

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Michael Schumacher  
Mark B. West

**Revised 12/16/19**

## **SPECIAL BOARD and EXECUTIVE/FINANCE COMMITTEE MEETING**

### **AGENDA**

Thursday, December 19, 2019  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

## President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file with the Board Services department and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

***Board***

Board Members: Boling (Chair), Cox, Dallarda (Ex-Officio), Dockery (Ex-Officio), Kersey, Lloyd, McNamara, Miller (Ex-Officio), Robinson, Schiavoni, Schumacher, West

***Executive Committee***

Committee Members: Boling (Chairman), Robinson, Schumacher

***Finance Committee***

Committee Members: Cox (Chairman), Lloyd, Schiavoni, West

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**NEW BUSINESS:**

**BOARD:**

**1. APPOINTMENTS TO BOARD COMMITTEES, LIAISON POSITIONS, OTHER REPRESENTATIVE AND ALTERNATE POSITIONS:**

The Board is requested to make appointments.

RECOMMENDATION: Adopt Resolution No. 2019-0112, ratifying the emergency appointment of Johanna Schiavoni to the Executive Personnel and Compensation Committee and designating her as Chair of the Committee and appointing April Boling as the primary advisory member and Paul Robinson as the alternate advisory member to the SANDAG Board of Directors.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**FINANCE COMMITTEE:**

2. **REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FIVE MONTHS ENDED NOVEMBER 30, 2019:**  
Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management
3. **REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF NOVEMBER 30, 2019:**  
Presented by: Geoff Bryant, Manager, Airport Finance

**EXECUTIVE COMMITTEE:**

4. **APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the November 25, 2019 regular meeting.
5. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**  
RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.  
Presented by Tony R. Russell, Director, Board Services/Authority Clerk
6. **REVIEW OF THE PROPOSED 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**  
RECOMMENDATION: Forward this item to the Board with a recommendation for approval.  
Presented by Tony R. Russell, Director, Board Services/Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

7. **REVIEW OF THE DRAFT AGENDA FOR THE JANUARY 9, 2020 BOARD MEETING:**  
Presented by: Kimberly J. Becker, President/CEO
8. **REVIEW OF THE DRAFT AGENDA FOR THE JANUARY 9, 2020 AIRPORT LAND USE COMMISSION MEETING:**  
Presented by: Kimberly J. Becker, President/CEO

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.

The Public Comment Section of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.

Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.

If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**

Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

## STAFF REPORT

Meeting Date: **DECEMBER 19, 2019**

### Subject:

**Appointments to Board Committees, Liaison Positions, Other Representative and Alternate Positions**

### Recommendation:

Adopt Resolution No. 2019-0112, ratifying the emergency appointment of Johanna Schiavoni to the Executive Personnel and Compensation Committee and designating her as Chair of the Committee and appointing April Boling as the primary advisory member and Paul Robinson as the alternate advisory member to the SANDAG Board of Directors.

### Background/Justification:

Authority Policy 1.20 establishes a policy for the formation of committees of and for the Board. Authority Policy 1.50 (5)(c), "Standing Board Committees", establishes four standing Board committees. Authority Policy 1.20 (1)(g) vests the Chair of the Board with emergency designation powers to fill any vacancy on any committee (except the Executive Committee) caused by the resignation, death, or removal for cause of a Board or other non-Board member serving on that committee. Emergency designations by the Chair shall be effective on the date made and shall remain valid until the next meeting of the Board when the vacancy can be considered and duly acted upon by the full Board. The resignation of Jim Desmond, which was effective October 8, 2019, created the vacancy on the Executive Personnel and Compensation Committee.

On October 26, 2018, the SANDAG Board of Directors approved adding a representative of the San Diego County Regional Airport Authority Board to the SANDAG Board of Directors as an advisory member. SANDAG Board Policy: 002, requires the SANDAG member agencies to appoint members to the SANDAG Board of Directors and submit those appointments in writing to the Clerk of the Board by January 10.

Pursuant to California Code Regulation Section 18702.5, *Materiality Standard: Economic Interest in Personal Finances*, the Authority is now required to post on its website, an F.P.P.C. Form 806 (See Exhibit A), listing all paid appointed positions on boards, committees, or commissions of a public agency, prior to the appointments being made.

It is recommended that Johanna Schiavoni be appointed to the Executive Personnel Committee to fill the vacancy caused by the resignation of Jim Desmond and to designate her as chair of the Committee for Mr. Desmond's remaining term and for the term beginning in February 2020 and ending in January 2021.

It is also recommended that April Boling be appointed as the primary advisory member and Paul Robinson as the alternate advisory member to the SANDAG Board of Directors for a new term beginning January 2020 and ending December 2020.

**Fiscal Impact:**

Legislation limits compensation for Board Members to \$200 per day of service, with a maximum of eight (8) days per month. Adequate funds for Board Member compensation are included in the Authority Board Department adopted FY 2020 and conceptually approved FY 2021 Operating Expense Budgets.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not Applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK

# Agency Report of: Public Official Appointments

A Public Document

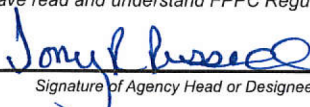
<b>1. Agency Name</b> San Diego County Regional Airport Authority			<b>California Form 806</b>
Division, Department, or Region (If Applicable)			For Official Use Only
Designated Agency Contact (Name, Title) Tony R. Russell, Director, Board Services/Authority Clerk			Date Posted: <u>12/19/19</u> <small>(Month, Day, Year)</small>
Area Code/Phone Number 619-400-2550	E-mail trussell@san.org	Page <u>1</u> of <u>1</u>	

## 2. Appointments

Agency Boards and Commissions	Name of Appointed Person	Appt Date and Length of Term	Per Meeting/Annual Salary/Stipend
Executive Personnel & Compensation Committee	▶ Name <u>Johanna Schiavoni</u> <small>(Last, First)</small>  Alternate, if any _____ <small>(Last, First)</small>	▶ <u>12 / 19 / 19</u> <small>Appt Date</small>  ▶ <u>14 mos</u> <small>Length of Term</small>	▶ Per Meeting: \$ _____ <u>200</u>  ▶ Estimated Annual: <input type="checkbox"/> \$0-\$1,000 <input type="checkbox"/> \$2,001-\$3,000 <input type="checkbox"/> \$1,001-\$2,000 <input checked="" type="checkbox"/> <u>19,200</u> <small>Other</small>
SANDAG Board of Directors	▶ Name <u>April Boling</u> <small>(Last, First)</small>  Alternate, if any <u>Paul Robinson</u> <small>(Last, First)</small>	▶ <u>1 / 1 / 20</u> <small>Appt Date</small>  ▶ <u>1 year</u> <small>Length of Term</small>	▶ Per Meeting: \$ _____ <u>200</u>  ▶ Estimated Annual: <input type="checkbox"/> \$0-\$1,000 <input type="checkbox"/> \$2,001-\$3,000 <input type="checkbox"/> \$1,001-\$2,000 <input checked="" type="checkbox"/> <u>19,200</u> <small>Other</small>
	▶ Name _____ <small>(Last, First)</small>  Alternate, if any _____ <small>(Last, First)</small>	▶ _____ / _____ / _____ <small>Appt Date</small>  ▶ _____ <small>Length of Term</small>	▶ Per Meeting: \$ _____  ▶ Estimated Annual: <input type="checkbox"/> \$0-\$1,000 <input type="checkbox"/> \$2,001-\$3,000 <input type="checkbox"/> \$1,001-\$2,000 <input type="checkbox"/> _____ <small>Other</small>
	▶ Name _____ <small>(Last, First)</small>  Alternate, if any _____ <small>(Last, First)</small>	▶ _____ / _____ / _____ <small>Appt Date</small>  ▶ _____ <small>Length of Term</small>	▶ Per Meeting: \$ _____  ▶ Estimated Annual: <input type="checkbox"/> \$0-\$1,000 <input type="checkbox"/> \$2,001-\$3,000 <input type="checkbox"/> \$1,001-\$2,000 <input type="checkbox"/> _____ <small>Other</small>

## 3. Verification

I have read and understand FPPC Regulation 18702.5. I have verified that the appointment and information identified above is true to the best of my information and belief.

	Tony R. Russell	Authority Clerk	12/19/19
<small>Signature of Agency Head or Designee</small>	<small>Print Name</small>	<small>Title</small>	<small>(Month, Day, Year)</small>

Comment: \_\_\_\_\_

RESOLUTION NO. 2019-0112

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, RATIFYING THE EMERGENCY APPOINTMENT OF JOHANNA SCHIAVONI TO THE EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE AND DESIGNATING HER AS CHAIR OF THE COMMITTEE AND APPOINTING APRIL BOLING AS THE PRIMARY ADVISORY MEMBER AND PAUL ROBINSON AS THE ALTERNATE ADVISORY MEMBER TO THE SANDAG BOARD OF DIRECTORS

WHEREAS, Authority Policy Section 1.20 establishes a policy for the formation of committees of and for the Board and Authority Policy Section 1.50 (5)(c) establishes certain Board committees; and

WHEREAS, on October 26, 2018, the SANDAG Board of Directors approved adding a representative of the San Diego County Regional Airport Authority Board to the SANDAG Board of Directors as an advisory member; and

WHEREAS, Authority Policy 1.20 (1)(g) vests the Chair of the Board with emergency designation powers to fill any vacancy on any committee (except the Executive Committee) caused by the resignation, death, or removal for cause of a Board or other non-Board member serving on that committee; and

WHEREAS, emergency designations by the Chair shall be effective on the date made and shall remain valid until the next meeting of the Board when the vacancy can be considered and duly acted upon by the full Board; and

WHEREAS, the resignation of Jim Desmond, which was effective October 8, 2019, created a vacancy on Executive Personnel and Compensation Committee; and

WHEREAS, the Board wishes to ratify the emergency appointment of Johanna Schiavoni to Executive Personnel and Compensation Committee and designate her as the Chair of that Committee for Mr. Desmond's remaining term and for the term beginning February 2020 and ending January 2021; and

WHEREAS, the Board wishes to appoint April Boling as the primary advisory member and Paul Robinson as the alternate advisory member to the SANDAG Board of Directors for a new term beginning January 2020 and ending December 2020; and



WHEREAS, pursuant to California Code Regulation Section 18702.5, *Materiality Standard: Economic Interest in Personal Finances*, the Authority is now required to post on its website F.P.P.C. Form 806, listing all the paid appointed positions on boards, committees, or commissions of a public agency; and

WHEREAS, in accordance with the requirements of the California Code of Regulations §18702.5, FPPC Form 806, outlining the appointments was posted on the Authority website with the staff report.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves the emergency appointment of Johanna Schiavoni to the Executive Personnel and Compensation Committee and designates her as the Chair of the Committee for Mr. Desmond's remaining term and the term beginning February 2020 and ending January 2021; and

BE IT FURTHER RESOLVED that the Board hereby appoints April Boling as the primary advisory member and Paul Robinson as the alternate advisory member to the SANDAG Board of Directors for a new term beginning January 2020 and ending December 2020; and

BE IT FURTHER RESOLVED that the Board finds that this Board action is not a "project" as defined by the California Environmental Quality Act (CEQA), Pub. Res. Code §21065; and is not a "development" as defined by the California Coastal Act, Pub. Res. Code §30106.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a special meeting this 19<sup>th</sup> day of December, 2019, by the following vote:

AYES: Board Members:  
NOES: Board Members:  
ABSENT: Board Members:

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
 Statements of Revenues, Expenses, and Changes in Net Position  
 For the Month Ended November 30, 2019  
 (Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 3,826,300	\$ 3,769,735	\$ (56,565)	(1)%	\$ 2,294,612
Aircraft parking Fees	972,127	969,721	(2,406)	-	288,858
Building rentals	9,487,865	9,140,864	(347,001)	(4)%	5,714,224
Security surcharge	-	-	-	-	2,913,529
CUPPS Support Charges	786,382	782,423	(3,959)	(1)%	115,080
Other aviation revenue	14,554	13,139	(1,415)	(10)%	14,554
Terminal rent non-airline	178,782	210,482	31,700	18%	185,709
Terminal concessions	2,394,798	2,566,981	172,183	7%	2,235,157
Rental car license fees	2,466,582	2,237,359	(229,223)	(9)%	2,521,871
Rental car center cost recovery	170,290	170,709	419	-	201,704
License fees other	513,475	595,398	81,923	16%	509,552
Parking revenue	3,522,632	3,857,577	334,945	10%	3,924,645
Ground transportation permits and citations	1,671,583	1,694,198	22,615	1%	1,474,109
Ground rentals	1,443,982	1,981,185	537,203	37%	1,730,611
Grant reimbursements	24,000	24,000	-	-	24,000
Other operating revenue	78,773	118,765	39,992	51%	116,366
<b>Total operating revenues</b>	<b>27,552,125</b>	<b>28,132,536</b>	<b>580,411</b>	<b>2%</b>	<b>24,264,581</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,020,499	3,970,330	50,169	1%	3,782,896
Contractual services	3,855,347	3,562,779	292,568	8%	4,264,545
Safety and security	2,704,391	2,645,034	59,357	2%	2,367,186
Space rental	849,229	852,897	(3,668)	-	848,055
Utilities	1,078,495	1,085,360	(6,865)	(1)%	954,899
Maintenance	963,238	1,277,737	(314,499)	(33)%	1,067,064
Equipment and systems	25,317	34,751	(9,434)	(37)%	30,080
Materials and supplies	34,543	28,482	6,061	18%	31,957
Insurance	115,561	99,064	16,497	14%	91,172
Employee development and support	98,161	100,335	(2,174)	(2)%	80,935
Business development	435,168	115,229	319,939	74%	173,830
Equipment rentals and repairs	337,368	290,908	46,460	14%	300,781
<b>Total operating expenses</b>	<b>14,517,317</b>	<b>14,062,906</b>	<b>454,411</b>	<b>3%</b>	<b>13,993,400</b>
Depreciation	10,347,964	10,347,964	-	-	9,389,775
<b>Operating income (loss)</b>	<b>2,686,844</b>	<b>3,721,666</b>	<b>1,034,822</b>	<b>-</b>	<b>881,406</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	3,658,136	3,802,055	143,919	4%	3,576,203
Customer facility charges (Rental Car Center)	3,253,440	3,269,545	16,105	-	3,194,703
Quieter Home Program	(273,819)	(191,556)	82,263	30%	(62,188)
Interest income	1,477,535	1,442,083	(35,452)	(2)%	1,258,034
BAB interest rebate	388,849	390,515	1,666	-	388,849
Interest expense	(6,844,141)	(6,628,361)	215,780	3%	(6,731,115)
Bond amortization costs	459,538	459,538	-	-	473,204
Other nonoperating income (expenses)	-	(422,182)	(422,182)	-	601,235
<b>Nonoperating revenue, net</b>	<b>2,119,538</b>	<b>2,121,637</b>	<b>2,099</b>	<b>-</b>	<b>2,698,925</b>
<b>Change in net position before capital grant contributions</b>	<b>4,806,382</b>	<b>5,843,303</b>	<b>1,036,921</b>	<b>22%</b>	<b>3,580,331</b>
Capital grant contributions	1,073,696	791,493	(282,203)	(26)%	1,198,276
<b>Change in net position</b>	<b>\$ 5,880,078</b>	<b>\$ 6,634,796</b>	<b>\$ 754,718</b>	<b>13%</b>	<b>\$ 4,778,607</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Five Months Ended November 30, 2019 and 2018**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 20,128,709	\$ 20,106,233	\$ (22,476)	-	\$ 11,882,703
Aircraft parking fees	4,990,322	4,911,610	(78,712)	(2)%	1,449,357
Building rentals	49,016,935	48,993,552	(23,383)	-	29,186,680
Security surcharge	-	-	-	-	14,595,348
CUPPS Support Charges	4,241,765	4,239,848	(1,917)	-	575,012
Other aviation revenue	80,766	79,656	(1,110)	(1)%	80,766
Terminal rent non-airline	906,723	998,526	91,803	10%	912,415
Terminal concessions	12,624,359	13,349,735	725,376	6%	12,228,161
Rental car license fees	14,880,515	13,816,900	(1,063,615)	(7)%	14,271,381
Rental car center cost recovery	851,448	847,462	(3,986)	-	851,984
License fees other	2,739,477	3,082,490	343,013	13%	2,687,416
Parking revenue	18,114,258	20,799,668	2,685,410	15%	20,253,744
Ground transportation permits and citations	8,336,469	8,461,375	124,906	1%	6,735,760
Ground rentals	7,219,908	7,778,464	558,556	8%	8,765,767
Grant reimbursements	137,457	130,677	(6,780)	(5)%	212,563
Other operating revenue	500,184	808,999	308,815	62%	742,733
<b>Total operating revenues</b>	<b>144,769,295</b>	<b>148,405,195</b>	<b>3,635,900</b>	<b>3%</b>	<b>125,431,790</b>
<b>Operating expenses:</b>					
Salaries and benefits	20,571,392	19,936,049	635,343	3%	18,593,342
Contractual services	19,048,463	17,920,454	1,128,009	6%	20,628,934
Safety and security	13,804,755	13,407,412	397,343	3%	12,669,076
Space rental	4,246,146	4,251,717	(5,571)	-	4,245,867
Utilities	6,468,802	6,076,276	392,526	6%	6,219,371
Maintenance	5,501,888	5,514,366	(12,478)	-	5,350,623
Equipment and systems	94,278	138,624	(44,346)	(47)%	126,752
Materials and supplies	179,954	262,573	(82,619)	(46)%	238,515
Insurance	696,864	613,828	83,036	12%	561,032
Employee development and support	573,631	493,314	80,317	14%	396,413
Business development	1,178,930	721,917	457,013	39%	1,524,972
Equipment rentals and repairs	1,652,275	1,453,651	198,624	12%	1,383,494
<b>Total operating expenses</b>	<b>74,017,378</b>	<b>70,790,181</b>	<b>3,227,197</b>	<b>4%</b>	<b>71,938,391</b>
Depreciation	51,815,013	51,815,013	-	-	46,398,065
<b>Operating income (loss)</b>	<b>18,936,904</b>	<b>25,800,001</b>	<b>6,863,097</b>	<b>36%</b>	<b>7,095,334</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	19,930,063	20,613,490	683,427	3%	19,441,484
Customer facility charges (Rental Car Center)	17,896,514	18,175,051	278,537	2%	17,791,358
Quieter Home Program	(1,252,582)	(1,509,558)	(256,976)	(21)%	(1,170,781)
Interest income	7,096,902	7,400,861	303,959	4%	6,510,727
BAB interest rebate	1,944,246	1,952,573	8,327	-	1,944,246
Interest expense	(33,961,666)	(33,127,856)	833,810	2%	(33,432,607)
Bond amortization costs	2,322,963	2,322,963	-	-	2,391,699
Other nonoperating income (expenses)	-	1,822,139	1,822,139	-	34,794
<b>Nonoperating revenue, net</b>	<b>13,976,440</b>	<b>17,649,663</b>	<b>3,673,223</b>	<b>26%</b>	<b>13,510,920</b>
<b>Change in net position before capital grant contributions</b>	<b>32,913,344</b>	<b>43,449,664</b>	<b>10,536,320</b>	<b>32%</b>	<b>20,606,254</b>
Capital grant contributions	1,857,069	1,673,570	(183,499)	(10)%	3,143,653
<b>Change in net position</b>	<b>\$ 34,770,413</b>	<b>\$ 45,123,234</b>	<b>\$ 10,352,821</b>	<b>30%</b>	<b>\$ 23,749,907</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of November 30, 2019**  
**(Unaudited)**

**ASSETS**

	November	
	2019	2018
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 137,101,176	\$ 91,098,678
Tenant lease receivable, net of allowance of 2019: (\$212,244) and 2018: (\$206,648)	22,859,514	10,225,644
Grants receivable	3,998,501	5,344,783
Notes receivable-current portion	2,006,052	1,903,323
Prepaid expenses and other current assets	10,914,514	13,426,552
<b>Total current assets</b>	<b>176,879,757</b>	<b>121,998,980</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>39,304,872</b>	<b>42,143,685</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	62,911,770	62,346,162
Passenger facility charges and interest unapplied <sup>(1)</sup>	65,815,495	83,150,657
Customer facility charges and interest unapplied <sup>(1)</sup>	46,406,981	47,836,266
SBD Bond Guarantee <sup>(1)</sup>	4,000,000	4,000,000
Bond proceeds held by trustee <sup>(1)</sup>	211,229,709	263,005,118
Passenger facility charges receivable	6,075,613	5,538,856
Customer facility charges receivable	4,014,594	3,803,661
OCIP insurance reserve	5,519,913	5,537,667
<b>Total restricted assets</b>	<b>405,974,075</b>	<b>475,218,387</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	135,850,387	135,086,590
Runways, roads and parking lots	698,701,559	647,568,731
Buildings and structures	1,695,520,195	1,681,178,097
Machinery and equipment	61,898,335	58,406,451
Vehicles	25,388,285	18,066,556
Office furniture and equipment	44,244,977	37,385,336
Works of art	13,784,607	12,411,889
Construction-in-progress	208,259,351	157,745,691
	<b>2,883,647,696</b>	<b>2,747,849,341</b>
Less accumulated depreciation	(1,149,020,327)	(1,039,369,996)
<b>Total capital assets, net</b>	<b>1,734,627,369</b>	<b>1,708,479,345</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	28,512,563	30,562,903
Investments-long-term portion <sup>(1)</sup>	223,162,630	165,859,090
Net OPEB Asset	394,547	97,418
Security deposit	331,026	130,611
<b>Total other assets</b>	<b>252,400,766</b>	<b>196,650,022</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	27,962,965	21,992,133
Deferred OPEB outflows	1,349,918	1,320,207
Deferred POB outflows	556,018	505,326
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,639,055,740</b>	<b>\$ 2,568,308,085</b>

<sup>(1)</sup> Total cash and investments, \$789,932,633 for 2019 and \$759,439,656 for 2018

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
as of November 30, 2019  
(Unaudited)

**LIABILITIES AND NET POSITION**

	November	
	2019	2018
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 61,898,137	\$ 58,153,072
Deposits and other current liabilities	7,648,607	6,735,849
<b>Total current liabilities</b>	<b>69,546,744</b>	<b>64,888,921</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	63,545,000	22,725,000
Accrued interest on bonds and variable debt	32,283,099	27,115,061
<b>Total liabilities payable from restricted assets</b>	<b>95,828,099</b>	<b>49,840,061</b>
<b>Long-term liabilities:</b>		
Variable debt	13,719,000	20,163,000
Other long-term liabilities	9,266,061	8,996,530
Long term debt - bonds net of amortized premium	1,526,935,955	1,567,773,996
Net pension liability	18,373,281	18,743,453
<b>Total long-term liabilities</b>	<b>1,568,294,297</b>	<b>1,615,676,979</b>
<b>Total liabilities</b>	<b>1,733,669,140</b>	<b>1,730,405,961</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	6,235,495	3,506,867
Deferred OPEB inflows	507,578	541,669
Deferred POB inflows	217,937	178,971
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 1,740,630,150</b>	<b>\$ 1,734,633,468</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	368,981,801	353,778,369
Other restricted	194,527,206	208,992,759
Unrestricted:		
Designated	22,602,867	42,143,685
Undesignated	312,313,716	228,759,804
<b>Total Net Position</b>	<b>\$ 898,425,590</b>	<b>\$ 833,674,617</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
 For the five months ended November 30, 2019  
 (Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$3,842,414	\$3,782,636	\$(59,778)	(2)	\$2,311,405	\$20,247,744	\$20,189,678	\$(58,066)	0	\$11,978,348
41113 - Landing Fee Rebate	(16,114)	(12,901)	3,213	20	(16,793)	(119,035)	(83,445)	35,590	30	(95,645)
<b>Total Landing Fees</b>	<b>3,826,300</b>	<b>3,769,735</b>	<b>(56,565)</b>	<b>(1)</b>	<b>2,294,613</b>	<b>20,128,709</b>	<b>20,106,233</b>	<b>(22,476)</b>	<b>0</b>	<b>11,882,703</b>
<b>Aircraft Parking Fees</b>										
41150 - Terminal Aircraft Parking	0	0	0	0	238,180	0	0	0	0	1,190,901
41155 - Remote Aircraft Parking	0	0	0	0	50,678	0	0	0	0	258,457
41160 - Aircraft Parking Position Rent	622,666	636,840	14,174	2	0	3,113,329	3,184,200	70,871	2	0
41162 - Parking Position Turn Fee	166,553	113,017	(53,537)	(32)	0	908,667	809,135	(99,533)	(11)	0
41165 - Overnight Parking Fee	182,908	219,864	36,956	20	0	968,326	918,275	(50,050)	(5)	0
<b>Total Aircraft Parking Fees</b>	<b>972,127</b>	<b>969,720</b>	<b>(2,407)</b>	<b>0</b>	<b>288,858</b>	<b>4,990,322</b>	<b>4,911,610</b>	<b>(78,712)</b>	<b>(2)</b>	<b>1,449,357</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	9,142,030	9,070,604	(71,426)	(1)	5,440,618	47,220,030	47,160,817	(59,213)	0	27,762,171
41215 - Federal Inspection Services	345,835	70,260	(275,575)	(80)	273,605	1,796,905	1,832,735	35,830	2	1,424,509
<b>Total Building and Other Rents</b>	<b>9,487,865</b>	<b>9,140,864</b>	<b>(347,001)</b>	<b>(4)</b>	<b>5,714,223</b>	<b>49,016,935</b>	<b>48,993,552</b>	<b>(23,383)</b>	<b>0</b>	<b>29,186,680</b>
<b>Security Surcharge</b>										
41310 - Airside Security Charges	0	0	0	0	685,044	0	0	0	0	3,431,747
41320 - Terminal Security Charge	0	0	0	0	2,228,485	0	0	0	0	11,163,601
<b>Total Security Surcharge</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,913,529</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,595,348</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	786,382	782,423	(3,959)	(1)	115,080	4,241,765	4,239,848	(1,917)	0	575,012
<b>Total CUPPS Support Charges</b>	<b>786,382</b>	<b>782,423</b>	<b>(3,959)</b>	<b>(1)</b>	<b>115,080</b>	<b>4,241,765</b>	<b>4,239,848</b>	<b>(1,917)</b>	<b>0</b>	<b>575,012</b>
<b>Other Aviation Revenue</b>										
43100 - Fuel Franchise Fees	14,554	13,139	(1,415)	(10)	14,554	80,766	79,656	(1,110)	(1)	80,766
<b>Total Other Aviation Revenue</b>	<b>14,554</b>	<b>13,139</b>	<b>(1,415)</b>	<b>(10)</b>	<b>14,554</b>	<b>80,766</b>	<b>79,656</b>	<b>(1,110)</b>	<b>(1)</b>	<b>80,766</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	178,782	210,482	31,701	18	185,709	906,723	998,526	91,802	10	912,415
<b>Total Non-Airline Terminal Rents</b>	<b>178,782</b>	<b>210,482</b>	<b>31,701</b>	<b>18</b>	<b>185,709</b>	<b>906,723</b>	<b>998,526</b>	<b>91,802</b>	<b>10</b>	<b>912,415</b>

**San Diego County Regional Airport Authority**  
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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$1,133,748	\$1,142,817	\$9,069	1	\$1,050,669	\$5,805,200	\$5,969,841	\$164,641	3	\$5,625,666
45112 - Terminal Concessions - Retail	612,762	647,692	34,930	6	622,716	3,436,038	3,509,490	73,452	2	3,446,320
45113 - Term Concessions - Other	232,789	353,690	120,901	52	166,222	1,255,661	1,713,529	457,868	36	1,132,866
45114 - Term Concessions Space Rents	80,803	84,704	3,901	5	78,832	404,014	423,548	19,534	5	394,162
45115 - Term Concessions Cost Recovery	137,677	142,858	5,180	4	125,141	712,128	729,738	17,610	2	641,072
45116 - Rec Distr Center Cost Recovery	137,301	135,701	(1,600)	(1)	132,981	689,504	674,680	(14,824)	(2)	668,564
45117 - Concessions Marketing Program	59,718	59,519	(199)	0	58,596	321,814	328,909	7,095	2	319,511
45120 - Rental car license fees	2,466,582	2,237,359	(229,223)	(9)	2,521,871	14,880,515	13,816,900	(1,063,615)	(7)	14,271,381
45121 - Rental Car Center Cost Recover	170,290	170,709	419	0	201,704	851,448	847,462	(3,987)	0	851,984
45130 - License Fees - Other	513,475	595,398	81,923	16	509,552	2,739,477	3,082,490	343,013	13	2,687,416
<b>Total Concession Revenue</b>	<b>5,545,144</b>	<b>5,570,446</b>	<b>25,302</b>	<b>0</b>	<b>5,468,285</b>	<b>31,095,800</b>	<b>31,096,587</b>	<b>786</b>	<b>0</b>	<b>30,038,942</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	3,522,632	3,857,577	334,945	10	3,924,645	18,114,258	20,799,668	2,685,410	15	20,253,744
45220 - AVI fees	1,650,669	1,637,077	(13,592)	(1)	1,454,983	8,231,901	8,267,430	35,529	0	6,593,490
45240 - Ground Transportation Pe	0	36,381	36,381	0	836	0	66,751	66,751	0	19,630
45250 - Citations	20,914	20,740	(174)	(1)	18,290	104,568	127,194	22,627	22	122,640
<b>Total Parking and Ground Transportat</b>	<b>5,194,214</b>	<b>5,551,774</b>	<b>357,560</b>	<b>7</b>	<b>5,398,754</b>	<b>26,450,727</b>	<b>29,261,043</b>	<b>2,810,316</b>	<b>11</b>	<b>26,989,504</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,443,982	1,981,185	537,204	37	1,730,611	7,219,908	7,778,464	558,556	8	8,765,767
<b>Total Ground Rentals</b>	<b>1,443,982</b>	<b>1,981,185</b>	<b>537,204</b>	<b>37</b>	<b>1,730,611</b>	<b>7,219,908</b>	<b>7,778,464</b>	<b>558,556</b>	<b>8</b>	<b>8,765,767</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	24,000	24,000	0	0	24,000	122,400	122,400	0	0	122,400
45420 - Planning Grants	0	0	0	0	0	15,057	8,277	(6,780)	(45)	90,163
<b>Total Grant Reimbursements</b>	<b>24,000</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,000</b>	<b>137,457</b>	<b>130,677</b>	<b>(6,780)</b>	<b>(5)</b>	<b>212,563</b>

**San Diego County Regional Airport Authority**  
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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$18,926	\$16,012	\$(2,914)	(15)	\$18,048	\$94,630	\$102,325	\$7,695	8	\$119,033
45520 - Utilities Reimbursements	17,631	16,686	(945)	(5)	17,117	88,153	83,429	(4,723)	(5)	85,587
45530 - Miscellaneous Other Reve	4,274	8,943	4,669	109	20,908	21,370	82,498	61,128	286	191,031
45535 - Innovation Lab Revenue	0	600	600	0	500	0	600	600	0	500
45540 - Service Charges	7,314	13,330	6,016	82	24,082	36,570	202,892	166,322	455	197,227
45550 - Telecom Services	14,500	41,469	26,969	186	14,853	176,500	206,793	30,293	17	44,175
45570 - FBO Landing Fees	16,128	21,726	5,597	35	20,858	80,641	128,142	47,501	59	102,860
45580 - Equipment Rental	0	0	0	0	0	2,320	2,320	0	0	2,320
<b>Total Other Operating Revenue</b>	<b>78,773</b>	<b>118,765</b>	<b>39,993</b>	<b>51</b>	<b>116,366</b>	<b>500,183</b>	<b>808,999</b>	<b>308,816</b>	<b>62</b>	<b>742,733</b>
<b>Total Operating Revenue</b>	<b>27,552,122</b>	<b>28,132,534</b>	<b>580,412</b>	<b>2</b>	<b>24,264,581</b>	<b>144,769,295</b>	<b>148,405,195</b>	<b>3,635,899</b>	<b>3</b>	<b>125,431,789</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	2,915,076	2,491,310	423,767	15	2,294,408	14,906,541	12,543,419	2,363,123	16	11,952,161
51210 - Paid Time Off	29,167	256,191	(227,024)	(778)	306,727	145,833	1,489,344	(1,343,511)	(921)	1,483,423
51220 - Holiday Pay	0	54,441	(54,441)	0	112,113	0	168,924	(168,924)	0	224,902
51240 - Other Leave With Pay	0	9,032	(9,032)	0	6,307	0	63,663	(63,663)	0	53,408
51250 - Special Pay	0	(9,042)	9,042	0	102,326	0	119,820	(119,820)	0	208,726
<b>Total Salaries</b>	<b>2,944,243</b>	<b>2,801,931</b>	<b>142,312</b>	<b>5</b>	<b>2,821,881</b>	<b>15,052,375</b>	<b>14,385,170</b>	<b>667,205</b>	<b>4</b>	<b>13,922,619</b>
52110 - Overtime	61,789	101,638	(39,849)	(64)	58,001	303,503	408,415	(104,912)	(35)	328,807



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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Benefits</b>										
54110 - FICA Tax	\$209,160	\$191,061	\$18,099	9	\$189,070	\$1,109,375	\$1,030,594	\$78,781	7	\$1,003,458
54120 - Unemployment Insurance-S	0	5,195	(5,195)	0	3,170	0	8,249	(8,249)	0	10,526
54130 - Workers Compensation Ins	23,141	14,516	8,625	37	14,356	116,696	73,597	43,099	37	77,489
54135 - Workers Comp Incident Expense	0	0	0	0	3,120	0	21,810	(21,810)	0	(27,491)
54210 - Medical Insurance	392,007	369,523	22,484	6	319,465	1,943,290	1,849,937	93,353	5	1,592,431
54220 - Dental Insurance	27,215	26,837	378	1	25,117	134,896	132,922	1,973	1	125,614
54230 - Vision Insurance	3,479	3,344	135	4	3,240	17,238	16,380	858	5	16,104
54240 - Life Insurance	8,017	7,395	622	8	8,899	39,587	36,228	3,359	8	44,273
54250 - Short Term Disability	10,257	13,416	(3,159)	(31)	10,597	50,497	58,490	(7,992)	(16)	52,444
54310 - Retirement	768,713	763,043	5,670	1	722,283	3,989,276	3,928,299	60,978	2	3,725,717
54315 - Retiree Health Benefits	14,040	13,600	440	3	12,700	69,225	65,750	3,475	5	62,100
54410 - Taxable Benefits	0	5,383	(5,383)	0	0	0	14,168	(14,168)	0	810
54430 - Accrued Vacation	0	34,837	(34,837)	0	(18,336)	0	(27,614)	27,614	0	(82,683)
54440 - Relocation	0	0	0	0	16,220	0	0	0	0	17,355
<b>Total Benefits</b>	<b>1,456,028</b>	<b>1,448,150</b>	<b>7,878</b>	<b>1</b>	<b>1,309,902</b>	<b>7,470,080</b>	<b>7,208,809</b>	<b>261,272</b>	<b>3</b>	<b>6,618,149</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(397,788)	(242,545)	(155,243)	(39)	(93,167)	(2,024,926)	(1,262,373)	(762,553)	(38)	(577,974)
54515 - Capitalized Burden Rech	0	(104,814)	104,814	0	(41,283)	0	(560,841)	560,841	0	(253,285)
54599 - OH Contra	0	0	0	0	(218,859)	0	0	0	0	(1,163,440)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(397,788)</b>	<b>(347,359)</b>	<b>(50,429)</b>	<b>(13)</b>	<b>(353,310)</b>	<b>(2,024,926)</b>	<b>(1,823,214)</b>	<b>(201,711)</b>	<b>(10)</b>	<b>(1,994,698)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(43,773)	(20,402)	(23,371)	(53)	(25,570)	(229,639)	(127,774)	(101,865)	(44)	(143,732)
54525 - QHP Burden Recharge	0	(10,399)	10,399	0	(12,340)	0	(61,684)	61,684	0	(67,038)
54526 - QHP OH Contra Acct	0	(268)	268	0	(15,667)	0	(41,320)	41,320	0	(70,765)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(43,773)</b>	<b>(31,069)</b>	<b>(12,704)</b>	<b>(29)</b>	<b>(53,578)</b>	<b>(229,639)</b>	<b>(230,778)</b>	<b>1,139</b>	<b>0</b>	<b>(281,535)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	(2,962)	2,962	0	0	0	(12,353)	12,353	0	(93)
54531 - Joint Studies - Labor	0	0	0	0	0	0	0	0	0	93
54535 - MM & JS Burden Recharge	0	0	0	0	0	0	0	0	0	(39)
54536 - Maintenance-Burden	0	0	0	0	0	0	0	0	0	39
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>(2,962)</b>	<b>2,962</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(12,353)</b>	<b>12,353</b>	<b>0</b>	<b>0</b>
<b>Total Personnel Expenses</b>	<b>4,020,499</b>	<b>3,970,330</b>	<b>50,170</b>	<b>1</b>	<b>3,782,896</b>	<b>20,571,393</b>	<b>19,936,049</b>	<b>635,344</b>	<b>3</b>	<b>18,593,341</b>

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Non-Personnel Expenses</b>										
<b>Contract Services</b>										
61100 - Temporary Staffing	\$12,083	\$36,599	\$(24,516)	(203)	\$56,401	\$157,117	\$224,586	\$(67,469)	(43)	\$339,254
61110 - Auditing Services	417	38,500	(38,083)	(9,140)	7,900	117,083	132,610	(15,527)	(13)	102,900
61120 - Legal Services	60,000	67,403	(7,403)	(12)	53,325	305,000	95,932	209,068	69	314,226
61130 - Services - Professional	830,146	580,384	249,762	30	854,999	3,947,199	3,520,842	426,357	11	4,789,806
61150 - Outside Svs - Other	457,254	440,223	17,031	4	379,849	2,037,523	1,870,255	167,267	8	1,734,335
61160 - Services - Custodial	2,351,808	2,258,515	93,293	4	2,852,932	11,763,207	11,372,155	391,053	3	13,346,914
61190 - Receiving & Dist Cntr Services	143,639	141,156	2,483	2	139,455	721,334	704,074	17,261	2	701,294
61990 - OH Contra	0	0	0	0	(80,316)	0	0	0	0	(699,795)
<b>Total Contract Services</b>	<b>3,855,347</b>	<b>3,562,780</b>	<b>292,567</b>	<b>8</b>	<b>4,264,546</b>	<b>19,048,463</b>	<b>17,920,455</b>	<b>1,128,009</b>	<b>6</b>	<b>20,628,934</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	603,365	605,102	(1,737)	0	578,090	2,937,132	2,890,484	46,648	2	2,664,824
61180 - Services - SDUPD-Harbor	1,598,463	1,567,238	31,225	2	1,323,612	8,312,008	7,914,977	397,031	5	7,698,505
61185 - Guard Services	344,469	348,564	(4,095)	(1)	325,187	1,724,292	1,884,842	(160,551)	(9)	1,581,569
61188 - Other Safety & Security Serv	158,094	124,130	33,964	21	140,297	831,323	717,109	114,214	14	724,177
<b>Total Safety and Security</b>	<b>2,704,391</b>	<b>2,645,035</b>	<b>59,356</b>	<b>2</b>	<b>2,367,186</b>	<b>13,804,755</b>	<b>13,407,413</b>	<b>397,342</b>	<b>3</b>	<b>12,669,076</b>
<b>Space Rental</b>										
62100 - Rent	849,229	852,897	(3,668)	0	848,055	4,246,146	4,251,717	(5,571)	0	4,245,867
<b>Total Space Rental</b>	<b>849,229</b>	<b>852,897</b>	<b>(3,668)</b>	<b>0</b>	<b>848,055</b>	<b>4,246,146</b>	<b>4,251,717</b>	<b>(5,571)</b>	<b>0</b>	<b>4,245,867</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	46,987	44,763	2,224	5	47,603	233,012	207,860	25,153	11	221,360
63110 - Utilities - Gas & Electr	922,342	950,793	(28,452)	(3)	814,330	5,615,402	5,311,516	303,885	5	5,422,227
63120 - Utilities - Water	109,166	89,804	19,362	18	93,012	620,388	556,900	63,488	10	576,394
63190 - OH Contra	0	0	0	0	(46)	0	0	0	0	(610)
<b>Total Utilities</b>	<b>1,078,495</b>	<b>1,085,360</b>	<b>(6,865)</b>	<b>(1)</b>	<b>954,899</b>	<b>6,468,802</b>	<b>6,076,276</b>	<b>392,526</b>	<b>6</b>	<b>6,219,371</b>

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<b>Maintenance</b>										
64100 - Facilities Supplies	\$58,000	\$46,197	\$11,803	20	\$74,583	\$316,800	\$329,231	\$(12,431)	(4)	\$358,857
64110 - Maintenance - Annual R	732,124	973,748	(241,624)	(33)	699,670	4,140,101	4,211,535	(71,434)	(2)	4,074,164
64124 - Maintenance-Overhead	0	0	0	0	0	0	0	0	0	35
64125 - Major Maintenance - Mat	131,447	236,842	(105,395)	(80)	228,027	836,654	766,815	69,839	8	593,221
64140 - Refuse & Hazardous Waste	41,667	20,950	20,717	50	64,784	208,333	206,785	1,548	1	324,345
<b>Total Maintenance</b>	<b>963,237</b>	<b>1,277,737</b>	<b>(314,499)</b>	<b>(33)</b>	<b>1,067,064</b>	<b>5,501,889</b>	<b>5,514,366</b>	<b>(12,478)</b>	<b>0</b>	<b>5,350,623</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	25,317	34,751	(9,434)	(37)	30,433	94,278	138,624	(44,345)	(47)	128,268
65101 - OH Contra	0	0	0	0	(353)	0	0	0	0	(1,516)
<b>Total Equipment and Systems</b>	<b>25,317</b>	<b>34,751</b>	<b>(9,434)</b>	<b>(37)</b>	<b>30,080</b>	<b>94,278</b>	<b>138,624</b>	<b>(44,345)</b>	<b>(47)</b>	<b>126,752</b>
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	26,777	20,076	6,702	25	27,281	126,416	204,082	(77,666)	(61)	181,522
65120 - Safety Equipment & Suppl	4,566	5,581	(1,015)	(22)	4,733	37,638	45,821	(8,183)	(22)	62,907
65130 - Tools - Small	3,200	2,825	375	12	558	15,900	12,670	3,230	20	2,273
65199 - OH Contra	0	0	0	0	(615)	0	0	0	0	(8,187)
<b>Total Materials and Supplies</b>	<b>34,544</b>	<b>28,482</b>	<b>6,062</b>	<b>18</b>	<b>31,956</b>	<b>179,954</b>	<b>262,572</b>	<b>(82,618)</b>	<b>(46)</b>	<b>238,515</b>
<b>Insurance</b>										
67170 - Insurance - Property	74,969	58,335	16,634	22	52,678	374,843	291,674	83,169	22	263,388
67171 - Insurance - Liability	13,008	13,599	(591)	(5)	11,825	65,038	67,994	(2,956)	(5)	59,125
67172 - Insurance - Public Offic	15,635	15,494	140	1	15,033	78,673	77,471	1,202	2	75,671
67173 - Insurance Miscellaneous	11,949	11,636	313	3	11,636	178,310	176,689	1,621	1	162,848
<b>Total Insurance</b>	<b>115,559</b>	<b>99,063</b>	<b>16,496</b>	<b>14</b>	<b>91,172</b>	<b>696,864</b>	<b>613,827</b>	<b>83,036</b>	<b>12</b>	<b>561,032</b>

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<b>Employee Development and Suppo</b>										
66120 - Awards - Service	\$12,647	\$1,382	\$11,264	89	\$7,824	\$35,916	\$32,277	\$3,638	10	\$18,575
66130 - Book & Periodicals	4,230	3,933	297	7	6,709	21,698	18,650	3,048	14	20,045
66220 - Permits/Certificates/Lic	1,258	15,446	(14,188)	(1,127)	4,840	68,607	23,904	44,702	65	50,677
66260 - Recruiting	1,500	570	930	62	259	14,334	14,727	(393)	(3)	11,445
66280 - Seminars & Training	34,374	32,909	1,465	4	29,210	195,917	163,304	32,613	17	109,133
66290 - Transportation	12,551	11,767	784	6	12,089	63,607	58,399	5,208	8	56,106
66299 - OH Contra	0	0	0	0	(6,465)	0	0	0	0	(13,349)
66305 - Travel-Employee Developm	22,220	31,264	(9,044)	(41)	21,746	123,897	132,514	(8,617)	(7)	101,787
66310 - Tuition	2,889	0	2,889	100	0	14,443	17,818	(3,375)	(23)	12,523
66320 - Uniforms	6,492	3,064	3,428	53	4,723	35,212	31,721	3,491	10	29,471
<b>Total Employee Development and Suppo</b>	<b>98,160</b>	<b>100,335</b>	<b>(2,175)</b>	<b>(2)</b>	<b>80,936</b>	<b>573,630</b>	<b>493,314</b>	<b>80,316</b>	<b>14</b>	<b>396,413</b>
<b>Business Development</b>										
66100 - Advertising	126,604	28,537	98,067	77	15,106	274,033	175,276	98,757	36	733,960
66110 - Allowance for Bad Debts	0	0	0	0	0	2,500	200	2,300	92	0
66200 - Memberships & Dues	14,707	14,013	694	5	18,730	148,001	142,916	5,085	3	144,588
66230 - Postage & Shipping	1,246	710	535	43	507	8,094	10,067	(1,973)	(24)	8,038
66240 - Promotional Activities	236,432	52,788	183,645	78	86,997	579,756	282,391	297,365	51	511,984
66250 - Promotional Materials	12,379	6,570	5,809	47	16,212	24,896	19,584	5,312	21	20,193
66300 - Travel-Business Developm	43,800	12,611	31,189	71	36,279	141,650	91,483	50,168	35	106,208
<b>Total Business Development</b>	<b>435,168</b>	<b>115,228</b>	<b>319,940</b>	<b>74</b>	<b>173,830</b>	<b>1,178,930</b>	<b>721,917</b>	<b>457,013</b>	<b>39</b>	<b>1,524,972</b>
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	77,565	76,677	888	1	44,335	262,369	256,980	5,388	2	78,668
66150 - Equipment Rental/Leasing	17,379	23,277	(5,897)	(34)	8,417	135,897	117,049	18,848	14	117,034
66160 - Tenant Improvements	56,000	11,267	44,733	80	55,688	337,000	330,330	6,670	2	335,030
66270 - Repairs - Office Equipme	186,424	179,687	6,736	4	202,821	917,009	749,292	167,717	18	984,933
66279 - OH Contra	0	0	0	0	(10,480)	0	0	0	0	(132,171)
<b>Total Equipment Rentals and Repairs</b>	<b>337,368</b>	<b>290,907</b>	<b>46,460</b>	<b>14</b>	<b>300,781</b>	<b>1,652,274</b>	<b>1,453,650</b>	<b>198,624</b>	<b>12</b>	<b>1,383,493</b>
<b>Total Non-Personnel Expenses</b>	<b>10,496,814</b>	<b>10,092,574</b>	<b>404,240</b>	<b>4</b>	<b>10,210,504</b>	<b>53,445,985</b>	<b>50,854,130</b>	<b>2,591,854</b>	<b>5</b>	<b>53,345,048</b>
<b>Total Departmental Expenses before</b>	<b>14,517,313</b>	<b>14,062,903</b>	<b>454,410</b>	<b>3</b>	<b>13,993,401</b>	<b>74,017,378</b>	<b>70,790,179</b>	<b>3,227,199</b>	<b>4</b>	<b>71,938,389</b>

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<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	\$10,347,964	\$10,347,964	\$0	0	\$9,389,775	\$51,815,013	\$51,815,013	\$0	0	\$46,398,065
<b>Total Depreciation and Amortization</b>	<b>10,347,964</b>	<b>10,347,964</b>	<b>0</b>	<b>0</b>	<b>9,389,775</b>	<b>51,815,013</b>	<b>51,815,013</b>	<b>0</b>	<b>0</b>	<b>46,398,065</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Chrg	3,658,136	3,802,055	143,919	4	3,576,203	19,930,063	20,613,490	683,427	3	19,441,484
<b>Total Passenger Facility Charges</b>	<b>3,658,136</b>	<b>3,802,055</b>	<b>143,919</b>	<b>4</b>	<b>3,576,203</b>	<b>19,930,063</b>	<b>20,613,490</b>	<b>683,427</b>	<b>3</b>	<b>19,441,484</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	3,253,440	3,269,545	16,106	0	3,194,703	17,896,514	18,175,051	278,536	2	17,791,358
<b>Total Customer Facility Charges</b>	<b>3,253,440</b>	<b>3,269,545</b>	<b>16,106</b>	<b>0</b>	<b>3,194,703</b>	<b>17,896,514</b>	<b>18,175,051</b>	<b>278,536</b>	<b>2</b>	<b>17,791,358</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(45,850)	(20,402)	25,448	56	(25,570)	(229,250)	(127,806)	101,444	44	(143,732)
71213 - Quieter Home - Burden	0	(10,399)	(10,399)	0	(12,340)	0	(61,684)	(61,684)	0	(67,038)
71214 - Quieter Home - Overhead	0	(268)	(268)	0	(15,667)	0	(41,320)	(41,320)	0	(70,765)
71215 - Quieter Home - Material	(1,323,245)	(917,984)	405,261	31	(1,154,664)	(6,033,661)	(7,051,107)	(1,017,446)	(17)	(5,327,657)
71216 - Quieter Home Program	1,095,276	757,497	(337,779)	(31)	1,146,053	5,010,329	5,772,359	762,030	15	4,438,560
71224 - Joint Studies Overhead	0	0	0	0	0	0	0	0	0	(149)
71225 - Joint Studies - Material	0	0	0	0	0	0	0	0	0	(192)
71226 - Contractor Overhead	0	0	0	0	0	0	0	0	0	192
<b>Total Quieter Home Program</b>	<b>(273,819)</b>	<b>(191,556)</b>	<b>82,263</b>	<b>30</b>	<b>(62,188)</b>	<b>(1,252,582)</b>	<b>(1,509,558)</b>	<b>(256,976)</b>	<b>(21)</b>	<b>(1,170,781)</b>
<b>Interest Income</b>										
71310 - Interest - Investments	1,338,813	979,792	(359,021)	(27)	762,287	6,381,830	4,909,382	(1,472,448)	(23)	3,721,653
71340 - Interest - Note Receivab	138,722	138,722	0	0	147,486	715,072	715,072	0	0	759,359
71350 - Interest - Other	0	0	0	0	0	0	(1,284)	(1,284)	0	(1,559)
71361 - Interest Income - 2010 Bonds	0	94,834	94,834	0	99,991	0	515,444	515,444	0	559,804
71363 - Interest Income - 2013 Bonds	0	66,761	66,761	0	25,362	0	360,768	360,768	0	294,817
71364 - Interest Income - 2017 Bond A	0	98,679	98,679	0	163,526	0	550,612	550,612	0	827,267
71365 - Interest Income - 2014 Bond A	0	63,295	63,295	0	59,382	0	350,867	350,867	0	349,386
<b>Total Interest Income</b>	<b>1,477,535</b>	<b>1,442,083</b>	<b>(35,452)</b>	<b>(2)</b>	<b>1,258,035</b>	<b>7,096,902</b>	<b>7,400,861</b>	<b>303,959</b>	<b>4</b>	<b>6,510,727</b>
<b>Interest income BAB's rebate</b>										
71362 - BAB interest rebate	388,849	390,515	1,665	0	388,849	1,944,246	1,952,573	8,327	0	1,944,246
<b>Total Interest income BAB's rebate</b>	<b>388,849</b>	<b>390,515</b>	<b>1,665</b>	<b>0</b>	<b>388,849</b>	<b>1,944,246</b>	<b>1,952,573</b>	<b>8,327</b>	<b>0</b>	<b>1,944,246</b>

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<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	\$(2,439,900)	\$(2,439,900)	\$0	0	\$(2,481,737)	\$(12,199,499)	\$(12,199,499)	\$0	0	\$(12,408,687)
71412 - Interest Expense 2013 Bonds	(1,506,779)	(1,506,779)	0	0	(1,514,513)	(7,533,896)	(7,533,896)	0	0	(7,572,563)
71413 - Interest Expense 2014 Bond A	(1,335,732)	(1,335,732)	0	0	(1,349,970)	(6,678,662)	(6,678,662)	0	0	(6,749,852)
71414 - Interest Expense 2017 Bond A	(1,174,208)	(1,174,208)	0	0	(1,192,792)	(5,871,042)	(5,871,042)	0	0	(5,963,958)
71420 - Interest Expense-Variable Debt	(321,215)	(84,122)	237,093	74	(45,506)	(1,381,237)	(340,822)	1,040,415	75	(209,122)
71430 - LOC Fees - C/P	(6,005)	(28,748)	(22,743)	(379)	(86,082)	(30,025)	(190,921)	(160,896)	(536)	(250,166)
71450 - Trustee Fee Bonds	(8,967)	(1,050)	7,917	88	(1,050)	(8,967)	(1,050)	7,917	88	(1,050)
71451 - Program Fees - Variable Debt	(417)	0	417	100	0	(2,083)	0	2,083	100	0
71460 - Interest Expense - Other	0	(6,904)	(6,904)	0	(6,615)	0	(55,709)	(55,709)	0	(11,435)
71461 - Interest Expense - Cap Leases	(50,918)	(50,918)	0	0	(52,851)	(256,255)	(256,255)	0	0	(265,774)
<b>Total Interest Expense</b>	<b>(6,844,141)</b>	<b>(6,628,361)</b>	<b>215,780</b>	<b>3</b>	<b>(6,731,115)</b>	<b>(33,961,667)</b>	<b>(33,127,856)</b>	<b>833,810</b>	<b>2</b>	<b>(33,432,607)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	459,538	459,538	0	0	473,204	2,322,963	2,322,963	0	0	2,391,699
<b>Total Amortization</b>	<b>459,538</b>	<b>459,538</b>	<b>0</b>	<b>0</b>	<b>473,204</b>	<b>2,322,963</b>	<b>2,322,963</b>	<b>0</b>	<b>0</b>	<b>2,391,699</b>
<b>Other Non-Operating Income (Expense)</b>										
71520 - Fixed Asset Disposal-Gain	0	0	0	0	0	0	4,000	4,000	0	0
71530 - Gain/Loss On Investments	0	(428,059)	(428,059)	0	593,301	0	1,719,330	1,719,330	0	13,791
71540 - Discounts Earned	0	0	0	0	0	0	2,050	2,050	0	2,313
71610 - Legal Settlement Expense	0	0	0	0	0	0	(10,000)	(10,000)	0	0
71620 - Other non-operating revenue (e	0	5,877	5,877	0	7,934	0	82,425	82,425	0	18,690
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	0
73300 - DMJM and Auth OH Clearin	0	0	0	0	0	0	24,334	24,334	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>0</b>	<b>(422,182)</b>	<b>(422,182)</b>	<b>0</b>	<b>601,235</b>	<b>0</b>	<b>1,822,138</b>	<b>1,822,138</b>	<b>0</b>	<b>34,794</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>2,119,538</b>	<b>2,121,637</b>	<b>2,099</b>	<b>0</b>	<b>(2,698,925)</b>	<b>13,976,440</b>	<b>17,649,662</b>	<b>3,673,221</b>	<b>26</b>	<b>(13,510,920)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	1,073,696	791,493	(282,203)	(26)	1,198,276	1,857,069	1,673,570	(183,499)	(10)	3,143,653
<b>Total Capital Grant Contribution</b>	<b>1,073,696</b>	<b>791,493</b>	<b>(282,203)</b>	<b>(26)</b>	<b>1,198,276</b>	<b>1,857,069</b>	<b>1,673,570</b>	<b>(183,499)</b>	<b>(10)</b>	<b>3,143,653</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>21,672,044</b>	<b>21,497,738</b>	<b>174,306</b>	<b>1</b>	<b>19,485,974</b>	<b>109,998,882</b>	<b>103,281,961</b>	<b>6,716,921</b>	<b>6</b>	<b>101,681,882</b>
<b>Net Income/(Loss)</b>	<b>5,880,078</b>	<b>6,634,796</b>	<b>754,718</b>	<b>13</b>	<b>4,778,607</b>	<b>34,770,413</b>	<b>45,123,234</b>	<b>10,352,821</b>	<b>30</b>	<b>23,749,907</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the five months ended November 30, 2019  
(Unaudited)

Print Date: 12/9/2019  
Print Time: 2:11:29PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	\$(13,333)	\$(8,224)	\$5,109	38	\$374,261	\$(490,667)	\$(175,759)	\$314,907	64	\$317,771
73299 - Capitalized Equipment Co	0	8,224	8,224	0	(374,261)	0	175,759	175,759	0	(317,771)
<b>Total Equipment Outlay</b>	<b>(13,333)</b>	<b>0</b>	<b>13,333</b>	<b>100</b>	<b>0</b>	<b>(490,667)</b>	<b>0</b>	<b>490,667</b>	<b>100</b>	<b>0</b>



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

## Review of the Unaudited Financial Statements for the Five Months Ended November 30, 2019 and 2018

Presented by:

Scott Brickner

Chief Financial Officer

Kathy Kiefer

Senior Director, Finance, Accounting, & Airline Relations

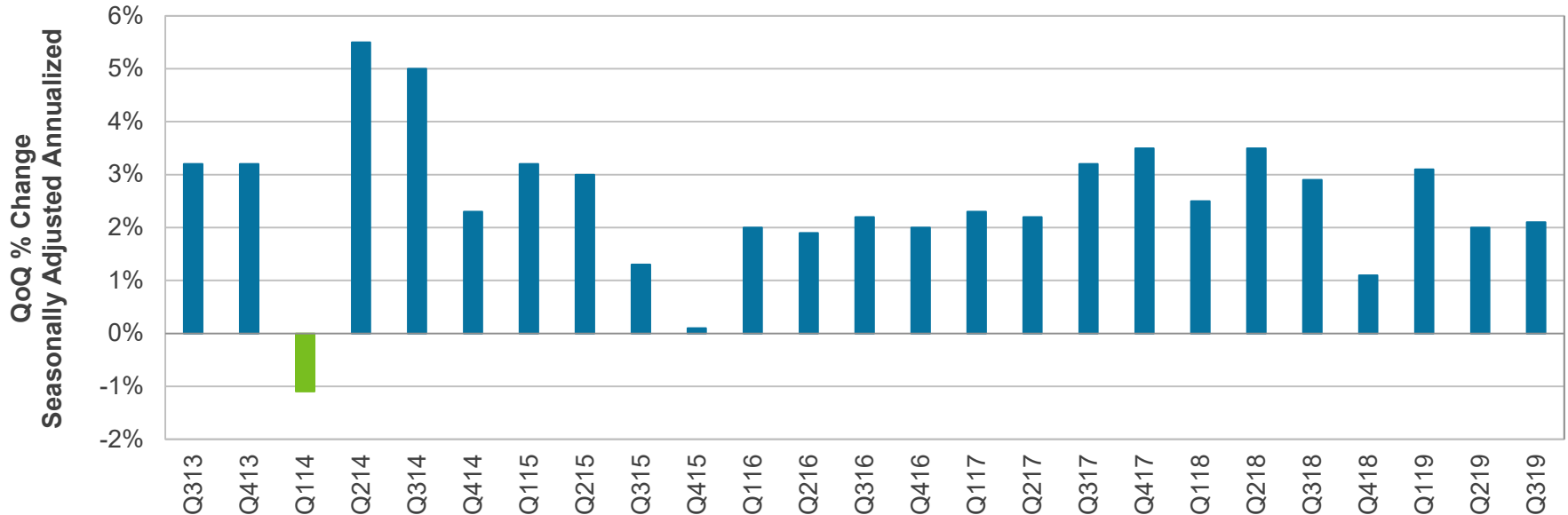
December 19, 2019



# Third Quarter GDP

According to the second estimate, GDP growth was stronger than expected in the third quarter, up 2.1% on an annualized rate versus the initial estimate of 1.9%. This follows growth of 3.1% in the first quarter, and 2.0% in the second quarter. Third quarter growth was fueled by consumer spending which contributed 2.0% to GDP in the quarter, while exports were a drag on the economy. Although the pace of GDP growth was stronger than expected in the third quarter, the consensus estimate for the current quarter signals a slowdown to 1.6% growth. The consensus forecast calls for GDP growth of 1.8% in 2020 versus 2.3% in 2019 and 2.9% in 2018.

**U.S. Gross Domestic Product (QoQ)**  
Third Quarter 2013 – Third Quarter 2019



# Initial Claims For Unemployment

For the week ending November 29, initial jobless claims declined by 10,000 to 203,000. The 4-week moving average decreased by 2000 to 217,750. Initial jobless claims remain low and are consistent with a strong labor market.

**Initial Jobless Claims and 4-Week Moving Average**  
November 28, 2014 – November 29, 2019



# Consumer Price Index

The Consumer Price Index (CPI) was up 1.8% year-over-year in October, up from 1.7% in September. Core CPI (CPI less food and energy) declined to 2.3% year-over-year in October, down from 2.4% in September. Overall, inflationary pressures remain subdued.

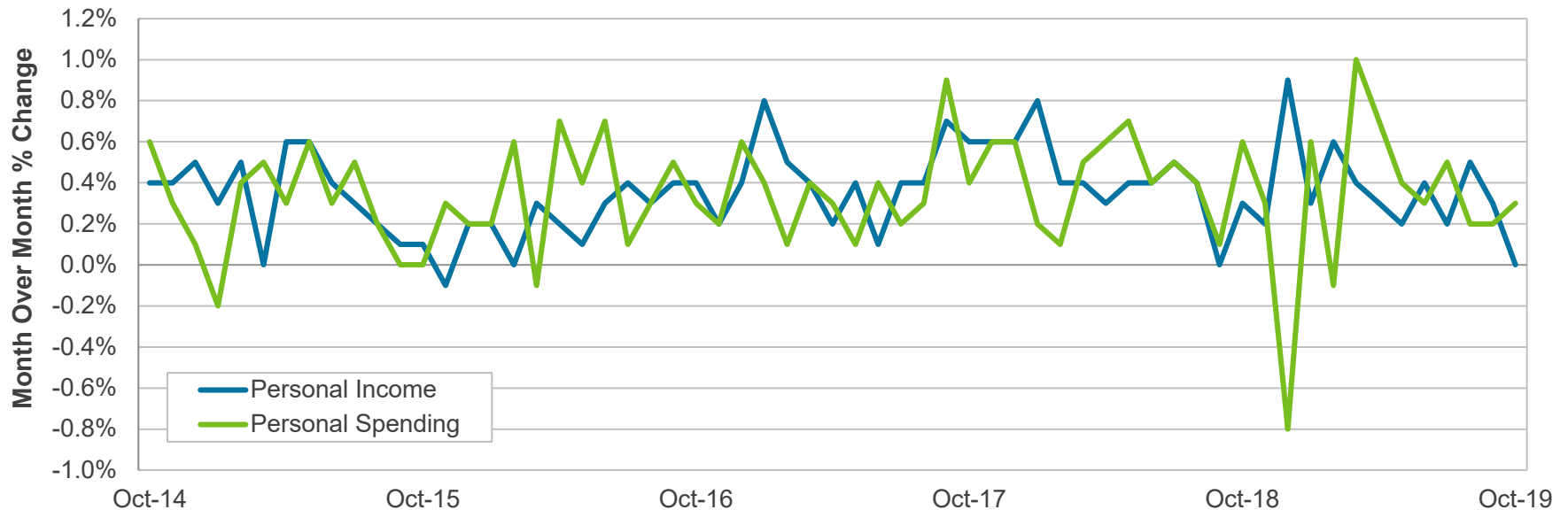
**Consumer Price Index (YoY%)**  
October 2014 – October 2019



# Personal Income and Spending

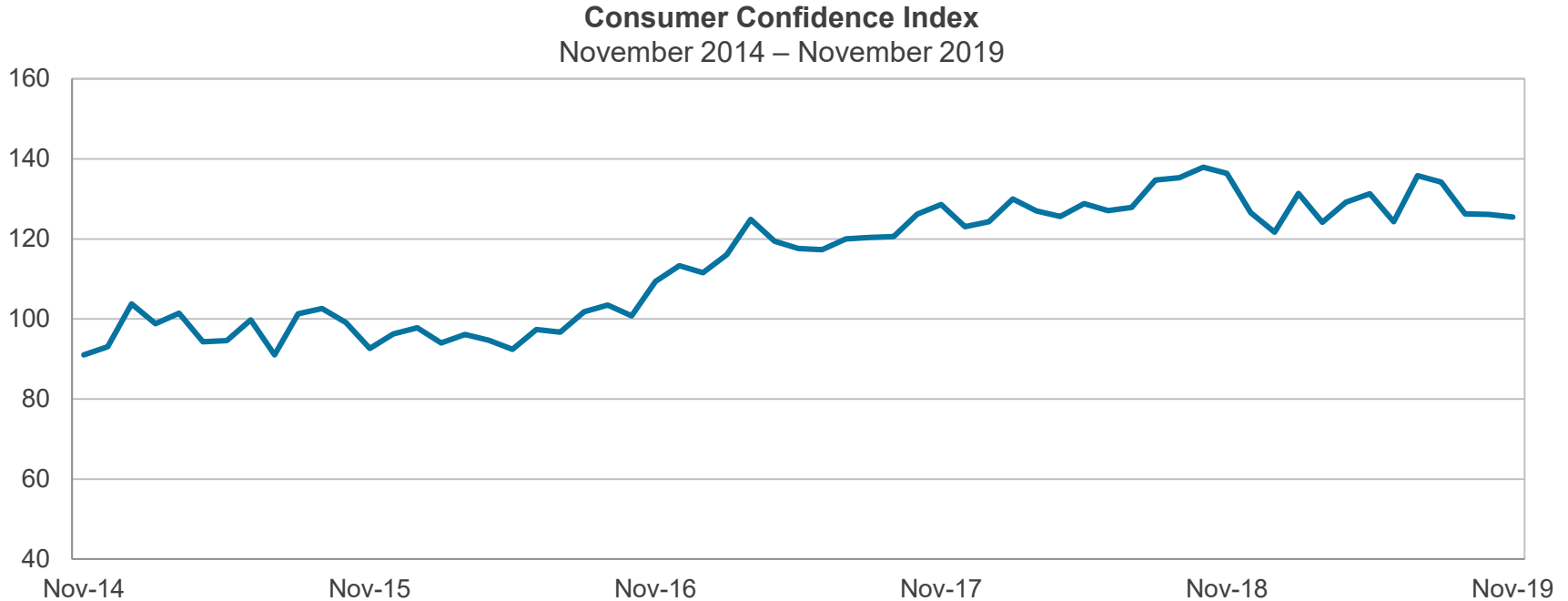
Personal income was flat in October (below expectations of 0.3%), following a 0.3% increase in September. Consumer spending increased 0.3% in October (in line with expectations), following growth of 0.2% in September. Overall, income was somewhat soft but spending trends remain favorable.

**Personal Income and Spending (MoM%)**  
October 2014 – October 2019



# Consumer Confidence Index

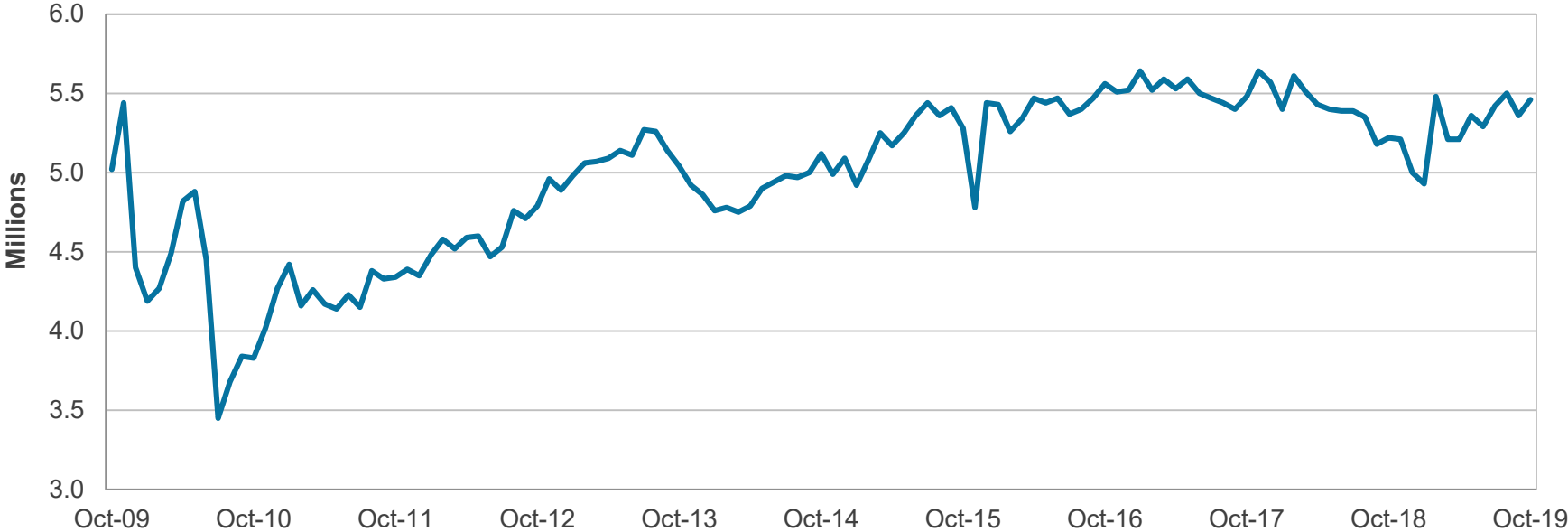
The Consumer Confidence Index declined further to 125.5 in November from 126.1 in October and 126.3 in September. Nevertheless, the index remains at a strong level.



# Existing Home Sales

Existing home sales rose 1.9% in October to a seasonally adjusted rate of 5.460 million units (slightly lower than expected), following a 2.5% decrease in September. On a year-over-year basis, sales of existing homes were up 4.6% in October. The underlying trend suggests that housing momentum has picked up.

**U.S. Existing Home Sales (MoM)**  
October 2009 – October 2019

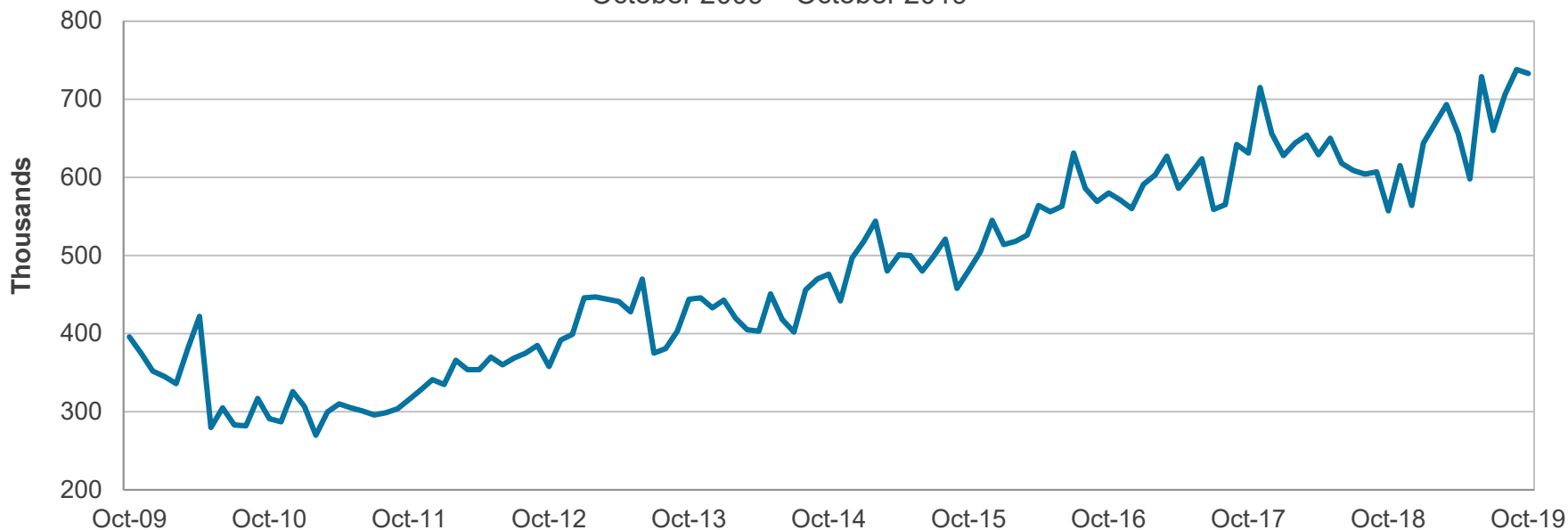


# New Home Sales

New home sales were roughly flat in October at an annualized rate of 733,000 units, following a strong gain in September. The trailing 3-month average shows accelerating momentum. Overall, we believe the housing market is benefiting from lower mortgage rates and increased affordability.

## U.S. New Home Sales

October 2009 – October 2019



# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$58.43 per barrel on December 5, above its one month average of \$57.14 and its one year average of \$56.18. Oil prices have increased over the past two months largely due to increased optimism regarding global trade as well as expectations for deeper OPEC productions cuts.

## West Texas Intermediate Oil Price Per Barrel (WTI Spot)

December 6, 2014 – December 6, 2019





# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.818 per gallon on December 5, which was above its one month average of \$1.812 and its one year average of \$1.860.

**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
December 6, 2014 – December 6, 2019



# U.S. Equity Markets

Year-over-year, the DJIA and S&P 500 indices are up 10.9% and 15.6%, respectively. Uncertainty about trade, Brexit, and central bank policy have fueled financial market volatility this year but the overall trajectory for equities has been positive.

**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
December 6, 2014 – December 6, 2019



# Treasury Yield History

The Treasury yield curve has begun to normalize and is now upward sloping. The yield on 5-year Treasuries is now about 4 basis points higher than the yield on 2-year Treasuries. We believe fed funds rate cuts and increased optimism regarding trade and global inflation expectations has helped to normalize the Treasury yield curve.

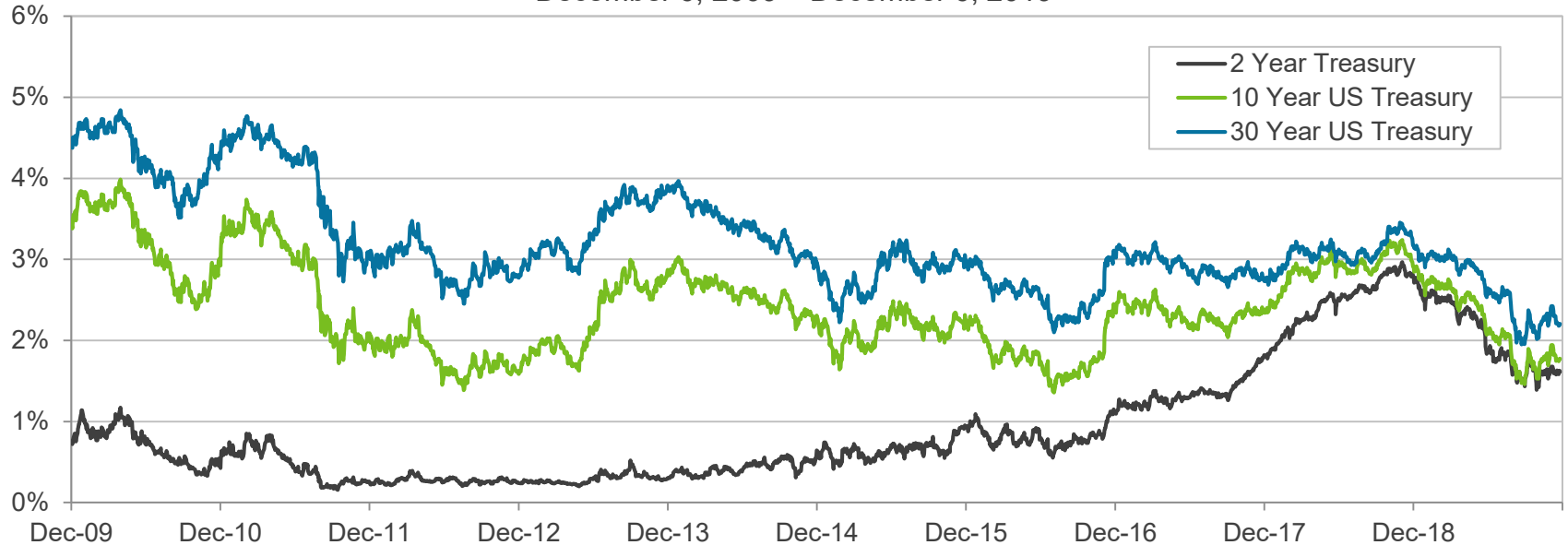
**2- and 5-year U.S. Treasury Yields**  
December 6, 2018 – December 5, 2019



# Treasury Yield History

Year-over-year, the yield on 3-month T-bills is down about 88 basis points, the yield on 2-year Treasuries is down 120 basis points, the yield on 5-year Treasuries is down 115 basis points, and the yield on 10-year Treasuries is down 110 basis points. The decline in yields was driven in large part by declining global inflation expectations as well as fed funds rate cuts.

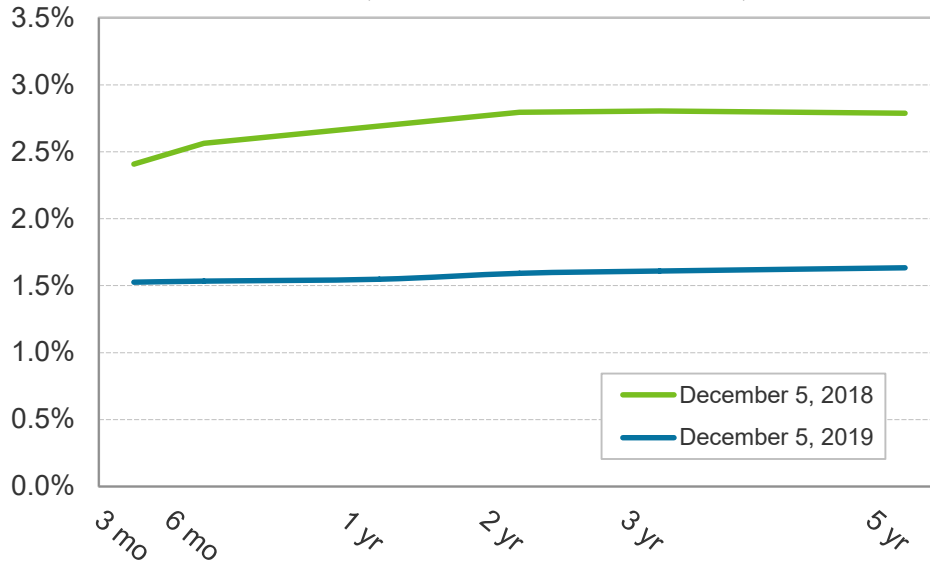
**2-, 10- and 30-year U.S. Treasury Yields**  
December 6, 2009 – December 6, 2019



# U.S. Treasury Yield Curve

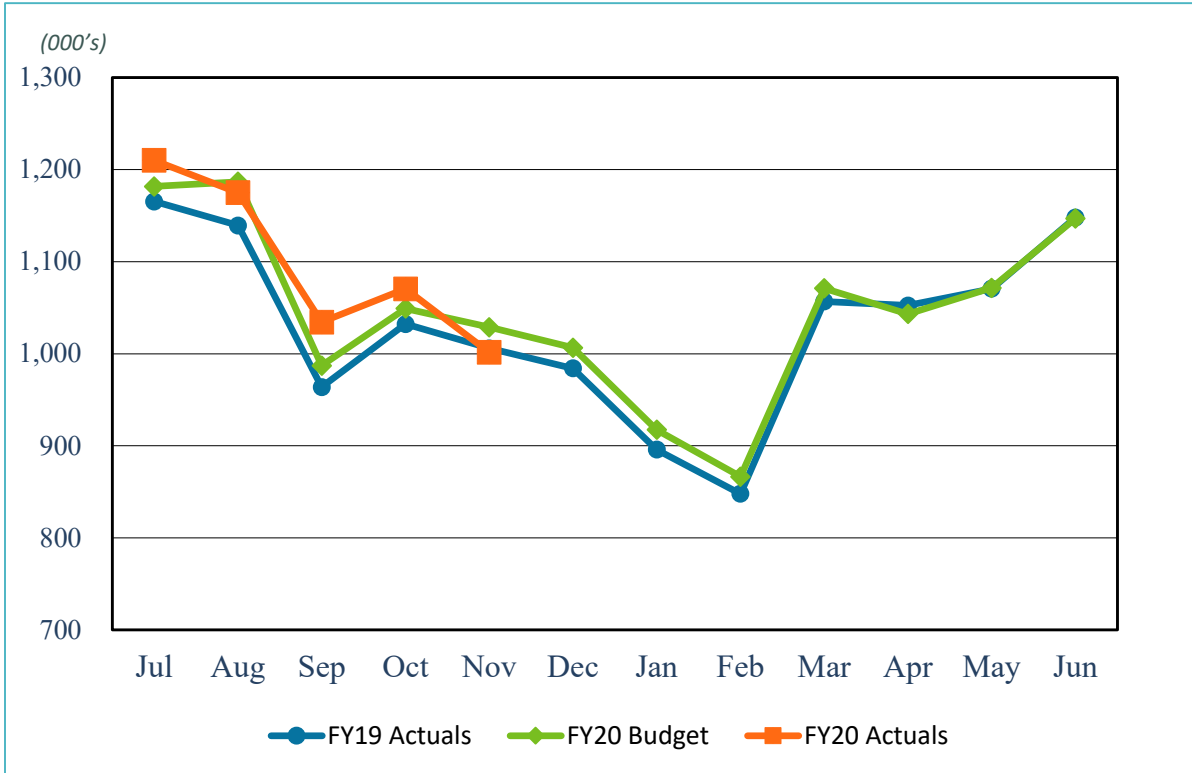
Over the past year the shape of the yield curve has changed significantly. Throughout much of this year the Treasury yield curve was inverted, but in early October the 10-year US Treasury yield rose above the yield on the 3-month T-bill. This portion of the yield curve had been inverted since May 2019 (with a brief exception in July). The yield curve is currently upward sloping. The Fed has cut the fed funds target rate by a total of 75 basis points this year which has helped to normalize the slope of the Treasury yield curve.

**U.S. Treasury Yield Curve**  
December 5, 2018 versus December 5, 2019



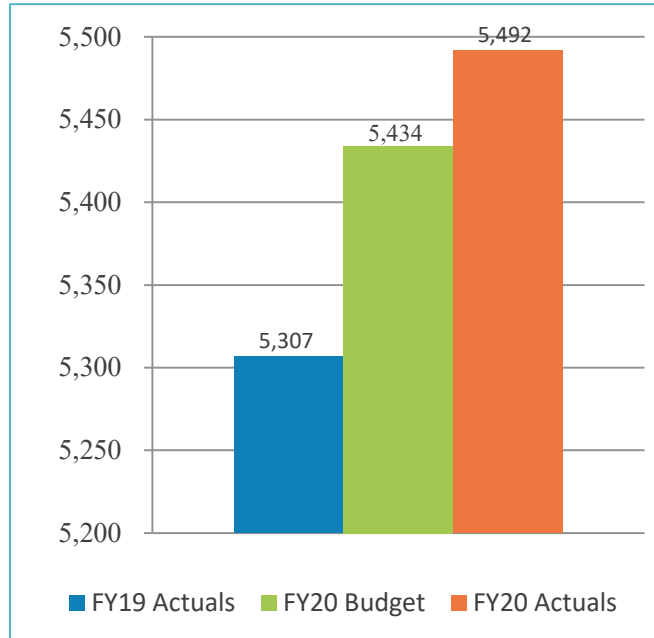
	12/5/18	12/5/19	Change
<b>3-Mo.</b>	2.41%	1.53%	(0.88%)
<b>6-Mo.</b>	2.56%	1.53%	(1.03%)
<b>1-Yr.</b>	2.69%	1.55%	(1.14%)
<b>2-Yr.</b>	2.80%	1.59%	(1.21%)
<b>3-Yr.</b>	2.81%	1.61%	(1.20%)
<b>5-Yr.</b>	2.79%	1.63%	(1.16%)
<b>10-Yr.</b>	2.91%	1.81%	(1.10%)
<b>30-Yr.</b>	3.17%	2.26%	(0.91%)

# Enplanements

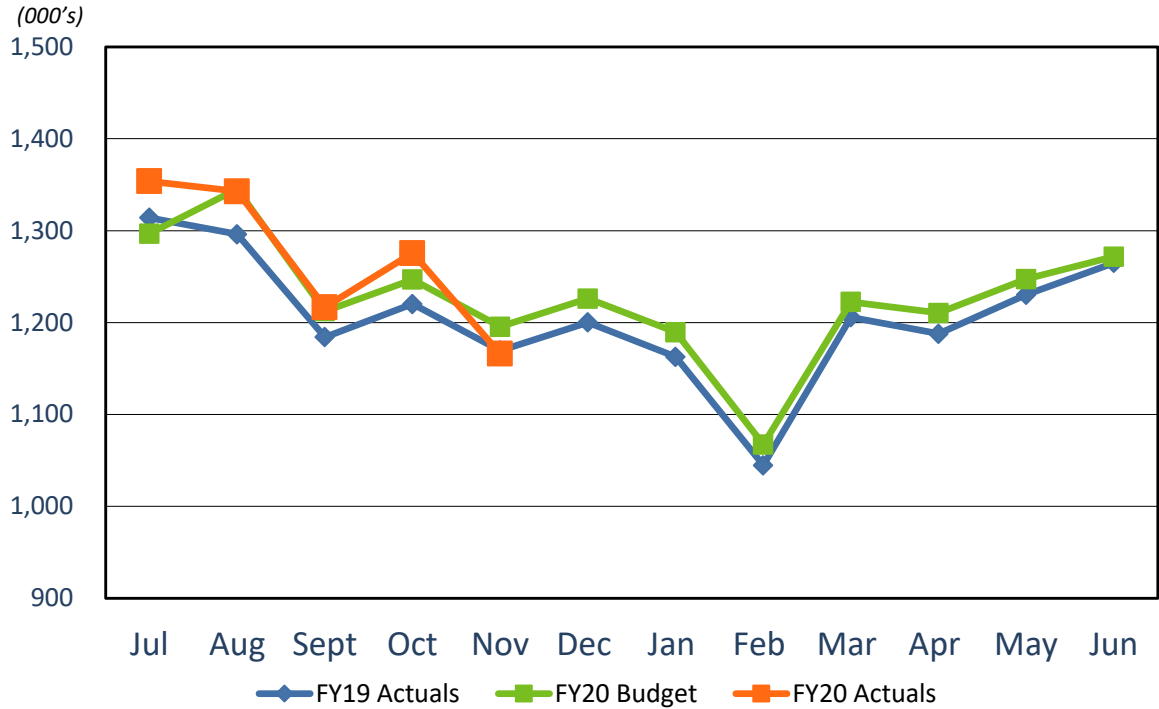


FY20 YTD Act Vs.  
FY19 YTD Act  
3.5%

FY20 YTD Act Vs.  
FY20 YTD Budget  
1.1%

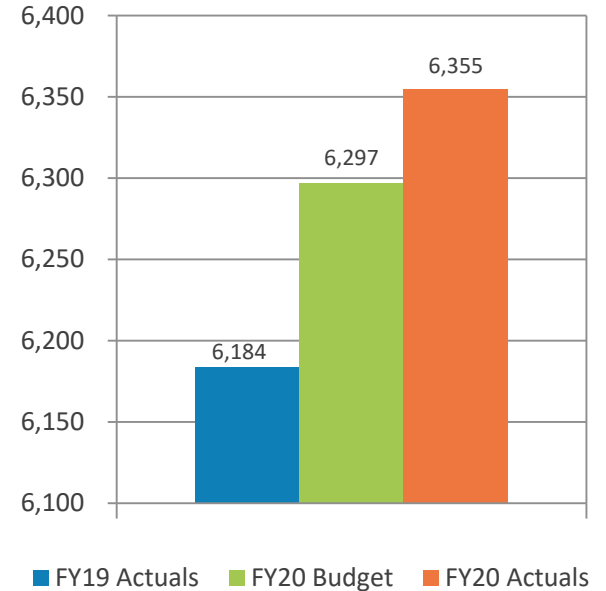


# Gross Landing Weight Units (000 lbs)



FY20 YTD Act Vs.  
FY19 YTD Act  
2.8%

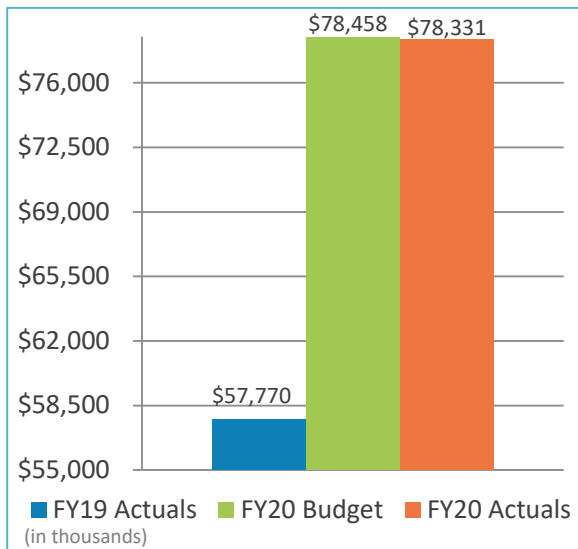
FY20 YTD Act Vs.  
FY20 YTD Budget  
0.9%



# Operating Revenue (Unaudited)

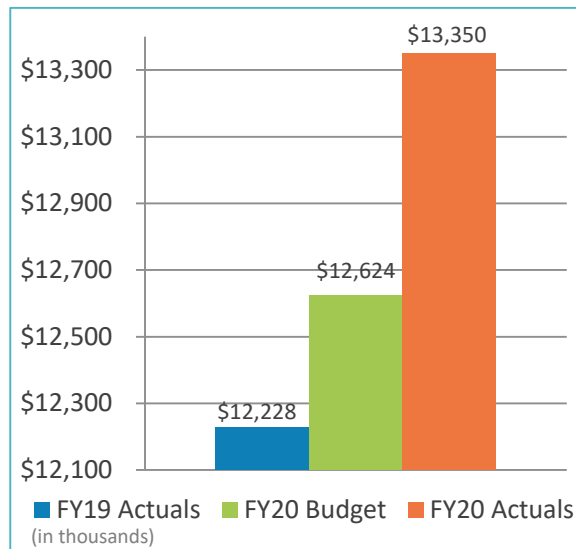
## Aviation

FY20 YTD Act Vs. FY19 YTD Act 35.6%	FY20 YTD Act Vs. FY20 YTD Budget -0.2%
---	--



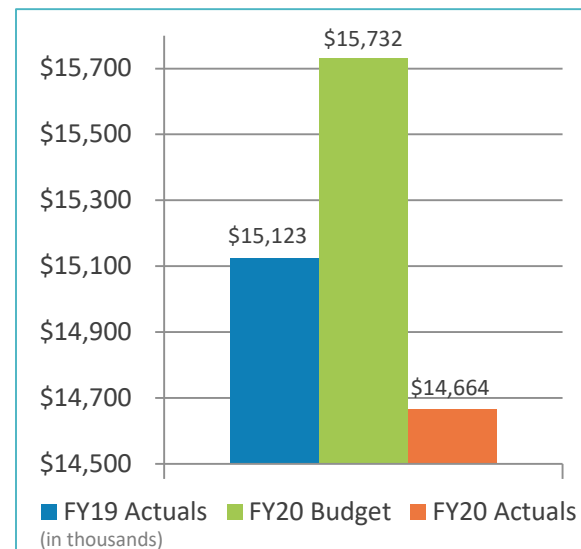
## Terminal Concessions

FY20 YTD Act Vs. FY19 YTD Act 9.2%	FY20 YTD Act Vs. FY20 YTD Budget 5.8%
--	---



## Rental Car

FY20 YTD Act Vs. FY19 YTD Act -3.0%	FY20 YTD Act Vs. FY20 YTD Budget -6.8%
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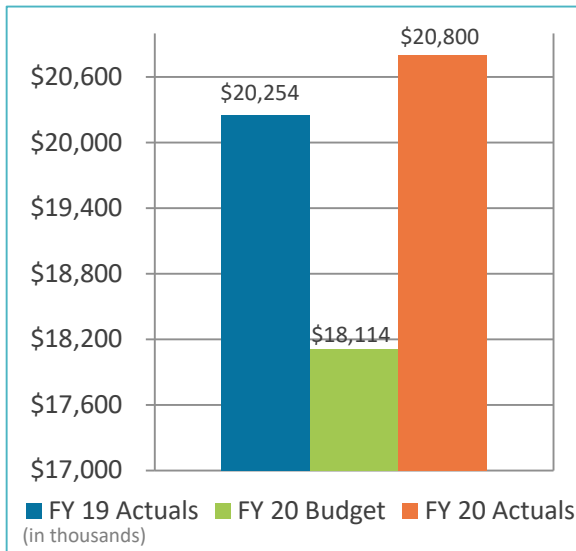




# Operating Revenue (Unaudited)

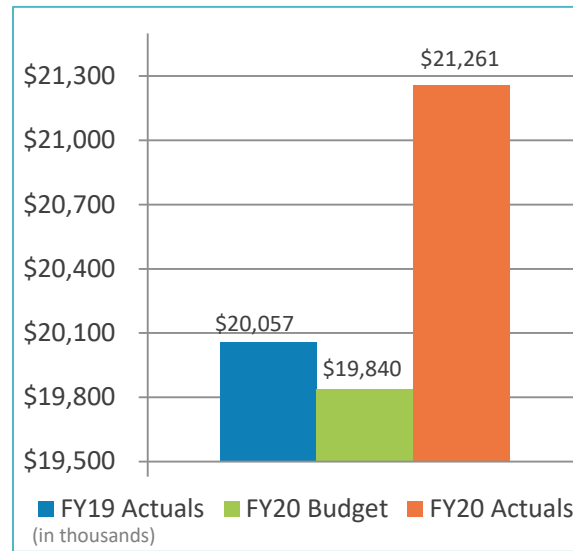
## Parking Revenue

FY20 YTD Act Vs. FY19 YTD Act 2.7%	FY20 YTD Act Vs. FY20 YTD Budget 14.8%
--	--

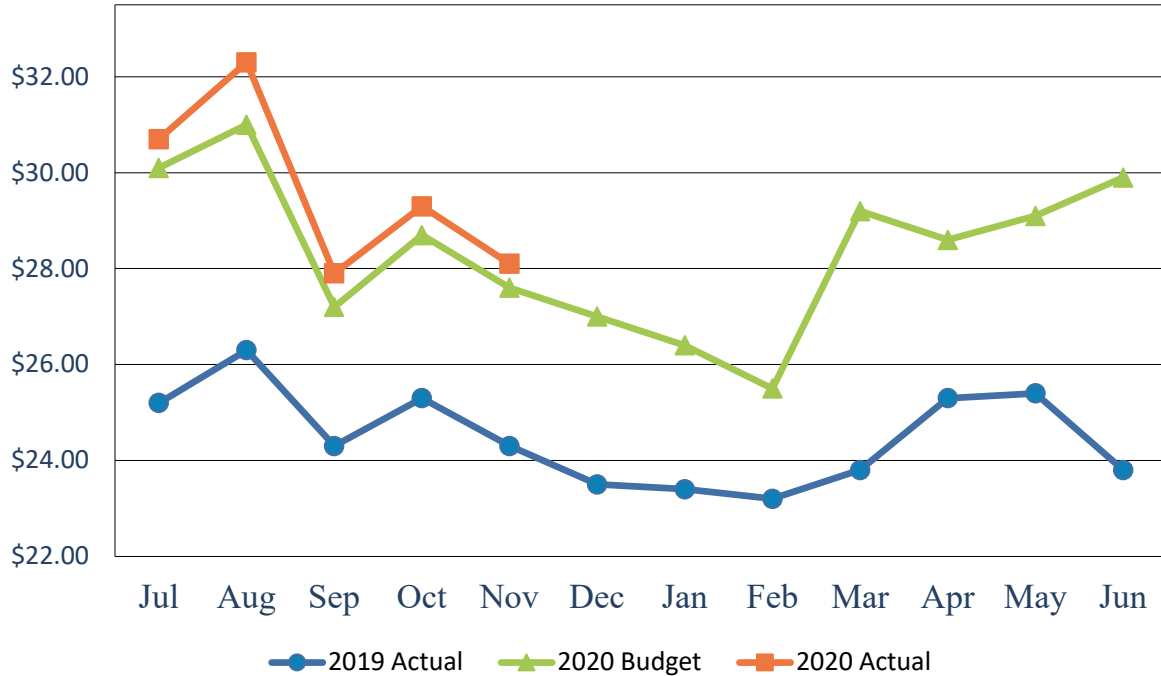


## Other

FY20 YTD Act Vs. FY19 YTD Act 6.0%	FY20 YTD Act Vs. FY20 YTD Budget 7.2%
--	---



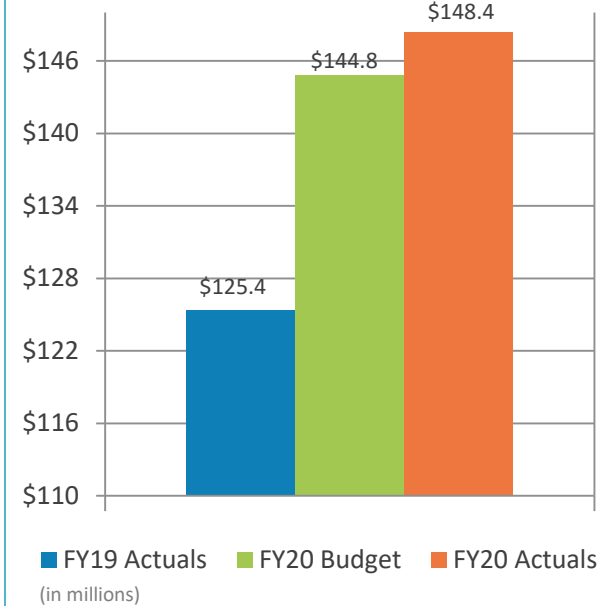
# Total Operating Revenue (Unaudited)



(in millions)

FY20 YTD Act Vs.  
FY19 YTD Act  
18.3%

FY20 YTD Act Vs.  
FY20 YTD Budget  
2.5%



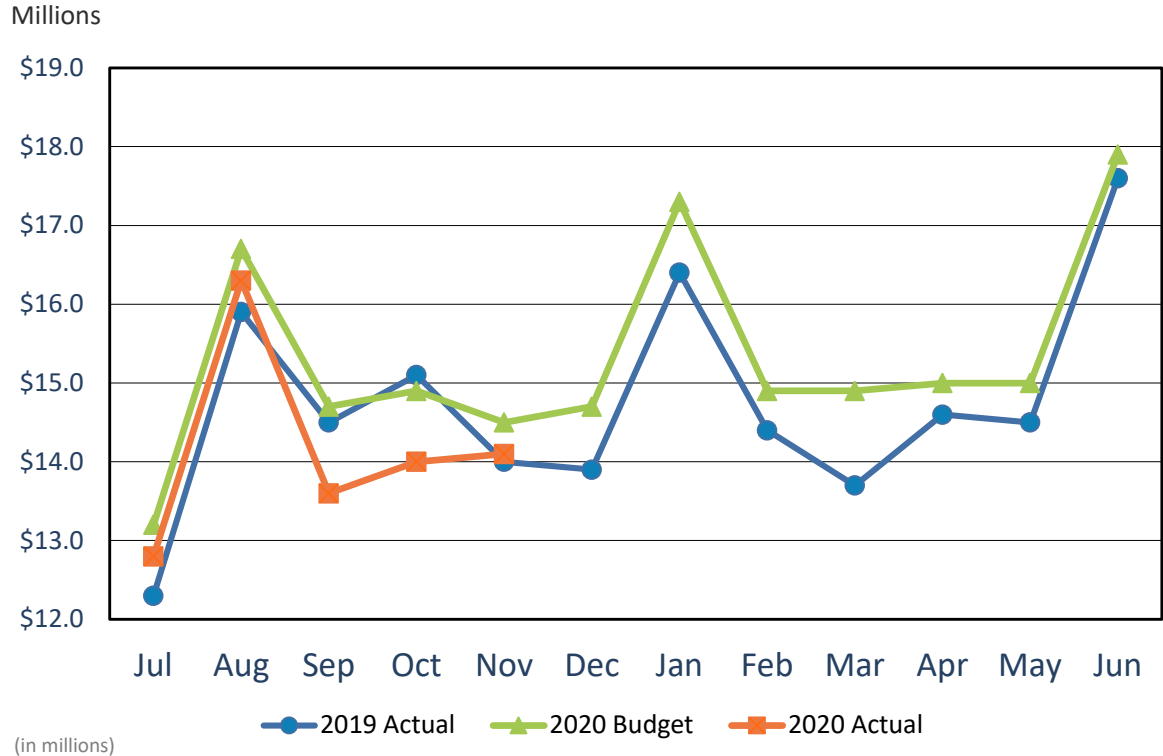
(in millions)

# Operating Revenues

## for the Five Months Ended November 30, 2019 (Unaudited)

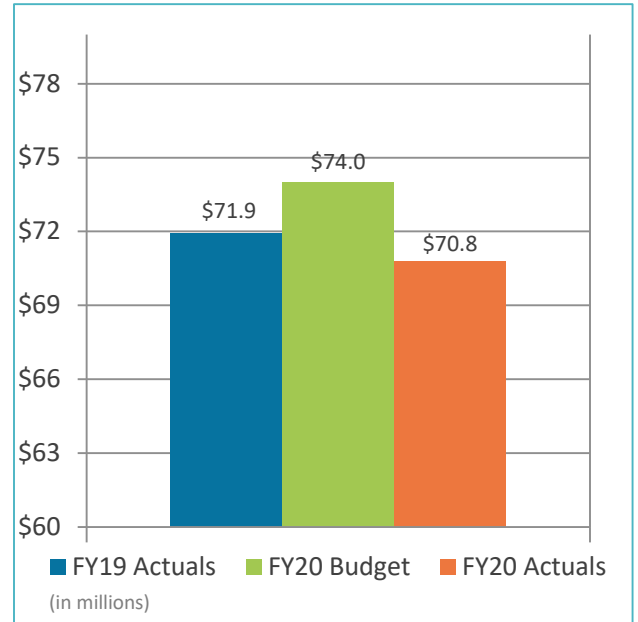
(In thousands)	Budget	Actual	Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 78,458	\$ 78,331	\$ (127)	-	\$ 57,770
Terminal concessions	12,624	13,350	726	6%	12,228
Rental car	15,732	14,664	(1,068)	(7)%	15,123
Parking	18,114	20,800	2,686	15%	20,254
Other operating	19,840	21,261	1,421	7%	20,057
<b>Total operating revenues</b>	<b>\$ 144,768</b>	<b>\$ 148,406</b>	<b>\$ 3,638</b>	<b>3%</b>	<b>\$ 125,432</b>

# Total Operating Expenses (Unaudited)



FY20 YTD Act Vs.  
FY19 YTD Act  
1.5%

FY20 YTD Act Vs.  
FY20 YTD Budget  
4.3%



# Operating Expenses

## for the Five Months Ended November 30, 2019 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 20,571	\$ 19,936	\$ 635	3%	\$ 18,593
Contractual services	19,048	17,920	1,128	6%	20,629
Safety and security	13,805	13,407	398	3%	12,669
Space rental	4,246	4,252	(6)	-	4,246
Utilities	6,469	6,076	393	6%	6,219
Maintenance	5,502	5,514	(12)	-	5,351
Equipment and systems	94	139	(45)	(48)%	127
Materials and supplies	180	263	(83)	(46)%	239
Insurance	697	614	83	12%	561
Employee development and support	574	493	81	14%	396
Business development	1,179	722	457	39%	1,525
Equipment rental and repairs	1,652	1,454	198	12%	1,383
<b>Total operating expenses</b>	<b>\$ 74,017</b>	<b>\$ 70,790</b>	<b>\$ 3,227</b>	<b>4%</b>	<b>\$ 71,938</b>

# Net Operating Income (Loss) Summary

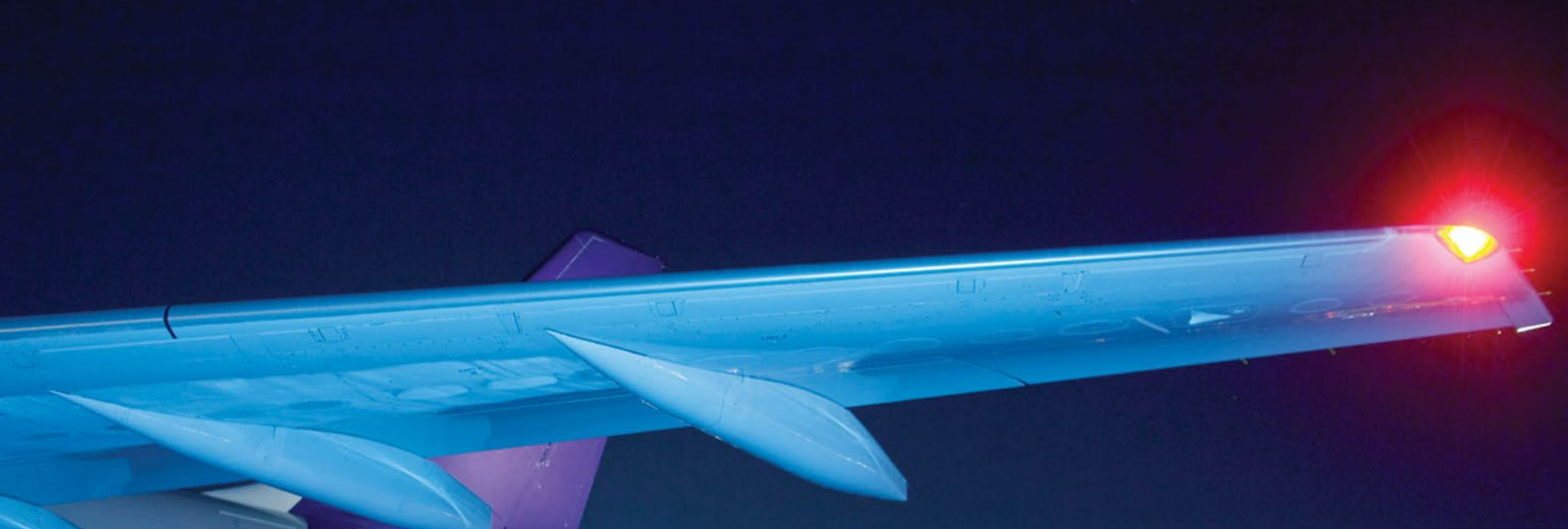
## for the Five Months Ended November 30, 2019 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 144,768	\$ 148,406	\$ 3,638	3%	\$ 125,432
Total operating expenses	74,017	70,790	3,227	4%	71,938
<b>Income from operations</b>	<b>70,751</b>	<b>77,616</b>	<b>6,865</b>	<b>10%</b>	<b>53,494</b>
Depreciation	51,815	51,815	-	-	46,398
<b>Operating income (loss)</b>	<b>\$ 18,936</b>	<b>\$ 25,801</b>	<b>\$ 6,865</b>	<b>36%</b>	<b>\$ 7,096</b>

# Nonoperating Revenues & Expenses

## for the Five Months Ended November 30, 2019 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Passenger facility charges	\$ 19,930	\$ 20,613	\$ 683	3%	\$ 19,441
Customer facility charges (Rental Car Center)	17,897	18,175	278	2%	17,791
Quieter Home Program, net	(1,253)	(1,510)	(257)	(21)%	(1,171)
Interest income	7,097	7,401	304	4%	6,511
Interest expense (net)	(29,694)	(28,852)	842	3%	(29,097)
Other nonoperating revenue (expense)	-	1,822	1,822	-	35
<b>Nonoperating revenue, net</b>	<b>13,977</b>	<b>17,649</b>	<b>3,672</b>	26%	<b>13,510</b>
<b>Change in net position before grant contributions</b>	<b>32,913</b>	<b>43,450</b>	<b>10,537</b>	32%	<b>20,606</b>
Capital grant contributions	1,857	1,674	(183)	(10)%	3,144
<b>Change in net position</b>	<b>\$ 34,770</b>	<b>45,124</b>	<b>\$ 10,354</b>	<b>30%</b>	<b>\$ 23,750</b>



**Statements of Net Position (Unaudited)  
November 30, 2019 and 2018**



# Statements of Net Position (Unaudited)

## As of November 30, 2019 and 2018

(In Thousands)

	<u>2019</u>	<u>2018</u>
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	\$ 176,880	\$ 121,999
Cash designated for capital projects and other	39,305	42,144
Restricted assets	405,974	475,218
Capital assets, net	1,734,627	1,708,479
Other assets	252,401	196,650
Deferred outflows of resources	29,869	23,818
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,639,056</b>	<b>\$ 2,568,308</b>

# Statements of Net Position (Unaudited)

## As of November 30, 2019 and 2018

(In Thousands)

	<u>2019</u>	<u>2018</u>
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 69,547	\$ 64,889
Liabilities payable from restricted assets	95,828	49,840
Long term liabilities	1,568,294	1,615,677
Deferred inflows of resources	6,961	4,227
<b>Total liabilities and deferred inflows of resources</b>	<u>\$ 1,740,630</u>	<u>\$ 1,734,633</u>
<b>Total net position</b>	<u>\$ 898,426</u>	<u>\$ 833,675</u>



Questions?



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
**November 30, 2019**

Presented by: Geoff Bryant  
Manager Airport Finance

**December 19, 2019**



# Section 1

## Account Profile

# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

## SDCRAA Consolidated

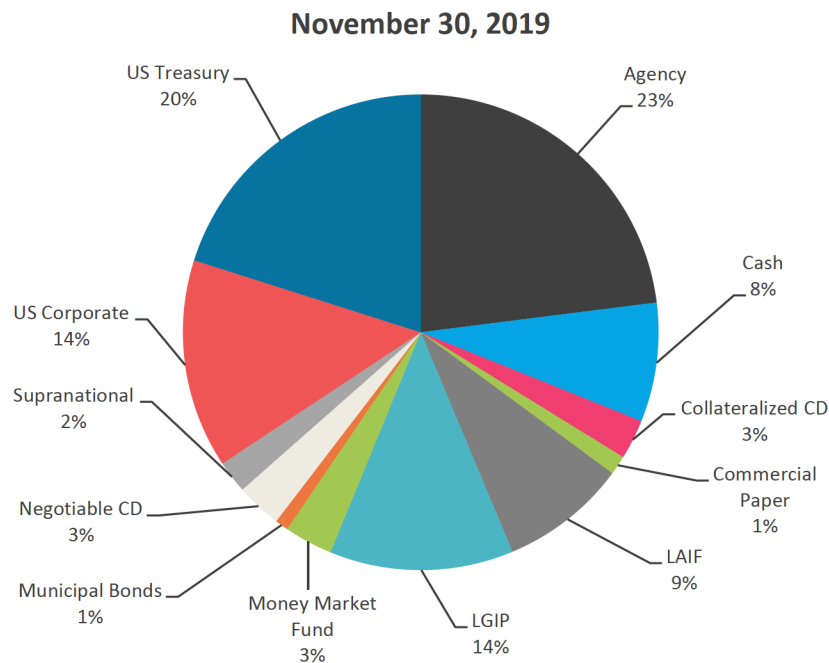
	11/30/2019	10/31/2019	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.46	1.53	(0.07)
Average Purchase Yield	2.09%	2.13%	(0.04%)
Average Market Yield	1.79%	1.78%	0.01%
Average Quality*	AA+/Aa1	AA/Aa1	
Unrealized Gains/Losses	5,382,231	6,151,620	(769,389)
Total Market Value	587,105,751	581,311,889	5,793,862

\*Portfolio is S&P and Moody's, respectively.



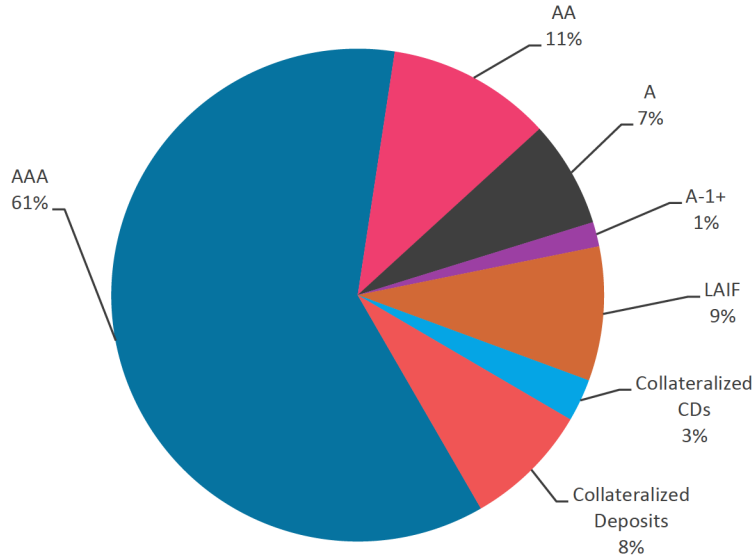
# Sector Distribution

	November 30, 2019		October 31, 2019	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	135,254,015	23.0%	135,372,236	23.3%
Cash	47,354,260	8.1%	46,328,912	8.0%
Collateralized CD	16,048,558	2.7%	16,048,541	2.7%
Commercial Paper	7,486,308	1.3%	7,472,808	1.3%
LAIF	50,600,469	8.6%	50,513,264	8.7%
LGIP	73,402,135	12.5%	73,535,086	12.6%
Money Market Fund	19,558,564	3.3%	630,792	0.1%
Municipal Bonds	5,003,504	0.9%	5,029,879	0.9%
Negotiable CD	18,272,326	3.1%	18,277,845	3.1%
Supranational	12,697,136	2.2%	12,692,743	2.2%
US Corporate	83,217,560	14.2%	83,438,986	14.4%
US Treasury	118,210,916	20.1%	131,970,797	22.7%
<b>TOTAL</b>	<b>587,105,751</b>	<b>100.0%</b>	<b>581,311,889</b>	<b>100.0%</b>



# Quality & Maturity Distribution

November 30, 2019

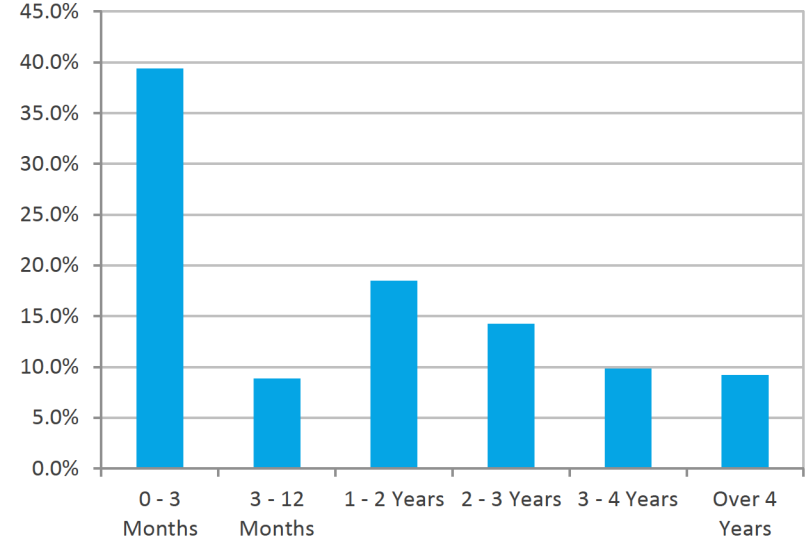


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

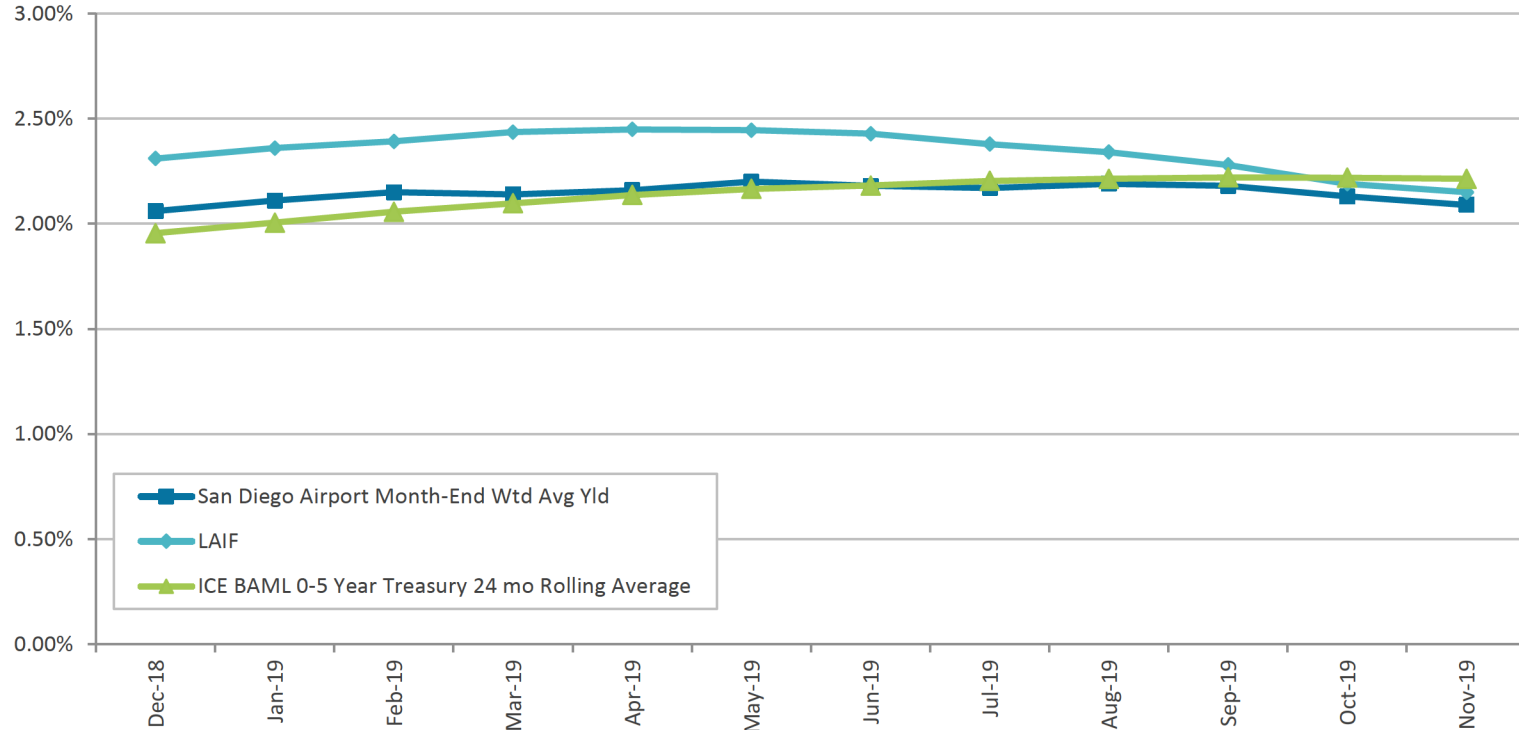
November 30, 2019



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

# Investment Performance





## Section 2

### Bond Proceeds

# Bond Proceeds

## Summary of 2010, 2013, 2014 & 2017 Bond Proceeds <sup>(1)</sup>

As of November 30, 2019  
(in thousands)

	2014 Special Facility Revenue Bond	2010, 2013 and 2017 General Airport Revenue Bonds	Total Bond Proceeds	Yield	Rating
<b>Project Fund</b>					
LAIF	-	5,435	5,435	2.08%	N/R
SDCIP	-	21,244	21,244	2.14%	AAAf
Money Market Fund	-	2,103	2,103	1.57%	AAAm
	-	28,782	28,782	2.09%	
<b>Debt Service Reserve &amp; Coverage Funds</b>					
SDCIP	29,389	78,538	107,927	2.14%	AAAf
Torrey Pines Bank CD	-	22,275	22,725	2.00%	N/R
	29,389	101,263	130,652	2.12%	
<b>TOTAL</b>	<b>29,389</b>	<b>142,491</b>	<b>159,434</b>	<b>2.11%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds.  
SDCIP Yield as of October 31, 2019

A low-angle photograph of a modern airport terminal building. The building features a complex, multi-tiered structure with large concrete overhangs and glass facades. The sky is bright blue with some light clouds. A teal-colored overlay covers the left side of the image, containing the text "Questions?".

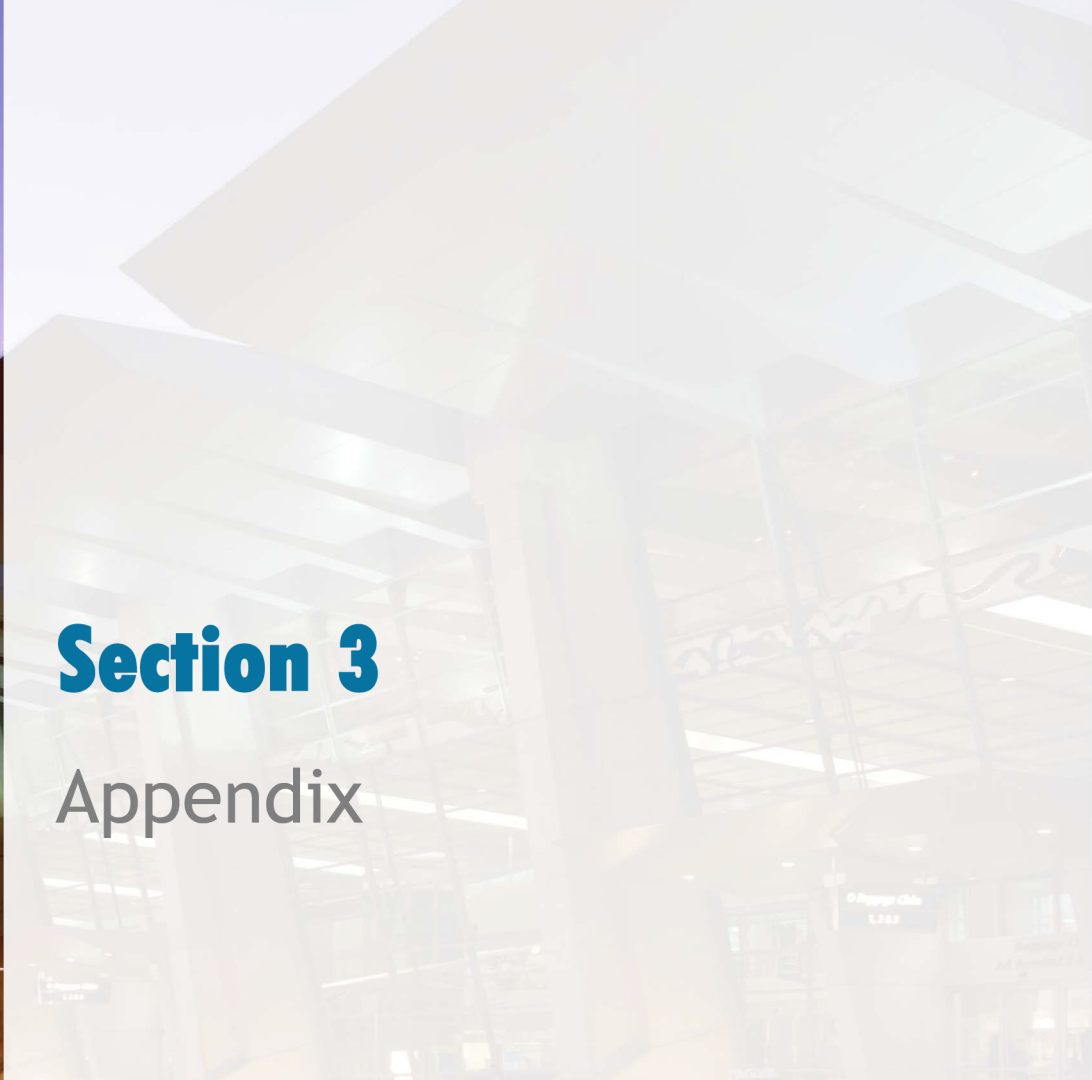
Questions?

● Ticketing  
U.S. Airways



## Section 3

### Appendix



# Compliance

November 30, 2019

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	Complies
Agency Issues	No Limit	Complies
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	Complies
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	Complies
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	Complies
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Medium Term Notes	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	Complies
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	Complies
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	Complies
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	Complies
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	Complies
Local Government Investment Pool (LGIP)	Max program limit for LAIF	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
3135G0T29	FNMA Note 1.500% Due 02/28/2020	13,035,000.00	02/28/2017 1.58%	13,003,050.30	99.95 1.68%	13,028,925.69 50,510.63	2.23% 25,875.39	Aaa / AA+ AAA	0.25 0.24
313378J77	FHLB Note 1.875% Due 03/13/2020	3,000,000.00	05/16/2017 1.57%	3,025,080.00	100.07 1.63%	3,002,076.00 12,187.50	0.51% (23,004.00)	Aaa / AA+ NR	0.28 0.28
313370U55	FHLB Note 2.875% Due 09/11/2020	5,000,000.00	10/30/2018 2.90%	4,997,450.00	100.93 1.67%	5,046,530.00 31,944.44	0.87% 49,080.00	Aaa / AA+ AAA	0.78 0.77
3135G0U84	FNMA Note 2.875% Due 10/30/2020	5,000,000.00	10/30/2018 2.91%	4,996,750.00	101.09 1.67%	5,054,505.00 12,378.47	0.86% 57,755.00	Aaa / AA+ AAA	0.92 0.90
313371U79	FHLB Note 3.125% Due 12/11/2020	4,500,000.00	11/29/2018 2.86%	4,523,220.00	101.42 1.73%	4,563,837.00 66,406.25	0.79% 40,617.00	Aaa / AA+ AAA	1.03 1.00
3130A1W95	FHLB Note 2.250% Due 06/11/2021	7,500,000.00	07/19/2019 1.87%	7,552,725.00	100.85 1.69%	7,563,630.00 79,687.50	1.30% 10,905.00	Aaa / AA+ AAA	1.53 1.49
313378JP7	FHLB Note 2.375% Due 09/10/2021	7,500,000.00	08/27/2019 1.57%	7,620,375.00	101.20 1.68%	7,590,270.00 40,078.13	1.30% (30,105.00)	Aaa / AA+ AAA	1.78 1.73
3130AF5B9	FHLB Note 3.000% Due 10/12/2021	4,500,000.00	10/22/2018 3.05%	4,493,385.00	102.48 1.64%	4,611,730.50 18,375.00	0.79% 118,345.50	Aaa / AA+ NR	1.87 1.81
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	102.72 1.65%	7,344,637.30 93,396.88	1.27% 212,975.30	Aaa / AA+ NR	2.53 2.41
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	99.30 1.64%	4,964,865.00 16,232.64	0.85% (9,935.00)	Aaa / AA+ AAA	2.77 2.69
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	104.00 1.64%	4,160,008.00 28,472.22	0.71% 140,968.00	Aaa / AA+ AAA	2.78 2.64

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	102.41 1.68%	6,144,672.00 71,666.67	1.06% 220,032.00	Aaa / AA+ NR	3.03 2.88
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	105.40 1.67%	5,164,384.40 76,086.11	0.89% 205,339.40	Aaa / AA+ NR	3.53 3.29
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	104.41 1.62%	6,264,852.00 64,208.33	1.08% 186,372.00	Aaa / AA+ AAA	3.63 3.42
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	99.94 1.62%	6,995,590.00 33,288.89	1.20% (16,870.00)	Aaa / AA+ AAA	3.71 3.57
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	106.25 1.66%	7,437,521.00 54,468.75	1.28% 217,986.00	Aaa / AA+ NR	3.78 3.53
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	106.57 1.68%	7,300,031.30 111,098.44	1.26% 254,967.30	Aaa / AA+ AAA	4.02 3.72
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	102.97 1.65%	7,001,735.60 37,234.72	1.20% 195,991.60	Aaa / AA+ NR	4.27 4.04
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	102.29 1.63%	5,114,300.00 53,400.00	0.88% 52,050.00	Aaa / AA+ AAA	4.51 4.24
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	105.23 1.67%	8,418,360.00 106,694.44	1.45% 86,440.00	Aaa / AA+ NR	4.54 4.21
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	100.31 1.68%	7,372,645.35 51,092.71	1.26% 62,408.85	Aaa / AA+ AAA	4.59 4.36
<b>TOTAL Agency</b>		<b>131,085,000.00</b>	<b>2.27%</b>	<b>132,086,911.80</b>	<b>1.66%</b>	<b>134,145,106.14</b> <b>1,108,908.72</b>	<b>23.04%</b> <b>2,058,194.34</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>2.71</b> <b>2.56</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Cash</b>									
PP2118\$00	U.S. Bank Checking Account	54,884.69	Various 0.00%	54,884.69	1.00 0.00%	54,884.69 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	29,811,684.37	Various 1.95%	29,811,684.37	1.00 1.95%	29,811,684.37 0.00	5.08% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	108,167.11	Various 1.46%	108,167.11	1.00 1.46%	108,167.11 0.00	0.02% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	17,379,523.74	Various 0.00%	17,379,523.74	1.00 0.00%	17,379,523.74 0.00	2.96% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>47,354,259.91</b>	<b>1.23%</b>	<b>47,354,259.91</b>	<b>1.23%</b>	<b>47,354,259.91</b> <b>0.00</b>	<b>8.07%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Collateralized CD</b>									
PP2118\$10	EastWest Bank Collateralized CD 2.200% Due 07/07/2021	10,800,744.02	Various 2.23%	10,781,176.54	85.86 2.23%	10,781,176.54 651.01	1.84% 0.00	NR / NR NR	1.60 1.36
PP2118\$04	EastWest Bank Collateralized CD 1.800% Due 10/24/2021	5,272,703.60	Various 1.80%	5,264,885.36	67.00 1.80%	5,264,885.36 1,845.45	0.90% 0.00	NR / NR NR	1.90 1.54
<b>TOTAL Collateralized CD</b>		<b>16,073,447.62</b>	<b>2.09%</b>	<b>16,046,061.90</b>	<b>2.09%</b>	<b>16,046,061.90</b> <b>2,496.46</b>	<b>2.73%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>1.70</b> <b>1.42</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Commercial Paper</b>									
62479MZG1	MUFG Bank Ltd/NY Discount CP 2.220% Due 12/16/2019	5,000,000.00	07/22/2019 2.27%	4,954,675.00	99.91 2.27%	4,995,375.00 0.00	0.85% 0.00	P-1 / A-1 NR	0.04 0.04
62479LB38	MUFG Bank Ltd Discount CP 2.040% Due 02/03/2020	2,500,000.00	08/19/2019 2.09%	2,476,341.67	99.64 2.09%	2,490,933.33 0.00	0.42% 0.00	P-1 / A-1 NR	0.18 0.18
<b>TOTAL Commercial Paper</b>		<b>7,500,000.00</b>	<b>2.21%</b>	<b>7,486,308.33</b>	<b>2.21%</b>	<b>7,486,308.33</b> <b>0.00</b>	<b>1.28%</b> <b>0.00</b>	<b>P-1 / A-1</b> <b>NR</b>	<b>0.09</b> <b>0.09</b>
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	50,419,730.82	Various 2.08%	50,419,730.82	1.00 2.08%	50,419,730.82 180,738.53	8.62% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>50,419,730.82</b>	<b>2.08%</b>	<b>50,419,730.82</b>	<b>2.08%</b>	<b>50,419,730.82</b> <b>180,738.53</b>	<b>8.62%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Local Gov Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	57,283,860.00	Various 2.14%	57,283,860.00	1.00 2.14%	57,283,860.00 0.00	9.76% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,603,808.45	Various 2.02%	16,054,881.34	10.05 2.02%	16,118,274.89 0.00	2.75% 63,393.55	NR / AA NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>58,887,668.45</b>	<b>2.11%</b>	<b>73,338,741.34</b>	<b>2.11%</b>	<b>73,402,134.89</b> <b>0.00</b>	<b>12.50%</b> <b>63,393.55</b>	<b>NR / AA</b> <b>Aaa</b>	<b>0.00</b> <b>0.00</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Money Market Fund FI</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	19,558,563.56	Various 1.29%	19,558,563.56	1.00 1.29%	19,558,563.56 0.00	3.33% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund FI</b>		<b>19,558,563.56</b>	<b>1.29%</b>	<b>19,558,563.56</b>	<b>1.29%</b>	<b>19,558,563.56 0.00</b>	<b>3.33% 0.00</b>	<b>Aaa / AAA NR</b>	<b>0.00 0.00</b>
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	99.90 2.04%	4,994,850.00 8,654.17	0.85% (5,150.00)	Aa1 / AA+ AA+	4.21 4.01
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>2.04%</b>	<b>4,994,850.00 8,654.17</b>	<b>0.85% (5,150.00)</b>	<b>Aa1 / AA+ AA+</b>	<b>4.21 4.01</b>
<b>Negotiable CD</b>									
89114MNQ6	Toronto Dominion Bank Yankee CD 3.090% Due 12/02/2019	5,000,000.00	11/29/2018 3.09%	5,000,000.00	100.00 3.09%	5,000,000.00 157,075.00	0.88% 0.00	P-1 / A-1+ F-1+	0.01 0.01
90333VK82	US Bank National Association Negotiable CD 2.450% Due 02/28/2020	4,000,000.00	02/28/2019 2.45%	4,000,000.00	100.00 2.45%	4,000,000.00 75,133.33	0.69% 0.00	P-1 / A-1+ F-1+	0.25 0.24
06417MBK0	Bank of Nova Scotia Houston Yankee CD 2.000% Due 03/09/2020	5,000,000.00	09/26/2019 2.07%	4,998,366.53	99.97 2.07%	4,998,366.53 23,055.56	0.86% 0.00	P-1 / A-1 F-1+	0.27 0.27

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
87019U6D6	Swedbank Inc Negotiable CD 2.270% Due 11/16/2020	4,000,000.00	11/17/2017 2.27%	4,000,000.00	100.37 1.88%	4,014,912.00 3,783.33	0.68% 14,912.00	Aa2 / AA- AA-	0.96 0.96
<b>TOTAL Negotiable CD</b>		<b>18,000,000.00</b>	<b>2.49%</b>	<b>17,998,366.53</b>	<b>2.44%</b>	<b>18,013,278.53</b> <b>259,047.22</b>	<b>3.11%</b> <b>14,912.00</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>0.34</b> <b>0.34</b>
<b>Supranational</b>									
459058FZ1	Intl. Bank Recon & Development Note 1.875% Due 04/21/2020	3,000,000.00	04/28/2017 1.64%	3,020,550.00	100.04 1.77%	3,001,146.00 6,250.00	0.51% (19,404.00)	Aaa / AAA AAA	0.39 0.39
45950KCM0	International Finance Corp Note 2.250% Due 01/25/2021	2,125,000.00	02/13/2018 2.43%	2,113,992.50	100.57 1.75%	2,137,082.75 16,734.38	0.37% 23,090.25	Aaa / AAA NR	1.16 1.13
4581X0CV8	Inter-American Dev Bank Note 1.250% Due 09/14/2021	2,500,000.00	04/03/2018 2.66%	2,385,100.00	99.24 1.68%	2,481,050.00 6,684.03	0.42% 95,950.00	Aaa / NR NR	1.79 1.76
459058FY4	Intl. Bank Recon & Development Note 2.000% Due 01/26/2022	3,000,000.00	03/16/2018 2.73%	2,920,650.00	100.66 1.68%	3,019,902.00 20,833.33	0.52% 99,252.00	Aaa / NR AAA	2.16 2.09
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	100.14 1.69%	2,002,884.00 4,569.44	0.34% 88,264.00	Aaa / AAA AAA	2.37 2.31
<b>TOTAL Supranational</b>		<b>12,625,000.00</b>	<b>2.45%</b>	<b>12,354,912.50</b>	<b>1.72%</b>	<b>12,642,064.75</b> <b>55,071.18</b>	<b>2.16%</b> <b>287,152.25</b>	<b>Aaa / AAA</b> <b>Aaa</b>	<b>1.53</b> <b>1.49</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Corporate</b>									
46625HKA7	JP Morgan Chase Callable Note Cont 12/23/2019 2.250% Due 01/23/2020	3,500,000.00	05/15/2017 2.15%	3,509,345.00	100.01 2.05%	3,500,430.50 28,000.00	0.60% (8,914.50)	A2 / A- AA-	0.15 0.06
166764BP4	Chevron Corp Note 1.991% Due 03/03/2020	3,500,000.00	05/15/2017 1.89%	3,509,660.00	100.03 1.86%	3,501,134.00 17,034.11	0.60% (8,526.00)	Aa2 / AA NR	0.26 0.26
30231GAG7	Exxon Mobil Corp Callable Note Cont 2/6/2020 1.912% Due 03/06/2020	3,000,000.00	07/28/2017 1.76%	3,011,430.00	100.01 1.86%	3,000,381.00 13,543.33	0.51% (11,049.00)	Aaa / AA+ NR	0.27 0.27
00440EAT4	Chubb INA Holdings Inc Callable Note Cont 10/3/2020 2.300% Due 11/03/2020	2,000,000.00	07/23/2019 2.25%	2,001,260.00	100.27 1.98%	2,005,362.00 3,577.78	0.34% 4,102.00	A3 / A A	0.93 0.83
17275RBD3	Cisco Systems Note 2.200% Due 02/28/2021	4,000,000.00	08/27/2019 1.79%	4,024,120.00	100.50 1.79%	4,020,108.00 22,733.33	0.69% (4,012.00)	A1 / AA- NR	1.25 1.22
69371RN93	Paccar Financial Corp Note 2.800% Due 03/01/2021	1,000,000.00	04/03/2018 2.90%	997,270.00	101.14 1.87%	1,011,393.00 7,000.00	0.17% 14,123.00	A1 / A+ NR	1.25 1.22
911312BP0	UPS Note 2.050% Due 04/01/2021	2,280,000.00	11/14/2017 2.10%	2,276,397.60	100.30 1.82%	2,286,735.12 7,790.00	0.39% 10,337.52	A2 / A NR	1.34 1.31
369550BE7	General Dynamics Corp Note 3.000% Due 05/11/2021	3,000,000.00	06/11/2018 3.14%	2,988,090.00	101.63 1.85%	3,048,864.00 5,000.00	0.52% 60,774.00	A2 / A+ NR	1.45 1.41
02665WBF7	American Honda Finance Note 1.650% Due 07/12/2021	2,000,000.00	07/02/2018 3.13%	1,915,520.00 0	99.64 1.88%	1,992,790.00 12,741.67	0.34% 77,270.00	A2 / A NR	1.62 1.58
594918BP8	Microsoft Callable Note Cont 7/8/2021 1.550% Due 08/08/2021	3,000,000.00	09/15/2017 1.96%	2,954,280.00	99.62 1.78%	2,988,588.00 14,595.83	0.51% 34,308.00	Aaa / AAA AA+	1.69 1.65
69371RP42	Paccar Financial Corp Note 3.150% Due 08/09/2021	3,000,000.00	08/16/2018 3.09%	3,005,220.00	102.04 1.92%	3,061,302.00 29,400.00	0.53% 56,082.00	A1 / A+ NR	1.69 1.63

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
74005PAZ7	Praxair Note 3.000% Due 09/01/2021	3,300,000.00	Various 2.45%	3,335,280.00	101.86 1.92%	3,361,340.40 24,750.00	0.58% 26,060.40	A2 / A NR	1.76 1.69
69353REY0	PNC Bank Callable Note Cont 11/09/2021 2.550% Due 12/09/2021	2,000,000.00	07/13/2018 3.28%	1,953,160.00	101.18 1.93%	2,023,640.00 24,366.67	0.35% 70,480.00	A2 / A A+	2.03 1.87
459200JQ5	IBM Corp Note 2.500% Due 01/27/2022	2,000,000.00	08/16/2018 3.12%	1,960,160.20	101.09 1.98%	2,021,882.01 17,222.22	0.35% 61,721.81	A2 / A NR	2.16 2.08
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	100.73 1.81%	4,029,092.00 26,755.56	0.69% 20,412.00	Aa1 / AA+ NR	2.20 2.12
74005PBA1	Praxair Callable Note Cont 11/15/2021 2.450% Due 02/15/2022	1,000,000.00	06/11/2018 3.18%	974,800.00	101.12 1.87%	1,011,164.00 7,213.89	0.17% 36,364.00	A2 / A NR	2.21 1.89
69353RFB9	PNC Bank Callable Note Cont 1/18/2022 2.625% Due 02/17/2022	2,000,000.00	06/11/2018 3.35%	1,950,240.00	101.34 1.98%	2,026,820.00 15,166.67	0.35% 76,580.00	A2 / A A+	2.22 2.05
68389XBB0	Oracle Corp Callable Note Cont 3/15/2022 2.500% Due 05/15/2022	3,000,000.00	07/02/2018 3.24%	2,920,290.00	101.36 1.89%	3,040,830.00 3,333.33	0.52% 120,540.00	A1 / A+ A	2.46 2.22
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	102.79 1.83%	2,055,808.00 4,472.22	0.35% 100,628.00	A3 / A A	2.93 2.64
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	102.32 1.92%	3,581,305.00 38,062.50	0.62% 158,950.00	A2 / A A	3.10 2.94
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	102.28 1.94%	2,045,534.00 21,000.00	0.35% 98,674.00	Aa3 / AA- A+	3.12 2.95
44932HAH6	IBM Credit Corp Note 3.000% Due 02/06/2023	2,000,000.00	09/11/2018 3.34%	1,972,280.00	102.69 2.12%	2,053,868.00 19,166.67	0.35% 81,588.00	A2 / A NR	3.19 3.00
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	102.69 1.86%	2,053,874.00 11,611.11	0.35% 92,854.00	Aa2 / AA A+	3.29 2.97



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	101.53 1.94%	2,030,502.00 3,733.33	0.35% 10,742.00	Aa1 / AA+ NR	3.42 3.27
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	103.18 1.85%	3,095,373.00 3,033.33	0.53% 19,893.00	A1 / AA A+	3.47 3.30
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	104.98 1.92%	2,099,594.00 29,277.78	0.36% 91,574.00	Aa2 / AA AA	3.57 3.25
02665WCJ8	American Honda Finance Note 3.450% Due 07/14/2023	2,000,000.00	09/11/2018 3.42%	2,002,420.00	104.93 2.03%	2,098,616.00 26,258.33	0.36% 96,196.00	A2 / A NR	3.62 3.37
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	100.52 2.05%	4,020,900.00 25,666.66	0.69% 24,700.00	A1 / A AA-	3.71 3.37
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	106.48 1.99%	2,129,630.00 2,261.11	0.36% (3,310.00)	A1 / A AA-	3.98 3.70
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	104.99 2.08%	2,099,730.00 26,613.89	0.36% 74,350.00	Aa3 / AA- A+	4.11 3.79
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	105.08 2.08%	2,101,506.00 21,750.00	0.36% 84,286.00	A1 / A+ AA-	4.19 3.79
097023CC7	Boeing Co Callable Note Cont 2/1/2024 2.800% Due 03/01/2024	3,200,000.00	02/27/2019 2.91%	3,183,392.00	102.62 2.14%	3,283,932.80 22,400.00	0.56% 100,540.80	A2 / A A	4.25 3.90
<b>TOTAL US Corporate</b>		<b>81,280,000.00</b>	<b>2.65%</b>	<b>81,013,709.80</b>	<b>1.93%</b>	<b>82,682,028.83</b> <b>535,531.32</b>	<b>14.17%</b> <b>1,668,319.03</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.34</b> <b>2.18</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Treasury</b>									
912828H52	US Treasury Note 1.250% Due 01/31/2020	7,000,000.00	01/09/2017 1.53%	6,940,820.31	99.93 1.66%	6,995,142.00 29,245.92	1.20% 54,321.69	Aaa / AA+ AAA	0.17 0.17
912828XE5	US Treasury Note 1.500% Due 05/31/2020	5,000,000.00	05/11/2017 1.58%	4,987,695.31	99.91 1.67%	4,995,705.00 204.92	0.85% 8,009.69	Aaa / AA+ AAA	0.50 0.50
912828XM7	US Treasury Note 1.625% Due 07/31/2020	5,400,000.00	07/28/2017 1.56%	5,410,968.75	99.98 1.66%	5,398,736.40 29,329.48	0.92% (12,232.35)	Aaa / AA+ AAA	0.67 0.66
9128283G3	US Treasury Note 1.750% Due 11/15/2020	7,700,000.00	11/20/2017 1.83%	7,683,156.25	100.05 1.70%	7,703,911.60 5,923.08	1.31% 20,755.35	Aaa / AA+ AAA	0.96 0.95
912828P87	US Treasury Note 1.125% Due 02/28/2021	8,500,000.00	10/13/2017 1.73%	8,331,992.19	99.29 1.70%	8,439,905.00 24,168.96	1.44% 107,912.81	Aaa / AA+ AAA	1.25 1.23
912828Q37	US Treasury Note 1.250% Due 03/31/2021	3,500,000.00	10/25/2017 1.84%	3,431,230.47	99.42 1.69%	3,479,630.00 7,411.20	0.59% 48,399.53	Aaa / AA+ AAA	1.33 1.31
912828WG1	US Treasury Note 2.250% Due 04/30/2021	7,700,000.00	11/20/2017 1.90%	7,789,632.81	100.78 1.69%	7,759,852.10 14,754.81	1.32% (29,780.71)	Aaa / AA+ AAA	1.42 1.39
912828S76	US Treasury Note 1.125% Due 07/31/2021	5,600,000.00	09/26/2019 1.72%	5,540,281.25	99.11 1.67%	5,549,908.00 21,057.07	0.95% 9,626.75	Aaa / AA+ AAA	1.67 1.64
912828D72	US Treasury Note 2.000% Due 08/31/2021	8,500,000.00	10/13/2017 1.81%	8,560,761.72	100.58 1.66%	8,549,470.00 42,967.03	1.46% (11,291.72)	Aaa / AA+ AAA	1.75 1.71
912828T67	US Treasury Note 1.250% Due 10/31/2021	7,700,000.00	11/20/2017 1.96%	7,492,761.72	99.25 1.65%	7,641,949.70 8,197.12	1.30% 149,187.98	Aaa / AA+ AAA	1.92 1.88
912828U65	US Treasury Note 1.750% Due 11/30/2021	7,500,000.00	09/06/2019 1.55%	7,533,105.47	100.23 1.63%	7,516,995.00 358.61	1.28% (16,110.47)	Aaa / AA+ AAA	2.00 1.96

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending November 30, 2019

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Treasury</b>									
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	100.34 1.61%	2,759,344.50 4,207.65	0.47% 38,563.25	Aaa / AA+ AAA	2.42 2.35
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	100.36 1.60%	8,229,151.00 6,307.69	1.40% 148,307.25	Aaa / AA+ AAA	2.46 2.40
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	100.40 1.59%	8,232,668.80 60,051.63	1.41% 169,121.92	Aaa / AA+ AAA	2.58 2.50
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	100.71 1.61%	8,258,613.60 38,859.89	1.41% 156,629.22	Aaa / AA+ AAA	2.75 2.66
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	100.40 1.60%	10,542,241.50 31,127.05	1.80% 337,964.16	Aaa / AA+ AAA	2.84 2.75
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	102.50 1.63%	5,791,029.65 42,490.15	0.99% 116,025.74	Aaa / AA+ AAA	4.17 3.94
<b>TOTAL US Treasury</b>		<b>117,600,000.00</b>	<b>1.90%</b>	<b>116,548,843.76</b>	<b>1.65%</b>	<b>117,844,253.85</b> <b>366,662.26</b>	<b>20.13%</b> <b>1,295,410.09</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.87</b> <b>1.81</b>
<b>TOTAL PORTFOLIO</b>		<b>565,383,670.36</b>	<b>2.10%</b>	<b>579,206,410.25</b>	<b>1.79%</b>	<b>584,588,641.51</b> <b>2,517,109.86</b>	<b>100.00%</b> <b>5,382,231.26</b>	<b>Aa1 / AA+</b> <b>Aaa</b>	<b>1.46</b> <b>1.38</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>587,105,751.37</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

November 1, 2019 through November 30, 2019

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITION</b>										
Maturity	11/30/2019	912828G61	13,400,000.00	US Treasury Note 1.5% Due: 11/30/2019	100.000		13,400,000.00	0.00	13,400,000.00	0.00
	<b>Subtotal</b>		<b>13,400,000.00</b>				<b>13,400,000.00</b>	<b>0.00</b>	<b>13,400,000.00</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>13,400,000.00</b>				<b>13,400,000.00</b>	<b>0.00</b>	<b>13,400,000.00</b>	<b>0.00</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

November 1, 2019 through November 30, 2019

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	11/14/2019	31846V336	2,000,000.00	First American Government Obligation Funds	1.000	1.75%	2,000,000.00	0.00	2,000,000.00	0.00
	<b>Subtotal</b>		<b>2,000,000.00</b>				<b>2,000,000.00</b>	<b>0.00</b>	<b>2,000,000.00</b>	<b>0.00</b>
<b>TOTAL AQUSITIONS</b>			<b>2,000,000.00</b>				<b>2,000,000.00</b>	<b>0.00</b>	<b>2,000,000.00</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Sale	11/14/2019	90LAIF500	2,000,000.00	Local Agency Investment Fund State Pool	1.000	2.16%	2,000,000.00	0.00	2,000,000.00	0.00
	<b>Subtotal</b>		<b>2,000,000.00</b>				<b>2,000,000.00</b>	<b>0.00</b>	<b>2,000,000.00</b>	<b>0.00</b>
Security Withdrawal	11/15/2019	31846V336	102,717.00	First American Government Obligation Funds	1.000		102,717.00	0.00	102,717.00	0.00
Security Withdrawal	11/15/2019	31846V336	350,837.00	First American Government Obligation Funds	1.000		350,837.00	0.00	350,837.00	0.00
Security Withdrawal	11/15/2019	31846V336	312,199.00	First American Government Obligation Funds	1.000		312,199.00	0.00	312,199.00	0.00
Security Withdrawal	11/15/2019	31846V336	568,260.00	First American Government Obligation Funds	1.000		568,260.00	0.00	568,260.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

November 1, 2019 through November 30, 2019

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	11/22/2019	90SDCP\$00	312,665.00	County of San Diego Pooled Investment Pool	1.000		312,665.00	0.00	312,665.00	0.00
Security Withdrawal	11/22/2019	90SDCP\$00	3,277,545.00	County of San Diego Pooled Investment Pool	1.000		3,277,545.00	0.00	3,277,545.00	0.00
Security Withdrawal	11/22/2019	90SDCP\$00	1,460,662.00	County of San Diego Pooled Investment Pool	1.000		1,460,662.00	0.00	1,460,662.00	0.00
Security Withdrawal	11/22/2019	90SDCP\$00	2,218,237.00	County of San Diego Pooled Investment Pool	1.000		2,218,237.00	0.00	2,218,237.00	0.00
Security Withdrawal	11/22/2019	90SDCP\$00	1,019,894.00	County of San Diego Pooled Investment Pool	1.000		1,019,894.00	0.00	1,019,894.00	0.00
Security Withdrawal	11/22/2019	90SDCP\$00	617,706.00	County of San Diego Pooled Investment Pool	1.000		617,706.00	0.00	617,706.00	0.00
Security Withdrawal	11/22/2019	90SDCP\$00	1,914,461.00	County of San Diego Pooled Investment Pool	1.000		1,914,461.00	0.00	1,914,461.00	0.00
	<b>Subtotal</b>		<b>12,155,183.00</b>				<b>12,155,183.00</b>	<b>0.00</b>	<b>12,155,183.00</b>	<b>0.00</b>
<b>TOTAL AQUISITIONS</b>			<b>14,155,183.00</b>				<b>14,155,183.00</b>	<b>0.00</b>	<b>14,155,183.00</b>	<b>0.00</b>

# Important Disclosures

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Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## ICE BAML 0-5 Yr US Treasury Index

The ICE BAML 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than three years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion. (Index: GVQA. Please visit [www.mlindex.ml.com](http://www.mlindex.ml.com) for more information)



**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES**  
**MONDAY, NOVEMBER 25, 2019**  
**BOARD ROOM**

**CALL TO ORDER:** Chairman Boling called the Executive and Finance Committee and Special Board Meeting to order at 9:01 a.m., on Monday, November 25, 2019, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member West led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:                      Committee Members:      Boling (Chairman), Robinson,  
Schumacher

Absent:                      Committee Member:      None

***Finance Committee***

Present:                      Committee Members:      Cox (Chair), Schiavoni, West

Absent:                      Committee Member:      Lloyd

Also Present:              Kim Becker, President/CEO; Amy Gonzalez, General Counsel;  
Tony R. Russell, Director, Board Services/Authority Clerk; Martha  
Morales, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:** None

**NEW BUSINESS:**

**EXECUTIVE COMMITTEE:**

**1.      APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the October 28, 2019 regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Schumacher to approve staff's recommendation. Motion carried unanimously.**

**FINANCE COMMITTEE:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FOUR MONTHS ENDED OCTOBER 31, 2019:**

Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of Unaudited Financial Statements for the Four Months Ended October 31, 2019 that included Enplanements, Gross Landing Weight Units, Operating Revenue, Operating Expenses, Nonoperating Revenues and Expenses and Statements of Net.

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF OCTOBER 31, 2019:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of October 31, 2019 that included Portfolio Characteristics, Sector Distribution, Quality & Maturity Distribution, Investment Performance and Bond Proceeds.

**4. SERIES 2019/2020 BOND SALE BRIEFING:**

Scott Brickner, Vice President/CFO, provided a presentation on Series 2019/20 Bond Sales Briefing that included Authority Bond Financing Requirements, Favorable Market Conditions, Preparation of Bond Documents, Feasibility Report and Preliminary Official Statements (POS), Rating Agency Presentations & Credit Ratings, Marketing and Investor Outreach, Debt Service Comparison, Authority GARB Deal Summaries and 2019 Bond Financing Team.

Board Member West suggested sharing this information with the larger community, if possible, to tell our story.

Board Member Cox agreed that we should share our story with the larger community, if possible, to include the San Diego County Taxpayers Association.

**EXECUTIVE COMMITTEE:**

**5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Schumacher to approve staff's recommendation. Motion carried unanimously.**

**6. REVIEW OF THE PROPOSED 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**

Chair Boling requested that Item 6 be pulled from the agenda and deferred to the December Executive/Finance Committee meeting.

**ACTION:** This item was deferred to the December Executive/Finance Committee meeting

**REVIEW OF FUTURE AGENDAS:**

**7. REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 5, 2019 BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the December 5, 2019, Board meeting.

**8. REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 5, 2019 AIRPORT LAND USE COMMISSION MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the December 5, 2019, Airport Land Use Commission meeting.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting was adjourned at 9:38 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 19<sup>TH</sup> DAY OF DECEMBER, 2019.

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY

Item No.  
**5**

**EXECUTIVE COMMITTEE** Meeting Date: **DECEMBER 19, 2019**

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**Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

**Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

**Background/Justification:**

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On July 1, 2019, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2020 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

**Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2020 Budget.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
  
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK

# **TRAVEL REQUEST**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 11/26/2019 DATE OF DEPARTURE/RETURN: 02/19/2020 / 02/20/2020

DESTINATION / BUSINESS PURPOSE:

Destination: Tucson, AZ

Business Purpose: FAA Noise Forum

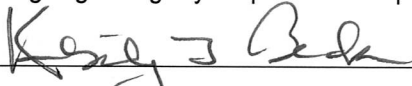
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>650.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>50.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>250.00</u>
C. Meals and Incidental Expenses ( <u>Per Diem</u> )	\$ <u>108.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>\$1,058.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 11/27/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Meeting Date)



## Casey Diane

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**Subject:** FW: SAVE THE DATE: WSA Noise Forum  
**Location:** Tucson, AZ

**Start:** Thu 2/20/2020 8:00 AM  
**End:** Thu 2/20/2020 4:30 PM  
**Show Time As:** Out of Office

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Rock, Shannon CTR (FAA)

**Categories:** Out of Office, Offsite Meetings

-----Original Appointment-----

**From:** Rock, Shannon CTR (FAA) <shannon.ctr.rock@faa.gov>

**Sent:** Wednesday, August 28, 2019 3:20 PM

**To:** Rock, Shannon CTR (FAA); Adolph, Courtney (FAA); Dennis Anderson; Bruce Atlas; James Bennett; Cruz, Michele (FAA); Desing, Clark (FAA); DiBernardo, Tony (FAA); Curt Eikerman; Foyle, Dave (FAA); Nikolas Gaskins; Girvin, Raquel (FAA); Gregor, Ian (FAA); Charles Hall; Harrigan, Kendra (FAA); Holzman, Jacki (FAA); Hunt, Robin K (FAA); Patrick Lammerding; Long, Kerry (FAA); McClardy, Mark (FAA); Kristi McKenney; Ryan McMullan; Morgan, Thomas C (FAA); kpantoja@lawa.org; Samantha Bricker; Poole, Thomas (FAA); Arlyn Purcell (purcell.arlyn@portseattle.org); Clare Gallagher; Brendan Reed; Ron Reeves; Kim Day; Ivar Satero; Scata, Donald (FAA); Suomi, David (FAA); Swann, Tamara A (FAA); Valencia, Michael (FAA); Rosemary Vassiliadis; Warden, Kristi (FAA); White, Beth (FAA); George Merritt; Brady Fredrickson; John Aitken; Williams, Mike N (FAA); Racich, Ashley - DEN; Stewart, Jeff (FAA); ford.fuchigami@hawaii.gov; Matt Davis; mmora@renoairport.com; Jim.szczesniak@alaska.gov; NicholC@saccounty.net; rhupp@cityofboise.org; vince.granato@portofportland.com; gphillips@springsgov.com; Wood, Angila (FAA); Diane Casey; Riley, Melinda (FAA); Pearl Meza; Sandy Cikity; Xenia Smith; Melissa Ortega; Chris Arrigale; Linda Crockett; Pieculewicz, Cathy (FAA); Hardy, Traci - DEN; Stone, Grady (FAA); Suttmeier, Laurie (FAA); Cushing, Dave (FAA); Wong, Gordon (FAA); Holmes, Melissa (FAA); Szukala, Steven L (FAA); dbewley@flytucson.com; Cynthia.Guidry@longbeach.gov; Ralph, Michael J (FAA); King, Lauren S (FAA); Cathy Borders; Freeman, William E (FAA); Laron, Sky M (FAA); Biassou, Justin W (FAA); Alex Tamoria; Hyatt, Ed (FAA); Washino, Dave (FAA); Douglas, Maverick (FAA); scott.morrissey@flydenver.com; Kozica, Shawn M (FAA); Eric Freed; Sanders, Shaun (FAA)

**Cc:** Shepherd, Stan

**Subject:** SAVE THE DATE: WSA Noise Forum

**When:** Thursday, February 20, 2020 8:00 AM-4:30 PM (UTC-08:00) Pacific Time (US & Canada).

**Where:** Tucson, AZ

## Casey Diane

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**From:** Rock, Shannon CTR (FAA) <shannon.ctr.rock@faa.gov>  
**Sent:** Monday, November 25, 2019 4:13 PM  
**To:** Abbey, Peter (FAA); Adolph, Courtney (FAA); Alex Tamoria; Arlyn Purcell (purcell.arlyn@portseattle.org); Biassou, Justin W (FAA); Brady Fredrickson; Reed, Brendan; Bruce Atlas; Charles Hall; Cindy Nichol; Clare Gallagher; Cruz, Michele (FAA); Curt Eikerman; Cushing, Dave (FAA); Cynthia Guidry; Danette Bewley; Dennis Anderson; Desing, Clark (FAA); DiBernardo, Tony (FAA); Dixon, Holly L (FAA); Eric Freed; Ford Fuchigami; Foyle, Dave (FAA); Freeman, William E (FAA); George Merritt; Girvin, Raquel (FAA); Greg Phillips; Gregor, Ian (FAA); Harrigan, Kendra (FAA); Hoffman, Maurice (FAA); Holmes, Melissa (FAA); Holzman, Jacki (FAA); Hunt, Robin K (FAA); Ivar Satero; James Bennett; Jim Szczesniak; John Aitken; John Bergener; Kathryn Pantoja; Becker Kimberly; Kim Day; Kozica, Shawn M (FAA); Kristi McKenney; Lance Lyttle; Laron, Sky M (FAA); Marilyn Mora; Matt Davis; McClardy, Mark (FAA); Morgan, Thomas C (FAA); Nikolas Gaskins; Patrick Lammerding; Poole, Thomas (FAA); Ralph, Michael J (FAA); rhupp@cityofboise.org; Ron Reeves; Rosemary Vassiliadis; Ryan McMullan; Samantha Bricker; Sanders, Shaun (FAA); Scata, Donald (FAA); Schaffer, Chris (FAA); Scott Morrissey; Stan Shepherd (shepherd.s@portseattle.org); Stewart, Jeff (FAA); Stone, Grady (FAA); Stover, Kim (FAA); Suomi, David (FAA); Suttmeier, Laurie (FAA); Swann, Tamara A (FAA); Szukala, Steven L (FAA); Trudy Wassel; Valencia, Michael (FAA); Vince Granato; Warden, Kristi (FAA); Washino, Dave (FAA); White, Beth (FAA); Williams, Mike N (FAA); Wong, Gordon (FAA); Woods, Jerome (FAA)  
**Cc:** Harrigan, Kendra (FAA); Aidan Ryan; Alicia, Vanessa (FAA); Ashley Racich; Cathy Borders; Chris Arrigale; Casey Diane; Linda Crockett; Lynette Marushige; Melissa Ortega; Pearl Meza; Piculewicz, Cathy (FAA); Riley, Melinda (FAA); Sandy Cikity; Spencer, Alane CTR (FAA); Spencer, Virginia (FAA); Torri, John (FAA); Traci Hardy; Wood, Angila (FAA); Xenia Smith  
**Subject:** RE: Action: May Noise Forum Survey and Tucson Hotel

Pardon the double email, you should have all received a save-the-date calendar invite, a couple months ago for the Tucson meeting, but I neglected to put it in this email – Feb. 20, 2020.

Mia culpa!

*Shannon*

Shannon Rock  
Contract Support for Western Service Center Director  
Human Solutions Inc., Division of Oasis Systems  
Northwest Mountain Regional Office  
ATO Western Service Center  
O: 206.231.2416  
C: 202.525.8662



Let's CONNECT

yes



# FY 2020 Per Diem Rates for Arizona

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Standard Rate	Applies for all locations without specified rates	\$55	\$13	\$14	\$23	\$5	\$41.25
Grand Canyon / Flagstaff	Coconino / Yavapai less the city of Sedona	\$66	\$16	\$17	\$28	\$5	\$49.50
Kayenta	Navajo	\$66	\$16	\$17	\$28	\$5	\$49.50
Phoenix / Scottsdale	Maricopa	\$56	\$13	\$15	\$23	\$5	\$42.00
Sedona	City Limits of Sedona	\$76	\$18	\$19	\$34	\$5	\$57.00
Tucson	Pima	\$61	\$14	\$16	\$26	\$5	\$45.75

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

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- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 11/25/2019 DATE OF DEPARTURE/RETURN: 02/25/2020 / 02/26/2020

DESTINATION / BUSINESS PURPOSE:

Destination: Sacramento, CA

Business Purpose: San Diego Chamber of Commerce – Delegation to Sacramento

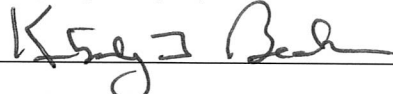
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <b>500.00</b>
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <b>100.00</b>
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ <b>325.00</b>
C. Meals and Incidental Expenses (Per Diem)	\$ <b>132.00</b>
D. Seminar and Conference Fees	\$ <b>450.00</b>
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ <b>1507.00</b>

**CERTIFICATION BY TRAVELER**

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- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 11/25/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

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- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

San Diego

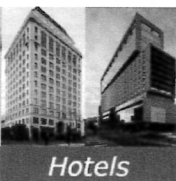
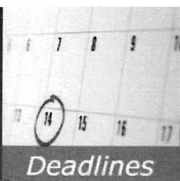


(HTTPS://SDCHAMBER.ORG/)

« All Events (<https://sdchamber.org/events/>)

# 2020 LEADERSHIP DELEGATION TO SACRAMENTO

February 25, 2020 @ 12:00 pm - February 26, 2020 @ 4:00 pm



(/wp-content/uploads/2016/02/Sacramento-2020-Sponsorship-Package-compressed.pdf)

Lead the charge as the San Diego Regional Chamber of Commerce heads to Sacramento to bring local, regional and state leaders together to discuss policy priorities that are in the best interest of business and job creation in the San Diego-Baja mega-region on Tuesday, February 25<sup>th</sup> and Wednesday, February 26<sup>th</sup>, 2020.

Similar to the San Diego Regional Chamber’s popular Mission to Washington, DC and Binational Delegation to Mexico City, this trip provides the opportunity to share your expertise on the issues that matter for all of California. While forging new relationships with regional business leaders, you will have the opportunity to participate in exclusive high-level meetings, and discuss industry-specific issues with state officials.

It is up to us to make sure that our leaders in Sacramento understand how to help businesses grow by making our voices heard on the issues that are pertinent to our mega-region. The policy areas and issues we will be addressing on the trip include:

- Infrastructure & Improving Mobility
- Talent Retention: Housing Supply & Affordability; Access & Affordability of Childcare
- Energy & Water
- Improving International Trade & Commerce
- Healthcare Delivery & Security
- 2020 Political Landscape

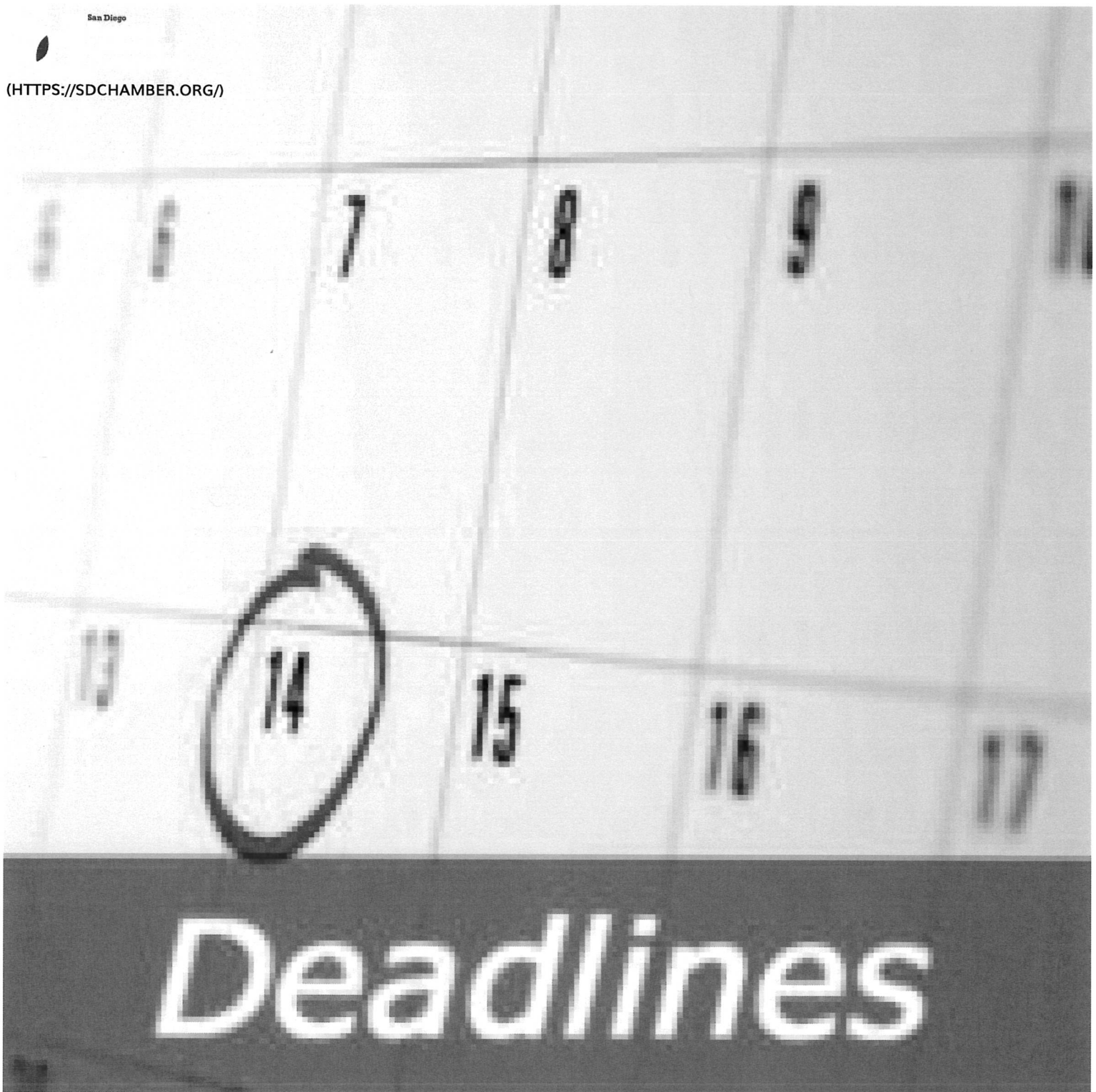
*Click here (</wp-content/uploads/2016/02/Agenda-Final.pdf>) to see our 2019 agenda for the trip.*

*Click here (<https://sdchamber.org/sacramento-speakers-2019/>) to see our 2019 list of speakers.*

## DEADLINES & IMPORTANT DATES

San Diego

([HTTPS://SDCHAMBER.ORG/](https://sdchamber.org/))



**January 28** – Last day for The Kimpton Sawyer Hotel room block – after which, rooms and pricing are subject to availability.

**February 18** – Regular application deadline.

**February 21** – Late application deadline.

**January 25** – Last day for The Citizen Hotel room block. Following January 25, rooms and pricing are subject to availability

## EVENT DETAILS

**Date:** Tuesday, February 25 (12:00 pm) – Wednesday, February 26 (4:00 pm)

**Location:** The Citizen Hotel | 926 J St., Sacramento, CA 95814

**Event Contact:** Lisa Kelley | 619-544-1343 | lkelly@sdchamber.org (mailto:lkelly@sdchamber.org)

([HTTPS://SDCHAMBER.ORG/](https://sdchamber.org/))

## REGISTRATION COST\*

Please note: participation fee does *not* include hotel or airfare.

### **Chamber Members:**

\$450 per person (*Early Bird: until January 25*)

\$500 per person (*January 26 – February 18*)

\$625 per person (*February 19 – February 21*)

### **Non-Members:**

\$650 per person (*until February 18*)

\$725 per person (*February 19 – February 21*)

\*Participation subject to approval. Includes all meals, meetings, and receptions. **Payment must be received prior to departure for the trip.**

## HOTELS

(/wp-content/uploads/2016/02/Hotels.jpg)We have a room block at The Kimpton Sawyer Hotel (<https://www.ihg.com/kimptonhotels/hotels/us/en/find-hotels/hotel/rooms?>

[qDest=500%20J%20Street,%20Sacramento,%20CA,%20US&qCiMy=12020&qCiD=25&qCoMy=12020&qCoD=26&qAdlt=1&qChld=0&qRms=1&qRtP=6C&itA=998](https://www.ihg.com/kimptonhotels/hotels/us/en/find-hotels/hotel/rooms?qDest=500%20J%20Street,%20Sacramento,%20CA,%20US&qCiMy=12020&qCiD=25&qCoMy=12020&qCoD=26&qAdlt=1&qChld=0&qRms=1&qRtP=6C&itA=998)

for \$284++ per night. **Book your room here** (<https://www.ihg.com/kimptonhotels/hotels/us/en/find-hotels/hotel/rooms?qDest=500%20J%20Street,%20Sacramento,%20CA,%20US&qCiMy=12020&qCiD=25&qCoMy=12020&qCoD=26&qAdlt=1&qChld=0&qRms=1&qRtP=6C&itA=998>) for the group rate or call (877) 678-6255 and ask for the "San Diego Regional" group rate.

We have a room block at The Citizen Hotel (<https://www.thecitizenhotel.com/en-us>) for \$289++ per night. **Book your group rate for San Diego Regional Chamber of Commerce 2020 Sacramento Delegation Trip** (<https://www.marriott.com/events/start.mi?id=1563472397834&key=GRP>)

\*Please note: this link will only show the rooms and group rate available where there were rooms contracted and still have availability within the block\*

<b>Primary Destination</b>	<b>County</b>	<b>M&amp;IE Total</b>	<b>Continental Breakfast/Breakfast</b>	<b>Lunch</b>	<b>Dinner</b>	<b>Incidental Expenses</b>	<b>First &amp; LastDay of Travel</b>
Mill Valley / San Rafael / Novato	Marin	\$76	\$18	\$19	\$34	\$5	\$57.00
Monterey	Monterey	\$76	\$18	\$19	\$34	\$5	\$57.00
Napa	Napa	\$66	\$16	\$17	\$28	\$5	\$49.50
Oakhurst	Madera	\$71	\$17	\$18	\$31	\$5	\$53.25
Oakland	Alameda	\$66	\$16	\$17	\$28	\$5	\$49.50
Palm Springs	Riverside	\$66	\$16	\$17	\$28	\$5	\$49.50
Point Arena / Gualala	Mendocino	\$76	\$18	\$19	\$34	\$5	\$57.00
Sacramento	Sacramento	\$66	\$16	\$17	\$28	\$5	\$49.50
San Diego	San Diego	\$71	\$17	\$18	\$31	\$5	\$53.25
San Francisco	San Francisco	\$76	\$18	\$19	\$34	\$5	\$57.00
San Luis Obispo	San Luis Obispo	\$71	\$17	\$18	\$31	\$5	\$53.25
San Mateo / Foster City / Belmont	San Mateo	\$66	\$16	\$17	\$28	\$5	\$49.50
Santa Barbara	Santa Barbara	\$76	\$18	\$19	\$34	\$5	\$57.00
Santa Cruz	Santa Cruz	\$61	\$14	\$16	\$26	\$5	\$45.75
Santa Monica	City limits of Santa Monica	\$76	\$18	\$19	\$34	\$5	\$57.00
Santa Rosa	Sonoma	\$71	\$17	\$18	\$31	\$5	\$53.25



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 12/12/2019 DATE OF DEPARTURE/RETURN: 03/16/2020 / 03/18/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Washington, DC Business Purpose: AAAE Legislative Conference

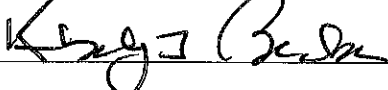
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$	<u>700.00</u>
• Rental Car	\$	
• Other Transportation (Taxi, TNC, Train, Bus)	\$	<u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$	
B. Lodging	\$	<u>750.00</u>
C. Meals and Incidental Expenses ( <u>Per Diem</u> )	\$	<u>230.00</u>
D. Seminar and Conference Fees	\$	<u>625.00</u>
E. Entertainment	\$	
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$</b>	<b><u>2,405.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 12/13/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Meeting Date)

# AAAE/ACI-NA Washington Legislative Conference

March 17-18, 2020 | Washington, DC



**Registration**

Budget for your registration!

[Welcome](#) » [Home](#) » General Information

## General Information

Join your peers on Capitol Hill for the 2020 AAAE/ACI-NA Washington Legislative Conference. This two day conference will give airport industry leaders the opportunity to hear directly from members of Congress, Administration officials, and Capitol Hill staff about what the airport industry can expect from Washington in the year ahead. Don't miss your chance to get the latest developments and engage with your elected officials and key decision-makers to advance airport priorities in 2020.

### Who Should Attend?

- Airport Directors
- Legislative Affairs Committee Members
- Airport Commissioners
- Airport Operators

### Welcome

[Welcome](#) » Registration

## Registration Fees and Deadlines

Registration for the 2020 Washington Legislative Conference will open approximately four months prior to the conference dates. For budget planning purposes only, see the registration fees from the 2019 workshop below. Fees for 2020 are subject to increase for each category and will be confirmed when registration opens.

2019 REGISTRATION FEES FOR HISTORICAL REFERENCE *(in U.S. funds drawn on a U.S. bank)*

*Includes all handouts, one continental breakfast, two lunches, a conference reception and all breaks.*

	Early Registration	Regular Registration
<b>AAAE/ACI-NA Member</b>	\$625	\$725
<b>Non-Member</b>	\$850	\$950
<b>Federal Government Employee</b>	\$300	\$300

**NOTE:** AAAE/ACI-NA reserves the right to cancel this program if the number of registrants is insufficient. In this event, we will notify all registrants and refund the registration fee in full. However, any costs incurred by the registrant, such as hotel cancellation or airline penalties, are the responsibility of the registrant. Confirmation letters will be emailed to attendees within two weeks of receipt of

registration. If you have not received a confirmation letter via email two business days prior to the meeting, and you enrolled at least two weeks prior to the meeting, please contact the [meetings@aci-na.org](mailto:meetings@aci-na.org). Non-receipt of the confirmation letter before the meeting is not justification for seeking a refund.



If you require any special assistance to participate or have special dietary requirements, email [meetings@aci-na.org](mailto:meetings@aci-na.org).

*AAAE accepts registration regardless of race, religion, sexual orientation, sex, physical disability and national or ethnic origin. This includes but is not limited to admissions, employment and educational services.*

### **AAAE MEDIA ACCESS POLICY**

AAAE/ACI-NA reserves the right to grant at its sole discretion access to TV, radio and print media organizations or individuals that have registered and received prior authorization from AAAE/ACI-NA at least 72 hours prior to an AAAE/ACI-NA event they wish to cover. Due to the sensitive nature of some discussions, not all sessions at some AAAE/ACI-NA events will be open to media. AAAE/ACI-NA retains the sole right to grant or refuse media access for any event or section of an event it operates.

Please direct all inquiries to [Adam Snider](#), AAAE's Director of Public Affairs.

### **PHOTO/VIDEO DISCLAIMER**

By registering for and attending any AAAE/ACI-NA event, you agree that your image may be used at any time, without further notification, for printed materials, web sites, social media and other marketing purposes.

## **Registration**

### **Fees and Deadlines**



# FY 2020 Per Diem Rates for District of Columbia, District of Columbia

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
District of Columbia	Washington DC (also the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington and Fairfax, in Virginia; and the counties of Montgomery and Prince George's in Maryland)	\$76	\$18	\$19	\$34	\$5	\$57.00

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 12/12/2019 DATE OF DEPARTURE/RETURN: 03/31/2020 / 04/03/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Washington, DC Business Purpose: GAC Directors Meeting & U.S. Travel Spring Board Meeting

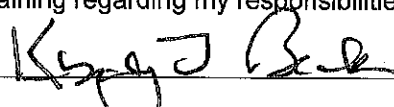
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>		\$ <u>700.00</u>
• Rental Car		\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)		\$ <u>200.00</u>
• Auto (Gas, Parking/Tolls, Mileage)		\$ _____
1,200, B. Lodging		\$ <u>1,200.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )		\$ <u>300.00</u>
D. Seminar and Conference Fees		\$ _____
E. Entertainment		\$ _____
TOTAL PROJECTED TRAVEL EXPENSES		\$ <u>2,400.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 12/17/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

U.S. TRAVEL  
ASSOCIATION®

# GATEWAY AIRPORTS COUNCIL DIRECTORS MEETING

**The Mayflower Hotel**

1127 Connecticut Avenue, NW, Washington, DC 20036 – District Ballroom; Lower Level

Conference Line: 1-800-201-6800 Passcode: 49059130#

Thursday, November 21, 2019

12:15pm – 5:30pm ET

*Working lunch; lunch served at 12:15pm*

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**I. WELCOME AND OPENING REMARKS (12:25pm – 12:30pm)**

**II. EMERGING ISSUES FORUM DISCUSSION (12:30pm – 2:30pm)**

- Concessionaire Issues
- Curb Innovation
- National Trends in Local Legislation
- Best Practices for Negotiating Use and Lease Agreements
- Project Delivery

**BREAK (2:30pm – 2:45pm)**

**III. AIRLINES FOR AMERICA DISCUSSION (2:45pm – 3:30pm)**

Guest Speaker: Ms. Sharon Pinkerton, SVP, Legislative and Regulatory Policy, A4A

- REAL ID
- CBP and Biometrics

**IV. POLICY COMMITTEE DISCUSSION (3:30pm – 4:30pm)**

- Washington Update
- REAL ID
  - Public Education
  - Survey Release
  - Policy Update
  - Next Steps
- Biometrics Update
- Infrastructure Update

**V. OPEN FORUM**

**VI. AIRPORT STAFF CLOSED SESSION (4:30pm – 5:30pm)**

**VII. DIRECTORS CLOSED SESSION (4:30pm – 5:30pm)**

---

**SAVE THE DATE: FUTURE U.S TRAVEL BOARD MEETINGS**

U.S. Travel Spring Meetings Week: March 31–April 3, 2020

Renaissance Hotel Washington DC Hotel

**Destination Capitol Hill: Wednesday, April 1 & Thursday, April 2**

GAC: Tentatively Wednesday, April 1

Board Dinner: Thursday, April 2

Board Meeting: Friday, April 3





# FY 2020 Per Diem Rates for District of Columbia, District of Columbia

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
District of Columbia	Washington DC (also the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington and Fairfax, in Virginia; and the counties of Montgomery and Prince George's in Maryland)	\$76	\$18	\$19	\$34	\$5	\$57.00

# **BUSINESS EXPENSE**

**A. BOLING**



**J. SCHIAVONI**

NOV 25 2019

Board Services


## SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

2019

MONTHLY MILEAGE and PARKING FEE  
REIMBURSEMENT REPORT

EMPLOYEE NAME Johanna Schiavoni			PERIOD COVERED 11/1/2019-11/25/2019	
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs pai	\$\$\$
11/4/19	7.70	SDCRAA Audit Committee meeting		
11/7/19	7.70	SDCRAA Airport Board meeting		
11/25/19	7.70	SDCRAA Finance Committee meeting		
11/16/19	4.40	U.S. Grant Hotel		21.00
SUBTOTAL	27.50		SUBTOTAL	21.00

**Computation of Reimbursement**

	27.50
REIMBURSEMENT RATE: (see below) *	
	X 0.58
TOTAL MILEAGE REIMBURSEMENT	15.95
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	21.00
TOTAL REIMBURSEMENT REQUESTED	\$ 36.95
<p>I acknowledge that I have read, understand and agree to *Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p><a href="#">Business Expense Reimbursement Policy 3.30</a></p>	
 SIGNATURE OF EMPLOYEE	DEPT./DIV. HEAD APPROVAL

*J. Schiavoni Central  
parking for San Diego*

Parking  
The US Grant  
San Diego, CA

*Black Chamber  
of Commerce  
gala dinner*

TABLE# /0  
SERVER 914880291/JACOB  
CHECK# 1114

2019/11/16 09:00:45

\*\*\*\*Sale\*\*\*\*

MERC ID:001060000199565401164

REF No: 1117050045

CT No: \*\*\*\*\*8150

EXP: XX/XX

CARD: VISA

CheckNo:1114

TableNo:/0

APPROVAL CODE: 01368D

Subtotal: \$20.00

Total: \$20.00

*+ 1.00 tip*

X \_\_\_\_\_

Signature  
CUSTOMER COPY

*\$ 21.00*

# **TRAVEL EXPENSE**



**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information**

Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: Executive Division, BU6  
 Departure Date: 11/20/2019 Return Date: 11/23/2019 Report Due: 12/23/19  
 Destination: Washington, DC  
 Business Purpose: U.S. Travel Board of Meeting & GAC Directors Meeting

Expense Items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		11/20/19 Wednesday	11/21/19 Thursday	11/22/19 Friday	11/23/19 Saturday	11/24/19 Sunday	11/25/19 Monday	11/26/19 Tuesday	
Air Fare, Railroad, Bus	559.00								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		22.96							22.96
Lodging		372.44							372.44
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ 559.00								\$ 395.40

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic

US Dept of State Per Diem for International

Enter Daily Per Diem Rate	US Dept of State Per Diem for International							TOTAL
	11/20/19 Wednesday	11/21/19 Thursday	11/22/19 Friday	11/23/19 Saturday	11/24/19 Sunday	11/25/19 Monday	11/26/19 Tuesday	
Breakfast	\$18.00							18.00
Lunch	\$19.00							19.00
Dinner	\$34.00							68.00
Incidentals	\$5.00							10.00
Total M&IE	\$76.00							115.00
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	\$ 76.00	\$ 39.00	\$ -	\$ -	\$ -	\$ -	\$ -	115.00

**Explanation:** Substantiation for exception should be attached

<b>Trip Grand Total</b>	<b>1,069.40</b>
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	559.00
<b>Due Traveler - if positive amount, prepare check request</b>	
<b>Due Authority - if negative, attach check payable to SDCRAA</b>	<b>\$ 510.40</b>

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature: Kimberly J. Becker Date: 11/25/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Kim Becker  
Washington  
11/20 - 11/23/19

Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700

# TRAVELTRUST

ADD TO OUTLOOK

Tuesday, 10 OCT 2019 10:26 PM EDT




Passengers: **KIMBERLY JANE BECKER (02)**

Agency Reference Number: WIBCZE

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)


American Airlines Confirmation WIBCZE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

<b>AIR</b>	<b>Wednesday, 20NOV 2019</b>		
	<b>American Airlines</b>	<b>Flight Number: 2574</b>	<b>Class: V-Coach/Economy</b>
	<b>From: San Diego CA, USA</b>	<b>Depart: 6:20 AM</b>	
	<b>To: Phoenix AZ, USA</b>	<b>Arrive: 8:50 AM</b>	
	<b>Stops: Nonstop</b>	<b>Duration: 1 hour(s) 30 minute(s)</b>	
	<b>Seats: 09C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 304 / 486 KM</b>
	<b>Equipment: Boeing 737-800 Jet</b>		
	<b>DEPARTS SAN TERMINAL 2 - ARRIVES PHX TERMINAL 4</b>		
	<b>Frequent Flyer Number [REDACTED]</b>		
	<b>MAIN CABIN EXTRA AISLE SEAT CONFIRMED</b>		
	<b>American Airlines Confirmation number is WIBCZE</b>		
<b>AIR</b>	<b>Wednesday, 20NOV 2019</b>		
	<b>American Airlines</b>	<b>Flight Number: 0685</b>	<b>Class: V-Coach/Economy</b>
	<b>From: Phoenix AZ, USA</b>	<b>Depart: 9:41 AM</b>	
	<b>To: Washington Reagan Natl DC, USA</b>	<b>Arrive: 3:57 PM</b>	
	<b>Stops: Nonstop</b>	<b>Duration: 4 hour(s) 16 minute(s)</b>	
	<b>Seats: 10C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 1964 / 3142 KM</b>
	<b>Equipment: 32Q/AIR</b>	<b>MEAL: Food and Bev for Purchase</b>	
	<b>DEPARTS PHX TERMINAL 4 - ARRIVES DCA TERMINAL C</b>		
	<b>Frequent Flyer Number [REDACTED]</b>		
	<b>MAIN CABIN EXTRA AISLE SEAT CONFIRMED</b>		
	<b>American Airlines Confirmation number is WIBCZE</b>		
<b>AIR</b>	<b>Saturday, 23NOV 2019</b>		
	<b>American Airlines</b>	<b>Flight Number: 1413</b>	<b>Class: G-Coach/Economy</b>
	<b>From: Washington Reagan Natl DC, USA</b>	<b>Depart: 5:55 PM</b>	
	<b>To: Chicago O'Hare IL, USA</b>	<b>Arrive: 7:20 PM</b>	
	<b>Stops: Nonstop</b>	<b>Duration: 2 hour(s) 25 minute(s)</b>	
	<b>Seats: 08C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 594 / 950 KM</b>
	<b>Equipment: Boeing 737-800 Jet</b>	<b>MEAL: FOOD FOR PURCHASE</b>	
	<b>DEPARTS DCA TERMINAL C - ARRIVES ORD TERMINAL 3</b>		

Kim Becker  
Washington  
11/20 - 11/23/19

Frequent Flyer Number [REDACTED]  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
American Airlines Confirmation number is WIBCZE

<b>AIR</b>	<b>Saturday, 23NOV 2019</b>		
<b>American Airlines</b>	<b>Flight Number: 1244</b>	<b>Class: G- Coach/Economy</b>	
<b>From: Chicago O'Hare IL, USA</b>	<b>Depart: 8:45 PM</b>		
<b>To: San Diego CA, USA</b>	<b>Arrive: 11:09 PM</b>		
<b>Stops: Nonstop</b>	<b>Duration: 4 hour(s) 24 minute(s)</b>		
<b>Seats: 08C</b>	<b>Status: CONFIRMED</b>	<b>Miles: 1719 / 2750 KM</b>	
<b>Equipment: Boeing 737-800 Jet</b>	<b>MEAL: FOOD FOR PURCHASE</b>		
<b>DEPARTS ORD TERMINAL 3 - ARRIVES SAN TERMINAL 2</b>			
Frequent Flyer Number [REDACTED]			
MAIN CABIN EXTRA AISLE SEAT CONFIRMED			
American Airlines Confirmation number is WIBCZE			

**OTHER Monday, 23DEC 2019**  
GLOBAL SALES SUPPORT

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. AMERICAN AIRLINES CONFIRMATION NUMBER - WIBCZE FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 10/1/2019 Invoice Nbr: 5555527  
Ticket Nbr: AA7462121318 Electronic Tkt: Yes Amount: 634.00 USD  
Exchange for: 0017349258661 Issued: 11APR19  
Total Exchange: 529.00

Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 10/1/2019  
Document Nbr: XD0789243091 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 529.00  
Total Fees: 30.00  
Total Amount: 559.00

**Click here 24 hours in advance to obtain boarding passes:**  
[American](#)

**Click here to review Baggage policies and guidelines:**  
[American](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour checkin for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).  
All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.  
Follow us on Twitter @Traveltrustcorp  
Thank you for choosing Traveltrust!

Kim Becker  
 Washington  
 11/20 - 11/22/19

AUTOGRAPH COLLECTION®  
 HOTELS

THE MAYFLOWER, AUTOGRAPH HOTEL

GUEST FOLIO

629	BECKER/KIMBERLY	324.00	11/21/19	07:19	21265	12627
ROOM	NAME	RATE	DEPART	TIME	ACCT#	GROUP
GD	SAN DIEGO COUNTY AIR		11/20/19	17:04		
TYPE	PO BOX 82776		ARRIVE	TIME		
17	SAN DIEGO CA 92138					
ROOM		MCXXXXXXXXXXXX9117			MBV#:	179369603
CLERK	ADDRESS	PAYMENT				

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
11/20	IR DINE 7494 629	37.75		
11/20	ROOM 629, 1	324.00		
11/20	ROOM TAX 629, 1	48.44		
11/21	CCARD-MC		410.19	
11/21	PAYMENT RECEIVED BY: MASTERCARD XXXXXXXXXXXXXXX9117			
	CASH 00	.00		
				.00
===== EXP. REPORT SUMMARY =====				
11/20	IR DINE	37.75		
	ROOM	324.00		
	ROOM TAX	48.44		

See our "Privacy & Cookie Statement" on [Marriott.com](http://Marriott.com)

Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy Account Statement for updated activity. See [members.marriott.com](http://members.marriott.com) for new Marriott Bonvoy benefits.

AUTOGRAPH COLLECTION® THE MAYFLOWER, AUTOGRAPH HOTEL  
 HOTELS 1127 CONNECTICUT AVE  
 WASHINGTON, DC 20036  
 PH: 202-347-3000 FAX: 202-776-9182

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

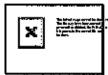
Signature X

Kim Becker  
Washington  
11/20 - 11/23/19

**Casey Diane**

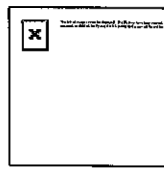
**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Wednesday, November 20, 2019 2:11 PM  
**To:** Becker Kimberly  
**Subject:** Your ride with Aristide on November 20

11/20 - Transportation



NOVEMBER 20, 2019 AT 4:43 PM

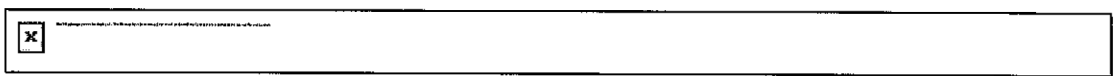
# Thanks for riding with Aristide!



100% of tips go to drivers. [Add a tip](#)

Lyft fare (4.75mi, 21m 32s)	\$19.46
Tip	\$3.50

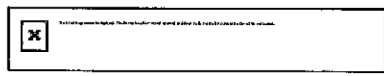
PayPal account	<b>\$22.96</b>
----------------	----------------



**Pickup 4:43 PM**  
2414 S Smith Blvd, Arlington, VA

**Drop-off 5:04 PM**  
1792 Desales St NW, Washington, DC

**Expense Code: US TRAVEL DC**



Kim Becker  
Washington  
11/20 - 11/23/19

# Round Up & Donate

By rounding up their payments, our riders have donated over \$15 million to causes they believe in.

## SUPPORT YOUR CAUSE

**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

Review price in the Lyft app help tab

To share comments or complaints about a ride that violated the law in the District of Columbia, you may contact the DFHV at (202) 645-7300 or <https://dfhv.dc.gov/service/complaints>.

Help Center

Receipt #1339951629507714682

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

[© Mapbox](#) [© OpenStreetMap](#) [Improve this map](#)

© 2019 Lyft, Inc.  
548 Market St., P.O. Box 68514  
San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver

Kim Becker  
Washington  
11/20 - 11/23/19

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 09/11/2019 DATE OF DEPARTURE/RETURN: 11/19/2019 / 11/21/2019

**DESTINATION / BUSINESS PURPOSE:**

Destination: Washington, DC Business Purpose: GAC Directors Meeting & U.S. Travel Board Meeting


**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)		\$ <u>650.00</u>
• Rental Car		\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)		\$ <u>150.00</u>
• Auto (Gas, Parking/Tolls, Mileage)		\$ _____
B. Lodging		\$ <u>650.00</u>
C. Meals and Incidental Expenses (Per Diem)		\$ <u>225.00</u>
D. Seminar and Conference Fees		\$ _____
E. Entertainment		\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>		<b>\$ <u>1675.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 9.11.19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst. Authority Clerk, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its September 23, 2019 meeting.  
(Meeting Date)



# FALL Board Meeting

November 20-21, 2019  
Washington, D.C.

Kim Becker  
Washington  
11/20-11/23/19

## SCHEDULE OF EVENTS (as of 09.24.19)

All meetings are held at the Mayflower Hotel (1127 Connecticut Avenue, NW, Washington, DC, 20036) unless otherwise noted. *All committee, coalition and council meetings and meals are open only to their respective members.*

### WEDNESDAY, NOVEMBER 20

10:00-11:30 a.m. Board of Directors Member Discussion - Topic TBD  
(continuation of Summer Breakout Series)

11:45 a.m.-1:30 p.m. Compensation Committee Meeting  
(with working lunch)

12:00-1:30 p.m. Allied Advisory Group Meeting  
(with working lunch)

2:00-4:30 p.m. Executive Committee Meeting

4:45-5:45 p.m. New Directors Orientation

5:00-5:45 p.m. TravelPAC Board Meeting

6:00-7:15 p.m. Registration

6:30-7:15 p.m. Hall of Leaders Awards Reception

7:15-8:50 p.m. Hall of Leaders Awards Dinner

8:50-9:30 p.m. Hall of Leaders Awards Dessert Reception

Kim Becker  
Washington  
11/20-11/23/19

**THURSDAY, NOVEMBER 21**

7:30 a.m.	Registration
7:30-8:00 a.m.	Board of Directors Breakfast
8:00 a.m.-12:15 p.m.	Board of Directors Meeting
12:15-1:00 p.m.	Board of Directors Lunch
12:15-2:00 p.m.	Governance Committee Meeting (with working lunch)
12:15-3:30 p.m.	Meetings Mean Business Coalition Meeting (with working lunch)
12:15-5:30 p.m.	Gateway Airports Council Meeting (with working lunch)



# FY 2019 Per Diem Rates for District of Columbia

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
<b>Standard Rate</b>	<b>Applies for all locations without specified rates</b>	\$55	\$13	\$14	\$23	\$5	\$41.25
<b>District of Columbia</b>	<b>Washington DC (also the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington and Fairfax, in Virginia; and the counties of Montgomery and Prince George's in Maryland)</b>	\$76	\$18	\$19	\$34	\$5	\$57.00

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information**

Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: Executive Division, BU6  
 Departure Date: 12/11/2019 Return Date: 12/12/2019 Report Due: 1/11/20  
 Destination: Seattle, WA  
 Business Purpose: Alaska Airlines Headquarters Visit

Expense Items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		12/11/19 Wednesday	12/12/19 Thursday	12/13/19 Friday	12/14/19 Saturday	12/15/19 Sunday	12/16/19 Monday	12/17/19 Tuesday	
Air Fare, Railroad, Bus	290.60								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		236.91							236.91
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	<b>\$ 290.60</b>								<b>\$ 236.91</b>

**Expense Items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic

US Dept of State Per Diem for International

Enter Daily Per Diem Rate	12/11/19	12/12/19	12/13/19	12/14/19	12/15/19	12/16/19	12/17/19	
	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	
Breakfast	\$18.00							18.00
Lunch	\$19.00							19.00
Dinner	\$34.00	34.00						68.00
Incidentals	\$5.00	5.00						10.00
<b>Total M&amp;IE</b>	<b>\$76.00</b>	<b>58.00</b>	<b>57.00</b>					<b>115.00</b>
Approved Meal Exception Above Per Diem Rate		32.66						32.66
<b>Total Meal and Incidental Expenses</b>	<b>\$ 58.00</b>	<b>\$ 89.66</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>147.66</b>

**Explanation:** Substantiation for exception should be attached  
 12/12 - SAN hosted a lunch for the Alaska Air Representatives. Hampton Brown paid for the lunch and Kim Becker paid for her own meal.

<b>Trip Grand Total</b>	<b>675.17</b>
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	290.60
<b>Due Traveler</b> - if positive amount, prepare check request	
<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ 384.57</b>

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature: *Kimberly J. Becker* Date: 12/12/19

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Kim Becker  
Seattle  
12/11 - 12/12/19

Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700

# TRAVELTRUST

ADD TO OUTLOOK

Tuesday, 12NOV 2019 7:14 PM EST

Passengers: KIMBERLY JANE BECKER (02)

Agency Reference Number: ATJONV

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Alaska Airlines Confirmation EJNMSA

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

**AIR** **Wednesday, 11DEC 2019** 

**Alaska Airlines**

Operated By: /HORIZON AIR AS ALASKAHORIZON  
CHKIN-SAN-SEA CHECK-IN WITH ALASKA AIRLINES

From: San Diego CA, USA

To: Seattle/Tacoma WA, USA

Stops: Nonstop

Seats: 17C

Equipment: EMBRAER EMB 175

DEPARTS SAN TERMINAL 2

Frequent Flyer Number [REDACTED]

AISLE SEAT CONFIRMED

Alaska Airlines Confirmation number is EJNMSA

Flight Number: 2901

Class: T- Coach/Economy

Depart: 11:40 AM

Arrive: 2:59 PM

Duration: 3 hour(s) 19 minute(s)

Status: CONFIRMED

Miles: 1038 / 1661 KM

**AIR** **Thursday, 12DEC 2019** 

**Alaska Airlines**

From: Seattle/Tacoma WA, USA

To: San Diego CA, USA

Stops: Nonstop

Seats: 23C

Equipment: Airbus A321 Jet

ARRIVES SAN TERMINAL 2

Frequent Flyer Number [REDACTED]

AISLE SEAT CONFIRMED

Alaska Airlines Confirmation number is EJNMSA

Flight Number: 1178

Class: G- Coach/Economy

Depart: 3:50 PM

Arrive: 6:35 PM

Duration: 2 hour(s) 45 minute(s)

Status: CONFIRMED

Miles: 1038 / 1661 KM

MEAL: FOOD FOR PURCHASE

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. ALASKA AIRLINES CONFIRMATION NUMBER - EJNMSA FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

Ticket/Invoice Information

Kim Becker  
Seattle  
12/11 - 12/12/19

Ticket for: KIMBERLY JANE BECKER  
Date issued: 11/12/2019 Invoice Nbr: 5561445  
Ticket Nbr: AS7475100014 Electronic Tkt: Yes Amount: 260.60 USD  
Base: 215.81 US Tax: 16.19 USD XT Tax: 28.60 USD  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 11/12/2019  
Document Nbr: XD0791451069 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 260.60  
Total Fees: 30.00  
Total Amount: 290.60

**Click here 24 hours in advance to obtain boarding passes:**

[ALASKA](#)

**Click here to review Baggage policies and guidelines:**

[ALASKA](#)

Check operating carrier website for any policies that may vary.

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).  
All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.  
Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday 10pm - Friday 10pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00 per call/reservation

Kim Becker  
Seattle  
12/11 - 12/12/19



SEATTLE AIRPORT MARRIOTT HOTEL

GUEST FOLIO

299	BECKER/K	209.00	12/12/19	12:00	16936
ROOM	NAME	RATE	DEPART	TIME	ACCT#
GK	SAN DIEGO COUNTY AIR		12/11/19	12:11	
TYPE			ARRIVE	TIME	
105					
ROOM CLERK	ADDRESS	PAYMENT			MBV#: XXXXX9603

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
12/11	RACKROOM 299, 1	209.00		
12/11	ROOM TAX 299, 1	17.97		
12/11	CITY TAX 299, 1	5.85		
12/11	LOCAL TAX 299, 1	2.09		
12/11	TPA FEE 299, 1	2.00		
12/12	MC CARD			
			\$236.91	

TO BE SETTLED TO: MASTERCARD CURRENT BALANCE .00

THANK YOU FOR CHOOSING MARRIOTT! TO EXPEDITE YOUR CHECK-OUT, PLEASE CALL THE FRONT DESK, OR PRESS "MENU" ON YOUR TV REMOTE CONTROL TO ACCESS VIDEO CHECK-OUT.

See our "Privacy & Cookie Statement" on [Marriott.com](http://Marriott.com)

Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy Account Statement for updated activity. See [members.marriott.com](http://members.marriott.com) for new Marriott Bonvoy benefits.



SEATTLE AIRPORT MARRIOTT HOTEL  
3201 S. 176TH ST.  
SEATTLE, WA 98188

Treat yourself to the comfort of Marriott Hotels in your home. Visit [ShopMarriott.com](http://ShopMarriott.com).

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

**TRAVEL EXPENSE RECEIPTS FOR KIMBERLY J. BECKER**  
**Alaska Airlines Headquarters Visit**  
**December 11 - 12, 2019**

12/12 - Lunch

Sam hosted lunch for  
 Alaska Airlines Representatives

Meal paid by Hampton Drown,  
 Kim Becker paid for her meal.

**CEDARBROOK LODGE**

18525 36th Avenue South  
 Seattle, Washington  
 Tel: (206) 901-9268

**Dining**

Server: Melissa      Check: 273205  
 Table : 25            Date : 12/12/2019  
 Guests: 9            Time : 1:09:27 PM  
 Seat : 3

1 Fish & Chips                      18.00  
 1 Iced Tea                              3.00

-----  
 SUBTOTAL:                      21.00  
 GRATUITY (18.00%):            3.78  
 TAXES:                              2.48

-----  
**TOTAL:                      27.26**  
 -----

Tip: \_\_\_\_\_

Total: \_\_\_\_\_

Room # \_\_\_\_\_

Printed Name: \_\_\_\_\_

Signature: \_\_\_\_\_

**CEDARBROOK LODGE**

18525 36th Avenue South  
 Seattle, Washington  
 Tel: (206) 901-9268

Pre-Auth  
 Card Type : VISA  
 Card Number : \*\*\*\*\*8518  
 Date/Time : 12/12/2019 01:11:06 PM  
 Approval # : 03756C

Server Name : Melissa  
 Check Number: 273205  
 Table : 25  
 Guest : 3

A gratuity of 3.78 has already  
 been added to your bill.

AMOUNT :                      27.26

TIP :                              5.40

TOTAL :                              \$32.66

-----  
 Signature

Cardholder will pay card issuer above  
 amount pursuant to cardholder agreement





# FY 2019 Per Diem Rates for Seattle, Washington

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Seattle	King	\$76	\$18	\$19	\$34	\$5	\$57.00

Kim Becker  
Seattle  
12/11 - 12/12/19

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 10/16/2019 DATE OF DEPARTURE/RETURN: 12/11/2019 / 12/12/2019

**DESTINATION / BUSINESS PURPOSE:**

Destination: Seattle, WA

Business Purpose: Alaska Airlines Headquarters Visit  
- Air Service Development

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$	<u>300.00</u>
• Rental Car	\$	
• Other Transportation (Taxi, TNC, Train, Bus)	\$	<u>60.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$	
B. Lodging	\$	<u>325.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$	<u>120.00</u>
D. Seminar and Conference Fees	\$	
E. Entertainment	\$	
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$</b>	<b><u>805.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 12/16/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Janita Gonzalez, Assistant Authority Clerk, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its October 28, 2019 meeting.  
 (Meeting Date)

Kim Becker  
Seattle  
12/11 - 12/12/19

**Casey Diane**

---

**Subject:** Alaska Airlines Air Service Meeting

**Start:** Thu 12/12/2019 10:30 AM

**End:** Thu 12/12/2019 11:30 AM

**Show Time As:** Out of Office

**Recurrence:** (none)

**Organizer:** Becker Kimberly

**Categories:** Out of Office

Kim Deek  
Seattle  
12/11 - 12/12/19

**Casey Diane**

---

**Subject:** Lunch with Alaska Reps  
**Location:** Copperleaf Restaurant  
  
**Start:** Thu 12/12/2019 12:00 PM  
**End:** Thu 12/12/2019 1:30 PM  
**Show Time As:** Out of Office  
  
**Recurrence:** (none)  
  
**Organizer:** Becker Kimberly  
  
**Categories:** Out of Office

**EXECUTIVE COMMITTEE** Meeting Date: **DECEMBER 19, 2019**

**Subject:**

**Review of the Proposed 2020 Master Calendar of Board and Committee Meetings**

**Recommendation:**

Forward this item to the Board with a recommendation for approval.

**Background/Justification:**

Pursuant to the Ralph M. Brown Act Cal. Gov. Code (§54954(a)), a legislative body shall provide for the time and place for holding regular meetings by ordinance, resolution, or by-laws. Authority Policy 1.30(2) establishes criteria for scheduling regular meetings of the Board and Airport Land Use Commission and Authority Policy 1.20(2)(a) establishes the criteria for scheduling the time and date of Committee meetings.

The proposed calendar was developed in accordance with the Ralph M. Brown Act and the criteria adopted by the Board. The objective is to provide consistency for public participation and the dissemination of information.

Meetings for the Audit and Executive Personnel and Compensation Committee are scheduled to accommodate review of external audits and the performance evaluations for the President/CEO, Chief Auditor and General Counsel, respectively.

A Special Board Meeting is scheduled in March to accommodate the anticipated Board Retreat.

The proposed 2020 Master Calendar of Board and Committee meetings is attached as Exhibit A. Also included is the proposed 2020 Board Committee/Liaison Assignments for reference as Exhibit B.

**Fiscal Impact:**

Not applicable.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan       Transform the Customer Journey       Optimize Ongoing Business

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. Section 15378. This Board action is not a "project" subject to CEQA. Pub. Res. Code Section 21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Pub. Res. Code Section 30106.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK

# DRAFT 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS

	ALUC/BOARD 1 <sup>st</sup> Thursday of Month	EXECUTIVE COMMITTEE (Monday in Week Preceding the Board meeting)	AUDIT COMMITTEE Monday (Quarterly)	EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE Thursday	FINANCE COMMITTEE Meets with the Executive Committee Monday	CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE Quarterly Thursday
Month	9:00 AM	9:00 AM	10:00 AM	<del>10</del> 9:00 AM	9:00 AM	<del>10</del> 11:00 AM
January	9	27		23	27	16
February	6	24	10		24	
March	5	23		26	23	
March	<a href="#">2013</a> & <a href="#">2144?</a> Board Retreat					
April	2	27			27	16 Special Board Meeting Capital Budget Workshop
May	7	<b>21</b>	11	28	<b>21</b>	
May	14 Budget Workshop					
June	4	22			22	
July	9					16
August		24		27	24	
September	3	21	<b>10</b>		21	
October	1	26			26	15
November	5	23	2		23	
December	3	<b>21</b>			<b>21</b>	

**BOLD - Denotes a change in the regular schedule due to holidays and conflicts with other Board or Committee meetings.  
(January 1; January 20; February 17; May 25; July 3; September 7; November 11; November 26; December 25; December 31)**

**\*DRAFT\* 2020 BOARD COMMITTEE/LIAISON ASSIGNMENTS**

	<b>CURRENT</b>	<b>2020</b>
<b>Executive Committee</b>	Boling (Chair)	Boling (Chair)
	Robinson (Vice Chair)	Robinson (Vice Chair)
	Schumacher	Lloyd
<b>Finance Committee</b>	Cox (Chair)	Kersey (Chair)
	Lloyd	Schumacher
	Schiavoni (Vice Chair)	Schiavoni (Vice Chair)
	West	McNamara
<b>Audit Committee</b>	Robinson (Chair)	Kersey (Chair)
	Lloyd	Schumacher
	Schiavoni	McNamara (Vice Chair)
	West	West
	Van Sambeek	Van Sambeek
	Tartre (Vice Chair)	Tartre
	Vacant (Public Member)	Vacant (Public Member)
<b>Executive Personnel &amp; Compensation Committee</b>	Desmond (Chair)	Schiavoni (Chair)
	Boling (Vice Chair)	Boling (Vice Chair)
	Cox	Cox
	Kersey	Robinson
<b>Capital Improvement Program Oversight Committee</b>	Kersey (Chair)	West (Chair)
	Boling	Cox (Vice Chair)
	Schumacher	Lloyd
	Robinson (Vice Chair)	Robinson
		Kersey
<b>SANDAG Board of Directors</b>	Boling (Primary)	Boling (Primary)
	Robinson (Alternate)	Robinson (Alternate)
<b>SANDAG Transportation Committee</b>	Schiavoni (Primary)	Schiavoni (Primary)
	Schumacher (Alternate)	West (Alternate)
<b>SCAG Aviation Task Force</b>	Boling (Primary)	Boling (Primary)
<b>World Trade Center</b>	Gleason	Gleason
<b>Authority Advisory Committee Liaisons</b>	Robinson (Primary)	Robinson (Primary)
	Schiavoni (Alternate)	Schiavoni (Alternate)
<b>Art Advisory Committee</b>	Gleason	Gleason
<b>Military Affairs Liaison</b>	Dockery	Dockery
<b>Port Liaisons</b>	Boling (Primary)	Boling (Primary)
	Cox	Cox
	Robinson	Robinson
<b>Caltrans Liaison</b>	Binns	Binns
<b>Inter-Governmental Affairs Liaison</b>	Cox	Cox



**Revised 12/16/19**

**DRAFT**  
**BOARD**  
**AGENDA**

Thursday, January 9, 2020  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

Ex-Officio Board Members

Gustavo Dallarda

Col. Charles B. Dockery

Gayle Miller

President / CEO

Kimberly J. Becker

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

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**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATIONS:**

- A. RECOGNITION OF VOLUNTEER AMBASSADOR OF THE YEAR**  
April Boling, Chairman of the Board

**PUBLIC HEARINGS:**

- 1. CERTIFY THE FINAL ENVIRONMENTAL IMPACT REPORT AND ADOPT FINDINGS OF FACT, STATEMENT OF OVERRIDING CONSIDERATIONS, AND MITIGATION MONITORING AND REPORTING PROGRAM FOR THE SAN DIEGO INTERNATIONAL AIRPORT DEVELOPMENT PLAN; AND 2) ADOPT THE SAN DIEGO INTERNATIONAL AIRPORT DEVELOPMENT PLAN – ALTERNATIVE 4:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, to certify the Final Environmental Impact Report (EIR) for the San Diego International Airport Development Plan and adopt California Environmental Quality Act (CEQA) Findings of Fact, a Statement of Overriding Considerations and a Mitigation Monitoring and Reporting Program.

Adopt Resolution No. 2020-\_\_\_\_, adopting Alternative 4 of the San Diego International Airport Development Plan.

**(Development: Dennis Probst, Vice President & Chief Development Officer)**

**NEW BUSINESS:**

- 2. APPROVE AND AUTHORIZE ADOPTION OF A MID-YEAR ADJUSTMENT OF \$3,000,000,000 TO THE FISCAL YEAR 2020-2024 CAPITAL PROGRAM BUDGET TO INCORPORATE IMPLEMENTATION OF THE AIRPORT DEVELOPMENT PLAN:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_. approving and authorizing adoption of a mid-year adjustment to the Fiscal Year 2020 Capital Program Budget to Incorporate Implementation of the Airport Development Plan to the Capital Improvement Program.

**(Airport Design & Construction: Dennis Probst, Vice President & Chief Development Officer)**

**3. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AIRSIDE/LANDSIDE ENGINEERING CONSULTING SERVICES AGREEMENT AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_\_, approving and authorizing the President/CEO to execute an Airside/Landside Engineering Consulting Services Agreement, with Jacobs Engineering Group, Inc., term of five years, with the option for two one-year extensions, in an amount not-to-exceed \$35,000,000, in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

**(Airport Design & Construction: Dennis Probst, Vice President & Chief Development Officer)**

**4. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A FIRST AMENDMENT TO THE ON-CALL PROGRAM MANAGEMENT SERVICES AGREEMENT WITH AECOM INCREASING THE COMPENSATION AMOUNT BY \$134,800,000**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_\_, approving and authorizing the President/CEO to execute the first amendment to the agreement with AECOM Technical Services, Inc. increasing the compensation by an amount not to exceed \$134,800,000 for a new total not-to-exceed amount of \$154,300,000 for services through 2024.

**(Airport Design & Construction: Dennis Probst, Vice President & Chief Development Officer)**

**5. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE CURRENT AND FUTURE CHANGE ORDERS IN AN AMOUNT NOT TO EXCEED \$10,283,365 AND TO INCREASE THE CONTRACT DURATION FOR AIRPORT SUPPORT FACILITIES PROJECT AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_\_, approving and authorizing the President/CEO to negotiate and execute current and future change orders for the design and construction of airline requested scope enhancements at the Airline Support Building in an amount not to exceed \$10,283,365 and increasing the contract duration from 903 to 1208 calendar days, for Project No. 104245, Airport Support Facilities, at San Diego International Airport.

**(Airport Design & Construction: Dennis Probst, Vice President & Chief Development Officer)**

**NON-AGENDA PUBLIC COMMENT:**

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**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 6-16):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**6. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the December 5, 2019 regular meeting.

**7. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**8. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM NOVEMBER 8, 2019 THROUGH DECEMBER 8, 2019 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM NOVEMBER 8, 2019 THROUGH DECEMBER 8, 2019:**

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**9. JANUARY 2020 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_\_, approving the January 2020 Legislative Report.

**(Government Relations: Matt Harris, Director)**

**10. ESTABLISH THE DATE AND TIME OF BOARD AND ALUC MEETINGS FOR 2020, AS INDICATED ON THE PROPOSED 2020 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_\_, establishing the date and time of Board and ALUC meetings; and Committee meetings for 2020 as indicated on the proposed 2020 Master Calendar of Board and Committee Meetings.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**CLAIMS**

**11. REJECT THE CLAIM OF DEBORAH LYS:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_\_, rejecting the claim of Deborah Lys.

**(Legal: Amy Gonzalez, General Counsel)**

## **COMMITTEE RECOMMENDATIONS**

### **CONTRACTS AND AGREEMENTS**

**12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE MODIFICATION NUMBER 3 TO THE OTHER TRANSACTION AGREEMENT WITH THE TRANSPORTATION SECURITY ADMINISTRATION:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, approving and authorizing the President/CEO to execute Modification Number 3 to the Other Transaction Agreement (OTA Number 70T04018T9CAP1007) with the Transportation Security Administration, extending the Agreement completion date from March 13, 2020, to April 30, 2021.

**(Airside and Terminal Operations: Jeff Rasor, Director)**

**13. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE CONSENT TO ASSIGNMENT AGREEMENTS WITH EUROPCAR MOBILITY GROUP USA LLC:**

RECOMMENDATION: Rescind Resolution No. 2019-0099 and Adopt Resolution No. 2020-\_\_\_\_, approving and authorizing the President/CEO to execute a Consent to Assignment Agreement of the Non-Exclusive On-Airport Rental Car Concession Agreement with Europcar Mobility Group USA LLC.

Rescind Resolution No. 2019-0100 and Adopt Resolution No. 2020-\_\_\_\_, approving and authorizing the President/CEO to execute a Consent to Assignment Agreement of the Rental Car Facility Lease Agreement with Europcar Mobility Group USA LLC.

**(Revenue Generation & Partnership Development: Natasha Collura, Director)**

**14. AWARD A CONTRACT TO UNIVERSITY MECHANICAL & ENGINEERING CONTRACTORS, INC., FOR T2W DAS ROOM COOLING UPGRADE AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, awarding a contract to University Mechanical & Engineering Contractors, Inc., in the amount of \$345,330 for Project No. 104267, T2W DAS Room Cooling Upgrade at San Diego International Airport.

**(Airport Design & Construction: Bob Bolton, Director)**

**15. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A CONSENT TO ASSIGNMENT AGREEMENT OF THE AIRLINE OPERATING AND LEASE AGREEMENT OF ATLAS AIR, INC. TO DHL EXPRESS (USA), INC.:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, approving and authorizing the President/CEO to execute a Consent to Assignment Agreement of The Airline Operating and Lease Agreement of Atlas Air, Inc. to DHL Express (USA), Inc.

**(Finance and Risk Management: John Dillon, Director)**

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

**16. AWARD A CONTRACT TO S & L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 5, PROJECT NO. THIRTEEN (13) HISTORIC SINGLE-FAMILY UNITS ON THIRTEEN (13) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$984,841.00 for Phase 10, Group 5, Project No. 381005, of the San Diego County Regional Airport Authority's ("Authority") Quieter Home Program.

**(Planning & Environmental Affairs: Brendan Reed, Director)**

**OLD BUSINESS:**

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:**  
Committee Members: Lloyd, Robinson (Chair), Schiavoni, Tartre, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Boling, Kersey (Chair), Schumacher, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling, Cox, Kersey, Schiavoni (Chair)
- **FINANCE COMMITTEE:**  
Committee Members: Cox (Chair), Lloyd, Schiavoni, West

**ADVISORY COMMITTEES**

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Schiavoni
- **ARTS ADVISORY COMMITTEE:**  
Committee Member: Robert H. Gleason

**LIAISONS**

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox

- **MILITARY AFFAIRS:**  
Liaison: Dockery
- **PORT:**  
Liaisons: Boling (Primary), Cox, Robinson
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Boling (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Schiavoni (Primary), Schumacher

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**CLOSED SESSION:**

- 17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL
- 18. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 19. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.  
United States District Court Case No. 18 CV2068 LAB MDD
- 20. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: M.W. Vasquez Construction Co. Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2019-000215

- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 2
  
- 22. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
  
- 23. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Navy Boat Channel Environmental Remediation  
Number of potential cases: 1
  
- 24. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 1
  
- 25. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS  
Number of potential cases: 1

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**



**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
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Board Members

C. April Boling  
Chairman

Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Michael Schumacher  
Mark B. West

Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

President / CEO

Kimberly J. Becker

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

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San Diego, California 92101

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*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

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**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

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**CONSENT AGENDA (Item 1):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the December 5, 2019 regular meeting.

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC),  
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