SABRE Wanna Get Away USD 159.98

Phoenix to San Diego on 9 June:

2	WN 2218 Southwest Airlines	PHX - Phoenix 09JUN, 05:50 AM	→	SAN - San Diego 09JUN, 07:05 AM	73W 1h 15min Class G	SABRE Wanna Get Away USD 118.98
0	WN 2904 Southwest Airlines	PHX - Phoenix 09JUN, 06:40 AM	→	SAN - San Diego 09JUN, 07:55 AM	73W 1h 15min Class G	SABRE Wanna Get Away USD 118.98
4	WN 2059 Southwest Airlines	PHX - Phoenix 09JUN, 10:20 PM	→	SAN - San Diego 09JUN, 11:25 PM	73W 1h 05min Class B	SABRE Wanna Get Away USD 118.98
5	WN 2694 Southwest Airlines	PHX - Phoenix 09JUN, 08:10 AM	→	SAN - San Diego 09JUN, 09:25 AM	73H 1h 15min Class N	SABRE Wanna Get Away USD 181.98
6	WN 2054 Southwest Airlines	PHX - Phoenix 09JUN, 09:25 PM	→	SAN - San Diego 09JUN, 10:30 PM	73W 1h 05min Class N	SABRE Wanna Get Away USD 181.98
7	AA 2757 American Airlines	PHX - Phoenix 09JUN, 10:30 AM	→	SAN - San Diego 09JUN, 11:47 AM	320 1h 17min Class U	SABRE Main Cabin USD 190.60



Scott Mackerley  
 Director, Travel Services, West  
 1-760-435-1700  
 smackerley@TravelTrust.com | www.traveltrust.com

[Redacted content]

**From:** [meetings@airportscouncil.org](mailto:meetings@airportscouncil.org)  
**To:** [Valenzuela Arely](#)  
**Subject:** Order Confirmation  
**Date:** Thursday, May 12, 2022 9:14:05 AM

---



Thank you for your purchase!

Below are the details of your confirmation. Please retain this email for your records.

**Order Number:** 122803  
**Order Date:** May 12, 2022 12:07 PM  
**Bill To:** Ms. Marni von Wilpert  
**Order Total:** 850.00  
**Payment Method:** VISA \*\*\*\*\*5307  
**Name on Card:** Arely Valenzuela

Item	Price	Qty	Total
2022 Business of Airports - Ms. Marni von Wilpert <i>When:</i> Jun 6, 2022 - Jun 8, 2022 <i>Where:</i> JW Marriott Phoenix Desert Ridge Resort & Spa 5350 East Marriott Drive Phoenix, AZ 85054 United States	850.00	1	850.00

*Registration option:* Jun 6, 2022 - Conference Registration

<b>Item Total</b>	850.00
<b>Shipping</b>	0.00
<b>Handling</b>	0.00
<b>Item Grand Total</b>	850.00
<b>Transaction Grand Total</b>	850.00

**Baker, Aaron**

---

**From:** von Wilpert, Marni  
**Sent:** Monday, June 20, 2022 9:57 AM  
**To:** Baker, Aaron  
**Subject:** FW: [EXTERNAL] Fwd: Your ride with Darren on June 6

Lyft receipt for airport conference.

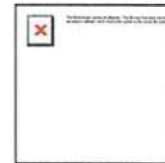
---



JUNE 6, 2022 AT 9:33 AM

## Thanks for riding with Darren!

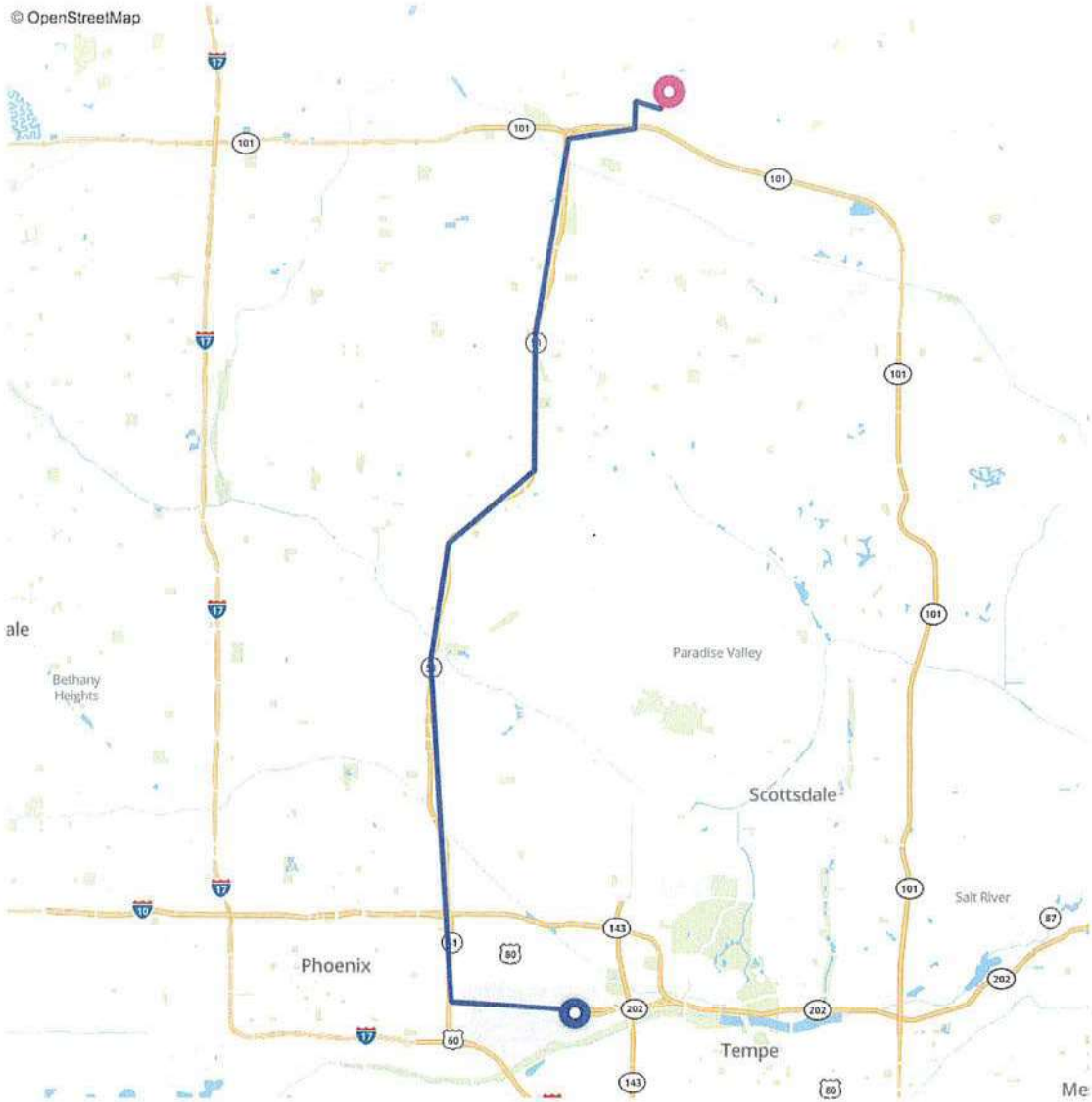
100% of tips go to drivers. [Add a tip](#)



Lyft fare (23.21mi, 28m 10s)	\$38.94
Fuel Surcharge	\$0.55
LyftUp Donation - United Way Worldwide	\$0.61
Tip	\$7.90



**\$48.00**



- **Pickup 9:33 AM**  
E Sky Harbor Blvd Terminal 4, Phoenix, AZ
- **Drop-off 10:01 AM**  
5350 E Marriott Dr Phoenix, AZ

## Make expensing business rides easy

Enable business profile on Lyft to make expensing rides quick and easy.

[GET BUSINESS PROFILE](#)



## TIP DRIVER

## FIND LOST ITEM

## REQUEST REVIEW

View your ride cost breakdown or get help at any time in the ['Ride History'](#) tab in your Lyft app.

To protect against unauthorized behavior, you may see [an authorization hold](#) on your bank statement. This is to verify your payment method and will not be charged.

### [Help Center](#)

Receipt #1684609571428538308

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

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San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver



**JW MARRIOTT**  
PHOENIX DESERT RIDGE

**GUEST FOLIO**

5138      VONWILPERT/MARNIVON      239.00      06/09/22      DUPLICATE 13:24      22391      39352  
 ROOM      NAME      RATE      DEPART      TIME      ACCT#      GROUP  
 MD      SAN DIEGO CITY COUNC      06/06/22  
 TYPE      [REDACTED]      ARRIVE      TIME  
 ROOM      VSXXXXXXXXXXXX [REDACTED]      MB#:  
 CLERK      ADDRESS      PAYMENT

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
06/05	RESORT	RESORT		20.00
06/05	ST TAX	RESORT		1.45
06/05	CITY TAX	RESORT		1.06
06/05	GRP PARK	GRP PARK		.00
06/06	ROOM	5138, 1		239.00
06/06	ST TAX	5138, 1		17.38
06/06	CITY TAX	5138, 1		12.67
06/07	ROOM	5138, 1		239.00
06/07	ST TAX	5138, 1		17.38
06/07	CITY TAX	5138, 1		12.67
06/07	RESORT	RESORT		20.00
06/07	ST TAX	RESORT		1.45
06/07	CITY TAX	RESORT		1.06
06/07	GRP PARK	GRP PARK		.00
06/08	ROOM	5138, 1		239.00
06/08	ST TAX	5138, 1		17.38
06/08	CITY TAX	5138, 1		12.67
06/08	RESORT	RESORT		20.00
06/08	ST TAX	RESORT		1.45
06/08	CITY TAX	RESORT		1.06
06/08	GRP PARK	GRP PARK		.00
06/09	CCARD-VS		874.68	

VSXXXXXXXXXXXX [REDACTED]  
 \*\*\*\*\* AUTHORIZATION \*\*\*\*\*  
 APPROVED  
 Total: \$955.05 Card Type: VISA Card Entry: CHIP Acct #: \*\*\*\*\* [REDACTED] Approval Code: 180149  
 \*\*\*\*\* EMV AUTHORIZATION \*\*\*\*\*  
 App Label: VISA DEBIT Mode: Issuer  
 AID: A000000031010 TVR: 800008000 IAD: 06011203608000 TSI: 6800 ARC: 00 AC: 82C92E3EA9B08C2D CVM: 5E0000  
 .00

JW MARRIOTT DESERT RIDGE  
 5350 E MARRIOTT DR  
 PHOENIX AZ 85054  
 PH: 480.293.5000 FAX: 480.293.3600

**Experience comfort with the JW Marriott home collection. Visit [CuratedbyJW.com](http://CuratedbyJW.com)**

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

**Baker, Aaron**

---

**From:** von Wilpert, Marni  
**Sent:** Monday, June 20, 2022 9:58 AM  
**To:** Baker, Aaron  
**Subject:** FW: [EXTERNAL] Fwd: Your ride with Mark on June 9

2<sup>nd</sup> Lyft receipt for airport.



JUNE 9, 2022 AT 8:54 AM

## Thanks for riding with Mark!

100% of tips go to drivers. [Add a tip](#)

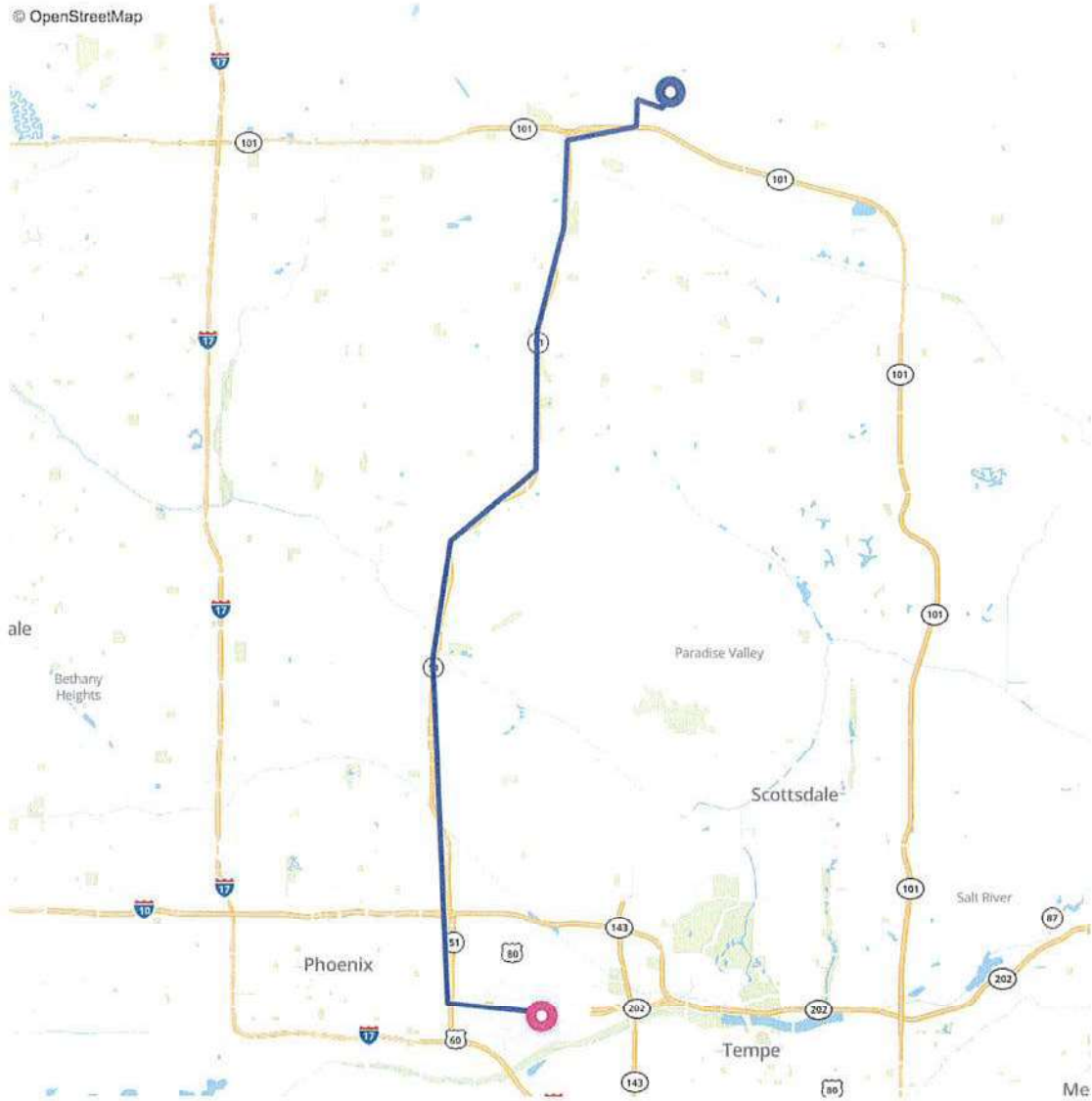


Lyft fare (22.35mi, 31m 37s)	\$32.29
Fuel Surcharge	\$0.55
Priority Pickup Upgrade	\$4.94
LyftUp Donation - United Way Worldwide	\$0.42
Tip	\$6.80



**\$45.00**





- **Pickup 8:54 AM**  
5350 E Marriott Dr Phoenix, AZ
- **Drop-off 9:26 AM**  
3400 Sky Harbor Blvd Suite 3300, Phoenix, AZ

## Make expensing business rides easy

Enable business profile on Lyft to make expensing rides quick and easy.

[GET BUSINESS PROFILE](#)





**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

View your ride cost breakdown or get help at any time in the ['Ride History'](#) tab in your Lyft app.

To protect against unauthorized behavior, you may see [an authorization hold](#) on your bank statement. This is to verify your payment method and will not be charged.

[Help Center](#)

Receipt #1685713605280169914

We never share your address with your driver after a ride.  
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San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Marni von Wilpert Department: Board Services - 2  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 03/24/2022 DATE OF DEPARTURE/RETURN: 06/05/2022 / 06/08/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Phoenix, AZ Business Purpose: ACI Business of Airports Conference

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>450.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>900.00</u>
C. Meals and Incidental Expenses ( <a href="#">Per24 Diem</a> )	\$ <u>280.00</u>
D. Seminar and Conference Fees	\$ <u>850.00</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,580.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Mar 24, 2022

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arely Valenzuela, certify that this document was approved  
(Name of Clerk)

by the Executive Committee at its March 28, 2022 meeting.  
(Meeting Date)

## 2022 BUSINESS OF AIRPORTS

# AGENDA

Monday, June 6, 2022

	Finance	Human Resources	Business Diversity	Concessions
8:00 AM - 4:30 PM	<b>Registration</b>			
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>			
9:00 AM - 10:30 AM	<b>Finance Committee Meeting</b> 8:30 AM - 4:30 PM  <i>*Open to all registered conference attendees*</i>	<b>Human Resources Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>	<b>Business Diversity Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>	<b>Commercial Management Committee Meeting</b> 9:00 AM - 10:30 AM  <i>*Open to all registered conference attendees*</i>
10:30 AM - 11:00 AM	<b>Networking Break</b>			
11:00 AM - 12:15 PM	<b>Finance Committee Meeting</b>	<b>Human Resources Roundtable</b>	<b>Joint Meeting: Business Diversity Committee and Commercial Management Committee</b>	
12:15 PM - 1:30 PM	<b>Networking Lunch</b>			
1:30 PM - 2:45 PM	<b>Finance Committee Meeting</b>	<b>Joint Meeting: Business Diversity Committee and Human Resources</b> How Can Airports Promote Social Equity?		<b>Commercial Management Airports Only Meeting*</b>
2:45 PM - 3:15 PM	<b>Networking Break</b>			
3:15 PM - 4:30 PM	<b>Finance Committee Meeting</b>	<b>Human Resources Office Innovations</b> Creating a Digitally Friendly Environment	<b>ACDBE Opportunities:</b> Can The Door Be Opened Wider?	<b>Open Networking Time</b>
5:00 PM - 6:30 PM	<b>Welcome Reception</b>			
	Catch up with old friends and make new ones at ACI-NA's welcome reception. It is the perfect opportunity to find out what your colleagues are doing to address the challenges of our ever-changing airport world.			

*\*Registered conference attendees can attend all sessions unless otherwise noted*

**Tuesday, June 7, 2022**

8:00 AM - 4:30 PM	<b>Registration</b>		
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>		
9:00 AM - 9:30 AM	<b>Welcome and Opening Remarks</b>		
9:30 AM - 10:30 AM	<b>General Session 1</b> <b>Uncertainty is the New Certainty – So What Happens Now?</b>		
10:30 AM - 11:00 AM	<b>Networking Break</b>		
11:00 AM - 12:00 PM	<b>Session 2A/B</b> <b>Airport Concessions Strategies &amp; Models - Moving the Needle</b>	<b>Session 2C</b> <b>Finance Session</b>	<b>Session 2D</b> <b>Workforce Expectations – CEO Discussion</b>
12:00 PM - 2:00 PM	<b>Networking Lunch</b>		
2:00 PM - 3:15 PM	<b>Session 3A</b> <b>Using Business Intelligence for Concessions - Develop a Holistic Approach</b>	<b>Session 3B</b> <b>Expanding Opportunity for DEBs &amp; ACDBEs: The Commitment Starts at the Top</b>	<b>Session 3C</b> <b>Finance Session</b>
			<b>Session 3D</b> <b>Airport Workforce Capability and Competency Management- Case Study</b>
3:15 PM - 3:45 PM	<b>Networking Break</b>		
3:45 PM - 5:00 PM	<b>Session 4A/B</b> <b>Airport Tenant Labor - Expensive &amp; In Short Supply- Strategies For Success</b>	<b>Session 4C</b> <b>Finance Session</b>	<b>Session 4D</b> <b>Reframing HR's Role in Organizations Post COVID</b>





**Wednesday, June 8, 2022**

8:00 AM - 4:00 PM	<b>Registration</b>		
8:00 AM - 9:00 AM	<b>Networking Breakfast</b>		
9:00 AM - 10:00 AM	<b>General Session 2</b> <b>Diversity, Equity, and Inclusion in the Aviation Business</b>		
10:00 AM - 10:30 AM	<b>Networking Break</b>		
10:30 AM - 11:30 AM	<b>Session 5A/B</b> <b>Regulations vs. Real-Life - ACBDE Practical Solutions for Airport Challenges</b>	<b>Session 5D</b> <b>The Great Resignation - Current Skills and Desired Leadership Competencies</b>	<b>Finance Roundtables by Hub Size</b>  Large Hub Medium Hub Small Hub Canadian Airport
11:30 AM - 12:30 PM	<b>Session 6A</b> <b>Airport Concessions - Responding to External Change</b>	<b>Session 6B</b> <b>Attracting, Cultivating and Retaining the Next Generation of Business Diversity Leaders</b>	
12:30 PM - 1:30 PM	<b>Networking Lunch</b>		
1:30 PM - 2:45 PM	<b>Session 7A</b> <b>Roundtable with Airlines</b>	<b>Session 7B</b> <b>Attracting, Cultivating and Retaining the Next Generation of Business Diversity Leaders</b>	<b>Session 7D</b> <b>Mental Health; Behaviors in the current Pandemic Environment</b>
2:45 PM - 3:15 PM	<b>Networking Break</b>		
3:15 PM - 4:15 PM	<b>Session 8A/B</b> <b>Increasing Airport Construction Costs - Building Concessions Programs</b>	<b>Session 8C</b> <b>Finance Session</b>	<b>Session 8D</b> <b>Human Resources Meeting Town Hall</b>
5:30 PM - 6:00 PM	<b>Awards Gala Reception</b> <i>Business or Cocktail Attire Suggested</i>		
6:00 PM - 9:00 PM	<b>Awards Gala Dinner</b> <i>Business or Cocktail Attire Suggested</i>		
<i>The World Business Partners/Associates Board of Directors meeting will take place on Wednesday, June 8 from 7:30 AM - 9:00 AM</i>			

Revised 06/24/22

**Board Members**

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Catherine Blakespear  
Paul McNamara  
Paul Robinson  
Johanna Schiavoni  
James Sly  
Nora E. Vargas  
Marni von Wilpert

**DRAFT Board Meeting Agenda****Thursday, July 7, 2022****9:00 A.M.**

San Diego International Airport  
SDCRAA Administration Building  
3225 N. Harbor Drive  
San Diego, California 92101

**Ex-Officio Board Members**

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

**President/CEO**

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at***  
***<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR Public Participation in Board and Board Committee Meetings (Public Comment) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

Thursday, July 7, 2022

## CALL TO ORDER:

## ROLL CALL:

## CLOSED SESSION:

1. **CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: In re Airport Van Rental, Inc., United States Bankruptcy Court Case No. 2:20-bk-20876-BB
2. **CONFERENCE WITH LABOR NEGOTIATORS:**  
Cal. Gov. Code §54957.6  
Agency designated representatives: Monty Bell, Scott Brickner, Angela Shafer-Payne, Rod Betts, Jeff Rasor, Lola Barnes, Lee Kaminetz  
Employee organization: California Teamsters Local 911
3. **PUBLIC EMPLOYEE PERFORMANCE EVALUATION**  
Cal.Gov.Code §54957  
Title: President/CEO
4. **PUBLIC EMPLOYEE PERFORMANCE EVALUATION**  
Cal.Gov.Code §54957  
Title: Chief Auditor
5. **PUBLIC EMPLOYEE PERFORMANCE EVALUATION**  
Cal.Gov.Code §54957  
Title: General Counsel

## REPORT ON CLOSED SESSION:

## PRESENTATIONS:

## REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**  
Committee Members: Blakespear, Casillas Salas, Schiavoni, Sly, Vann (Chair), Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Blakespear, McNamara, Schiavoni, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cabrera, McNamara, Robinson (Chair), Vargas

Thursday, July 7, 2022

- **FINANCE COMMITTEE:**  
Committee Members: McNamara, Schiavoni (Chair), Sly, von Wilpert

## ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Casillas Salas (Primary), Robinson
- **ARTS ADVISORY COMMITTEE:**  
Liaison: Schiavoni

## LIAISONS

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cabrera
- **MILITARY AFFAIRS:**  
Liaison: Bedell
- **PORT:**  
Liaisons: Cabrera (Primary), Robinson, Vargas
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

## BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Cabrera (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Schiavoni (Chair), Sly

## CHAIR REPORT:

## PRESIDENT/CEO REPORT:



Thursday, July 7, 2022

## **NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## **CONSENT AGENDA (ITEMS 5 - 15):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

### **6. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the June 2, 2022, Board meeting, and the April 21, 2022, special Board meeting.

### **7. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

### **8. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM May 9, 2022, THROUGH June 12, 2022, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM May 9, 2022, THROUGH June 12, 2022:**

RECOMMENDATION: Receive the Report.

**(Procurement: Jana Vargas, Procurement Director)**

### **9. July 2022 Legislative Report:**

Adopt Resolution No. 2022-\_\_\_\_, approving the July 2022 Legislative Report.

**(Government Relations: Matt Harris, Director)**

Thursday, July 7, 2022

**10. ANNUAL REVIEW AND NOTIFICATION OF BOARD MEMBER WEIGHTED VOTE POINT ALLOCATION AS REQUIRED BY SECTION 170014 OF THE CALIFORNIA PUBLIC UTILITIES CODE:**

RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_\_, accepting the Board Member Weighted Vote Point Allocation as required by Section 170014 of the California Public Utilities Code.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**11. CONSIDERATION OF WHETHER TO CONTINUE VIRTUAL MEETINGS FOR AUTHORITY BOARD AND COMMITTEE MEETINGS PURSUANT TO AB 361:**

RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_\_, finding that it is in the best interest of the Authority and the public it serves to continue to hold virtual public meetings of the Board and its Committees because a declared state of emergency is ongoing and continues to directly impact the ability of the Board and its Committees to meet safely in person.

**(Legal: Amy Gonzalez, General Counsel)**

**12. DENY THE APPLICATION FOR LEAVE TO PRESENT A LATE CLAIM OF MARK PARRISH:**

RECOMMENDATION: Adopt the Resolution No. 2022-\_\_\_\_, denying the Application for Leave to Present a Late Claim of Mark Parrish.

**(Legal: Amy Gonzalez, General Counsel)**

## CLAIMS

## COMMITTEE RECOMMENDATIONS

## CONTRACTS AND AGREEMENTS

**13. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH WILLIAMS SCOTSMAN, INC., TO PROVIDE THREE (3) TEMPORARY TRAILERS FOR THE NEW AIRPORT SHUTTLE BUS PARKING LOT AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_\_, approving and authorizing the President/CEO to negotiate and execute an agreement with Williams Scotsman, Inc., for three (3) temporary trailers, in an amount not-to-exceed \$157,485.75, in support of Project No. 413002, Shuttle Lot Relocation at San Diego International Airport.

**(Airport Design and Construction: Bob Bolton, Director)**

Thursday, July 7, 2022

## CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

- 14. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL STORM WATER PROGRAM MANAGEMENT SERVICE AGREEMENT WITH WOOD ENVIRONMENT & INFRASTRUCTURE SOLUTIONS, INCORPORATED:**  
RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_, approving and authorizing the President/CEO to execute an On-Call Storm Water Program Management Service Agreement with Wood Environment & Infrastructure Solutions, Incorporated, for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO, in an amount not-to-exceed \$9,000,000.  
**(Airport Planning and Environmental Affairs: Brendan Reed, Director)**
- 15. AWARD A CONTRACT TO HHJ CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 1, PROJECT NO. 381201 THIRTY-THREE (33) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON THIRTY (30) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_, awarding a contract to HHJ Construction, Inc. in the amount of \$1,530,653.50 for Phase 12, Group 1, Project No. 381201, of the San Diego County Regional Airport Authority's Quieter Home Program.  
**(Airport Planning and Environmental Affairs: Brendan Reed, Director)**
- 16. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., FOR QUIETER HOME PROGRAM PHASE 11, GROUP 11, PROJECT NO. 381111 FORTY-SEVEN (47) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWENTY-SIX (26) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_, awarding a contract to S&L Specialty Construction, Inc., in the amount of \$1,989,173.41 for Phase 11, Group 11, Project No. 381111, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.  
**(Airport Planning and Environmental Affairs: Brendan Reed, Director)**
- 17. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ENGINEERING CONSULTING SERVICES AGREEMENT WITH P2S INC:**  
RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_, approving and authorizing the President/CEO to execute an Engineering Consulting Services Agreement with P2S Inc, in an amount not-to-exceed \$3,500,000, for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the discretion of the President/CEO in support of the Central Utility Plant Optimization and Site Utilities Integration Program, at San Diego International Airport ("SDIA").  
**(Facilities Management: David LaGuardia, Director)**

Thursday, July 7, 2022

## PUBLIC HEARINGS:

### OLD BUSINESS:

### NEW BUSINESS:

- 18. AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CONTRACT FOR AIRPORT SHUTTLE SERVICE:**  
RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_ authorizing the President/CEO to negotiate and execute a contract for airport shuttle service.  
**(Ground Transportation: Marc Nichols, Director)**
  
- 19. AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CONTRACT FOR RENTAL CAR BUS SERVICE:**  
RECOMMENDATION: Adopt Resolution No. 2022-\_\_\_ authorizing the President/CEO to negotiate and execute a contract for rental car bus service.  
**(Ground Transportation: Marc Nichols, Director)**
  
- 20. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE PRESIDENT/CEO:**  
RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the President/CEO.  
**(Talent, Culture, & Capability: Monty Bell, Director)**
  
- 21. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE CHIEF AUDITOR:**  
RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the Chief Auditor.  
**(Talent, Culture, & Capability: Monty Bell, Director)**
  
- 22. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE GENERAL COUNSEL:**  
RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the General Counsel.  
**(Talent, Culture, & Capability: Monty Bell, Director)**

## GENERAL COUNSEL REPORT:

## BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

## BOARD COMMENT:

## ADJOURNMENT:

Thursday, July 7, 2022

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

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**Board Members**

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Catherine Blakespear  
Paul McNamara  
Paul Robinson  
Johanna Schiavoni  
James Sly  
Nora E. Vargas  
Marni von Wilpert

**DRAFT Airport Land Use Commission Agenda****Thursday, July 7, 2022****9:00 A.M. or immediately following the Board Meeting**

San Diego International Airport  
SDCRAA Administration Building  
3225 N. Harbor Drive  
San Diego, California 92101

**Ex-Officio Board Members**

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

**President/CEO**

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/ALUC>***

*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Board Services/Authority Clerk Department and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Commission Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR Public Participation in Board and Board Commission Meetings (Public Comment) LOCATED AT THE END OF THE AGENDA.**

Thursday, July 7, 2022

## CALL TO ORDER:

## ROLL CALL:

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Commission on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Commission. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Commission for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Commission

## CONSENT AGENDA (ITEMS 1-2):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

### **1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the June 2, 2022, regular meeting.

## **CONSISTENCY DETERMINATIONS**

### **2. REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS: SAN DIEGO INTERNATIONAL AIRPORT ALUCP; 1620 STATE STREET, CITY OF SAN DIEGO; 1109 9<sup>TH</sup> AVENUE, CITY OF SAN DIEGO; GILLESPIE FIELD ALUCP; 11000 SUNSET TRAIL, CITY OF SANTEE; 10430 PARK AVENUE, CITY OF SANTEE; MCCLELLAN-PALOMAR AIRPORT ALUCP; MUNICIPAL CODE AMENDMENTS, CITY OF CARLSBAD:**

RECOMMENDATION: Receive the Report.

**(Planning & Environmental Affairs: Ralph Redman, Manager, Airport Planning)**

## PUBLIC HEARINGS:

## OLD BUSINESS:

## NEW BUSINESS:

## COMMISSION COMMENT:

## ADJOURNMENT:



Thursday, July 7, 2022

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