

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Board Members

Johanna Schiavoni
Chair

Catherine Blakespear
Gil Cabrera

Mary Casillas Salas
Robert T. Lloyd

Paul McNamara
Paul Robinson

Nora E. Vargas
Marni von Wilpert

BOARD MEETING **AGENDA**

Thursday, May 6, 2021
9:00 A.M.

San Diego International Airport
SDCRAA Administration Building
3225 N. Harbor Drive
San Diego, California 92101

Ex-Officio Board Members

Gustavo Dallarda
Col. Charles B. Dockery
Gayle Miller

President / CEO

Kimberly J. Becker

This meeting of the Board of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting electronically. In accordance with the Executive Order, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Comment on Non-Agenda Items

Public comments on non-agenda items must be submitted to the Authority Clerk at clerk@san.org, no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record; each of these comments will be read for up to three minutes or for the time determined by the Chair. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Board and submitted into the written record for the meeting.

Comment on Agenda Items

Public comment on agenda items may be submitted to the Authority clerk at clerk@san.org. Comments received no later than 8:00 a.m. on the day of the meeting will be distributed to the Board and included in the record.

If you'd like to speak to the Board live during the meeting, please follow these steps to request to speak:

- **Step 1:** Fill out the online [Request to Speak Form](#) to speak during the meeting via teleconference. The form must be submitted by 4 p.m. the day before the meeting or by 4:00 p.m. the Friday before a Monday meeting. After completing the form, you'll get instructions on how to call in to the meeting.
- **Step 2:** Watch the meeting via the Webcast located at the following link, <https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board?EntryId=13944>
- **Step 3:** When the Board begins to discuss the agenda item you want to comment on, call in to the conference line, you will be placed in a waiting area. ***Please do not call until the item you want to comment on is being discussed.***
- **Step 4:** When it is time for public comments on the item you want to comment on, Authority Clerk staff will invite you into the meeting and unmute your phone. Staff will then ask you to state your name and begin your comments.

How to Watch the Meeting

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board?EntryId=13944>

REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or <mailto:clerk@san.org>. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

CALL TO ORDER:

ROLL CALL:

PRESENTATIONS:

- A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2021**
Presented by Scott Brickner, Vice President/Chief Financial Officer
- B. AIRPORT TRANSIT CONNECTIVITY PLANNING**
Presented by Brendan Reed, Director, Planning & Environmental Affairs and Ted Anasis, Manager, Airport Planning

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**
Committee Members: Blakespear, Casillas Salas, Lloyd, Vann (Chair), Van Sambeek, Vargas, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: Blakespear, Cabrera, McNamara (Chair), Schiavoni, von Wilpert
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: McNamara, Robinson (Chair), Schiavoni, Vargas
- **FINANCE COMMITTEE:**
Committee Members: Cabrera, Casillas Salas, Lloyd (Chair), Vargas, von Wilpert

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Casillas Salas (Primary), Robinson
- **ARTS ADVISORY COMMITTEE:**
Committee Member: Robert H. Gleason

LIAISONS

- **CALTRANS:**
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cabrera

- **MILITARY AFFAIRS:**
Liaison: Dockery
- **PORT:**
Liaisons: Robinson, Schiavoni (Primary), Vargas
- **WORLD TRADE CENTER:**
Representatives: Robert H. Gleason

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**
Representative: Robinson, Schiavoni (Primary)
- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Cabrera (Primary), Lloyd

CHAIR'S REPORT:

PRESIDENT/CEO'S REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (Items 1- 14):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the March 12 and 13, 2021 special meeting, March 22, 2021 special meeting and April 1, 2021 regular Board meeting.

2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.
(Board Services: Tony R. Russell, Director/Authority Clerk)

3. **AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MARCH 8, 2021 THROUGH APRIL 11, 2021 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MARCH 8, 2021 THROUGH APRIL 11, 2021:**
RECOMMENDATION: Receive the report.
(Procurement: Jana Vargas, Director)

4. **MAY 2021 LEGISLATIVE REPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0043, approving the May 2021 Legislative Report.
(Government Relations: Matt Harris, Director)

CLAIMS

COMMITTEE RECOMMENDATIONS

5. **ACCEPT THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2021:**
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.
(Finance: Scott Brickner, Vice President/CFO)

6. **ACCEPT THE AUTHORITY'S INVESTMENT REPORT AS OF MARCH 31, 2021:**
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.
(Business and Financial Management: Geoff Bryant, Manager, Airport Finance)

CONTRACTS AND AGREEMENTS

7. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO AWARD PURCHASE ORDERS TO PURCHASE IT EQUIPMENT AND SUPPLIES AS NEEDED FOR REPAIR AND MAINTENANCE:

RECOMMENDATION: Adopt Resolution No. 2021-0044, approving and authorizing the President/CEO to award purchase orders to ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc., and Zones, LLC., for a three-year term with an option for 2 one-year extensions, in a combined amount not-to-exceed \$3,300,000 for the purchase of computer equipment, software, software licensing and maintenance, hardware maintenance and peripherals.

(Information Technology Services: Jessica Bishop, Director)

8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A SECOND AMENDMENT TO THE RENTAL CAR CENTER LEASE AGREEMENT:

RECOMMENDATION: Adopt Resolution No. 2021-0045, approving and authorizing the President/CEO to negotiate and execute a Second Amendment to the Rental Car Center Lease Agreements to modify the terms to provide adequate funding to the Customer Facility Charge Stabilization Account.

(Business and Financial Management: Geoff Bryant, Manager, Airport Finance)

9. APPROVE AND AUTHORIZE A CONSENT TO ASSIGNMENT WITH SIGNATURE FLIGHT SUPPORT, LLC:

RECOMMENDATION: Adopt Resolution No. 2021-0046, approving and authorizing the President/CEO to negotiate and execute a consent to assignment of the Master Lease from Landmark GSO-SAN to Signature Flight Support, LLC

(Revenue Generation & Partnership Development: Jim DeCock, Acting Director)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

10. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 11, GROUP 1, PROJECT NO. 381101, FORTY-EIGHT (48) SINGLE-FAMILY AND MULTI-FAMILY UNITS ON THIRTY-SEVEN (37) NON-HISTORIC RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2021-0047, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,655,268.04 for Phase 11, Group 1, Project No. 381101, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.

(Planning & Environmental Affairs: Brendan Reed, Director)

- 11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE THE THIRD AMENDMENT TO THE AGREEMENT WITH THE JONES PAYNE GROUP, INC. TO CONTINUE ARCHITECTURAL AND ENGINEERING SERVICES FOR THE QUIETER HOME AND NON-RESIDENTIAL PROGRAMS:**
RECOMMENDATION: Adopt Resolution No. 2021-0048, approving and authorizing the President/CEO to execute the Third Amendment to the agreement with The Jones Payne Group, Inc. increasing the compensation amount by \$4,500,000 for a new total not-to-exceed amount of \$29,500,000 to continue architectural and engineering services for the Quieter Home and Quieter Non-Residential Programs.
(Planning & Environmental Affairs: Brendan Reed, Director)
- 12. RESCIND RESOLUTION NO. 2020-0069, AND APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A FIRST AMENDMENT TO THE AGREEMENT WITH US BANK NATIONAL ASSOCIATION TO ADD MERCHANT CREDIT CARD SERVICES:**
RECOMMENDATION: Adopt Resolution No. 2021-0049, rescinding Resolution No. 2020-0069 and approving and authorizing the President/CEO to negotiate and execute a First Amendment to the agreement with US Bank National Association to add merchant credit card services and increase the contract value by an amount not-to-exceed \$16,000,000.
(Business and Financial Management: Geoff Bryant, Manager, Airport Finance)
- 13. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR REHABILITATE CROSS TAXIWAYS C2, C5 & D AT SAN DIEGO INTERNATIONAL AIRPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0050, approving and authorizing an increase in the President/CEO's change order authority from \$139,803.12 to an amount not to exceed \$989,803.12, for Project No. 104255A, Rehabilitate Cross Taxiways C2, C5, & D at San Diego International Airport.
(Airport Design and Construction: Bob Bolton, Director)
- 14. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY AND INCREASE THE CONTRACT DURATION FOR WEST SOLID WASTE FACILITY AND WEST REFUELER LOADING FACILITY AT SAN DIEGO INTERNATIONAL AIRPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0051, approving and authorizing an increase in the President/CEO's change order authority from \$648,328.32 to an amount not to exceed \$1,648,328.32 and an increase in the contract duration from 330 to 407 calendar days, for Project No. 104274A West Solid Waste Facility and Project No. 104249A West Refueler Loading Facility at San Diego International Airport.
(Airport Design and Construction: Bob Bolton, Director)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

CLOSED SESSION:

- 15. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 16. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority
San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL
- 17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: City of Coronado v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2020-00039394-CU-TT-CTL
- 18. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of case: In re Advantage Holdco, Inc., et al., Case No. 20-11259-JTD
- 19. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of case: Neighbors Against Noise and Traffic v. City of El Cajon, et al.
San Diego Superior Court Case No. 37-2021-00016823-CU-TT-CTL
- 20. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of cases: 2
- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of potential cases: 1

- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS
Number of potential cases: 1
- 23. CONFERENCE WITH LABOR NEGOTIATORS:**
Cal. Gov. Code section 54957.6
Agency designated representatives: Angela Shafer-Payne, Monty Bell, Lola Barnes, Greg Halsey, Rod Betts
Employee organization: California Teamsters Local 911
- 24. THREAT TO PUBLIC SERVICES OR FACILITIES:**
Consultation with: General Counsel and President/CEO

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at clerk@san.org prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at x2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2021

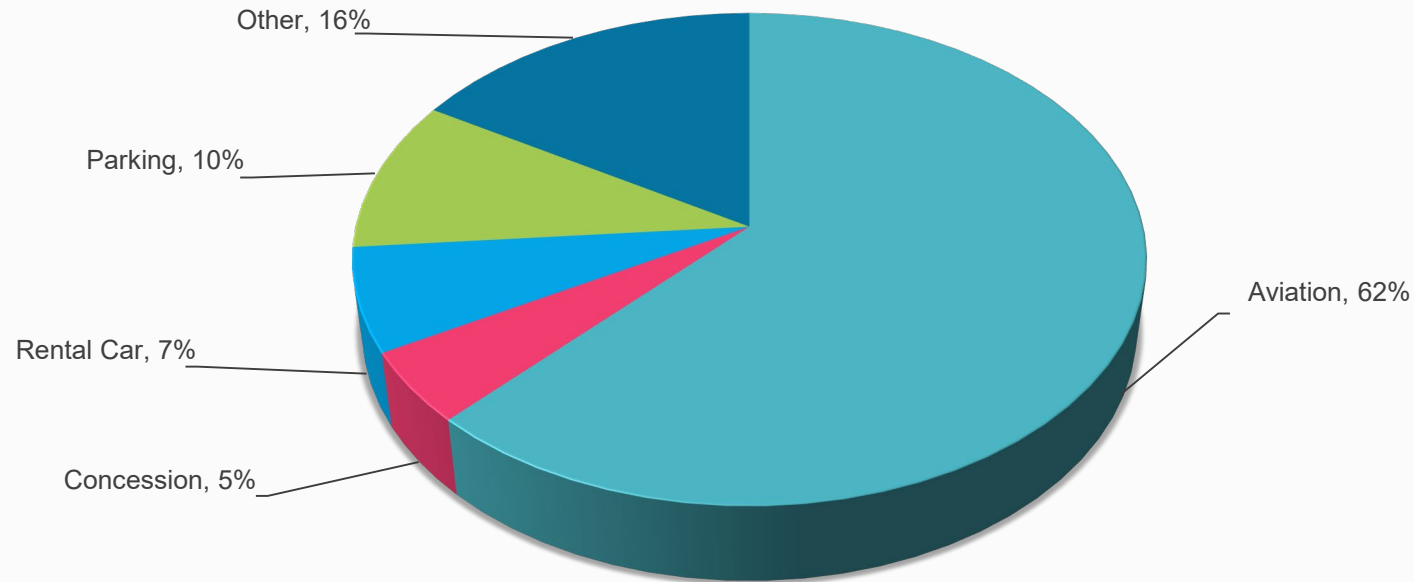
Presented by:
Scott Brickner
Chief Financial Officer

May 6, 2021

Operating Revenues

Nine Months Ended March 31, 2021 (Unaudited)

Actual Operating Revenues by Percentage

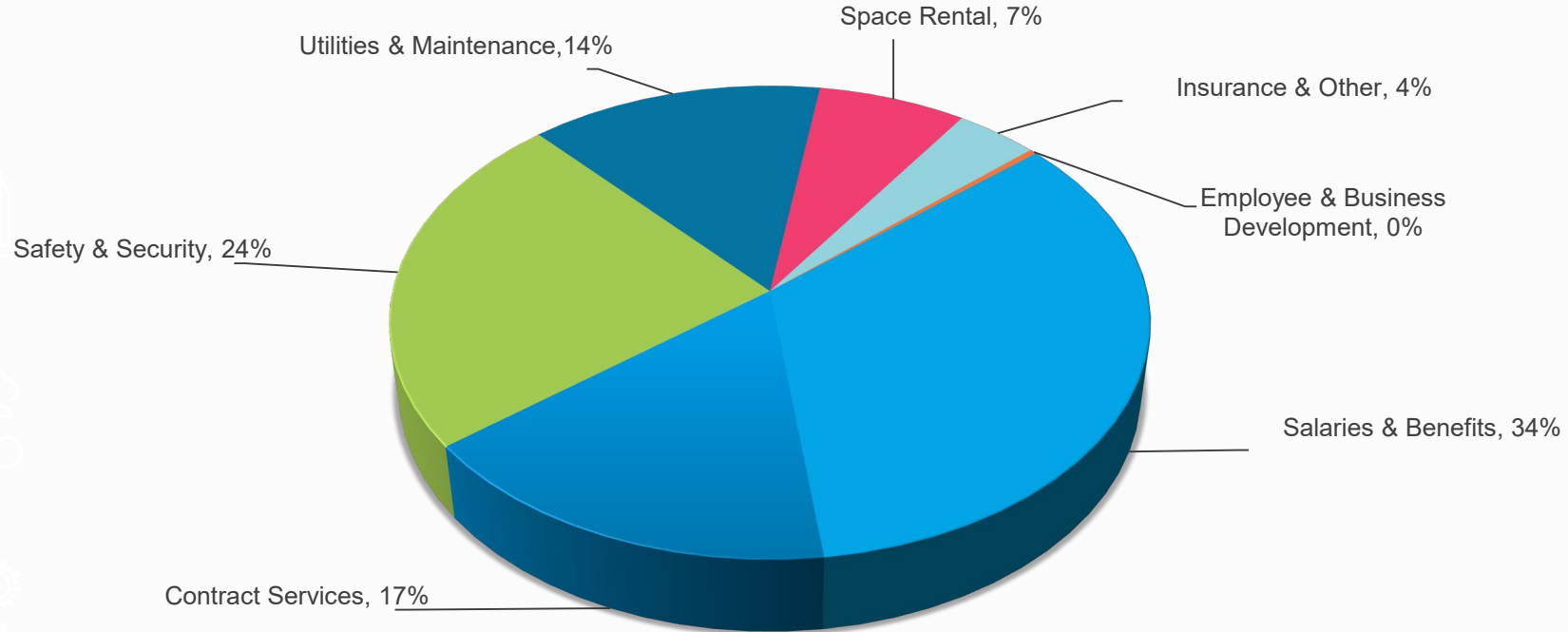


(in \$000s)	Aviation Revenue	Concession Revenue	Rental Car Revenue	Parking Revenue	Other Revenue	Total Operating Revenue
Prior Year	\$ 131,997	\$ 23,463	\$ 22,791	\$ 34,317	\$ 36,660	\$ 249,228
Budget	96,682	14,554	15,576	13,969	24,475	165,256
Actual	85,405	6,497	9,341	13,641	22,524	137,408
Variance	\$ (11,277)	\$ (8,057)	\$ (6,235)	\$ (328)	\$ (1,951)	\$ (27,848)

Operating Expenses

Nine Months Ended March 31, 2021 (Unaudited)

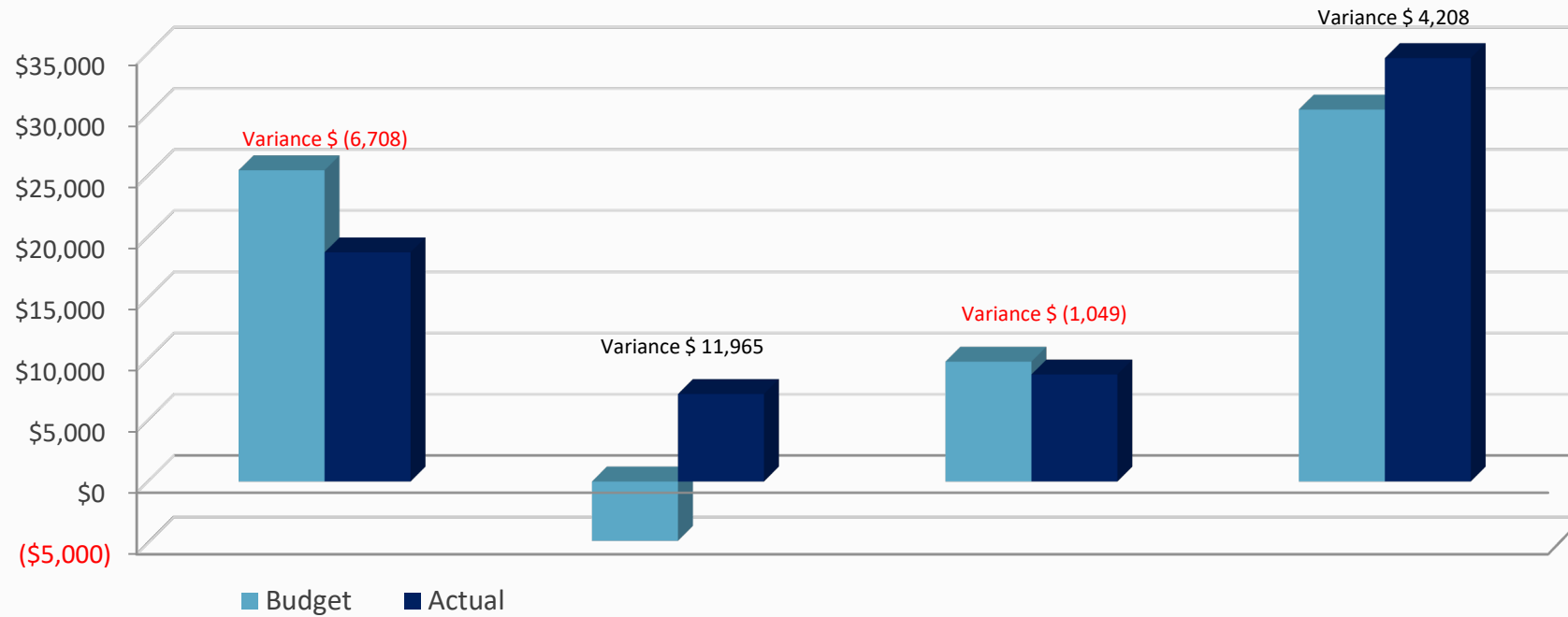
Actual Operating Expenses by percentage



(in \$000s)	Salaries & Benefits	Contract Services	Safety & Security	Utilities & Maintenance	Space Rental	Insurance & Other	Employee & Business Dev.	Total Operating Expenses
Prior Year	\$ 39,441	\$ 31,790	\$ 22,143	\$ 19,430	\$ 7,652	\$ 4,254	\$ 2,357	\$ 127,067
Budget	38,402	21,397	25,258	19,348	7,652	4,544	1,420	118,021
Actual	36,571	17,646	25,473	15,185	7,665	4,269	377	107,186
Variance	\$ 1,831	\$ 3,751	\$ (215)	\$ 4,163	\$ (13)	\$ 275	\$ 1,043	\$ 10,835

Non-operating Revenue & Expenses

Nine Months Ended March 31, 2021 (Unaudited)



(in \$000s)	Passenger Facility Charge, Customer Facility Charge & Quieter Home Program	Interest expense, interest income, & other non-operating revenue	Capital grant contributions	Total non-operating revenue, (net)
Prior Year	\$ 60,141	\$ (30,973)	\$ 4,013	\$ 33,181
Budget	25,432	(4,822)	9,787	30,397
Actual	18,724	7,143	8,738	34,605
Variance	\$ (6,708)	\$ 11,965	\$ (1,049)	\$ 4,208

Financial Summary

Nine Months Ended March 31, 2021 (Unaudited)

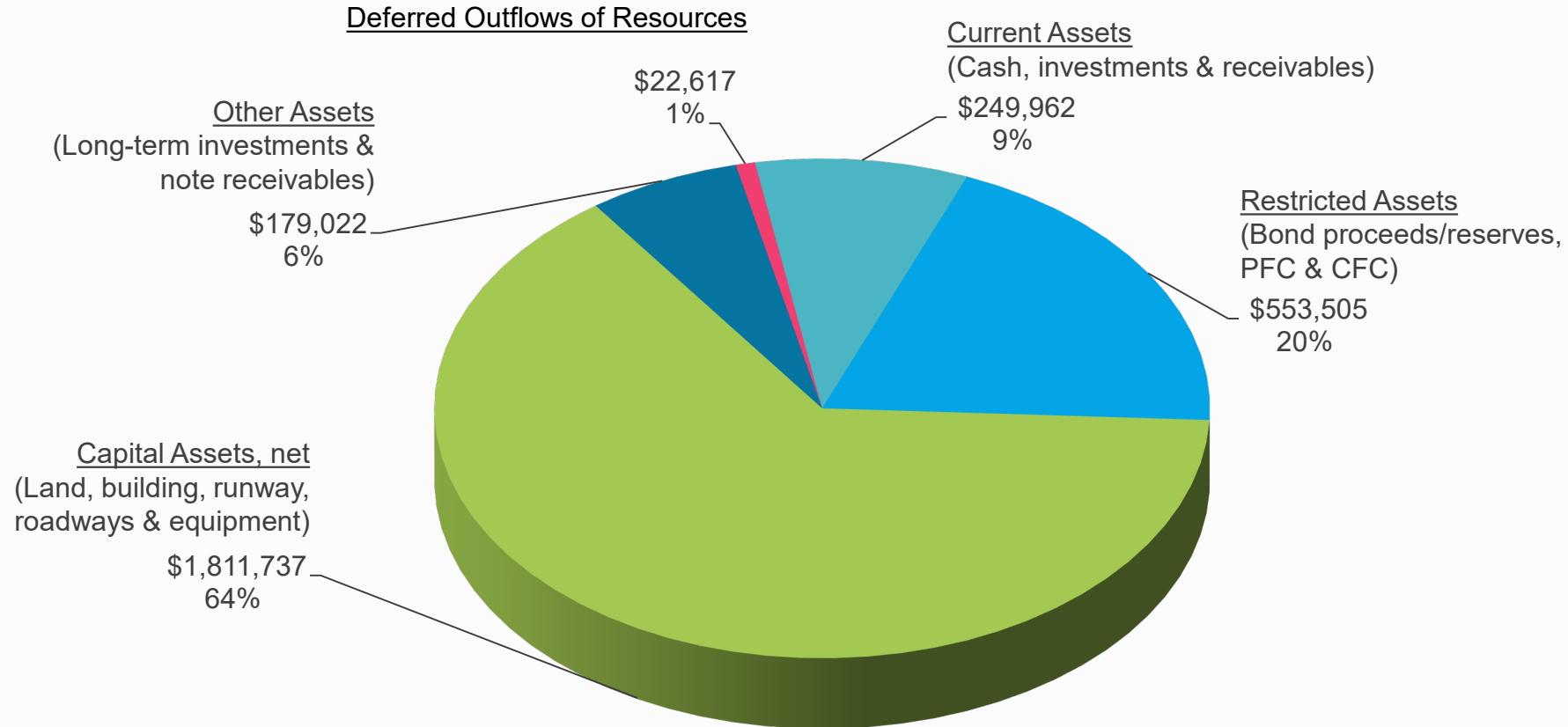


(in \$000s)	Total operating revenues	Total operating expenses	Depreciation	Total non-operating revenues, (net)	Change in Net Position
Prior Year	\$ 249,228	\$ 127,067	\$ 92,934	\$ 33,181	\$ 62,408
Budget	165,256	118,021	96,035	30,397	(18,403)
Actual	137,408	107,186	96,035	34,605	(31,208)
Variance	\$ (27,848)	\$ 10,835	\$ 0	\$ 4,208	\$ (12,805)

Statement of Net Position as of March 31, 2021 (Unaudited)

Assets and Deferred Outflow of Resources (000's)

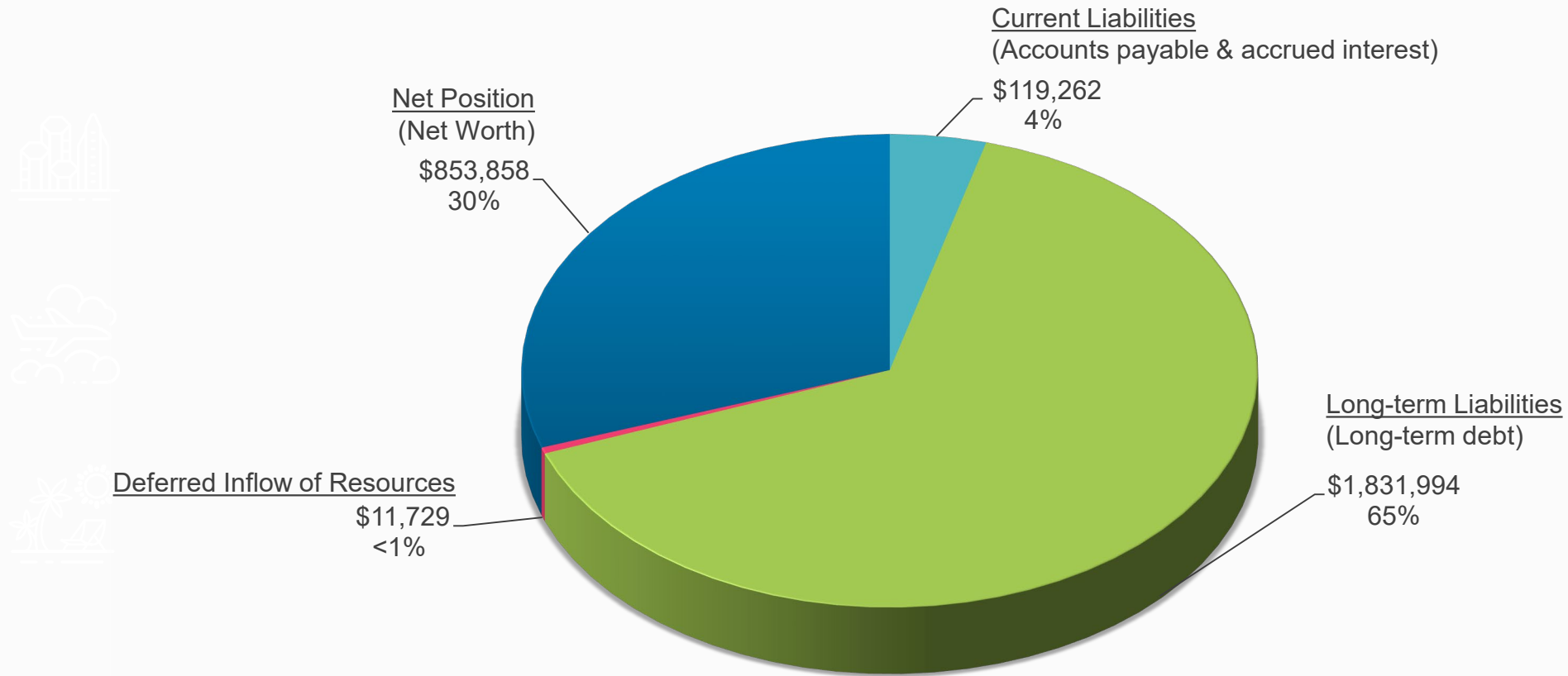
Total: \$2,816,843



Statement of Net Position as of March 31, 2021 (Unaudited)

Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$2,816,843



Questions?

Airport Transit Connectivity Planning

Brendan Reed & Ted Anasis

Agenda

- Current Transit Options
- Previous Airport Transit Planning
- Airport Development Plan Integration
- Ongoing Collaboration w/ Other Agencies
- Next Steps



Current Transit Options



MTS Bus 992

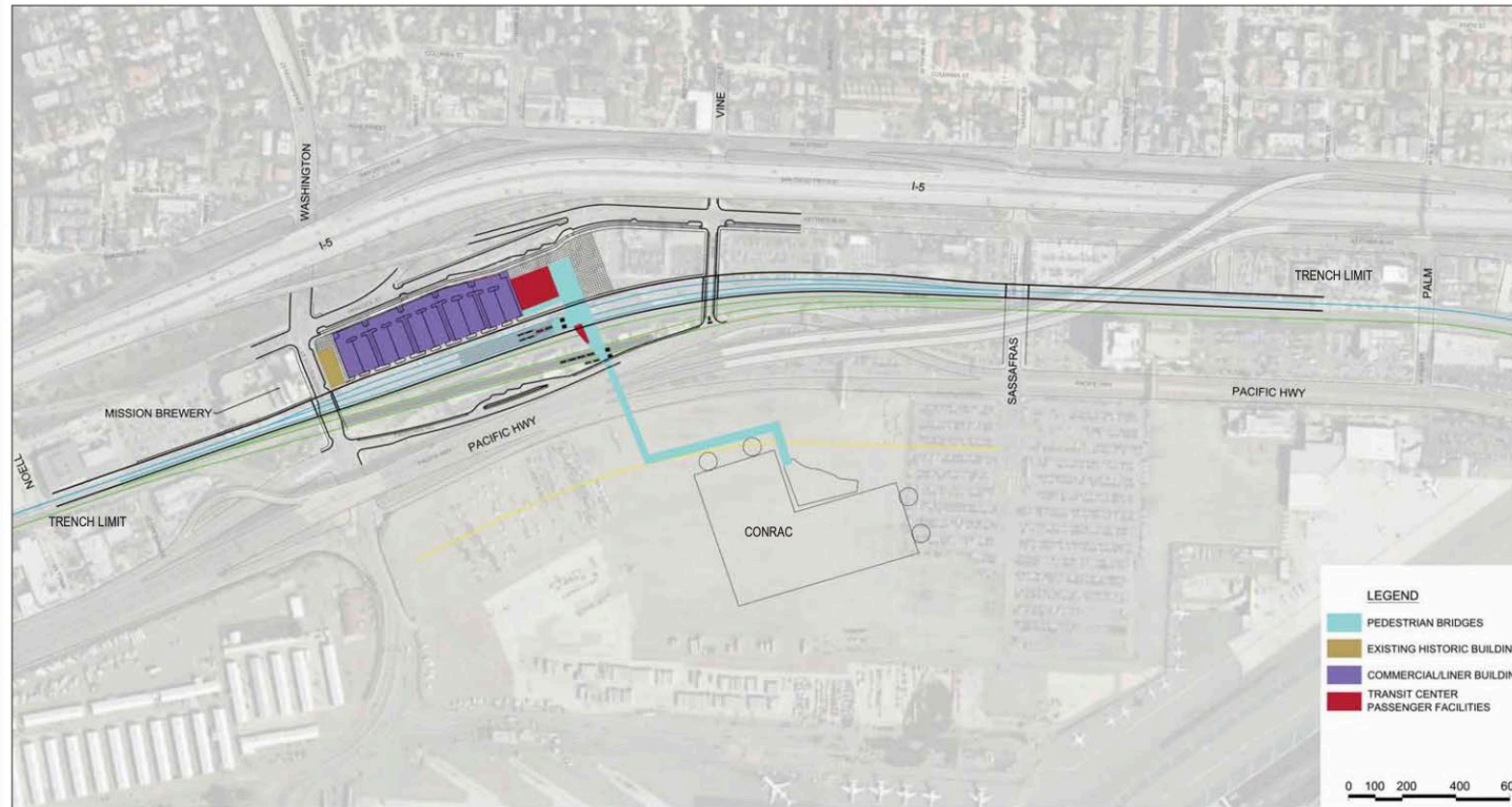
- Runs daily from 5:00am to Midnight, mostly 15-minute intervals
- Bus stops/shelters at Terminals 1, T2 East, & T2 West
- Monthly ridership averaged 35,000 passengers in 2019

SAN Trolley-to-Terminal Shuttle Service

- Runs 24 hours per day, usually <10-minute intervals
- Leverages RCC buses to transport riders from all terminals to Palm Street
- Block away from Middletown Trolley Station (MTS Green Line)
- Monthly ridership averaged 610 passengers in 2019

Previous Airport Transit Planning

Since 2009, the Regional Transportation Plan has identified a future Intermodal Transit Center (ITC) across Pacific Hwy from SAN...



Previous Airport Transit Planning



Airport Transit Plan (2016)

- Developed in coordination with SANDAG, MTS, & NCTD
- Identified four main strategies to improve transit connectivity in the near term:
 1. Expand transit marketing & info to passengers
 2. Enhance trolley access thru Trolley-To-Terminal shuttle
 3. Partner with MTS on Bus 992 operational improvements
 4. Pursue new shuttle service from Old Town to SAN
- Many of the recommendations have been implemented, including new SAN transit website, in-terminal ticketing machines, Trolley-to-Terminal shuttle service, and Old Town shuttle service (launching in 1/22)

Previous Airport Transit Planning

Harbor Drive Mobility Committee

- In 2017, Airport Authority Board convened a joint committee with officials from the City of San Diego, Port of San Diego, SANDAG, and others to coordinate each agencies' efforts to address traffic congestion and expand mobility options near SAN.



**SAN Airport
Development Plan**



**Community Plans &
Downtown Mobility Plan**



**Port Master Plan
Update**

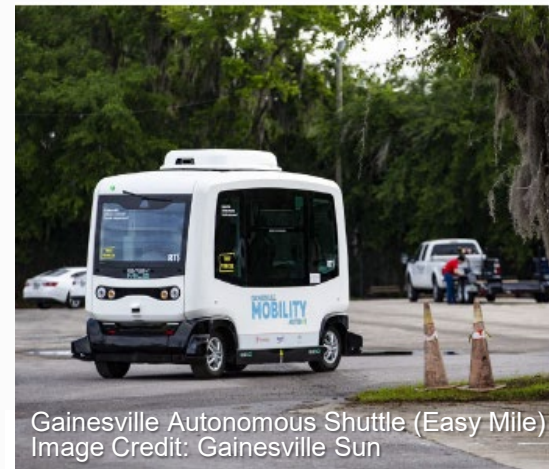


**New Regional
Transportation Plan**

Airport Development Plan

Transit Integration

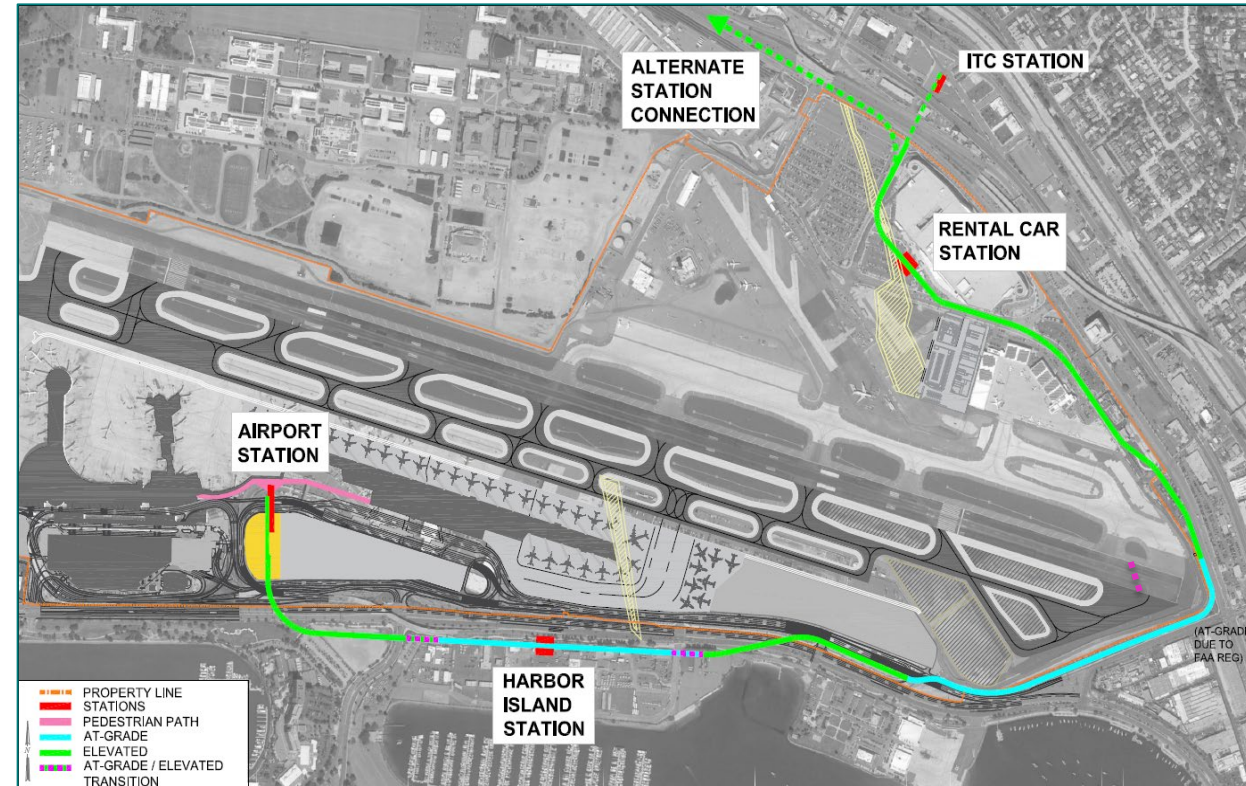
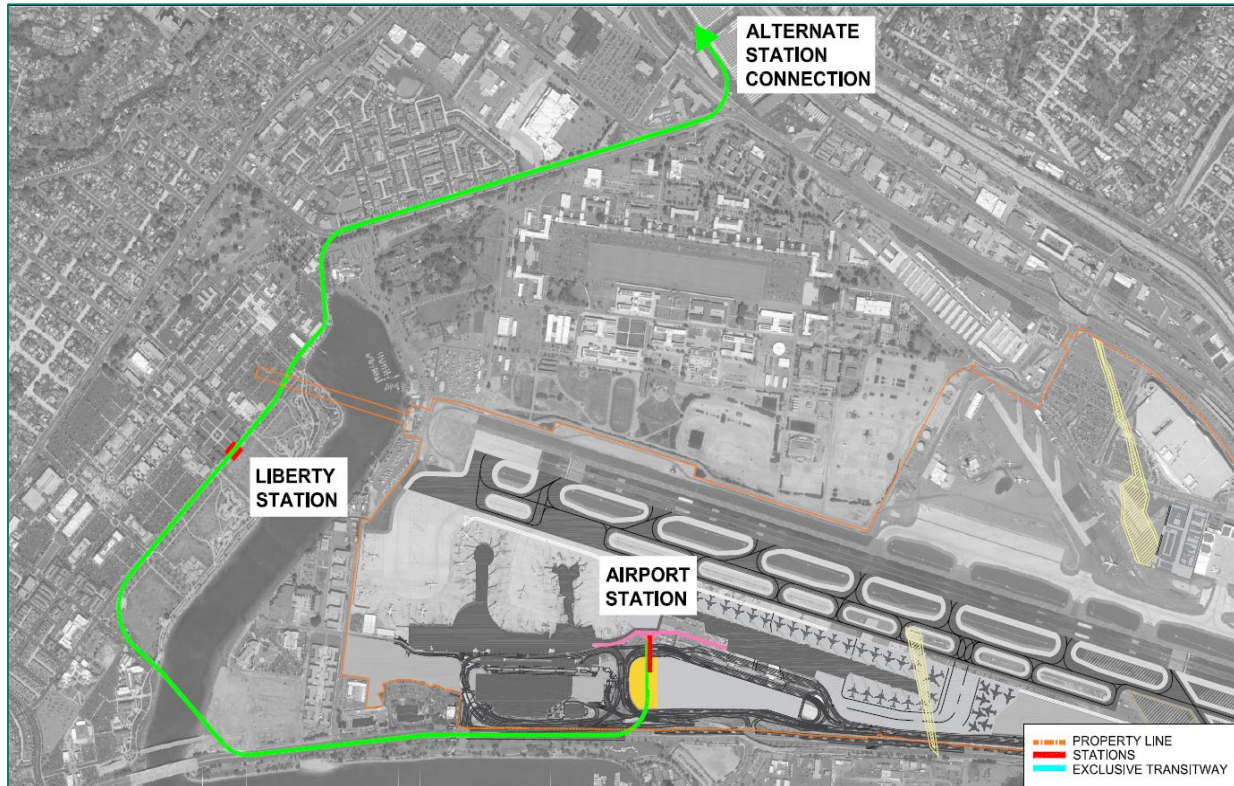
- Nationally-recognized transit firm, Lea & Elliott, was hired to inform ADP
- Goal was to preserve future opportunities to better connect transit
- Researched transit connections and their performance at other airports
- Identified conceptual transit alignments & station locations at SAN
- Strived to be technology agnostic



Airport Development Plan

Transit Integration

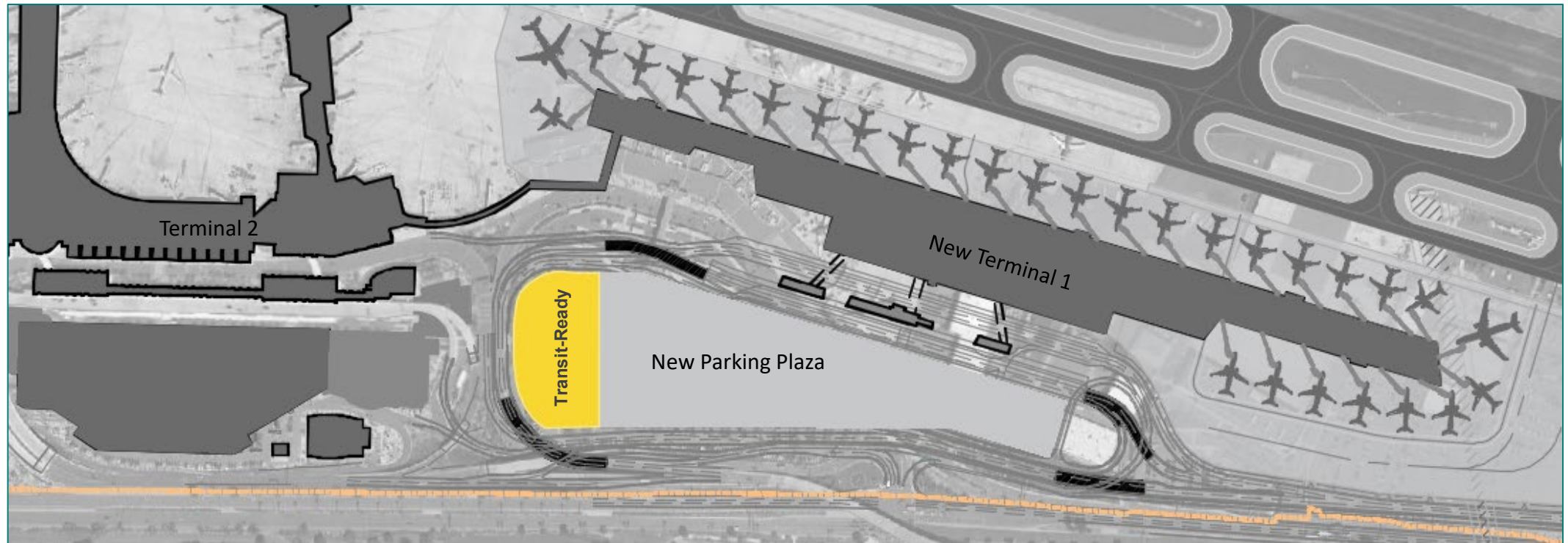
L&E Conceptual Alignments & Station Locations



Airport Development Plan

Transit Integration

Transit-Ready Area



Proposed T1 Parking Plaza was reduced in size to create a “Transit-Ready Area,” which is approximately equidistant between existing T2 and new T1

Airport Development Plan

Airline Operating & Lease Agreement

- A new industry-leading 10-year agreement with airlines in 2019 to support implementation of the ADP
- Included airline pre-approval for certain ground access improvements:
 - \$165 M - On-Airport Entry Road w/ Multi-Use Path
 - \$350 M - On & Off-Airport Transportation Projects*

*Non-Authority matching funds required to expend total amount

Multi-Agency Memorandum of Understanding

- A new MOU in 2019 outlined the roles, responsibilities, and process for SAN, City, Port, and SANDAG to continue to collaborate on airport transit connectivity

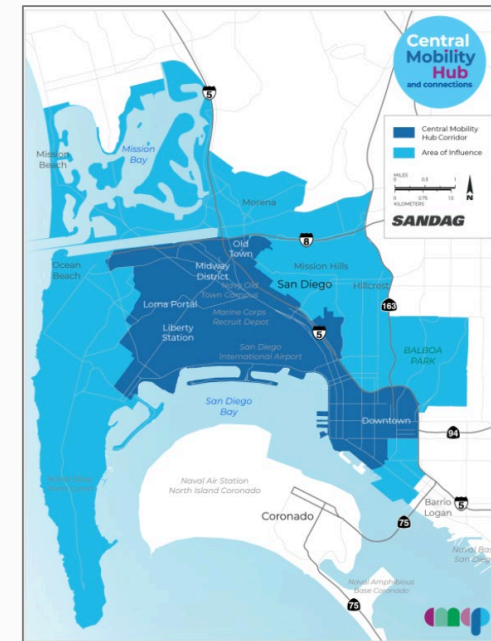


Ongoing Collaboration w/ Other Agencies

- SAN staff participating in twice weekly meetings with SANDAG and other partners
- SAN coordinating engagement with FAA on transit connection alignment (RPZ, airspace, etc.)
- SANDAG continues to build off SAN's original alignment concepts through:

Airport Connectivity Subcommittee (2019)

Central Mobility Hub (CMH) Comprehensive Multimodal Corridor Plan (Current)



Next Steps

- SANDAG initiating CEQA review of “Central Mobility Hub & Airport Transit Connection”
 - Proposed Project (CMH at OTC) & Two Alternatives (CMH at ITC or NHD Trolley)
 - Notice of Preparation Released - April 21st
 - Public Scoping Workshop (Virtual) - May 11th 6:00-7:30pm
 - Draft EIR Released for Public Comment - December 2022



Questions?

SAN Public Transit Options

www.san.org/to-from/Public-Transportation

SANDAG Central Mobility Hub & Connections

sandag.mysocialpinpoint.com/cmhandconnections



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**DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
FRIDAY, MARCH 12, 2021 AND SATURDAY, MARCH 13, 2021
SAN DIEGO INTERNATIONAL AIRPORT
BOARD ROOM**

CALL TO ORDER:

Chair Schiavoni called the special meeting of the San Diego County Regional Airport Authority Board to order at 1:00 p.m., on Friday, March 12, 2021, electronically and via teleconference pursuant to Executive Order N-29-20 at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

ROLL CALL:

PRESENT: Board Members: Blakespear, Cabrera, Casillas Salas, Dallarda (Ex-Officio), Lloyd, McNamara, Robinson, Schiavoni, Vargas, von Wilpert

ABSENT: Board Members: Dockery (Ex-Officio), Miller (Ex-Officio)

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk

BOARD WORKSHOP:

Heidi Gantwerk, HG Consulting, LLC, provided an overview of the meeting logistics and ground rules for the retreat.

1. STATE OF THE AVIATION INDUSTRY:

Stephen D. Van Beek, Ph.D., Director & Head of North American Aviation, Steer Davies Gleave, provided a presentation that included the Fast-Changing Policy Environment; Aviation Industry and Traffic Trends; San Diego Traffic and Recovery Scenarios; and Challenges and Choices.

2. STATE OF THE SAN DIEGO INTERNATIONAL AIRPORT:

Kim Becker, President/CEO, provided a presentation on the State of the San Diego International Airport that included Top Three Priorities For 2021; SAN Air Service Route Maps; 18 Current Route Suspensions; SAN Capacity Outlook; and Workforce Demographics.

3. UPDATE ON THE AIRPORT DEVELOPMENT PROGRAM (ADP):

Dennis Probst, Vice President/CDO, provided an update on the ADP Terminal & Roadways Project Status that included Level 1 Arrivals; Level 2 – Departures; Level 3 – Airline Lounge + ATO; T1 Parking Plaza Site Plan; T1RP Landside Roadways; and ADP Preliminary Logistics.

4. UPDATE ON THE COMMUNICATION AND MARKETING EFFORTS ASSOCIATED WITH THE AIRPORT DEVELOPMENT PROGRAM:

Michelle Brega, Senior Director, External Relations, provided an update on the Communication and Marketing Efforts Associated with the Airport Development Program (ADP) that included an overview of the ADP Naming process.

5. PRELIMINARY AIRPORT DEVELOPMENT PROGRAM FINANCING PLAN:

Scott Brickner, Vice President/CFO, provided a presentation on the Preliminary Airport Development Program Financing Plan that included Debt Issuance and Other Sources of Funding; and Revenue to Pay Debt Service.

6. UPDATE ON COVID-19 OPERATIONAL RECOVERY:

Angela Shafer Payne, Vice President/COO, provided an update on COVID-19 Operational Recovery that included SAN COVID-19 Timeline; Approach to Risk; Industry Recovery; and Innovative Technologies.

The Board adjourned the meeting at 4:50 p.m. to Saturday, February 13, 2021 at 9:00 a.m.

The Board reconvened at 9:00 a.m. on Saturday, February 13, 2021. Board Members Dallarda (Ex Officio), Dockery (Ex Officio), and Miller (Ex Officio) were ABSENT.

7. PRESENTATION AND DISCUSSION REGARDING AIRPORT FINANCE:

Scott Brickner, Vice President/CFO, and John Dillion, Director, Finance & Risk Management, provided a presentation regarding airport finance that included Comprehensive Annual Financial Report; Revenue and Change in Net Position Trend; Enplanements; Aircraft Operations; Landed Weight; Days' Cash on Hand; Debt Service Coverage; Cost Per Enplaned Passenger; Plan of Finance Assessment & Monitoring; Debt Per Enplanement; Sources of Airport Revenue; Capital Program Finance; Capital Program Source of Funds; Operating Budget; Airline Rate Making Methodology; and Types of Airline Use and Lease Agreements.

Board Member Blakespear suggested that the Authority should be working with and supporting other stakeholders to try to find ways to assist with the cleaning of other streets that lead to the Airport.

Chair Schiavoni requested that the Sustainability Report presented at the recent Capital Improvement Program and Oversight Committee be provided to Board Members who may not have seen the report. She also suggested that the Economic Impact Study be brought back to the Board.

8. **UPDATE ON AIRPORT RETAIL AND FOOD/BEVERAGE CONCESSION MODELS:**
Hampton Brown, Vice President, Revenue Management and Innovation (Ad Interim,) provided an update on Airport Retail and Food/Beverage Concession Models that included Multiple Prime Model; San Diego International Airport Primes in the Current Program; Developer Model; Fee Management Model; Process for Model Selection; Pros and Cons of Each Model; Airport Sales Data by Model; Sales Performance by Terminal Area; and Next Steps.
9. **UPDATE ON THE AIRPORT AUTHORITY'S STRATEGIC PLAN:**
Kim Becker, President/CEO, and Scott Brickner, Vice President/CFO, that included the Status of Strategic Plan Items and an overview of the Dashboards for the Focus Areas.

BOARD COMMENT: None.

ADJOURNMENT: The meeting was adjourned at 12:55 p.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 6th DAY OF MAY, 2021.

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD AND EXECUTIVE-FINANCE COMMITTEE MEETING MINUTES
MONDAY, MARCH 22, 2021
BOARD ROOM

CALL TO ORDER: Chair Schiavoni called the Special Board and Executive and Finance Committee meeting to order at 9:09 a.m., on Monday, March 22, 2021, electronically and via teleconference pursuant to Executive Order N-29-20, at the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

ROLL CALL:

Board

Present: Cabrera, Casillas Salas, Lloyd, Schiavoni (Chair), Vargas

Absent: Blakespear, Dallarda (Ex-Officio), Dockery (Ex-Officio),
McNamara, Miller (Ex-Officio), Robinson, von Wilpert

Executive Committee

Present: Committee Members: Lloyd, Schiavoni (Chair)

Absent: Committee Members: Robinson

Finance Committee

Present: Committee Members: Cabrera, Casillas Salas, Lloyd (Chair),
Vargas

Absent: Committee Members: von Wilpert

Also Present: Kim Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Martha Morales, Assistant Authority Clerk I

NON-AGENDA PUBLIC COMMENT: None

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the February 22, 2021 regular meeting.

ACTION: Moved by Board Member Lloyd and seconded by Chair Schiavoni to approve staff's recommendation. Motion carried unanimously noting Board Member Robinson as ABSENT.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE EIGHT MONTHS ENDED FEBRUARY 28, 2021:

Scott Brickner, Vice President/CFO, provided a presentation on the Review of the Unaudited Financial Statements for the Eight Months Ended February 28, 2021 that included Enplanements, Gross Landing Weight Units, Operating Revenues, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues & Expenses and Statements of Net Position.

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF FEBRUARY 28, 2021:

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report that included Portfolio Characteristics, Sector Distribution, Quality and Maturity Distribution, Investment Performance and Bond Proceeds.

4. OVERVIEW OF THE AUTHORITY DEBT ISSUANCE PROCESS:

John Dillon, Director, Finance & Risk Management provided an overview of the Authority Debt Issuance Process that included Short-Term Debt Program, Short-Term Debt Alternatives, Authority's existing GARB Debt, and Preliminary Bond Issuance Schedule.

EXECUTIVE COMMITTEE NEW BUSINESS:

5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

Tony R. Russell, Authority Clerk, reported that there were no requests submitted for approval.

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

ACTION: No action taken.

REVIEW OF FUTURE AGENDAS:

6. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 1, 2021 BOARD MEETING:

Kimberly J. Becker, President/CEO, provided an overview of the April 1, 2021 draft Board Agenda.

Amy Gonzalez, General Counsel, requested that item 12, Addendum to the Environmental Impact Report (EIR) and Authorization of Tideland Use Permit and Subleases of Parcels, be split into two items to address the Addendum to the EIR under Public Hearing and the Permit and Subleases as New Business.

7. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 1, 2021 AIRPORT LAND USE COMMISSION MEETING:

Kimberly J. Becker, President/CEO, provided an overview of the April 1, 2021 draft Airport Land Use Commission meeting agenda.

BOARD CLOSED SESSION: The Board recessed into Closed Session at 9:46 a.m. to discuss Items 8 and 9.

8. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.

United States District Court Case No. 18 CV2068 LAB MDD

9. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:

(Government Code §54956.8)

Property: Approximately 104,830 square feet of land area located at 2535 Pacific Highway in the City of San Diego, California; approximately 135,521 square feet of land area located at 3032 North Harbor Drive in the City of San Diego; approximately 60,958 square feet of land area on the east side of Harbor Island Drive near North Harbor Drive; and 261,130 square feet of land area located north-easterly of the neck of Harbor Island Drive and adjacent easterly to 1380 Harbor Island Drive in the City of San Diego, California

Agency negotiator: Hampton Brown, Eric Podnieks

Negotiating parties: Taylor Stack, Asset Manager, Real Estate-San Diego Unified Port District, Anette Dahl, Department Manager, Real Estate-San Diego Unified Port District

Under negotiation: Price and terms of payment

REPORT ON CLOSED SESSION: The Board adjourned out of Closed Session at 10:26 a.m. There was no reportable action.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT: The meeting adjourned at 10:26 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT
AUTHORITY BOARD THIS 6th DAY OF MAY, 2021.

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
THURSDAY, APRIL 1, 2021
SAN DIEGO INTERNATIONAL AIRPORT
BOARD ROOM

CALL TO ORDER: Chair Schiavoni called the meeting of the San Diego County Regional Airport Authority Board to order at 9:07 a.m. on Thursday, April 1, 2021, electronically and via teleconference pursuant to Executive Order N-29-20 at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

ROLL CALL:

PRESENT: Board Members: Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni,

ABSENT: Board Members: Blakespear, Dallarda (Ex-Officio), Dockery (Ex-Officio), Miller (Ex-Officio), Vargas, von Wilpert

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Martha Morales, Assistant Authority Clerk I

PRESENTATIONS:

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:** Committee Member Vann reported that the Committee will meet on May 10 to receive the external auditors plan for the fiscal year-end financial audit. She reported that the Authority is accepting applications to fill an upcoming public member vacancy on the Audit Committee; and that the applicants will be interviewed by the Committee on April 22.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member McNamara reported that the next meeting on April 15 will focus on the annual Capital Budget Workshop.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** Board Member Robinson reported that the Committee met on March 25 with labor negotiators in Closed Session.
- **FINANCE COMMITTEE:** Board Member Lloyd reported that on March 22 the Committee reviewed unaudited financial statements and investment report as of February 28. He reported that staff also provided an overview of the Authority's debt issuance process.

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Casillas Salas reported that on February 3 the Committee received an update on the Airport Development Program and was led in a roundtable dialogue by the Chair to foster better communication and feedback between the Airport and community partners. She reported that they also received an update on External Affairs and Air Service.
- **ART ADVISORY COMMITTEE:** Chris Chalupsky, Senior Manager, Arts Program, reported that Arts Program staff are in the process of deinstalling the Airport's current Temporary Art Exhibition which will be followed by the installation of the incoming exhibition titled Make Yourself At Home. He reported that the Call for Submissions for the Airport's new artist mentorship program called Under the Wing, closed on March 4; and that the Committee will convene on April 6 to review and approve the recommended mentee artist, along with other items of business.

LIAISONS

- **CALTRANS:** None.
- **INTER-GOVERNMENTAL AFFAIRS:** Board Member Cabrera reported that President Biden announced his plan for a multi-trillion-dollar economic recovery package, which includes \$25 billion to upgrade the nation's aviation system. He reported that Authority staff will continue to work with our Congressional delegation and industry partners to ensure airports are included in any infrastructure package. He also reported that Governor Newsom expanded California's COVID-19 vaccine eligibility to include all adults in April. He reported that the Airport Authority has joined a coalition of airports, hotels, local chamber of commerce, and tourism bureaus and more to support SB 285 by Senator Mike McGuire which will authorize \$45 million in funding to promote California's tourism industry. He reported that Authority staff along with the California Airports Council and our state legislative consultants continue to monitor and review amendments to legislation as bills move through the committee process. He also reported that Authority staff is continuing outreach to the region's elected officials and their staff, and key stakeholder organizations with briefings on COVID-19 impacts, the Airport Development Program, as well as additional topics of importance and interest.
- **MILITARY AFFAIRS:** None.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:** Chair Schiavoni reported that the Board received an overview on the 2021 regional plan that included the data used in the planning process along with a panel discussion on cost estimation methodology and funding strategies. She reported that they also met to discuss the adoption of SANDAG's draft fiscal year 2021 Program Budget, a new strategic planning framework, and the draft budgets.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Cabrera reported that the Committee received an update on the bikeway program status and recommended to the Board the approval of an amendment to increase the program budget as well as accept state funding for the San Onofre to Pulgas Double Track phase two. He reported that the Committee reviewed the Transnet Performance Audit and had discussions on the requests by NCTD and MTS to exclude certain expenses from their transit funding formula so that they could recover their full transit revenue allocations.

CHAIR'S REPORT: Chair Schiavoni reported that the Board held its first virtual retreat and that the agenda included a discussion on the Authority's priorities for the year ahead, including the Airport Development Program, which includes plans for a new Terminal 1 and enhancements to the runways, roadways and transit in and around the airport. She reported that the Board also focused on the operational and financial strategies needed for recovering from the pandemic; and that they received an overview of the state of the aviation industry, and particularly the outlook for San Diego International Airport. She also reported that James Carpenter has been selected as the Lead Artist for the New Terminal 1 project. She reported that the California Department of Public Health's recently updated the Blueprint for Reopening the Economy which allows outdoor stadiums, ballparks and theme parks to re-open with reduced capacity, mandatory masking and other public health precautions effective April 1.

PRESIDENT/CEO'S REPORT: Kim Becker, President/CEO, reported that the airport set a new pandemic record on March 28 with over 22,000 enplanements in a single day and that for the month of March, enplanements were approximately 59 percent compared to March of 2019. She reported that Alaska Airlines added a new nonstop route from SAN on March 18, service to Missoula, Montana. She also reported that as of March 15, all commercial service airport workers in California are eligible to receive the COVID-19 vaccine. She also reported that on March 23, she and Board Member Robinson participated in the Kyoto Prize Symposium as members of the Kyoto Symposium Organization Board of Directors where the Kyoto Prize was awarded to honor those who have contributed significantly to the scientific, cultural, and spiritual betterment of mankind. She reported that on March 25, she presented to the San Diego Regional Chamber of Commerce Board of Directors on the state of air travel and San Diego International Airport which covered COVID impacts on air service, our air service priorities moving forward, and the New Terminal 1 project. She reported that the Board meeting followed a three-day event hosted by the chamber called the "Virtual Sacramento Summit," in which the event brought together state elected officials

and our regional business community to discuss policy issues related to business recovery and job creation in the San Diego-Baja mega region. She also reported that on March 30, the Airport Authority hosted our highly anticipated “Runway to Recovery” roundtable discussion centered on the New Terminal 1 project and the role it will play in the region’s economic recovery.

NON-AGENDA PUBLIC COMMENT: None.

CONSENT AGENDA (Items 1-11):

ACTION: Moved by Board Member Cabrera and seconded by Board Member Robinson to approve the Consent Agenda. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

1. **APPROVAL OF MINUTES:**
RECOMMENDATION: Approve the minutes of the February 22, 2021 special and March 4, 2021 regular Board meetings.

2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

3. **AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM FEBRUARY 8, 2021 THROUGH MARCH 7, 2021 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM FEBRUARY 8, 2021 THROUGH MARCH 7, 2021:**
RECOMMENDATION: Receive the report.

4. **APRIL 2021 LEGISLATIVE REPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0027, approving the April 2021 Legislative Report.

5. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXTEND THE RENT FORBEARANCE AND ABATEMENT PROGRAM TO PROVIDE RENT ABATEMENT TO QUALIFYING NON-AIRLINE TENANTS FOR AN ADDITIONAL TEMPORARY PERIOD NOT TO EXCEED THREE MONTHS, AS A RESULT OF THE CONTINUED IMPACT OF THE COVID-19 PANDEMIC:**
RECOMMENDATION: Adopt Resolution No. 2021-0028, approving and authorizing the President/CEO to execute the required agreements to extend the Authority's temporary rent forbearance and abatement program to temporarily reduce rental obligations of qualifying non-airline tenants at the Airport, by providing abatement of monthly minimum annual guarantee (MAG), certain fixed-rent, and a portion of cost recovery payments for a period not to exceed three (3) months beginning April 1, 2021 and ending June 30, 2021, in response to the continued impact of the COVID-19 pandemic crisis.

CLAIMS

COMMITTEE RECOMMENDATIONS

CONTRACTS AND AGREEMENTS

6. **AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A "POWER YOUR DRIVE FOR FLEETS " PROGRAM PARTICIPATION AGREEMENT WITH SAN DIEGO GAS & ELECTRIC:**
RECOMMENDATION: Adopt Resolution No. 2021-0029, authorizing the President/CEO to execute a "Power Your Drive for Fleets" Program Participation Agreement with San Diego Gas & Electric.
7. **AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 12, PROJECT NO. 381012, FOURTEEN (14) SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWELVE (12) HISTORIC RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0030, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,093,339.28 for Phase 10, Group 12, Project No. 381012, of the San Diego County Regional Airport Authority's Quieter Home Program.
8. **REVISE RESOLUTION NUMBERS 2021-0010, 2021-0011, 2021-0012, 2021-0013, 2021-0014, AND 2021-0015 TO CORRECT THE ENTITY NAMES FOR CONTRACTS WITH ARTISTS COMMISSIONED TO DESIGN, FABRICATE, TRANSPORT, DELIVER AND CONSULT DURING INSTALLATION OF INTEGRATED ARTWORKS FOR THE AIRPORT TERMINAL AND ROADWAYS PROJECT:**
RECOMMENDATION: Adopt Resolution No. 2021-0031, revising Resolution Numbers 2021-0010, 2021-0011, 2021-0012, 2021-0013, 2021-0014 and 2021-0015 to correct the name of the Artists to whom a contract was awarded.

9. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIFTH AMENDMENT TO THE AGREEMENT WITH DEVANEY PATE MORRIS & CAMERON LLP:

RECOMMENDATION: Adopt Resolution No. 2021-0032, approving and authorizing the President/CEO to execute a Fifth Amendment to the Agreement with Devaney Pate Morris & Cameron LLP for professional legal services extending the term for one year.

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE TWO ON-CALL ARCHITECTURAL CONSULTING SERVICES AGREEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2021-0033, approving and authorizing the President/CEO to negotiate and execute an On-Call Architectural Consulting Services Agreement with Corgan Associates for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000 in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

Adopt Resolution No. 2021-0034, approving and authorizing the President/CEO to negotiate and execute an On-Call Architectural Consulting Services Agreement with PGAL, Inc., for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000, in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE TWO ON-CALL ENGINEERING CONSULTING SERVICES AGREEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2021-0035, approving and authorizing the President/CEO to negotiate and execute an On-Call Engineering Consulting Services Agreement with C&S Engineers, Inc., for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000 in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

Adopt Resolution No. 2021-0036, approving and authorizing the President/CEO to negotiate and execute an On-Call Engineering Consulting Services Agreement with HNTB Corporation, for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000 in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

PUBLIC HEARINGS:

12. ADOPT AN ADDENDUM TO THE ENVIRONMENTAL IMPACT REPORT FOR THE AIRPORT DEVELOPMENT PROGRAM FOR SAN DIEGO INTERNATIONAL AIRPORT:

Ted Anasis, Manager, Airport Planning, provided an overview of the Adoption of an Addendum to the Environmental Impact Report for the Airport Development Program.

RECOMMENDATION: Adopt Resolution No. 2021-0037, adopting an Addendum to the Environmental Impact Report for the Airport Development Program for San Diego International Airport.

ACTION: Moved by Board Member Casillas Salas and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

OLD BUSINESS:

NEW BUSINESS:

13. AUTHORIZE THE PRESIDENT/CEO TO ENTER INTO TIDELAND USE PERMITS WITH THE SAN DIEGO UNIFIED PORT DISTRICT FOR PARCELS LOCATED ON HARBOR ISLAND TO ACCOMMODATE TERMINAL DEVELOPMENT EFFORTS:

Hampton Brown, Vice President, Marketing, Innovation, and Revenue provided an overview on the request to Enter into Tideland Use Permits with the San Diego Unified Port District for Parcels Located on Harbor Island to Accommodate Terminal Development Efforts and presented a map showing the parcel locations.

RECOMMENDATION: Adopt Resolution No. 2021-0038, authorizing the President/CEO to enter into a Tideland Use and Occupancy Permit with the San Diego Unified Port District for a term of 5 years with 2 separate one-year options to renew for approximately 135,521 square feet of land area located at 3032 North Harbor Drive in the City of San Diego, California.

Adopt Resolution No. 2021-0039, authorizing the President/CEO to enter into a Tideland Use and Occupancy Permit with the San Diego Unified Port District for a term of 5 years for approximately 60,958 square feet of land area on the east side of Harbor Island Drive near North Harbor Drive and 261,130 square feet of land area located north-easterly of the neck of Harbor Island Drive and adjacent easterly to 1380 Harbor Island Drive in the City of San Diego, California.

Adopt Resolution No. 2021-0040, authorizing the President/CEO to enter into Tideland Use and Occupancy Permit(s) with the San Diego Unified Port District and/or subleases with Hertz Corporation and/or Avis Rent A Car for approximately 160,000 square feet of land area located on Harbor Island for a term to expire no later than the expiration of the neighboring Authority leasehold interest at 3032 North Harbor Drive in the City of San Diego, California.

ACTION: Moved by Board Member Cabrera and seconded by Board Member Robinson to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

14. **AUTHORIZE THE PRESIDENT/CEO TO ENTER INTO A 20 YEAR LEASE WITH THE SAN DIEGO UNIFIED PORT DISTRICT TO ACCOMMODATE GROUND TRANSPORTATION SHUTTLE BUS OPERATIONS:**
Hampton Brown, Vice President, Marketing, Innovation, and Revenue provided an overview on the request to Enter into a 20 Year Lease with the San Diego Unified Port District to Accommodate Ground Transportation Shuttle Bus Operations and presented maps showing the On-Airport Option and the Off-Airport Option.

RECOMMENDATION: Adopt Resolution No. 2021-0041, authorizing the President/CEO to enter into a 20-year lease with the San Diego Unified Port District for approximately 104,830 square feet of land area located at 2535 Pacific Highway in the City of San Diego, California.

ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

15. APPROVE CREATION OF AN AD HOC COMMITTEE ON DIVERSITY, EQUITY, AND INCLUSION:

Chair Schiavoni recommended the approval of the creation of an ad hoc committee on Diversity, Equity and Inclusion; that the general scope of the committee be to develop an equity statement for the Airport Authority and its work going forward and to examine existing policies through an equity lens to determine if policy updates are needed; and that the committee's work be time limited, directing the committee to complete its work and submit any recommendations to the Board within 6 months; and proposed that the committee be comprised of Board Members Cabrera (Chair), Salas, Vargas, and herself.

RECOMMENDATION: The Board Chair recommends that the Board create an ad hoc committee on diversity, equity, and inclusion.

ACTION: Moved by Chair Schiavoni and seconded by Board Member Lloyd to approve the Chair's recommendation above. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

The Board recessed at 9:53 a.m. and reconvened at 10:09 a.m.

CLOSED SESSION: The Board recessed into Closed Session at 10:10 a.m. to discuss Items 18, 28, and 29.

16. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.

San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL

17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.

United States District Court Case No. 18 CV2068 LAB MDD

18. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority

San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL

19. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Section 54956.9)

Name of case: In re Hertz Global Holdings, Inc., Case No. 20-11219-MFW

- 20. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: City of Coronado v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2020-00039394-CU-TT-CTL
- 21. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of case: In re Advantage Holdco, Inc., et al., Case No. 20-11259-JTD
- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of cases: 2
- 23. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.
Number of potential cases: 1
- 24. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of potential cases: 1
- 25. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS
Number of potential cases: 1
- 26. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**
(Government Code §54956.8)
Property: 2554-2610 California Street, San Diego CA 92101
Agency negotiator: Hampton Brown, Eric Podnieks
Negotiating parties: Ryan King, Voit Estate Services
Under negotiation: Price and terms of payment

27. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:

(Government Code §54956.8)

Property: Approximately 104,830 square feet of land area located at 2535 Pacific Highway in the City of San Diego, California; approximately 135,521 square feet of land area located at 3032 North Harbor Drive in the City of San Diego; approximately 60,958 square feet of land area on the east side of Harbor Island Drive near North Harbor Drive; and 261,130 square feet of land area located north-easterly of the neck of Harbor Island Drive and adjacent easterly to 1380 Harbor Island Drive in the City of San Diego, California

Agency negotiator: Hampton Brown, Eric Podnieks

Negotiating parties: Taylor Stack, Asset Manager, Real Estate-San Diego Unified Port District, Anette Dahl, Department Manager, Real Estate-San Diego Unified Port District

Under negotiation: Price and terms of payment

28. CONFERENCE WITH LABOR NEGOTIATORS:

Cal. Gov. Code section 54957.6

Agency designated representatives: Angela Shafer-Payne, Monty Bell, Lola Barnes, Greg Halsey, Rod Betts

Employee organization: California Teamsters Local 911

29. THREAT TO PUBLIC SERVICES OR FACILITIES:

Consultation with: General Counsel and President/CEO

REPORT ON CLOSED SESSION: The Board adjourned out of Closed Session at 11:15 a.m. There was no reportable action.

GENERAL COUNSEL REPORT: None.

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY: None.

BOARD COMMENT: None.

ADJOURNMENT: The meeting adjourned at 11:15 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT
AUTHORITY BOARD THIS 6th DAY OF MAY, 2021.

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY

Item No.
2

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Acceptance of Board and Committee Members Written Reports on Their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution

Recommendation:

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

Background/Justification:

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

Fiscal Impact:

Board and Committee Member Compensation is included in the FY 2021 Budget

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. Section 15378. This Board action is not a "project" subject to CEQA. Pub. Res. Code Section 21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act, Pub. Res. Code Section 30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK



BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	March 30- April 30, 2021	
Board Member Name:	Catherine Blakespear	
Date:	4/26/21	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/30/21 11:00 a.m. - 1:00 p.m. Zoom meeting	Runway to Recovery: A Virtual Roundtable Discussion about the New T1 and Economic Recovery
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/15/21 11:00 a.m. - 1:00 p.m.	Capital Improvement Program Oversight Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/22/21 9:00 a.m. - 11:00 a.m.	Special Audit Committee Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Catherine Blakespear Digitally signed by Catherine Blakespear
 Date: 2021.04.26 15:52:08 -0700'



BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered: April 1 through April 30, 2021		
Board Member Name: Gil Cabrera		
Date: 5/1/21		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 1, 2021 9am-11:30am - Virtual	SAN Board of Directors/ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 2, 2021 9am-11am - Virtual	SANDAG Transportation Committee
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 14, 2021, 1pm-3pm - SAN	Tour of SAN
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 15, 2021, 11am-1pm - Virtual	Capital Improvement Program Oversight Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 16, 2021, 9am-11am - Virtual	SANDAG Transportation Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 26, 2021, 9am-11am - Virtual	Executive-Finance Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera
Date: 2021.04.26 08:32:55 -0700'



BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	April 2021	
Board Member Name:	Mary Casillas Salas	
Date:	4/26/21	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 1, 2021 9:00 am Microsoft Teams Meeting	Board Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 1, 2021 1:00 pm SDCRAA Administration Building - 1st Floor	Sterile Badge Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 15, 2021 11:00 am Microsoft Teams Meeting	CIPOC/Capital Improvement Budget Workshop
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 22, 2021 9:00 am Microsoft Teams Meeting	Special Audit Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 26, 2021 9:00 am Microsoft Teams Meeting	Executive-Finance Committee Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Mary Salas



BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered: April 2021	
Board Member Name: Paul McNamara	
Date: 4/28/21	
Type of Meeting	Date/Time/Location of Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/1/2021/0900/Zoom/Meeting Board Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/15/2021/1100/Zoom/Meeting CIPOC Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

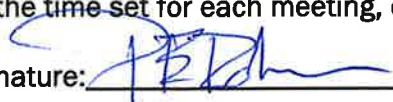
Signature: Paul McNamara Digitally signed by Paul McNamara Date: 2021.04.28 11:39:16 -0700'

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:		
Board Member Name:	Robinson	
Date:	4/1/21	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/30 11:00am.	SPAN'S Development Program
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Special Board Mtg 4/1 9:00 am Microsoft	SDCRAA Bd ALVC mtgs.
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/15 11:00am. Microsoft	Special Board Mtg CPIOC Mtg.
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/23 8:00 a.m. Zoom Meeting	SANDAG Board Mtg
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/26 9:00 a.m. Microsoft	SDCRAA Exec. Finance Com. Mtgs
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 




BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	3/27/2021-4/26/2021	
Board Member Name:	Johanna S. Schiavoni	
Date:	4/30/21	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/1/2021, 9:00am, Video conference	SDCRAA Board meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/6/2021, 9:00am, Video conference	SDCRAA Arts Advisory Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/9/2021, 9:00am, Video conference	SANDAG Board meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/13/2021, 2:30pm, Video conference	Meet with MTS Board Chair & Chair of the County Board of Supervisors Nathan Fletcher
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/14/2021, 4:00pm, Video conference	Meet with CEO K. Becker
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/21/2021, 2:00pm, Video conference	Meet with Assemblymember Boerner Horvath
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/26/2021, 9:00am, Video conference	SDCRAA Executive/Finance Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/30/2021, 9:00am, Video conference	SANDAG Board meeting

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 



BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered: April 2021		
Board Member Name: Nora Vargas		
Date: 4/27/21		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	April 1, 2021, 9am, MS Teams, Board/Airport Land Use Commission (ALUC)	BOARD Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	April 22, 2021, 9am, MS Teams, Special Audit Committee Meeting	Committee Interviews of Candidates
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	April 27, 2021, 10am, MS Teams, Boardmember Orientation	overview of Airport Development Division & ALUC, & Transportation
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Awarded Contracts, Approved Change Orders from March 8, 2021 through April 11, 2021 and Real Property Agreements Granted and Accepted from March 8, 2021 through April 11, 2021

Recommendation:

Receive the Report.

Background/Justification:

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

Fiscal Impact:

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission. Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

Authority Strategies/Focus Areas:

This item supports one or more of the following:

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

Prepared by:

JANA VARGAS
DIRECTOR, PROCUREMENT

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 8, 2021 to April 11, 2021

New Contracts

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
3/11/2021		Otis Elevator	The Contractor will provide spare elevator parts for San Diego County Regional Airport Authority.	Informal RFB	Facilities Management	\$7,725.00	3/23/2021
4/1/2021		Motorola Solutions, Inc.	The Contractor will provide public safety radio equipment for San Diego International Airport. Motorola Solutions is the sole provider of Regional Communications System (RCS) compliant radios for all public safety agencies utilizing the RCS.	Sole Source	Aviation Security & Public Safety	\$6,590.96	4/5/2021
4/5/2021		Ferrell Gas	The Contractor will provide Propane services to support ARFF Live Fire training that meets FAR Part 139 requirements.	Informal RFB	Airside & Terminal Operations	\$8,013.13	5/30/2021
4/6/2021		139 Fire, LLC	The Contractor will provide ARFF Live Fire training for all rescue and fire fighting personnel meeting FAR Part 139 (i)(3) requirements.	Informal RFB	Airside & Terminal Operations	\$24,500.00	5/30/2021

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 8, 2021 to April 11, 2021

New Contracts Approved by the Board

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
3/12/2021		Ricondo & Associates, Inc.	The Contract was approved by the Board at the February 4, 2021 Board Meeting. The Contractor will provide Airport Land Use Compatibility On-call Technical Support Services at San Diego County Regional Airport Authority.	RFP	Planning & Environmental Affairs	\$2,500,000.00	3/31/2024
4/7/2021	381011	G&G Specialty Contractors	The Contract was approved by the Board at the February 4, 2021 Board Meeting. The Contractor will provide the sound attenuation for certain residences around the San Diego International Airport.	RFB	QHP	\$1,134,468.80	3/10/2022

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 8, 2021 to April 11, 2021

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
3/10/2021		Global Aviation Management	The 1st Amendment revises the hourly rates in Exhibit B in a comparable equitable adjustmet per the City of San Diego Minimum Wage Ordinance effective January 1, 2021. There is no increase in total compensation. This Contractor provides Security Officer Services at San Diego International Airport.	Aviation Security and Public Safety	\$40,000,000.00	\$0.00	0%	\$40,000,000.00	10/31/2023
3/11/2021		Cushman & Wakefield Western	The 1st amendment adds the scope of work for Phase 2 of services, extend the term of the agreement by ninety (90) days and increases the total compensation by \$30,000. This Contractor provides Commercial Real Estate Appraisal Services at San Diego County Regional Airport Authority.	Revenue Management	\$10,000.00	\$30,000.00	300%	\$40,000.00	8/31/2021
3/22/2021		Saab, Inc.	This Acknowledgment and Consent Assignment transfers rights, duties and obligations under the current Service Agreement to Saab, Inc. from Saab Sensis Corporation, Inc. The Contractor provides Flight Tracking and Surface Area Management System Services at the San Diego International Airport. There is no increase in compensation.	Airside & Terminal Operations	\$961,362.00	\$0.00	0%	\$961,362.00	4/4/2023
3/30/2021		SilkRoad Technology, Inc.	The Second Amendment extends the contract term by one (1) year. There is no change in total compensation. The Contractor provides Recruiting, Learning Management, and Talent Management Software for the San Diego County Regional Airport Authority.	Talent, Culture & Capability	\$44,800.76	\$0.00	0%	\$44,800.76	2/28/2022
4/1/2021		Faithful & Gould, Inc.	This First Amendment adds hourly labor rates for a new Sub-contractor. There is no change in total compensation. The Contractor provides Building Maintenance Optimization Consultant Services.	Facilities Management	\$3,000,000.00	\$0.00	0%	\$3,000,000.00	10/13/2023

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN March 8, 2021 to April 11, 2021

Amendments and Change Orders Approved by the Board

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
3/23/2021		LeighFisher, Inc.	The 11th Amendment was approved by the Board at the January 7, 2021 Board Meeting. The 11th Amendment extends the term of the agreement by one (1) year to complete the environmental review for the Airport Development Plan. There is no change in total compensation.	Planning & Environmental Affairs	\$12,448,655.00	\$0.00	0%	\$12,448,655.00	2/21/2022

Attachment "B"

REAL PROPERTY AGREEMENTS EXECUTED FROM March 8, 2021 to April 11, 2021



Real Property Agreements

Begin/End Dates	Authority Doc. #	Tenant/Company	Agreement Type	Property Location	Use	Property Area (s.f)	Consideration	Comments



Real Property Agreement Amendments and Assignments

Effective Date	Authority Doc. #	Tenant/Company	Agreement Type	Property Location	Use	Property Area (s.f)	Consideration	Comments
3/31/2021	11297 / LE-0799	AC Holdings, Inc. (CNN)	Consent to Assignment	All Terminals	Operation of Airport Television Services	N/A	N/A	Agreement has been assigned to Travel Content, LLC dba ReachTV

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

May 2021 Legislative Report

Recommendation:

Adopt Resolution No. 2021-0043, approving the May 2021 Legislative Report.

Background/Justification:

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The May 2021 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

Federal Legislative Action

There are no new House or Senate bills to report.

Negotiations on President Biden's proposed \$2 trillion infrastructure package, which includes \$25 billion for airport modernization, continue between Congress and the Administration. The Airport Authority's Government Relations staff and Federal legislative consultants continue to be in regular contact with Federal elected officials and their staff, federal agencies, industry associations and other aviation stakeholders to advocate for an infrastructure package that includes funding for San Diego International Airport capital projects.

State Legislative Action

Staff recommends that the Board adopt a WATCH position on the following bill: AB 377 (Rivas). This bill requires, by January 1, 2025, the California State Water Resources Control Board and the Regional Water Quality Control Boards to evaluate impaired state surface waters and report to the Legislature a plan to bring all water segments into attainment by January 1, 2050. AB 377 requires, by January 1, 2023, the State Water Board and Regional Water Boards to prioritize enforcement of water quality standard violations that are causing or contributing to an exceedance of a water quality standard in a surface water of the state.

In April, Governor Newsom announced an end to the state's Blueprint for a Safer Economy starting on June 15, 2021, as long as vaccines remain available to all residents over the age of 16 and hospitalization rates stay low. The Blueprint has been used to regulate what activities, and at what capacity, businesses and other activities could operate during the COVID-19 pandemic. By ending the Blueprint, the Governor will be opening all aspects of the economy at 100 percent capacity. This announcement was made as the state surpassed 20 million vaccine doses administered and four million doses administered under the equity metric.

Governor Newsom also signed a bill in April, SB 93, requiring airport hospitality and service provider, hotel, event center, and janitorial employers to first rehire workers laid off during the pandemic when those jobs become available. Last year, the Governor vetoed similar legislation, AB 3216, as the Administration believed the bill to be too broad. SB 93 would, until December 31, 2024, prohibit the listed types of employers from refusing to employ, terminating, reducing compensation, or taking other adverse action against any laid-off employee for seeking to enforce their rights under the bill. In addition, SB 93 would establish methods of enforcement by the Division of Labor Standards, including establishing civil penalties, and appropriate \$6 million, available through June 30, 2025, for staffing resources to implement and enforce the provisions related to rehiring and retention of workers displaced due to the COVID-19 pandemic.

In mid-May, Governor Newsom will unveil his 2021-2022 Budget May Revise, which is an update to his January Budget proposal. The Legislature has until June 15 to pass a state budget. The Governor has until June 30 to sign a budget for fiscal year 2021-2022.

Over the past month, staff have continued outreach to the region's elected officials, providing briefings to: Assemblymember Tasha Boerner Horvath; San Diego County Board of Supervisors Chair Nathan Fletcher, Lemon Grove Mayor Racquel Vasquez, Oceanside Mayor Esther Sanchez, Poway Mayor Steve Vaus; La Mesa Councilmember Jack Shu, Oceanside Councilmember Christopher Rodriguez; and staff of Senate President Pro Tem Toni Atkins.

Fiscal Impact:

Not applicable.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy
 Customer Strategy
 Employee Strategy
 Financial Strategy
 Operations Strategy

Focus Areas

- Advance the Airport Development Plan
 Transform the Customer Journey
 Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

MATT HARRIS
DIRECTOR, GOVERNMENT RELATIONS

RESOLUTION NO. 2021-0043

A RESOLUTION OF THE BOARD OF THE SAN
DIEGO COUNTY REGIONAL AIRPORT AUTHORITY,
APPROVING THE MAY 2021 LEGISLATIVE REPORT

WHEREAS, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

WHEREAS, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

WHEREAS, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

WHEREAS, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

WHEREAS, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby APPROVES the May 2021 Legislative Report (“Attachment A”); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

May 2021 Legislative Report

State Legislation

New Assembly Bills

Legislation/Topic

AB 377 (Rivas) Water quality: impaired waters.

Background/Summary

AB 377 requires, by January 1, 2025, the California State Water Resources Control Board and the Regional Water Quality Control Boards to evaluate impaired state surface waters and report to the Legislature a plan to bring all water segments into attainment by January 1, 2050. Requires, by January 1, 2023, the State Water Board and Regional Water Boards to prioritize enforcement of water quality standard violations that are causing or contributing to an exceedance of a water quality standard in a surface water of the state.

Anticipated Impact/Discussion

The Airport Authority's legislative team will work with the California Airports Council (CAC) to determine an industry-wide position and will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 4/21/21 – This bill is set to be heard in the Assembly Environment and Toxic Materials Committee.

Position: Watch (5/6/21)

*Shaded text represents new or updated legislative information

Assembly Bills from Previous Report

Legislation/Topic

AB 55 (Boerner Horvath) Employment: telecommuting.

Background/Summary

AB 55 is a placeholder (spot bill) This bill would declare the intent of the Legislature to enact future legislation to ensure certain rights and benefits for telecommuting employees.

Anticipated Impact/Discussion

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 12/7/20 – Introduced.

Position: Watch (1/7/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

AB 72 (Petrie-Norris) Environmental protection: Natural Resources Agency: coastal adaptation projects: sea level rise: regulator permitting: report.

Background/Summary

Existing law establishes the Natural Resources Agency. Existing law requires the agency, by July 1, 2017, and every 3 years thereafter, to update the state's climate adaptation strategy to identify vulnerabilities to climate change by sectors and priority actions needed to reduce the risks in those sectors. This bill would enact the Coastal Adaptation Permitting Act of 2021 and would require the agency to explore, and authorize it to implement, options within the agency's jurisdiction to establish a more coordinated and efficient regulatory review and permitting process for coastal adaptation projects, as defined. The bill would require the agency to submit, by July 1, 2023, a report to the Legislature with suggestions and recommendations for improving and expediting the regulatory review and permitting process for coastal adaptation projects.

Anticipated Impact/Discussion

If enacted, the Airport Authority's legislative team would work with the California Airports Council to identify any potential opportunities to engage with the agency on actions and recommendations that could impact California airports.

Status: 4/14/21 – This bill passed the Assembly Natural Resources Committee 11-0 and is currently in the Assembly Appropriations Committee.

Position: Watch (1/7/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

AB 302 (Ward) San Diego Metropolitan Transit Development Board: regulation of transportation and passenger jitney services.

Background/Summary

AB 302 would expand to any city within the County of San Diego the authority of the board to enter into contracts to license or regulate transportation services and to regulate vehicle safety and driver qualifications for passenger jitney service.

On March 15, 2021, the bill was amended to replace “transportation service” to “for-hire vehicle services” and defines that term to mean vehicles, other than public transportation vehicles, transporting passengers over public streets for compensation.

Anticipated Impact/Discussion

By expanding the jurisdictions with which the Metropolitan Transit System (MTS) can contract to provide such regulatory services beyond MTS’s service area, this bill creates the potential for a centralized licensing and enforcement mechanism to regulate these services. This would create consistency and efficiency in the regulation practices and potentially reduce the number of regulatory agencies and costs operators experience to acquire operational permits. As currently drafted, this bill has no direct impact on San Diego International Airport or the Airport Authority and allows the Authority to continue to regulate on-airport commercial vehicles in the same way it does at present. The Authority’s legislative team will closely monitor the development of this bill language for any impact on SDIA and the Airport Authority.

Status: 4/8/21 – This bill passed the Assembly on consent and is currently awaiting policy committee assignment in the Senate.

Position: Support (3/18/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

AB 426 (Bauer-Kahan) Toxic air contaminants.

Background/Summary

Existing law authorizes local air pollution control districts and air quality management districts, in carrying out their responsibilities with respect to the attainment of state ambient air quality standards, to adopt and implement regulations that accomplish certain objectives.

This bill would additionally authorize the districts to adopt and implement regulations to require data regarding air pollution within the district’s jurisdiction from area wide stationary sources of air pollution, including mobile sources drawn by those stationary sources, to enable the calculation of health risks from toxic air contaminants. This bill would additionally authorize the districts to adopt and implement regulations to accomplish these objectives in carrying out their responsibilities with respect to the reduction of health risks from toxic air contaminants.

Anticipated Impact/Discussion

The Airport Authority’s legislative team will work with the California Airports Council (CAC) to determine an industry-wide position and will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 4/14/21 – This bill passed the Assembly Local Government Committee is on the Suspense File in the Assembly Appropriations Committee.

Position: Watch (3/4/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

AB 513 (Bigelow) Employment: telecommuting employees.

Background/Summary

AB 513 would authorize an employee working from home to receive legally required notices and postings electronically and sign certain documents electronically. The bill would also require that a working from home employee's wages due at the time of separation of employment be deemed to have been paid on the date that the wages are mailed to the employee.

Anticipated Impact/Discussion

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 3/18/21 – This bill was referred to the Assembly Labor and Employment Committee.

Position: Watch (3/4/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

AB 538 (Muratsuchi) California Aerospace Commission: establishment.

Background/Summary

AB 538 would establish, within the office, the California Aerospace Commission consisting of 15 members, as specified, to serve as a central point of contact for businesses engaged in the aerospace industry and to support the health and competitiveness of this industry in California. The bill would require the commission to make recommendations on legislative and administrative action that may be necessary or helpful to maintain or improve the state's aerospace industry and would authorize the commission to engage in various other activities in undertaking its mission and responsibilities, as specified.

Anticipated Impact/Discussion

Although this legislation is not expected to have any significant impact on the Airport Authority or San Diego International Airport (SDIA), if the bill were enacted, the Airport Authority's legislative team would work with the California Airports Council to identify any potential opportunities to engage with the Commission on actions that could impact California airports.

Status: 2/18/21 – This bill was referred to the Assembly Jobs, Economic Development, and the Economy Committee.

Position: Watch (3/4/21)

*Shaded text represents new or updated legislative information

New Senate Bills

There are no new Senate bills to report.

*Shaded text represents new or updated legislative information

Senate Bills from Previous Report

Legislation/Topic

SB 1 (Atkins) Coastal resources: sea level rise.

Background/Summary

This bill would also include, as part of the procedures that the California Coastal Commission is required to adopt, recommendations and guidelines for the identification, assessment, minimization, and mitigation of sea level rise within each local coastal program, as provided. The bill would delete the timeframe specified above by which the commission is required to adopt these procedures. The bill would require the commission to take into account the effects of sea level rise in coastal resource planning and management policies and activities, as provided. In addition, the bill would require state and regional agencies to identify, assess, and, to the extent feasible and consistent with their statutory authorities, minimize and mitigate the impacts of sea level rise. To the extent that a regional agency is a local public agency, this bill would impose a state-mandated local program.

This bill would create within state government the California Sea Level Rise State and Regional Support Collaborative and would require the collaborative to provide state and regional information to the public and support to local, regional, and other state agencies for the identification, assessment, and, where feasible, the mitigation of sea level rise. The bill would require, upon appropriation in the annual Budget Act, the collaborative to expend no more than \$100,000,000 annually from appropriate bond funds and other sources for the purpose of making grants to local governments to update local and regional land use plans to take into account sea level rise and for directly related investments to implement those plans, as provided. Existing law authorizes the Secretary for Environmental Protection to expend up to \$1,500,000 per year for the Environmental Justice Small Grant Program. This bill would instead authorize the secretary to expend up to \$2,000,000 per year for purposes of the grant program and would require up to \$500,000 of that money to be expended by the secretary for grants to organizations working to address and mitigate the effects of sea level rise in disadvantaged communities, as defined, impacted by sea level rise.

Anticipated Impact/Discussion

If enacted, bonds and other sources of funding for the purposes of making grants to local governments could be used to help implement the Authority's goals and efforts to implement the Climate Resilience Plan and airport development plan mitigation efforts. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 4/14/21 – This bill is currently on the Suspense File in the Senate Appropriations Committee.

Position: Watch (1/7/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

SB 37 (Cortese) Contaminated Site Cleanup and Safety Act.

Background/Summary

Existing law requires the Department of Toxic Substances Control to compile a list of specified information, including, but not limited to, hazardous waste facilities where the department took, or contracted for the taking of, corrective action to remedy or prevent, for example, an imminent substantial danger to public health. Existing law requires the State Department of Health Care Services to compile a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers.

This bill would enact the Dominic Cortese “Cortese List” Act of 2021 and would recodify the above-described provisions with certain revisions. The bill would require the Department of Toxic Substances Control to also list hazardous waste facilities where the department issued an order for corrective action after determining that there is or has been a release of hazardous waste or constituents into the environment from a facility. The bill would require the State Water Resources Control Board, instead of the State Department of Health Care Services, to compile and update a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers. The bill would require the Secretary for Environmental Protection to post the information on the California Environmental Protection Agency’s internet website.

On March 11, 2021, SB 37 was amended to replace “Dominic Cortese “Cortese List” Act of 2021” to “Hazardous Waste Site Cleanup and Safety Act.”

On April 13, 2021, SB 37 was amended to remove the requirement that the Department of Toxic Substances Control also list hazardous waste facilities where the department issued an order for corrective action after determining that there is or has been a release of hazardous waste or constituents into the environment from a facility. The amendments also remove the requirement that the State Water Resources Control Board, instead of the State Department of Health Care Services, compile and update a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers.

The April 13, 2021 amendments require the Secretary for Environmental Protection to post the list or links to the information on the California Environmental Protection Agency’s internet website of all solid waste disposal facilities from which there is a known migration of hazardous waste.

*Shaded text represents new or updated legislative information

Anticipated Impact/Discussion

SB 37 could have an impact on San Diego International Airport (SDIA) as airports are federally mandated to store certain chemicals, including perfluoroalkyl and polyfluoroalkyl (PFAS) for firefighting purposes. The Airport Authority’s legislative team will work with the California Airports Council (CAC) to determine an industry wide position, if applicable, and will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 4/13/21 – Amended.

Position: Watch (1/7/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

SB 46 (Stern) American Rescue Plan Act funds: federal recovery funds: funded projects.

Background/Summary

This bill would state the intent of the Legislature to enact legislation that would require an employer to develop and implement contact tracing and safety policies for its employees, including requiring notice to the employer when an employee receives a positive COVID-19 test.

On March 10, 2021, this bill was amended to require a state agency that receives and disburses American Rescue Plan funds or other federal recovery funds, to the extent authorized by federal law, to consider projects' potential impact on specified goals, including, among other things, restoring frontline communities and rapidly accelerating achievement of environmental justice and climate goals, including, but not limited to, climate, environmental, and biodiversity protection and stimulating growth.

Anticipated Impact/Discussion

Although this legislation in its newly amended form is not expected to have a direct impact on the Airport Authority or San Diego International Airport (SDIA), the Airport Authority's legislative team will continue to monitor as it moves through the legislative process.

Status: 3/10/21 – Amended.

Position: Watch (1/7/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

SB 285 (McGuire) California Tourism Recovery Act.

Background/Summary

SB 285 would require the California Travel and Tourism Commission to, upon a determination by the Department of Public Health that it is safe to resume travel in California, implement a strategic media and jobs recovery campaign known as the “Calling All Californians” program for the purpose of reversing the impact of the COVID-19 pandemic on the travel and tourism industry in California, as specified. The bill would require the commission to report to the Legislature, on or before January 1, 2024, regarding the cost of the program and the impact of the program on the tourism industry in California. The bill would require, only upon appropriation by the Legislature, the Controller to transfer \$45,000,000 to the commission for the purpose of implementing the “Calling all Californians” program.

Anticipated Impact/Discussion

California’s travel industry is one of the largest economic drivers for the state. Domestic and international travelers spend an estimated \$145 billion annually at California businesses, generating \$12.3 billion in state and local tax revenues. International travelers spent \$28.1 billion in California in 2019, making travel the state’s largest export. This bill would provide necessary funding to promote the State and the San Diego region to in-state and out-of-state travelers, benefiting operations at San Diego International Airport (SDIA) and the regional economy.

Status: 3/22/21 – This bill is currently in the Senate Appropriations Committee.

Position: Support (3/16/21)

*Shaded text represents new or updated legislative information

*Shaded text represents new or updated legislative information

Federal Legislation

New House Bills

There are no new House bills to report.

*Shaded text represents new or updated legislative information

Legislation/Topic

H.R. 741 (Brownley) Sustainable Aviation Fuel Act.

Background/Summary

This bill would establish a national goal for the U.S. aviation sector to achieve a net 35% reduction in GHG emissions by 2035 and net zero emissions by 2050. The bill authorizes \$1 billion over five years, in competitive grants and costing sharing agreements to carry out projects in the U.S. to produce, transport, blend or store sustainable aviation fuel (SAF). The bill also requires EPA to establish an aviation-only Low Carbon Fuel Standard (LCFS) that regulates aviation fuel producers and importers.

Anticipated Impact/Discussion

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers and other stakeholders to find ways to reduce greenhouse gas emissions in the aviation sector. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 2/4/21 – Introduced.

Position: Watch (4/1/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

H.R. 1813 (DeFazio) Funding for Aviation Screeners and Threat Elimination Restoration (FASTER) Act.

Background/Summary

In 2013, Congress began diverting one-third of the revenue collected from airline passenger security fees to be deposited into the general fund of the U.S. Treasury. This diversion has caused the Transportation Security Administration (TSA) to forgo an estimated \$19 billion in these fees. H.R. 1813 would repeal the requirement to divert funds and ensure that passenger security fees are used for aviation security purposes. H.R. 1813 would also provide TSA access to September 11 Security Fee revenue in the event of a lapse in appropriations. This means that, in the event of another government shutdown, TSA would be able to continue paying its officers.

Anticipated Impact/Discussion

Providing TSA access to the full amount of airline passenger security fee revenue would allow TSA to invest in new equipment as well as hire additional staff to better serve passengers, airlines, and airports, including San Diego International Airport (SDIA). This bill would also help minimize the impact of another government shutdown on SDIA by ensuring that there would be no disruption in TSA operations due to a lack of appropriations.

Status: 3/11/21 – Introduced.

Position: Support (4/1/21)

*Shaded text represents new or updated legislative information

New Senate Bills

There are no new Senate bills to report.

*Shaded text represents new or updated legislative information

Legislation/Topic

S. 303 (Blumenthal) Essential Transportation Employee Safety Act of 2021.

Background/Summary

This bill would require the Secretary of Transportation to work with the Centers for Disease Control and Prevention (CDC) and the Federal Emergency Management Agency (FEMA) to support the efforts of state and local governments to provide for priority testing of transportation workers. The bill would also implement personal protective equipment and cleaning, disinfection, and sanitization requirements for owners and operators of equipment or facilities used by certain transportation employers, including airports. The bill would also codify the mask mandate Executive Order requiring face mask usage in airports, on airplanes, as well as on other forms of public transportation for the duration of the pandemic.

Anticipated Impact/Discussion

As critical infrastructure to the San Diego Region, airport employees have continuously served travelers throughout the COVID-19 pandemic. This bill would ensure basic health safety measures, such as mask wearing, would continue through the duration of the pandemic.

Status: 2/8/21 – Introduced.

Position: Watch (3/4/21)

*Shaded text represents new or updated legislative information

Legislation/Topic

S. 479 (Wicker) Lifting Our Communities through Advance Liquidity for Infrastructure (LOCAL Infrastructure) Act

Background/Summary

States and local governments issue debt as municipal bonds, specifically to fund and support infrastructure and other capital improvement projects. Bonds are usually federally tax-exempt and when interest rates drop, states and local governments oftentimes opt to refinance bonds at a lower rate and therefore allow them to save money. Advance refunding is a mechanism that allows states and local governments to save a substantial amount of capital but was repealed in the 2017 Tax Cuts and Jobs Act.

Specifically, S. 479 amends Section 149(d) of the Tax Code to restore advance funding and make capital available for use by states and local governments. As a result of this legislation, states and local governments would be able to access advance funding and refinance municipal bonds in a way that allows for more favorable rates, similar to refinancing one's mortgage at a lower interest rate. Statistics show that advance refunding has allowed states and local governments to save billions, but the mechanism has not been available to them since January 2018.

Anticipated Impact/Discussion

S. 479 would provide the Airport Authority additional flexibility to refinance existing debt and potentially achieve significant interest savings if an advance refunding is executed due to the ability to refund with tax-exempt rather than taxable debt.

Status: 2/25/21 – Introduced.

Position: Support (4/1/21)

*Shaded text represents new or updated legislative information

Board Communication

Date: May 6, 2021
To: Board Members
Via: Kimberly J. Becker, President/CEO
From: Scott M. Brickner, Chief Financial Officer
Subject: Accept the Unaudited Financial Statements for the Nine Months Ended March 31, 2021:

Attached is the Authority's Unaudited Financial Statements for the Nine Months Ended March 31, 2021 that was presented to the Finance Committee on April 26, 2021. The Committee voted unanimously to forward to the Board with a recommendation for acceptance noting Board Members Lloyd and Vargas as ABSENT.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of March 31, 2021
(Unaudited)

ASSETS

	March	
	2021	2020
Current assets:		
Cash and investments ⁽¹⁾	\$ 98,760,226	\$ 73,944,054
Tenant lease receivable, net of allowance of 2021: (160,012) and 2020: (\$211,156)	12,804,313	11,277,110
Grants receivable	7,690,084	3,552,251
Notes receivable-current portion	2,123,843	2,006,052
Prepaid expenses and other current assets	7,968,352	9,265,965
Total current assets	129,346,818	100,045,432
Cash designated for capital projects and other ⁽¹⁾	120,614,512	87,520,262
Restricted assets:		
Cash and investments:		
Bonds reserve ⁽¹⁾	63,145,006	62,911,770
Passenger facility charges and interest unapplied ⁽¹⁾	44,777,031	64,926,561
Customer facility charges and interest unapplied ⁽¹⁾	31,374,924	47,608,094
SBD Bond Guarantee ⁽¹⁾	2,222,300	4,000,000
Bond proceeds held by trustee ⁽¹⁾	402,620,879	477,551,549
Passenger facility charges receivable	2,278,107	5,662,600
Customer facility charges receivable	1,489,432	1,351,410
Customer facility charges held by trustee	77,707	31,734
OCIP insurance reserve	5,519,913	5,519,913
Total restricted assets	553,505,299	669,563,631
Noncurrent assets:		
Capital assets:		
Land and land improvements	136,757,115	136,757,115
Runways, roads and parking lots	709,054,024	698,701,559
Buildings and structures	1,736,183,497	1,695,520,194
Machinery and equipment	65,386,059	62,121,856
Vehicles	25,836,842	25,388,285
Office furniture and equipment	44,984,160	44,292,102
Works of art	13,980,641	13,980,641
Construction-in-progress	404,382,509	283,934,419
	3,136,564,847	2,960,696,171
Less accumulated depreciation	(1,324,827,361)	(1,190,139,350)
Total capital assets, net	1,811,737,486	1,770,556,821
Other assets:		
Notes receivable - long-term portion	25,911,548	27,840,861
Investments-long-term portion ⁽¹⁾	150,558,757	276,671,723
Net OPEB Asset	2,136,494	394,547
Security deposit	414,833	304,985
Total other assets	179,021,632	305,212,116
Deferred outflows of resources:		
Deferred pension outflows	20,963,117	23,051,578
Deferred OPEB outflows	1,099,705	1,576,058
Deferred POB outflows	553,947	556,018
Deferred Bond Refunding	-	5,985,331
Total assets and deferred outflows of resources	\$ 2,816,842,516	\$ 2,964,067,247

⁽¹⁾ Total cash and investments, \$914,073,635 for 2021 and \$1,095,134,013 for 2020

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of March 31, 2021
(Unaudited)

LIABILITIES AND NET POSITION

	March	
	2021	2020
Current liabilities:		
Accounts payable and accrued liabilities	\$ 58,732,206	\$ 77,330,935
Deposits and other current liabilities	3,585,739	4,540,250
Total current liabilities	62,317,945	81,871,185
Current liabilities - payable from restricted assets:		
Current portion of long-term debt	36,520,000	30,740,000
Accrued interest on bonds and variable debt	20,423,849	22,625,541
Total liabilities payable from restricted assets	56,943,849	53,365,541
Long-term liabilities:		
Variable debt	-	13,719,000
Other long-term liabilities	13,481,532	9,189,271
Long term debt - bonds net of amortized premium	1,802,550,666	1,867,333,892
Net pension liability	15,961,502	15,961,502
Total long-term liabilities	1,831,993,700	1,906,203,665
Total liabilities	1,951,255,494	2,041,440,391
Deferred inflows of resources:		
Deferred pension inflows	6,190,685	6,190,685
Deferred OPEB inflows	1,400,369	507,578
Deferred POB inflows	218,627	217,937
Deferred Inflows Bond Refunding	3,919,043	-
Total liabilities and deferred inflows of resources	\$ 1,962,984,218	\$ 2,048,356,591
Net Position:		
Invested in capital assets, net of related debt	365,258,517	329,690,621
Other restricted	155,436,415	191,980,351
Unrestricted:		
Designated	148,823,941	57,359,407
Undesignated	184,339,425	336,680,277
Total Net Position	\$ 853,858,298	\$ 915,710,656

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Month Ended March 31, 2021
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 3,850,787	\$ 4,108,720	\$ 257,933	7%	\$ 2,103,692
Aircraft parking Fees	1,083,736	933,732	(150,004)	(14)%	630,418
Building rentals	10,405,309	9,515,061	(890,248)	(9)%	6,892,518
CUPPS Support Charges	1,114,120	1,335,425	221,305	20%	519,088
Other aviation revenue	6,337	10,280	3,943	62%	3,603
Terminal rent non-airline	208,515	218,621	10,106	5%	208,909
Terminal concessions	2,215,848	2,283,472	67,624	3%	2,342,128
Terminal Concessions-Revenue Waived	-	(1,324,747)	(1,324,747)	-	-
Rental car license fees	2,206,469	2,195,283	(11,186)	(1)%	662,411
Rental car center cost recovery	174,259	160,368	(13,891)	(8)%	159,958
Rental Car-Revenue Waived	-	(833,309)	(833,309)	-	-
License fees other	507,243	295,840	(211,403)	(42)%	112,710
Parking revenue	2,868,361	1,920,578	(947,783)	(33)%	1,978,966
Ground transportation permits and citations	1,244,448	443,892	(800,556)	(64)%	386,430
Ground rentals	1,593,242	1,765,371	172,129	11%	2,215,938
Grant reimbursements	24,800	30,758	5,958	24%	24,000
Other operating revenue	99,055	151,299	52,244	53%	50,616
Total operating revenues	27,602,529	23,210,644	(4,391,885)	(16)%	18,291,385
Operating expenses:					
Salaries and benefits	4,109,353	3,882,302	227,051	6%	3,956,951
Contractual services	2,521,070	2,203,057	318,013	13%	2,985,488
Safety and security	2,672,701	2,951,939	(279,238)	(10)%	1,461,664
Space rental	850,163	869,336	(19,173)	(2)%	851,993
Utilities	1,080,060	816,019	264,041	24%	1,049,216
Maintenance	1,094,609	908,014	186,595	17%	1,197,366
Equipment and systems	59,042	(15,491)	74,533	126%	47,733
Materials and supplies	66,071	14,058	52,013	79%	51,676
Insurance	118,835	114,304	4,531	4%	99,064
Employee development and support	90,335	41,455	48,880	54%	82,598
Business development	127,171	(241,105)	368,276	290%	222,091
Equipment rentals and repairs	284,630	226,065	58,565	21%	210,971
Total operating expenses	13,074,040	11,769,953	1,304,087	10%	12,216,811
Depreciation	10,786,337	10,786,337	-	-	10,230,385
Operating income (loss)	3,742,152	654,354	(3,087,798)	(83)%	(4,155,811)
Nonoperating revenue (expenses):					
Passenger facility charges	2,531,706	1,489,345	(1,042,361)	(41)%	1,383,891
Customer facility charges (Rental Car Center)	3,195,331	1,488,337	(1,706,994)	(53)%	746,342
CARES Act Grant	2,501,688	-	(2,501,688)	(100)%	-
Quieter Home Program	(254,656)	191,172	445,828	175%	(239,946)
Interest income	434,286	1,001,462	567,176	131%	1,977,295
BAB interest rebate	-	-	-	-	-
Interest expense	(7,179,750)	(6,839,034)	340,716	5%	(7,287,606)
Bond amortization costs	811,653	1,166,263	354,610	44%	962,714
Other nonoperating income (expenses)	(833)	18,779	19,612	-	2,021,170
Nonoperating revenue, net	2,039,425	(1,483,676)	(3,523,101)	(173)%	(436,140)
Change in net position before capital grant contributions	5,781,577	(829,322)	(6,610,899)	(114)%	(4,591,951)
Capital grant contributions	375,000	898,760	523,760	(140)%	359,695
Change in net position	\$ 6,156,577	\$ 69,438	\$ (6,087,139)	99%	\$ (4,232,256)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Nine Months Ended March 31, 2021 and 2020
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 24,242,623	\$ 21,565,360	\$ (2,677,263)	(11)%	\$ 33,328,213
Aircraft parking fees	7,800,257	7,823,655	23,398	-	8,173,149
Building rentals	59,833,840	51,447,449	(8,386,391)	(14)%	83,278,314
CUPPS Support Charges	4,751,035	4,448,966	(302,069)	(6)%	7,082,510
Other aviation revenue	53,925	119,411	65,486	121%	134,503
Terminal rent non-airline	1,889,376	1,925,806	36,430	2%	1,834,161
Terminal concessions	14,553,675	20,199,845	5,646,170	39%	23,462,525
Terminal Concessions-Revenue Waived	-	(13,702,565)	(13,702,565)	-	-
Rental car license fees	14,529,965	18,633,196	4,103,231	28%	21,276,409
Rental car center cost recovery	1,045,552	1,443,314	397,762	38%	1,514,984
Rental Car-Revenue Waived	-	(10,735,590)	(10,735,590)	-	-
License fees other	2,097,215	2,264,507	167,292	8%	5,041,070
Parking revenue	13,969,051	13,640,766	(328,285)	(2)%	34,317,163
Ground transportation permits and citations	5,921,438	3,213,266	(2,708,172)	(46)%	13,545,138
Ground rentals	13,570,032	13,909,560	339,528	3%	14,764,531
Grant reimbursements	221,600	265,699	44,099	20%	227,476
Other operating revenue	774,840	944,716	169,876	22%	1,247,924
Total operating revenues	165,254,424	137,407,361	(27,847,063)	(17)%	249,228,070
Operating expenses:					
Salaries and benefits	38,401,956	36,571,464	1,830,492	5%	39,440,940
Contractual services	21,396,788	17,646,462	3,750,326	18%	31,789,766
Safety and security	25,258,178	25,473,255	(215,077)	(1)%	22,143,160
Space rental	7,652,363	7,664,914	(12,551)	-	7,652,375
Utilities	10,659,916	8,468,792	2,191,124	21%	10,022,631
Maintenance	8,687,938	6,716,152	1,971,786	23%	9,406,833
Equipment and systems	236,239	339,378	(103,139)	(44)%	235,976
Materials and supplies	475,321	346,040	129,281	27%	481,182
Insurance	1,201,983	1,174,102	27,881	2%	1,011,282
Employee development and support	586,679	294,683	291,996	50%	835,847
Business development	833,213	81,529	751,684	90%	1,521,431
Equipment rentals and repairs	2,631,069	2,409,799	221,270	8%	2,525,844
Total operating expenses	118,021,643	107,186,570	10,835,073	9%	127,067,267
Depreciation	96,035,009	96,035,009	-	-	92,934,037
Operating income (loss)	(48,802,228)	(65,814,218)	(17,011,990)	(35)%	29,226,766
Nonoperating revenue (expenses):					
Passenger facility charges	15,242,481	10,654,303	(4,588,178)	(30)%	34,788,122
Customer facility charges (Rental Car Center)	12,538,315	9,643,435	(2,894,880)	(23)%	27,811,314
CARES Act Grant	44,629,165	54,326,406	9,697,241	22%	-
Quieter Home Program	(2,348,374)	(1,572,560)	775,814	33%	(2,457,848)
Interest income	6,333,996	10,423,367	4,089,371	65%	14,884,651
BAB interest rebate	-	-	-	-	2,089,397
Interest expense	(63,112,948)	(61,439,096)	1,673,852	3%	(63,765,103)
Bond amortization costs	7,346,211	10,577,803	3,231,592	44%	5,937,715
Other nonoperating income (expenses)	(17,500)	(6,744,519)	(6,727,019)	-	9,880,397
Nonoperating revenue, net	20,611,346	25,869,139	5,257,793	26%	29,168,645
Change in net position before capital grant contributions	(28,190,882)	(39,945,079)	(11,754,197)	(42)%	58,395,411
Capital grant contributions	9,787,499	8,737,709	(1,049,790)	(11)%	4,012,890
Change in net position	\$ (18,403,383)	(31,207,370)	\$ (12,803,987)	(70)%	\$ 62,408,301



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the nine months ended March 31, 2021
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Landing Fees										
41112 - Landing Fees	\$3,850,787	\$4,125,809	\$275,023	7	\$2,110,629	\$24,242,623	\$21,643,256	\$(2,599,368)	(11)	\$33,466,295
41113 - Landing Fee Rebate	0	(17,089)	(17,089)	0	(6,937)	0	(77,896)	(77,896)	0	(138,082)
Total Landing Fees	3,850,787	4,108,720	257,934	7	2,103,692	24,242,623	21,565,359	(2,677,264)	(11)	33,328,213
Aircraft Parking Fees										
41160 - Aircraft Parking Position Rent	460,246	460,247	0	0	621,270	4,142,217	4,246,793	104,576	3	5,684,850
41162 - Parking Position Turn Fee	240,278	51,343	(188,935)	(79)	(2,930)	1,327,512	577,070	(750,442)	(57)	1,190,935
41165 - Overnight Parking Fee	383,212	422,142	38,930	10	12,078	2,330,528	2,999,792	669,264	29	1,297,364
Total Aircraft Parking Fees	1,083,737	933,731	(150,005)	(14)	630,418	7,800,257	7,823,655	23,398	0	8,173,148
Building and Other Rents										
41210 - Terminal Rent	10,217,576	9,410,345	(807,231)	(8)	6,856,818	58,705,023	51,100,017	(7,605,006)	(13)	80,312,190
41211 - Terminal Rent-Waived	0	(21,234)	(21,234)	0	0	0	(388,478)	(388,478)	0	0
41215 - Federal Inspection Services	187,734	125,950	(61,784)	(33)	35,699	1,128,817	735,910	(392,907)	(35)	2,966,124
Total Building and Other Rents	10,405,310	9,515,060	(890,249)	(9)	6,892,517	59,833,840	51,447,449	(8,386,391)	(14)	83,278,314
Security Surcharge										
41310 - Airside Security Charges	0	0	0	0	0	0	0	0	0	0
41320 - Terminal Security Charge	0	0	0	0	0	0	0	0	0	0
Total Security Surcharge	0	0	0	0	0	0	0	0	0	0
CUPPS Support Charges										
41400 - Common Use Fees	1,114,120	1,335,425	221,305	20	519,088	4,751,035	4,448,966	(302,069)	(6)	7,082,510
Total CUPPS Support Charges	1,114,120	1,335,425	221,305	20	519,088	4,751,035	4,448,966	(302,069)	(6)	7,082,510
Other Aviation Revenue										
43100 - Fuel Franchise Fees	6,337	10,280	3,943	62	3,603	53,925	119,411	65,486	121	134,503
Total Other Aviation Revenue	6,337	10,280	3,943	62	3,603	53,925	119,411	65,486	121	134,503
Non-Airline Terminal Rents										
45010 - Terminal Rent - Non-Airline	208,515	218,621	10,106	5	208,909	1,889,376	1,925,806	36,430	2	1,834,161
Total Non-Airline Terminal Rents	208,515	218,621	10,106	5	208,909	1,889,376	1,925,806	36,430	2	1,834,161

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Concession Revenue										
45111 - Term Concessions-Food & Bev	\$1,042,837	\$1,081,709	\$38,872	4	\$1,045,842	\$6,787,720	\$9,544,100	\$2,756,380	41	\$10,536,750
45112 - Terminal Concessions - Retail	633,345	645,215	11,870	2	636,216	4,110,039	5,569,122	1,459,083	36	6,052,979
45113 - Term Concessions - Other	185,939	293,656	107,717	58	297,560	1,390,041	2,703,944	1,313,903	95	3,073,811
45114 - Term Concessions Space Rents	84,395	81,445	(2,950)	(3)	83,559	767,282	731,662	(35,620)	(5)	759,686
45115 - Term Concessions Cost Recovery	110,808	69,306	(41,502)	(37)	142,356	664,848	696,900	32,052	5	1,320,648
45116 - Rec Distr Center Cost Recovery	107,034	88,976	(18,058)	(17)	135,409	642,204	806,419	164,215	26	1,216,262
45117 - Concessions Marketing Program	51,490	23,165	(28,325)	(55)	1,186	191,541	147,698	(43,843)	(23)	502,389
45119 - Term Concessions-Revenue Waived	0	(1,324,747)	(1,324,747)	0	0	0	(13,702,565)	(13,702,565)	0	0
45120 - Rental car license fees	2,206,469	2,195,283	(11,186)	(1)	662,411	14,529,965	18,633,196	4,103,231	28	21,276,409
45121 - Rental Car Center Cost Recover	174,259	160,368	(13,891)	(8)	159,958	1,045,552	1,443,314	397,761	38	1,514,984
45122 - Rental Car - Revenue Waived	0	(833,309)	(833,309)	0	0	0	(10,735,590)	(10,735,590)	0	0
45130 - License Fees - Other	507,243	343,339	(163,904)	(32)	112,710	2,097,215	2,832,882	735,667	35	5,041,070
45131 - License Fees Other Waiver	0	(47,499)	(47,499)	0	0	0	(568,375)	(568,375)	0	0
Total Concession Revenue	5,103,819	2,776,909	(2,326,910)	(46)	3,277,206	32,226,407	18,102,707	(14,123,701)	(44)	51,294,989
Parking and Ground Transportat										
45210 - Parking	2,868,361	1,920,578	(947,783)	(33)	1,978,966	13,969,051	13,640,766	(328,285)	(2)	34,317,163
45220 - AVI fees	1,239,744	426,175	(813,569)	(66)	385,745	5,720,973	3,012,943	(2,708,030)	(47)	13,143,344
45240 - Ground Transportation Pe	0	10,650	10,650	0	2,972	160,742	132,587	(28,155)	(18)	224,085
45250 - Citations	4,704	7,067	2,363	50	(2,287)	39,723	67,736	28,013	71	177,709
Total Parking and Ground Transportat	4,112,809	2,364,470	(1,748,339)	(43)	2,365,397	19,890,489	16,854,032	(3,036,457)	(15)	47,862,301
Ground Rentals										
45310 - Ground Rental Fixed - N	1,593,242	1,603,624	10,382	1	2,215,938	13,570,032	14,415,089	845,057	6	14,764,531
45311 - Ground Rental Fixed Waived	0	0	0	0	0	0	(769,148)	(769,148)	0	0
45325 - Fuel Lease Revenue	0	161,747	161,747	0	0	0	263,619	263,619	0	0
Total Ground Rentals	1,593,242	1,765,371	172,129	11	2,215,938	13,570,032	13,909,561	339,529	3	14,764,531
Grant Reimbursements										
45410 - TSA Reimbursements	24,800	30,757	5,957	24	24,000	221,600	265,699	44,099	20	219,200
45420 - Planning Grants	0	0	0	0	0	0	0	0	0	8,276
Total Grant Reimbursements	24,800	30,757	5,957	24	24,000	221,600	265,699	44,099	20	227,476

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
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(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Operating Revenue										
45510 - Finger Printing Fee	\$19,717	\$13,536	\$(6,181)	(31)	\$11,209	\$72,043	\$75,492	\$3,449	5	\$164,340
45520 - Utilities Reimbursements	16,676	16,676	0	0	16,686	150,084	150,086	2	0	150,173
45530 - Miscellaneous Other Reve	4,274	4,879	605	14	2,469	38,466	21,365	(17,101)	(44)	145,304
45535 - Innovation Lab Revenue	0	0	0	0	0	0	0	0	0	600
45540 - Service Charges	7,314	45,961	38,647	528	(26,799)	65,825	214,330	148,505	226	209,344
45550 - Telecom Services	40,825	55,308	14,483	35	41,222	367,425	320,522	(46,903)	(13)	374,747
45570 - FBO Landing Fees	10,250	14,938	4,688	46	5,828	77,517	162,921	85,404	110	199,936
45580 - Equipment Rental	0	0	0	0	0	3,480	3,480	0	0	3,480
45599 - Other Operating Rev Waived	0	0	0	0	0	0	(3,480)	(3,480)	0	0
Total Other Operating Revenue	99,056	151,298	52,242	53	50,614	774,840	944,717	169,877	22	1,247,924
Total Operating Revenue	27,602,530	23,210,643	(4,391,887)	(16)	18,291,382	165,254,424	137,407,361	(27,847,063)	(17)	249,228,069
Personnel Expenses										
Salaries										
51110 - Salaries & Wages	2,845,597	2,408,679	436,919	15	2,540,597	27,135,709	22,876,665	4,259,044	16	23,338,567
51210 - Paid Time Off	29,167	273,505	(244,339)	(838)	226,335	262,500	2,291,268	(2,028,768)	(773)	2,793,150
51220 - Holiday Pay	0	0	0	0	0	0	595,088	(595,088)	0	639,836
51240 - Other Leave With Pay	0	14,492	(14,492)	0	6,041	0	314,845	(314,845)	0	87,043
51250 - Special Pay	0	27,200	(27,200)	0	12,649	0	115,407	(115,407)	0	191,279
Total Salaries	2,874,764	2,723,876	150,888	5	2,785,622	27,398,209	26,193,273	1,204,937	4	27,049,874
52110 - Overtime	55,788	39,761	16,027	29	45,862	496,516	309,947	186,569	38	668,028

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the nine months ended March 31, 2021
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Benefits										
54110 - FICA Tax	\$221,956	\$206,597	\$15,359	7	\$212,259	\$2,036,895	\$1,894,007	\$142,888	7	\$1,966,743
54120 - Unemployment Insurance-S	0	3,016	(3,016)	0	0	0	39,266	(39,266)	0	11,385
54130 - Workers Compensation Ins	23,245	13,389	9,856	42	14,142	207,710	115,807	91,903	44	138,408
54135 - Workers Comp Incident Expense	0	0	0	0	5,640	0	48,491	(48,491)	0	77,206
54210 - Medical Insurance	440,612	327,086	113,527	26	395,445	3,812,198	3,378,064	434,134	11	3,460,545
54220 - Dental Insurance	29,152	21,165	7,986	27	27,667	255,638	220,337	35,302	14	243,027
54230 - Vision Insurance	3,400	3,108	292	9	3,384	30,600	28,619	1,981	6	29,828
54240 - Life Insurance	7,709	5,313	2,396	31	7,565	69,234	59,798	9,435	14	66,465
54250 - Short Term Disability	13,685	12,607	1,078	8	13,509	122,865	115,669	7,196	6	112,467
54310 - Retirement	808,629	805,255	3,374	0	761,978	7,470,268	7,388,921	81,348	1	7,083,273
54312 - Pension - GASB 68	0	0	0	0	0	0	0	0	0	2,057,058
54315 - Retiree Health Benefits	63,850	78,222	(14,372)	(23)	13,800	574,650	699,744	(125,094)	(22)	114,150
54410 - Taxable Benefits	0	6,750	(6,750)	0	0	0	21,923	(21,923)	0	16,558
54430 - Accrued Vacation	0	74,526	(74,526)	0	60,301	0	464,847	(464,847)	0	153,123
Total Benefits	1,612,237	1,557,032	55,205	3	1,515,689	14,580,059	14,475,493	104,567	1	15,530,237
Cap Labor/Burden/OH Recharge										
54510 - Capitalized Labor Recha	(391,651)	(229,440)	(162,211)	(41)	(235,070)	(3,678,798)	(2,424,841)	(1,253,957)	(34)	(2,331,497)
54515 - Capitalized Burden Rech	0	(162,188)	162,188	0	(105,303)	0	(1,550,766)	1,550,766	0	(1,021,130)
Total Cap Labor/Burden/OH Recharge	(391,651)	(391,629)	(22)	0	(340,373)	(3,678,798)	(3,975,606)	296,809	8	(3,352,627)
QHP Labor/Burden/OH Recharge										
54520 - QHP Labor Recharge	(41,787)	(22,237)	(19,550)	(47)	(24,911)	(394,031)	(223,365)	(170,666)	(43)	(221,693)
54525 - QHP Burden Recharge	0	(9,037)	9,037	0	(12,153)	0	(97,316)	97,316	0	(105,481)
54526 - QHP OH Contra Acct	0	(15,467)	15,467	0	(11,327)	0	(110,624)	110,624	0	(113,408)
Total QHP Labor/Burden/OH Recharge	(41,787)	(46,741)	4,954	12	(48,390)	(394,031)	(431,306)	37,274	9	(440,582)
MM&JS Labor/Burden/OH Recharge										
54530 - MM & JS Labor Recharge	0	0	0	0	(1,461)	0	(336)	336	0	(13,990)
Total MM&JS Labor/Burden/OH Recharge	0	0	0	0	(1,461)	0	(336)	336	0	(13,990)
Total Personnel Expenses	4,109,350	3,882,300	227,050	6	3,956,948	38,401,956	36,571,464	1,830,492	5	39,440,940
Non-Personnel Expenses										

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Contract Services										
61100 - Temporary Staffing	\$24,665	\$10,763	\$13,902	56	\$16,421	\$98,660	\$207,821	\$(109,161)	(111)	\$430,994
61110 - Auditing Services	3,000	0	3,000	100	945	119,800	111,981	7,819	7	143,555
61120 - Legal Services	36,000	29,981	6,019	17	19,858	496,000	351,313	144,687	29	161,031
61130 - Services - Professional	556,080	776,141	(220,061)	(40)	505,778	5,111,191	4,443,827	667,364	13	6,393,621
61150 - Outside Svs - Other	392,832	257,111	135,722	35	279,501	2,566,132	1,726,586	839,546	33	3,196,256
61160 - Services - Custodial	1,395,132	1,163,749	231,383	17	2,021,585	12,005,074	10,093,250	1,911,824	16	20,196,185
61190 - Receiving & Dist Cntr Services	113,360	91,574	21,786	19	141,399	999,931	837,948	161,983	16	1,268,125
Total Contract Services	2,521,070	2,329,319	191,751	8	2,985,487	21,396,788	17,772,727	3,624,061	17	31,789,768
Safety and Security										
61170 - Services - Fire, Police,	625,372	649,655	(24,283)	(4)	598,359	5,672,342	5,133,998	538,344	9	5,270,956
61180 - Services - SDUPD-Harbor	1,554,853	1,854,319	(299,466)	(19)	360,705	15,290,351	16,190,340	(899,988)	(6)	12,187,865
61185 - Guard Services	364,564	336,287	28,277	8	377,177	3,059,436	2,848,651	210,785	7	3,472,349
61188 - Other Safety & Security Serv	127,912	111,678	16,234	13	125,422	1,236,049	1,300,266	(64,217)	(5)	1,211,990
Total Safety and Security	2,672,701	2,951,939	(279,239)	(10)	1,461,663	25,258,178	25,473,255	(215,077)	(1)	22,143,160
Space Rental										
62100 - Rent	850,163	869,336	(19,173)	(2)	851,993	7,652,363	7,664,914	(12,552)	0	7,652,375
Total Space Rental	850,163	869,336	(19,173)	(2)	851,993	7,652,363	7,664,914	(12,552)	0	7,652,375
Utilities										
63100 - Telephone & Other Commun	54,775	18,765	36,010	66	50,762	493,095	417,680	75,415	15	383,860
63110 - Utilities - Gas & Electr	937,548	806,631	130,917	14	926,969	9,228,169	7,629,059	1,599,110	17	8,747,335
63120 - Utilities - Water	87,738	(9,377)	97,115	111	71,484	938,652	422,053	516,599	55	891,436
Total Utilities	1,080,061	816,019	264,042	24	1,049,215	10,659,916	8,468,792	2,191,124	21	10,022,631
Maintenance										
64100 - Facilities Supplies	54,400	43,713	10,687	20	57,321	534,100	406,634	127,466	24	543,017
64110 - Maintenance - Annual R	926,543	705,964	220,578	24	875,831	7,078,337	5,519,222	1,559,115	22	7,206,444
64125 - Major Maintenance - Mat	72,000	37,399	34,601	48	213,480	700,500	355,694	344,806	49	1,247,506
64140 - Refuse & Hazardous Waste	41,667	120,938	(79,272)	(190)	50,734	375,000	434,603	(59,603)	(16)	409,867
Total Maintenance	1,094,609	908,014	186,595	17	1,197,367	8,687,937	6,716,152	1,971,785	23	9,406,833
Equipment and Systems										
65100 - Equipment & Systems	59,042	(15,491)	74,533	126	47,732	236,239	339,378	(103,139)	(44)	235,976
Total Equipment and Systems	59,042	(15,491)	74,533	126	47,732	236,239	339,378	(103,139)	(44)	235,976

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Materials and Supplies										
65110 - Office & Operating Suppl	\$57,827	\$9,958	\$47,869	83	\$43,330	\$359,383	\$210,832	\$148,551	41	\$341,786
65120 - Safety Equipment & Suppl	4,244	4,101	143	3	3,054	82,938	120,790	(37,852)	(46)	115,642
65130 - Tools - Small	4,000	0	4,000	100	5,291	33,000	14,418	18,582	56	23,754
Total Materials and Supplies	66,071	14,060	52,011	79	51,675	475,321	346,040	129,281	27	481,182
Insurance										
67170 - Insurance - Property	74,133	72,917	1,216	2	58,335	667,193	656,250	10,943	2	525,013
67171 - Insurance - Liability	15,639	14,958	680	4	13,599	140,747	134,625	6,122	4	122,389
67172 - Insurance - Public Offic	16,269	14,491	1,778	11	15,494	147,620	130,421	17,199	12	140,648
67173 - Insurance Miscellaneous	12,795	11,939	856	7	11,636	246,423	252,806	(6,383)	(3)	223,232
Total Insurance	118,835	114,305	4,529	4	99,063	1,201,983	1,174,102	27,881	2	1,011,281
Employee Development and Suppo										
66120 - Awards - Service	4,643	13,249	(8,606)	(185)	1,648	32,351	33,450	(1,099)	(3)	43,124
66130 - Book & Periodicals	4,314	366	3,948	92	4,677	37,690	16,997	20,693	55	43,996
66220 - Permits/Certificates/Lic	16,407	8,716	7,691	47	6,489	120,878	63,682	57,197	47	80,367
66260 - Recruiting	0	0	0	0	1,029	3,375	3,520	(145)	(4)	21,430
66280 - Seminars & Training	32,558	5,197	27,361	84	33,958	132,993	26,506	106,486	80	249,186
66290 - Transportation	11,753	9,671	2,082	18	11,369	105,740	87,311	18,430	17	102,612
66305 - Travel-Employee Developm	10,769	0	10,769	100	18,179	39,502	(3,377)	42,879	109	202,365
66310 - Tuition	4,333	991	3,342	77	725	39,000	16,317	22,683	58	27,989
66320 - Uniforms	5,558	3,265	2,293	41	4,524	75,150	50,277	24,873	33	64,778
Total Employee Development and Suppo	90,336	41,455	48,881	54	82,598	586,678	294,682	291,997	50	835,846
Business Development										
66100 - Advertising	1,033	3,052	(2,018)	(195)	46,113	16,136	5,822	10,314	64	317,080
66110 - Allowance for Bad Debts	2,500	(272,046)	274,546	10,982	0	7,500	(279,981)	287,481	3,833	(888)
66200 - Memberships & Dues	26,996	15,179	11,816	44	26,349	314,925	264,915	50,010	16	323,419
66230 - Postage & Shipping	1,245	5,446	(4,201)	(337)	1,188	12,408	10,898	1,510	12	15,143
66240 - Promotional Activities	76,022	6,600	69,422	91	142,416	405,066	79,844	325,222	80	717,880
66250 - Promotional Materials	387	664	(277)	(72)	(749)	21,270	2,331	18,939	89	31,233
66300 - Travel-Business Developm	18,989	0	18,989	100	6,775	55,908	(2,300)	58,209	104	117,564
Total Business Development	127,172	(241,105)	368,277	290	222,092	833,214	81,529	751,685	90	1,521,433

San Diego County Regional Airport Authority
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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Equipment Rentals and Repairs										
66140 - Computer Licenses & Agre	\$127,647	\$65,679	\$61,968	49	\$48,365	\$632,285	\$605,667	\$26,618	4	\$364,663
66150 - Equipment Rental/Leasing	13,600	9,583	4,018	30	7,725	175,953	37,575	138,378	79	189,253
66160 - Tenant Improvements	27,200	16,347	10,853	40	68,277	278,800	207,782	71,018	25	546,294
66270 - Repairs - Office Equipme	116,183	134,456	(18,272)	(16)	86,604	1,544,031	1,558,775	(14,744)	(1)	1,425,634
Total Equipment Rentals and Repairs	284,631	226,064	58,567	21	210,972	2,631,069	2,409,799	221,270	8	2,525,844
Total Non-Personnel Expenses	8,964,690	8,013,916	950,774	11	8,259,857	79,619,686	70,741,370	8,878,316	11	87,626,328
Total Departmental Expenses before	13,074,040	11,896,216	1,177,825	9	12,216,806	118,021,642	107,312,834	10,708,808	9	127,067,268
Depreciation and Amortization										
69110 - Depreciation Expense	10,786,337	10,711,337	75,000	1	10,230,385	96,035,009	95,960,009	75,000	0	92,934,037
Total Depreciation and Amortization	10,786,337	10,711,337	75,000	1	10,230,385	96,035,009	95,960,009	75,000	0	92,934,037
Non-Operating Revenue/(Expense)										
Passenger Facility Charges										
71110 - Passenger Facility Charg	2,531,706	1,489,345	(1,042,361)	(41)	1,383,891	15,242,481	10,654,303	(4,588,178)	(30)	34,788,122
Total Passenger Facility Charges	2,531,706	1,489,345	(1,042,361)	(41)	1,383,891	15,242,481	10,654,303	(4,588,178)	(30)	34,788,122
Customer Facility Charges										
71120 - Customer facility charges (Con	3,195,331	1,488,337	(1,706,994)	(53)	746,342	12,538,315	9,643,435	(2,894,880)	(23)	27,811,314
Total Customer Facility Charges	3,195,331	1,488,337	(1,706,994)	(53)	746,342	12,538,315	9,643,435	(2,894,880)	(23)	27,811,314
CARES Act Grant										
71130 - CARES Act Grant	2,501,688	0	(2,501,688)	(100)	0	44,629,165	54,326,406	9,697,241	22	0
Total CARES Act Grant	2,501,688	0	(2,501,688)	(100)	0	44,629,165	54,326,406	9,697,241	22	0
Quieter Home Program										
71212 - Quieter Home - Labor	(45,800)	(22,237)	23,563	51	(25,132)	(412,600)	(224,187)	188,413	46	(221,962)
71213 - Quieter Home - Burden	0	(9,037)	(9,037)	0	(12,153)	0	(97,316)	(97,316)	0	(105,481)
71214 - Quieter Home - Overhead	0	(15,467)	(15,467)	0	(11,327)	0	(110,624)	(110,624)	0	(111,490)
71215 - Quieter Home - Material	(1,185,813)	(1,263,893)	(78,080)	(7)	(1,082,135)	(10,954,271)	(8,660,244)	2,294,027	21	(11,376,013)
71216 - Quieter Home Program	985,290	1,501,806	516,516	52	890,801	9,093,497	7,519,811	(1,573,686)	(17)	9,357,098
71225 - Joint Studies - Material	(8,333)	0	8,333	100	0	(75,000)	0	75,000	100	0
Total Quieter Home Program	(254,656)	191,173	445,828	175	(239,946)	(2,348,373)	(1,572,561)	775,813	33	(2,457,848)

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Interest Income										
71310 - Interest - Investments	\$303,825	\$675,497	\$371,673	122	\$1,021,305	\$5,151,382	\$6,842,867	\$1,691,485	33	\$9,091,160
71330 - Interest - Variable Debt	0	0	0	0	0	0	104,203	104,203	0	0
71340 - Interest - Note Receivab	130,461	130,461	0	0	140,201	1,182,614	1,182,614	0	0	1,271,545
71350 - Interest - Other	0	0	0	0	547	0	121,039	121,039	0	(1,960)
71361 - Interest Income - 2010 Bonds	0	0	0	0	220,504	0	(140,938)	(140,938)	0	895,670
71363 - Interest Income - 2013 Bonds	0	23,171	23,171	0	63,272	0	262,066	262,066	0	617,466
71364 - Interest Income - 2017 Bond A	0	10,207	10,207	0	614,028	0	122,543	122,543	0	1,414,265
71365 - Interest Income - 2014 Bond A	0	27,167	27,167	0	75,595	0	259,097	259,097	0	646,360
71366 - Interest Income - 2019A Bond	0	151,073	151,073	0	(158,156)	0	1,471,543	1,471,543	0	950,145
71367 - Interest Income - 2020A Bond	0	(16,114)	(16,114)	0	0	0	198,333	198,333	0	0
Total Interest Income	434,286	1,001,462	567,176	131	1,977,296	6,333,996	10,423,367	4,089,371	65	14,884,651
Interest income BAB's rebate										
71362 - BAB interest rebate	0	0	0	0	0	0	0	0	0	2,089,397
Total Interest income BAB's rebate	0	0	0	0	0	0	0	0	0	2,089,397
Interest Expense										
71411 - Interest Expense- 2010 Bonds	0	0	0	0	(1,250,395)	0	0	0	0	(17,597,580)
71412 - Interest Expense 2013 Bonds	(1,473,758)	(1,473,758)	0	0	(1,506,779)	(13,263,825)	(13,263,825)	0	0	(13,561,013)
71413 - Interest Expense 2014 Bond A	(1,318,995)	(1,318,995)	0	0	(1,335,732)	(11,870,955)	(11,870,955)	0	0	(12,021,592)
71414 - Interest Expense 2017 Bond A	(1,154,104)	(1,154,104)	0	0	(1,174,208)	(10,386,938)	(10,386,938)	0	0	(10,567,875)
71415 - Interest Exp 2019A Bond	(1,857,675)	(1,857,675)	0	0	(1,864,870)	(16,719,074)	(16,719,075)	(1)	0	(6,824,195)
71416 - Interest Expense 2020A Bond	(1,003,417)	(1,003,417)	0	0	0	(9,030,750)	(9,030,750)	0	0	0
71420 - Interest Expense-Variable Debt	(291,093)	0	291,093	100	(20,694)	(783,838)	0	783,838	100	(498,504)
71430 - LOC Fees - C/P	(32,241)	0	32,241	100	(84,695)	(96,722)	0	96,722	100	(401,349)
71450 - Trustee Fee Bonds	0	0	0	0	0	(17,933)	(4,400)	13,533	75	(3,270)
71451 - Program Fees - Variable Debt	(417)	0	417	100	0	(3,750)	0	3,750	100	0
71460 - Interest Expense - Other	0	16,966	16,966	0	0	(500,000)	276,010	776,010	155	(1,831,503)
71461 - Interest Expense - Cap Leases	(48,051)	(48,051)	0	0	(50,233)	(439,163)	(439,163)	0	0	(458,222)
Total Interest Expense	(7,179,750)	(6,839,035)	340,716	5	(7,287,608)	(63,112,949)	(61,439,096)	1,673,853	3	(63,765,102)
Amortization										
69210 - Amortization - Premium	811,653	1,166,263	354,610	44	962,714	7,346,211	10,577,803	3,231,592	44	5,937,715
Total Amortization	811,653	1,166,263	354,610	44	962,714	7,346,211	10,577,803	3,231,592	44	5,937,715

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Non-Operating Income (Expense)										
71510 - Legal Settlement Income	\$(833)	\$0	\$833	100	\$0	\$(7,500)	\$127	\$7,627	102	\$1,082,508
71520 - Fixed Asset Disposal-Gain	0	0	0	0	0	0	0	0	0	4,000
71530 - Gain/Loss On Investments	0	18,779	18,779	0	2,015,796	0	(6,795,589)	(6,795,589)	0	8,420,102
71540 - Discounts Earned	0	0	0	0	1,628	0	5,360	5,360	0	6,093
71610 - Legal Settlement Expense	0	0	0	0	0	(10,000)	(60,814)	(50,814)	(508)	(10,000)
71620 - Other non-operating revenue (e	0	0	0	0	3,746	0	106,397	106,397	0	353,361
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	(1)
73300 - DMJM and Auth OH Clearin	0	0	0	0	0	0	0	0	0	24,334
Total Other Non-Operating Income (Expense)	(833)	18,779	19,612	2,353	2,021,170	(17,500)	(6,744,519)	(6,727,019)	(38,440)	9,880,396
Total Non-Operating Revenue/(Expense)	2,039,424	(1,483,676)	(3,523,101)	(173)	436,142	20,611,345	25,869,138	5,257,793	26	(29,168,646)
Capital Grant Contribution										
72100 - AIP Grants	375,000	898,760	523,760	140	359,695	9,787,499	8,737,709	(1,049,790)	(11)	4,012,890
Total Capital Grant Contribution	375,000	898,760	523,760	140	359,695	9,787,499	8,737,709	(1,049,790)	(11)	4,012,890
Total Expenses Net of Non-Operating Revenue/ (Expense)	21,445,953	23,192,469	(1,746,516)	(8)	22,523,638	183,657,807	168,665,995	14,991,812	8	186,819,769
Net Income/(Loss)	6,156,577	18,174	(6,138,403)	(100)	(4,232,256)	(18,403,383)	(31,258,634)	(12,855,252)	(70)	62,408,301
Equipment Outlay										
73200 - Equipment Outlay Expendi	0	(125,000)	(125,000)	0	0	(172,940)	(238,776)	(65,836)	(38)	(255,295)
73299 - Capitalized Equipment Co	0	125,000	125,000	0	0	0	238,776	238,776	0	255,295
Total Equipment Outlay	0	0	0	0	0	(172,940)	0	172,940	100	0

Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2021

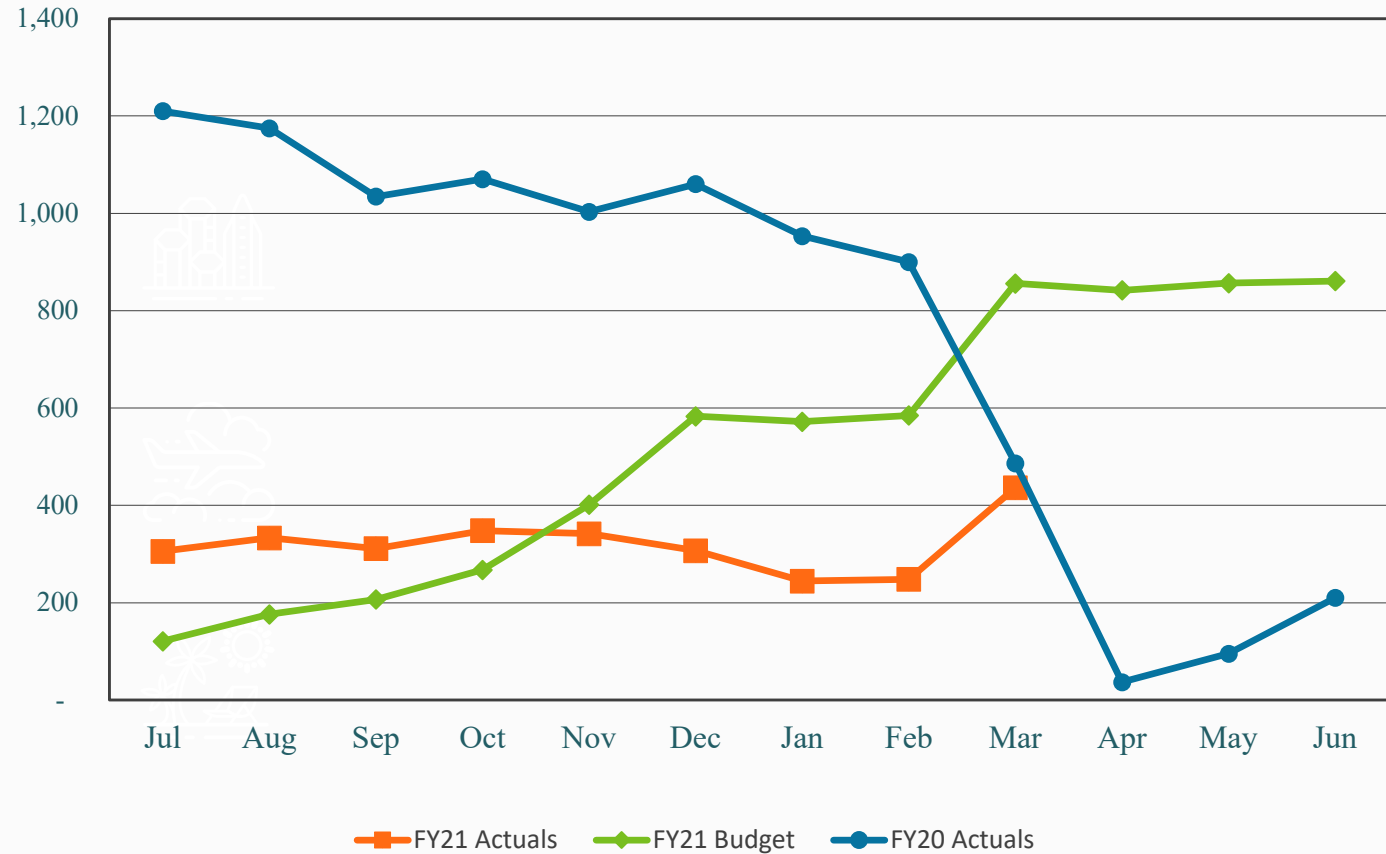
Presented by:
Scott Brickner
Chief Financial Officer

April 26, 2021



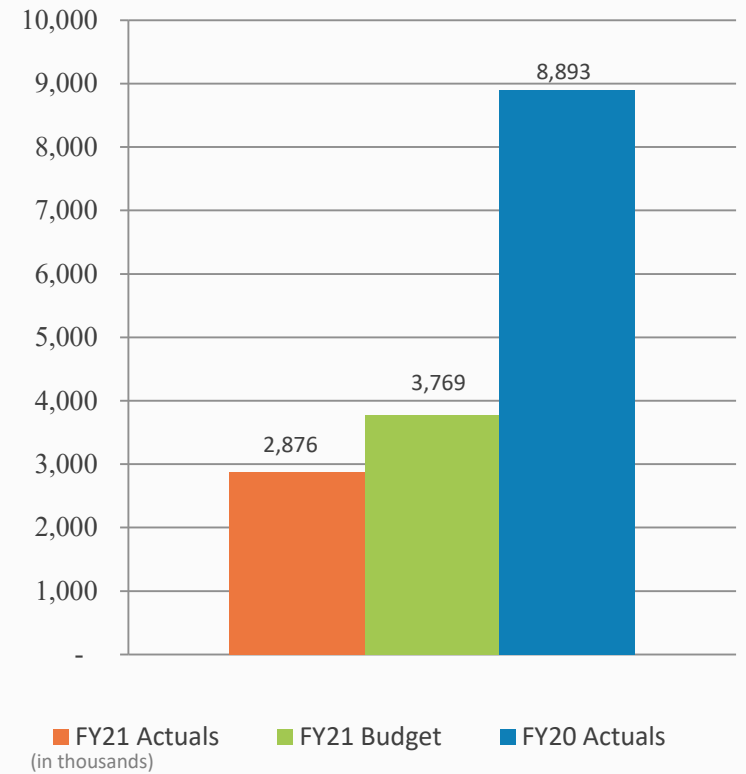
Financial Overview For the Nine Months Ended March 31, 2021 (Unaudited)

Enplanements

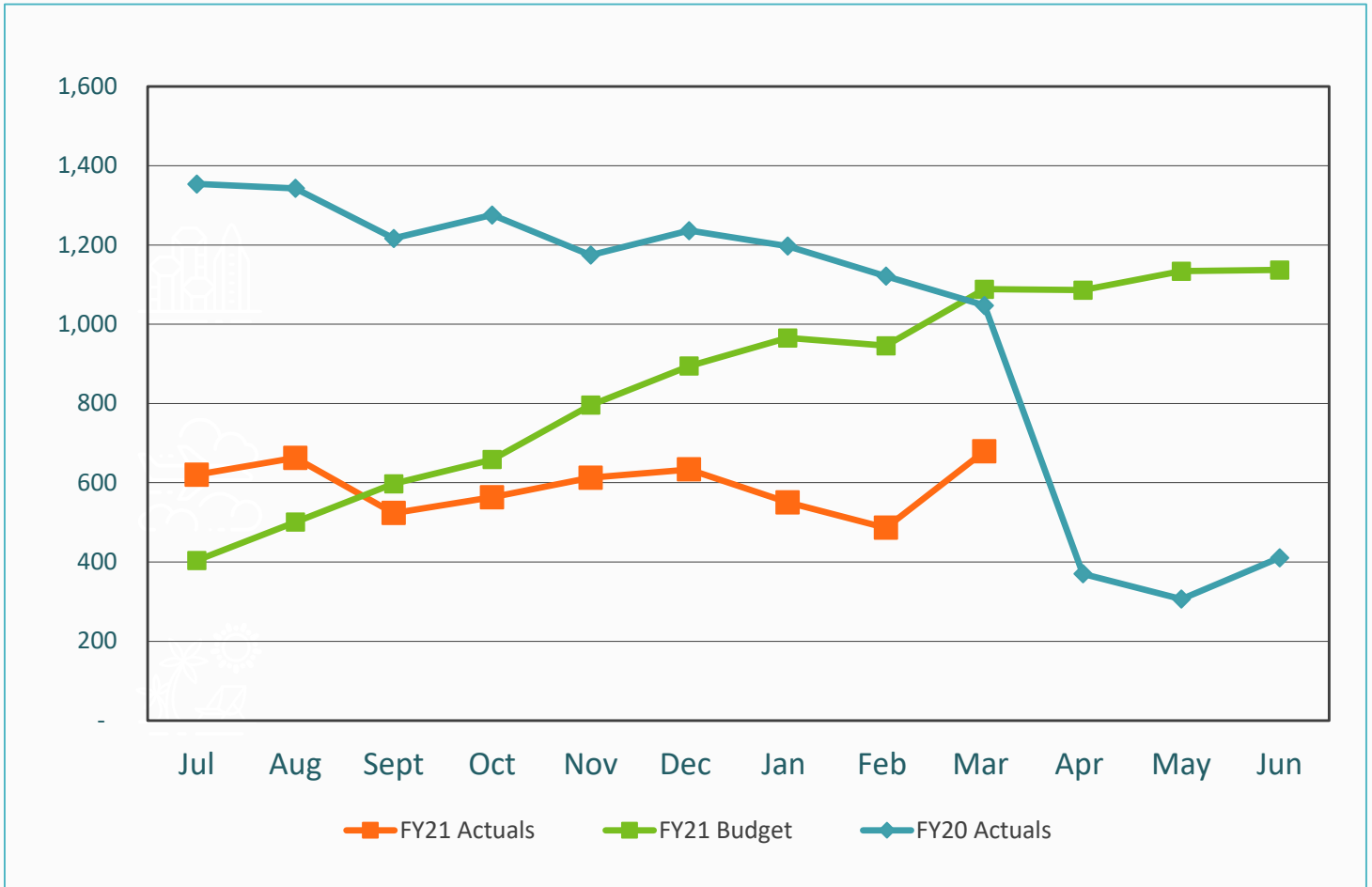


FY21 YTD Act Vs.
FY20 YTD Act
-67.7%

FY21 YTD Act Vs.
FY21 YTD Budget
-23.7%

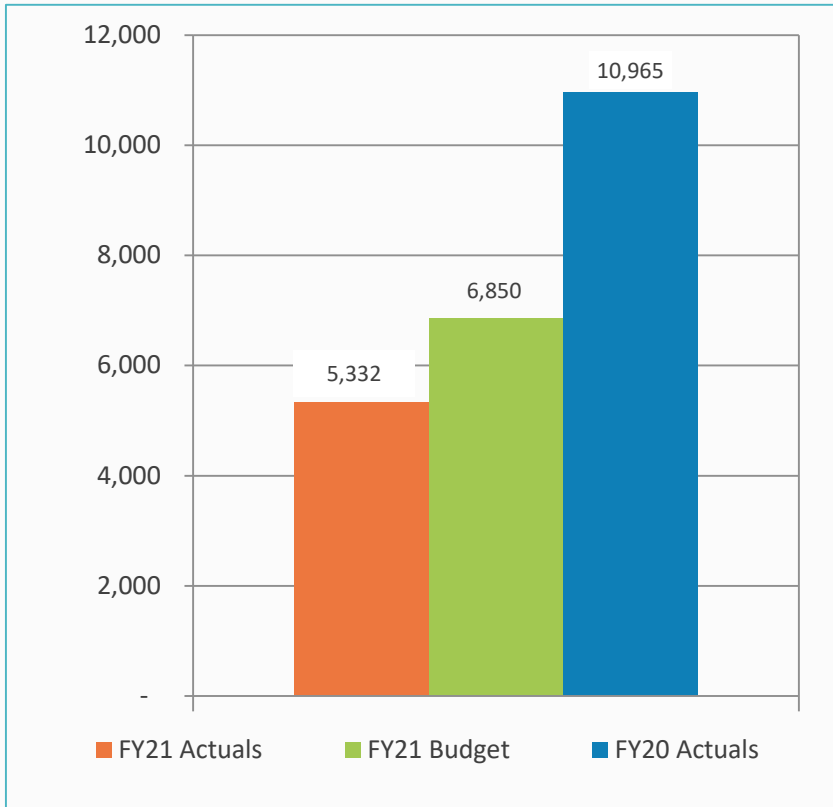


Gross Landing Weight Units (000 lbs)

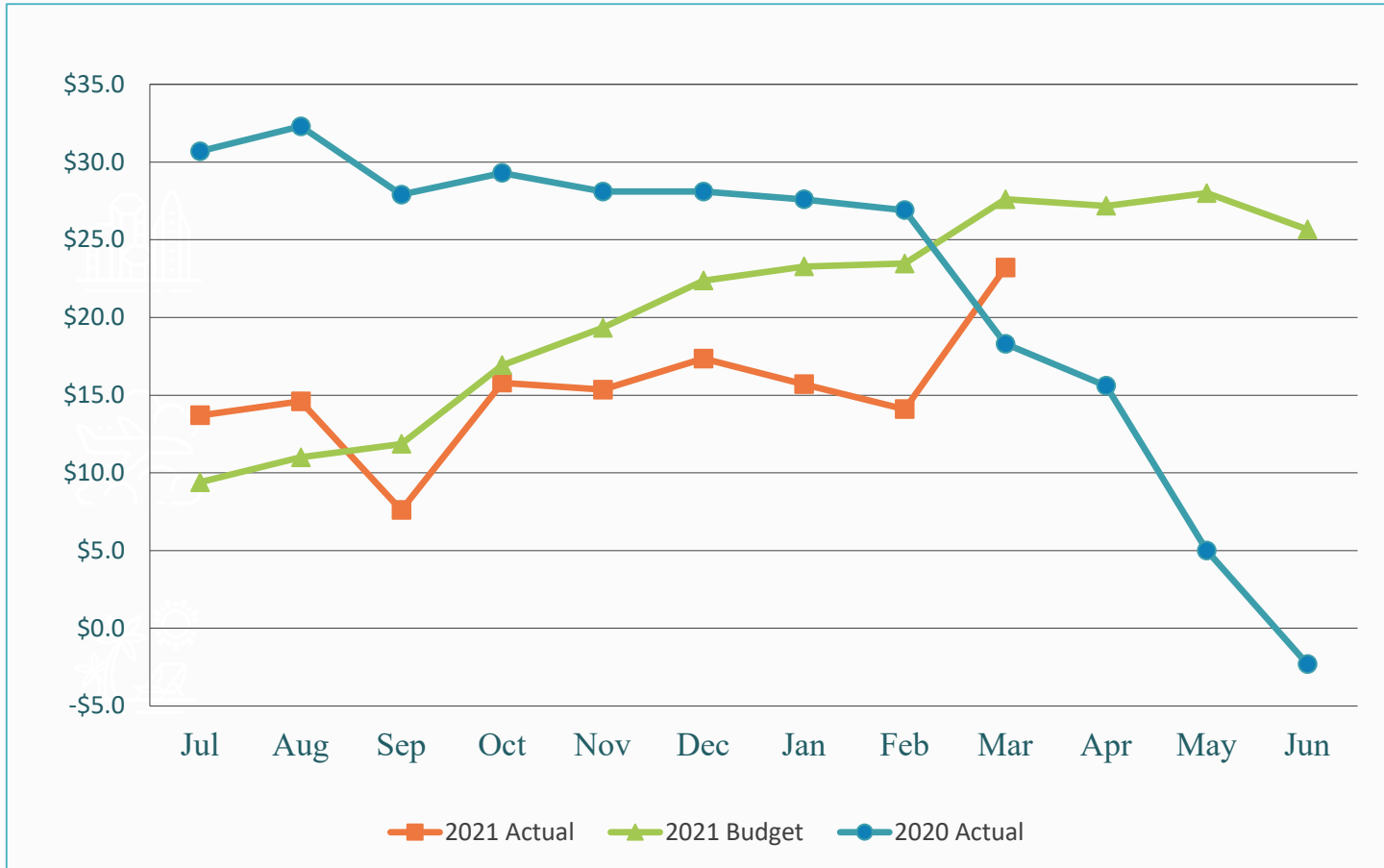


FY21 YTD Act Vs.
FY20 YTD Act
-51.4%

FY21 YTD Act Vs.
FY21 YTD Budget
-22.2%

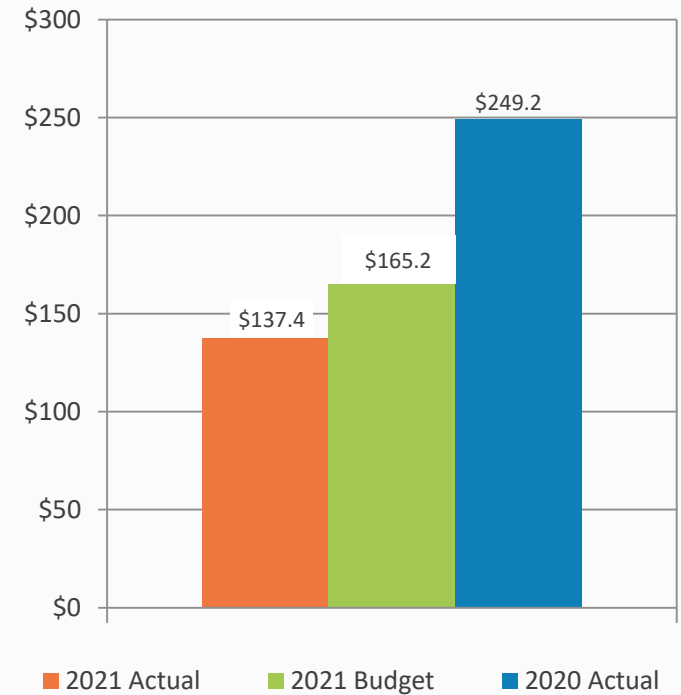


Total Operating Revenue (Unaudited)

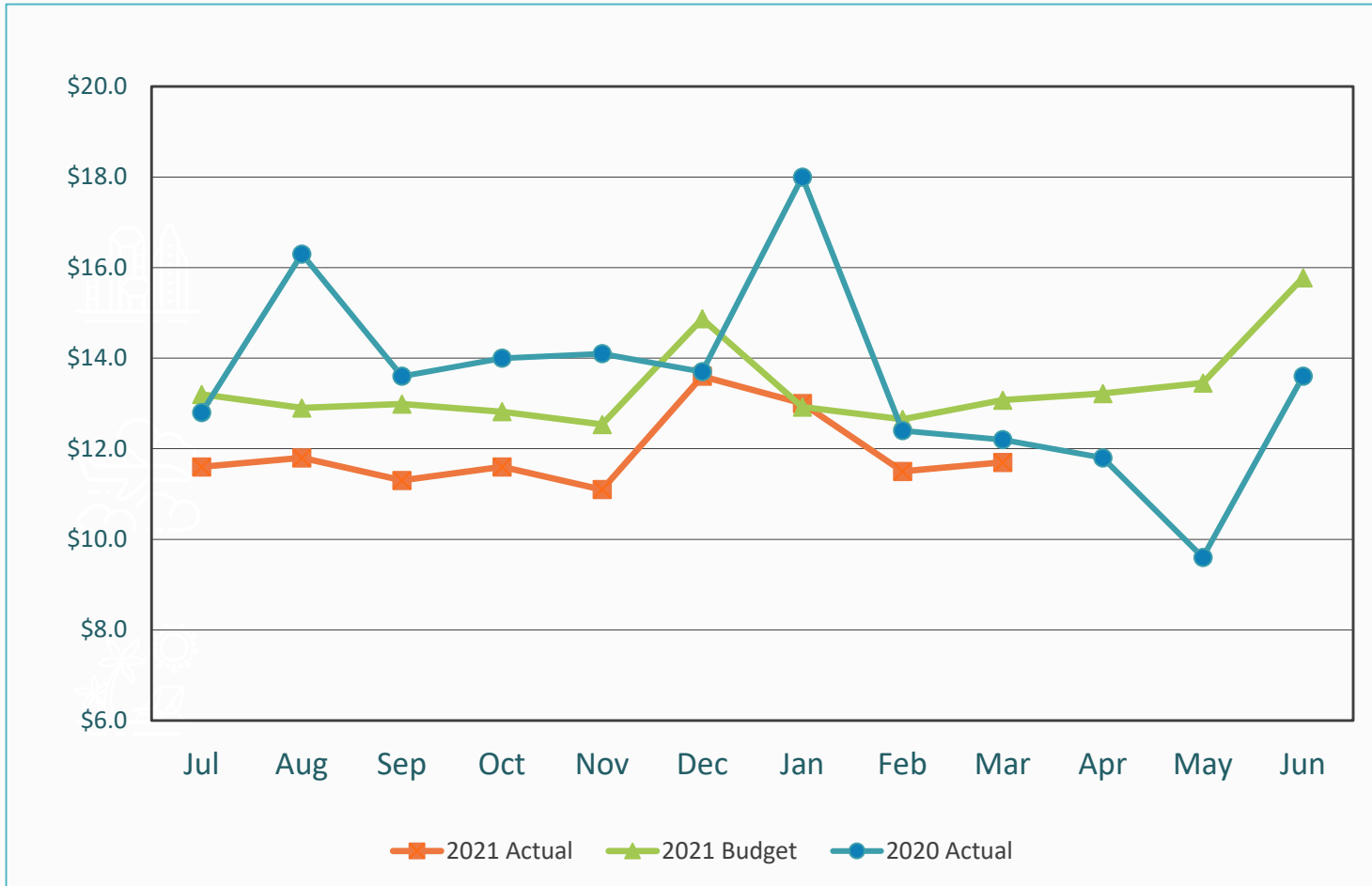


FY21 YTD Act Vs.
FY20 YTD Act
-44.9%

FY21 YTD Act Vs.
FY21 YTD Budget
-16.8%

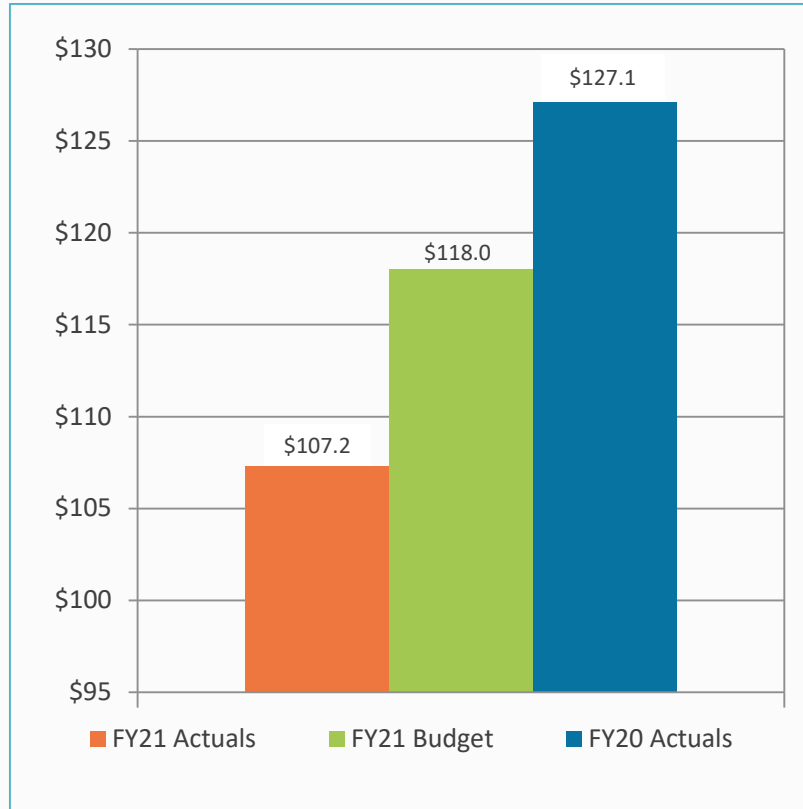


Total Operating Expenses (Unaudited)



FY21 YTD Act Vs.
FY20 YTD Act
15.6%

FY21 YTD Act Vs.
FY21 YTD Budget
9.1%



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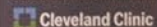



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Revenue & Expense (Unaudited) For the Nine Months Ended March 31, 2021 and 2020

Operating Revenues for the Nine Months Ended March 31, 2021 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 96,682	\$ 85,405	\$ (11,277)	(12)%	\$ 131,997
Terminal concessions	14,554	6,497	(8,057)	(55)%	23,463
Rental car	15,576	9,341	(6,235)	(40)%	22,791
Parking	13,969	13,641	(328)	(2)%	34,317
Other operating	24,475	22,524	(1,951)	(8)%	36,660
Total operating revenues	\$ 165,256	\$ 137,408	\$ (27,848)	(17)%	\$ 249,228

Operating Expenses for the Nine Months Ended March 31, 2021 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 38,402	\$ 36,571	\$ 1,831	5%	\$ 39,441
Contractual services	21,397	17,646	3,751	18%	31,790
Safety and security	25,258	25,473	(215)	(1)%	22,143
Space rental	7,652	7,665	(13)	-	7,652
Utilities	10,660	8,469	2,191	21%	10,023
Maintenance	8,688	6,716	1,972	23%	9,407
Equipment and systems	236	339	(103)	(44)%	236
Materials and supplies	475	346	129	27%	481
Insurance	1,202	1,174	28	2%	1,011
Employee development and support	587	295	292	50%	836
Business development	833	82	751	90%	1,521
Equipment rental and repairs	2,631	2,410	221	8%	2,526
Total operating expenses	\$ 118,021	\$ 107,186	\$ 10,835	9%	\$ 127,067

Net Operating Income (Loss) Summary for the Nine Months Ended March 31, 2021 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 165,256	\$ 137,408	\$ (27,848)	(17)%	\$ 249,228
Total operating expenses	118,021	107,186	10,835	9%	127,067
Income from operations	47,235	30,222	(17,013)	(36)%	122,161
Depreciation	96,035	96,035	-	-	92,934
Operating income (loss)	\$ (48,800)	\$ (65,813)	\$ (17,013)	(35)%	\$ 29,227

Nonoperating Revenues & Expenses for the Nine Months Ended March 31, 2021 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Passenger facility charges	\$ 15,242	\$ 10,654	\$ (4,588)	(30)%	\$ 34,788
Customer facility charges (Rental Car Center)	12,538	9,643	(2,895)	(23)%	27,811
CARES Act Grant	44,629	54,326	9,697	22%	-
Quieter Home Program, net	(2,348)	(1,573)	775	33%	(2,458)
Interest income	6,334	10,423	4,089	65%	14,885
Interest expense (net)	(55,767)	(50,861)	4,906	9%	(55,738)
Other nonoperating revenue (expense)	(18)	(6,745)	(6,727)	-	9,880
Nonoperating revenue, net	20,610	25,867	5,257	26%	29,168
Change in net position before grant contributions	(28,190)	(39,946)	(11,756)	(42)%	58,395
Capital grant contributions	9,787	8,738	(1,049)	(11)%	4,013
Change in net position	\$ (18,403)	(31,208)	\$ (12,805)	(70)%	\$ 62,408



Statements of Net Position (Unaudited) March 31, 2021 and 2020

Statements of Net Position (Unaudited)

As of March 31, 2021 and 2020 (In Thousands)

	2021	2020
Assets and Deferred Outflows of Resources		
Current assets	\$ 129,347	\$ 100,045
Cash designated for capital projects and other	120,615	87,520
Restricted assets	553,505	669,564
Capital assets, net	1,811,737	1,770,557
Other assets	179,022	305,212
Deferred outflows of resources	22,617	31,169
Total assets and deferred outflows of resources	\$ 2,816,843	\$ 2,964,067

Statements of Net Position (Unaudited)

As of March 31, 2021 and 2020 (In Thousands)

	<u>2021</u>	<u>2020</u>
Liabilities and Deferred Inflows of Resources		
Current liabilities	\$ 62,318	\$ 81,871
Liabilities payable from restricted assets	56,944	53,366
Long term liabilities	1,831,994	1,906,204
Deferred inflows of resources	11,729	6,915
Total liabilities and deferred inflows of resources	\$ 1,962,985	\$ 2,048,356
Total net position	\$ 853,858	\$ 915,711

Questions?

Board Communication

Date: May 6, 2021
To: Board Members
Via: Kimberly J. Becker, President/CEO
From: Scott M. Brickner, Vice President, CFO
Subject: Accept the Authority's Investment Report as of March 31, 2021:

Attached is the Authority's Investment Report as of March 31, 2021 that was presented to the Finance Committee on April 26, 2021. The Committee voted unanimously to forward to the Board with a recommendation for acceptance noting Board Members Lloyd and Vargas as ABSENT.



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Investment Report

Period Ending

March 31, 2021

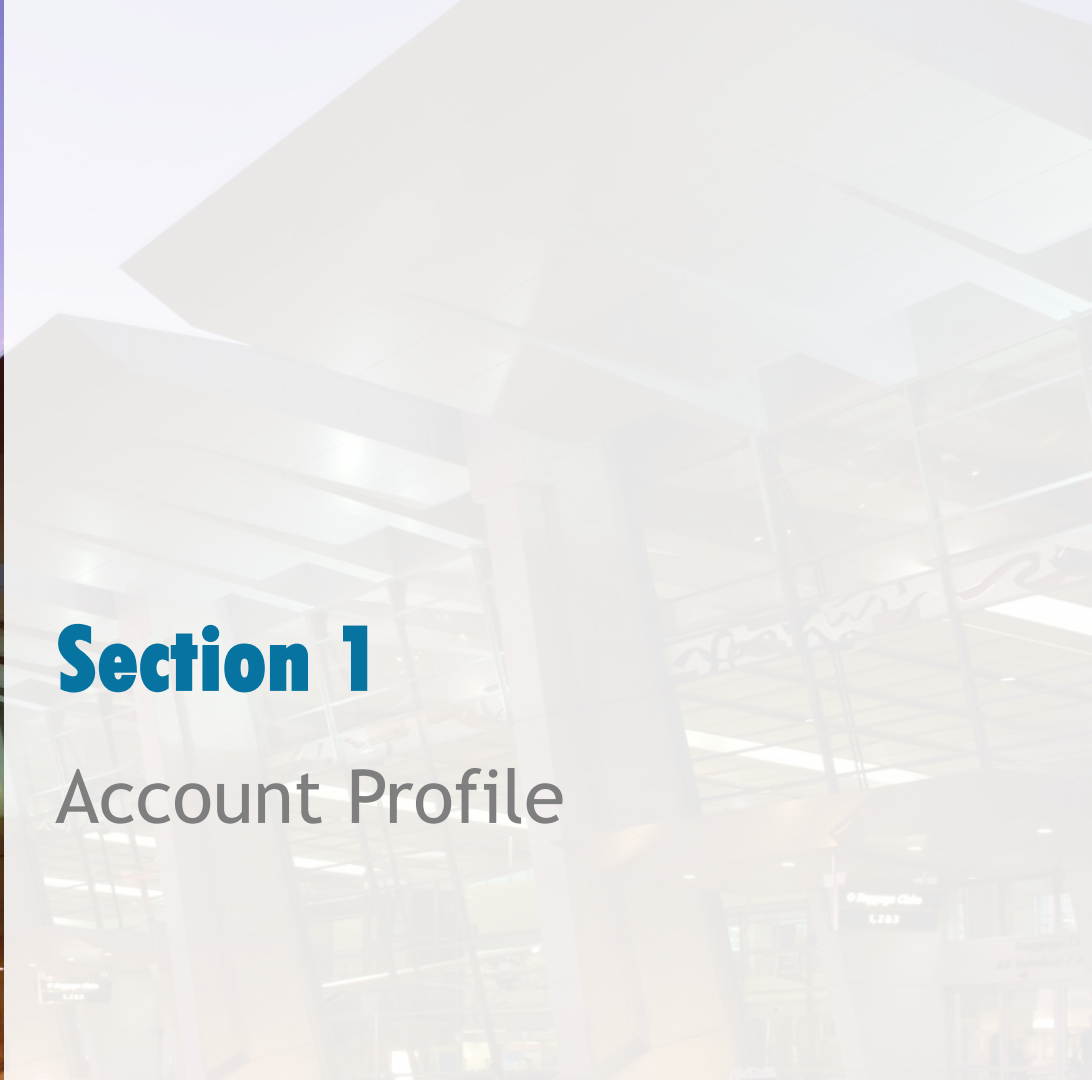
Presented by: Geoff Bryant
Manager Airport Finance

April 26, 2021



Section 1

Account Profile



Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
Vice President, Chief Financial Officer
San Diego County Regional Airport Authority

Objectives

Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

Portfolio Characteristics

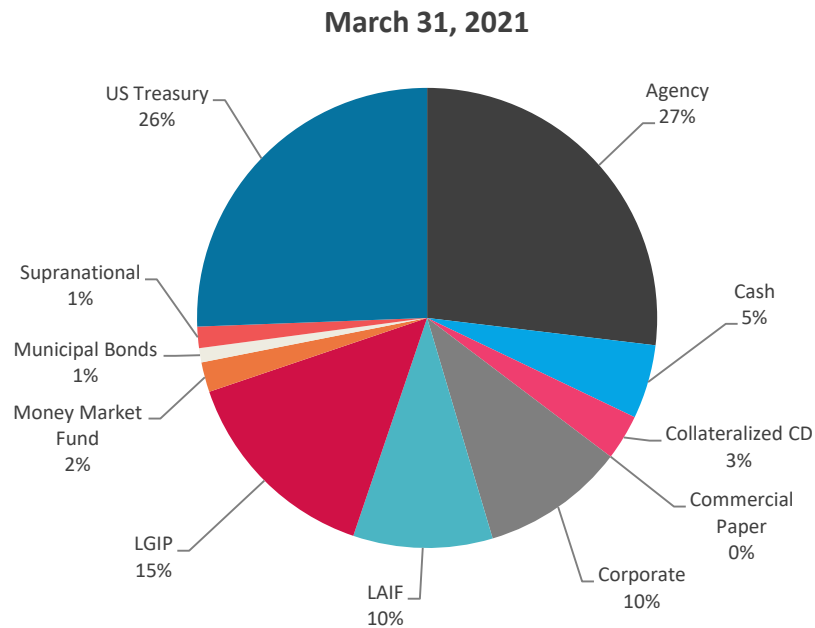
SDCRAA Consolidated

	3/31/2021	12/31/2020	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.04	1.11	(0.07%)
Average Purchase Yield	1.53%	1.48%	0.05%
Average Market Yield	0.37%	0.33%	0.04%
Average Quality*	AA+/Aa1	AA+/Aa1	
Unrealized Gains/Losses	9,267,361	11,569,620	(2,302,259)
Total Market Value	513,609,826	565,806,481	(52,196,652)

*Portfolio is S&P and Moody's, respectively.

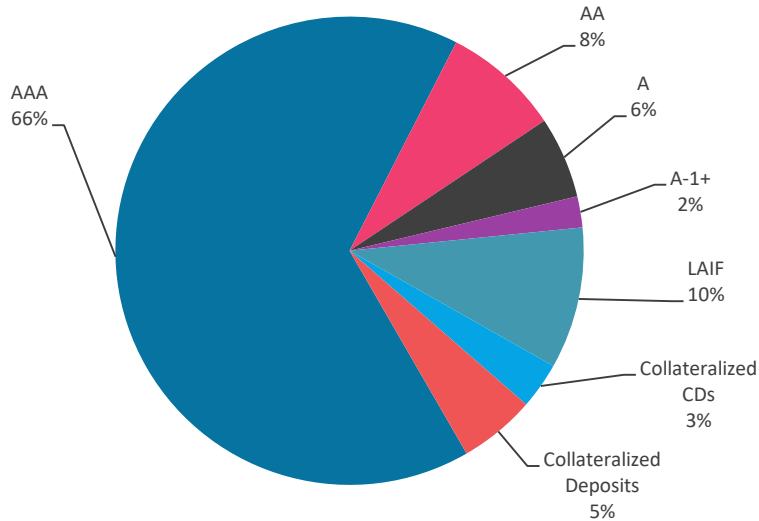
Sector Distribution

	March 31, 2021		December 31, 2020	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	138,132,274	26.9%	139,083,838	24.6%
Cash	27,055,969	5.2%	50,066,872	8.8%
Collateralized CD	16,476,002	3.2%	16,399,054	2.9%
Corporate	51,937,565	10.1%	59,568,044	10.5%
LAIF	50,230,783	9.8%	20,201,779	3.6%
LGIP	75,165,206	14.6%	75,066,332	13.4%
Money Market Fund	10,529,795	2.1%	25,162,601	4.4%
Municipal Bonds	5,229,592	1.0%	5,228,917	0.9%
Supranational	7,616,645	1.5%	9,806,884	1.7%
US Treasury	131,235,996	25.6%	165,222,160	29.2%
TOTAL	513,609,826	100.0%	565,806,481	100.0%



Quality & Maturity Distribution

March 31, 2021

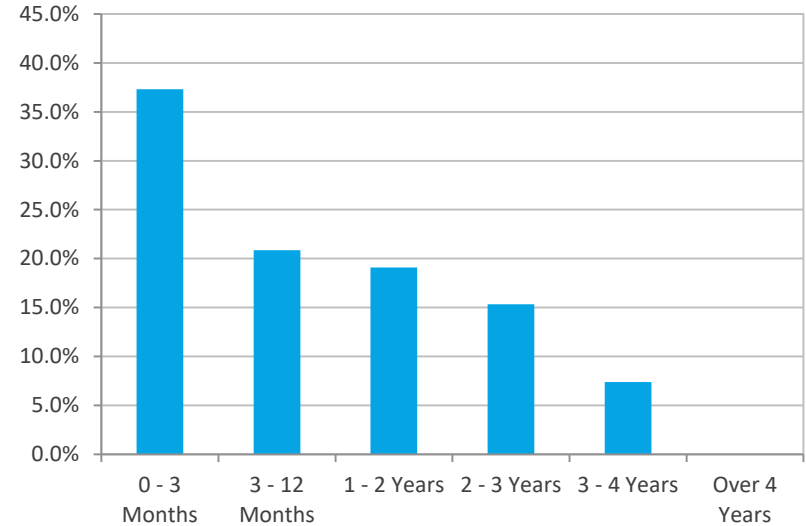


Notes:

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

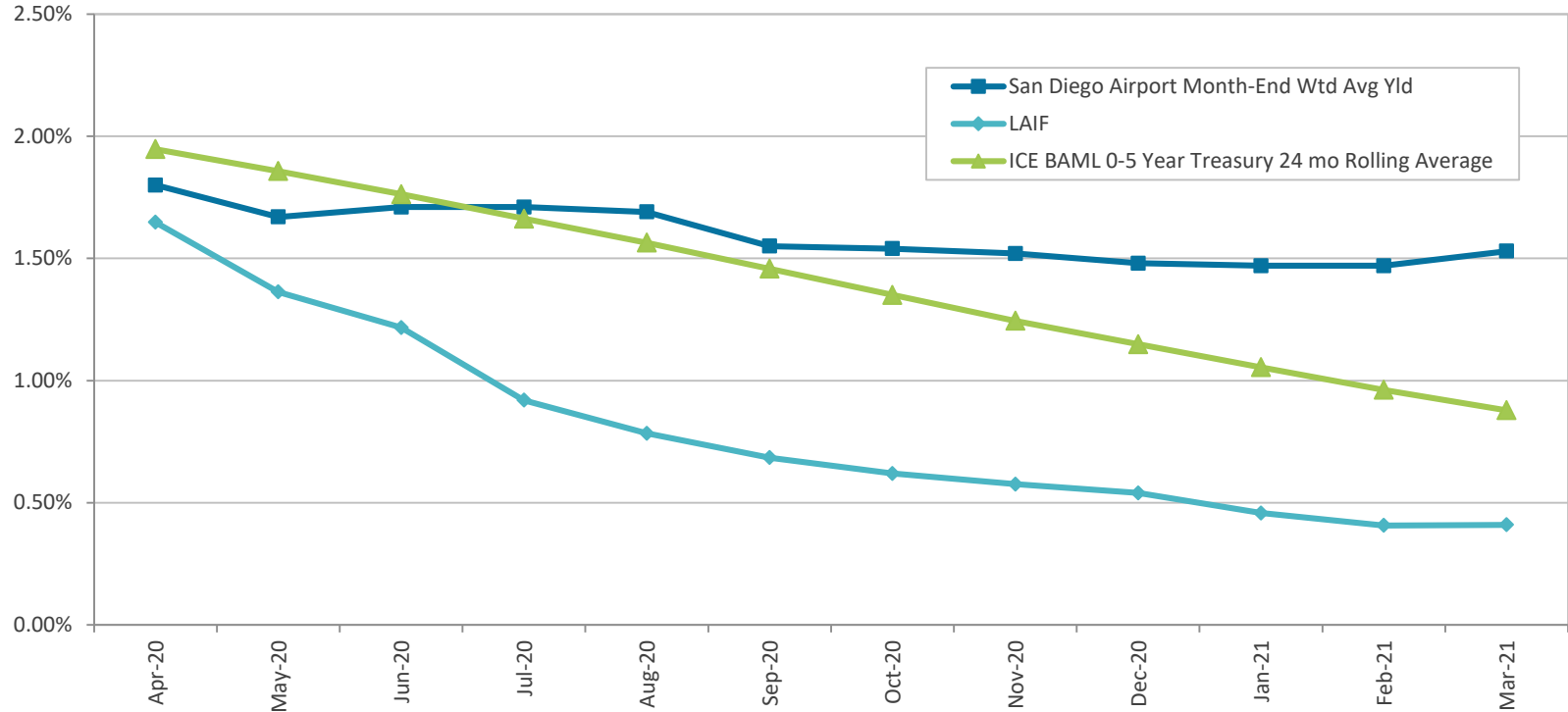
March 31, 2021



Notes:

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

Investment Performance





Section 2

Bond Proceeds

Bond Proceeds

Summary of 2013, 2014, 2017, 2019 & 2020 Bond Proceeds ⁽¹⁾

As of March 31, 2021

(in thousands)

	2014 Special Facility Revenue Bond	2013, 2017, 2019 & 2020 General Airport Revenue Bonds	Total Bond Proceeds	Yield	Rating
Project Fund					
LAIF	-	95,882	95,882	0.35%	N/R
SDCIP	-	89,070	89,070	0.89%	AAAf
Money Market Fund	-	16,748	16,748	0.03%	AAAm
	-	201,700	201,700	0.56%	
Debt Service Reserve & Coverage Funds					
SDCIP	29,626	82,861	112,487	0.89%	AAAf
LAIF	-	11,066	11,066	0.35%	N/R
Money Market Fund	-	15,319	15,319	0.03%	AAAm
	29,626	109,246	138,872	0.78%	
Capitalized Interest Funds					
SDCIP	-	6,894	6,894	0.89%	AAAf
	-	6,894	6,894	0.89%	
Cost of Issuance					
Money Market Fund	-	56	56	0.03%	AAAm
	-	56	56	0.03%	
TOTAL	29,626	317,896	347,522	0.64%	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of February 28, 2021.

A low-angle photograph of a modern airport terminal building. The building features a complex, multi-tiered structure with large concrete overhangs and glass facades. The sky is bright and clear. A teal-colored overlay with a geometric pattern is positioned in the upper left quadrant, containing the text "Questions?".

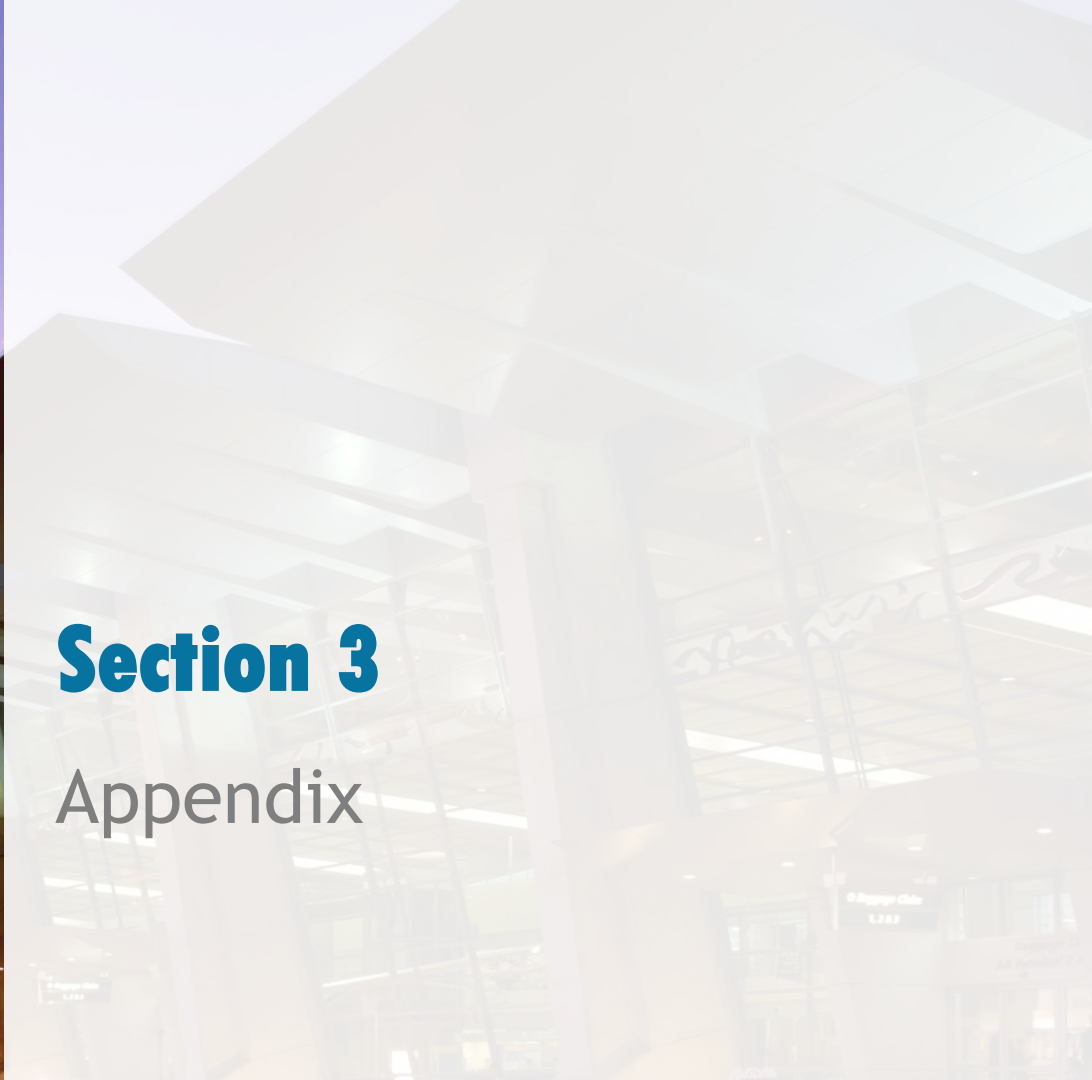
Questions?

● Ticketing
U S Airways



Section 3

Appendix



Compliance

March 31, 2021

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	Complies
Agency Issues	No Limit	Complies
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	Complies
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	Complies
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	Complies
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Medium Term Notes	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	Complies
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	Complies
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	Complies
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	Complies
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	Complies
Local Government Investment Pool (LGIP)	Max program limit for LAIF	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Agency									
3130A1W95	FHLB Note 2.250% Due 06/11/2021	7,500,000.00	07/19/2019 1.87%	7,552,725.00	100.42 0.06%	7,531,860.00 51,562.50	1.48% (20,865.00)	Aaa / AA+ AAA	0.20 0.19
313378JP7	FHLB Note 2.375% Due 09/10/2021	7,500,000.00	08/27/2019 1.57%	7,620,375.00	101.02 0.07%	7,576,237.50 10,390.63	1.48% (44,137.50)	Aaa / AA+ AAA	0.45 0.44
3130AF5B9	FHLB Note 3.000% Due 10/12/2021	4,500,000.00	10/22/2018 3.05%	4,493,385.00	101.56 0.06%	4,570,209.00 63,375.00	0.90% 76,824.00	Aaa / AA+ NR	0.53 0.52
313376C94	FHLB Note 2.625% Due 12/10/2021	5,000,000.00	01/28/2020 1.52%	5,101,350.00	101.77 0.07%	5,088,285.00 40,468.75	1.00% (13,065.00)	Aaa / AA+ AAA	0.70 0.69
3133ELHR8	FFCB Note 1.600% Due 01/21/2022	7,500,000.00	02/03/2020 1.41%	7,527,300.00	101.21 0.10%	7,590,397.50 23,333.33	1.48% 63,097.50	Aaa / AA+ AAA	0.81 0.80
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	103.15 0.11%	7,374,888.95 60,626.05	1.45% 243,226.95	Aaa / AA+ NR	1.19 1.17
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	101.83 0.09%	5,091,670.00 4,774.31	0.99% 116,870.00	Aaa / AA+ AAA	1.44 1.42
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	104.25 0.17%	4,169,840.00 7,638.89	0.81% 150,800.00	Aaa / AA+ AAA	1.44 1.42
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	102.79 0.15%	7,709,070.00 73,333.33	1.52% (8,805.00)	Aaa / AA+ AAA	1.52 1.48
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	103.90 0.19%	6,233,718.00 46,666.67	1.22% 309,078.00	Aaa / AA+ NR	1.69 1.65
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	106.42 0.30%	5,214,805.40 49,544.44	1.02% 255,760.40	Aaa / AA+ NR	2.19 2.11

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	106.08 0.21%	6,365,094.00 35,458.33	1.25% 286,614.00	Aaa / AA+ AAA	2.30 2.22
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	103.22 0.23%	7,225,652.00 14,622.22	1.41% 213,192.00	Aaa / AA+ AAA	2.37 2.33
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	107.55 0.26%	7,528,717.00 15,093.75	1.47% 309,182.00	Aaa / AA+ NR	2.44 2.36
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	108.14 0.33%	7,407,809.20 72,567.19	1.46% 362,745.20	Aaa / AA+ AAA	2.69 2.57
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	106.10 0.29%	7,214,725.20 10,318.06	1.41% 408,981.20	Aaa / AA+ NR	2.94 2.85
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	105.48 0.42%	5,273,790.00 35,400.00	1.03% 211,540.00	Aaa / AA+ AAA	3.18 3.06
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	107.79 0.42%	8,622,872.00 68,361.11	1.69% 290,952.00	Aaa / AA+ NR	3.21 3.06
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	104.29 0.42%	7,665,285.60 31,798.96	1.50% 355,049.10	Aaa / AA+ AAA	3.26 3.16
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	103.89 0.52%	5,194,295.00 37,465.28	1.02% 197,195.00	Aaa / AA+ AAA	3.55 3.42
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	103.34 0.62%	6,716,983.00 13,270.83	1.31% 13,273.00	Aaa / AA+ AAA	3.87 3.75
TOTAL Agency		132,050,000.00	2.04%	133,588,696.50	0.25%	137,366,204.35 766,069.63	26.89% 3,777,507.85	Aaa / AA+ Aaa	2.02 1.96

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Cash									
PP2118\$00	U.S. Bank Checking Account	108,093.31	Various 0.00%	108,093.31	1.00 0.00%	108,093.31 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	66,033.80	Various 0.00%	66,033.80	1.00 0.00%	66,033.80 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	14,845,626.67	Various 0.25%	14,845,626.67	1.00 0.25%	14,845,626.67 0.00	2.89% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	108,961.69	Various 0.25%	108,961.69	1.00 0.25%	108,961.69 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	11,927,253.05	Various 0.00%	11,927,253.05	1.00 0.00%	11,927,253.05 0.00	2.32% 0.00	NR / NR NR	0.00 0.00
TOTAL Cash		27,055,968.52	0.14%	27,055,968.52	0.14%	27,055,968.52 0.00	5.27% 0.00	NR / NR NR	0.00 0.00
Collateralized CD									
PP2118\$10	EastWest Bank Collateralized CD 2.200% Due 07/07/2021	11,126,709.30	Various 2.26%	11,086,696.17	91.39 2.26%	11,086,696.17 670.65	2.16% 0.00	NR / NR NR	0.27 0.25
PP2118\$04	EastWest Bank Collateralized CD 1.800% Due 10/24/2021	5,402,569.77	Various 1.82%	5,386,474.11	89.58 1.82%	5,386,474.11 2,161.01	1.05% 0.00	NR / NR NR	0.57 0.55
TOTAL Collateralized CD		16,529,279.07	2.12%	16,473,170.28	2.12%	16,473,170.28 2,831.66	3.21% 0.00	NR / NR NR	0.37 0.34

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Corporate									
911312BP0	UPS Note 2.050% Due 04/01/2021	2,280,000.00	11/14/2017 2.10%	2,276,397.60	100.00 2.05%	2,280,000.00 23,370.00	0.45% 3,602.40	A2 / A- NR	0.00 0.00
594918BP8	Microsoft Callable Note Cont 7/8/2021 1.550% Due 08/08/2021	3,000,000.00	09/15/2017 1.96%	2,954,280.00	100.36 0.20%	3,010,920.00 6,845.83	0.59% 56,640.00	Aaa / AAA AA+	0.36 0.27
69371RP42	Paccar Financial Corp Note 3.150% Due 08/09/2021	3,000,000.00	08/16/2018 3.09%	3,005,220.00	101.04 0.21%	3,031,290.00 13,650.00	0.59% 26,070.00	A1 / A+ NR	0.36 0.36
69353REY0	PNC Bank Callable Note Cont 11/09/2021 2.550% Due 12/09/2021	2,000,000.00	07/13/2018 3.28%	1,953,160.00	101.41 0.22%	2,028,222.00 15,866.67	0.40% 75,062.00	A2 / A A+	0.69 0.60
459200JQ5	IBM Corp Note 2.500% Due 01/27/2022	2,000,000.00	08/16/2018 3.12%	1,960,160.20	101.85 0.24%	2,037,042.00 8,888.89	0.40% 76,881.80	A2 / A NR	0.83 0.82
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	101.64 0.22%	4,065,792.00 12,422.22	0.79% 57,112.00	Aa1 / AA+ NR	0.86 0.85
74005PBA1	Praxair Callable Note Cont 11/15/2021 2.450% Due 02/15/2022	1,000,000.00	06/11/2018 3.18%	974,800.00	101.35 0.28%	1,013,452.00 3,130.56	0.20% 38,652.00	A2 / A NR	0.88 0.62
69353RFB9	PNC Bank Callable Note Cont 1/18/2022 2.625% Due 02/17/2022	2,000,000.00	06/11/2018 3.35%	1,950,240.00	101.86 0.28%	2,037,242.00 6,416.67	0.40% 87,002.00	A2 / A A+	0.88 0.79
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	103.43 0.45%	2,068,558.00 23,638.89	0.41% 113,378.00	A3 / A A	1.59 1.39
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	104.15 0.34%	3,645,103.00 22,312.50	0.71% 222,748.00	A2 / A A	1.77 1.72
89236TELS	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	104.04 0.42%	2,080,718.00 12,000.00	0.41% 133,858.00	A1 / A+ A+	1.78 1.74

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	104.48 0.24%	2,089,616.00 2,444.44	0.41% 128,596.00	Aa2 / AA A+	1.96 1.76
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	104.47 0.26%	2,089,314.00 19,733.33	0.41% 69,554.00	Aa1 / AA+ NR	2.09 2.03
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	105.26 0.32%	3,157,848.00 31,033.33	0.62% 82,368.00	A1 / AA- A+	2.13 2.06
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	106.65 0.30%	2,133,074.00 17,944.44	0.42% 125,054.00	Aa2 / AA AA	2.24 2.08
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	104.00 0.38%	4,159,856.00 11,000.00	0.81% 163,656.00	A1 / A AA-	2.38 2.16
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	108.59 0.42%	2,171,836.00 26,927.78	0.43% 38,896.00	A1 / A AA-	2.64 2.51
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	107.81 0.51%	2,156,238.00 15,447.22	0.42% 130,858.00	A1 / A+ A+	2.78 2.65
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	107.63 0.58%	2,152,684.00 10,500.00	0.42% 135,464.00	A1 / A+ A+	2.85 2.65
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	105.84 0.51%	4,233,432.00 11,755.56	0.83% 173,592.00	A2 / A A	3.38 3.18
TOTAL Corporate		49,780,000.00	2.67%	49,703,192.80	0.41%	51,642,237.00 295,328.33	10.11% 1,939,044.20	A1 / A+ A+	1.68 1.58

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	50,204,253.21	Various 0.35%	50,204,253.21	1.00 0.35%	50,204,253.21 26,529.44	9.78% 0.00	NR / NR NR	0.00 0.00
TOTAL LAIF		50,204,253.21	0.35%	50,204,253.21	0.35%	50,204,253.21 26,529.44	9.78% 0.00	NR / NR NR	0.00 0.00
Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,764,314.00	Various 0.89%	58,764,314.00	1.00 0.89%	58,764,314.00 0.00	11.44% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,625,460.09	Various 0.32%	16,264,663.76	10.09 0.32%	16,400,892.27 0.00	3.19% 136,228.51	NR / AA NR	0.00 0.00
TOTAL Local Gov Investment Pool		60,389,774.09	0.77%	75,028,977.76	0.77%	75,165,206.27 0.00	14.63% 136,228.51	NR / AA Aaa	0.00 0.00
Money Market Fund FI									
262006307	Dreyfus Gov't Cash Management Money Market Fund	10,529,794.59	Various 0.03%	10,529,794.59	1.00 0.03%	10,529,794.59 0.00	2.05% 0.00	Aaa / AAA NR	0.00 0.00
TOTAL Money Market Fund FI		10,529,794.59	0.03%	10,529,794.59	0.03%	10,529,794.59 0.00	2.05% 0.00	Aaa / AAA NR	0.00 0.00

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Municipal Bonds									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	104.34 0.49%	5,216,750.00 12,841.67	1.02% 216,750.00	Aa2 / AA+ AA+	2.88 2.79
TOTAL Municipal Bonds		5,000,000.00	2.01%	5,000,000.00	0.49%	5,216,750.00 12,841.67	1.02% 216,750.00	Aa2 / AA+ AA+	2.88 2.79
Supranational									
4581X0CV8	Inter-American Dev Bank Note 1.250% Due 09/14/2021	2,500,000.00	04/03/2018 2.66%	2,385,100.00	100.47 0.20%	2,511,832.50 1,475.69	0.49% 126,732.50	Aaa / NR NR	0.46 0.45
459058FY4	Intl. Bank Recon & Development Note 2.000% Due 01/26/2022	3,000,000.00	03/16/2018 2.73%	2,920,650.00	101.48 0.19%	3,044,427.00 10,833.33	0.59% 123,777.00	Aaa / NR AAA	0.82 0.81
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	101.59 0.21%	2,031,840.00 16,236.11	0.40% 117,220.00	Aaa / AAA AAA	1.04 1.02
TOTAL Supranational		7,500,000.00	2.79%	7,220,370.00	0.20%	7,588,099.50 28,545.13	1.48% 367,729.50	Aaa / AAA Aaa	0.76 0.75
US Treasury									
9127964X4	US Treasury Bill 0.056% Due 04/08/2021	11,000,000.00	01/27/2021 0.06%	10,999,880.22	100.00 0.06%	10,999,880.22 0.00	2.14% 0.00	P-1 / A-1+ F-1+	0.02 0.02
912828WG1	US Treasury Note 2.250% Due 04/30/2021	7,700,000.00	11/20/2017 1.90%	7,789,632.81	100.18 0.13%	7,713,505.80 72,745.86	1.52% (76,127.01)	Aaa / AA+ AAA	0.08 0.08

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828S76	US Treasury Note 1.125% Due 07/31/2021	5,600,000.00	09/26/2019 1.72%	5,540,281.25	100.35 0.08%	5,619,689.60 10,441.99	1.10% 79,408.35	Aaa / AA+ AAA	0.33 0.34
912828D72	US Treasury Note 2.000% Due 08/31/2021	8,500,000.00	10/13/2017 1.81%	8,560,761.72	100.80 0.06%	8,568,399.50 14,782.61	1.67% 7,637.78	Aaa / AA+ AAA	0.42 0.42
912828T67	US Treasury Note 1.250% Due 10/31/2021	7,700,000.00	11/20/2017 1.96%	7,492,761.72	100.70 0.06%	7,753,538.10 40,414.36	1.52% 260,776.38	Aaa / AA+ AAA	0.59 0.58
912828U65	US Treasury Note 1.750% Due 11/30/2021	7,500,000.00	09/06/2019 1.55%	7,533,105.47	101.13 0.06%	7,584,375.00 43,990.38	1.49% 51,269.53	Aaa / AA+ AAA	0.67 0.66
912828U81	US Treasury Note 2.000% Due 12/31/2021	5,000,000.00	12/16/2019 1.66%	5,034,375.00	101.44 0.09%	5,071,875.00 25,138.12	0.99% 37,500.00	Aaa / AA+ AAA	0.75 0.75
912828W89	US Treasury Note 1.875% Due 03/31/2022	8,000,000.00	12/23/2019 1.67%	8,035,937.50	101.77 0.10%	8,141,560.00 409.84	1.59% 105,622.50	Aaa / AA+ AAA	1.00 0.99
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	101.77 0.11%	2,798,661.25 20,228.37	0.55% 77,880.00	Aaa / AA+ AAA	1.08 1.07
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	101.83 0.12%	8,350,224.00 54,308.01	1.64% 269,380.25	Aaa / AA+ AAA	1.12 1.11
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	102.04 0.12%	8,366,886.40 36,073.20	1.64% 303,339.52	Aaa / AA+ AAA	1.25 1.24
9128282P4	US Treasury Note 1.875% Due 07/31/2022	8,000,000.00	12/23/2019 1.68%	8,039,375.00	102.34 0.13%	8,186,872.00 24,861.88	1.60% 147,497.00	Aaa / AA+ AAA	1.33 1.32
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	102.46 0.13%	8,401,793.80 13,369.57	1.64% 299,809.42	Aaa / AA+ AAA	1.42 1.40
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	102.42 0.14%	10,753,890.00 502.05	2.09% 549,612.66	Aaa / AA+ AAA	1.50 1.49

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2021

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	103.08 0.15%	8,246,248.00 53,626.37	1.62% 167,185.50	Aaa / AA+ AAA	1.67 1.64
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	103.07 0.20%	8,245,624.00 43,571.43	1.61% 266,874.00	Aaa / AA+ AAA	2.17 2.13
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	105.44 0.32%	5,957,439.10 21,070.44	1.16% 282,435.19	Aaa / AA+ AAA	2.84 2.75
TOTAL US Treasury		128,500,000.00	1.75%	127,930,360.70	0.12%	130,760,461.77 475,534.48	25.55% 2,830,101.07	Aaa / AA+ Aaa	1.06 1.04
TOTAL PORTFOLIO		487,539,069.48	1.53%	502,734,784.36	0.37%	512,002,145.49 1,607,680.34	100.00% 9,267,361.13	Aa1 / AA+ Aaa	1.04 1.00
TOTAL MARKET VALUE PLUS ACCRUALS						513,609,825.83			

Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2021 through March 31, 2021

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	01/25/2021	912796C98	12,600,000.00	US Treasury Bill 0.07% Due: 03/23/2021	99.989	0.07%	12,598,603.50	0.00	12,598,603.50	0.00
Purchase	01/28/2021	9127964X4	11,000,000.00	US Treasury Bill 0.056% Due: 04/08/2021	99.989	0.06%	10,998,802.22	0.00	10,998,802.22	0.00
Purchase	03/15/2021	90LAIF\$00	30,000,000.00	Local Agency Investment Fund	1.000		30,000,000.00	0.00	30,000,000.00	0.00
Subtotal			53,600,000.00				53,597,405.72	0.00	53,597,405.72	0.00
TOTAL ACQUISITIONS			53,600,000.00				53,597,405.72	0.00	53,597,405.72	0.00

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Call	03/26/2021	44932HAH6	2,000,000.00	IBM Credit Corp Note 3% Due: 02/06/2023	105.103	0.25%	2,102,063.48	8,333.33	2,110,396.81	0.00
Subtotal			2,000,000.00				2,102,063.48	8,333.33	2,110,396.81	0.00

Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2021 through March 31, 2021

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Maturity	01/21/2021	9127963V9	10,000,000.00	US Treasury Bill 0.072% Due: 01/21/2021	100.000		10,000,000.00	0.00	10,000,000.00	0.00
Maturity	01/25/2021	45950KCM0	2,125,000.00	International Finance Corp Note 2.25% Due: 01/25/2021	100.000		2,125,000.00	0.00	2,125,000.00	11,007.50
Maturity	01/28/2021	912796UC1	15,865,000.00	US Treasury Bill 0.087% Due: 01/28/2021	100.000		15,865,000.00	0.00	15,865,000.00	0.00
Maturity	02/09/2021	912796B73	4,350,000.00	US Treasury Bill 0.083% Due: 02/09/2021	100.000		4,350,000.00	0.00	4,350,000.00	0.00
Maturity	02/25/2021	912796XE4	2,222,300.00	US Treasury Bill 0.167% Due: 02/25/2021	100.000		2,222,300.00	0.00	2,222,300.00	0.00
Maturity	02/28/2021	17275RBD3	4,000,000.00	Cisco Systems Note 2.2% Due: 02/28/2021	100.000		4,000,000.00	0.00	4,000,000.00	-24,120.00
Maturity	02/28/2021	912828P87	8,500,000.00	US Treasury Note 1.125% Due: 02/28/2021	100.000		8,500,000.00	0.00	8,500,000.00	168,007.81
Maturity	03/01/2021	69371RN93	1,000,000.00	Paccar Financial Corp Note 2.8% Due: 03/01/2021	100.000		1,000,000.00	0.00	1,000,000.00	2,730.00
Maturity	03/23/2021	912796C98	12,600,000.00	US Treasury Bill 0.07% Due: 03/23/2021	100.000		12,600,000.00	0.00	12,600,000.00	0.00

Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2021 through March 31, 2021

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Maturity	03/31/2021	912828Q37	3,500,000.00	US Treasury Note 1.25% Due: 03/31/2021	100.000		3,500,000.00	0.00	3,500,000.00	68,769.53
	Subtotal		64,162,300.00				64,162,300.00	0.00	64,162,300.00	226,394.84
TOTAL DISPOSITIONS			66,162,300.00				66,264,363.48	8,333.33	66,272,696.81	226,394.84

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2021 through March 31, 2021

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Security Withdrawal	1/4/2021	90SDCP\$00	1,737,537.00	County of San Diego Pooled Investment Pool	1.000		1,737,537.00	0.00	1,737,537.00	0.00
Security Withdrawal	1/4/2021	90SDCP\$00	2,029,952.00	County of San Diego Pooled Investment Pool	1.000		2,029,952.00	0.00	2,029,952.00	0.00
	Subtotal		3,767,489.00				3,767,489.00	0.00	3,767,489.00	0.00
TOTAL DISPOSITIONS			3,767,489.00				3,767,489.00	0.00	3,767,489.00	0.00

Important Disclosures

2021 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

Benchmark Disclosures

ICE BAML 0-5 Yr US Treasury Index

The ICE BAML 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than three years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion. (Index: GVQA. Please visit www.mlindex.ml.com for more information)

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Approve and Authorize the President/CEO to Award Purchase Orders to Purchase IT Equipment and Supplies as needed for Repair and Maintenance

Recommendation:

Adopt resolution No. 2021-0044, approving and authorizing the President/CEO to award purchase orders to ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc., and Zones, LLC., for a three-year term with an option for 2 one-year extensions, in a combined amount not-to-exceed \$3,300,000 for the purchase of computer equipment, software, software licensing and maintenance, hardware maintenance and peripherals.

Background/Justification:

On February 19, 2021, the Authority issued a Request for Bids (RFB) to provide computer equipment, software, software licensing and maintenance and peripherals for IT Equipment and Supplies. Notice of the RFB was advertised in the *San Diego Daily Transcript* and on the Authority's Website. Two Thousand Eighty Six (2,086) vendors received notification of the RFB via the Authority's database.

Small and Local Business Preference

Policy 5.12 was applied to this solicitation. In accordance with Policy 5.12, the following firms received a small and or local business preference: C.E.G. Computer, LLC 5%, Datel Systems Incorporated 5%, Kambrian Corporation 3% and Questivity, Inc. 3%.

Business Type Participation – Prospective Firms

Seventy-eight (78) firms viewed the RFB. The business types that viewed the RFB are as follows: 8 LBC, 0 ACDBE, 4 DVB, 5 DBE, 11 MIC, 15 OSB, 9 SBE, 18 MBE, 3 CADIR, 5 SDVSB, 4 VOSB, 11 WBE, and 23 Local.

Submitted Bids

The Authority received twelve (12) bids on March 29, 2021. Three (3) bids -- C.E.G. Computer, LLC, Datel Systems Incorporated and Xerox Corporation -- were unable to provide a minimum of 75% of the core items listed on Exhibit B-Core Items Bid Quote. The following Nine (9) bids were evaluated:

1. CDW Government, LLC
2. ePlus Technology, Inc.
3. Golden Star Technology
4. GovConnection Inc. dba Connection Public Sector Solutions
5. Insight Public Sector, Inc.
6. Kambrian Corporation
7. Logicalis, Inc.
8. Questivity Inc.
9. Zones, LLC

Bid Analysis:

The Bid Quote identified ninety (90) frequently used IT equipment and supplies for which pricing/discounts were requested. Respondents were to provide a minimum of 75% of the core items listed in Exhibit B – Core Items Bid Quote. Bid results were compiled and Respondent's pricing/discounts were compared for the product line-items for which a response was provided.

Vendor	Rank
Logicalis	1
Zones	2
Eplus	3
GovConnection	4
Kambrian	5
Golden Star	6
Insight	7
CDW-G	8
Questivity	9

ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc. and Zones, LLC provided responses to more than 90% of the Bid Quote line-items. Additionally, the pricing/discounts provided by these four (4) Respondents were found to be the lowest.

GovConnection dba Connection Public Sector Solutions was identified as a cooperative/consortium agreement participant. Authority Policy 5.04 permits participation in cooperative procurement arrangements for the purchase of supplies, materials, equipment, information technology or services. The pricing offered under this consortium agreement is the lowest price available as the result of pooling the purchasing power of multiple government entities. It is in the best interest of the Authority to utilize the pricing offered under this agreement.

Recommendation

Award four (4) blanket purchase order agreements, one (1) each to ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc., and Zones, LLC. All four (4) blanket purchase order agreements will be part of a pool of a not-to-

exceed amount of three million three hundred thousand dollars (\$3,300,000). Each blanket purchase agreement shall have an initial three (3) year term with options for two (2), one (1) year extensions, which may be exercised at the sole discretion of the Authority.

Fiscal Impact:

Adequate funding for this Purchase Order is included in the adopted FY 2021 and conceptual FY 2022 Operating Budgets within the Equipment and Systems line item and Repairs, Office Equipment and Systems; Maintenance Agreements line item. Funding for the subsequent years of the agreement will be included in the I&TS Department's operating budgets.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/ veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a small, local, and or veteran owned small business preference of up to five percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, the recommended firms GovConnection and Insight Public Sector did not receive the small, local, and or veteran owned small business preference.,

Prepared by:

JESSICA BISHOP
DIRECTOR, INFORMATION & TECHNOLOGY SERVICES

RESOLUTION NO. 2021-0044

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO AWARD PURCHASE ORDERS TO EPLUS TECHNOLOGY, INC., GOVCONNECTION DBA CONNECTION PUBLIC SECTOR SOLUTIONS, LOGICALIS, INC., AND ZONES, LLC., FOR A THREE-YEAR TERM WITH AN OPTION FOR 2 ONE-YEAR EXTENSIONS, IN A COMBINED AMOUNT NOT-TO-EXCEED \$3,300,000 FOR THE PURCHASE OF COMPUTER EQUIPMENT, SOFTWARE, SOFTWARE LICENSING AND MAINTENANCE, HARDWARE MAINTENANCE AND PERIPHERALS

WHEREAS, the Authority has the need for the acquisition of computer equipment, software, software licensing and maintenance and peripherals; and

WHEREAS, on February 19, 2021, the Authority issued a Request for Bids ("RFB") for the purchase of computer equipment, software, software licensing and maintenance, hardware maintenance and peripherals on an as-needed basis; and

WHEREAS, the RFB sought pricing for frequently used IT equipment and supplies; and

WHEREAS, the Authority received 12 responses to the RFB, of which 9 were deemed responsive; and

WHEREAS, after evaluation of all bids received, it was determined that ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc. and Zones, LLC provided responses to more than 90% of the RFB line-items; and

WHEREAS, the pricing/discounts provided by the these four (4) Respondents were found to be the lowest; and

WHEREAS, GovConnection, was identified as cooperative/consortium agreement participants and Authority Policy 5.04 permits the Authority to use competitively awarded purchasing contracts of other public agencies for the acquisition of computer equipment, software, software licensing and maintenance and peripherals; and

WHEREAS, staff recommends award of blanket purchase orders to ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc., and Zones, LLC for a collective not-to-exceed amount of Three Million Three Hundred Thousand Dollars (\$3,300,000) and each blanket purchase order shall have an initial three (3) year term and an option for two (2) one-year extension periods at the sole discretion of the President/CEO.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves the award of purchase orders to ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc., and Zones, LLC for the purchase of computer equipment, software, software licensing and maintenance, hardware maintenance and peripherals on an as-needed basis; and

BE IT FURTHER RESOLVED that the Board authorizes the President/CEO or her designee to execute purchase orders with ePlus Technology, Inc., GovConnection dba Connection Public Sector Solutions, Logicalis, Inc., and Zones, LLC, for a term of three years and an option for two (2) one-year extension periods at the sole discretion of the President/CEO, in a combined amount not-to-exceed \$3,300,000 to provide computer equipment, software, software licensing and maintenance, hardware maintenance and peripherals on an as-needed basis; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May, 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Approve and Authorize the President/CEO to Negotiate and Execute a Second Amendment to the Rental Car Center Lease Agreement

Recommendation:

Adopt Resolution No. 2021-0045, approving and authorizing the President/CEO to negotiate and execute a Second Amendment to the Rental Car Center Lease Agreements to modify the terms to provide adequate funding to the Customer Facility Charge Stabilization Account

Background/Justification:

In 2014, the Authority issued approximately \$305 million of Special Facility Revenue Bonds (Series 2014 Bonds) to finance a portion of the costs of development and construction of the Rental Car Center and related projects. The Series 2014 Bonds are special limited obligations of the Authority, predominantly payable from and secured by a pledge of Customer Facility Charges (CFC) collected from the rental car companies operating at the Airport and remitted to the Trustee. In order to enhance credit worthiness of the highly leveraged debt offering, the Series 2014 Bond Indenture required the Authority to establish a CFC Stabilization Account and maintain a minimum targeted balance of \$25 million. Balances above \$25 million may be used to fund common use transportation costs. If the balance in the CFC Stabilization Account drops below \$25 million, debt service and bond reserve funding that cannot be met with CFC revenues may be paid from the Stabilization Account. However, common use transportation costs are not able to be paid from the CFC Stabilization Account when the balance falls below \$25 million. Instead, the rental car companies are assessed and required to pay the the common use transportation costs as required by the terms of the Rental Car Center Lease Agreements (Common Use Transportation System Supplemental Consideration). Further, once the CFC Stabilization Account is exhausted, rental car companies would be assessed and required to meet the debt service and bond reserve funding requirements.

Since the opening of the Rental Car Center through February 2020, CFC revenues were sufficient to meet debt service, bond reserve fund deposits, and common use transportation expenses. In February of 2020, the balance of the CFC Stabilization Account was \$48.3 million. However, since the start of the COVID-19 pandemic, CFC revenues have been insufficient to meet monthly debt service, bond funding deposits, and common use transportation expenses. The Authority has been able to apply balances that are above \$25 million in the CFC Stabilization Account to the monthly shortfalls, but the balance in the account will decline below \$25 Million in early FY 2022 according to the current forecast for CFC collections., Therefore, rental car companies would be assessed Common Use Transportation System Supplemental Consideration.

See Table below showing CFC balances with rental car company Common Use Transportation System Supplemental Consideration:

<i>\$ in millions</i>	FY 21	FY 22	FY 23	FY 24	FY 25
Opening Balance	\$ 43.0	\$ 26.2	\$ 25.0	\$ 25.0	\$ 25.0
Total CFC Revenue (collected)	13.9	19.8	28.0	34.3	38.4
CFC Bus Lot Refund		6.3			
Bond Fund and Reserve Contributions	(23.4)	(24.1)	(24.1)	(24.1)	(24.1)
Common Use Transportation expenses	(7.8)	(8.8)	(10.8)	(11.3)	(13.0)
Interest received on CFC Balances	0.4	0.1	0.1	0.1	0.1
CFC Balance	\$ 26.2	\$ 19.6	\$ 18.3	\$ 24.1	\$ 26.5
RAC Supplemental Consideration		\$ 5.5	\$ 6.7	\$ 0.9	(\$ 1.5)
		\$ 25.0	\$ 25.0	\$ 25.0	\$ 25.0

In the Rental Car Center Lease Agreements, the Authority agreed to fund the CFC Stabilization Account should it decline below \$25 million with the proceeds of an Authority loan. The terms of the loan agreement were:

- Par amount:** Not to exceed \$5 million
- Interest Rate:** 10 Year treasury plus 250 Basis Points (BPS) calculated on January 1 and July 1 annually
- Repayment Terms:** on any January 1 or July 1 and subject to balance in stabilization account remaining in excess of the \$25 million Balance:
 -all accrued unpaid interest on the Authority Loan shall be paid
 -principal on Authority Loan repaid

Authority Loan Obligation Period:

- 1) Full repayment of the Authority Loan; or
- 2) Five years after commencement of the Lease Term, the Authority Loan commitment will be fully exhausted, and the Authority will have no further obligation to make any loan whatsoever

As of February 2020, the Authority Loan Obligation Period had expired. To aid the Rental Car Companies, Staff proposes amending the terms of the Rental Car Center Lease agreement to authorize the Authority to provide a \$10 million loan to maintain the CFC Stabilization Account at the targeted balance of \$25.0 million.

Proposed Amended Loan terms:

- Par amount:** Not to exceed **\$10** million
- Interest Rate:** 10 Year treasury plus **350** Basis Points (BPS) calculated on January 1 and July 1 annually
- Repayment Terms:** unchanged
- Authority Obligation Period:** to remain available at Authority's discretion through the remaining term of the Rental Car Center Lease Agreements

Based on the proposed Amended Loan terms and currently forecasted CFC collections, the Authority will be able to maintain the targeted balance in the CFC Stabilization Account in FY 2022 and a portion of FY 2023. Based on current estimates of CFC revenues and expenses the rental car companies will be required to make Common Use Transportation System Supplemental Consideration payments in FY 2023 and FY 2024 to ensure the target remains at \$25 million. Both the Loan amounts and the Supplemental Consideration forecasts are subject to changes in the enplanement and expense forecasts and potential future Series 2014 Bonds refunding opportunities. The table below shows impact of the proposed Amended Loan on CFC balances and supplemental consideration requirements. Based on current CFC assumptions it is expected that the full loan balance and interest accrued would be fully repaid to the Authority by FY 2028.

<i>\$ in millions</i>	FY 21	FY 22	FY 23	FY 24	FY 25
Opening Balance	\$ 43.0	\$ 26.2	\$ 25.0	\$ 25.0	\$ 25.0
Total CFC Revenue (collected)	13.9	19.8	28.0	34.3	38.4
CFC Bus Lot Refund		6.3			
Bond Fund and Reserve Contributions	(23.4)	(24.1)	(24.1)	(24.1)	(24.1)
Common Use Transportation expenses	(7.8)	(8.8)	(10.8)	(11.3)	(13.0)
Interest received on CFC Balances	0.4	0.1	0.1	0.1	0.1
CFC Balance	\$ 26.2	\$ 19.6	\$ 18.3	\$ 24.1	\$ 26.5
Loan/(repayments) from/to Authority		\$ 5.5	\$ 4.5	(\$ 0.4)	(\$ 1.5)
RAC Supplemental Consideration		-	2.2	1.3	-
CFC Fund Balance	\$ 26.2	\$ 25.0	\$ 25.0	\$ 25.0	\$ 25.0

Fiscal Impact:

The Authority will accrue approximately \$100 thousand additional interest revenue in FY 2022. Interest amounts in future years will be included in future revenue budgets presented to the Board. The net balance of the loan outstanding will decrease the Authority Days Cash on Hand by a maximum of 20 days if fully utilized.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy
 Customer Strategy
 Employee Strategy
 Financial Strategy
 Operations Strategy

Focus Areas

- Advance the Airport Development Plan
 Transform the Customer Journey
 Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not Applicable

Prepared by:

SCOTT BRICKNER
VP FINANCE/CFO

RESOLUTION NO. 2021-0045

A RESOLUTION OF THE BOARD OF THE
SAN DIEGO COUNTY REGIONAL AIRPORT
AUTHORITY, APPROVING AND AUTHORIZING THE
PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A
SECOND AMENDMENT TO THE RENTAL CAR
CENTER LEASE AGREEMENTS TO MODIFY THE
TERMS TO PROVIDE ADEQUATE FUNDING TO
THE CUSTOMER FACILITY CHARGE
STABILIZATION ACCOUNT

WHEREAS, in 2014 the Authority issued approximately \$305 million of Special Facility Revenue Bonds (Series 2014 Bonds) to finance a portion of the costs of development and construction of the Rental Car Center and related projects; and

WHEREAS, in order to enhance credit worthiness, the Series 2014 Bonds Trust Indenture per section 5.01 required the Authority to establish a Customer Facility Charge (CFC) Stabilization Account and maintain a minimum targeted balance of \$25 million; and

WHEREAS, the Rental Car Companies that operate out of the Rental Car Center at the Airport must execute a Rental Car Center Lease Agreement (Lease); and

WHEREAS, the Lease provides that if the balance in the CFC Stabilization Account drops below \$25 million, debt service and bond reserve funding that cannot be met with CFC revenues may be paid from the CFC Stabilization Account. However, common use transportation costs are not able to be paid from the CFC Stabilization Account when the balance falls below \$25 million. Instead, the Rental Car Companies are assessed and required to pay the common use transportation costs (Common Use Transportation System Supplemental Consideration). Further, once the CFC Stabilization Account is exhausted, Rental Car Companies would be assessed and required to meet the debt service and bond reserve funding requirements; and

WHEREAS, the COVID-19 pandemic has caused a financial and economic crisis and has resulted in significant disruptions to domestic and international air travel, including air travel to and from the San Diego International Airport ("Airport"); and

WHEREAS, as a result of the COVID-19 pandemic, passenger throughput at the Airport began a sharp decline in March 2020, leveling off at an approximate 96% decline year-over-year in April 2020, and passenger throughput has gradually improved since March, with an approximate 70% decline year-over-year in February 2021; and

WHEREAS, due to the effects of COVID-19, and the significant decline in passenger traffic, monthly CFC revenues, generated from each rental car transaction originating from the Rental Car Center, are not able to fully meet required payments of the 2014 Special Facility Bonds debt service and bond funding requirements and common use transportation system expenses; and

WHEREAS, the deficit in monthly CFC revenues, that has resulted in a shortfall of funds available to pay debt service and bond funding requirements and common use transportation system expenses, has been met in FY 2020 and FY 2021 with available cash balances in excess of \$25 million in the CFC Stabilization Account; and

WHEREAS, the balance in the CFC Stabilization Account is expected to fall below the Targeted Balance of \$25 million in FY 2022; and

WHEREAS, once the CFC Stabilization Account balance declines below the \$25 million Targeted Balance per section 3.3 of the Lease and Section 5.14 of the Series 2014 Bonds Trust Indenture, the account may no longer be used to pay for common use transportation system expenses; and

WHEREAS, once the CFC Stabilization Account is unable to fund common use transportation expenses, the Rental Car Companies will be required to contribute Common Use Transportation System Supplemental Consideration to meet the common use transportation expenses; and

WHEREAS, section 3.7 of the Lease allows the Authority to provide a loan to the Rental Car Companies in an amount up to a \$5 million to fund the CFC Stabilization Account (hereinafter "Authority Loan Provision"); and

WHEREAS, the Authority Loan Provision is available under the Lease during the first five (5) years of the term of the Lease and expired in February 2020; and

WHEREAS, the unforeseen pandemic and dramatic enplanement declines brought on by COVID-19 were not contemplated at the time the Leases were negotiated with the Rental Car Companies; and

WHEREAS, Rental Car Companies continue to experience financial hardship due to severe declines in sales commensurate with enplanement declines brought on by COVID-19, and this trend is expected to continue; and

WHEREAS, the Authority desires to provide additional financial assistance to the Rental Car Companies by amending the terms of the Authority Loan Provision in the Lease to provide up to \$10 million in par value loan to the CFC Stabilization Account, adjust the interest to be calculated based on the 10 Year Treasury rate plus 350 Basis points and extend the loan commitment through June 30, 2046 at the discretion of the Authority; and

NOW THEREFORE BE IT RESOLVED that the Board finds that Amending the Lease to allow the Authority to provide a loan to the Rental Car Companies will help ensure the Airport and its Tenants remain financially self-sufficient; and

BE IT FURTHER RESOLVED that the Board finds that Amending the Authority Loan Provision in the Lease is in the best interest of the Authority and the travelling public; and

BE IT FURTHER RESOLVED that the Board finds that amending the Authority Loan Provision in the Lease to increase the maximum amount of an Authority Loan under Section 3.7 of the Lease from \$5 million to \$10 million can be undertaken without needing to receive the consent of the bondholders and that no restrictions exists under the Series 2014 Bond Indenture or the Lease to make such an amendment; and

BE IT FURTHER RESOLVED that the Board hereby approves and authorizes the President/CEO to execute second amendments to the Leases to reflect changes to the Authority Loan Provision in the following respects:

- **Par amount:** not to exceed **\$10** million
- **Interest Rate:** 10 Year treasury plus **350** Basis Points (BPS) calculated on January 1 and July 1 annually
- **Repayment Terms:** unchanged
- **Authority Obligation Period:** to remain available at Authority's discretion through the term of the Lease.

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May, 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

San Diego County Regional Airport Authority

Approve and Authorize the President/CEO
to Negotiate and Execute an Amendment
to the Rental Car Center Lease Agreement

Presented by Geoff Bryant, Finance Manager

Date

Agenda

- CFC Bonds and Stabilization account
- The impact of COVID-19 Pandemic on CFC Collections and the balances of the CFC Stabilization account
- Authority Loan
- Next Steps



CFC Bonds and Stabilization Account

- \$305M 2014 Special Facility Bonds (CFC Bonds) financed the Rental Car Center and are predominately secured and payable from Customer Facility Charges
- The Authority established a CFC Stabilization Account with a \$25 million targeted balance as required by the Bond Indenture
- Without flexibility to increase the CFC rate this credit enhancement allowed financing of the highly leveraged facility

CFC Stabilization Account

- CFC Stabilization Fund balances above \$25.0 million may be used to fund common use transportation expenses
- Should this balance drop below \$25.0 million:
 - Debt service and bond reserve funding not covered by CFC revenues would continue to be made from the Stabilization Account
 - Through the first Five years of the agreement the Authority agreed to fund a loan of up to \$5.0 Million to cover any shortfall of CFC revenue
 - If the loan was fully extended or the loan period was expired (January 2020) RACs would contribute “Common Use Transportation Supplemental Consideration”

CFC Stabilization Account Current Forecast

\$ in millions

	FY 21	FY 22	FY 23	FY 24	FY 25
Opening Balance	\$ 43.0	\$ 26.2	\$ 25.0	\$ 25.0	\$ 25.0
Total CFC Revenue (collected)	13.9	19.8	28.0	34.3	38.4
CFC Bus Lot Refund		6.3			
Bond Fund and Reserve Contributions	(23.4)	(24.1)	(24.1)	(24.1)	(24.1)
Common Use Transportation expenses	(7.8)	(8.8)	(10.8)	(11.3)	(13.0)
Interest received on CFC Balances	0.4	0.1	0.1	0.1	0.1
CFC Balance	\$ 26.2	\$ 19.6	\$ 18.3	\$ 24.1	\$ 26.5
RAC Supplemental Consideration		\$ 5.5	\$ 6.7	\$ 0.9	(\$ 1.5)
		\$ 25.0	\$ 25.0	\$ 25.0	\$ 25.0

- Common Use Bussing Supplemental Consideration is projected to begin in FY22 at an estimated level of \$ 5.5 Million
- Supplemental Consideration is projected to be required through FY24 and begins to be repaid in FY 25

Proposed Authority Loan Program

	Original	Proposed
Par	Not to Exceed \$5 million	Not to Exceed \$10 million
Interest	10 Year treasury plus 250 Basis Points (BPS) calculated on January 1 and July 1 annually	10 Year treasury plus 350 BPS calculated on January 1 and July 1 annually
Repayment Terms	On any January 1 or July 1 and subject to balance in stabilization account remaining in excess of the \$25 million Balance -all accrued unpaid interest on the Authority Loan shall be paid -principal on Authority Loan repaid	Unchanged
Obligation Period	Full repayment of the Authority Loan; or 2) Five years after commencement of the Lease Term, the Authority Loan commitment will be fully exhausted, and the Authority will have no further obligation to make any loan whatsoever	Loan option to remain available at Authority's discretion

CFC Stabilization Account WITH Loan Amendment

\$ in millions

	FY 21	FY 22	FY 23	FY 24	FY 25
Opening Balance	\$ 43.0	\$ 26.2	\$ 25.0	\$ 25.0	\$ 25.0
Total CFC Revenue (collected)	13.9	19.8	28.0	34.3	38.4
CFC Bus Lot Refund		6.3			
Bond Fund and Reserve Contributions	(23.4)	(24.1)	(24.1)	(24.1)	(24.1)
Common Use Transportation expenses	(7.8)	(8.8)	(10.8)	(11.3)	(13.0)
Interest received on CFC Balances	0.4	0.1	0.1	0.1	0.1
CFC Balance	\$ 26.2	\$ 19.6	\$ 18.3	\$ 24.1	\$ 26.5
Loan/(repayments) from/to Authority		\$ 5.5	\$ 4.5	(\$ 0.4)	(\$ 1.5)
RAC Supplemental Consideration		-	2.2	1.3	-
CFC Fund Balance	\$ 26.2	\$ 25.0	\$ 25.0	\$ 25.0	\$ 25.0

- Loan Program Covers initial \$10 million shortfall
- Faster recovery of CFCs and/or refunding of 2014 bonds may reduce or eliminate Supplemental Consideration need
- Loan estimated to be fully repaid by FY 2028

Next Steps

- Obtain Board Approval for Lease Amendment
- Obtain signed lease amendments from RACs - Deadline May 31
- Begin utilization of Authority Loan summer 2021
- Continue to monitor refunding opportunities of 2014 bonds

Questions?

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Approve and Authorize a Consent to Assignment with Signature Flight Support, LLC

Recommendation:

Adopt Resolution No. 2021-0046, approving and authorizing the President/CEO to negotiate and execute a consent to assignment of the Master Lease from Landmark GSO-SAN to Signature Flight Support, LLC

Background/Justification:

On February 19, 2012, the Board of the San Diego County Regional Airport Authority (“Authority”) adopted Resolution 2012-0019 granting a 37-year lease (“Master Lease”) to Landmark Aviation GSO-SAN, LLC (“Landmark GSO-SAN”) to develop a full-service, corporate and general aviation Fixed Base Operator (“FBO”) facility. As part of the Master Lease, the Authority required a guaranty (“Guaranty”). The original guarantor of the Master Lease was Landmark Aviation FBO Holdings, LLC (“Landmark Holdings”).

In October of 2015, Signature Aviation plc f/k/a BBA Aviation plc (“Signature Aviation plc”), a British multinational aviation service company headquartered in London, announced the acquisition of Landmark Aviation and its subsidiaries. On February 5, 2016, Signature Aviation plc completed its \$2.1 billion acquisition of Landmark Aviation. Signature Aviation plc’s portfolio includes Signature Flight Support LLC, an indirect parent corporation to Landmark GSO-SAN, and in June 2016, the FBO was rebranded as “Signature Flight Support”.

On October 20, 2016, the Board adopted Resolution No. 2016-0086, authorizing the President/CEO to negotiate and execute a consent of assignment (the “Assignment of Guaranty”) from Landmark Holdings to BBA US Holdings, Inc. (“BBA US Holdings”), whereby BBA US Holdings would become the new guarantor for Landmark GSO-SAN. The Assignment of Guaranty was executed on December 1, 2016.

In 2019, BBA US Holdings was renamed Signature Aviation US Holdings, Inc. (“Signature Aviation US Holdings”) and is a subsidiary of Signature Aviation plc. Signature Aviation US Holdings is headquartered in Florida and is the entity registered in the United States and owning all of the interests in Signature Flight Support, LLC and Landmark GSO-SAN.

For operational efficiency purposes, Signature Aviation plc conducted an internal reorganization that will cause Landmark GSO-SAN to merge with and into its indirect parent company, Signature Flight Support, LLC. This action will cause the Master Lease to be assigned to Signature Flight Support, LLC by operation of law. Upon completion of the merger, Signature Flight Support, LLC will become the operating legal entity and Lessee under the Master Lease with the Authority.

Additionally, all of Landmark GSO-SAN's rights, obligations, powers, debt and property will automatically transfer to and be vested in, Signature Flight Support, LLC due to the merger.

Pursuant to the Assignment of Guaranty, Landmark Holdings assigned the Guaranty to BBA US Holdings, which is now Signature Aviation US Holdings. Under the terms of the Assignment of Guaranty and the assignment for which authorization is currently sought, Signature Aviation US Holdings will continue as the guarantor of the Master Lease.

In accordance with Authority Leasing Policy, Section 6.01, the Authority's President/CEO shall bring all proposed assignments of leasehold interests with a remaining term exceeding five years in duration to the Board for its prior consent.

Fiscal Impact:

The Consent to Assignment does not provide for monetary consideration to be paid to or by the Authority. Therefore, there is no fiscal impact.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy
- Customer Strategy
- Employee Strategy
- Financial Strategy
- Operations Strategy

Focus Areas

- Advance the Airport Development Plan
- Transform the Customer Journey
- Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

SUSAN C. DIEKMAN
ASSET MANAGER

RESOLUTION NO. 2021-0046

A RESOLUTION OF THE BOARD OF THE
SAN DIEGO COUNTY REGIONAL AIRPORT
AUTHORITY, APPROVING AND AUTHORIZING THE
PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A
CONSENT TO ASSIGNMENT OF THE MASTER
LEASE FROM LANDMARK GSO-SAN TO
SIGNATURE FLIGHT SUPPORT, LLC

WHEREAS, on February 19, 2012, the Board granted a 37-year lease (“Master Lease”) to Landmark Aviation GSO-SAN, LLC (“Landmark GSO-SAN”) to develop a full-service corporate and general aviation Fixed Base Operator (“FBO”) facility; and

WHEREAS, the Master Lease required a guaranty (“Guaranty”) and the original guarantor was Landmark Aviation FBO Holdings, LLC (“Landmark Holdings”); and

WHEREAS, in October of 2015, Signature Aviation plc f/k/a BBA Aviation plc (“Signature Aviation plc”), a British multinational aviation service company headquartered in London, announced the acquisition of Landmark Aviation and its subsidiaries; and

WHEREAS, On February 5, 2016, Signature Aviation plc completed its \$2.1 billion acquisition of Landmark Aviation, which included in its portfolio Signature Flight Support LLC, an indirect parent corporation to Landmark GSO-SAN; and

WHEREAS in June 2016, the FBO was rebranded as “Signature Flight Support”; and

WHEREAS, on October 20, 2016, the Board authorized a consent to assignment of the Guaranty (the “Assignment of Guaranty”) from Landmark Holdings to BBA US Holdings, Inc. (“BBA US Holdings”), whereby BBA US Holdings would become the new guarantor for Landmark GSO-SAN; and

WHEREAS, the Assignment of Guaranty was executed on December 1, 2016; and

WHEREAS, in 2019, BBA US Holdings was renamed Signature Aviation US Holdings, Inc. (“Signature Aviation US Holdings”) and is a subsidiary of Signature Aviation plc; and

WHEREAS, Signature Aviation US Holdings is headquartered in Florida, registered in the United States, and owns all of the interests in Signature Flight Support, LLC and Landmark GSO-SAN; and

WHEREAS, Signature Aviation plc is reorganizing its corporate structure and Landmark GSO-SAN will merge with and into its indirect parent company, Signature Flight Support, LLC, which will cause the Master Lease to be assigned to Signature Flight Support, LLC; and

WHEREAS, pursuant to the Assignment of Guaranty, Landmark Holdings assigned the Guaranty to BBA US Holdings, which is now Signature Aviation US Holdings; and

WHEREAS, pursuant to the terms of the Assignment of Guaranty and the assignment, which is authorized in this Resolution, Signature Aviation US Holdings will continue as the guarantor of the Master Lease.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to negotiate and execute a consent to assignment of the Master Lease from Landmark GSO-SAN to Signature Flight Support, LLC; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May, 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Award a Contract to S&L Specialty Construction, Inc. for Quieter Home Program Phase 11, Group 1, Project No. 381101, Forty-Eight (48) Single-Family and Multi-Family Units on Thirty-Seven (37) Non-Historic Residential Properties Located East and West of the San Diego International Airport

Recommendation:

Adopt Resolution No. 2021-0047, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,655,268.04 for Phase 11, Group 1, Project No. 381101, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.

Background/Justification:

The Authority's Quieter Home Program ("Program") provides sound attenuation treatment to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 11, Group 1, Project number 381101 includes installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to forty-eight (48) single-family and multi-family units on thirty-seven (37) non-historic residential properties located East and West of the San Diego International Airport. (refer to Attachment A).

To date, the Program has completed 4,486 residences, of which 948 are historic and 3,538 are non-historic. 2,856 residences are located west of SDIA and 1,630 are located east of SDIA.

Project No. 381101 was advertised on February 17, 2021, and bids were opened on March 22, 2021. The following bids were received (refer to Attachment B):

Company	Total Bid
S&L Specialty Construction, Inc.	\$1,655,268.04
G&G Specialty Contractors, Inc.	\$1,738,026.04
De La Fuente Construction, Inc.	\$1,771,437.04
Dynamic Contracting Services	\$1,796,364.27
Pub Construction, Inc.	\$1,905,968.04

The Engineer's estimate is \$1,559,406.29

The low bid of \$1,655,268.04 is considered responsive and S&L Specialty Construction, Inc. is considered responsible. Award to S&L Specialty Construction, Inc. is, therefore, recommended in the amount of \$1,655,268.04.

Fiscal Impact:

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2021 and conceptual FY 2022 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. A. CEQA. This Board action is a “project” subject to the California Environmental Quality Act (“CEQA”), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – “Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency’s determination.”
- B. California Coastal Act. This Board action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. The individual projects under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”
- C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021 for these Quieter Home Program projects.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. S&L Specialty Construction, Inc. proposed 7.3% DBE participation on QHP Phase 11, Group 1.



Prepared by:

BRENDAN REED
DIRECTOR, PLANNING & ENVIRONMENTAL AFFAIRS

Attachment A



LEGEND

-  65 dB Boundary
-  65 dB CNEL Contour

San Diego County Regional Airport Authority
Quieter Home Program
Project 381101

TABULATION OF BIDS

ATTACHMENT B

TITLE: QUIETER HOME PROGRAM PROJECT NO. 381101
BIDS OPENED: March 22, 2021 at 2:00 p.m.
ENGINEER'S ESTIMATE: \$1,531,151.50

CONTRACTOR:		Engineer's Estimate											S&L Specialty Construction, Inc.				G&G Specialty Contractors, Inc				De La Fuente Construction, Inc.				Dynamic Contracting Services				Pub Construction, Inc.			
ADDRESS:													315 S. Franklin Street, Syracuse, NY 13202				1221 N. Mondel Drive, Gilbert, AZ 85233				22W 35th St., Suite 207, National City, CA 91950				172 Fourth Avenue, Chula Vista, CA 91910				23545 Palomino Dr., #104, Diamond Bar, CA 91765			
GUARANTEE OF GOOD FAITH:													Liberty Mutual Insurance Company				Hartford Casualty Insurance Company				SureTec Insurance Company				Contractors Bonding and Insurance Company				Western Surety Company			
Res No.	Bid Item Number - Name/Address	Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	
381007.08	LAURANCE 2210 CLOVE STREET	1	Lump Sum	\$37,104.74	\$0.00	\$0.00	\$37,104.74	\$60,000.00	\$0.00	\$0.00	\$60,000.00	\$44,743.00	\$0.00	\$0.00	\$44,743.00	\$40,752.00	\$0.00	\$0.00	\$40,752.00	\$59,713.19	\$0.00	\$0.00	\$59,713.19	\$33,000.00	\$0.00	\$0.00	\$33,000.00	\$33,000.00	\$0.00	\$0.00	\$33,000.00	
381101.01	AYRES 3221 XENOPHON STREET	1	Lump Sum	\$42,093.56	\$22,004.22	\$7,625.05	\$71,722.83	\$48,000.00	\$18,000.00	\$7,000.00	\$73,000.00	\$55,249.00	\$27,850.00	\$9,000.00	\$92,099.00	\$45,481.00	\$27,600.00	\$11,148.00	\$84,229.00	\$46,929.64	\$12,000.00	\$6,400.00	\$65,329.64	\$44,000.00	\$18,000.00	\$8,500.00	\$70,500.00	\$44,000.00	\$18,000.00	\$8,500.00	\$70,500.00	
381101.04	BIGGANS 4666 LARKSPUR STREET	1	Lump Sum	\$22,622.49	\$8,496.87	\$10,177.18	\$41,296.54	\$33,000.00	\$8,000.00	\$9,000.00	\$50,000.00	\$25,506.00	\$11,804.00	\$8,600.00	\$45,710.00	\$21,303.00	\$13,800.00	\$8,998.00	\$44,101.00	\$32,047.06	\$9,100.00	\$3,200.00	\$44,347.06	\$25,600.00	\$18,000.00	\$12,000.00	\$55,600.00	\$25,600.00	\$18,000.00	\$12,000.00	\$55,600.00	
381101.05	ANDERSON / BRAVERMAN 4605 LARKSPUR STREET	1	Lump Sum	\$23,986.61	\$10,706.11	\$3,692.18	\$38,384.91	\$24,000.00	\$9,000.00	\$3,000.00	\$36,000.00	\$26,379.00	\$14,118.00	\$4,000.00	\$44,497.00	\$24,343.00	\$13,800.00	\$6,424.00	\$44,567.00	\$27,409.59	\$9,500.00	\$2,100.00	\$39,009.59	\$29,600.00	\$18,000.00	\$7,500.00	\$55,100.00	\$29,600.00	\$18,000.00	\$7,500.00	\$55,100.00	
381101.06	BURKHARDT / OLSON 4646 VOLTAIRE STREET	1	Lump Sum	\$17,175.76	\$9,559.20	\$5,266.26	\$32,001.23	\$20,000.00	\$8,000.00	\$4,000.00	\$32,000.00	\$18,947.00	\$12,764.00	\$6,800.00	\$38,511.00	\$19,830.00	\$13,800.00	\$8,941.00	\$42,571.00	\$23,166.77	\$9,500.00	\$3,150.00	\$35,816.77	\$25,600.00	\$18,000.00	\$18,000.00	\$61,600.00	\$25,600.00	\$18,000.00	\$18,000.00	\$61,600.00	
381101.06	BURKHARDT/OLSON 4648 VOLTAIRE STREET	1	Lump Sum	\$25,334.00	\$10,956.42	\$1,800.09	\$38,090.51	\$31,000.00	\$8,000.00	\$3,000.00	\$42,000.00	\$28,089.00	\$13,345.00	\$2,400.00	\$43,834.00	\$26,367.00	\$13,800.00	\$4,560.00	\$44,727.00	\$31,339.57	\$9,500.00	\$2,100.00	\$42,939.57	\$29,600.00	\$18,000.00	\$7,500.00	\$55,100.00	\$29,600.00	\$18,000.00	\$7,500.00	\$55,100.00	
381101.07	BUTT 4355 RIALTO STREET UNIT 7	1	Lump Sum	\$13,743.66	\$0.00	\$0.00	\$13,743.66	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$12,293.00	\$0.00	\$0.00	\$12,293.00	\$10,173.00	\$0.00	\$0.00	\$10,173.00	\$19,593.92	\$0.00	\$0.00	\$19,593.92	\$6,300.00	\$0.00	\$0.00	\$6,300.00	\$6,300.00	\$0.00	\$0.00	\$6,300.00	
381101.08	CANTORI 4651 GREENE STREET	1	Lump Sum	\$25,656.14	\$9,655.21	\$9,192.46	\$44,503.80	\$25,000.00	\$9,000.00	\$6,000.00	\$40,000.00	\$26,591.00	\$13,151.00	\$13,400.00	\$53,142.00	\$21,492.00	\$13,800.00	\$8,231.00	\$43,523.00	\$27,663.39	\$9,500.00	\$3,250.00	\$40,413.39	\$30,500.00	\$18,000.00	\$18,000.00	\$66,500.00	\$30,500.00	\$18,000.00	\$18,000.00	\$66,500.00	
381101.08	CANTORI 4653 GREENE STREET	1	Lump Sum	\$22,227.63	\$8,992.22	\$1,292.73	\$32,512.58	\$23,000.00	\$9,000.00	\$9,000.00	\$41,000.00	\$16,914.00	\$13,151.00	\$2,400.00	\$32,465.00	\$15,864.00	\$13,800.00	\$3,504.00	\$33,168.00	\$23,096.22	\$9,500.00	\$2,100.00	\$34,696.22	\$19,800.00	\$18,000.00	\$12,000.00	\$49,800.00	\$19,800.00	\$18,000.00	\$12,000.00	\$49,800.00	
381101.09	CASTANEDA 3092 EVERGREEN STREET	1	Lump Sum	\$31,785.26	\$0.00	\$0.00	\$31,785.26	\$37,000.00	\$0.00	\$0.00	\$37,000.00	\$38,731.00	\$0.00	\$0.00	\$38,731.00	\$36,337.00	\$0.00	\$0.00	\$36,337.00	\$40,931.37	\$0.00	\$0.00	\$40,931.37	\$20,100.00	\$0.00	\$1,200.00	\$21,300.00	\$20,100.00	\$0.00	\$1,200.00	\$21,300.00	
381101.11	SWENSON 4320 MENTONE STREET UNIT 4	1	Lump Sum	\$11,062.14	\$0.00	\$0.00	\$11,062.14	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$11,945.00	\$0.00	\$0.00	\$11,945.00	\$11,156.00	\$0.00	\$0.00	\$11,156.00	\$18,961.83	\$0.00	\$0.00	\$18,961.83	\$6,800.00	\$0.00	\$0.00	\$6,800.00	\$6,800.00	\$0.00	\$0.00	\$6,800.00	
381101.14	DEL PRINCIPE 4355 RIALTO STREET UNIT 5	1	Lump Sum	\$12,249.62	\$0.00	\$0.00	\$12,249.62	\$13,000.00	\$0.00	\$0.00	\$13,000.00	\$13,455.00	\$0.00	\$0.00	\$13,455.00	\$12,445.00	\$0.00	\$0.00	\$12,445.00	\$20,245.19	\$0.00	\$0.00	\$20,245.19	\$6,000.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00	
381101.15	DOENGES 4668 LARKSPUR STREET	1	Lump Sum	\$19,238.03	\$8,581.85	\$1,106.06	\$28,925.93	\$26,000.00	\$9,000.00	\$3,000.00	\$38,000.00	\$19,936.00	\$13,345.00	\$3,000.00	\$36,281.00	\$20,745.00	\$13,800.00	\$3,920.00	\$38,465.00	\$25,631.31	\$9,500.00	\$1,400.00	\$36,531.31	\$29,700.00	\$18,000.00	\$12,000.00	\$59,700.00	\$29,700.00	\$18,000.00	\$12,000.00	\$59,700.00	
381101.16	FULLER 4566 MUIR AVENUE	1	Lump Sum	\$16,470.05	\$8,321.83	\$8,422.09	\$33,213.97	\$23,000.00	\$8,000.00	\$5,000.00	\$36,000.00	\$17,179.00	\$12,571.00	\$9,400.00	\$39,150.00	\$19,736.00	\$13,800.00	\$8,248.00	\$41,784.00	\$21,590.13	\$9,500.00	\$3,200.00	\$34,290.13	\$27,300.00	\$18,000.00	\$12,000.00	\$57,300.00	\$27,300.00	\$18,000.00	\$12,000.00	\$57,300.00	
381101.16	FULLER 4568 MUIR AVENUE	1	Lump Sum	\$19,427.37	\$9,255.86	\$1,639.42	\$30,322.64	\$26,000.00	\$8,000.00	\$5,000.00	\$39,000.00	\$19,945.00	\$12,764.00	\$2,600.00	\$35,309.00	\$22,063.00	\$13,800.00	\$5,123.00	\$40,986.00	\$26,148.87	\$9,500.00	\$2,000.00	\$37,648.87	\$21,400.00	\$18,000.00	\$12,000.00	\$51,400.00	\$21,400.00	\$18,000.00	\$12,000.00	\$51,400.00	
381101.17	GARDNER 4320 MENTONE STREET UNIT 6	1	Lump Sum	\$12,007.89	\$0.00	\$0.00	\$12,007.89	\$13,000.00	\$0.00	\$0.00	\$13,000.00	\$11,536.00	\$0.00	\$0.00	\$11,536.00	\$14,445.00	\$0.00	\$0.00	\$14,445.00	\$19,128.41	\$0.00	\$0.00	\$19,128.41	\$18,200.00	\$0.00	\$0.00	\$18,200.00	\$18,200.00	\$0.00	\$0.00	\$18,200.00	
381101.19	GOULART 4407 MUIR AVENUE	1	Lump Sum	\$35,119.73	\$12,991.44	\$3,332.83	\$51,444.01	\$38,000.00	\$10,000.00	\$4,000.00	\$52,000.00	\$30,180.00	\$14,022.00	\$4,600.00	\$48,802.00	\$31,856.00	\$13,800.00	\$5,421.00	\$51,077.00	\$32,592.85	\$9,500.00	\$2,550.00	\$44,642.85	\$32,900.00	\$18,000.00	\$15,000.00	\$65,900.00	\$32,900.00	\$18,000.00	\$15,000.00	\$65,900.00	
381101.22	HASLEM 3183 B STREET	1	Lump Sum	\$44,676.32	\$19,350.49	\$2,459.46	\$66,486.27	\$44,000.00	\$19,000.00	\$4,000.00	\$67,000.00	\$49,720.00	\$27,076.00	\$4,800.00	\$81,596.00	\$48,221.00	\$27,600.00	\$7,083.00	\$82,904.00	\$44,197.96	\$19,000.00	\$3,500.00	\$66,697.96	\$50,500.00	\$18,000.00	\$15,000.00	\$83,500.00	\$50,500.00	\$18,000.00	\$15,000.00	\$83,500.00	
381101.23	HASTINGS 2120 MENDOCINO BOULEVAR	1	Lump Sum	\$57,614.80	\$17,164.82	\$6,610.33	\$81,389.96	\$61,000.00	\$17,000.00	\$7,000.00	\$85,000.00	\$59,391.00	\$27,076.00	\$8,800.00	\$95,267.00	\$46,340.00	\$27,600.00	\$10,263.00	\$84,203.00	\$53,548.77	\$19,000.00	\$5,150.00	\$77,698.77	\$40,100.00	\$18,000.00	\$18,000.00	\$76,100.00	\$40,100.00	\$18,000.00	\$18,000.00	\$76,100.00	
381101.24	JONES 4637 GREENE STREET	1	Lump Sum	\$22,040.79	\$9,319.76	\$3,597.85	\$34,958.40	\$24,000.00	\$10,000.00	\$3,000.00	\$37,000.00	\$20,614.00	\$13,731.00	\$4,200.00	\$38,545.00	\$24,707.00	\$13,800.00	\$4,340.00	\$42,847.00	\$23,664.78	\$9,500.00	\$2,950.00	\$36,114.78	\$29,700.00	\$18,000.00	\$18,000.00	\$65,700.00	\$29,700.00	\$18,000.00	\$18,000.00	\$65,700.00	
381101.24	JONES 4639 GREENE STREET	1	Lump Sum	\$17,515.03	\$2,779.72	\$721.37	\$21,016.11	\$18,000.00	\$4,000.00	\$1,000.00	\$23,000.00	\$20,035.00	\$4,158.00	\$1,200.00	\$25,393.00	\$24,381.00	\$8,625.00	\$2,337.00	\$35,343.00	\$25,472.45	\$8,700.00	\$2,150.00	\$36,322.45	\$29,700.00	\$18,000.00	\$1,000.00	\$48,700.00	\$29,700.00	\$18,000.00	\$1,000.00	\$48,700.00	
381101.25	KAR 2344 ETIWANDA STREET	1	Lump Sum	\$19,657.17	\$3,456.51	\$721.37	\$23,835.04	\$17,000.00	\$4,000.00	\$1,000.00	\$22,000.00	\$20,908.00	\$5,319.00	\$900.00	\$27,127.00	\$18,318.00	\$8,625.00	\$2,901.00	\$29,844.00	\$23,170.58	\$9,500.00	\$2,150.00	\$34,820.58	\$19,800.00	\$18,000.00	\$7,500.00	\$45,300.00	\$19,800.00	\$18,000.00	\$7,500.00	\$45,300.00	
381101.25	KAR 2346 ETIWANDA STREET	1	Lump Sum	\$19,080.29	\$0.00	\$0.00	\$19,080.29	\$22,000.00	\$0.00	\$0.00	\$22,000.00	\$21,703.00	\$0.00	\$0.00	\$21,703.00	\$21,723.00	\$0.00	\$0.00	\$21,723.00	\$27,896.19	\$0.00	\$0.00	\$27,896.19	\$10,000.00	\$0.00	\$8,500.00	\$18,500.00	\$10,000.00	\$0.00	\$8,500.00	\$18,500.00	
381101.26	GERHARDT 4320 MENTONE STREET UNIT 1	1	Lump Sum	\$10,722.09	\$0.00	\$0.00	\$10,722.09	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$11,358.00	\$0.00	\$0.00	\$11,358.00	\$16,904.00	\$0.00	\$0.00	\$16,904.00	\$18,430.84	\$0.00	\$0.00	\$18,430.84	\$6,000.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00	
381101.28	KRITZER 4320 MENTONE STREET UNIT 2	1	Lump Sum	\$21,175.18	\$0.00	\$0.00	\$21,175.18	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$19,243.00	\$0.00	\$0.00	\$19,243.00	\$26,925.00	\$0.00	\$0.00	\$26,925.00	\$25,317.52	\$0.00	\$0.00	\$25,317.52	\$19,700.00	\$0.00	\$0.00	\$19,700.00	\$19,700.00	\$0.00	\$0.00	\$19,700.00	
381101.29	LARRICK 2358 SOTO STREET	1	Lump Sum	\$20,444.20	\$0.00	\$0.00	\$20,444.20																									

RESOLUTION NO. 2021-0047

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., IN THE AMOUNT OF \$1,655,268.04 FOR PHASE 11, GROUP 1, PROJECT NO. 381101, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM

WHEREAS, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

WHEREAS, Phase 11, Group 1, of the Program will include installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

WHEREAS, Phase 11, Group 1, of the Program provides sound attenuation to forty-eight (48) single-family and multi-family units on thirty-seven (37) non-historic residential properties located east and west of the San Diego International Airport; and

WHEREAS, the Authority issued a Bid Solicitation Package for Phase 11, Group 1, on February 17, 2021; and

WHEREAS, on March 22, 2021, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

WHEREAS, the apparent low bidder S&L Specialty Construction, Inc. submitted a bid of \$1,655,268.04 and the Authority's staff has duly considered the bid and has determined that S&L Specialty Construction, Inc. is responsible and its bid is responsive in all material respects; and

WHEREAS, the San Diego County Regional Airport Authority Board ("Board") believes that it is in the best interest of the Authority and the public that it serves to award S&L Specialty Construction, Inc., the lowest bidder, the contract for Phase 11, Group 1, upon the terms and conditions set forth in the Bid Solicitation Package.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby awards a contract to S&L Specialty Construction, Inc., in the amount of \$1,655,268.04 for Phase 11, Group 1, Project No. 381101, of the San Diego County Regional Airport Authority's Quieter Home Program; and

BE IT FURTHER RESOLVED that the Authority's President/CEO or designee is hereby authorized to execute and deliver such contract to S&L Specialty Construction, Inc.; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065; and is a "development," as defined by the California Coastal Act, Cal. Pub. Res. Code §30106 and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), "Existing Facilities," and are exempt from coastal permit requirements under Cal. Pub. Res. Code §§30610(a) and 30610(b) and 14 Cal. Code Regs. §§13250 and 13253; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds this is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on December 29, 2015 for these Quieter Home Program projects.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Approve and Authorize the President/CEO to Execute the Third Amendment to the Agreement with the Jones Payne Group, Inc. to Continue Architectural and Engineering Services for the Quieter Home and Non-Residential Programs

Recommendation:

Adopt Resolution No. 2021-0048, approving and authorizing the President/CEO to execute the Third Amendment to the agreement with The Jones Payne Group, Inc. increasing the compensation amount by \$4,500,000 for a new total not-to-exceed amount of \$29,500,000 to continue architectural and engineering services for the Quieter Home and Quieter Non-Residential Programs.

Background/Justification:

The Airport Authority released a Request for Qualifications in 2016 for consultant services to provide architectural and engineering services for the San Diego Airport Authority's Quieter Home Program (Program). In October 2016, the Board adopted Resolution No. 2016-0091, approving a contract of up to \$25 million for a term of three (3) years with two 1-year extensions for a consultant team for the Quieter Home Program. First and second amendments to the agreement extended the term of the agreement, which now has an end date of December 31, 2021, but did not increase the not-to-exceed amount of compensation.

In 2020, the Airport Authority received its highest annual Airport Improvement Program (AIP) grant amount of \$18 million, which has allowed the Program to expand to non-residential noise sensitive facilities, such as schools and places of worship. The increased grant amount has also facilitated the ability to bid more projects in construction, resulting in a need for an accelerated pace of design. These factors were not anticipated, when the agreement budget was first established in 2016. Therefore, to accommodate these costs, a third amendment is proposed that will increase the not-to-exceed agreement amount by \$4,500,000 to \$29,500,000. The amendment, if approved, will allow architectural and engineering work for the Quieter Home Program and Quieter Non-Residential Program to continue uninterrupted through the end of the calendar year and for more homes and facilities surrounding SAN to be sound insulated.

Fiscal Impact:

There are insufficient funds available in the adopted FY 2021 expense budget for the third amendment with The Jones Payne Group, Inc. agreement. QHP is forecasted to overspend its budget by approximately \$600,000. However, these expenses are funded by a Federal Grant that provides 100% funding, creating a net-zero impact.

The conceptual FY 2022 Operating Expense Budget provides adequate funding for this contract amendment within the Quieter Home Program budget line item. The sources of funding are federal Airport Improvement Program grants.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. A CEQA. This Board action is not a “project” subject to the California Environmental Quality Act (“CEQA”), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – “Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency’s determination.”
- B. California Coastal Act. This Board action is not a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. The individual projects under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences and non-residential structures are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”
- C. NEPA: This Board action is not a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021 for these Quieter Home Program projects.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

Jones Payne Group, Inc. proposed an Inclusionary Approach and Outreach Plan, which delineated their commitment to help the Authority meet the overall DBE goal and to maximize participation of small, local, historically underrepresented businesses. Therefore, DBE participation under this agreement counts towards the Authority's overall DBE Goal.

Prepared by:

BRENDAN REED
DIRECTOR, PLANNING & ENVIRONMENTAL AFFAIRS

RESOLUTION NO. 2021-0048

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE THE THIRD AMENDMENT TO THE AGREEMENT WITH THE JONES PAYNE GROUP, INC. INCREASING THE COMPENSATION AMOUNT BY \$4,500,000 FOR A NEW TOTAL NOT-TO-EXCEED AMOUNT OF \$29,500,000 TO CONTINUE ARCHITECTURAL AND ENGINEERING SERVICES FOR THE QUIETER HOME AND QUIETER NON-RESIDENTIAL PROGRAMS.

WHEREAS, the Quieter Home and Quieter Non-Residential Programs (Program) require architectural and engineering services from the consulting firm of the Jones Payne Group; and

WHEREAS, in 2020, the Airport Authority received its highest annual Airport Improvement Grant amount of \$18 million, which allowed the Program to expand to non-residential noise sensitive facilities, such as schools and places of worship; and

WHEREAS, the increased grant amount has also facilitated the ability to bid more projects in construction, resulting in a need for an accelerated pace of design; and

WHEREAS, the current agreement with the Jones Payne Group, Inc., which has an end date of December 31, 2021, includes a not-to-exceed compensation amount of \$25,000,000; and

WHEREAS, for the above-mentioned reasons, an increase in compensation in the Jones Payne Group, Inc. agreement by \$4,500,000 is proposed to ensure that architectural and engineering work for the Program continue uninterrupted through the end of the calendar year and for more homes and facilities surrounding SAN to be sound insulated.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to execute the Third Amendment to the agreement with The Jones Payne Group, Inc. increasing the compensation amount by \$4,500,000 for a new total not-to-exceed amount of \$29,500,000 to continue architectural and engineering services for the Quieter Home and Quieter Non-Residential Programs; and

BE IT FURTHER RESOLVED that the Authority's President/CEO or designee is hereby authorized to execute and deliver such amendment to the Jones Payne Group; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065; and is a "development," as defined by the California Coastal Act, Cal. Pub. Res. Code §30106 and that the individual Quieter Home Program and Quieter Non-Residential Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), "Existing Facilities," and are exempt from coastal permit requirements under Cal. Pub. Res. Code §§30610(a) and 30610(b) and 14 Cal. Code Regs. §§13250 and 13253; and

BE IT FURTHER RESOLVED that the Board of the San Diego County Regional Airport Authority finds this is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021 for these Quieter Home Program projects.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Rescind Resolution No. 2020-0069, And Approve and Authorize the President/CEO to Negotiate and Execute A First Amendment To The Agreement with US Bank National Association to Add Merchant Credit Card Services

Recommendation:

Adopt Resolution No. 2021-0049, rescinding Resolution No, 2020-0069 and approving and authorizing the President/CEO to negotiate and execute a First Amendment to the agreement with US Bank National Association to add merchant credit card services and increase the contract value by an amount not-to-exceed \$16,000,000.

Background/Justification:

The Authority conducted a Banking Services RFP in 2020 and sought proposals for the following: (1) commercial banking services, (2) merchant credit card services, and (3) letter of credit (LOC) services. The top-ranked proposer for the commercial banking and LOC services was US Bank National Association. On May 7, 2020 the Board adopted Resolution No. 2020-0054 approving and authorizing the President/CEO to negotiate and execute a contract to US Bank National Association for commercial banking and LOC services for a term of five (5) years with five (5) one-year options and a not to exceed compensation amount of \$1,000,000. The top-ranked proposer for merchant credit card processing services was MUFG Union Bank National Association, who identified Worldpay, LLC (“Worldpay”) as the merchant credit card services provider. On June 4, 2020, the Board adopted Resolution No. 2020-0069 approving and authorizing the President/CEO to negotiate and execute an agreement with Worldpay for merchant credit card services for a term of five (5) years with five (5) one-year options to renew and a compensation amount not to exceed \$16,000,000.

The Authority and Worldpay executed the agreement for merchant credit card services in September, 2020. Since the contract was executed, Authority staff have attempted to work with Worldpay to implement the credit card services at the Authority. Unfortunately, Worldpay has been unable to devote the resources required to implement credit card processing across all Authority merchant processing locations.

Staff requests the Board to rescind Resolution No. 2020-0069 and the contract awarded to Worldpay and allow the President/CEO to negotiate and execute an amendment to the current US Bank National Association Agreement to add merchant credit card processing services and increase the contract value by an amount not to exceed \$16,000,000.

Fiscal Impact:

There will be no fiscal impact resulting from this change. Adequate funding for the merchant credit card services of \$646 thousand is included in the adopted FY 2021 budget and \$600 thousand is included in the FY 22 Conceptual Budget. The amounts are included in the outside service expense category. Future amounts will be included in future budget requests.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the

primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, US Bank National Association did not receive small business, local business, and service disabled/veteran owned small business preferences.

Prepared by:

SCOTT BRICKNER
VICE PRESIDENT, CHIEF FINANCIAL OFFICIER

RESOLUTION NO. 2021-0049

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, RESCINDING RESOLUTION NO. 2020-0069 AND APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A FIRST AMENDMENT WITH US BANK NATIONAL ASSOCIATION TO ADD MERCHANT CREDIT CARD SERVICES AND TO THE AGREEMENT INCREASE THE CONTRACT VALUE BY \$16,000,000

WHEREAS, the Authority conducted a Banking Services RFP in 2020 and sought proposals for the following: (1) commercial banking services, (2) merchant credit card services, and (3) letter of credit (LOC) services. The top-ranked proposer for the commercial banking and LOC services was US Bank National Association and the top-ranked proposer for merchant credit card services was Worldpay LLC; and

WHEREAS, on May 7, 2020 the Board adopted Resolution No. 2020-0054 approving and authorizing the President/CEO to negotiate and execute a contract with US Bank National Association for commercial banking and LOC services for a term of five (5) years with five (5) one-year options and a not to exceed compensation amount of \$1,000,000; and

WHEREAS, the top-ranked proposer for merchant credit card services was MUFG Union Bank National Association, who identified Worldpay, LLC ("Worldpay") as the merchant credit card services provider and US National Bank Services was the second highest ranked proposer; and

WHEREAS, on June 4, 2020, the Board adopted Resolution No. 2020-0069 approving and authorizing the President/CEO to negotiate and execute an agreement with Worldpay for merchant credit card services for a term of five (5) years with five (5) one-year options to renew and a compensation amount not to exceed \$16,000,000; and

WHEREAS, World Pay and the Authority executed an agreement for merchant credit card services in September 2020; and

WHEREAS, World Pay, has been unable to implement merchant credit card services at the Authority; and

WHEREAS, the Authority has a continuing need for merchant credit card services; and

WHEREAS, during the procurement process US Bank National Association was the second highest ranked proposer for merchant credit card services; and

WHEREAS, the Board determines that amending the agreement with US National Bank Association to add merchant credit card services and increasing the compensation amount by \$16,000,000 for these services is in the best interest of the Authority.

NOW THEREFORE, BE IT RESOLVED that that Board hereby rescinds resolution 2020-0069; and

BE IT FURTHER RESOLVED that the Board hereby approves a First Amendment to the agreement with US Bank National Association to add merchant credit card services and increasing the compensation amount by \$16,000,000 and authorizes the President/CEO to take all necessary actions to amend the US Bank National Association agreement; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May, 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Approve and Authorize an Increase in the President/CEO's Change Order Authority for Rehabilitate Cross Taxiways C2, C5 & D at San Diego International Airport

Recommendation:

Adopt Resolution No. 2021-0050, approving and authorizing an increase in the President/CEO's change order authority from \$139,803.12 to an amount not to exceed \$989,803.12, for Project No. 104255A, Rehabilitate Cross Taxiways C2, C5, & D at San Diego International Airport.

Background/Justification:

On December 3, 2020, the San Diego County Regional Airport Authority Board ("Board") awarded a contract to Hazard Construction Company ("Hazard"), in the amount of \$2,330,052 for Project No. 104255A Rehabilitate Cross Taxiways C2, C5 & D (hereinafter the "Project") [Resolution 2020-0120].

The project scope at Taxiway D south of Taxiway B includes removal of the existing asphalt surface and replacement with a new asphalt surface on top of existing base course material. While removing the existing asphalt surface along the edge of the taxiway on February 19, 2021, Hazard encountered native soil rather than the expected base course material at the bottom of the asphalt layer. On March 8, 2021, Hazard was directed to remove the existing soil and replace it with geogrid and aggregate base course material before placing the new asphalt surface. This mitigation addresses the described condition and provides a pavement design that meets Federal Aviation Administration standards. Hazard was directed to start the work immediately to complete the work at Taxiway D before the start of the California Least Tern nesting season on April 1, 2021.

The added cost for Hazard to address the above-described condition is \$850,000 and represents 36.5% of Hazard's total construction contract value for the Project. Authority Policy 5.02(4)(b)(ii) requires Board approval for change orders in excess of 6% of the original contract amount on contracts awarded for more than \$1,000,000, which in this case is \$139,803.12. This change order will exceed the President/CEO's authorized change order capacity by \$710,196.88.

Staff recommends that Policy 5.02(4)(b)(ii) be waived in this instance and the maximum change order authorization limit for the President/CEO be increased by \$850,000 from \$139,803.12 to an amount not to exceed \$989,803.12.

Fiscal Impact:

Adequate funds for Rehabilitate Cross Taxiways C2, C5 & D are included within the Board adopted FY2021-FY2025 Capital Program Budget in Project No. 104255A. Sources of funding for this project include Airport Improvement Program (AIP) Grants, General Airport Revenue bonds and Major Maintenance Funds.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is for a project that is consistent with the California Environmental Quality Act ("CEQA") Categorical Exemption 15301 - Existing Facilities - Class 1 and 15302 - Replacement or Reconstruction - Class 2.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is for a project that was approved for a Categorical Exclusion on May 16, 2019 by the Federal Aviation Administration ("FAA") under the National Environmental Policy Act ("NEPA"). The Cross Taxiway C5 portion of the project will be reviewed by the FAA for approval prior to the start of construction.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: A Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs and policy named above can be used in any single contracting opportunity.

The Authority's DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. Hazard Construction proposed 4.87% DBE participation on Rehabilitate Cross Taxiways C2, C5 & D.

Prepared by:

BOB BOLTON

DIRECTOR, AIRPORT DESIGN & CONSTRUCTION

RESOLUTION NO. 2021-0050

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FROM \$139,803.12 TO AN AMOUNT NOT TO EXCEED \$989,803.12, FOR PROJECT NO. 104255A, REHABILITATE CROSS TAXIWAYS C2, C5, & D AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, on December 3, 2020, the San Diego County Regional Airport Authority Board ("Board") awarded a contract to Hazard Construction Company ("Hazard"), in the amount of \$2,330,052, for Project No. 104255A, Rehabilitate Cross Taxiways C2, C5 & D [Resolution 2020-0120]; and

WHEREAS, the project scope at Taxiway D south of Taxiway B includes removal of the existing asphalt surface and replacement with a new asphalt surface on top of existing base course material; and

WHEREAS, while removing the existing asphalt surface along the edge of the taxiway on February 19, 2021, Hazard encountered native soil rather than the expected base course material at the bottom of the asphalt layer; and

WHEREAS, on March 8, 2021, Hazard was directed to remove the existing soil and replace it with geogrid and aggregate base course material before placing the new asphalt surface; and

WHEREAS, this mitigation addresses the described condition and provides a pavement design that meets Federal Aviation Administration standards; and

WHEREAS, Hazard was directed to start the work immediately to complete the work at Taxiway D before the start of the California Least Tern nesting season on April 1, 2021; and

WHEREAS, the added cost for Hazard to address the above-described condition is \$850,000 and represents 36.5% of Hazard's total construction contract value for the Project; and

WHEREAS, Authority Policy 5.02(4)(b)(ii) requires Board approval for change orders in excess of 6% of the original contract amount on contracts awarded for more than \$1,000,000, which in this case is \$139,803.12; and

WHEREAS, this change order will exceed the President/CEO's authorized change order capacity by \$710,196.88; and

WHEREAS, the Board believes it is in the best interest of the Authority and the public it serves, for the Board to waive Policy 5.02(4)(b)(ii) in this instance and authorize the President/CEO to approve change orders in an amount not to exceed \$989,803.12.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes an increase in the President/CEO's change order authority from \$139,803.12 to an amount not to exceed \$989,803.12, for Project No. 104255A, Rehabilitate Cross Taxiways C2, C5, & D at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Authority's and its officers, employees, and agents hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriated in order to effectuate fully the foregoing resolutions; and

BE IT FURTHER RESOLVED that the Board finds that this action is determined to be consistent with a California Environmental Quality Act ("CEQA") Categorical Exemption 15301 - Existing Facilities - Class 1 and 15302 - Replacement or Reconstruction - Class 2; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action was approved for a Categorical Exclusion on May 16, 2019 by the Federal Aviation Administration ("FAA") under the National Environmental Policy Act ("NEPA"). The Cross Taxiway C5 portion of the project will be reviewed by the FAA for approval prior to the start of construction.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May, 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

STAFF REPORT

Meeting Date: **MAY 6, 2021**

Subject:

Approve and Authorize an Increase in the President/CEO's Change Order Authority and Increase the Contract Duration for West Solid Waste Facility and West Refueler Loading Facility at San Diego International Airport

Recommendation:

Adopt Resolution No. 2021-0051, approving and authorizing an increase in the President/CEO's change order authority from \$648,328.32 to an amount not to exceed \$1,648,328.32 and an increase in the contract duration from 330 to 407 calendar days, for Project No. 104274A West Solid Waste Facility and Project No. 104249A West Refueler Loading Facility at San Diego International Airport.

Background/Justification:

On November 5, 2020, the San Diego County Regional Airport Authority ("Authority") Board ("Board") awarded a contract to Granite Construction Company ("Granite"), in the amount of \$16,208,208 for Project No. 104274A West Solid Waste Facility and Project No. 104249A West Refueler Loading Facility (hereinafter the "Project") [Resolution 2020-0107].

The Project is located on the airside ramp area west of Terminal 2 West and is covered by the Authority's Owner Controlled Insurance Program ("OCIP"). The OCIP provides insurance coverage to construction contractors for eligible construction projects. At the time the Project was advertised, the contractor was required to provide \$2,000,000 in airside automobile liability coverage with the OCIP providing excess automobile liability coverage up to a total of \$10,000,000 for airside work as part of the OCIP. The bids received for the Project assumed that the excess automobile liability coverage would be provided under the OCIP at no cost to the contractor. Subsequent to the Project advertisement, the OCIP insurance carrier discontinued offering excess automobile liability coverage for airside work. Staff was unable to negotiate an exception to the excess automobile liability insurance requirements for this Project or find a suitable replacement that could be provided under the OCIP and has notified Granite that they will be required to purchase a separate excess automobile liability insurance policy to cover their airside work.

The added cost for Granite to provide the required airside excess auto liability coverage may be as much as \$1,000,000 which represents 6.2% of Granite's total construction contract value for the Project. Authority Policy 5.02(4)(b)(iii) requires Board approval for change orders, in excess of 4% of the original contract amount on contracts awarded for more than \$5 million, which in this case is \$648,328.32. This change order will exceed the President/CEO's authorized change order capacity by \$351,671.68.

Staff recommends that Policy 5.02(4)(b)(iii) be waived in this instance and the maximum change order authorization limit for the President/CEO be increased by \$1,000,000 from \$648,328.32 to an amount not to exceed \$1,648,328.32.

Staff also recommends that the Contract duration be extended from 330 days to 407 days to accommodate the additional time required to resolve the airside excess automobile liability insurance coverage issue as onsite work could not begin until the insurance coverage issue was resolved. This will extend the contract end date from January 25, 2022 to April 12, 2022. Staff expects to be able to mitigate construction phasing impacts to upcoming projects that are the result of this proposed modification to the contract end date.

Fiscal Impact:

Adequate funds for Project No. 104274A West Solid Waste Facility, and Project No. 104249A West Refueler Loading Facility are included within the Board adopted FY2021-FY2025 Capital Program Budget. Sources of funding for Project No. 104274 is Bonds and for Project 104249A is Other – Airline Direct Contribution.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy
- Customer Strategy
- Employee Strategy
- Financial Strategy
- Operations Strategy

Focus Areas

- Advance the Airport Development Plan
- Transform the Customer Journey
- Optimize Ongoing Business

Environmental Review:

- A. CEQA: A Notice of Exemption was prepared for the Refueler Loading Facility that determined the project is a categorical exemption under CEQA Sections 15301 – Existing Facilities – Class 1; 15302 – Replacement or Reconstruction – Class 2 and 15304 Minor Alternations to Land – Class 4. The Notice of Exemption was filed with the County of San Diego Clerk on April 18, 2019. A Categorical Exemption was also prepared for the West Solid Waste Facility because it is consistent with a project that is a categorical exemption under CEQA Sections 15301 – Existing Facilities – Class 1; 15302 – Replacement or Reconstruction – Class 2 and 15304 Minor Alternations to Land – Class 4.
- B. California Coastal Act Review: A coastal development permit (CDP No. 6-20-0239) was approved and issued by the California Coastal Commission for the projects on February 26, 2021.
- C. NEPA: This Board action is a project that received a Section 163 determination by the Federal Aviation Administration (“FAA”) on July 13, 2020 and, therefore, does not require review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for subcontractor participation; therefore, at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small, local, and service disabled/veteran owned small businesses. Policy 5.12 provides a preference of up to seven percent (7%) to small businesses in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance with Policy 5.12, Granite Construction Company did not receive small business, local business and veteran owned small business preference.

Prepared by:

BOB BOLTON
DIRECTOR, AIRPORT DESIGN & DEVELOPMENT &

JOHN DILLON
DIRECTOR, FINANCIAL PLANNING & BUDGET, FINANCE & RISK MANAGEMENT

RESOLUTION NO. 2021-0051

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FROM \$648,328.32 TO AN AMOUNT NOT TO EXCEED \$1,648,328.32 AND AN INCREASE IN THE CONTRACT DURATION FROM 330 TO 407 CALENDAR DAYS, FOR PROJECT NO. 104274A WEST SOLID WASTE FACILITY AND PROJECT NO. 104249A WEST REFUELER LOADING FACILITY AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, on November 5, 2020, the San Diego County Regional Airport Authority ("Authority") Board ("Board") awarded a contract to Granite Construction Company ("Granite"), in the amount of \$16,208,208.00 for Project No. 104274A West Solid Waste Facility and Project No. 1044249A West Refueler Loading Facility (hereinafter the "Project") [Resolution 2020-0107]; and

WHEREAS, the Project is located on the airside ramp area west of Terminal 2 West and is covered by the Authority's Owner Controlled Insurance Program ("OCIP"); and

WHEREAS, the OCIP provides insurance coverage to construction contractors for eligible construction projects; and

WHEREAS, at the time the Project was advertised, the contractor was required to provide \$2,000,000 in airside automobile liability coverage with the OCIP providing excess automobile liability coverage up to a total of \$10,000,000 for airside work; and

WHEREAS, the bids received for the Project assumed that the excess automobile liability coverage would be provided under the OCIP at no cost to the contractor; and

WHEREAS, subsequent to the Project advertisement, the OCIP insurance carrier discontinued offering excess automobile liability coverage for airside work; and

WHEREAS, Staff was unable to negotiate an exception to the excess automobile liability insurance requirements for this Project, or find a suitable replacement that could be provided under the OCIP, and has notified Granite that they will be required to purchase a separate excess automobile liability insurance policy to cover their airside work; and

WHEREAS, the added cost for Granite to provide the required airside excess auto liability coverage may be as much as \$1,000,000 which represents 6.2% of Granite's total construction contract value for the Project; and

WHEREAS, this change order will exceed the President/CEO's authorized change order capacity by \$351,671.68; and

WHEREAS, these changes will require the contract duration to be increased from 330 to 407 calendar days; and

WHEREAS, Authority Policy 5.02(4)(b)(iii) requires Board approval for change orders in excess of 4% of the original contract amount on contracts awarded for more than \$5 million, which in this case is \$648,328.32. Therefore, staff is requesting that Policy 5.02(4)(b)(iii) be waived in this instance and the maximum change order authorization limit for the President/CEO be increased by \$1,000,000 from \$648,328.32 to an amount not exceed \$1,648,328.32; and

WHEREAS, the Board believes it is in the best interest of the Authority and the public it serves, for the Board to waive Policy 5.02(4)(b)(iii) in this instance and authorize the President/CEO to approve change orders in an amount not to exceed \$1,648,328.32.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes an increase in the President/CEO's change order authority from \$648,328.32 to an amount not to exceed \$1,648,328.32, and an increase in the contract duration from 330 to 407 calendar days, for Project No. 104274A West Solid Waste Facility and Project No. 104249A West Refueler Loading Facility at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Authority's and its officers, employees, and agents hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriated in order to effectuate fully the foregoing resolutions; and

BE IT FURTHER RESOLVED a Notice of Exemption was prepared for the Refueler Loading Facility that determined the project is a categorical exemption under CEQA Sections 15301 – Existing Facilities – Class 1; 15302 – Replacement or Reconstruction – Class 2 and 15304 Minor Alternations to Land – Class 4. The Notice of Exemption was filed with the County of San Diego Clerk on April 18, 2019. A Categorical Exemption was also prepared for the West Solid Waste Facility because it is consistent with a project that is a categorical exemption under CEQA Sections 15301 – Existing Facilities – Class 1; 15302 – Replacement or Reconstruction – Class 2 and 15304 Minor Alternations to Land – Class 4; and

BE IT FURTHER RESOLVED this Board action is a project that received a Section 163 determination by the Federal Aviation Administration (“FAA”) on July 13, 2020 and, therefore, does not require review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 6th day of May, 2021, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL