

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Board Members

C. April Boling
Chairman

Greg Cox
Jim Desmond
Robert H. Gleason
Jim Janney
Mark Kersey
Paul Robinson
Michael Schumacher
Mary Sessom

EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

AGENDA

Monday, August 28, 2017
9:00 A.M.

San Diego International Airport
SDCRAA Administration Building -- Third Floor
Board Room
3225 N. Harbor Drive
San Diego, CA 92101

Ex-Officio Board Members

Laurie Berman
Eraina Ortega
Col. Jason Woodworth

President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Executive Committee

Committee Members: Boling (Chairman), Janney, Robinson

Finance Committee

Committee Members: Boling (Chairman), Cox, Janney, Sessom

NON-AGENDA PUBLIC COMMENT

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the June 26, 2017, regular meeting.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TWELVE MONTHS ENDED JUNE 30, 2017:

RECOMMENDATION: Forward this item to the Board with a recommendation for acceptance.

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JULY 31, 2017:

RECOMMENDATION: Forward this item to the Board with a recommendation for acceptance.

Presented by: Geoff Bryant, Manager, Airport Finance

- 4. SERIES 2017 BOND SALE BRIEFING:**
Presented by: Scott Brickner, Vice President, Finance & Asset
Management/Treasurer

EXECUTIVE COMMITTEE NEW BUSINESS:

- 5. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**
RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.
Presented by Tony R. Russell, Director, Corporate & Information Governance/Authority Clerk

REVIEW OF FUTURE AGENDAS:

- 6. REVIEW OF THE DRAFT AGENDA FOR THE SEPTEMBER 7, 2017, BOARD MEETING:**
Presented by: Kimberly J. Becker, President/CEO
- 7. REVIEW OF THE DRAFT AGENDA FOR THE SEPTEMBER 7, 2017, AIRPORT LAND USE COMMISSION MEETING:**
Presented by: Kimberly J. Becker, President/CEO

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a “Request to Speak” form prior to the announcement of that portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment period at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, or Committee on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who were not heard during the first Public Comment period.
- 3) Persons wishing to speak on a specific item listed on the agenda will be afforded an opportunity to speak during the presentation of that individual item. Persons wishing to speak on a specific item should reserve their comments until the item is taken up by the Board, ALUC or Committee. Public comment on a specific item is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC or Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the Public Comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk’s Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.

You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

UPCOMING MEETING SCHEDULE

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|--------------|------------|-------------|---------------------|-----------------|
| September 25 | Monday | 9:00 A.M. | Regular | Board Room |

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES
MONDAY, JUNE 26, 2017
BOARD ROOM

CALL TO ORDER: Chairman Boling called the Executive and Finance Committee and Special Board Meeting to order at 9:01 a.m., on Monday, June 26, 2017, in the Board Room of the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Board Member Gleason led the Pledge of Allegiance.

ROLL CALL:

Executive Committee

Present: Committee Members: Boling (Chairman), Robinson

 Board Members: Gleason

Absent: Committee Members: Janney

Finance Committee

Present: Committee Members: Boling (Chairman), Cox, Sessom

Absent: Committee Members: Janney

Also Present: Kimberly Becker, President/CEO; Amy Gonzalez, General Counsel;
 Tony Russell, Director, Corporate and Information Governance/
 Authority Clerk; Stephanie Heying, Assistant Authority Clerk II

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the May 22, 2017, regular meeting.

ACTION: Moved by Board Member Robinson and seconded by Chairman Boling to approve staff's recommendation. Motion carried unanimously, noting Board Member Janney as ABSENT.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE ELEVEN MONTHS ENDED MAY 31, 2017:

Scott Brickner, VP, Finance and Asset Management/Treasurer and Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Eleven Months Ended May 31, 2017, which included Gross Landing Weight Units; Enplanements; Car Rental License Fees; Food and Beverage Concessions Revenue; Retail Concessions Revenue; Total Terminal Concessions; Parking Revenue; Operating Revenues for the Eleven Months Ended May 31, 2017; Financial Summary for the Eleven Months Ended May 31, 2017; Non-operating Revenues & Expenses for the Eleven Months Ended May 31, 2017; Operating Expenses for the Eleven Months Ended May 31, 2017; Financial Summary for the Eleven Months Ended May 31, 2017; and Statements of Net Position as of May 31, 2017.

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF MAY 31, 2017:

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of May 31, 2017, which included Total Portfolio Summary; Portfolio Composition by Security Type; Portfolio Composition by Credit Rating; Portfolio Composition by Maturity; Benchmark Comparison; Detail of Security Holdings; Portfolio Investment Transactions; Bond Proceeds Summary; and Bonds Proceeds Investment Transactions.

4. SUMMARY OF OUTSTANDING REVOLVING OBLIGATIONS AS OF MAY 31, 2017:

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Summary of Outstanding Revolving Obligations as of May 31, 2017.

5. **AUTHORIZATION OF BOND DOCUMENTS AND SALE OF UP TO \$400 MILLION AIRPORT REVENUE BONDS, INCLUDING DELEGATION OF PRICING AUTHORITY, TO REFUND A PORTION OF THE AUTHORITY'S OUTSTANDING SUBORDINATE REVOLVING OBLIGATIONS AND TO FUND THE PARKING PLAZA, FIS AND CAPITAL IMPROVEMENT PROGRAM; AUTHORIZATION OF THE \$10 MILLION IRREVOCABLE COMMITMENT OF PASSENGER FACILITY CHARGES IN FY 2018 TO THE PAYMENT OF DEBT SERVICE AND; AUTHORIZATION OF REIMBURSEMENT AGREEMENT:**

John Dillon, Director, Business and Financial Management, provided a presentation on the Authorization of Bond Documents and Sale of Up to \$400 Million Airport Revenue Bonds, which included Debt Profile; Plan of Finance; Projected Debt Profile; Airport Debt Per Enplanement; Historic and Projected Debt Service Coverage; Favorable Current Market Conditions; Principal Documents of the General Airport Revenue Bond (GARB) Sale; and Preliminary Timeline.

RECOMMENDATION: Forward this item to the Board with a recommendation for approval.

ACTION: Moved by Board Member Cox and seconded by Chairman Boling to approve staff's recommendation. Motion carried unanimously, noting Board Member Janney as ABSENT.

EXECUTIVE COMMITTEE NEW BUSINESS:

6. **PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

ACTION: Moved by Board Member Robinson and seconded by Chairman Boling to approve staff's recommendation. Motion carried unanimously, noting Board Member Janney ABSENT.

REVIEW OF FUTURE AGENDAS:

7. **REVIEW OF THE DRAFT AGENDA FOR THE JULY 6, 2017, BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the July 6, 2017, Board Meeting.

8. REVIEW OF THE DRAFT AGENDA FOR THE JULY 6, 2017, AIRPORT LAND USE COMMISSION MEETING:

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the July 6, 2017, ALUC Meeting.

Board Member Gleason requested that General Council provide a memo to the Board regarding Service Employees International Union (SEIU) and Janitor negotiations.

CLOSED SESSION: The Committee recessed into Closed Session at 9:47 a.m. to discuss Item 9.

9. CONFERENCE WITH LABOR NEGOTIATOR:

Labor negotiations pursuant to Cal. Gov. Code §54957.6

Authority Designated Negotiators: Kimberly Becker, President/CEO, and Kurt Gering, Director, Talent, Culture & Capability

Employee Organization: Teamsters 911

REPORT ON CLOSED SESSION: The meeting adjourned at 10:40 a.m.

COMMITTEE MEMBER COMMENTS: None

ADJOURNMENT: The meeting adjourned at 10:40 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 28TH DAY OF AUGUST, 2017.

TONY R. RUSSELL
DIRECTOR, CORPORATE &
INFORMATION GOVERNANCE/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of June 30, 2017
(Unaudited)
Revised

ASSETS

| | June | |
|---|-------------------------|-------------------------|
| | 2017 | 2016 |
| Current assets: | | |
| Cash and investments ⁽¹⁾ | \$ 82,304,997 | \$ 59,328,407 |
| Tenant lease receivable, net of allowance of 2017: (\$227,155) and 2016: (\$219,353) | 9,321,939 | 8,528,816 |
| Grants receivable | 3,354,396 | 7,623,419 |
| Notes receivable-current portion | 1,801,694 | 1,705,491 |
| Prepaid expenses and other current assets | 4,433,986 | 3,392,579 |
| Total current assets | 101,217,012 | 80,578,712 |
| Cash designated for capital projects and other ⁽¹⁾ | 25,792,246 | 31,270,718 |
| Restricted assets: | | |
| Cash and investments: | | |
| Bonds reserve ⁽¹⁾ | 60,779,648 | 57,872,255 |
| Passenger facility charges and interest unapplied ⁽¹⁾ | 73,311,497 | 73,279,889 |
| Customer facility charges and interest unapplied ⁽¹⁾ | 37,816,405 | 32,922,067 |
| SBD Bond Guarantee ⁽¹⁾ | 4,000,000 | 4,000,000 |
| Bond proceeds held by trustee ⁽¹⁾ | 161,884,683 | 184,297,604 |
| Variable rate debt interest held by Trustee ⁽¹⁾ | 162,616 | - |
| Passenger facility charges receivable | 6,155,618 | 4,497,657 |
| Customer facility charges receivable | 3,731,762 | 2,969,593 |
| OCIP insurance reserve | 2,791,385 | 3,033,990 |
| Total restricted assets | 350,633,614 | 362,873,055 |
| Noncurrent assets: | | |
| Capital assets: | | |
| Land and land improvements | 111,041,142 | 109,974,224 |
| Runways, roads and parking lots | 626,871,756 | 590,772,032 |
| Buildings and structures | 1,421,351,604 | 1,406,112,149 |
| Machinery and equipment | 49,078,924 | 47,362,116 |
| Vehicles | 15,720,793 | 14,629,334 |
| Office furniture and equipment | 33,489,927 | 32,334,706 |
| Works of art | 10,065,769 | 9,579,436 |
| Construction-in-progress | 171,498,031 | 152,703,001 |
| | 2,439,117,946 | 2,363,466,998 |
| Less accumulated depreciation | (894,209,246) | (812,459,642) |
| Total capital assets, net | 1,544,908,700 | 1,551,007,356 |
| Other assets: | | |
| Notes receivable - long-term portion | 33,242,085 | 35,043,779 |
| Investments-long-term portion ⁽¹⁾ | 174,112,000 | 150,323,134 |
| Security deposit | 349,943 | 349,943 |
| Total other assets | 207,704,028 | 185,716,856 |
| Deferred outflows of resources: | | |
| Deferred pension contributions | 6,889,425 | 5,697,106 |
| Other deferred pension outflows | 15,047,685 | 288,051 |
| Total assets and deferred outflows of resources | \$ 2,252,192,710 | \$ 2,217,431,854 |

⁽¹⁾ Total cash and investments, \$632,842,857 for 2017 and \$593,294,074 for 2016

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of June 30, 2017
(Unaudited)
Revised

LIABILITIES AND NET POSITION

| | June | |
|--|-------------------------|-------------------------|
| | 2017 | 2016 |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 49,619,884 | \$ 53,763,791 |
| Deposits and other current liabilities | 10,382,847 | 5,326,097 |
| Total current liabilities | 60,002,731 | 59,089,888 |
| Current liabilities - payable from restricted assets: | | |
| Current portion of long-term debt | 11,585,000 | 11,090,000 |
| Accrued interest on bonds and variable debt | 32,748,704 | 32,953,804 |
| Total liabilities payable from restricted assets | 44,333,704 | 44,043,804 |
| Long-term liabilities: | | |
| Variable debt | 58,998,000 | 32,581,000 |
| Other long-term liabilities | 7,963,502 | 8,799,878 |
| Long term debt - bonds net of amortized premium | 1,276,017,497 | 1,291,756,043 |
| Net pension liability | 18,111,482 | 1,680,759 |
| Total long-term liabilities | 1,361,090,481 | 1,334,817,680 |
| Total liabilities | 1,465,426,916 | 1,437,951,372 |
| Deferred inflows of resources: | | |
| Deferred pension inflows | 1,815,440 | 1,807,420 |
| Total liabilities and deferred inflows of resources | \$ 1,467,242,356 | \$ 1,439,758,792 |
| Net Position: | | |
| Invested in capital assets, net of related debt | 352,750,572 | 392,155,741 |
| Other restricted | 188,384,629 | 178,574,787 |
| Unrestricted: | | |
| Designated | 25,792,246 | 31,270,718 |
| Undesignated | 218,022,907 | 175,671,816 |
| Total Net Position | \$ 784,950,354 | \$ 777,673,062 |

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
 Statements of Revenues, Expenses, and Changes in Net Position
 For the Month Ended June 30, 2017
 (Unaudited)
 Revised

| | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|--|-----------------------|-----------------------|--|---------------|---------------------|
| Operating revenues: | | | | | |
| Aviation revenue: | | | | | |
| Landing fees | \$ 2,402,651 | \$ 1,007,337 | \$ (1,395,314) | (58)% | \$ 954,123 |
| Aircraft parking Fees | 242,304 | 261,683 | 19,379 | 8% | 226,045 |
| Building rentals | 4,579,372 | 6,083,986 | 1,504,614 | 33% | 4,751,023 |
| Security surcharge | 2,488,129 | 2,132,305 | (355,824) | (14)% | 4,654,151 |
| CUPPS Support Charges | 103,761 | 42,099 | (61,662) | (59)% | 46,463 |
| Other aviation revenue | 138,378 | 136,422 | (1,956) | (1)% | 135,907 |
| Terminal rent non-airline | 103,182 | 138,101 | 34,919 | 34% | 110,441 |
| Terminal concessions | 2,215,752 | 2,410,477 | 194,725 | 9% | 2,171,992 |
| Rental car license fees | 2,244,572 | 2,460,277 | 215,705 | 10% | 2,808,538 |
| Rental car center cost recovery | 182,887 | 248,202 | 65,315 | 36% | 147,654 |
| License fees other | 362,145 | 537,418 | 175,273 | 48% | 441,548 |
| Parking revenue | 3,323,430 | 3,545,680 | 222,250 | 7% | 3,642,074 |
| Ground transportation permits and citations | 549,659 | 756,019 | 206,360 | 38% | 471,714 |
| Ground rentals | 1,548,570 | 1,548,067 | (503) | - | 1,535,216 |
| Grant reimbursements | 18,074 | 24,000 | 5,926 | 33% | 24,000 |
| Other operating revenue | 62,690 | 112,392 | 49,702 | 79% | 90,231 |
| Total operating revenues | 20,565,556 | 21,444,465 | 878,909 | 4% | 22,211,120 |
| Operating expenses: | | | | | |
| Salaries and benefits | 4,328,127 | 5,526,008 | (1,197,881) | (28)% | 3,516,239 |
| Contractual services | 3,754,255 | 4,291,123 | (536,868) | (14)% | 3,646,540 |
| Safety and security | 2,745,832 | 3,095,159 | (349,327) | (13)% | 3,155,032 |
| Space rental | 849,288 | 848,997 | 291 | - | 868,365 |
| Utilities | 1,172,600 | 972,178 | 200,422 | 17% | 1,022,749 |
| Maintenance | 1,498,040 | 1,425,269 | 72,771 | 5% | 1,011,782 |
| Equipment and systems | 66,515 | 88,605 | (22,090) | (33)% | 253,578 |
| Materials and supplies | 40,582 | 81,940 | (41,358) | (102)% | 80,180 |
| Insurance | 77,388 | 78,916 | (1,528) | (2)% | 78,592 |
| Employee development and support | 123,807 | 219,477 | (95,670) | (77)% | 164,362 |
| Business development | 245,131 | 160,857 | 84,274 | 34% | 325,649 |
| Equipment rentals and repairs | 292,607 | 147,023 | 145,584 | 50% | 135,316 |
| Total operating expenses | 15,194,172 | 16,935,552 | (1,741,380) | (11)% | 14,258,384 |
| Depreciation | 9,332,567 | 9,332,567 | - | - | 8,746,330 |
| Operating income (loss) | (3,961,183) | (4,823,654) | (862,471) | (22)% | (793,594) |
| Nonoperating revenue (expenses): | | | | | |
| Passenger facility charges | 3,805,540 | 3,644,070 | (161,470) | (4)% | 3,464,497 |
| Customer facility charges (Rental Car Center) | 3,449,856 | 3,471,360 | 21,504 | 1% | 2,829,555 |
| Quieter Home Program | (248,845) | (108,476) | 140,369 | 56% | 961,885 |
| Interest income | 527,985 | 776,903 | 248,918 | 47% | 554,506 |
| BAB interest rebate | 385,935 | 396,345 | 10,410 | 3% | 398,843 |
| Interest expense | (5,640,140) | (5,775,852) | (135,712) | - | (2,176,000) |
| Bond amortization costs | 342,560 | 342,992 | 432 | - | 350,212 |
| Other nonoperating income (expenses) | (837) | (461,298) | (460,461) | - | 1,121,420 |
| Nonoperating revenue, net | 2,622,054 | 2,286,044 | (336,010) | (13)% | 7,504,918 |
| Change in net position before capital grant contributions | (1,339,129) | (2,537,610) | (1,198,481) | 89% | 6,711,324 |
| Capital grant contributions | 149,667 | 98,685 | (50,982) | (34)% | (147,449) |
| Change in net position | \$ (1,189,462) | \$ (2,438,925) | \$ (1,249,463) | (105)% | \$ 6,563,875 |

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Twelve Months Ended June 30, 2017 and 2016
(Unaudited)
Revised

| | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|--|---------------------|---------------------|--|--------------|----------------------|
| Operating revenues: | | | | | |
| Aviation revenue: | | | | | |
| Landing fees | \$ 26,620,941 | \$ 24,637,196 | \$ (1,983,745) | (7)% | \$ 23,984,793 |
| Aircraft parking fees | 2,907,647 | 2,926,972 | 19,325 | 1% | 2,701,219 |
| Building rentals | 54,924,548 | 56,623,591 | 1,699,043 | 3% | 53,536,280 |
| Security surcharge | 29,857,549 | 29,477,505 | (380,044) | (1)% | 29,223,097 |
| CUPPS Support Charges | 1,245,131 | 1,181,660 | (63,471) | (5)% | 1,152,458 |
| Other aviation revenue | 1,619,773 | 1,617,410 | (2,363) | - | 1,607,391 |
| Terminal rent non-airline | 1,241,740 | 1,556,123 | 314,383 | 25% | 1,031,891 |
| Terminal concessions | 23,856,776 | 26,145,801 | 2,289,025 | 10% | 24,017,968 |
| Rental car license fees | 26,488,900 | 28,295,513 | 1,806,613 | 7% | 27,025,167 |
| Rental car center cost recovery | 2,194,641 | 1,866,307 | (328,334) | (15)% | 790,649 |
| License fees other | 4,339,300 | 4,948,191 | 608,891 | 14% | 4,440,557 |
| Parking revenue | 40,577,290 | 41,355,249 | 777,959 | 2% | 42,872,849 |
| Ground transportation permits and citations | 6,242,148 | 8,051,988 | 1,809,840 | 29% | 5,232,793 |
| Ground rentals | 18,582,841 | 18,496,911 | (85,930) | - | 15,193,757 |
| Grant reimbursements | 219,900 | 292,000 | 72,100 | 33% | 292,730 |
| Other operating revenue | 752,288 | 1,457,407 | 705,119 | 94% | 890,455 |
| Total operating revenues | 241,671,413 | 248,929,824 | 7,258,411 | 3% | 233,994,054 |
| Operating expenses: | | | | | |
| Salaries and benefits | 45,555,884 | 46,906,790 | (1,350,906) | (3)% | 42,067,370 |
| Contractual services | 44,698,464 | 44,311,822 | 386,642 | 1% | 38,211,379 |
| Safety and security | 29,061,387 | 28,421,602 | 639,785 | 2% | 28,721,250 |
| Space rental | 10,191,450 | 10,189,944 | 1,506 | - | 10,367,148 |
| Utilities | 12,903,213 | 10,735,956 | 2,167,257 | 17% | 11,479,888 |
| Maintenance | 14,665,767 | 14,269,951 | 395,816 | 3% | 14,121,739 |
| Equipment and systems | 365,314 | 512,855 | (147,541) | (40)% | 714,491 |
| Materials and supplies | 446,912 | 610,808 | (163,896) | (37)% | 529,486 |
| Insurance | 1,012,758 | 956,358 | 56,400 | 6% | 949,491 |
| Employee development and support | 1,328,398 | 1,353,253 | (24,855) | (2)% | 1,242,213 |
| Business development | 2,564,368 | 2,340,951 | 223,417 | 9% | 2,391,260 |
| Equipment rentals and repairs | 3,627,672 | 3,130,315 | 497,357 | 14% | 2,859,710 |
| Total operating expenses | 166,421,587 | 163,740,605 | 2,680,982 | 2% | 153,655,425 |
| Depreciation | 95,229,027 | 95,229,027 | - | - | 87,820,864 |
| Operating income (loss) | (19,979,201) | (10,039,808) | 9,939,393 | | (7,482,235) |
| Nonoperating revenue (expenses): | | | | | |
| Passenger facility charges | 41,924,100 | 42,199,763 | 275,663 | 1% | 40,257,993 |
| Customer facility charges (Rental Car Center) | 37,286,862 | 36,527,853 | (759,009) | (2)% | 33,207,946 |
| Quieter Home Program | (3,206,962) | (784,752) | 2,422,210 | 76% | (3,798,968) |
| Interest income | 6,535,556 | 8,133,765 | 1,598,209 | 24% | 5,998,969 |
| BAB interest rebate | 4,631,219 | 4,651,203 | 19,984 | - | 4,656,199 |
| Interest expense | (67,082,086) | (62,347,408) | 4,734,678 | 7% | (54,878,277) |
| Bond amortization costs | 4,153,112 | 4,153,544 | 432 | - | 4,243,249 |
| Other nonoperating income (expenses) | (10,000) | (17,120,557) | (17,110,557) | - | 2,246,369 |
| Nonoperating revenue, net | 24,231,801 | 15,413,411 | (8,818,390) | (36)% | 31,933,480 |
| Change in net position before capital grant contributions | 4,252,600 | 5,373,603 | 1,121,003 | 26% | 24,451,245 |
| Capital grant contributions | 1,350,000 | 1,903,686 | 553,686 | 41% | 10,477,054 |
| Change in net position | \$ 5,602,600 | \$ 7,277,289 | \$ 1,674,689 | 30% | \$ 34,928,299 |



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2017
(Unaudited)

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| | Month to Date | | | | | Year to Date | | | | |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Landing Fees | | | | | | | | | | |
| 41112 - Landing Fees - Signatory | \$2,402,651 | \$933,658 | \$(1,468,993) | (61) | \$926,176 | \$26,749,899 | \$24,881,831 | \$(1,868,068) | (7) | \$24,073,489 |
| 41113 - Landing Fee Rebate | 0 | 73,679 | 73,679 | 0 | 27,947 | (128,958) | (244,635) | (115,676) | (90) | (88,696) |
| Total Landing Fees | 2,402,651 | 1,007,337 | (1,395,314) | (58) | 954,123 | 26,620,940 | 24,637,196 | (1,983,745) | (7) | 23,984,793 |
| Aircraft Parking Fees | | | | | | | | | | |
| 41150 - Terminal Aircraft Parking | 208,381 | 208,376 | (5) | 0 | 194,400 | 2,500,576 | 2,500,517 | (59) | 0 | 2,332,795 |
| 41155 - Remote Aircraft Parking | 33,923 | 53,307 | 19,384 | 57 | 31,646 | 407,071 | 426,455 | 19,384 | 5 | 368,424 |
| Total Aircraft Parking Fees | 242,304 | 261,683 | 19,379 | 8 | 226,046 | 2,907,647 | 2,926,972 | 19,325 | 1 | 2,701,219 |
| Building and Other Rents | | | | | | | | | | |
| 41210 - Terminal Rent | 4,507,685 | 5,997,127 | 1,489,442 | 33 | 4,687,808 | 54,092,222 | 55,778,231 | 1,686,009 | 3 | 52,801,246 |
| 41215 - Federal Inspection Services | 71,686 | 86,859 | 15,173 | 21 | 63,213 | 832,326 | 845,360 | 13,034 | 2 | 735,034 |
| Total Building and Other Rents | 4,579,371 | 6,083,986 | 1,504,615 | 33 | 4,751,021 | 54,924,548 | 56,623,591 | 1,699,043 | 3 | 53,536,280 |
| Security Surcharge | | | | | | | | | | |
| 41310 - Airside Security Charges | 613,108 | 259,980 | (353,128) | (58) | 692,736 | 7,357,300 | 6,998,445 | (358,855) | (5) | 6,691,524 |
| 41320 - Terminal Security Charge | 1,875,021 | 1,872,325 | (2,696) | 0 | 3,961,415 | 22,500,249 | 22,479,060 | (21,188) | 0 | 22,531,573 |
| Total Security Surcharge | 2,488,129 | 2,132,305 | (355,824) | (14) | 4,654,151 | 29,857,549 | 29,477,505 | (380,043) | (1) | 29,223,097 |
| CUPPS Support Charges | | | | | | | | | | |
| 41400 - CUPPS Support Charges | 103,761 | 42,099 | (61,662) | (59) | 46,463 | 1,245,131 | 1,181,660 | (63,471) | (5) | 1,152,458 |
| Total CUPPS Support Charges | 103,761 | 42,099 | (61,662) | (59) | 46,463 | 1,245,131 | 1,181,660 | (63,471) | (5) | 1,152,458 |
| Other Aviation Revenue | | | | | | | | | | |
| 43100 - Fuel Franchise Fees | 19,427 | 17,471 | (1,956) | (10) | 16,956 | 192,361 | 189,998 | (2,363) | (1) | 179,979 |
| 43105 - New Capital Recovery | 118,951 | 118,951 | 0 | 0 | 118,951 | 1,427,412 | 1,427,412 | 0 | 0 | 1,427,412 |
| Total Other Aviation Revenue | 138,378 | 136,422 | (1,956) | (1) | 135,907 | 1,619,773 | 1,617,410 | (2,363) | 0 | 1,607,391 |
| Non-Airline Terminal Rents | | | | | | | | | | |
| 45010 - Terminal Rent - Non-Airline | 103,182 | 138,101 | 34,919 | 34 | 110,441 | 1,241,740 | 1,556,123 | 314,383 | 25 | 1,031,891 |
| Total Non-Airline Terminal Rents | 103,182 | 138,101 | 34,919 | 34 | 110,441 | 1,241,740 | 1,556,123 | 314,383 | 25 | 1,031,891 |

San Diego County Regional Airport Authority
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For the twelve months ended June 30, 2017
(Unaudited)

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| | Month to Date | | | | | Year to Date | | | | |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Concession Revenue | | | | | | | | | | |
| 45111 - Term Concessions-Food & Bev | \$953,987 | \$1,083,068 | \$129,081 | 14 | \$975,864 | \$9,995,466 | \$10,974,569 | \$979,102 | 10 | \$10,405,272 |
| 45112 - Terminal Concessions - Retail | 613,912 | 683,176 | 69,264 | 11 | 605,074 | 6,469,511 | 7,199,925 | 730,414 | 11 | 6,368,546 |
| 45113 - Term Concessions - Other | 262,139 | 263,430 | 1,292 | 0 | 260,761 | 3,075,700 | 3,858,153 | 782,453 | 25 | 3,303,256 |
| 45114 - Term Concessions Space Rents | 71,969 | 80,033 | 8,064 | 11 | 71,170 | 863,631 | 878,530 | 14,899 | 2 | 854,994 |
| 45115 - Term Concessions Cost Recovery | 130,787 | 114,525 | (16,261) | (12) | 82,604 | 1,354,940 | 1,100,562 | (254,379) | (19) | 1,032,761 |
| 45116 - Rec Distr Center Cost Recovery | 127,172 | 127,397 | 225 | 0 | 124,769 | 1,526,061 | 1,514,959 | (11,102) | (1) | 1,486,990 |
| 45117 - Concessions Marketing Program | 55,786 | 58,848 | 3,062 | 5 | 51,750 | 571,467 | 619,103 | 47,637 | 8 | 566,149 |
| 45120 - Rental car license fees | 2,244,572 | 2,460,277 | 215,705 | 10 | 2,808,538 | 26,488,900 | 28,295,513 | 1,806,613 | 7 | 27,025,167 |
| 45121 - Rental Car Center Cost Recover | 182,887 | 248,202 | 65,315 | 36 | 147,654 | 2,194,641 | 1,866,307 | (328,335) | (15) | 790,649 |
| 45130 - License Fees - Other | 362,145 | 537,418 | 175,272 | 48 | 441,548 | 4,339,300 | 4,948,191 | 608,891 | 14 | 4,440,557 |
| Total Concession Revenue | 5,005,355 | 5,656,373 | 651,018 | 13 | 5,569,732 | 56,879,618 | 61,255,813 | 4,376,194 | 8 | 56,274,343 |
| Parking and Ground Transportat | | | | | | | | | | |
| 45210 - Parking | 3,323,430 | 3,545,680 | 222,250 | 7 | 3,642,074 | 40,577,290 | 41,355,249 | 777,959 | 2 | 42,872,849 |
| 45220 - AVI fees | 541,278 | 718,809 | 177,532 | 33 | 417,301 | 5,648,944 | 7,164,669 | 1,515,726 | 27 | 3,999,868 |
| 45240 - Ground Transportation Pe | 0 | 4,180 | 4,180 | 0 | 7,814 | 492,626 | 649,419 | 156,792 | 32 | 974,275 |
| 45250 - Citations | 8,381 | 33,030 | 24,648 | 294 | 46,599 | 100,578 | 237,900 | 137,322 | 137 | 258,650 |
| Total Parking and Ground Transportat | 3,873,089 | 4,301,699 | 428,610 | 11 | 4,113,788 | 46,819,438 | 49,407,237 | 2,587,799 | 6 | 48,105,643 |
| Ground Rentals | | | | | | | | | | |
| 45310 - Ground Rental - Fixed | 1,548,570 | 1,548,068 | (502) | 0 | 1,535,216 | 18,582,841 | 18,496,911 | (85,930) | 0 | 15,171,183 |
| 45320 - Ground Rental - Percenta | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,574 |
| Total Ground Rentals | 1,548,570 | 1,548,068 | (502) | 0 | 1,535,216 | 18,582,841 | 18,496,911 | (85,930) | 0 | 15,193,757 |
| Grant Reimbursements | | | | | | | | | | |
| 45410 - TSA Reimbursements | 18,074 | 24,000 | 5,926 | 33 | 24,000 | 219,900 | 292,000 | 72,100 | 33 | 292,730 |
| Total Grant Reimbursements | 18,074 | 24,000 | 5,926 | 33 | 24,000 | 219,900 | 292,000 | 72,100 | 33 | 292,730 |

San Diego County Regional Airport Authority
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| | Month to Date | | | | | Year to Date | | | | |
|--------------------------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Other Operating Revenue | | | | | | | | | | |
| 45510 - Finger Printing Fee | \$17,605 | \$23,141 | \$5,536 | 31 | \$18,924 | \$211,264 | \$213,899 | \$2,635 | 1 | \$205,737 |
| 45520 - Utilities Reimbursements | 19,427 | 16,613 | (2,814) | (14) | 19,427 | 233,120 | 224,679 | (8,441) | (4) | 242,057 |
| 45530 - Miscellaneous Other Reve | 4,274 | 5,901 | 1,627 | 38 | 2,447 | 51,284 | 669,541 | 618,257 | 1,206 | 147,170 |
| 45540 - Service Charges | 7,314 | 45,441 | 38,127 | 521 | 19,414 | 87,767 | 146,840 | 59,073 | 67 | 105,043 |
| 45570 - FBO Landing Fees | 14,071 | 21,295 | 7,224 | 51 | 30,019 | 168,853 | 197,808 | 28,955 | 17 | 179,808 |
| 45580 - Equipment Rental | 0 | 0 | 0 | 0 | 0 | 0 | 4,640 | 4,640 | 0 | 10,640 |
| Total Other Operating Revenue | 62,691 | 112,391 | 49,700 | 79 | 90,231 | 752,288 | 1,457,406 | 705,119 | 94 | 890,456 |
| Total Operating Revenue | 20,565,556 | 21,444,465 | 878,909 | 4 | 22,211,120 | 241,671,414 | 248,929,825 | 7,258,411 | 3 | 233,994,057 |
| Personnel Expenses | | | | | | | | | | |
| Salaries | | | | | | | | | | |
| 51110 - Salaries & Wages | 3,494,791 | 2,906,348 | 588,443 | 17 | 2,682,147 | 35,094,014 | 28,902,458 | 6,191,557 | 18 | 28,001,235 |
| 51210 - Paid Time Off | 0 | 279,434 | (279,434) | 0 | 301,395 | 0 | 2,766,377 | (2,766,377) | 0 | 2,682,443 |
| 51220 - Holiday Pay | 0 | 57,264 | (57,264) | 0 | 53,982 | 0 | 713,273 | (713,273) | 0 | 777,653 |
| 51240 - Other Leave With Pay | 0 | 5,356 | (5,356) | 0 | 6,093 | 0 | 114,891 | (114,891) | 0 | 109,381 |
| 51250 - Special Pay | 0 | 1,326,098 | (1,326,098) | 0 | 1,205,017 | 0 | 2,086,106 | (2,086,106) | 0 | 1,929,313 |
| Total Salaries | 3,494,791 | 4,574,500 | (1,079,709) | (31) | 4,248,635 | 35,094,014 | 34,583,104 | 510,910 | 1 | 33,500,026 |
| 52110 - Overtime | 58,447 | 68,520 | (10,072) | (17) | 66,284 | 664,500 | 700,345 | (35,845) | (5) | 700,683 |

San Diego County Regional Airport Authority
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| | ----- Month to Date ----- | | | | | ----- Year to Date ----- | | | | |
|---|---------------------------|------------------|----------------------------------|------------------|-------------------|--------------------------|--------------------|----------------------------------|------------------|--------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Benefits | | | | | | | | | | |
| 54110 - FICA Tax | \$267,513 | \$344,070 | \$(76,557) | (29) | \$315,245 | \$2,600,116 | \$2,511,196 | \$88,921 | 3 | \$2,433,155 |
| 54120 - Unemployment Insurance-S | 0 | 0 | 0 | 0 | 0 | 0 | 72,538 | (72,538) | 0 | 55,070 |
| 54130 - Workers Compensation Ins | 29,721 | 18,857 | 10,864 | 37 | 17,868 | 298,357 | 195,314 | 103,042 | 35 | 135,335 |
| 54135 - Workers Comp Incident Expense | 0 | 4,134 | (4,134) | 0 | 12,613 | 0 | 86,540 | (86,540) | 0 | 46,481 |
| 54210 - Medical Insurance | 384,716 | 309,696 | 75,019 | 19 | 327,595 | 4,514,819 | 3,930,552 | 584,267 | 13 | 3,983,392 |
| 54220 - Dental Insurance | 27,522 | 26,236 | 1,286 | 5 | 25,923 | 329,751 | 311,974 | 17,777 | 5 | 309,029 |
| 54230 - Vision Insurance | 3,376 | 3,264 | 112 | 3 | 3,148 | 40,515 | 38,508 | 2,007 | 5 | 37,928 |
| 54240 - Life Insurance | 8,615 | 8,642 | (27) | 0 | 7,690 | 103,378 | 100,522 | 2,857 | 3 | 93,147 |
| 54250 - Short Term Disability | 9,584 | 10,108 | (524) | (5) | 9,694 | 115,011 | 119,819 | (4,808) | (4) | 115,800 |
| 54310 - Retirement | 516,387 | 536,233 | (19,846) | (4) | 599,128 | 6,196,646 | 5,857,106 | 339,540 | 5 | 5,847,214 |
| 54312 - GABS 68 -Non-funded Retirement | 0 | 0 | 0 | 0 | (1,514,601) | 0 | 1,679,109 | (1,679,109) | 0 | (1,514,601) |
| 54315 - Retiree | 174,548 | 228,950 | (54,401) | (31) | 100,100 | 2,094,581 | 2,145,850 | (51,269) | (2) | 2,067,250 |
| 54410 - Taxable Benefits | 0 | 20,060 | (20,060) | 0 | 0 | 0 | 40,691 | (40,691) | 0 | 19,562 |
| 54430 - Accrued Vacation | 0 | (39,923) | 39,923 | 0 | 19,961 | 0 | (131,087) | 131,087 | 0 | 185,601 |
| Total Benefits | 1,421,983 | 1,470,328 | (48,345) | (3) | (75,636) | 16,293,173 | 16,958,631 | (665,458) | (4) | 13,814,362 |
| Cap Labor/Burden/OH Recharge | | | | | | | | | | |
| 54510 - Capitalized Labor Recha | (581,082) | (113,173) | (467,909) | (81) | (81,071) | (5,833,173) | (1,086,813) | (4,746,360) | (81) | (1,005,473) |
| 54515 - Capitalized Burden Rech | 0 | (43,055) | 43,055 | 0 | (32,631) | 0 | (402,458) | 402,458 | 0 | (387,313) |
| 54599 - OH Contra | 0 | (416,510) | 416,510 | 0 | (532,647) | 0 | (3,618,125) | 3,618,125 | 0 | (3,814,875) |
| Total Cap Labor/Burden/OH Recharge | (581,082) | (572,738) | (8,344) | (1) | (646,349) | (5,833,173) | (5,107,396) | (725,778) | (12) | (5,207,661) |
| QHP Labor/Burden/OH Recharge | | | | | | | | | | |
| 54520 - QHP Labor Recharge | (66,009) | (10,330) | (55,680) | (84) | (29,072) | (662,631) | (91,941) | (570,690) | (86) | (353,227) |
| 54525 - QHP Burden Recharge | 0 | (4,272) | 4,272 | 0 | (12,295) | 0 | (37,859) | 37,859 | 0 | (150,511) |
| 54526 - QHP OH Contra Acct | 0 | 0 | 0 | 0 | (35,330) | 0 | (99,109) | 99,109 | 0 | (236,906) |
| Total QHP Labor/Burden/OH Recharge | (66,009) | (14,602) | (51,407) | (78) | (76,696) | (662,631) | (228,910) | (433,721) | (65) | (740,644) |
| MM&JS Labor/Burden/OH Recharge | | | | | | | | | | |
| 54530 - MM & JS Labor Recharge | 0 | (236) | 236 | 0 | 0 | 0 | 686 | (686) | 0 | (1,488) |
| 54531 - Joint Studies - Labor | 0 | 236 | (236) | 0 | 0 | 0 | 327 | (327) | 0 | 2,092 |
| 54535 - MM & JS Burden Recharge | 0 | (85) | 85 | 0 | 0 | 0 | (113) | 113 | 0 | (500) |
| 54536 - Maintenance-Burden | 0 | 85 | (85) | 0 | 0 | 0 | 113 | (113) | 0 | 500 |
| Total MM&JS Labor/Burden/OH Recharge | 0 | 0 | 0 | 0 | 0 | 0 | 1,012 | (1,012) | 0 | 605 |
| Total Personnel Expenses | 4,328,130 | 5,526,008 | (1,197,878) | (28) | 3,516,238 | 45,555,883 | 46,906,787 | (1,350,904) | (3) | 42,067,370 |

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| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Non-Personnel Expenses | | | | | | | | | | |
| Contract Services | | | | | | | | | | |
| 61100 - Temporary Staffing | \$25,562 | \$45,330 | \$(19,769) | (77) | \$66,970 | \$186,700 | \$397,503 | \$(210,803) | (113) | \$429,249 |
| 61110 - Auditing Services | 30,000 | 22,000 | 8,000 | 27 | 23,736 | 189,800 | 180,800 | 9,000 | 5 | 201,236 |
| 61120 - Legal Services | 74,000 | (6,264) | 80,264 | 108 | 38,398 | 800,000 | 447,715 | 352,285 | 44 | 151,969 |
| 61130 - Services - Professional | 1,112,853 | 1,542,295 | (429,443) | (39) | 1,475,694 | 13,238,384 | 12,796,678 | 441,706 | 3 | 12,633,681 |
| 61150 - Outside Svs - Other | 328,445 | 366,010 | (37,565) | (11) | 354,119 | 3,744,096 | 3,475,821 | 268,275 | 7 | 3,343,830 |
| 61160 - Services - Custodial | 2,302,250 | 2,426,429 | (124,179) | (5) | 2,316,929 | 28,247,134 | 27,822,923 | 424,211 | 2 | 22,671,504 |
| 61190 - Receiving & Dist Cntr Services | 134,610 | 134,653 | (42) | 0 | 127,581 | 1,599,419 | 1,594,694 | 4,725 | 0 | 1,561,468 |
| 61990 - OH Contra | (253,465) | (239,329) | (14,135) | (6) | (756,886) | (3,307,069) | (2,404,312) | (902,757) | (27) | (2,781,558) |
| Total Contract Services | 3,754,256 | 4,291,125 | (536,869) | (14) | 3,646,541 | 44,698,463 | 44,311,822 | 386,641 | 1 | 38,211,379 |
| Safety and Security | | | | | | | | | | |
| 61170 - Services - Fire, Police, | 495,720 | 581,433 | (85,713) | (17) | 516,613 | 5,948,635 | 5,726,344 | 222,291 | 4 | 5,960,129 |
| 61180 - Services - SDUPD-Harbor | 1,581,778 | 1,989,936 | (408,158) | (26) | 2,255,874 | 18,142,752 | 17,799,133 | 343,619 | 2 | 18,764,780 |
| 61185 - Guard Services | 278,333 | 356,090 | (77,757) | (28) | 268,849 | 3,170,000 | 3,299,808 | (129,808) | (4) | 3,010,982 |
| 61188 - Other Safety & Security Serv | 390,000 | 167,699 | 222,301 | 57 | 113,695 | 1,800,000 | 1,596,317 | 203,683 | 11 | 985,359 |
| Total Safety and Security | 2,745,831 | 3,095,157 | (349,326) | (13) | 3,155,031 | 29,061,387 | 28,421,602 | 639,785 | 2 | 28,721,250 |
| Space Rental | | | | | | | | | | |
| 62100 - Rent | 849,288 | 848,997 | 291 | 0 | 868,365 | 10,191,450 | 10,189,944 | 1,506 | 0 | 10,367,148 |
| Total Space Rental | 849,288 | 848,997 | 291 | 0 | 868,365 | 10,191,450 | 10,189,944 | 1,506 | 0 | 10,367,148 |
| Utilities | | | | | | | | | | |
| 63100 - Telephone & Other Commun | 36,235 | 22,120 | 14,114 | 39 | 28,308 | 431,845 | 607,349 | (175,504) | (41) | 388,445 |
| 63110 - Utilities - Gas & Electr | 1,033,109 | 908,611 | 124,498 | 12 | 904,769 | 11,454,868 | 9,150,125 | 2,304,743 | 20 | 10,102,816 |
| 63120 - Utilities - Water | 103,256 | 41,678 | 61,578 | 60 | 88,905 | 1,016,500 | 982,297 | 34,203 | 3 | 993,488 |
| 63190 - OH Contra | 0 | (230) | 230 | 0 | 767 | 0 | (3,815) | 3,815 | 0 | (4,861) |
| Total Utilities | 1,172,599 | 972,179 | 200,420 | 17 | 1,022,750 | 12,903,213 | 10,735,955 | 2,167,258 | 17 | 11,479,888 |

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|-------------------------------------|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Maintenance | | | | | | | | | | |
| 64100 - Facilities Supplies | \$85,710 | \$113,606 | \$(27,896) | (33) | \$200,325 | \$964,100 | \$988,578 | \$(24,478) | (3) | \$1,047,957 |
| 64110 - Maintenance - Annual R | 967,073 | 934,176 | 32,897 | 3 | 1,345,173 | 10,501,667 | 10,067,969 | 433,698 | 4 | 10,631,156 |
| 64122 - Contractor Labor | 0 | 149 | (149) | 0 | 0 | 0 | 838 | (838) | 0 | 0 |
| 64123 - Contractor Burden | 0 | 190 | (190) | 0 | 0 | 0 | 1,067 | (1,067) | 0 | 0 |
| 64124 - Maintenance-Overhead | 0 | 585 | (585) | 0 | 12 | 0 | 1,337 | (1,337) | 0 | 114 |
| 64125 - Major Maintenance - Mat | 325,257 | 280,960 | 44,297 | 14 | 68,435 | 2,600,000 | 2,731,044 | (131,044) | (5) | 1,572,004 |
| 64127 - Contract Overhead (co | 0 | (196) | 196 | 0 | 0 | 0 | 3,072 | (3,072) | 0 | 394 |
| 64130 - Remediation | 0 | 19 | (19) | 0 | 0 | 0 | 19 | (19) | 0 | 0 |
| 64140 - Refuse & Hazardous Waste | 120,000 | 95,781 | 24,219 | 20 | (602,163) | 600,000 | 476,027 | 123,973 | 21 | 870,114 |
| Total Maintenance | 1,498,040 | 1,425,271 | 72,769 | 5 | 1,011,781 | 14,665,767 | 14,269,951 | 395,816 | 3 | 14,121,740 |
| Equipment and Systems | | | | | | | | | | |
| 65100 - Equipment & Systems | 69,429 | 76,200 | (6,771) | (10) | 259,027 | 391,300 | 518,351 | (127,051) | (32) | 722,531 |
| 65101 - OH Contra | (2,914) | 12,405 | (15,319) | (526) | (5,449) | (25,986) | (5,496) | (20,490) | (79) | (8,040) |
| Total Equipment and Systems | 66,515 | 88,605 | (22,090) | (33) | 253,578 | 365,314 | 512,855 | (147,541) | (40) | 714,490 |
| Materials and Supplies | | | | | | | | | | |
| 65110 - Office & Operating Suppl | 37,895 | 67,968 | (30,073) | (79) | 51,960 | 406,225 | 516,820 | (110,595) | (27) | 407,773 |
| 65120 - Safety Equipment & Suppl | 8,105 | 13,948 | (5,843) | (72) | 18,975 | 84,790 | 101,948 | (17,158) | (20) | 124,502 |
| 65130 - Tools - Small | 1,250 | 1,666 | (416) | (33) | 7,196 | 16,000 | 54,622 | (38,622) | (241) | 19,487 |
| 65199 - OH Contra | (6,669) | (1,642) | (5,027) | (75) | 2,050 | (60,103) | (62,582) | 2,478 | 4 | (22,276) |
| Total Materials and Supplies | 40,581 | 81,940 | (41,359) | (102) | 80,181 | 446,912 | 610,807 | (163,896) | (37) | 529,486 |
| Insurance | | | | | | | | | | |
| 67170 - Insurance - Property | 40,726 | 40,919 | (193) | 0 | 37,184 | 488,710 | 491,033 | (2,323) | 0 | 446,207 |
| 67171 - Insurance - Liability | 12,170 | 11,825 | 346 | 3 | 17,254 | 207,044 | 141,900 | 65,144 | 31 | 207,044 |
| 67172 - Insurance - Public Offic | 11,281 | 11,255 | 26 | 0 | 11,771 | 156,323 | 136,012 | 20,311 | 13 | 142,198 |
| 67173 - Insurance Miscellaneous | 13,211 | 14,918 | (1,707) | (13) | 12,384 | 160,681 | 187,413 | (26,732) | (17) | 154,042 |
| Total Insurance | 77,388 | 78,917 | (1,529) | (2) | 78,593 | 1,012,758 | 956,359 | 56,399 | 6 | 949,491 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 2:46:58PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|---|-------------------|-------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Employee Development and Suppo | | | | | | | | | | |
| 66120 - Awards - Service | \$6,000 | \$15,064 | \$(9,064) | (151) | \$5,475 | \$82,550 | \$67,687 | \$14,863 | 18 | \$31,767 |
| 66130 - Book & Periodicals | 5,897 | 4,596 | 1,301 | 22 | 15,303 | 72,769 | 45,116 | 27,654 | 38 | 69,515 |
| 66220 - Permits/Certificates/Lic | 15,659 | 15,893 | (234) | (1) | 4,353 | 198,875 | 194,072 | 4,803 | 2 | 125,464 |
| 66260 - Recruiting | 1,520 | 3,292 | (1,772) | (117) | 1,044 | 19,250 | 127,084 | (107,834) | (560) | 21,980 |
| 66280 - Seminars & Training | 42,115 | 46,451 | (4,335) | (10) | 71,857 | 435,914 | 375,905 | 60,009 | 14 | 472,407 |
| 66290 - Transportation | 14,017 | 12,287 | 1,729 | 12 | 12,542 | 158,996 | 139,059 | 19,937 | 13 | 142,584 |
| 66299 - OH Contra | (2,905) | 8,729 | (11,634) | (400) | (9,609) | (52,311) | (44,571) | (7,740) | (15) | (44,974) |
| 66305 - Travel-Employee Developm | 26,168 | 44,678 | (18,510) | (71) | 47,169 | 274,705 | 290,616 | (15,911) | (6) | 297,079 |
| 66310 - Tuition | 5,000 | 8,723 | (3,723) | (74) | 9,108 | 60,000 | 38,696 | 21,304 | 36 | 54,539 |
| 66320 - Uniforms | 10,335 | 59,763 | (49,428) | (478) | 7,120 | 77,650 | 119,589 | (41,939) | (54) | 71,852 |
| Total Employee Development and Suppo | 123,806 | 219,477 | (95,671) | (77) | 164,361 | 1,328,398 | 1,353,253 | (24,855) | (2) | 1,242,212 |
| Business Development | | | | | | | | | | |
| 66100 - Advertising | 116,587 | (10,213) | 126,800 | 109 | 113,004 | 1,134,124 | 820,094 | 314,030 | 28 | 414,147 |
| 66110 - Allowance for Bad Debts | 2,500 | 8,278 | (5,778) | (231) | (3,278) | 10,000 | 10,013 | (13) | 0 | 161,664 |
| 66200 - Memberships & Dues | 45,132 | 37,694 | 7,438 | 16 | 181,668 | 407,454 | 430,656 | (23,202) | (6) | 509,824 |
| 66230 - Postage & Shipping | 3,249 | 799 | 2,450 | 75 | 1,408 | 31,235 | 16,653 | 14,582 | 47 | 18,461 |
| 66240 - Promotional Activities | 50,508 | 77,442 | (26,934) | (53) | 93,868 | 695,345 | 731,117 | (35,772) | (5) | 663,838 |
| 66250 - Promotional Materials | 7,797 | 30,198 | (22,400) | (287) | (84,101) | 81,670 | 131,499 | (49,829) | (61) | 431,840 |
| 66300 - Travel-Business Developm | 19,358 | 16,658 | 2,700 | 14 | 23,080 | 204,540 | 200,919 | 3,621 | 2 | 191,486 |
| Total Business Development | 245,132 | 160,856 | 84,276 | 34 | 325,650 | 2,564,368 | 2,340,951 | 223,417 | 9 | 2,391,259 |
| Equipment Rentals and Repairs | | | | | | | | | | |
| 66140 - Computer Licenses & Agre | 13,078 | 893 | 12,185 | 93 | 11,513 | 334,512 | 354,435 | (19,923) | (6) | 200,445 |
| 66150 - Equipment Rental/Leasing | 17,592 | (63,155) | 80,747 | 459 | (59,265) | 275,486 | 174,058 | 101,428 | 37 | 188,255 |
| 66160 - Tenant Improvements | 65,000 | 39,960 | 25,040 | 39 | 183,785 | 900,000 | 597,728 | 302,272 | 34 | 739,621 |
| 66270 - Repairs - Office Equipme | 207,604 | 164,650 | 42,954 | 21 | 212,058 | 2,305,695 | 2,227,132 | 78,563 | 3 | 2,077,149 |
| 66279 - OH Contra | (10,667) | 4,675 | (15,341) | (144) | (212,775) | (188,021) | (223,038) | 35,017 | 19 | (345,760) |
| Total Equipment Rentals and Repairs | 292,607 | 147,021 | 145,586 | 50 | 135,316 | 3,627,672 | 3,130,315 | 497,357 | 14 | 2,859,710 |
| Total Non-Personnel Expenses | 10,866,042 | 11,409,545 | (543,503) | (5) | 10,742,145 | 120,865,702 | 116,833,813 | 4,031,889 | 3 | 111,588,053 |
| Total Departmental Expenses before | 15,194,172 | 16,935,552 | (1,741,381) | (11) | 14,258,383 | 166,421,585 | 163,740,600 | 2,680,985 | 2 | 153,655,423 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 2:46:58PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|--|------------------|------------------|----------------------------------|------------------|-------------------|--------------------|-------------------|----------------------------------|------------------|--------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Depreciation and Amortization | | | | | | | | | | |
| 69110 - Depreciation Expense | \$9,332,567 | \$9,332,567 | \$0 | 0 | \$8,746,330 | \$95,229,027 | \$95,229,027 | \$0 | 0 | \$87,820,864 |
| Total Depreciation and Amortization | 9,332,567 | 9,332,567 | 0 | 0 | 8,746,330 | 95,229,027 | 95,229,027 | 0 | 0 | 87,820,864 |
| Non-Operating Revenue/(Expense) | | | | | | | | | | |
| Passenger Facility Charges | | | | | | | | | | |
| 71110 - Passenger Facility Chrg | 3,805,540 | 3,644,070 | (161,470) | (4) | 3,464,497 | 41,924,100 | 42,199,763 | 275,663 | 1 | 40,257,993 |
| Total Passenger Facility Charges | 3,805,540 | 3,644,070 | (161,470) | (4) | 3,464,497 | 41,924,100 | 42,199,763 | 275,663 | 1 | 40,257,993 |
| Customer Facility Charges | | | | | | | | | | |
| 71120 - Customer facility charges (Con | 3,449,856 | 3,471,360 | 21,504 | 1 | 2,829,555 | 37,286,862 | 36,527,853 | (759,010) | (2) | 33,207,946 |
| Total Customer Facility Charges | 3,449,856 | 3,471,360 | 21,504 | 1 | 2,829,555 | 37,286,862 | 36,527,853 | (759,010) | (2) | 33,207,946 |
| Quieter Home Program | | | | | | | | | | |
| 71212 - Quieter Home - Labor | 0 | (10,330) | (10,330) | 0 | (29,072) | 0 | (91,941) | (91,941) | 0 | (353,227) |
| 71213 - Quieter Home - Burden | 0 | (4,272) | (4,272) | 0 | (12,295) | 0 | (37,859) | (37,859) | 0 | (150,511) |
| 71214 - Quieter Home - Overhead | 0 | 0 | 0 | 0 | (35,330) | 0 | (99,109) | (99,109) | 0 | (236,906) |
| 71215 - Quieter Home - Material | (1,119,225) | 10,075 | 1,129,299 | 101 | (946,148) | (14,534,811) | (1,969,721) | 12,565,090 | 86 | (11,442,113) |
| 71216 - Quieter Home Program | 895,380 | (103,948) | (999,328) | (112) | 1,984,790 | 11,627,849 | 1,413,999 | (10,213,850) | (88) | 8,573,133 |
| 71217 - Contract Labor | 0 | 0 | 0 | 0 | (27) | 0 | (53) | (53) | 0 | (38,713) |
| 71218 - Contractor Burden | 0 | 0 | 0 | 0 | (34) | 0 | (68) | (68) | 0 | (49,272) |
| 71222 - Contractor Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (37,201) |
| 71224 - Joint Studies Overhead | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (2,962) |
| 71225 - Joint Studies - Material | (25,000) | 0 | 25,000 | 100 | 0 | (300,000) | 0 | 300,000 | 100 | (61,196) |
| Total Quieter Home Program | (248,845) | (108,475) | 140,370 | 56 | 961,885 | (3,206,962) | (784,754) | 2,422,209 | 76 | (3,798,968) |
| Interest Income | | | | | | | | | | |
| 71310 - Interest - Investments | 368,929 | 457,046 | 88,117 | 24 | 313,702 | 4,556,556 | 4,750,040 | 193,484 | 4 | 2,710,983 |
| 71340 - Interest - Note Receivab | 159,056 | 159,086 | 30 | 0 | 166,761 | 1,979,000 | 1,979,034 | 34 | 0 | 2,075,539 |
| 71350 - Interest - Other | 0 | (732) | (732) | 0 | (537) | 0 | 2,692 | 2,692 | 0 | (1,874) |
| 71360 - Interest - Bonds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (2,278) |
| 71361 - Interest Income - 2010 Bonds | 0 | 85,182 | 85,182 | 0 | 48,733 | 0 | 609,351 | 609,351 | 0 | 406,598 |
| 71363 - Interest Income - 2013 Bonds | 0 | 31,228 | 31,228 | 0 | 15,108 | 0 | 417,438 | 417,438 | 0 | 350,847 |
| 71365 - Interest Income - 2014 Bond A | 0 | 45,093 | 45,093 | 0 | 10,739 | 0 | 375,210 | 375,210 | 0 | 459,154 |
| Total Interest Income | 527,985 | 776,902 | 248,917 | 47 | 554,505 | 6,535,556 | 8,133,765 | 1,598,209 | 24 | 5,998,970 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 2:46:58PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|---|--------------------|--------------------|----------------------------------|------------------|--------------------|---------------------|---------------------|----------------------------------|------------------|---------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Interest income BAB's rebate | | | | | | | | | | |
| 71362 - BAB interest rebate | \$385,935 | \$396,345 | \$10,410 | 3 | \$398,843 | \$4,631,219 | \$4,651,203 | \$19,984 | 0 | \$4,656,199 |
| Total Interest income BAB's rebate | 385,935 | 396,345 | 10,410 | 3 | 398,843 | 4,631,219 | 4,651,203 | 19,984 | 0 | 4,656,199 |
| Interest Expense | | | | | | | | | | |
| 71411 - Interest Expense- 2010 Bonds | (2,559,687) | (2,559,687) | 0 | 0 | (2,595,983) | (30,716,248) | (30,716,248) | 0 | 0 | (31,151,799) |
| 71412 - Interest Expense 2013 Bonds | (1,529,163) | (1,529,163) | 0 | 0 | (1,534,550) | (18,349,950) | (18,349,950) | 0 | 0 | (18,414,600) |
| 71413 - Interest Expense 2014 Bond A | (1,361,767) | (1,361,768) | 0 | 0 | (1,361,768) | (16,341,210) | (16,341,210) | 0 | 0 | (16,341,210) |
| 71420 - Interest Expense-Variable Debt | (37,391) | (66,779) | (29,388) | (79) | (24,549) | (448,690) | (528,604) | (79,914) | (18) | (309,624) |
| 71430 - LOC Fees - C/P | (57,491) | (66,954) | (9,463) | (16) | (28,496) | (522,870) | (338,462) | 184,408 | 35 | (326,565) |
| 71450 - Trustee Fee Bonds | 0 | 0 | 0 | 0 | 0 | (20,800) | (14,411) | 6,389 | 31 | (11,995) |
| 71451 - Program Fees - Variable Debt | (5,000) | 0 | 5,000 | 100 | 0 | (10,000) | 0 | 10,000 | 100 | (3,300) |
| 71458 - Capitalized Interest | 0 | (90,601) | (90,601) | 0 | 3,426,257 | 0 | 4,774,693 | 4,774,693 | 0 | 12,387,044 |
| 71460 - Interest Expense - Other | 0 | (33,850) | (33,850) | 0 | 15,000 | 0 | (149,150) | (149,150) | 0 | (1,000) |
| 71461 - Interest Expense - Cap Leases | (89,642) | (67,051) | 22,591 | 25 | (71,910) | (672,318) | (684,066) | (11,747) | (2) | (705,228) |
| Total Interest Expense | (5,640,141) | (5,775,852) | (135,711) | (2) | (2,175,999) | (67,082,087) | (62,347,409) | 4,734,678 | 7 | (54,878,276) |
| Amortization | | | | | | | | | | |
| 69210 - Amortization - Premium | 342,560 | 342,992 | 432 | 0 | 350,212 | 4,153,112 | 4,153,544 | 432 | 0 | 4,243,249 |
| Total Amortization | 342,560 | 342,992 | 432 | 0 | 350,212 | 4,153,112 | 4,153,544 | 432 | 0 | 4,243,249 |
| Other Non-Operating Income (Expense) | | | | | | | | | | |
| 71510 - Legal Settlement Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,535 |
| 71520 - Fixed Asset Disposal-Pro | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,144,086 |
| 71521 - Fixed Asset Disposal - L | 0 | 0 | 0 | 0 | 0 | 0 | (14,770,491) | (14,770,491) | 0 | (78,560) |
| 71530 - Gain/Loss On Investments | 0 | (417,387) | (417,387) | 0 | 1,077,172 | 0 | (2,444,596) | (2,444,596) | 0 | 1,419,808 |
| 71540 - Discounts Earned | 0 | 4,322 | 4,322 | 0 | 0 | 0 | 26,709 | 26,709 | 0 | 19,887 |
| 71610 - Legal Settlement Expense | (837) | 0 | 837 | 100 | 0 | (10,000) | (9,500) | 500 | 5 | (374,632) |
| 71620 - Other non-operating revenue (e | 0 | 177,885 | 177,885 | 0 | 44,248 | 0 | 301,439 | 301,439 | 0 | 117,245 |
| 71630 - Other Non-Operating Expe | 0 | (226,118) | (226,118) | 0 | 0 | 0 | (224,118) | (224,118) | 0 | (4,000) |
| 73300 - DMJM and Auth OH Clearin | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Non-Operating Income (Expense) | (837) | (461,297) | (460,460) | (55,013) | 1,121,420 | (10,000) | (17,120,557) | (17,110,557) | (171,106) | 2,246,370 |
| Total Non-Operating Revenue/(Expense) | 2,622,053 | 2,286,045 | (336,008) | (13) | (7,504,918) | 24,231,801 | 15,413,408 | (8,818,393) | (36) | (31,933,482) |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the twelve months ended June 30, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 2:46:58PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|---|--------------------|--------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Capital Grant Contribution | | | | | | | | | | |
| 72100 - AIP Grants | \$149,667 | \$98,685 | \$(50,982) | (34) | \$(147,449) | \$1,350,000 | \$1,903,686 | \$553,686 | 41 | \$10,477,054 |
| Total Capital Grant Contribution | 149,667 | 98,685 | (50,982) | (34) | (147,449) | 1,350,000 | 1,903,686 | 553,686 | 41 | 10,477,054 |
| Total Expenses Net of Non-Operating Revenue/ (Expense) | 21,755,019 | 23,883,390 | (2,128,371) | (10) | 15,647,244 | 236,068,811 | 241,652,533 | (5,583,722) | (2) | 199,065,751 |
| Net Income/(Loss) | (1,189,463) | (2,438,925) | (1,249,462) | (105) | 6,563,876 | 5,602,603 | 7,277,292 | 1,674,689 | 30 | 34,928,306 |
| Equipment Outlay | | | | | | | | | | |
| 73200 - Equipment Outlay Expendi | (204,300) | (436,522) | (232,222) | (114) | (1,229,604) | (1,525,650) | (1,720,867) | (195,217) | (13) | (2,195,629) |
| 73299 - Capitalized Equipment Co | 0 | 436,522 | 436,522 | 0 | 1,229,604 | 0 | 1,720,867 | 1,720,867 | 0 | 2,195,629 |
| Total Equipment Outlay | (204,300) | 0 | 204,300 | 100 | 0 | (1,525,650) | 0 | 1,525,650 | 100 | 0 |

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of July 31, 2017
(Unaudited)

ASSETS

| | July | |
|---|-------------------------|-------------------------|
| | 2017 | 2016 |
| Current assets: | | |
| Cash and investments ⁽¹⁾ | \$ 70,893,040 | \$ 51,237,152 |
| Tenant lease receivable, net of allowance of 2017: (\$227,155) and 2016: (\$219,353) | 9,856,886 | 10,416,211 |
| Grants receivable | 3,691,804 | 8,450,918 |
| Notes receivable-current portion | 1,801,694 | 1,705,491 |
| Prepaid expenses and other current assets | 11,114,786 | 8,239,928 |
| Total current assets | 97,358,210 | 80,049,700 |
| Cash designated for capital projects and other ⁽¹⁾ | 27,776,575 | 29,470,585 |
| Restricted assets: | | |
| Cash and investments: | | |
| Bonds reserve ⁽¹⁾ | 58,279,203 | 57,872,255 |
| Passenger facility charges and interest unapplied ⁽¹⁾ | 73,311,497 | 73,279,889 |
| Customer facility charges and interest unapplied ⁽¹⁾ | 37,851,393 | 32,940,655 |
| SBD Bond Guarantee ⁽¹⁾ | 4,000,000 | 4,000,000 |
| Bond proceeds held by trustee ⁽¹⁾ | 124,635,204 | 142,804,465 |
| Variable rate debt interest held by Trustee ⁽¹⁾ | 162,616 | - |
| Passenger facility charges receivable | 5,830,883 | 5,070,242 |
| Customer facility charges receivable | 3,994,570 | 3,556,951 |
| OCIP insurance reserve | 2,885,135 | 3,127,740 |
| Total restricted assets | 310,950,501 | 322,652,197 |
| Noncurrent assets: | | |
| Capital assets: | | |
| Land and land improvements | 111,041,142 | 109,974,224 |
| Runways, roads and parking lots | 626,871,756 | 590,772,032 |
| Buildings and structures | 1,421,351,604 | 1,406,239,576 |
| Machinery and equipment | 49,126,327 | 47,392,163 |
| Vehicles | 15,764,194 | 14,629,334 |
| Office furniture and equipment | 33,501,562 | 32,334,706 |
| Works of art | 10,065,769 | 9,579,436 |
| Construction-in-progress | 186,923,920 | 155,180,750 |
| | 2,454,646,274 | 2,366,102,221 |
| Less accumulated depreciation | (902,079,725) | (820,156,195) |
| Total capital assets, net | 1,552,566,549 | 1,545,946,026 |
| Other assets: | | |
| Notes receivable - long-term portion | 33,098,739 | 34,908,400 |
| Investments-long-term portion ⁽¹⁾ | 179,794,277 | 155,009,335 |
| Security deposit | 349,943 | 349,943 |
| Total other assets | 213,242,959 | 190,267,678 |
| Deferred outflows of resources: | | |
| Deferred pension contributions | 7,047,397 | 5,728,055 |
| Other deferred pension outflows | 15,047,685 | 288,051 |
| Total assets and deferred outflows of resources | \$ 2,223,989,876 | \$ 2,174,402,292 |

⁽¹⁾ Total cash and investments, \$589,414,393 for 2017 and \$546,614,336 for 2016

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of July 31, 2017
(Unaudited)

LIABILITIES AND NET POSITION

| | July | |
|--|-------------------------|-------------------------|
| | 2017 | 2016 |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 54,310,494 | \$ 44,585,821 |
| Deposits and other current liabilities | 9,371,151 | 5,454,365 |
| Total current liabilities | 63,681,645 | 50,040,186 |
| Current liabilities - payable from restricted assets: | | |
| Current portion of long-term debt | 12,130,000 | 11,585,000 |
| Accrued interest on bonds and variable debt | 5,405,392 | 5,450,618 |
| Total liabilities payable from restricted assets | 17,535,392 | 17,035,618 |
| Long-term liabilities: | | |
| Variable debt | 58,998,000 | 32,581,000 |
| Other long-term liabilities | 7,951,294 | 8,808,501 |
| Long term debt - bonds net of amortized premium | 1,263,545,590 | 1,279,821,455 |
| Net pension liability | 18,111,482 | 1,680,759 |
| Total long-term liabilities | 1,348,606,366 | 1,322,891,715 |
| Total liabilities | 1,429,823,403 | 1,389,967,519 |
| Deferred inflows of resources: | | |
| Deferred pension inflows | 1,815,440 | 1,807,420 |
| Total liabilities and deferred inflows of resources | \$ 1,431,638,843 | \$ 1,391,774,939 |
| Net Position: | | |
| Invested in capital assets, net of related debt | 335,103,788 | 357,057,237 |
| Other restricted | 185,871,731 | 179,531,142 |
| Unrestricted: | | |
| Designated | 27,776,575 | 29,470,585 |
| Undesignated | 243,598,939 | 216,568,389 |
| Total Net Position | \$ 792,351,033 | \$ 782,627,353 |

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Month Ended July 31, 2017
(Unaudited)

| | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|--|---------------------|---------------------|--|--------------|---------------------|
| Operating revenues: | | | | | |
| Aviation revenue: | | | | | |
| Landing fees | \$ 2,529,025 | \$ 2,530,623 | \$ 1,598 | - | \$ 2,418,293 |
| Aircraft parking Fees | 251,617 | 266,714 | 15,097 | 6% | 242,298 |
| Building rentals | 4,984,249 | 5,012,682 | 28,433 | 1% | 4,584,423 |
| Security surcharge | 2,742,997 | 2,751,299 | 8,302 | - | 2,488,130 |
| CUPPS Support Charges | 116,784 | 117,454 | 670 | 1% | 103,760 |
| Other aviation revenue | 18,817 | 18,817 | - | - | 136,185 |
| Terminal rent non-airline | 130,582 | 131,041 | 459 | - | 110,804 |
| Terminal concessions | 2,304,331 | 2,402,784 | 98,453 | 4% | 2,206,353 |
| Rental car license fees | 2,959,415 | 2,959,415 | - | - | 2,596,727 |
| Rental car center cost recovery | 144,308 | 139,453 | (4,855) | (3)% | 187,377 |
| License fees other | 424,658 | 424,324 | (334) | - | 348,541 |
| Parking revenue | 3,607,549 | 3,632,519 | 24,970 | 1% | 3,803,060 |
| Ground transportation permits and citations | 632,362 | 733,583 | 101,221 | 16% | 568,687 |
| Ground rentals | 1,675,558 | 1,693,794 | 18,236 | - | 1,555,288 |
| Grant reimbursements | - | 24,800 | 24,800 | - | 24,800 |
| Other operating revenue | 64,455 | 60,968 | (3,487) | (5)% | 64,075 |
| Total operating revenues | 22,586,707 | 22,900,270 | 313,563 | 1% | 21,438,801 |
| Operating expenses: | | | | | |
| Salaries and benefits | 2,885,221 | 2,620,157 | 265,064 | 9% | 2,699,347 |
| Contractual services | 3,498,656 | 3,403,326 | 95,330 | 3% | 3,542,878 |
| Safety and security | 2,005,262 | 2,072,806 | (67,544) | (3)% | 1,916,154 |
| Space rental | 849,972 | 849,963 | 9 | - | 849,921 |
| Utilities | 1,069,745 | 1,040,349 | 29,396 | 3% | 1,081,646 |
| Maintenance | 955,394 | 929,104 | 26,290 | 3% | 991,637 |
| Equipment and systems | 7,607 | 10,098 | (2,491) | (33)% | 13,369 |
| Materials and supplies | 27,506 | 45,988 | (18,482) | (67)% | 27,934 |
| Insurance | 131,605 | 116,118 | 15,487 | 12% | 86,133 |
| Employee development and support | 72,022 | 61,855 | 10,167 | 14% | 30,026 |
| Business development | 94,189 | 107,110 | (12,921) | (14)% | 62,407 |
| Equipment rentals and repairs | 289,630 | 250,225 | 39,405 | 14% | 198,743 |
| Total operating expenses | 11,886,809 | 11,507,099 | 379,710 | 3% | 11,500,195 |
| Depreciation | 7,870,480 | 7,870,480 | - | - | 7,696,552 |
| Operating income (loss) | 2,829,418 | 3,522,691 | 693,273 | (25)% | 2,242,054 |
| Nonoperating revenue (expenses): | | | | | |
| Passenger facility charges | 3,662,403 | 3,662,403 | - | - | 3,515,663 |
| Customer facility charges (Rental Car Center) | 3,661,035 | 3,661,035 | - | - | 3,149,174 |
| Quieter Home Program | (53,954) | (70,618) | (16,664) | (31)% | (148,585) |
| Interest income | 710,041 | 794,008 | 83,967 | 12% | 577,059 |
| BAB interest rebate | 388,017 | 387,600 | (417) | - | 385,851 |
| Interest expense | (6,583,482) | (5,174,686) | 1,408,796 | - | (5,097,845) |
| Bond amortization costs | 341,908 | 341,908 | - | - | 349,586 |
| Other nonoperating income (expenses) | - | 228,150 | 228,150 | - | (257,220) |
| Nonoperating revenue, net | 2,125,968 | 3,829,800 | 1,703,832 | 80% | 2,473,683 |
| Change in net position before capital grant contributions | 4,955,386 | 7,352,491 | 2,397,105 | 48% | 4,715,737 |
| Capital grant contributions | 361,250 | 48,189 | (313,061) | (87)% | 238,552 |
| Change in net position | \$ 5,316,636 | \$ 7,400,680 | \$ 2,084,044 | (39)% | \$ 4,954,289 |



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
 For the month ended July 31, 2017
 (Unaudited)

Print Date: 8/18/2017
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| | Month to Date | | | | | Year to Date | | | | |
|---|------------------|------------------|----------------------------------|------------------|-------------------|------------------|------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Landing Fees | | | | | | | | | | |
| 41112 - Landing Fees - Signatory | \$2,551,870 | \$2,551,870 | \$0 | 0 | \$2,433,485 | \$2,551,870 | \$2,551,870 | \$0 | 0 | \$2,433,485 |
| 41113 - Landing Fee Rebate | (22,845) | (21,247) | 1,598 | 7 | (15,192) | (22,845) | (21,247) | 1,598 | 7 | (15,192) |
| Total Landing Fees | 2,529,025 | 2,530,623 | 1,598 | 0 | 2,418,294 | 2,529,025 | 2,530,623 | 1,598 | 0 | 2,418,294 |
| Aircraft Parking Fees | | | | | | | | | | |
| 41150 - Terminal Aircraft Parking | 216,391 | 221,423 | 5,031 | 2 | 208,376 | 216,391 | 221,423 | 5,031 | 2 | 208,376 |
| 41155 - Remote Aircraft Parking | 35,226 | 45,291 | 10,065 | 29 | 33,923 | 35,226 | 45,291 | 10,065 | 29 | 33,923 |
| Total Aircraft Parking Fees | 251,618 | 266,713 | 15,096 | 6 | 242,299 | 251,618 | 266,713 | 15,096 | 6 | 242,299 |
| Building and Other Rents | | | | | | | | | | |
| 41210 - Terminal Rent | 4,867,624 | 4,920,887 | 53,263 | 1 | 4,509,630 | 4,867,624 | 4,920,887 | 53,263 | 1 | 4,509,630 |
| 41215 - Federal Inspection Services | 116,624 | 91,795 | (24,829) | (21) | 74,791 | 116,624 | 91,795 | (24,829) | (21) | 74,791 |
| Total Building and Other Rents | 4,984,248 | 5,012,682 | 28,434 | 1 | 4,584,421 | 4,984,248 | 5,012,682 | 28,434 | 1 | 4,584,421 |
| Security Surcharge | | | | | | | | | | |
| 41310 - Airside Security Charges | 662,558 | 664,842 | 2,284 | 0 | 613,109 | 662,558 | 664,842 | 2,284 | 0 | 613,109 |
| 41320 - Terminal Security Charge | 2,080,439 | 2,086,457 | 6,018 | 0 | 1,875,021 | 2,080,439 | 2,086,457 | 6,018 | 0 | 1,875,021 |
| Total Security Surcharge | 2,742,997 | 2,751,299 | 8,302 | 0 | 2,488,130 | 2,742,997 | 2,751,299 | 8,302 | 0 | 2,488,130 |
| CUPPS Support Charges | | | | | | | | | | |
| 41400 - CUPPS Support Charges | 116,784 | 117,454 | 670 | 1 | 103,760 | 116,784 | 117,454 | 670 | 1 | 103,760 |
| Total CUPPS Support Charges | 116,784 | 117,454 | 670 | 1 | 103,760 | 116,784 | 117,454 | 670 | 1 | 103,760 |
| Other Aviation Revenue | | | | | | | | | | |
| 43100 - Fuel Franchise Fees | 18,817 | 18,817 | 0 | 0 | 17,234 | 18,817 | 18,817 | 0 | 0 | 17,234 |
| 43105 - New Capital Recovery | 0 | 0 | 0 | 0 | 118,951 | 0 | 0 | 0 | 0 | 118,951 |
| Total Other Aviation Revenue | 18,817 | 18,817 | 0 | 0 | 136,185 | 18,817 | 18,817 | 0 | 0 | 136,185 |
| Non-Airline Terminal Rents | | | | | | | | | | |
| 45010 - Terminal Rent - Non-Airline | 130,582 | 131,041 | 459 | 0 | 110,804 | 130,582 | 131,041 | 459 | 0 | 110,804 |
| Total Non-Airline Terminal Rents | 130,582 | 131,041 | 459 | 0 | 110,804 | 130,582 | 131,041 | 459 | 0 | 110,804 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the month ended July 31, 2017
(Unaudited)

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Print Time: 3:31:35PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|---|------------------|------------------|----------------------------------|------------------|-------------------|------------------|------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Concession Revenue | | | | | | | | | | |
| 45111 - Term Concessions-Food & Bev | \$977,380 | \$1,049,102 | \$71,722 | 7 | \$958,570 | \$977,380 | \$1,049,102 | \$71,722 | 7 | \$958,570 |
| 45112 - Terminal Concessions - Retail | 659,866 | 692,294 | 32,428 | 5 | 649,311 | 659,866 | 692,294 | 32,428 | 5 | 649,311 |
| 45113 - Term Concessions - Other | 271,301 | 274,820 | 3,518 | 1 | 262,058 | 271,301 | 274,820 | 3,518 | 1 | 262,058 |
| 45114 - Term Concessions Space Rents | 72,689 | 78,390 | 5,701 | 8 | 72,545 | 72,689 | 78,390 | 5,701 | 8 | 72,545 |
| 45115 - Term Concessions Cost Recovery | 126,328 | 119,373 | (6,956) | (6) | 82,984 | 126,328 | 119,373 | (6,956) | (6) | 82,984 |
| 45116 - Rec Distr Center Cost Recovery | 128,237 | 127,558 | (680) | (1) | 124,604 | 128,237 | 127,558 | (680) | (1) | 124,604 |
| 45117 - Concessions Marketing Program | 68,530 | 61,247 | (7,283) | (11) | 56,281 | 68,530 | 61,247 | (7,283) | (11) | 56,281 |
| 45120 - Rental car license fees | 2,959,415 | 2,959,415 | 0 | 0 | 2,596,727 | 2,959,415 | 2,959,415 | 0 | 0 | 2,596,727 |
| 45121 - Rental Car Center Cost Recover | 144,308 | 139,453 | (4,855) | (3) | 187,377 | 144,308 | 139,453 | (4,855) | (3) | 187,377 |
| 45130 - License Fees - Other | 424,658 | 424,324 | (334) | 0 | 348,541 | 424,658 | 424,324 | (334) | 0 | 348,541 |
| Total Concession Revenue | 5,832,713 | 5,925,976 | 93,263 | 2 | 5,338,997 | 5,832,713 | 5,925,976 | 93,263 | 2 | 5,338,997 |
| Parking and Ground Transportat | | | | | | | | | | |
| 45210 - Parking | 3,607,549 | 3,632,519 | 24,970 | 1 | 3,803,060 | 3,607,549 | 3,632,519 | 24,970 | 1 | 3,803,060 |
| 45220 - AVI fees | 614,631 | 712,711 | 98,080 | 16 | 483,483 | 614,631 | 712,711 | 98,080 | 16 | 483,483 |
| 45240 - Ground Transportation Pe | 2,319 | 5,460 | 3,141 | 135 | 76,197 | 2,319 | 5,460 | 3,141 | 135 | 76,197 |
| 45250 - Citations | 15,412 | 15,412 | 0 | 0 | 9,007 | 15,412 | 15,412 | 0 | 0 | 9,007 |
| Total Parking and Ground Transportat | 4,239,911 | 4,366,103 | 126,191 | 3 | 4,371,746 | 4,239,911 | 4,366,103 | 126,191 | 3 | 4,371,746 |
| Ground Rentals | | | | | | | | | | |
| 45310 - Ground Rental - Fixed | 1,675,558 | 1,693,795 | 18,237 | 1 | 1,555,288 | 1,675,558 | 1,693,795 | 18,237 | 1 | 1,555,288 |
| Total Ground Rentals | 1,675,558 | 1,693,795 | 18,237 | 1 | 1,555,288 | 1,675,558 | 1,693,795 | 18,237 | 1 | 1,555,288 |
| Grant Reimbursements | | | | | | | | | | |
| 45410 - TSA Reimbursements | 0 | 24,800 | 24,800 | 0 | 24,800 | 0 | 24,800 | 24,800 | 0 | 24,800 |
| Total Grant Reimbursements | 0 | 24,800 | 24,800 | 0 | 24,800 | 0 | 24,800 | 24,800 | 0 | 24,800 |
| Other Operating Revenue | | | | | | | | | | |
| 45510 - Finger Printing Fee | 17,605 | 18,404 | 799 | 5 | 18,670 | 17,605 | 18,404 | 799 | 5 | 18,670 |
| 45520 - Utilities Reimbursements | 19,427 | 16,613 | (2,814) | (14) | 19,427 | 19,427 | 16,613 | (2,814) | (14) | 19,427 |
| 45530 - Miscellaneous Other Reve | 4,274 | 1,581 | (2,693) | (63) | 961 | 4,274 | 1,581 | (2,693) | (63) | 961 |
| 45540 - Service Charges | 7,314 | 10,292 | 2,978 | 41 | 11,555 | 7,314 | 10,292 | 2,978 | 41 | 11,555 |
| 45570 - FBO Landing Fees | 15,836 | 12,917 | (2,919) | (18) | 12,302 | 15,836 | 12,917 | (2,919) | (18) | 12,302 |
| 45580 - Equipment Rental | 0 | 1,160 | 1,160 | 0 | 1,160 | 0 | 1,160 | 1,160 | 0 | 1,160 |
| Total Other Operating Revenue | 64,456 | 60,966 | (3,489) | (5) | 64,075 | 64,456 | 60,966 | (3,489) | (5) | 64,075 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the month ended July 31, 2017
(Unaudited)

Print Date: 8/18/2017
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| | Month to Date | | | | | Year to Date | | | | |
|---|-------------------|-------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Total Operating Revenue | 22,586,707 | 22,900,268 | 313,561 | 1 | 21,438,799 | 22,586,707 | 22,900,268 | 313,561 | 1 | 21,438,799 |
| Personnel Expenses | | | | | | | | | | |
| Salaries | | | | | | | | | | |
| 51110 - Salaries & Wages | \$1,967,821 | \$1,436,787 | \$531,034 | 27 | \$1,633,294 | \$1,967,821 | \$1,436,787 | \$531,034 | 27 | \$1,633,294 |
| 51210 - Paid Time Off | 0 | 260,918 | (260,918) | 0 | 194,742 | 0 | 260,918 | (260,918) | 0 | 194,742 |
| 51220 - Holiday Pay | 0 | 58,291 | (58,291) | 0 | 56,334 | 0 | 58,291 | (58,291) | 0 | 56,334 |
| 51240 - Other Leave With Pay | 0 | 6,262 | (6,262) | 0 | 4,720 | 0 | 6,262 | (6,262) | 0 | 4,720 |
| 51250 - Special Pay | 0 | 88,954 | (88,954) | 0 | 71,272 | 0 | 88,954 | (88,954) | 0 | 71,272 |
| Total Salaries | 1,967,821 | 1,851,211 | 116,609 | 6 | 1,960,363 | 1,967,821 | 1,851,211 | 116,609 | 6 | 1,960,363 |
| 52110 - Overtime | 52,494 | 41,423 | 11,071 | 21 | 48,761 | 52,494 | 41,423 | 11,071 | 21 | 48,761 |
| Benefits | | | | | | | | | | |
| 54110 - FICA Tax | 147,910 | 140,100 | 7,810 | 5 | 145,980 | 147,910 | 140,100 | 7,810 | 5 | 145,980 |
| 54120 - Unemployment Insurance-S | 0 | 0 | 0 | 0 | 16,357 | 0 | 0 | 0 | 0 | 16,357 |
| 54130 - Workers Compensation Ins | 16,435 | 12,774 | 3,661 | 22 | (24) | 16,435 | 12,774 | 3,661 | 22 | (24) |
| 54135 - Workers Comp Incident Expense | 0 | 18,571 | (18,571) | 0 | 0 | 0 | 18,571 | (18,571) | 0 | 0 |
| 54210 - Medical Insurance | 316,167 | 302,503 | 13,663 | 4 | 326,254 | 316,167 | 302,503 | 13,663 | 4 | 326,254 |
| 54220 - Dental Insurance | 26,810 | 25,790 | 1,020 | 4 | 25,939 | 26,810 | 25,790 | 1,020 | 4 | 25,939 |
| 54230 - Vision Insurance | 3,360 | 3,216 | 144 | 4 | 3,156 | 3,360 | 3,216 | 144 | 4 | 3,156 |
| 54240 - Life Insurance | 8,838 | 8,548 | 290 | 3 | 8,076 | 8,838 | 8,548 | 290 | 3 | 8,076 |
| 54250 - Short Term Disability | 6,097 | 10,065 | (3,968) | (65) | 9,825 | 6,097 | 10,065 | (3,968) | (65) | 9,825 |
| 54310 - Retirement | 538,147 | 490,351 | 47,797 | 9 | 352,308 | 538,147 | 490,351 | 47,797 | 9 | 352,308 |
| 54315 - Retiree | 179,078 | 178,217 | 861 | 0 | 173,650 | 179,078 | 178,217 | 861 | 0 | 173,650 |
| 54410 - Taxable Benefits | 0 | (9,386) | 9,386 | 0 | 0 | 0 | (9,386) | 9,386 | 0 | 0 |
| 54430 - Accrued Vacation | 0 | (62,120) | 62,120 | 0 | (17,101) | 0 | (62,120) | 62,120 | 0 | (17,101) |
| Total Benefits | 1,242,841 | 1,118,629 | 124,212 | 10 | 1,044,419 | 1,242,841 | 1,118,629 | 124,212 | 10 | 1,044,419 |
| Cap Labor/Burden/OH Recharge | | | | | | | | | | |
| 54510 - Capitalized Labor Recha | (339,321) | (97,385) | (241,936) | (71) | (71,617) | (339,321) | (97,385) | (241,936) | (71) | (71,617) |
| 54515 - Capitalized Burden Rech | 0 | (40,872) | 40,872 | 0 | (27,673) | 0 | (40,872) | 40,872 | 0 | (27,673) |
| 54599 - OH Contra | 0 | (228,325) | 228,325 | 0 | (206,889) | 0 | (228,325) | 228,325 | 0 | (206,889) |
| Total Cap Labor/Burden/OH Recharge | (339,321) | (366,582) | 27,261 | 8 | (306,179) | (339,321) | (366,582) | 27,261 | 8 | (306,179) |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the month ended July 31, 2017
(Unaudited)

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| | Month to Date | | | | | Year to Date | | | | |
|---|------------------|------------------|----------------------------------|------------------|-------------------|------------------|------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| QHP Labor/Burden/OH Recharge | | | | | | | | | | |
| 54520 - QHP Labor Recharge | \$(38,613) | \$(13,914) | \$(24,699) | (64) | \$(27,678) | \$(38,613) | \$(13,914) | \$(24,699) | (64) | \$(27,678) |
| 54525 - QHP Burden Recharge | 0 | (6,611) | 6,611 | 0 | (11,898) | 0 | (6,611) | 6,611 | 0 | (11,898) |
| 54526 - QHP OH Contra Acct | 0 | (4,178) | 4,178 | 0 | (8,444) | 0 | (4,178) | 4,178 | 0 | (8,444) |
| Total QHP Labor/Burden/OH Recharge | (38,613) | (24,703) | (13,910) | (36) | (48,020) | (38,613) | (24,703) | (13,910) | (36) | (48,020) |
| MM&JS Labor/Burden/OH Recharge | | | | | | | | | | |
| 54530 - MM & JS Labor Recharge | 0 | (36) | 36 | 0 | 0 | 0 | (36) | 36 | 0 | 0 |
| 54531 - Joint Studies - Labor | 0 | 213 | (213) | 0 | 0 | 0 | 213 | (213) | 0 | 0 |
| 54535 - MM & JS Burden Recharge | 0 | (104) | 104 | 0 | 0 | 0 | (104) | 104 | 0 | 0 |
| 54536 - Maintenance-Burden | 0 | 104 | (104) | 0 | 0 | 0 | 104 | (104) | 0 | 0 |
| Total MM&JS Labor/Burden/OH Recharge | 0 | 176 | (176) | 0 | 0 | 0 | 176 | (176) | 0 | 0 |
| Total Personnel Expenses | 2,885,223 | 2,620,155 | 265,068 | 9 | 2,699,345 | 2,885,223 | 2,620,155 | 265,068 | 9 | 2,699,345 |
| Non-Personnel Expenses | | | | | | | | | | |
| Contract Services | | | | | | | | | | |
| 61100 - Temporary Staffing | 35,924 | 29,179 | 6,745 | 19 | 51,422 | 35,924 | 29,179 | 6,745 | 19 | 51,422 |
| 61120 - Legal Services | 30,000 | 35,562 | (5,562) | (19) | 22,682 | 30,000 | 35,562 | (5,562) | (19) | 22,682 |
| 61130 - Services - Professional | 783,803 | 761,490 | 22,313 | 3 | 948,645 | 783,803 | 761,490 | 22,313 | 3 | 948,645 |
| 61150 - Outside Svs - Other | 267,654 | 288,443 | (20,789) | (8) | 265,350 | 267,654 | 288,443 | (20,789) | (8) | 265,350 |
| 61160 - Services - Custodial | 2,409,133 | 2,333,260 | 75,873 | 3 | 2,272,310 | 2,409,133 | 2,333,260 | 75,873 | 3 | 2,272,310 |
| 61190 - Receiving & Dist Cntr Services | 134,424 | 134,271 | 153 | 0 | 131,162 | 134,424 | 134,271 | 153 | 0 | 131,162 |
| 61990 - OH Contra | 0 | (178,878) | 178,878 | 0 | (148,692) | 0 | (178,878) | 178,878 | 0 | (148,692) |
| 61998 - Capital Proj OH Alloc Co | (162,282) | 0 | (162,282) | (100) | 0 | (162,282) | 0 | (162,282) | (100) | 0 |
| Total Contract Services | 3,498,656 | 3,403,327 | 95,330 | 3 | 3,542,879 | 3,498,656 | 3,403,327 | 95,330 | 3 | 3,542,879 |
| Safety and Security | | | | | | | | | | |
| 61170 - Services - Fire, Police, | 512,166 | 508,886 | 3,280 | 1 | 495,058 | 512,166 | 508,886 | 3,280 | 1 | 495,058 |
| 61180 - Services - SDUPD-Harbor | 1,083,136 | 1,083,136 | 0 | 0 | 1,057,083 | 1,083,136 | 1,083,136 | 0 | 0 | 1,057,083 |
| 61185 - Guard Services | 293,292 | 310,000 | (16,708) | (6) | 275,000 | 293,292 | 310,000 | (16,708) | (6) | 275,000 |
| 61188 - Other Safety & Security Serv | 116,667 | 170,783 | (54,116) | (46) | 89,012 | 116,667 | 170,783 | (54,116) | (46) | 89,012 |
| Total Safety and Security | 2,005,261 | 2,072,805 | (67,544) | (3) | 1,916,153 | 2,005,261 | 2,072,805 | (67,544) | (3) | 1,916,153 |
| Space Rental | | | | | | | | | | |
| 62100 - Rent | 849,972 | 849,963 | 9 | 0 | 849,921 | 849,972 | 849,963 | 9 | 0 | 849,921 |
| Total Space Rental | 849,972 | 849,963 | 9 | 0 | 849,921 | 849,972 | 849,963 | 9 | 0 | 849,921 |

San Diego County Regional Airport Authority
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| | ----- Month to Date ----- | | | | | ----- Year to Date ----- | | | | |
|-------------------------------------|---------------------------|------------------|----------------------------------|------------------|-------------------|--------------------------|------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Utilities | | | | | | | | | | |
| 63100 - Telephone & Other Commun | \$39,303 | \$45,462 | \$(6,159) | (16) | \$29,669 | \$39,303 | \$45,462 | \$(6,159) | (16) | \$29,669 |
| 63110 - Utilities - Gas & Electr | 950,706 | 896,873 | 53,833 | 6 | 991,429 | 950,706 | 896,873 | 53,833 | 6 | 991,429 |
| 63120 - Utilities - Water | 79,736 | 98,015 | (18,279) | (23) | 60,548 | 79,736 | 98,015 | (18,279) | (23) | 60,548 |
| 63190 - OH Contra | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Utilities | 1,069,745 | 1,040,351 | 29,394 | 3 | 1,081,646 | 1,069,745 | 1,040,351 | 29,394 | 3 | 1,081,646 |
| Maintenance | | | | | | | | | | |
| 64100 - Facilities Supplies | 59,867 | 26,121 | 33,746 | 56 | 49,063 | 59,867 | 26,121 | 33,746 | 56 | 49,063 |
| 64110 - Maintenance - Annual R | 834,975 | 796,377 | 38,598 | 5 | 703,397 | 834,975 | 796,377 | 38,598 | 5 | 703,397 |
| 64122 - Contractor Labor | 0 | 164 | (164) | 0 | 0 | 0 | 164 | (164) | 0 | 0 |
| 64123 - Contractor Burden | 0 | 209 | (209) | 0 | 0 | 0 | 209 | (209) | 0 | 0 |
| 64124 - Maintenance-Overhead | 0 | 196 | (196) | 0 | 32 | 0 | 196 | (196) | 0 | 32 |
| 64125 - Major Maintenance - Mat | 20,000 | 53,510 | (33,510) | (168) | 194,177 | 20,000 | 53,510 | (33,510) | (168) | 194,177 |
| 64127 - Contract Overhead (co | 0 | 522 | (522) | 0 | 0 | 0 | 522 | (522) | 0 | 0 |
| 64130 - Remediation | 0 | (19) | 19 | 0 | 0 | 0 | (19) | 19 | 0 | 0 |
| 64140 - Refuse & Hazardous Waste | 40,552 | 52,025 | (11,473) | (28) | 44,968 | 40,552 | 52,025 | (11,473) | (28) | 44,968 |
| Total Maintenance | 955,393 | 929,106 | 26,288 | 3 | 991,637 | 955,393 | 929,106 | 26,288 | 3 | 991,637 |
| Equipment and Systems | | | | | | | | | | |
| 65100 - Equipment & Systems | 8,201 | 10,098 | (1,897) | (23) | 13,495 | 8,201 | 10,098 | (1,897) | (23) | 13,495 |
| 65101 - OH Contra | (594) | 0 | (594) | (100) | (126) | (594) | 0 | (594) | (100) | (126) |
| Total Equipment and Systems | 7,607 | 10,098 | (2,491) | (33) | 13,369 | 7,607 | 10,098 | (2,491) | (33) | 13,369 |
| Materials and Supplies | | | | | | | | | | |
| 65110 - Office & Operating Suppl | 29,828 | 34,986 | (5,158) | (17) | 26,029 | 29,828 | 34,986 | (5,158) | (17) | 26,029 |
| 65120 - Safety Equipment & Suppl | 4,071 | 11,145 | (7,074) | (174) | 2,674 | 4,071 | 11,145 | (7,074) | (174) | 2,674 |
| 65130 - Tools - Small | 0 | 1,781 | (1,781) | 0 | 256 | 0 | 1,781 | (1,781) | 0 | 256 |
| 65199 - OH Contra | (6,394) | (1,924) | (4,470) | (70) | (1,024) | (6,394) | (1,924) | (4,470) | (70) | (1,024) |
| Total Materials and Supplies | 27,505 | 45,988 | (18,483) | (67) | 27,934 | 27,505 | 45,988 | (18,483) | (67) | 27,934 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the month ended July 31, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 3:31:35PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|---|----------------|----------------|----------------------------------|------------------|-------------------|----------------|----------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Insurance | | | | | | | | | | |
| 67170 - Insurance - Property | \$44,725 | \$43,466 | \$1,259 | 3 | \$40,919 | \$44,725 | \$43,466 | \$1,259 | 3 | \$40,919 |
| 67171 - Insurance - Liability | 12,533 | 11,825 | 709 | 6 | 11,825 | 12,533 | 11,825 | 709 | 6 | 11,825 |
| 67172 - Insurance - Public Offic | 18,792 | 15,984 | 2,808 | 15 | 12,205 | 18,792 | 15,984 | 2,808 | 15 | 12,205 |
| 67173 - Insurance Miscellaneous | 55,555 | 44,844 | 10,711 | 19 | 21,185 | 55,555 | 44,844 | 10,711 | 19 | 21,185 |
| Total Insurance | 131,605 | 116,118 | 15,487 | 12 | 86,134 | 131,605 | 116,118 | 15,487 | 12 | 86,134 |
| Employee Development and Suppo | | | | | | | | | | |
| 66120 - Awards - Service | 5,091 | 1,355 | 3,736 | 73 | (258) | 5,091 | 1,355 | 3,736 | 73 | (258) |
| 66130 - Book & Periodicals | 3,714 | 7,523 | (3,809) | (103) | 6,015 | 3,714 | 7,523 | (3,809) | (103) | 6,015 |
| 66220 - Permits/Certificates/Lic | 7,188 | 600 | 6,588 | 92 | (1,021) | 7,188 | 600 | 6,588 | 92 | (1,021) |
| 66260 - Recruiting | 2,181 | 0 | 2,181 | 100 | 61 | 2,181 | 0 | 2,181 | 100 | 61 |
| 66280 - Seminars & Training | 22,575 | 29,911 | (7,337) | (32) | 2,994 | 22,575 | 29,911 | (7,337) | (32) | 2,994 |
| 66290 - Transportation | 13,084 | 10,766 | 2,318 | 18 | 10,320 | 13,084 | 10,766 | 2,318 | 18 | 10,320 |
| 66299 - OH Contra | (4,789) | (3,006) | (1,783) | (37) | (1,421) | (4,789) | (3,006) | (1,783) | (37) | (1,421) |
| 66305 - Travel-Employee Developm | 15,000 | 10,621 | 4,379 | 29 | 6,630 | 15,000 | 10,621 | 4,379 | 29 | 6,630 |
| 66310 - Tuition | 3,333 | 0 | 3,333 | 100 | 2,339 | 3,333 | 0 | 3,333 | 100 | 2,339 |
| 66320 - Uniforms | 4,644 | 4,084 | 560 | 12 | 4,367 | 4,644 | 4,084 | 560 | 12 | 4,367 |
| Total Employee Development and Suppo | 72,021 | 61,854 | 10,167 | 14 | 30,026 | 72,021 | 61,854 | 10,167 | 14 | 30,026 |
| Business Development | | | | | | | | | | |
| 66100 - Advertising | 20,543 | 21,095 | (552) | (3) | 4,751 | 20,543 | 21,095 | (552) | (3) | 4,751 |
| 66200 - Memberships & Dues | 20,904 | 15,689 | 5,215 | 25 | 45,051 | 20,904 | 15,689 | 5,215 | 25 | 45,051 |
| 66230 - Postage & Shipping | 1,385 | 254 | 1,131 | 82 | 0 | 1,385 | 254 | 1,131 | 82 | 0 |
| 66240 - Promotional Activities | 43,940 | 62,376 | (18,436) | (42) | 9,575 | 43,940 | 62,376 | (18,436) | (42) | 9,575 |
| 66250 - Promotional Materials | 650 | 2,829 | (2,179) | (335) | 153 | 650 | 2,829 | (2,179) | (335) | 153 |
| 66300 - Travel-Business Developm | 6,767 | 4,866 | 1,900 | 28 | 2,877 | 6,767 | 4,866 | 1,900 | 28 | 2,877 |
| Total Business Development | 94,189 | 107,110 | (12,921) | (14) | 62,406 | 94,189 | 107,110 | (12,921) | (14) | 62,406 |
| Equipment Rentals and Repairs | | | | | | | | | | |
| 66140 - Computer Licenses & Agre | 1,442 | 5,400 | (3,958) | (275) | 41,689 | 1,442 | 5,400 | (3,958) | (275) | 41,689 |
| 66150 - Equipment Rental/Leasing | 27,261 | 28,749 | (1,488) | (5) | 33,779 | 27,261 | 28,749 | (1,488) | (5) | 33,779 |
| 66160 - Tenant Improvements | 75,000 | 39,314 | 35,686 | 48 | 39,223 | 75,000 | 39,314 | 35,686 | 48 | 39,223 |
| 66270 - Repairs - Office Equipme | 194,090 | 267,334 | (73,245) | (38) | 119,050 | 194,090 | 267,334 | (73,245) | (38) | 119,050 |
| 66279 - OH Contra | (8,163) | (90,572) | 82,409 | 1,010 | (34,998) | (8,163) | (90,572) | 82,409 | 1,010 | (34,998) |
| Total Equipment Rentals and Repairs | 289,630 | 250,225 | 39,405 | 14 | 198,742 | 289,630 | 250,225 | 39,405 | 14 | 198,742 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the month ended July 31, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 3:31:35PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|--|-------------------|-------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Total Non-Personnel Expenses | 9,001,584 | 8,886,943 | 114,640 | 1 | 8,800,848 | 9,001,584 | 8,886,943 | 114,640 | 1 | 8,800,848 |
| Total Departmental Expenses before | 11,886,806 | 11,507,098 | 379,708 | 3 | 11,500,193 | 11,886,806 | 11,507,098 | 379,708 | 3 | 11,500,193 |
| Depreciation and Amortization | | | | | | | | | | |
| 69110 - Depreciation Expense | \$7,870,480 | \$7,870,480 | \$0 | 0 | \$7,696,552 | \$7,870,480 | \$7,870,480 | \$0 | 0 | \$7,696,552 |
| Total Depreciation and Amortization | 7,870,480 | 7,870,480 | 0 | 0 | 7,696,552 | 7,870,480 | 7,870,480 | 0 | 0 | 7,696,552 |
| Non-Operating Revenue/(Expense) | | | | | | | | | | |
| Passenger Facility Charges | | | | | | | | | | |
| 71110 - Passenger Facility Charg | 3,662,403 | 3,662,403 | 0 | 0 | 3,515,663 | 3,662,403 | 3,662,403 | 0 | 0 | 3,515,663 |
| Total Passenger Facility Charges | 3,662,403 | 3,662,403 | 0 | 0 | 3,515,663 | 3,662,403 | 3,662,403 | 0 | 0 | 3,515,663 |
| Customer Facility Charges | | | | | | | | | | |
| 71120 - Customer facility charges (Con | 3,661,035 | 3,661,035 | 0 | 0 | 3,149,174 | 3,661,035 | 3,661,035 | 0 | 0 | 3,149,174 |
| Total Customer Facility Charges | 3,661,035 | 3,661,035 | 0 | 0 | 3,149,174 | 3,661,035 | 3,661,035 | 0 | 0 | 3,149,174 |
| Quieter Home Program | | | | | | | | | | |
| 71212 - Quieter Home - Labor | (41,667) | (13,914) | 27,753 | 67 | (27,678) | (41,667) | (13,914) | 27,753 | 67 | (27,678) |
| 71213 - Quieter Home - Burden | 0 | (6,611) | (6,611) | 0 | (11,898) | 0 | (6,611) | (6,611) | 0 | (11,898) |
| 71214 - Quieter Home - Overhead | (20,000) | (4,178) | 15,822 | 79 | (8,444) | (20,000) | (4,178) | 15,822 | 79 | (8,444) |
| 71215 - Quieter Home - Material | (300,000) | (309,998) | (9,998) | (3) | (664,622) | (300,000) | (309,998) | (9,998) | (3) | (664,622) |
| 71216 - Quieter Home Program | 307,713 | 264,419 | (43,294) | (14) | 564,147 | 307,713 | 264,419 | (43,294) | (14) | 564,147 |
| 71217 - Contract Labor | 0 | (335) | (335) | 0 | (40) | 0 | (335) | (335) | 0 | (40) |
| 71218 - Contractor Burden | 0 | 0 | 0 | 0 | (51) | 0 | 0 | 0 | 0 | (51) |
| Total Quieter Home Program | (53,954) | (70,617) | (16,664) | (31) | (148,586) | (53,954) | (70,617) | (16,664) | (31) | (148,586) |
| Interest Income | | | | | | | | | | |
| 71310 - Interest - Investments | 546,343 | 496,938 | (49,406) | (9) | 319,916 | 546,343 | 496,938 | (49,406) | (9) | 319,916 |
| 71340 - Interest - Note Receivab | 163,698 | 163,698 | 0 | 0 | 171,664 | 163,698 | 163,698 | 0 | 0 | 171,664 |
| 71361 - Interest Income - 2010 Bonds | 0 | 63,781 | 63,781 | 0 | 37,193 | 0 | 63,781 | 63,781 | 0 | 37,193 |
| 71363 - Interest Income - 2013 Bonds | 0 | 34,796 | 34,796 | 0 | 22,944 | 0 | 34,796 | 34,796 | 0 | 22,944 |
| 71365 - Interest Income - 2014 Bond A | 0 | 34,795 | 34,795 | 0 | 25,342 | 0 | 34,795 | 34,795 | 0 | 25,342 |
| Total Interest Income | 710,041 | 794,008 | 83,967 | 12 | 577,060 | 710,041 | 794,008 | 83,967 | 12 | 577,060 |
| Interest income BAB's rebate | | | | | | | | | | |
| 71362 - BAB interest rebate | 388,017 | 387,600 | (416) | 0 | 385,851 | 388,017 | 387,600 | (416) | 0 | 385,851 |
| Total Interest income BAB's rebate | 388,017 | 387,600 | (416) | 0 | 385,851 | 388,017 | 387,600 | (416) | 0 | 385,851 |

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the month ended July 31, 2017
(Unaudited)

Print Date: 8/18/2017
Print Time: 3:31:35PM
Report ID: GL0012

| | Month to Date | | | | | Year to Date | | | | |
|---|--------------------|--------------------|----------------------------------|------------------|--------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
| | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget | Actual | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| Interest Expense | | | | | | | | | | |
| 71411 - Interest Expense- 2010 Bonds | \$(2,521,646) | \$(2,521,646) | \$0 | 0 | \$(2,559,687) | \$(2,521,646) | \$(2,521,646) | \$0 | 0 | \$(2,559,687) |
| 71412 - Interest Expense 2013 Bonds | (1,521,979) | (1,521,979) | 0 | 0 | (1,529,163) | (1,521,979) | (1,521,979) | 0 | 0 | (1,529,163) |
| 71413 - Interest Expense 2014 Bond A | (1,361,768) | (1,361,768) | 0 | 0 | (1,361,768) | (1,361,768) | (1,361,768) | 0 | 0 | (1,361,768) |
| 71420 - Interest Expense-Variable Debt | (38,953) | (68,315) | (29,362) | (75) | (25,610) | (38,953) | (68,315) | (29,362) | (75) | (25,610) |
| 71430 - LOC Fees - C/P | (89,251) | 29,563 | 118,813 | 133 | (29,446) | (89,251) | 29,563 | 118,813 | 133 | (29,446) |
| 71458 - Capitalized Interest | 0 | 526,833 | 526,833 | 0 | 464,561 | 0 | 526,833 | 526,833 | 0 | 464,561 |
| 71460 - Interest Expense - Other | (994,718) | (202,207) | 792,511 | 80 | 0 | (994,718) | (202,207) | 792,511 | 80 | 0 |
| 71461 - Interest Expense - Cap Leases | (55,168) | (55,168) | 0 | 0 | (56,731) | (55,168) | (55,168) | 0 | 0 | (56,731) |
| Total Interest Expense | (6,583,482) | (5,174,687) | 1,408,795 | 21 | (5,097,843) | (6,583,482) | (5,174,687) | 1,408,795 | 21 | (5,097,843) |
| Amortization | | | | | | | | | | |
| 69210 - Amortization - Premium | 341,908 | 341,908 | 0 | 0 | 349,586 | 341,908 | 341,908 | 0 | 0 | 349,586 |
| Total Amortization | 341,908 | 341,908 | 0 | 0 | 349,586 | 341,908 | 341,908 | 0 | 0 | 349,586 |
| Other Non-Operating Income (Expense) | | | | | | | | | | |
| 71530 - Gain/Loss On Investments | 0 | 223,971 | 223,971 | 0 | (258,833) | 0 | 223,971 | 223,971 | 0 | (258,833) |
| 71620 - Other non-operating revenue (e | 0 | 4,179 | 4,179 | 0 | 1,613 | 0 | 4,179 | 4,179 | 0 | 1,613 |
| 73300 - DMJM and Auth OH Clearin | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Non-Operating Income (Expense) | 0 | 228,150 | 228,150 | 0 | (257,220) | 0 | 228,150 | 228,150 | 0 | (257,220) |
| Total Non-Operating Revenue/(Expense) | 2,125,967 | 3,829,799 | 1,703,832 | 80 | (2,473,685) | 2,125,967 | 3,829,799 | 1,703,832 | 80 | (2,473,685) |
| Capital Grant Contribution | | | | | | | | | | |
| 72100 - AIP Grants | 361,250 | 48,189 | (313,061) | (87) | 238,552 | 361,250 | 48,189 | (313,061) | (87) | 238,552 |
| Total Capital Grant Contribution | 361,250 | 48,189 | (313,061) | (87) | 238,552 | 361,250 | 48,189 | (313,061) | (87) | 238,552 |
| Total Expenses Net of Non-Operating Revenue/ (Expense) | 17,270,069 | 15,499,590 | 1,770,479 | 10 | 16,484,507 | 17,270,069 | 15,499,590 | 1,770,479 | 10 | 16,484,507 |
| Net Income/(Loss) | 5,316,638 | 7,400,679 | 2,084,040 | 39 | 4,954,291 | 5,316,638 | 7,400,679 | 2,084,040 | 39 | 4,954,291 |
| 73200 - Equipment Outlay Expendi | 0 | (59,038) | (59,038) | 0 | 0 | 0 | (59,038) | (59,038) | 0 | 0 |
| 73299 - Capitalized Equipment Co | 0 | 59,038 | 59,038 | 0 | 0 | 0 | 59,038 | 59,038 | 0 | 0 |



SAN DIEGO
INTERNATIONAL AIRPORT

LET'S **GO.**

Review of the Unaudited Financial Statements for the Twelve Months Ended June 30, 2017 and 2016

Presented by:

Scott Brickner, CPA

Vice President, Finance and Asset Management/Treasurer

Kathy Kiefer

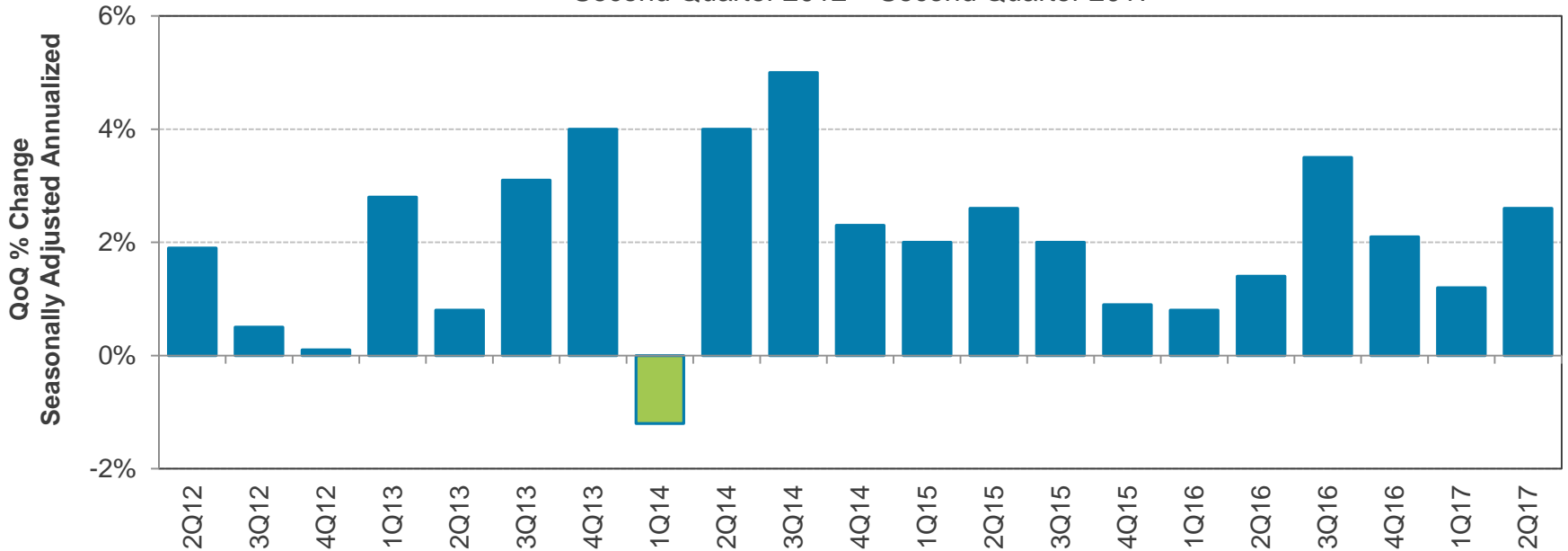
Senior Director, Finance & Asset Management

August 28, 2017

Second Quarter GDP

Second quarter GDP increased at an annual rate of 2.6% (advance estimate), well above the 1.2% pace of the prior quarter. Second quarter GDP was brought up by a smaller decrease in private inventory investment, an acceleration in PCE and an upturn in federal government spending. These were partially offset by a downturn in residential fixed investment and decelerations in exports and nonresidential fixed investment.

U.S. Gross Domestic Product (QoQ)
Second Quarter 2012 – Second Quarter 2017



Initial Claims For Unemployment

For the week of July 28th, initial claims for unemployment (seasonally adjusted) decreased by 5,000 to 240,000. The 4-week moving average, which helps smooth out some of the weekly volatility, decreased by 2,500 to 241,750. The low jobless claims reflect continued labor market strength.

Initial Jobless Claims and 4-Week Moving Average

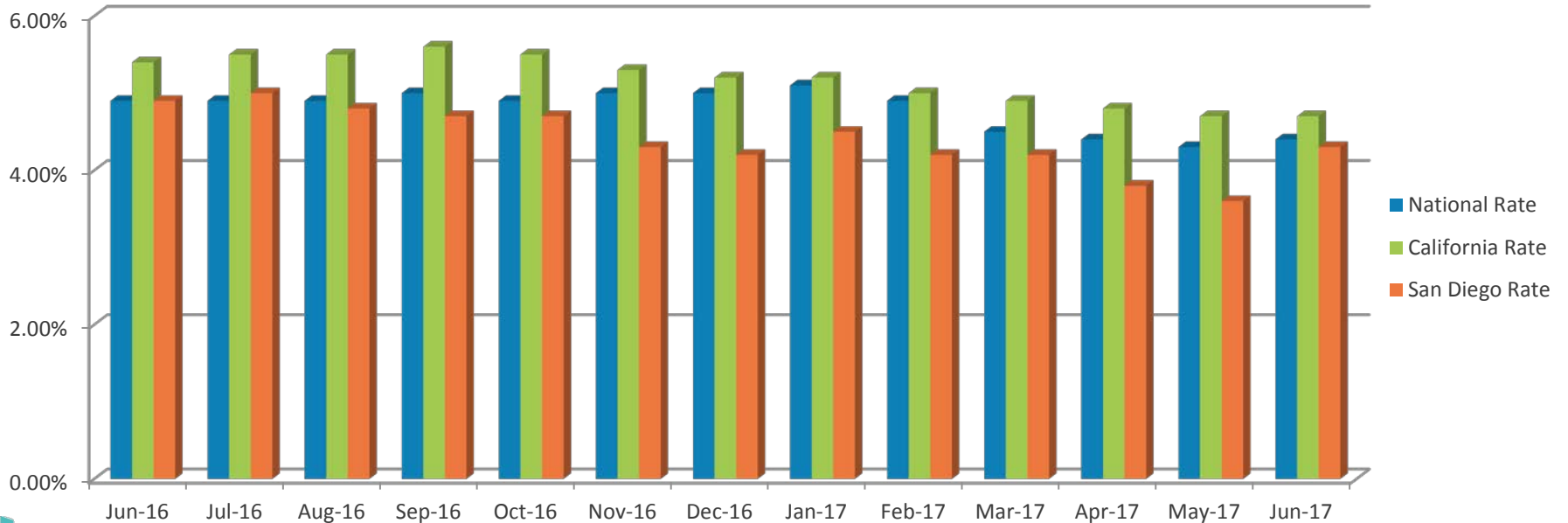
July 27, 2012 – July 31, 2017



Unemployment Rates

The National unemployment rate rose slightly from 4.3 percent in May to 4.4 percent in June. The National U-6 rate also increased slightly from 8.4 percent in May to 8.6 percent in June. The California unemployment rate held its position at 4.7 percent for the month of June. Locally, San Diego's unemployment rate increased to 4.3 percent, an increase of 0.7 percentage points from May.

Unemployment Rates



Consumer Price Index

The Consumer Price Index (CPI) for the twelve months ending June rose by 1.60%, down from a 1.90% increase in May. Core CPI, excluding food and energy, remained at 1.70% for the twelve months ending June, with no change from May.

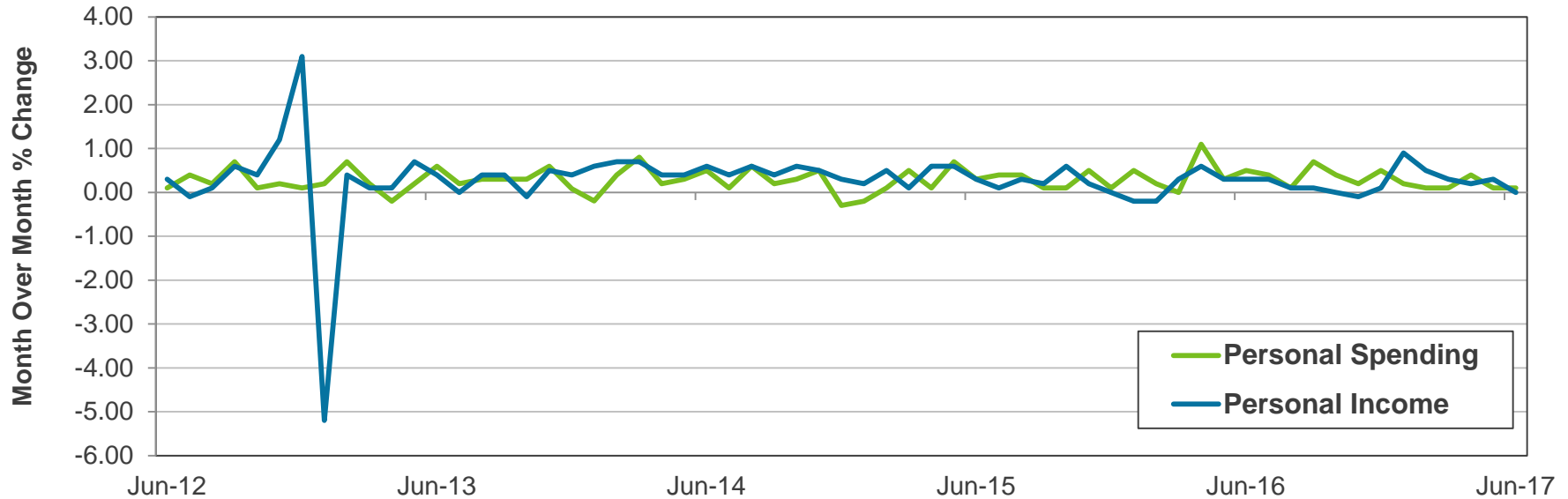
Consumer Price Index (YoY%)
June 2012 – June 2017



Personal Income and Spending

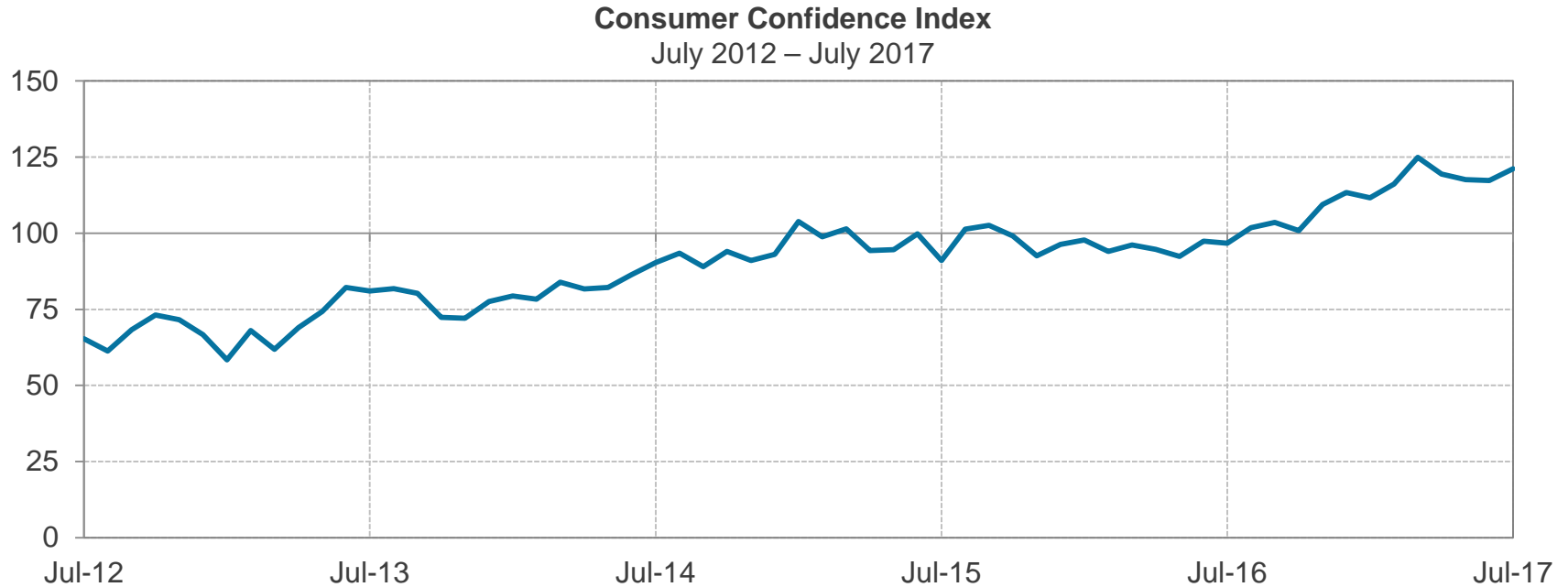
The overall picture for the consumer was weak in June. Personal income was flat at 0.00%, down from a 0.30% increase in May. Consumer spending was at least positive at a 0.10% increase, unchanged from May.

Personal Income and Spending (MoM%)
June 2012 – June 2017



Consumer Confidence Index

The Consumer Confidence Index increased to 121.1 points in July, up from 117.3 points in June. Consumers continue to expect modest growth in the economy.



Existing Home Sales

Existing home sales declined 1.8% in June to a seasonally adjusted rate of 5.52 million units. Low supply kept homes selling at a near record pace but ultimately ended up muting overall activity, leaving the Midwest as the only region to see an increase in existing home sales in June.

U.S. Existing Home Sales (MoM)
June 2007 – June 2017



New Home Sales

New homes sales increased in June to a seasonally adjusted annualized rate of 610,000 units, which was 0.8% above the revised May rate of 605,000 units and 9.1% above the June 2016 estimate of 559,000 units.

U.S. New Home Sales
June 2007 – June 2017

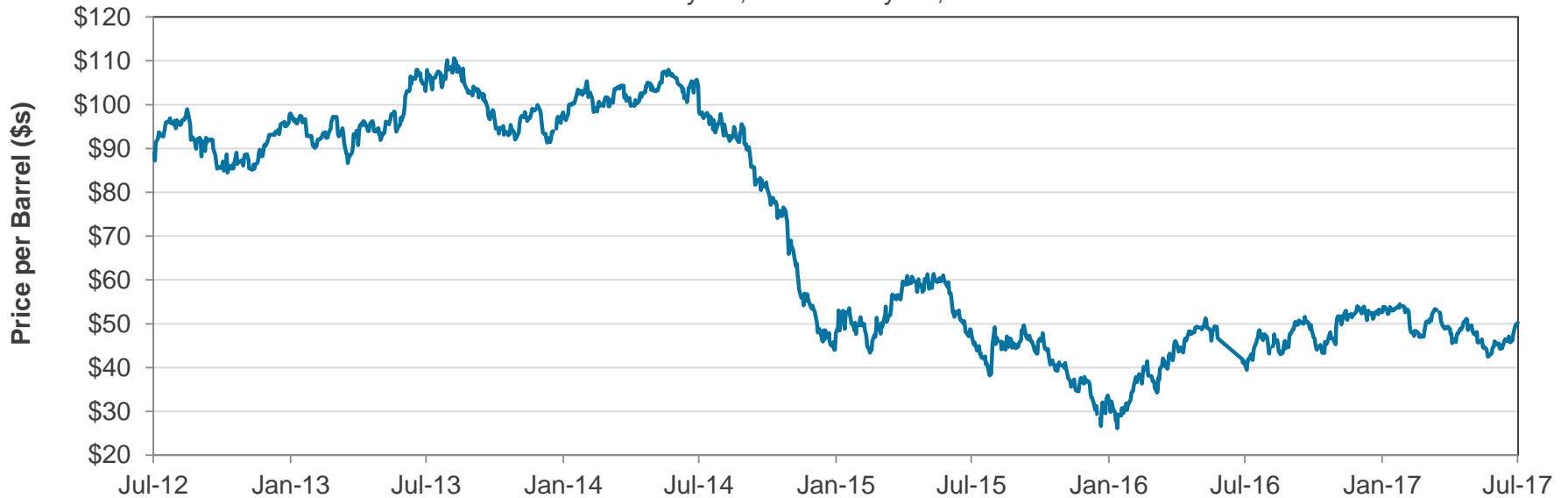


Crude Oil Prices

Oil (WTI spot) closed at \$50.21 on July 31st, 7.7% above its 30-day average of \$46.60. This month, crude oil is 3.4% above its 12-month average of \$48.56. Declines in supply, news of cuts to oil-and-gas exploration spending and signs of slowdowns in U.S. output have been the primary drivers of the recent oil rally.

West Texas Intermediate Oil Price Per Barrel (WTI Spot)

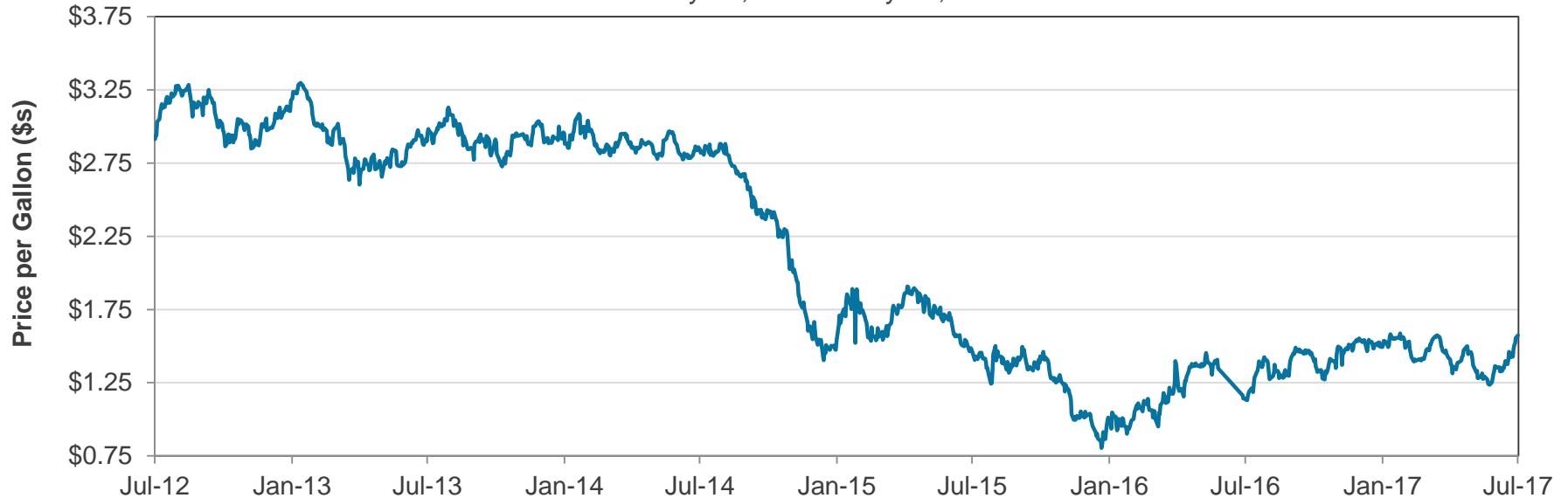
July 31, 2012 – July 31, 2017



Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.573 on July 31st, which was up 10.8% above its 30-day and 12-month averages of \$1.419. Jet fuel prices are trending higher on higher crude oil prices.

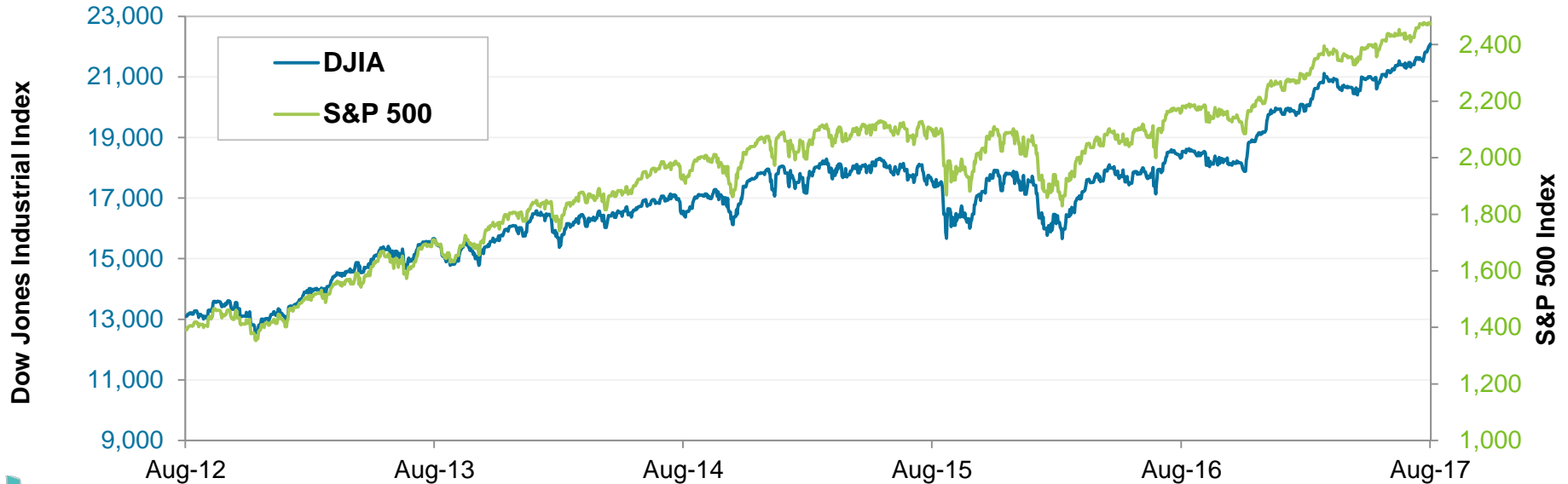
U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB
July 31, 2012 – July 31, 2017



U.S. Equity Markets

Equity markets continue to not be phased by the uncertainty of the Trump administration and geopolitical tensions, and are still reaching new all-time highs. Year-to-date, the DJIA is up 11.8% and the S&P 500 is up 10.6%.

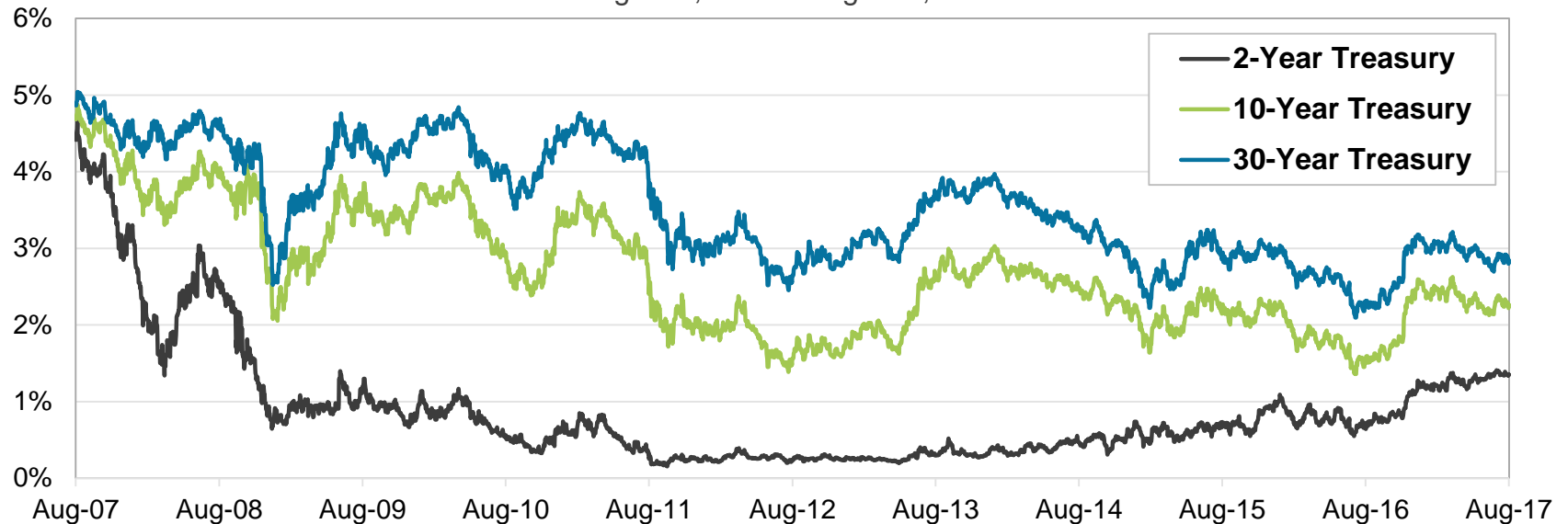
Dow Jones Industrial Average (DJIA) and S&P 500 Indices
August 4, 2012 – August 4, 2017



Treasury Yield History

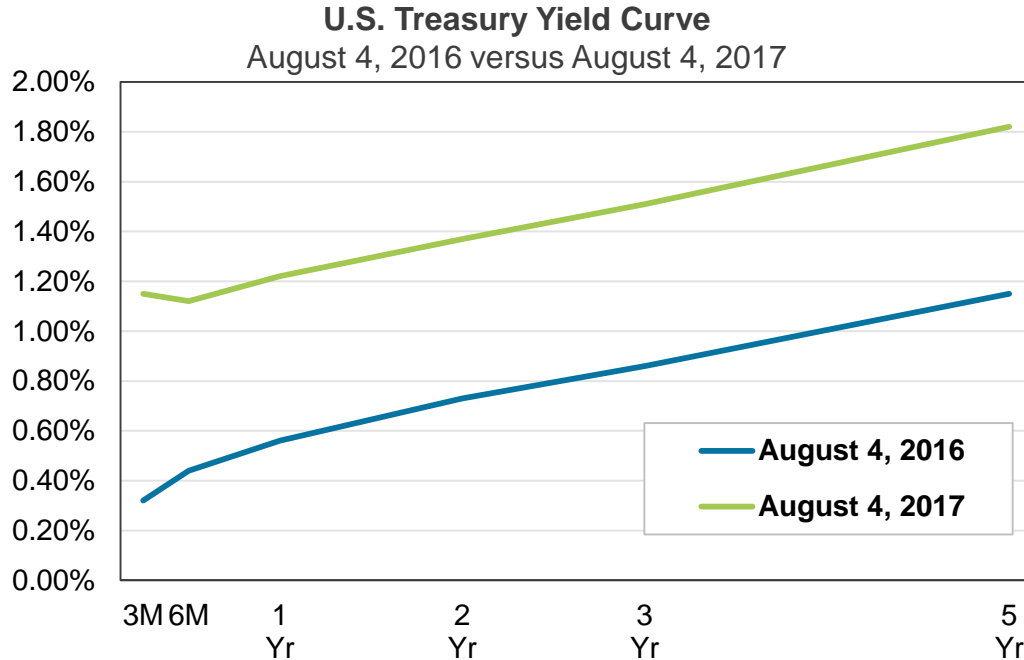
Longer-term Treasury yields experienced larger moves during the week of August 4th, driven by a slew of economic data but largely by the positive jobs report.

2-, 10- and 30-year U.S. Treasury Yields
August 4, 2007 – August 4, 2017




U.S. Treasury Yield Curve

Treasury yields have risen slightly over the past few weeks driven by favorable economic data, but they are still below their March highs. Treasury yields are still well above prior year levels.



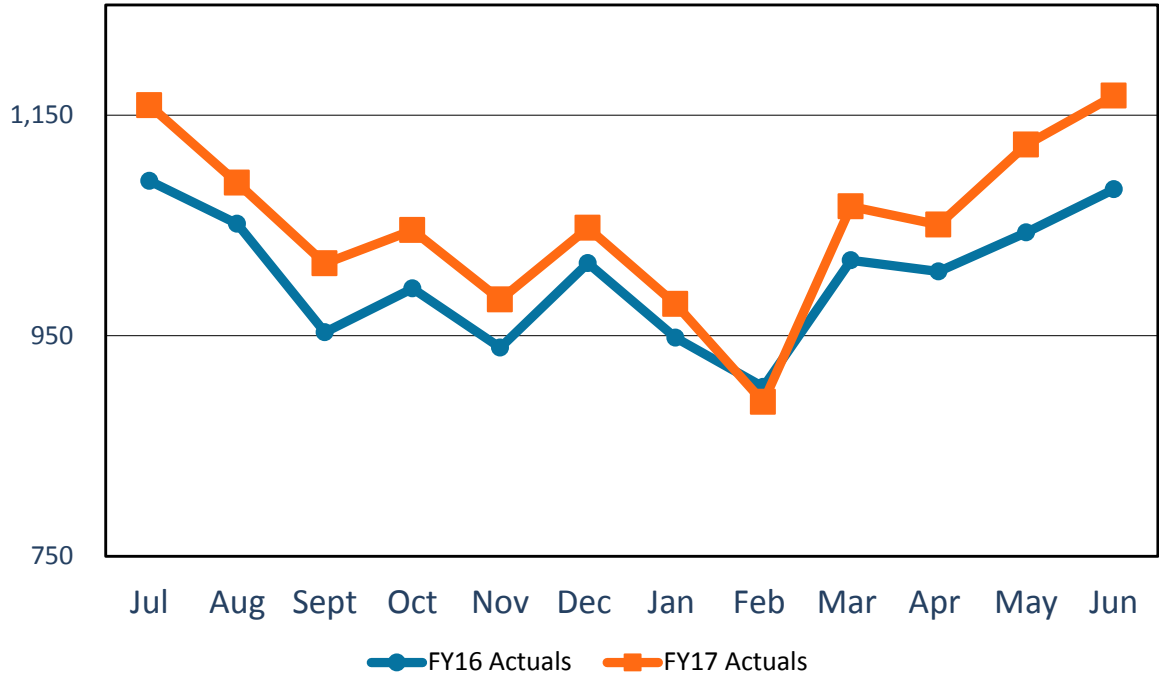
| | 8/4/16 | 8/4/17 | Change |
|---------------|--------|--------|--------|
| 3-Mo. | 0.26% | 1.08% | 0.82% |
| 6-Mo. | 0.41% | 1.14% | 0.73% |
| 1-Yr. | 0.51% | 1.23% | 0.72% |
| 2-Yr. | 0.64% | 1.36% | 0.72% |
| 3-Yr. | 0.76% | 1.51% | 0.75% |
| 5-Yr. | 1.03% | 1.82% | 0.79% |
| 10-Yr. | 1.51% | 2.27% | 0.76% |
| 30-Yr. | 2.25% | 2.84% | 0.59% |



Revenue & Expenses (Unaudited) For the Month Ended June 30, 2017 and 2016

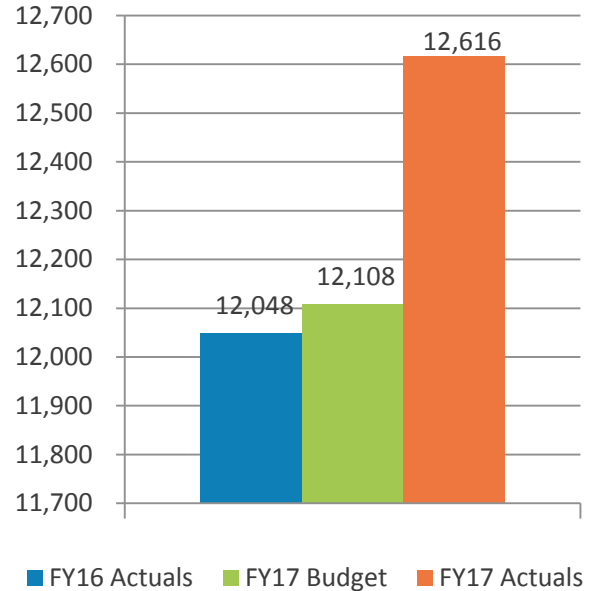
Gross Landing Weight Units (000 lbs)

(000's)

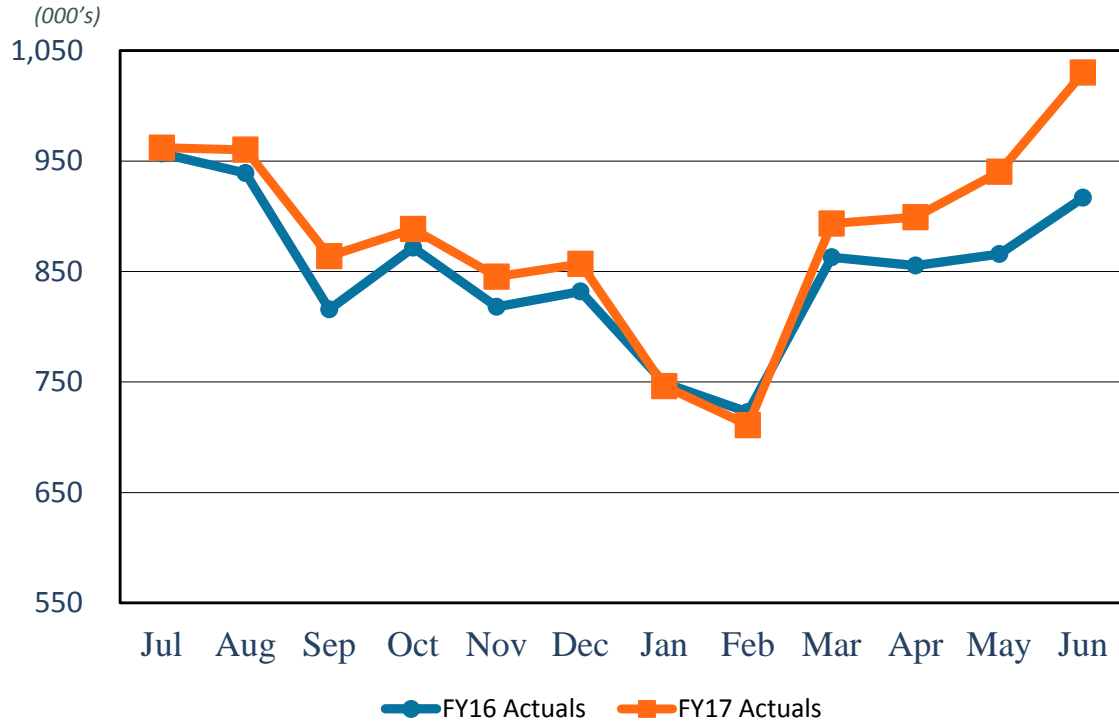


FY17 YTD Act Vs.
FY16 YTD Act
4.7%

FY17 YTD Act Vs.
FY17 YTD Budget
4.2%

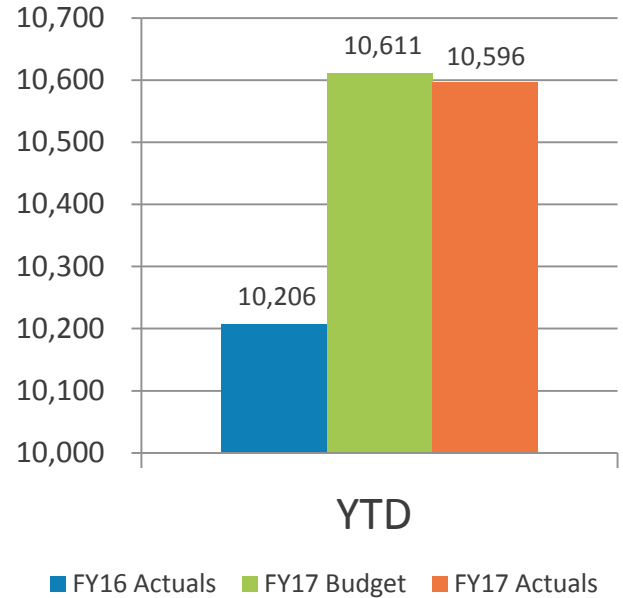


Enplanements

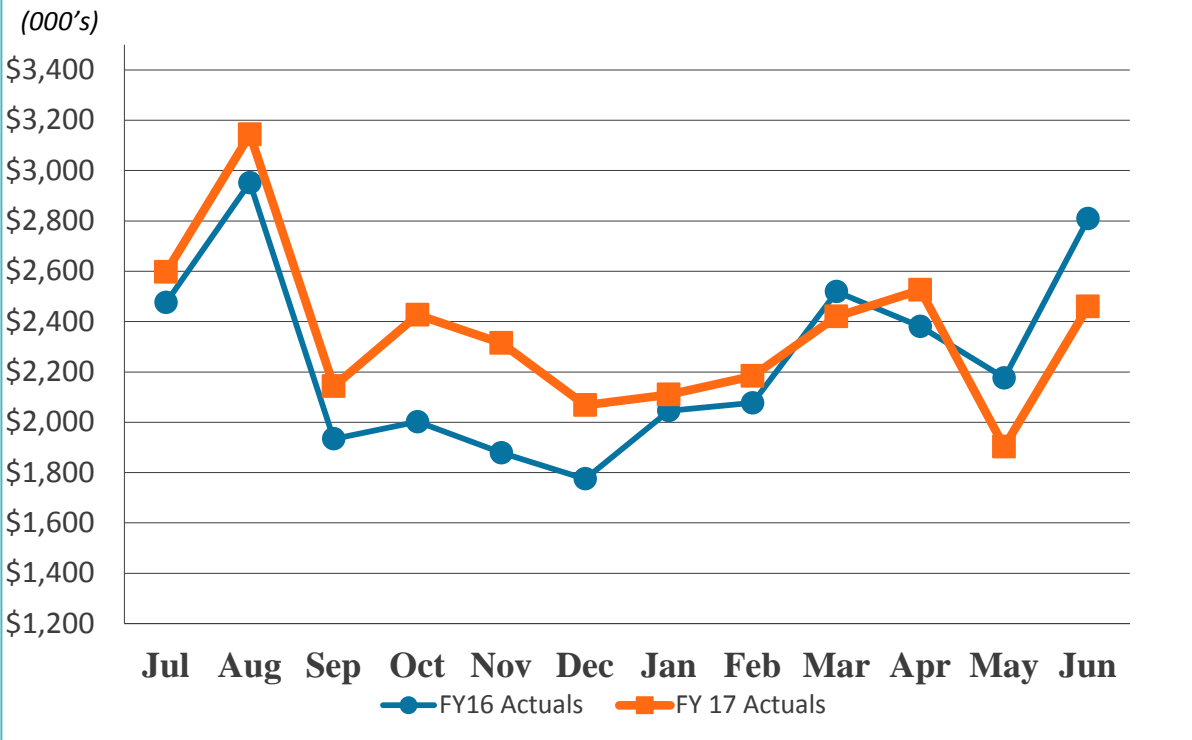


FY17 YTD Act Vs.
FY16 YTD Act
3.8%

FY17 YTD Act Vs.
FY17 YTD Budget
-0.1%

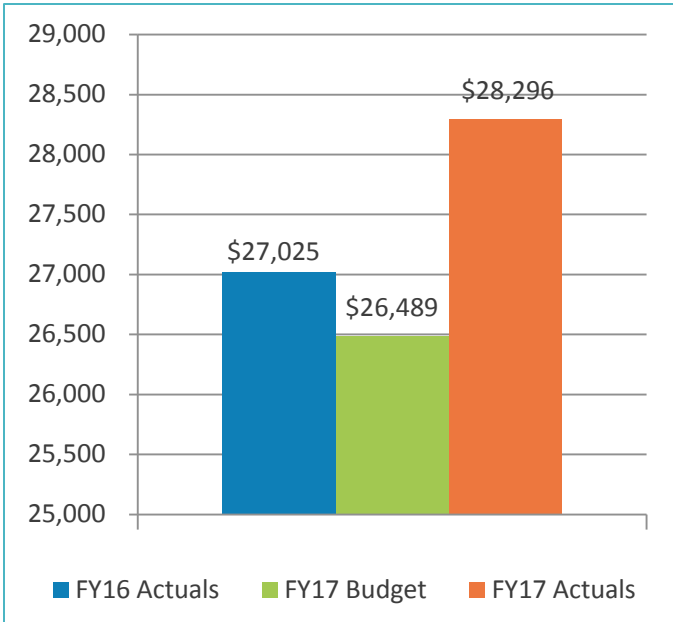


Car Rental License Fees

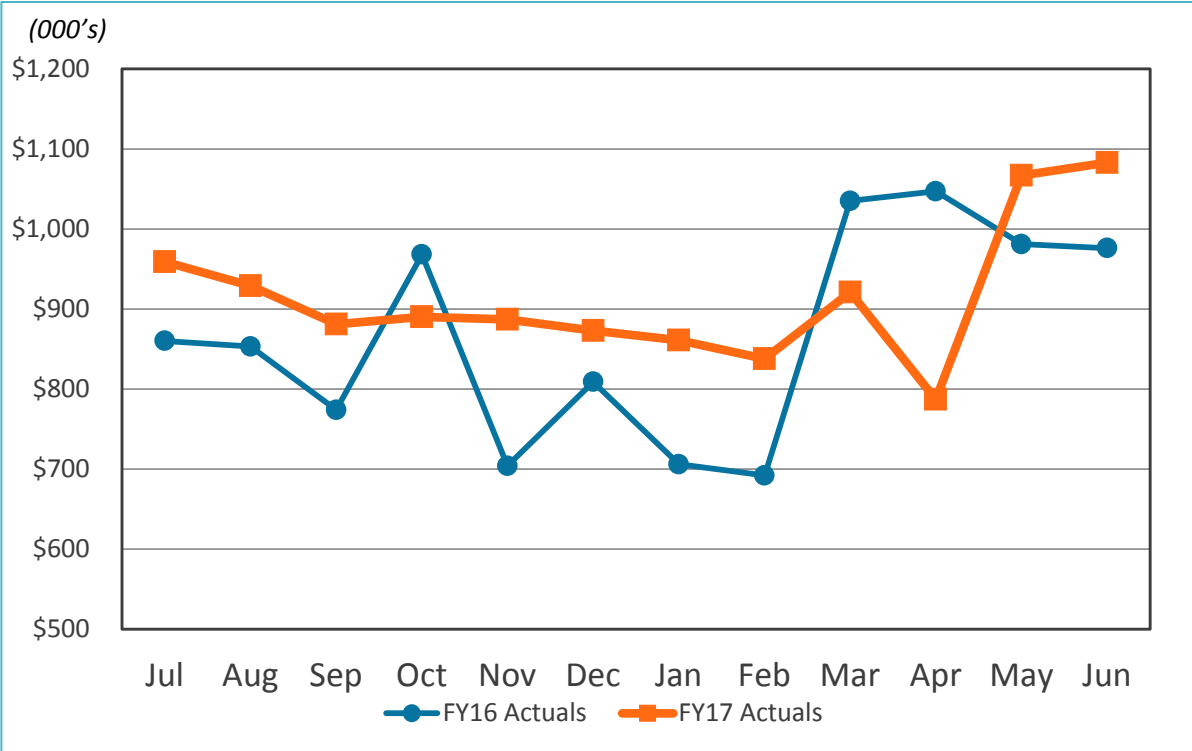


FY17 YTD Act Vs.
FY16 YTD Act
4.7%

FY17 YTD Act Vs.
FY17 YTD Budget
6.8%

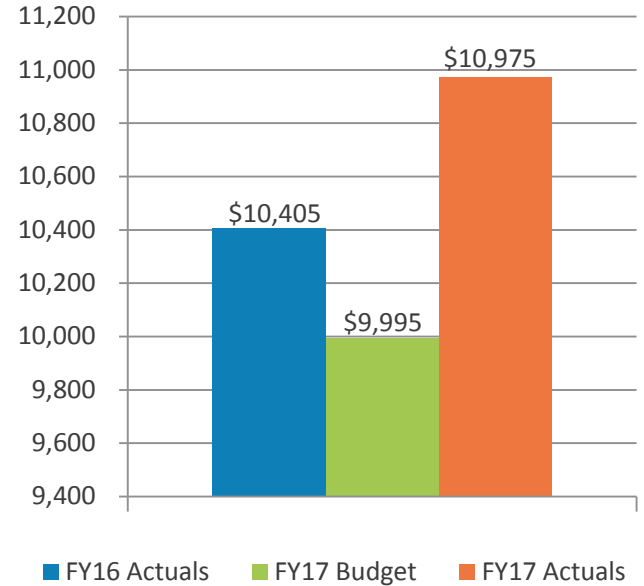


Food and Beverage Concessions Revenue

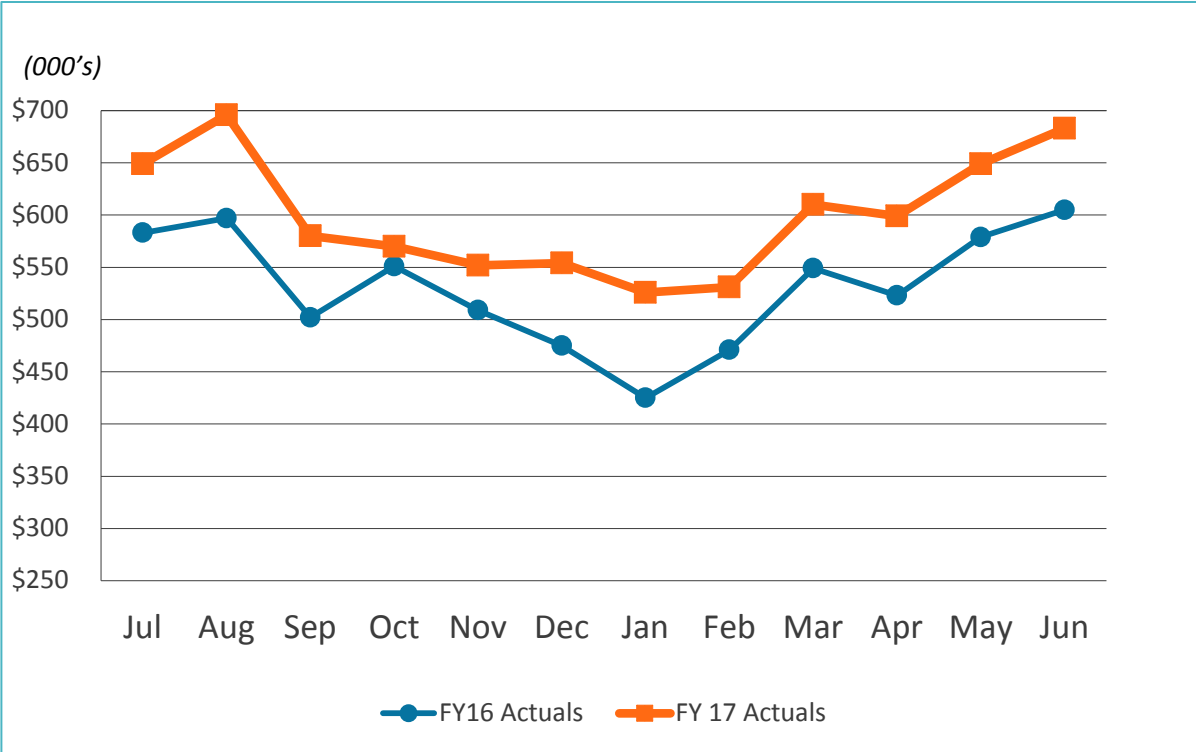


FY17 YTD Act Vs.
FY16 YTD Act
5.4%

FY17 YTD Act Vs.
FY17 YTD Budget
9.8%

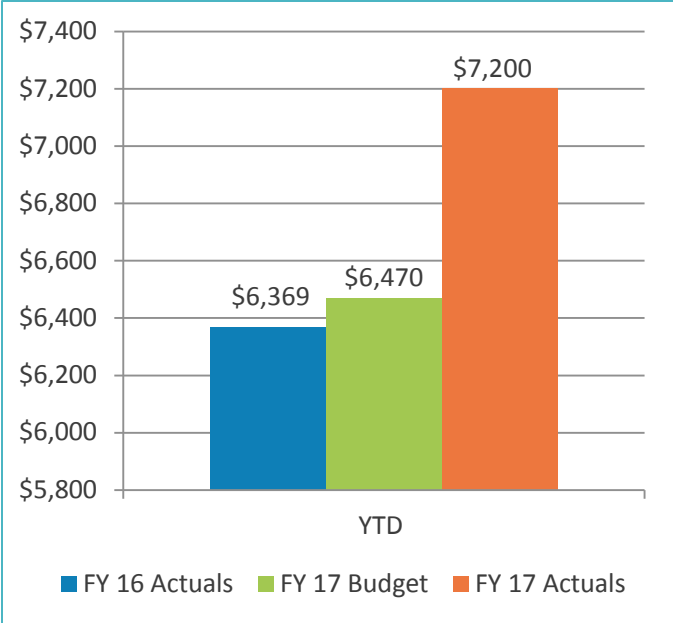


Retail Concessions Revenue

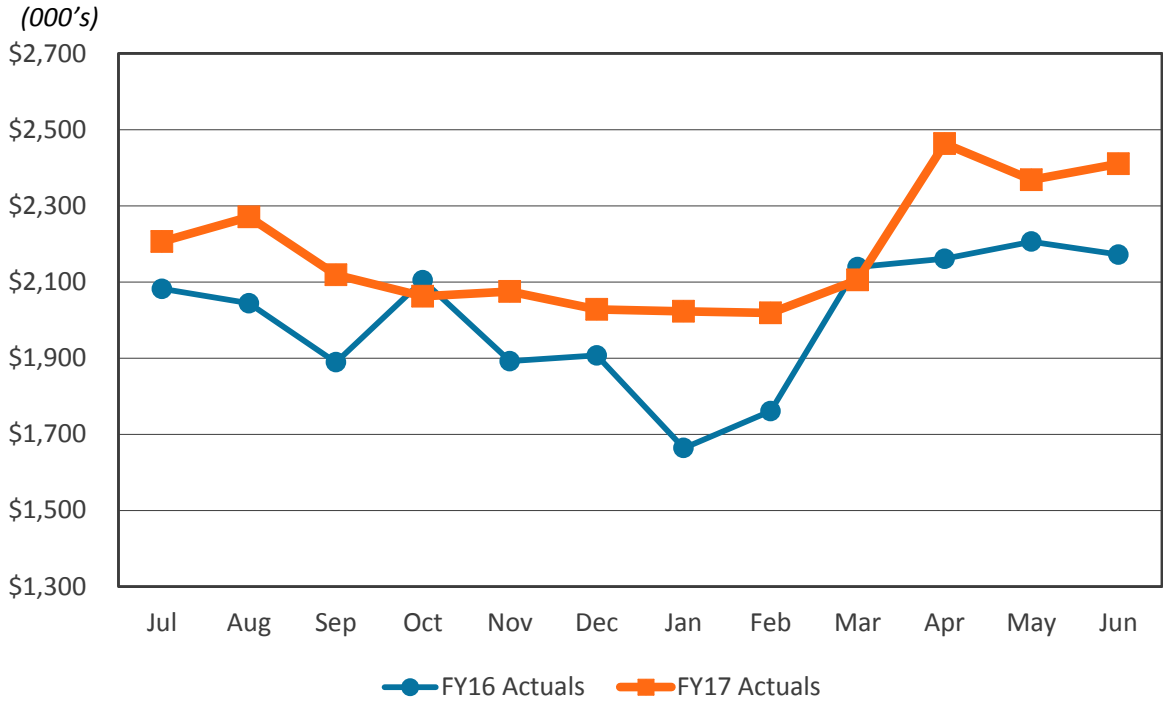


FY17 YTD Act Vs.
FY16 YTD Act
13.0%

FY17 YTD Act Vs.
FY17 YTD Budget
11.2%

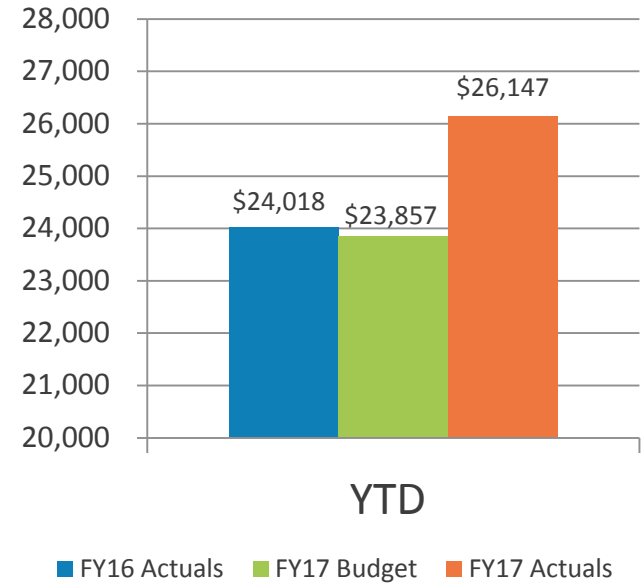


Total Terminal Concessions (Includes Cost Recovery)

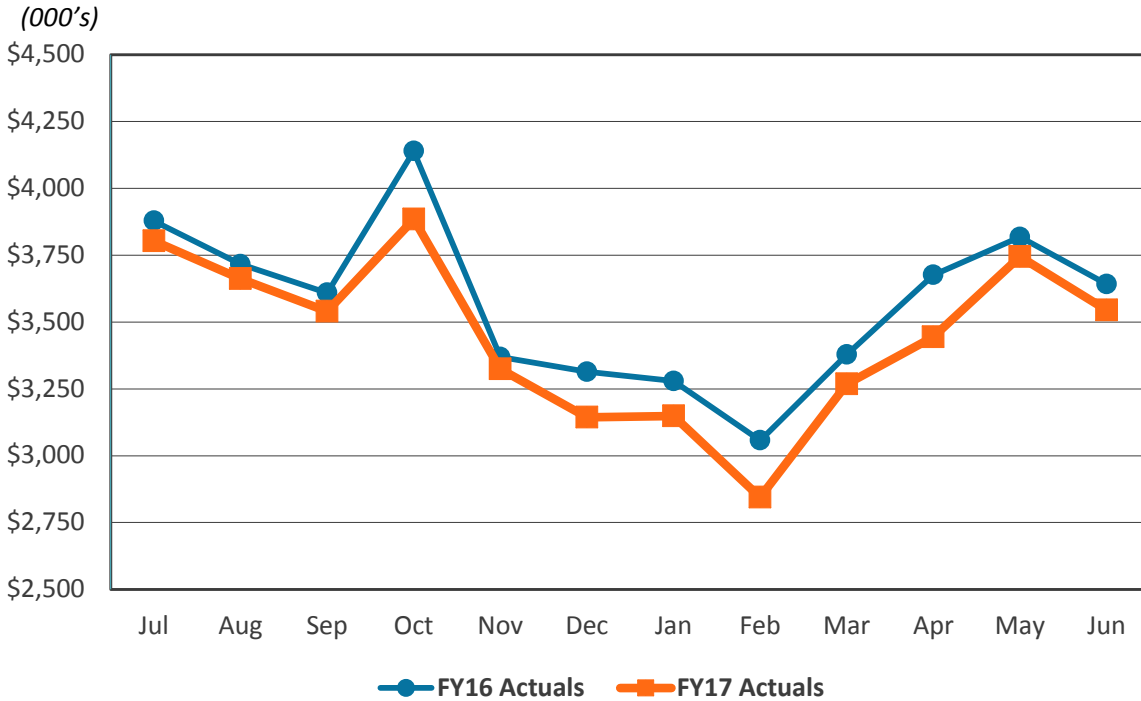


FY17 YTD Act Vs.
FY16 YTD Act
8.8%

FY17 YTD Act Vs.
FY17 YTD Budget
9.6%

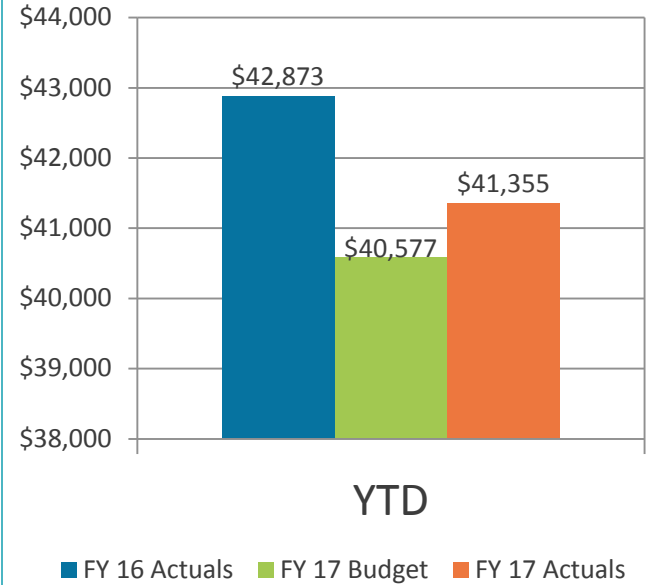


Parking Revenue



FY17 YTD Act Vs.
FY16 YTD Act
-3.6%

FY17 YTD Act Vs.
FY17 YTD Budget
1.9%



Operating Revenues

for the Month Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % | Prior Year |
|-------------------------------|-----------------|-----------------|--|-------------|-----------------|
| | | | | Change | |
| Aviation revenue: | | | | | |
| Landing fees | \$ 2,403 | \$ 1,007 | \$ (1,396) | (58)% | \$ 954 |
| Aircraft parking fees | 242 | 262 | 20 | 8% | 226 |
| Building rentals | 4,579 | 6,084 | 1,505 | 33% | 4,751 |
| Security surcharge | 2,488 | 2,132 | (356) | (14)% | 4,654 |
| CUPPS Support Charges | 104 | 42 | (62) | - | 46 |
| Other aviation revenue | 138 | 136 | (2) | (1)% | 136 |
| Total aviation revenue | \$ 9,954 | \$ 9,663 | \$ (291) | (3)% | \$10,767 |

Operating Revenues

for the Month Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|--|-----------------|-----------------|--|-------------|-----------------|
| Terminal rent non-airline | \$ 103 | \$ 138 | \$ 35 | 34% | \$ 110 |
| Concession revenue: | | | | | |
| Terminal concession revenue: | | | | | |
| Food and beverage | \$ 954 | \$ 1,083 | \$ 129 | 14% | \$ 976 |
| Retail | 614 | 683 | 69 | 11% | 605 |
| Space storage | 72 | 80 | 8 | 11% | 71 |
| Cost recovery | 258 | 242 | (16) | (6)% | 207 |
| Other (Primarily advertising) | 318 | 322 | 4 | 1% | 313 |
| Total terminal concession revenue | 2,216 | 2,410 | 194 | 9% | 2,172 |
| Car rental and license fee revenue: | | | | | |
| Rental car and license fees | 2,245 | 2,460 | 215 | 10% | 2,809 |
| Rental car center cost recovery | 183 | 248 | 65 | 36% | 148 |
| License fees-other | 362 | 537 | 175 | 48% | 442 |
| Total rental car and license fees | 2,790 | 3,245 | 455 | 16% | 3,399 |
| Total concession revenue | \$ 5,006 | \$ 5,655 | \$ 649 | 13% | \$ 5,571 |

Operating Revenues

for the Month Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|---|------------------|------------------|--|-------------|-----------------|
| Parking revenue: | | | | | |
| Short-term parking revenue | \$ 1,771 | \$ 1,821 | \$ 50 | 3% | \$ 2,258 |
| Long-term parking revenue | 1,552 | 1,724 | 172 | 11% | 1,384 |
| Total parking revenue | 3,323 | 3,545 | 222 | 7% | 3,642 |
| Ground transportation permits and citations | 550 | 756 | 206 | 37% | 472 |
| Ground rentals | 1,549 | 1,548 | (1) | - | 1,535 |
| Grant reimbursements | 18 | 24 | 6 | 33% | 24 |
| Other operating revenue | 63 | 112 | 49 | 78% | 90 |
| Subtotal | 5,503 | 5,985 | 482 | 9% | 5,763 |
| Total operating revenues | \$ 20,566 | \$ 21,441 | \$ 875 | 4% | \$22,211 |

Operating Expenses

for the Month Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|----------------------------------|------------------|------------------|--|--------------|-----------------|
| Operating expenses: | | | | | |
| Salaries and benefits | \$ 4,328 | \$ 5,526 | \$ (1,198) | (28)% | \$ 3,516 |
| Contractual services | 3,754 | 4,291 | (537) | (14)% | 3,647 |
| Safety and security | 2,746 | 3,095 | (349) | (13)% | 3,155 |
| Space rental | 849 | 849 | - | - | 868 |
| Utilities | 1,173 | 972 | 201 | 17% | 1,023 |
| Maintenance | 1,498 | 1,425 | 73 | 5% | 1,012 |
| Equipment and systems | 67 | 89 | (22) | (33)% | 254 |
| Materials and supplies | 41 | 82 | (41) | (100)% | 80 |
| Insurance | 77 | 79 | (2) | (3)% | 79 |
| Employee development and support | 124 | 219 | (95) | (77)% | 164 |
| Business development | 245 | 161 | 84 | 34% | 326 |
| Equipment rental and repairs | 293 | 147 | 146 | 50% | 135 |
| Total operating expenses | \$ 15,195 | \$ 16,935 | \$ (1,740) | (11)% | \$14,259 |

Financial Summary

for the Month Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|--------------------------------|-------------------|-------------------|--|--------------|-----------------|
| Total operating revenues | \$ 20,566 | \$ 21,441 | \$ 875 | 4% | \$22,211 |
| Total operating expenses | 15,195 | 16,935 | \$ (1,740) | (11)% | 14,259 |
| Income from operations | 5,371 | 4,506 | (865) | (16)% | 7,952 |
| Depreciation | 9,333 | 9,333 | - | - | 8,746 |
| Operating income (loss) | \$ (3,962) | \$ (4,827) | \$ (865) | (22)% | \$ (794) |

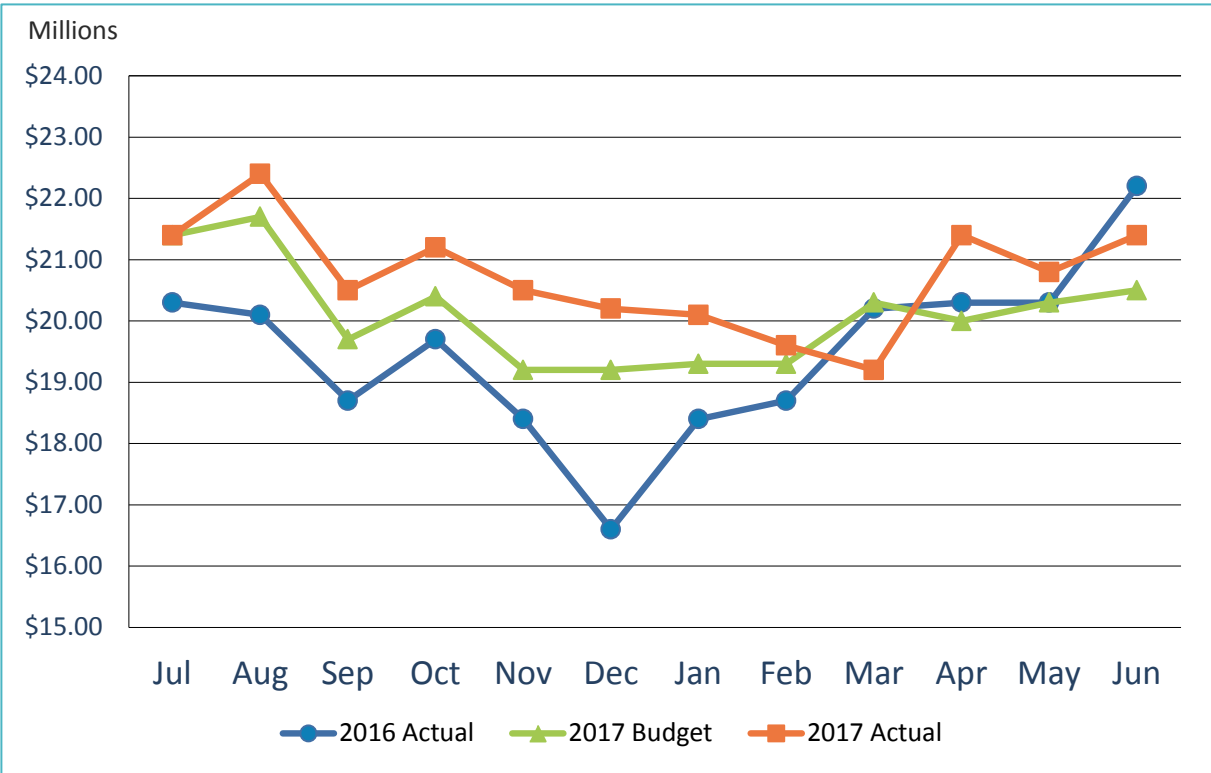
Nonoperating Revenues & Expenses for the Month Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % | Prior Year |
|--|-------------------|-------------------|--|-------|-----------------|
| Nonoperating revenues (expenses): | | | | | |
| Passenger facility charges | \$ 3,806 | \$ 3,644 | \$ (162) | (4)% | \$ 3,464 |
| Customer facility charges (Rental Car Center) | 3,450 | 3,471 | 21 | 1% | 2,830 |
| Quieter Home Program, net | (249) | (108) | 141 | 57% | 962 |
| Interest income | 528 | 777 | 249 | 47% | 555 |
| BAB interest rebate | 386 | 396 | 10 | - | 399 |
| Interest expense & debt issuance costs | (5,640) | (5,776) | (136) | (2)% | (2,176) |
| Bond amortization | 343 | 343 | - | - | 350 |
| Other nonoperating revenue (expenses) | (1) | (461) | (460) | - | 1,121 |
| Nonoperating revenue, net | 2,623 | 2,286 | (337) | - | 7,505 |
| Change in net position before grant contributions | (1,339) | (2,541) | (1,202) | | 6,711 |
| Capital grant contributions | 150 | 99 | (51) | (34)% | (147) |
| Change in net position | \$ (1,189) | \$ (2,442) | \$ (1,253) | - | \$ 6,564 |



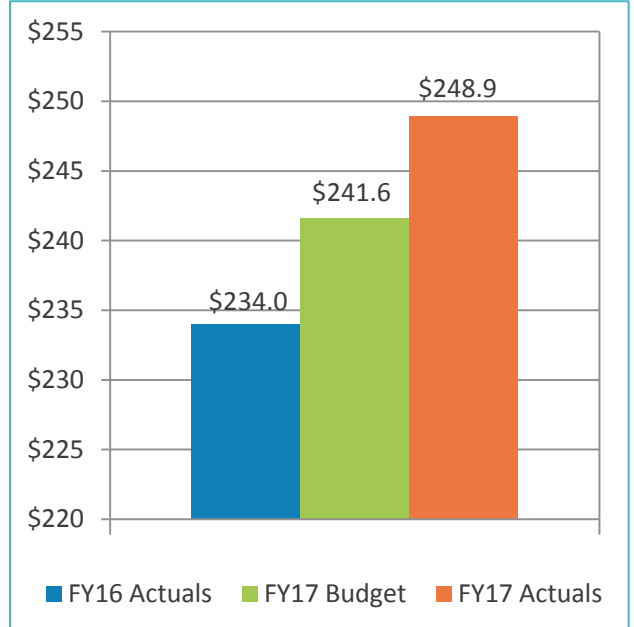
**Revenue & Expense
(Unaudited)
For the Twelve Months Ended
June 30, 2017 and 2016**

Operating Revenue (Unaudited)



FY17 YTD Act Vs.
FY16 YTD Act
6.3%

FY17 YTD Act Vs.
FY17 YTD Budget
3.0%



Operating Revenues

for the Twelve Months Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|-------------------------------|-------------------|-------------------|--|-------------|------------------|
| Aviation revenue: | | | | | |
| Landing fees | \$ 26,621 | \$ 24,637 | \$ (1,984) | (7)% | \$ 23,985 |
| Aircraft parking fees | 2,908 | 2,927 | \$ 19 | 1% | 2,701 |
| Building rentals | 54,925 | 56,624 | 1,699 | 3% | 53,536 |
| Security surcharge | 29,858 | 29,478 | (380) | (1)% | 29,223 |
| CUPPS Support Charges | 1,245 | 1,182 | (63) | (5)% | 1,152 |
| Other aviation revenue | 1,620 | 1,617 | (3) | - | 1,607 |
| Total aviation revenue | \$ 117,177 | \$ 116,465 | \$ (712) | (1)% | \$112,204 |

Operating Revenues

for the Twelve Months Ended June 30, 2017 (Unaudited)

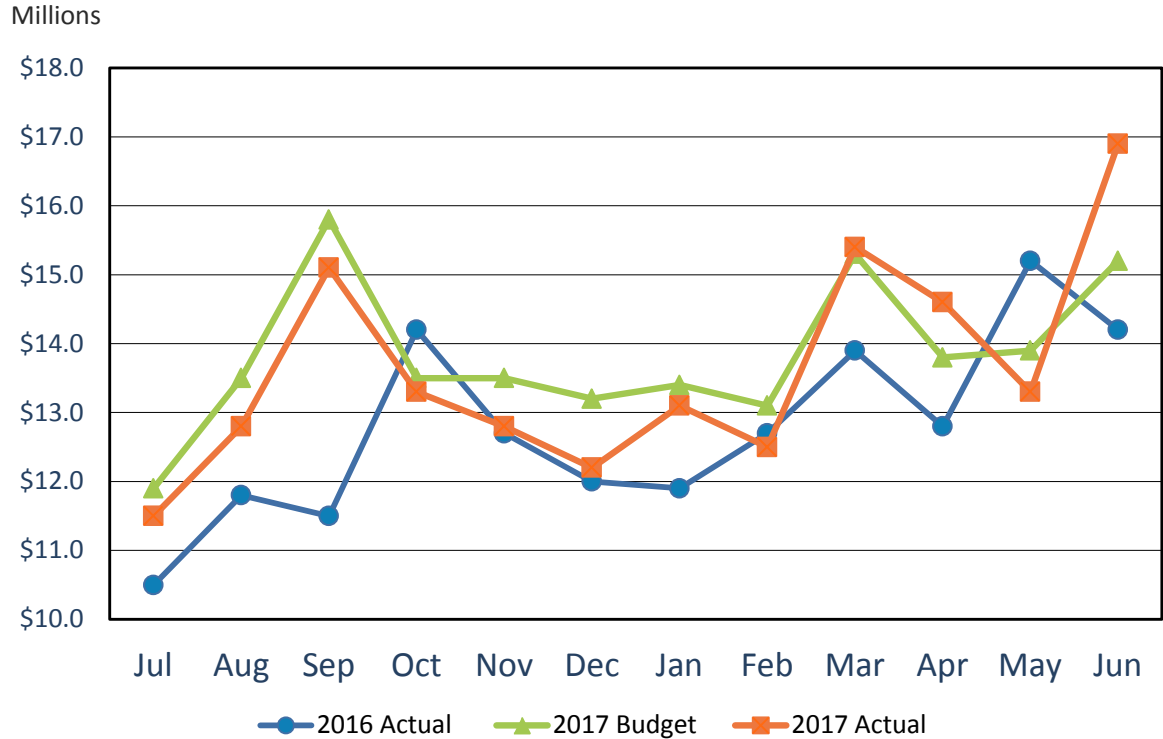
| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|--|------------------|------------------|--|-------------|------------------|
| Terminal rent non-airline | \$ 1,242 | \$ 1,556 | \$ 314 | 25% | \$ 1,032 |
| Concession revenue: | | | | | |
| Terminal concession revenue: | | | | | |
| Food and beverage | 9,995 | 10,975 | 980 | 10% | 10,405 |
| Retail | 6,470 | 7,200 | 730 | 11% | 6,369 |
| Space storage | 864 | 879 | 15 | 2% | 855 |
| Cost recovery | 2,881 | 2,616 | (265) | (9)% | 2,520 |
| Other (Primarily advertising) | 3,647 | 4,477 | 830 | 23% | 3,869 |
| Total terminal concession revenue | 23,857 | 26,147 | 2,290 | 10% | 24,018 |
| Car rental and license fee revenue: | | | | | |
| Rental car license fees | 26,489 | 28,296 | 1,807 | 7% | 27,025 |
| Rental car center cost recovery | 2,195 | 1,866 | (329) | (15)% | 791 |
| License fees-other | 4,339 | 4,948 | 609 | 14% | 4,441 |
| Total rental car and license fees | 33,023 | 35,110 | 2,087 | 6% | 32,257 |
| Total concession revenue | \$ 56,880 | \$ 61,257 | \$ 4,377 | 8% | \$ 56,275 |

Operating Revenues

for the Twelve Months Ended June 30, 2017 (Unaudited)

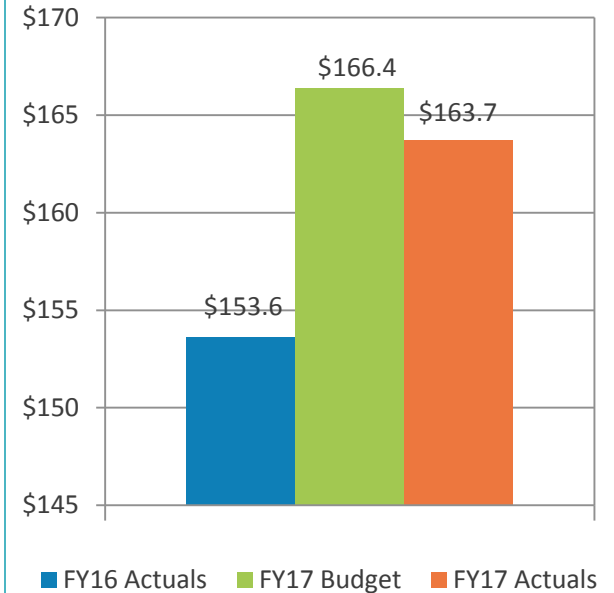
| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|---|-------------------|-------------------|--|-------------|------------------|
| Parking revenue: | | | | | |
| Short-term parking revenue | \$ 23,496 | \$ 23,415 | \$ (81) | - | \$ 26,477 |
| Long-term parking revenue | 17,081 | 17,940 | 859 | 5% | 16,396 |
| Total parking revenue | 40,577 | 41,355 | 778 | 2% | 42,873 |
| Ground transportation permits and citations | 6,242 | 8,052 | 1,810 | 29% | 5,233 |
| Ground rentals | 18,583 | 18,497 | (86) | - | 15,194 |
| Grant reimbursements | 220 | 292 | 72 | 33% | 293 |
| Other operating revenue | 752 | 1,457 | 705 | 94% | 890 |
| Subtotal | 66,374 | 69,653 | 3,279 | 5% | 64,483 |
| Total operating revenues | \$ 241,673 | \$ 248,931 | \$ 7,258 | 3% | \$233,994 |

Operating Expenses (Unaudited)



FY17 YTD Act Vs.
FY16 YTD Act
-6.5%

FY17 YTD Act Vs.
FY17 YTD Budget
1.6%



Operating Expenses

for the Twelve Months Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|----------------------------------|-------------------|-------------------|--|-------------|------------------|
| Operating expenses: | | | | | |
| Salaries and benefits | \$ 45,556 | \$ 46,907 | \$ (1,351) | (3)% | \$ 42,067 |
| Contractual services | 44,698 | 44,312 | 386 | 1% | 38,211 |
| Safety and security | 29,061 | 28,422 | 639 | 2% | 28,721 |
| Space rental | 10,191 | 10,190 | 1 | - | 10,367 |
| Utilities | 12,903 | 10,736 | 2,167 | 17% | 11,480 |
| Maintenance | 14,666 | 14,270 | 396 | 3% | 14,122 |
| Equipment and systems | 365 | 513 | (148) | (41)% | 714 |
| Materials and supplies | 447 | 611 | (164) | (37)% | 529 |
| Insurance | 1,013 | 956 | 57 | 6% | 949 |
| Employee development and support | 1,328 | 1,353 | (25) | (2)% | 1,242 |
| Business development | 2,564 | 2,341 | 223 | 9% | 2,391 |
| Equipment rental and repairs | 3,628 | 3,130 | 498 | 14% | 2,860 |
| Total operating expenses | \$ 166,420 | \$ 163,741 | \$ 2,679 | 2% | \$153,653 |

Financial Summary

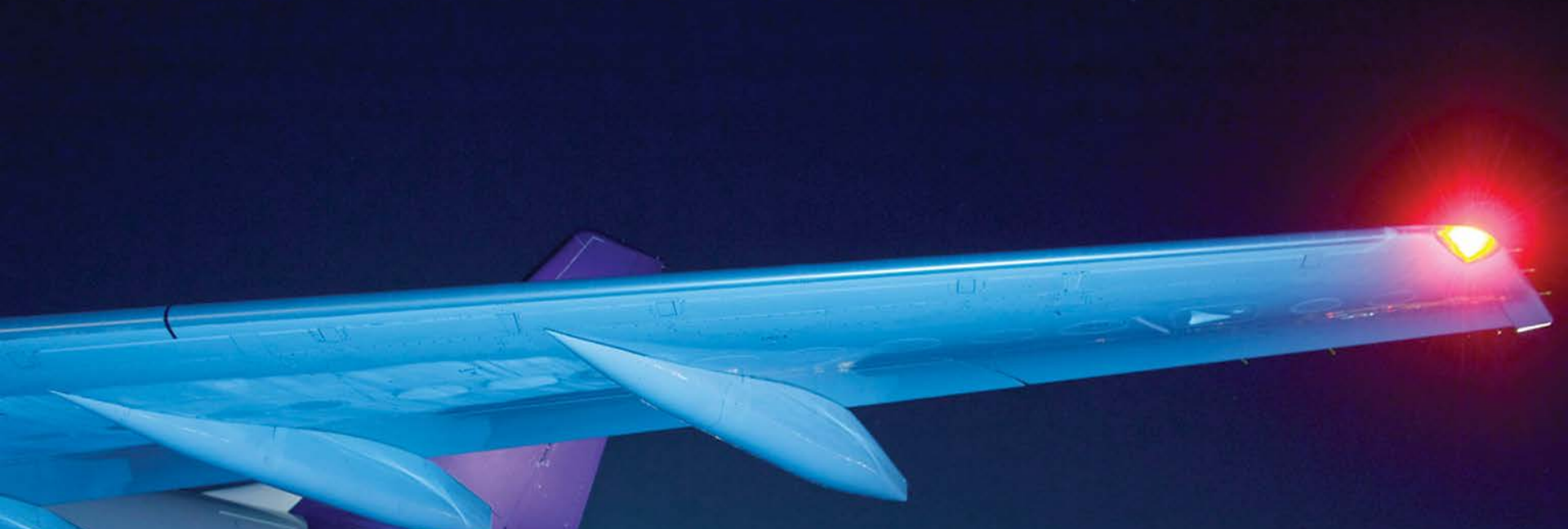
for the Twelve Months Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % | Prior Year |
|--------------------------------|--------------------|--------------------|--|------------|-------------------|
| | Change | | | | |
| Total operating revenues | \$ 241,673 | \$ 248,931 | \$ 7,258 | 3% | \$233,994 |
| Total operating expenses | 166,420 | 163,741 | 2,679 | 2% | 153,653 |
| Income from operations | 75,253 | 85,190 | 9,937 | 13% | 80,341 |
| Depreciation | 95,229 | 95,229 | - | - | 87,821 |
| Operating income (loss) | \$ (19,976) | \$ (10,039) | \$ 9,937 | 50% | \$ (7,480) |

Nonoperating Revenues & Expenses

for the Twelve Months Ended June 30, 2017 (Unaudited)

| (In thousands) | Budget | Actual | Variance Favorable (Unfavorable) | % Change | Prior Year |
|---|-----------------|-----------------|--|--------------|------------------|
| Nonoperating revenues (expenses): | | | | | |
| Passenger facility charges | \$ 41,924 | \$ 42,200 | \$ 276 | 1% | \$ 40,258 |
| Customer facility charges (Rental Car Center) | 37,287 | 36,528 | (759) | (2)% | 33,208 |
| Quieter Home Program, net | (3,207) | (785) | 2,422 | 76% | (3,799) |
| Interest income | 6,536 | 8,134 | 1,598 | 24% | 5,999 |
| BAB interest rebate | 4,631 | 4,651 | 20 | - | 4,656 |
| Interest expense & debt issuance costs | (67,082) | (62,347) | 4,735 | 7% | (54,878) |
| Bond amortization | 4,153 | 4,154 | 1 | - | 4,243 |
| Other nonoperating revenue (expenses) | (10) | (17,121) | (17,111) | - | 2,246 |
| Nonoperating revenue, net | 24,232 | 15,414 | (8,818) | (36)% | 31,933 |
| Change in Net Position before grant contribution | 4,256 | 5,375 | 1,119 | 26% | 24,453 |
| Capital grant contributions | 1,350 | 1,904 | 554 | 41% | 10,477 |
| Change in Net Position | \$ 5,606 | \$ 7,279 | \$ 1,673 | 30% | \$ 34,930 |



Statements of Net Position (Unaudited)
June 30, 2017 and 2016

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

| | <u>2017</u> | <u>2016</u> |
|---|----------------------|----------------------|
| Current assets: | | |
| Cash and investments | \$ 82,305 | \$ 59,328 |
| Tenant lease receivable, net of allowance of 2017: (\$227,155) and 2016: (\$219,353) | 9,322 | 8,529 |
| Grants receivable | 3,354 | 7,623 |
| Notes receivable-current portion | 1,802 | 1,705 |
| Prepaid expenses and other current assets | 4,434 | 3,393 |
| Total current assets | <u>101,217</u> | <u>80,578</u> |
| Cash designated for capital projects and other | <u>\$ 25,792</u> | <u>\$ 31,271</u> |

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

| | <u>2017</u> | <u>2016</u> |
|---|--------------------------|--------------------------|
| Restricted assets: | | |
| Cash and investments: | | |
| Bonds reserve | \$ 60,780 | \$ 57,872 |
| Passenger facility charges and interest unapplied | 73,311 | 73,280 |
| Customer facility charges and interest applied | 37,816 | 32,922 |
| SBD bond guarantee | 4,000 | 4,000 |
| Bond proceeds held by trustee | 161,885 | 184,298 |
| Variable rate debt interest held by Trustee | 163 | - |
| Passenger facility charges receivable | 6,155 | 4,498 |
| Customer facility charges receivable | 3,732 | 2,970 |
| OCIP insurance reserve | 2,791 | 3,034 |
| Total restricted assets | <u>\$ 350,633</u> | <u>\$ 362,874</u> |

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

Noncurrent assets:

Capital assets:

| | <u>2017</u> | <u>2016</u> |
|----------------------------------|----------------------------|----------------------------|
| Land and land improvements | \$ 111,041 | \$ 109,974 |
| Runways, roads and parking lots | 626,872 | 590,772 |
| Buildings and structures | 1,421,352 | 1,406,112 |
| Machinery and equipment | 49,079 | 47,362 |
| Vehicles | 15,721 | 14,629 |
| Office furniture and equipment | 33,490 | 32,335 |
| Works of art | 10,066 | 9,579 |
| Construction-in-progress | 171,498 | 152,703 |
| | <u>2,439,119</u> | <u>2,363,466</u> |
| Less: accumulated depreciation | (894,209) | (812,459) |
| Total capital assets, net | <u>\$ 1,544,910</u> | <u>\$ 1,551,007</u> |

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

| | <u>2017</u> | <u>2016</u> |
|--|---------------------|---------------------|
| Other assets: | | |
| Notes receivable - long-term portion | \$ 33,242 | \$ 35,044 |
| Investments - long-term portion | 174,112 | 150,323 |
| Security deposit | 350 | 350 |
| Total other assets | <u>207,704</u> | <u>185,717</u> |
| | | |
| Deferred outflows of resources: | | |
| Deferred pension contributions | 6,889 | 5,697 |
| Other deferred pension outflows | 15,048 | 288 |
| Total assets and deferred outflows of resources | <u>\$ 2,252,193</u> | <u>\$ 2,217,432</u> |

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

| | <u>2017</u> | <u>2016</u> |
|--|-------------------------|-------------------------|
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 49,620 | \$ 53,764 |
| Deposits and other current liabilities | 10,383 | 5,326 |
| Total current liabilities | <u>60,003</u> | <u>59,090</u> |
| Current liabilities payable from restricted assets: | | |
| Current portion of long-term debt | 11,585 | 11,090 |
| Accrued interest on bonds and variable debt | 32,749 | 32,954 |
| Total liabilities payable from restricted assets | <u>\$ 44,334</u> | <u>\$ 44,044</u> |

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

| | <u>2017</u> | <u>2016</u> |
|--|----------------------------|----------------------------|
| Long-term liabilities: | | |
| Variable debt | \$ 58,998 | \$ 32,581 |
| Other long-term liabilities | 7,964 | 8,800 |
| Long-term debt - bonds net of amortized premium | 1,276,017 | 1,291,756 |
| Net pension liability | 18,111 | 1,681 |
| Total long-term liabilities | <u>1,361,090</u> | <u>1,334,818</u> |
| Total liabilities | <u>1,465,427</u> | <u>1,437,952</u> |
| Deferred inflows of resources | | |
| Deferred pension inflows | 1,815 | 1,807 |
| Total liabilities and deferred inflows of resources | <u>\$ 1,467,242</u> | <u>\$ 1,439,759</u> |

Statements of Net Position (Unaudited)

As of June 30, 2017 and 2016

(In Thousands)

Net Position:

Invested in capital assets, net of related debt

Other restricted

Unrestricted:

Designated

Undesignated

Total net position

| | <u>2017</u> | <u>2016</u> |
|--|-------------------|-------------------|
| | \$ 352,751 | \$ 392,156 |
| | 188,385 | 178,575 |
| | 25,792 | 31,271 |
| | <u>218,023</u> | <u>175,671</u> |
| | <u>\$ 784,951</u> | <u>\$ 777,673</u> |



Questions?

Item 3



San Diego County Regional Airport Authority

Investment Report As of July 31, 2017

Presented by: Geoff Bryant
Manager, Airport Finance

July 28, 2017

Agenda

1. Investment Report

2. Portfolio Strategy

This report is prepared for the San Diego County Regional Airport Authority (the "Authority") in accordance with California Government Code Section 53646, which states that "the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report."

The investment report was compiled in compliance with California Government Code Section 53646 and the Authority's approved Investment Policy. All investment transactions made in the Authority's portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
V.P. Finance & Asset Management / Treasurer
San Diego County Regional Airport Authority

Total Portfolio Summary

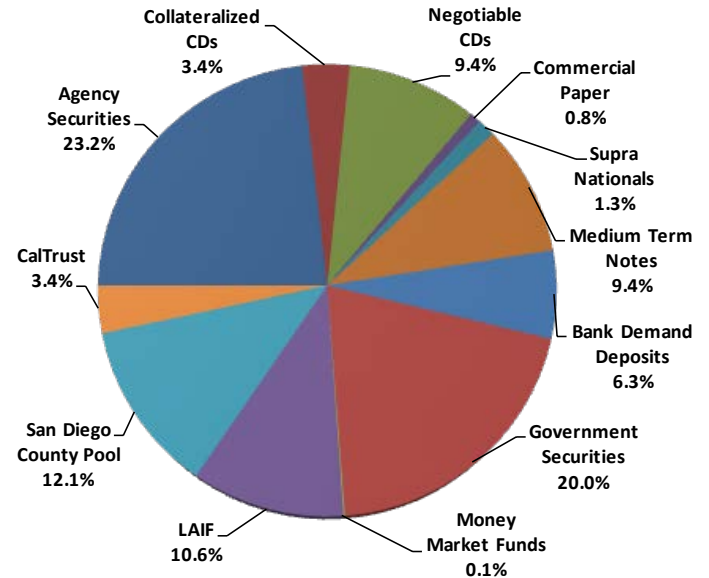
| | Current Period | Prior Period | Change From |
|---|----------------|---------------|---------------|
| | July 31, 2017 | June 30, 2017 | Prior |
| Book Value (1) | \$453,659,000 | \$461,751,000 | (\$8,092,000) |
| Market Value (1) | \$452,787,000 | \$460,674,000 | (\$7,887,000) |
| Market Value% | 99.81% | 99.77% | 0.04% |
| Unrealized Gain / (Loss) | (\$872,000) | (\$1,077,000) | \$205,000 |
| Weighted Average Maturity (Days) | 408 days | 389 days | 19 |
| Weighted Average Yield as of Period End | 1.23% | 1.16% | 0.07% |
| Cash Interest Received- Current Month | \$418,000 | \$313,000 | \$105,000 |
| Accrued Interest | \$971,000 | \$1,051,000 | (\$80,000) |

Notes:

(1) Decrease in portfolio value is primarily due to capital expenditures exceeding capital receipts.

Portfolio Composition by Security Type

| | July 31, 2017 | | June 30, 2017 | | Permitted by Policy |
|-----------------------|-----------------------|----------------------|-----------------------|----------------------|-----------------------------|
| | Market Value | Percent of Portfolio | Market Value | Percent of Portfolio | |
| Agency Securities | \$ 105,112,000 | 23.2% | \$ 109,437,000 | 23.8% | 100% |
| Collateralized CDs | 15,436,000 | 3.4% | 15,415,000 | 3.3% | 30% |
| Negotiable CDs | 42,576,000 | 9.4% | 46,593,000 | 10.1% | 30% |
| Commercial Paper | 3,489,000 | 0.8% | 8,485,000 | 1.8% | 25% |
| Supra Nationals | 5,990,000 | 1.3% | 5,982,000 | 1.3% | 30% |
| Medium Term Notes | 42,639,000 | 9.4% | 39,564,000 | 8.6% | 15% |
| Bank Demand Deposits | 28,335,000 | 6.3% | 31,400,000 | 7.0% | 100% |
| Government Securities | 90,695,000 | 20.0% | 85,201,000 | 18.5% | 100% |
| Money Market Funds | 291,000 | 0.1% | 631,000 | 0.1% | 20% |
| LAIF | 48,180,000 | 10.6% | 48,114,000 | 10.4% | \$65 million ⁽¹⁾ |
| San Diego County Pool | 54,718,000 | 12.1% | 54,555,000 | 11.8% | \$65 million ⁽²⁾ |
| CalTrust | 15,326,000 | 3.4% | 15,297,000 | 3.3% | \$65 million ⁽³⁾ |
| Total: | \$ 452,787,000 | 100.0% | \$ 460,674,000 | 100.0% | |

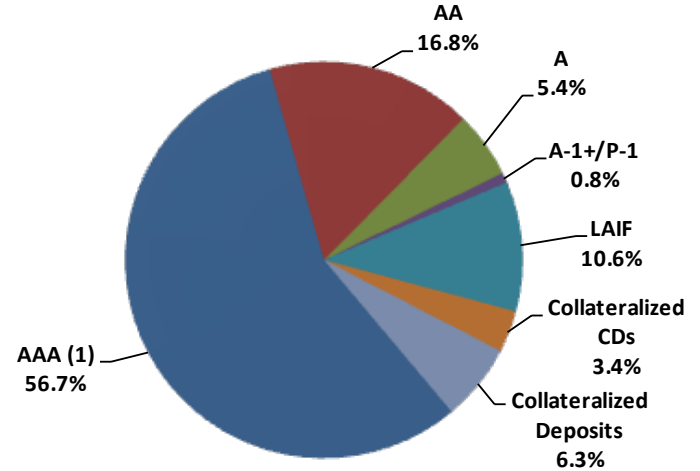


Notes:

- 1.) The \$65 million limit on LAIF is a non-statutory LAIF internal limit. It does not apply to bond proceeds.
- 2.) The San Diego County Investment Pool mirrors the LAIF internal limit and does not apply to bond proceeds.
- 3.) The CalTrust mirrors the LAIF internal limit and does not apply to bond proceeds.

Portfolio Composition by Credit Rating

| | July 31, 2017 | | June 30, 2017 | |
|-------------------------|-----------------------|----------------------|-----------------------|----------------------|
| | Market Value | Percent of Portfolio | Market Value | Percent of Portfolio |
| AAA ⁽¹⁾ | \$ 256,805,000 | 56.7% | \$ 255,806,000 | 55.7% |
| AA | 75,902,000 | 16.8% | 76,847,000 | 16.7% |
| A | 24,639,000 | 5.4% | 24,607,000 | 5.3% |
| A-1+/P-1 | 3,489,000 | 0.8% | 8,485,000 | 1.8% |
| LAIF | 48,180,000 | 10.6% | 48,114,000 | 10.4% |
| Collateralized CDs | 15,435,000 | 3.4% | 15,414,000 | 3.3% |
| Collateralized Deposits | 28,337,000 | 6.3% | 31,401,000 | 6.8% |
| Total: | \$ 452,787,000 | 100.0% | \$ 460,674,000 | 100.0% |

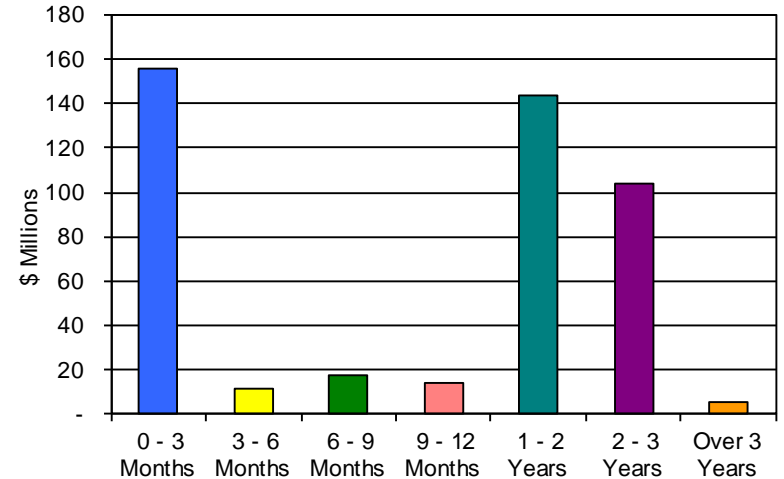


Notes:

1.) Includes investments that have split ratings between S&P (AA+), Moodys (AAA) and Fitch (AAA)

Portfolio Composition by Maturity ⁽¹⁾

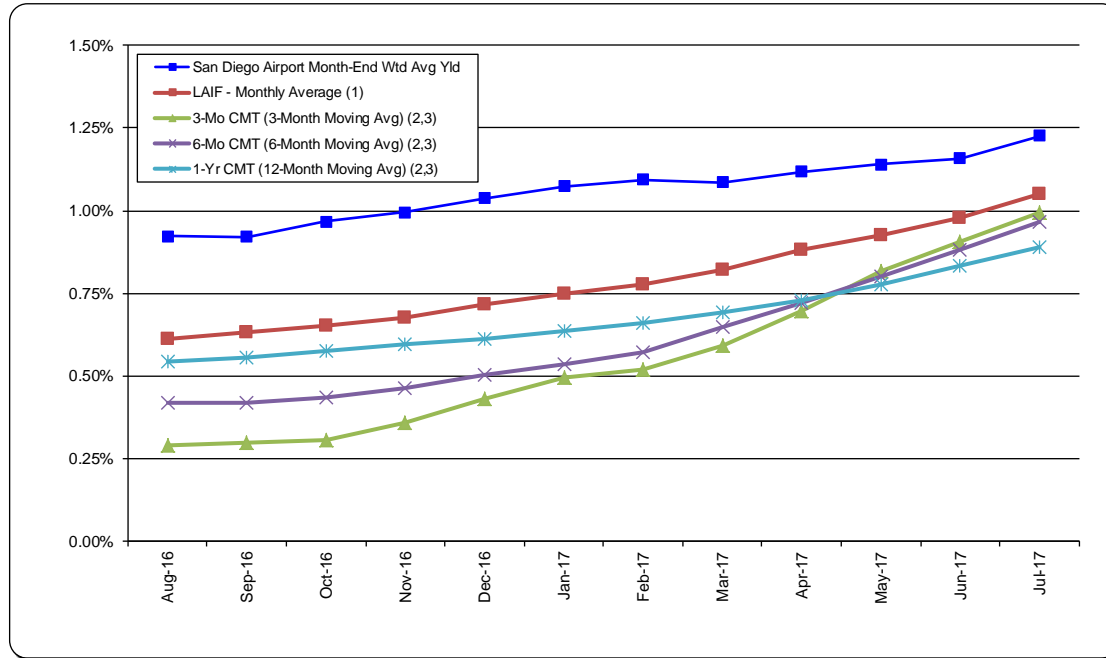
| | July 31, 2017 | | June 30, 2017 | |
|---------------|-----------------------|----------------------|-----------------------|----------------------|
| | Market Value | Percent of Portfolio | Market Value | Percent of Portfolio |
| 0 - 3 Months | \$ 155,391,000 | 34.3% | \$ 169,365,000 | 36.9% |
| 3 - 6 Months | 11,509,000 | 2.5% | 18,542,000 | 4.1% |
| 6 - 9 Months | 17,975,000 | 4.0% | 14,521,000 | 3.2% |
| 9 - 12 Months | 13,968,000 | 3.1% | 23,355,000 | 5.1% |
| 1 - 2 Years | 144,109,000 | 31.8% | 127,168,000 | 27.8% |
| 2 - 3 Years | 104,418,000 | 23.1% | 104,723,000 | 22.9% |
| Over 3 Years | 5,417,000 | 1.2% | - | 0.0% |
| Total: | \$ 452,787,000 | 100.0% | \$ 457,674,000 | 100.0% |



Notes:

1.) The 0-3 Quarter category includes investments held in the LAIF, CalTrust, and the San Diego County Investment Pool.

Benchmark Comparison



Notes:

- 1.) Benchmark data for LAIF is the average monthly effective yield.
- 2.) CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities.
- 3.) The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year CMT is the daily average for the previous 12-months.

Detail of Security Holdings As of July 31, 2017

| Settlement Date | Security Description | Coupon | Maturity Date | Par Value | Purchase Price | Book Value | Market Price | Market Value | Days to Maturity | Yield to Maturity |
|---------------------------------|----------------------|--------|---------------|--------------------|----------------|--------------------|--------------|--------------------|------------------|-------------------|
| 10/16/15 | FNMA | 1.125 | 10/19/18 | 5,000,000 | 100.550 | 5,027,500 | 99.77 | 4,988,250 | 445 | 0.939 |
| 08/15/16 | FHLB | 0.625 | 08/07/18 | 4,000,000 | 99.624 | 3,985,680 | 99.38 | 3,975,120 | 372 | 0.808 |
| 10/21/16 | FHLB | 0.875 | 08/05/19 | 12,000,000 | 99.568 | 11,948,160 | 98.94 | 11,872,200 | 735 | 1.032 |
| 10/07/16 | FHLB | 1.000 | 09/26/19 | 10,000,000 | 99.727 | 9,972,700 | 99.10 | 9,909,500 | 787 | 1.094 |
| 06/29/16 | FNMA | 1.125 | 06/21/19 | 10,400,000 | 100.857 | 10,497,978 | 99.45 | 10,342,384 | 690 | 0.833 |
| 02/03/16 | FNMA | 1.375 | 01/28/19 | 6,000,000 | 100.842 | 6,050,520 | 100.03 | 6,001,920 | 546 | 1.088 |
| 05/16/16 | FNMA | 1.000 | 02/26/19 | 5,000,000 | 100.116 | 5,005,800 | 99.44 | 4,971,750 | 575 | 0.957 |
| 04/20/16 | FHLB | 1.125 | 04/15/19 | 8,000,000 | 100.319 | 8,020,420 | 99.61 | 7,968,640 | 623 | 1.016 |
| 12/08/16 | FHLB | 1.250 | 01/16/19 | 2,950,000 | 99.996 | 2,949,882 | 99.87 | 2,946,077 | 534 | 1.252 |
| 05/16/17 | FHLB | 1.875 | 03/13/20 | 3,000,000 | 100.836 | 3,025,080 | 100.97 | 3,029,010 | 956 | 1.571 |
| 07/08/16 | FHLMC | 1.250 | 08/01/19 | 5,000,000 | 101.285 | 5,064,250 | 99.72 | 4,985,950 | 731 | 0.824 |
| 09/06/16 | FNMA | 1.000 | 08/28/19 | 13,500,000 | 99.836 | 13,477,860 | 99.12 | 13,381,200 | 758 | 1.056 |
| 02/28/17 | FNMA | 1.500 | 02/28/20 | 13,050,000 | 99.936 | 13,003,050 | 99.80 | 13,024,442 | 942 | 1.529 |
| 08/02/16 | FNMA | 0.875 | 08/02/19 | 7,800,000 | 99.832 | 7,786,896 | 98.92 | 7,715,916 | 732 | 0.932 |
| Agency Total | | | | 105,700,000 | | 105,815,776 | | 105,112,358 | 710 | 1.072 |
| 07/02/16 | East West Bk CD | 1.550 | 07/07/19 | 10,384,407 | 100.000 | 10,360,123 | 100.00 | 10,384,407 | 706 | 1.550 |
| 10/21/16 | East West Bk CD | 0.500 | 10/24/17 | 5,050,589 | 100.000 | 5,050,589 | 100.00 | 5,050,589 | 85 | 0.700 |
| Collateralized CDs Total | | | | 15,434,996 | | 15,410,712 | | 15,434,996 | 502 | 1.271 |

Detail of Security Holdings As of July 31, 2017

| Settlement Date | Security Description | Coupon | Maturity Date | Par Value | Purchase Price | Book Value | Market Price | Market Value | Days to Maturity | Yield to Maturity |
|-------------------------------|-------------------------|--------|---------------|-------------------|----------------|-------------------|--------------|-------------------|------------------|-------------------|
| 03/09/16 | US Bank CD | 1.060 | 03/09/18 | 4,000,000 | 100.000 | 4,000,000 | 100.00 | 4,000,000 | 221 | 1.060 |
| 11/17/15 | SKANDINAV ENSKD CD | 1.480 | 11/16/17 | 4,500,000 | 100.000 | 4,500,000 | 100.00 | 4,500,000 | 108 | 1.480 |
| 02/09/17 | BK OF MONTREAL YC/D | 1.880 | 02/07/19 | 5,000,000 | 100.000 | 5,000,000 | 100.51 | 5,025,400 | 556 | 1.880 |
| 12/05/16 | NORDEA BK FINL YC/D | 1.760 | 11/30/18 | 4,000,000 | 100.000 | 4,000,000 | 100.33 | 4,013,360 | 487 | 1.760 |
| 12/05/16 | CANADIAN IMP BK YC/D | 1.760 | 11/30/18 | 5,000,000 | 99.922 | 4,996,100 | 100.33 | 5,016,700 | 487 | 1.800 |
| 11/18/15 | HSBC BK C/D | 0.954 | 11/17/17 | 4,000,000 | 100.000 | 4,000,000 | 100.18 | 4,007,080 | 109 | 0.954 |
| 05/04/17 | SUMITOMO MITSUI YC/D | 2.050 | 05/03/19 | 3,000,000 | 100.080 | 3,000,000 | 100.00 | 3,000,000 | 641 | 2.050 |
| 03/16/16 | Toronto Dominion CD | 1.720 | 03/14/18 | 5,000,000 | 100.000 | 5,000,000 | 100.20 | 5,009,800 | 226 | 1.720 |
| 04/06/17 | BK NOVA SCOTIA YC/D | 1.910 | 04/05/19 | 4,000,000 | 100.000 | 4,000,000 | 99.92 | 3,996,720 | 613 | 1.910 |
| 03/15/16 | ROYAL BK CDA Y C/D | 1.700 | 03/09/18 | 4,000,000 | 100.000 | 4,000,000 | 100.17 | 4,006,840 | 221 | 1.700 |
| Negotiable CDs Total | | | | 42,500,000 | | 42,496,100 | | 42,575,900 | 361 | 1.632 |
| 04/28/17 | BANK OF TOKYO MITS DC/P | 1.370 | 10/25/17 | 3,500,000 | 99.315 | 3,476,025 | 99.70 | 3,489,325 | 86 | 1.379 |
| Commercial Paper Total | | | | 3,500,000 | | 3,476,025 | | 3,489,325 | 86 | 1.379 |
| 04/28/17 | INTL BK RECON & DEV | 1.875 | 04/21/20 | 3,000,000 | 100.685 | 3,020,550 | 100.62 | 3,018,480 | 995 | 1.638 |
| 04/21/16 | INTER-AMER DEV BANK | 1.000 | 05/13/19 | 3,000,000 | 99.714 | 2,991,420 | 99.05 | 2,971,530 | 651 | 1.095 |
| Supranationals | | | | 6,000,000 | | 6,011,970 | | 5,990,010 | 824 | 1.368 |
| 05/12/15 | APPLE INC NOTES | 1.000 | 05/03/18 | 4,000,000 | 99.121 | 3,964,840 | 99.72 | 3,988,720 | 276 | 1.302 |
| 12/12/16 | BK NEW YORK NTS | 2.300 | 09/11/19 | 2,000,000 | 101.107 | 2,022,140 | 101.03 | 2,020,640 | 772 | 1.884 |
| 10/14/16 | TOYOTA MOTOR CR CORP | 2.125 | 07/18/19 | 1,000,000 | 101.670 | 1,016,700 | 100.94 | 1,009,390 | 717 | 1.505 |
| 10/14/16 | TOYOTA MTR CR CORP | 1.400 | 05/20/19 | 1,500,000 | 99.906 | 1,498,590 | 99.69 | 1,495,395 | 658 | 1.437 |
| 10/14/16 | AMERICAN HONDA BDS | 1.200 | 07/12/19 | 2,495,000 | 99.241 | 2,476,063 | 99.16 | 2,473,967 | 711 | 1.483 |
| 07/17/15 | GECC MTN | 1.625 | 04/02/18 | 4,950,000 | 105.364 | 4,968,018 | 100.17 | 4,958,316 | 245 | 1.487 |
| 12/28/15 | JPM CHASE & CO NT | 1.800 | 01/25/18 | 1,500,000 | 99.888 | 1,498,320 | 100.13 | 1,501,875 | 178 | 1.855 |
| 11/19/14 | CHEVRON CORP | 1.345 | 11/15/17 | 1,500,000 | 100.199 | 1,502,985 | 99.98 | 1,499,670 | 107 | 1.345 |
| 05/15/17 | CHEVRON CORP | 1.991 | 03/03/20 | 3,500,000 | 100.275 | 3,509,660 | 100.48 | 3,516,660 | 946 | 1.889 |
| 02/29/16 | CISCO SYSTEMS | 1.600 | 02/28/19 | 3,000,000 | 100.330 | 3,009,900 | 100.11 | 3,003,150 | 577 | 1.487 |
| 02/24/16 | IBM CORP NOTES | 1.800 | 05/17/19 | 3,000,000 | 100.119 | 3,003,570 | 100.41 | 3,012,360 | 655 | 1.761 |
| 05/15/17 | JPM CHASE & CO MTN | 2.250 | 01/23/20 | 3,500,000 | 100.267 | 3,509,345 | 100.72 | 3,525,340 | 906 | 2.144 |
| 07/28/17 | EXXON MOBIL CORP | 1.912 | 03/06/20 | 3,000,000 | 100.381 | 3,011,430 | 100.53 | 3,016,020 | 949 | 1.757 |
| 06/06/16 | WELLS FARGO CO MTN | 2.150 | 01/15/19 | 4,600,000 | 101.427 | 4,665,642 | 100.68 | 4,631,372 | 533 | 1.589 |
| 09/14/15 | AMERICAN EXPRESS MTN | 1.800 | 07/31/18 | 2,980,000 | 99.759 | 2,972,818 | 100.20 | 2,986,079 | 365 | 1.886 |
| Medium Term Notes | | | | 42,525,000 | | 42,630,021 | | 42,638,954 | 573 | 1.660 |

Detail of Security Holdings As of July 31, 2017

| Settlement Date | Security Description | Coupon | Maturity Date | Par Value | Purchase Price | Book Value | Market Price | Market Value | Days to Maturity | Yield to Maturity |
|-----------------------------|----------------------|--------|---------------|-----------------------|----------------|-----------------------|--------------|-----------------------|------------------|-------------------|
| 12/23/15 | U.S. Treasury | 1.500 | 12/31/18 | 15,200,000 | 100.516 | 15,295,391 | 100.27 | 15,240,432 | 518 | 1.325 |
| 05/11/17 | U.S. Treasury | 1.500 | 05/31/20 | 5,000,000 | 99.754 | 4,987,695 | 100.04 | 5,002,150 | 1035 | 1.583 |
| 01/09/17 | U.S. Treasury | 1.250 | 01/31/20 | 7,000,000 | 99.170 | 6,940,820 | 99.57 | 6,969,620 | 914 | 1.530 |
| 11/13/15 | U.S. Treasury | 1.250 | 11/30/18 | 11,000,000 | 100.234 | 11,002,578 | 99.95 | 10,993,950 | 487 | 1.242 |
| 02/03/16 | U.S. Treasury | 1.375 | 02/28/19 | 2,950,000 | 100.988 | 2,979,154 | 100.09 | 2,952,537 | 577 | 1.047 |
| 06/10/15 | U.S. Treasury | 1.000 | 05/31/18 | 10,000,000 | 99.762 | 9,976,172 | 99.80 | 9,979,700 | 304 | 1.082 |
| 04/20/16 | U.S. Treasury | 1.000 | 09/15/18 | 4,900,000 | 100.367 | 4,917,992 | 99.68 | 4,884,516 | 411 | 0.845 |
| 03/04/16 | U.S. Treasury | 1.625 | 03/31/19 | 5,850,000 | 101.793 | 5,954,889 | 100.48 | 5,878,139 | 608 | 1.031 |
| 12/05/16 | U.S. Treasury | 1.500 | 11/30/19 | 13,400,000 | 100.125 | 13,416,750 | 100.23 | 13,430,954 | 852 | 1.457 |
| 07/28/17 | U.S. Treasury | 1.625 | 07/31/20 | 5,400,000 | 100.203 | 5,410,969 | 100.32 | 5,417,064 | 1096 | 1.556 |
| 05/06/16 | U.S. Treasury | 1.250 | 10/31/18 | 9,950,000 | 101.066 | 10,034,779 | 99.96 | 9,945,722 | 457 | 0.816 |
| Government Total | | | | 90,650,000 | | 90,917,189 | | 90,694,783 | 628 | 1.241 |
| East West Bank | | | | 104,502 | 100.000 | 104,502 | 100.00 | 104,502 | 1 | 0.860 |
| East West Bank | | | | 22,488,032 | 100.000 | 22,488,032 | 100.00 | 22,488,032 | 1 | 0.860 |
| US Bank General Acct | | | | 5,744,003 | 100.000 | 5,744,003 | 100.00 | 5,744,003 | 1 | 0.000 |
| Bank Demand Deposits | | | | 28,336,537 | | 28,336,537 | | 28,336,537 | 1 | 0.686 |
| DREYFUS GOVT INVEST | | | | 290,603 | 100.000 | 290,603 | 100.00 | 290,603 | 1 | 0.000 |
| Money Market Fund | | | | 290,603 | | 290,603 | | 290,603 | 1 | 0.000 |
| Local Agency Invstmnt Fd | | | | 48,230,601 | 100.000 | 48,230,601 | 99.89 | 48,179,627 | 1 | 1.051 |
| San Diego County Inv Pool | | | | 54,717,026 | 100.000 | 54,717,026 | 100.00 | 54,717,570 | 1 | 1.283 |
| CalTrust | | | | 15,326,016 | 100.000 | 15,326,016 | 100.00 | 15,326,016 | 1 | 1.107 |
| Grand Total | | | | \$ 453,210,778 | 100.18 | \$ 453,658,576 | 99.81 | \$ 452,786,679 | 408 | 1.226 |

Portfolio Investment Transactions

From July 1st, 2017 - July 31st, 2017

| Settle Date | Security Description | Security Type | CUSIP | Coupon | Mature Date | Call Date | Unit Price | Amount |
|--|----------------------|---------------|-----------|--------|-------------|-----------|---------------|---------------------|
| PURCHASES | | | | | | | | |
| 07/28/17 | EXXON MOBIL CORP | MTN | 30231GAG7 | 1.912 | 03/06/20 | -- | 100.381 | \$ 3,034,055 |
| 07/28/17 | US TREAS NTS | US TREAS NTS | 912828XM7 | 1.625 | 07/31/20 | -- | 100203125.000 | 5,454,117 |
| | | | | | | | | \$ 8,488,172 |
| CALLS | | | | | | | | |
| | | | | | | | | \$ - |
| MATURITIES | | | | | | | | |
| 01/09/17 | BNP PARIBAS FIN DC/P | CP | 09659BU73 | | 07/07/17 | -- | | \$ 5,000,000 |
| | | | | | | | | \$ 5,000,000 |
| DEPOSITS | | | | | | | | |
| | | | | | | | | \$ - |
| WITHDRAWALS / SALES / TRANSFERS | | | | | | | | |
| 07/28/17 | FNMA | AGCY | 3135G0J61 | 0.875 | 03/28/18 | -- | 99.766 | \$ 4,452,566 |
| 07/28/17 | US BK NA CINCIN C/D | CD-NEG | 90333VPP1 | 1.375 | 09/11/17 | -- | 100.000 | 4,020,931 |
| | | | | | | | | \$ 8,473,497 |

Bond Proceeds Summary

SUMMARY OF 2010, 2013 & 2014 BOND PROCEEDS*

As of: July 31, 2017

(in thousands)

| | Series 2010 | Series 2013 | Series 2014 | Total | Yield | Rating |
|---|-------------|-------------|-------------|------------|---------------------|--------|
| <u>Project Fund</u> | | | | | | |
| SDCIP | \$ - | \$ 1,721 | \$ 33 | \$ 1,754 | 1.28% ¹⁾ | AAAf |
| | \$ - | \$ 1,721 | \$ 33 | \$ 1,754 | | |
| <u>Debt Service Reserve & Coverage Funds</u> | | | | | | |
| SDCIP | \$ 30,406 | \$ 33,322 | \$ 28,899 | \$ 92,627 | 1.28% ¹⁾ | AAAf |
| East West Bank CD | 21,107 | - | - | 21,107 | 0.80% | N/R |
| | \$ 51,513 | \$ 33,322 | \$ 28,899 | \$ 113,734 | | |
| | \$ 51,513 | \$ 35,043 | \$ 28,932 | \$ 115,488 | 1.19% | |

*Bond proceeds are not included in deposit limits as applied to operating funds

1) SDCIP Yield as of 6/30/17

Bond Proceeds Investment Transactions

From July 1st, 2017 - July 31st, 2017

| Settle Date | Description | Security Type | CUSIP | Coupon | Mature Date | Call Date | Unit Price | Amount |
|----------------------------|-------------|---------------|-------|--------|-------------|-----------|------------|--------|
| PURCHASES | | | | | | | | |
| | | | | | | | \$ | - |
| CALLS | | | | | | | | |
| | | | | | | | \$ | - |
| MATURITIES | | | | | | | | |
| | | | | | | | \$ | - |
| DEPOSITS | | | | | | | | |
| | | | | | | | \$ | - |
| WITHDRAWALS / SALES | | | | | | | | |
| | | | | | | | \$ | - |



SAN DIEGO
INTERNATIONAL AIRPORT
LET'S **GO.**

Portfolio Strategy update

August 28, 2017

Presented by: John Dillon

Director, Financial Management and Planning

Background

- PFM Asset Management (PFM) manages all investment classes in the SDCRAA portfolio with the exception of local agency pools (e.g. LAIF, SDCIP), money market funds and bank accounts
- Current value of portfolio managed by PFM is \$286.8 million
- In 2013 the Authority selected the 1-3 Year Treasury Index to be the target duration for the SDCRAA portfolio managed by PFM.
 - Provides high level of liquidity within the portfolio
 - Allows Authority to generate returns at least commensurate with 2-year Treasuries
 - Expectation of rate increases

Characteristics of PFM Managed portfolio

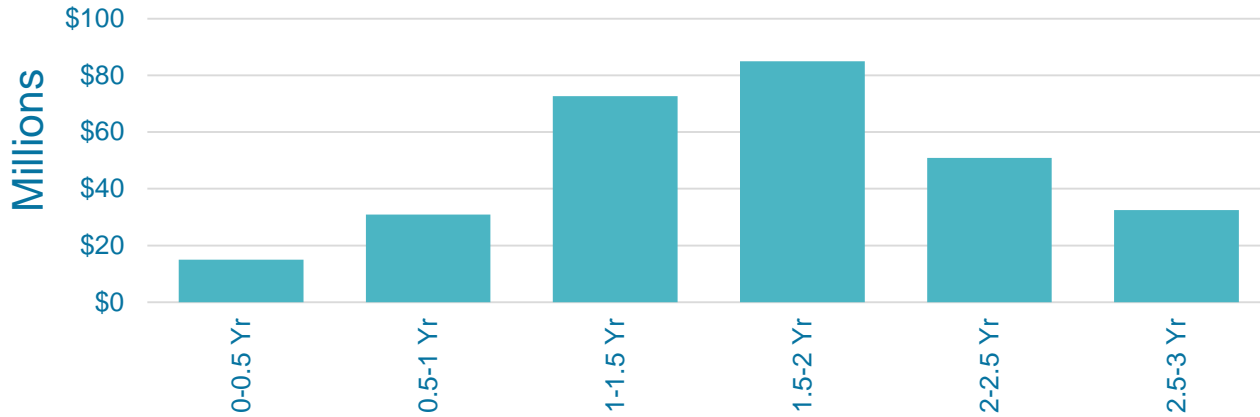
As of July 31, 2017

| | |
|---------------------|---------------|
| Par Amount Invested | \$286,860,000 |
| Average Duration | 1.64 years |
| Average Yield | 1.31% |

Characteristics of PFM Managed portfolio

As of July 31, 2017

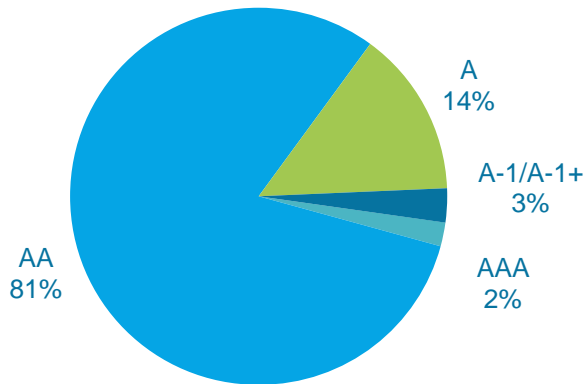
Duration Distribution



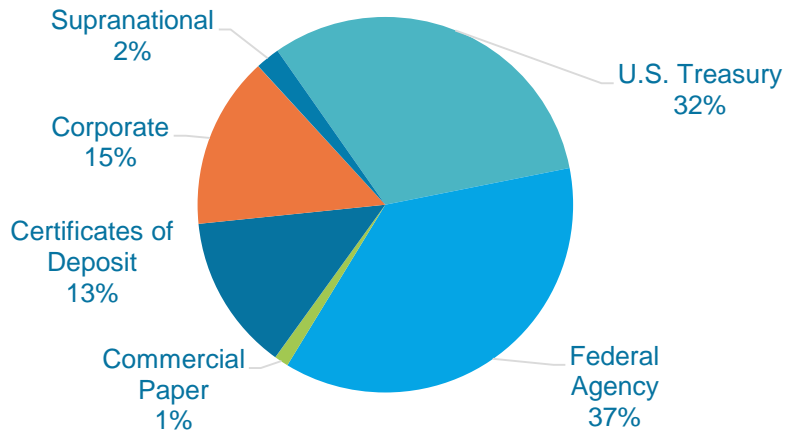
Characteristics of PFM Managed portfolio

As of July 31, 2017

Credit Quality



Sector Allocation



Standard & Poor's Ratings Utilized

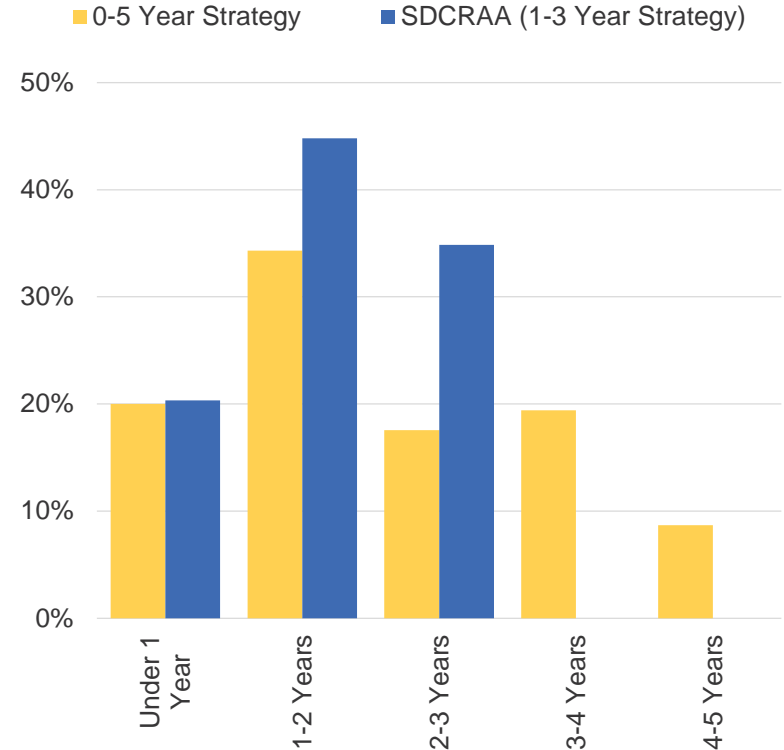
AA Grouping contains - US Treasuries, Federal Agency, Corporate Bonds & Negotiated Certificates of Deposit

Moody's & Fitch Ratings for US Treasuries & Federal Agency AAA

Change to Duration Target

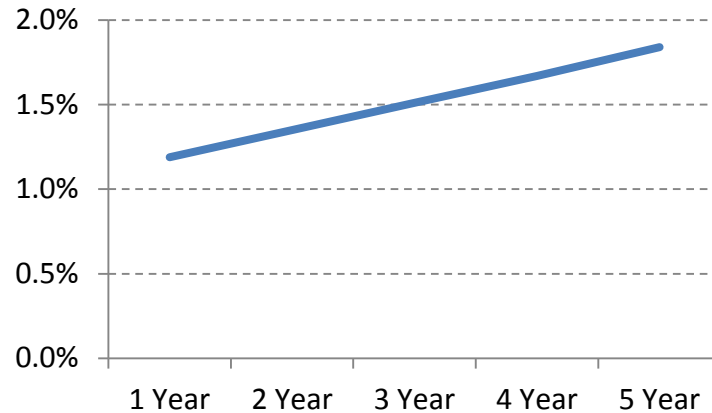
- Federal Reserve has acted in last 12 months to increase overnight rates.
- Authority's intention is to transition to a 0-5 year duration target for PFM managed investments
- Change will extend duration modestly from the current target of 1.89 years to a new target of 2.18 years
- Duration change to be phased in progressively over 4 month time frame

Duration Distribution



Change to Duration Target - Yield

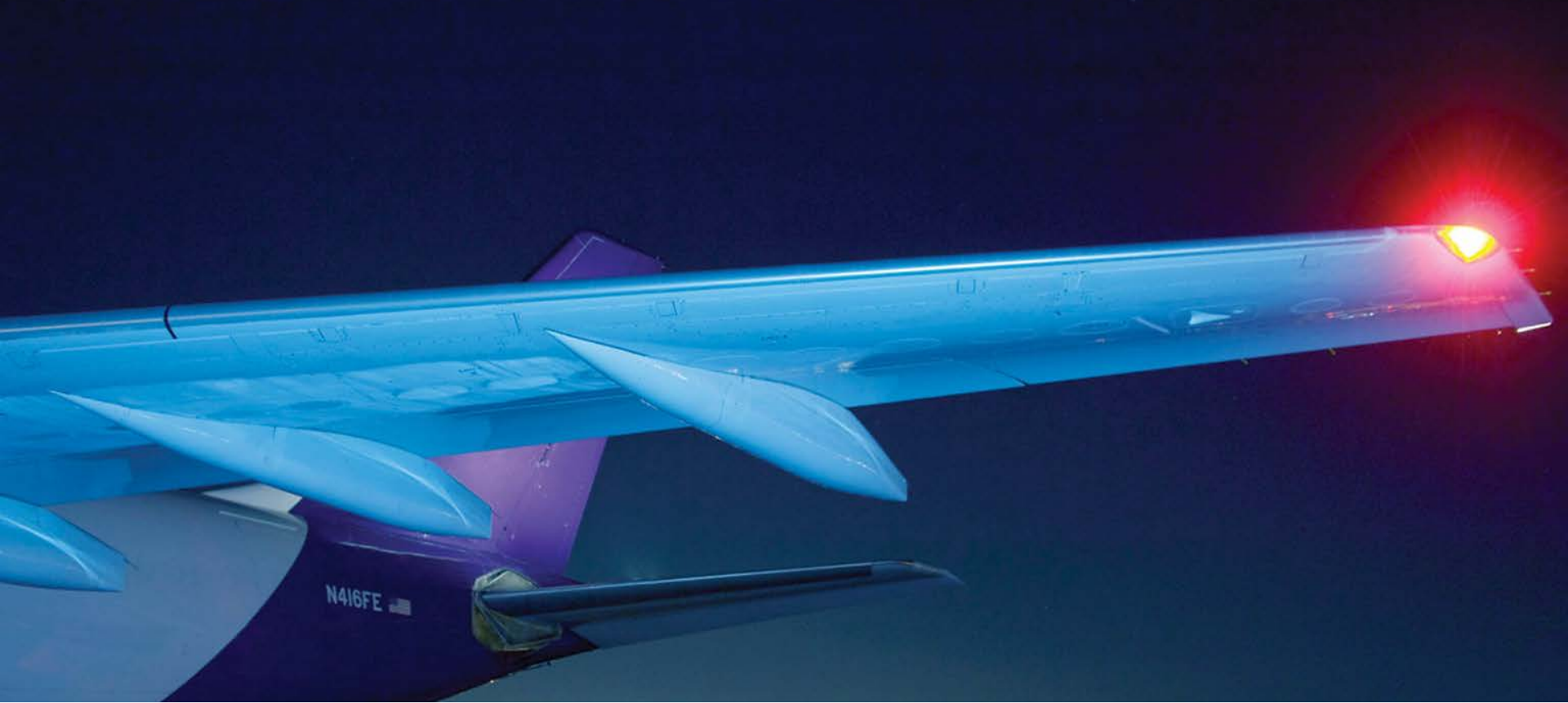
- Despite flat yield curve, it is still advantageous to extend the portfolio duration.



- Average annual yield over the last 10 years of **2.20%** for a 0-5 year duration target portfolio vs **1.91%** for a 1-3 year duration target portfolio

Change to Duration Target - Liquidity

- Days cash on hand (DCOH) has risen from 550 days to over 800 days over the last 5 years
- The Authority has managed liquidity needs with net revenues, Bond Funds and Revolving Debt Obligations
- DCOH likely will fall modestly over next 24 months but Liquidity requirements can be managed by accessing funds in local agency pool investments and timing the maturity of securities in the portfolio to match anticipated cash flows.



Questions ?



SAN DIEGO
INTERNATIONAL AIRPORT

LET'S **GO.**

Series 2017 Bond Sale Briefing

August 28, 2017

Presented by:

Scott Brickner

Vice President of Finance & Asset Management

/Treasurer

Authority Bond Financing Requirements

Series A (Non AMT)

Parking Plaza \$127 million

Other projects \$ 35 million



Series B (AMT)

FIS

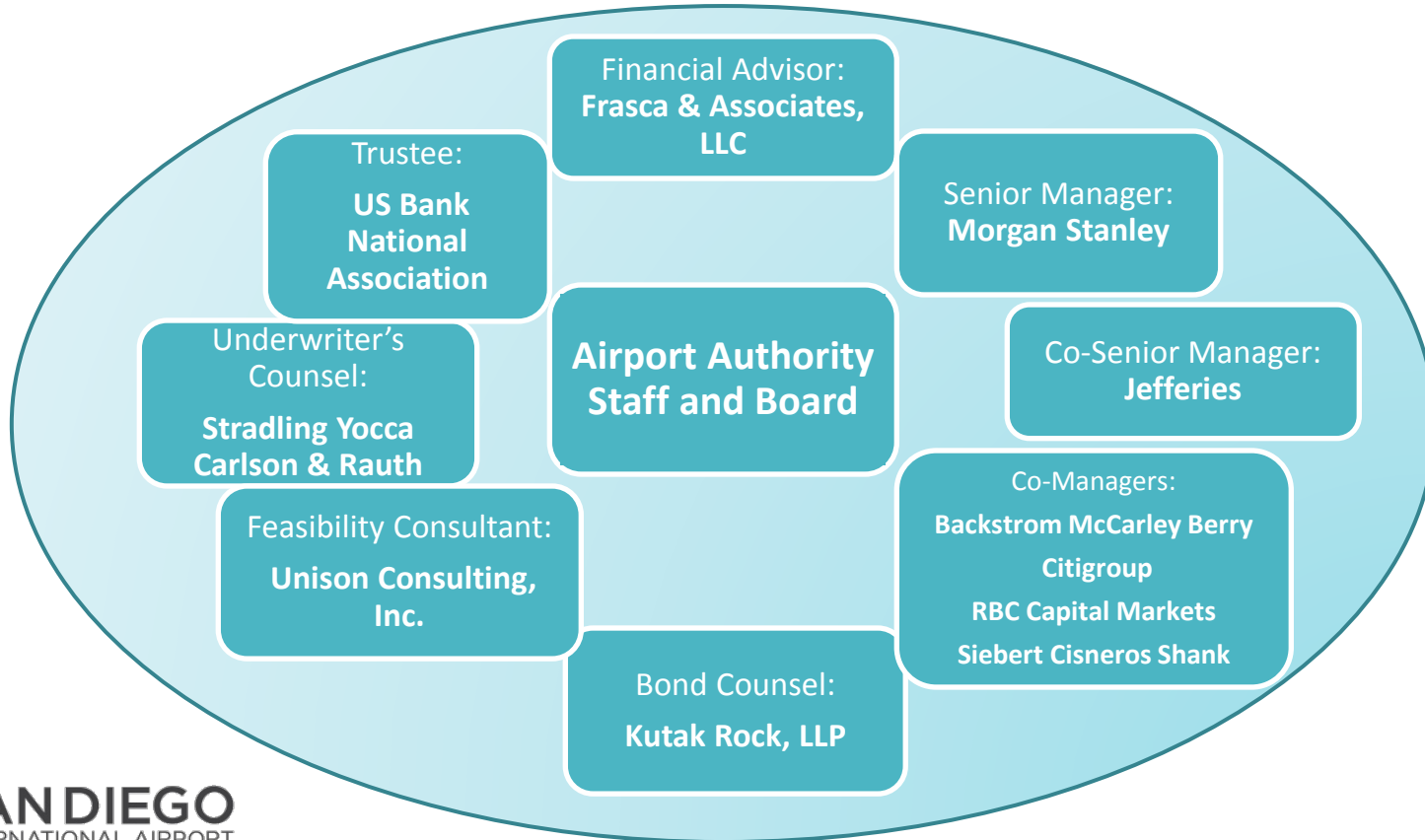
\$149 million

Other Projects

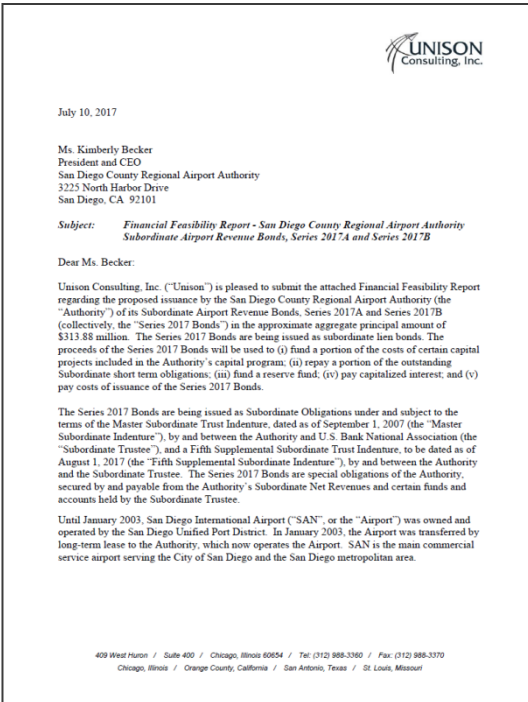
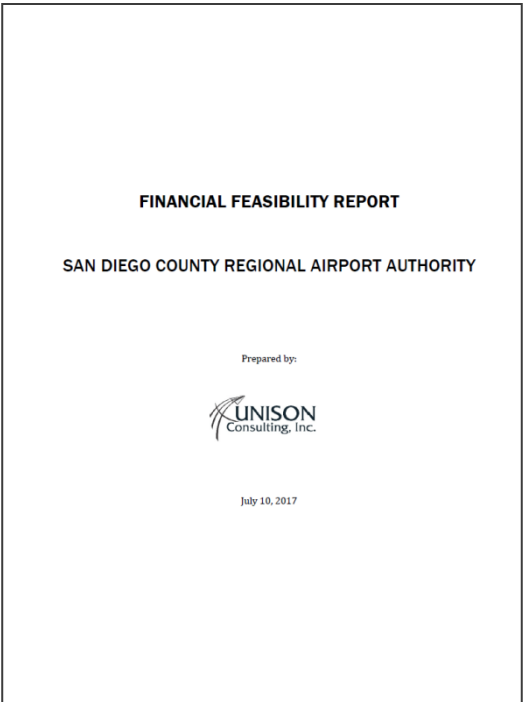
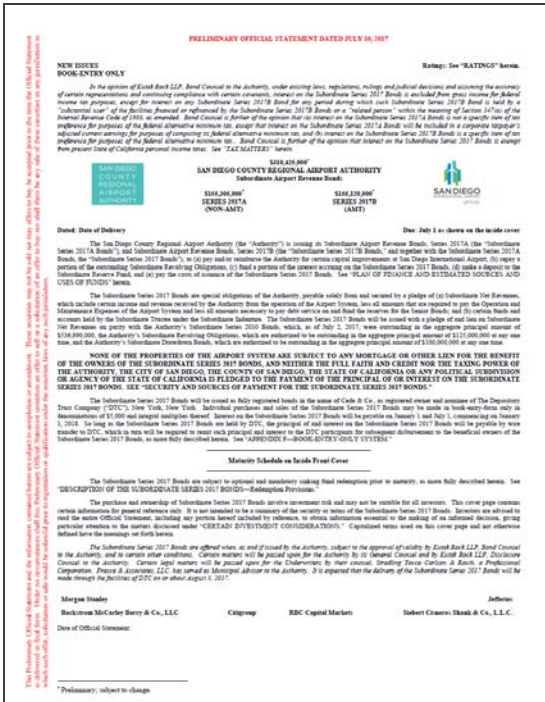
\$10 million



2017 Bonds Financing Team



Preparation of Bond Documents, Feasibility Report and Preliminary Official Statement (POS)



Rating Agency Presentations & Credit Ratings



San Diego County Regional Airport Authority

Subordinate Airport Revenue Bonds, Series 2017A (Non-AMT) – \$157,030,000*

Subordinate Airport Revenue Bonds, Series 2017B (AMT) – \$156,850,000*

**Preliminary and subject to change*

RATING AGENCY PRESENTATION
JUNE 2017

Debt Ratings

General Airport Revenue Bonds

| | Senior Debt | Subordinate Debt |
|-------------------|-------------|------------------|
| Fitch | A+ | A |
| Moody's | A1 | A2 |
| Standard & Poor's | A+ | A |

Special Facility CFC Revenue Bonds

| | Senior Debt |
|-------------------|-------------|
| Moody's | A3 |
| Standard & Poor's | A- |

Marketing and Investor Outreach



San Diego County Regional Airport Authority

Subordinate Airport Revenue Bonds:

\$155,305,000* Series 2017A (Non-AMT)

\$155,120,000* Series 2017B (AMT)

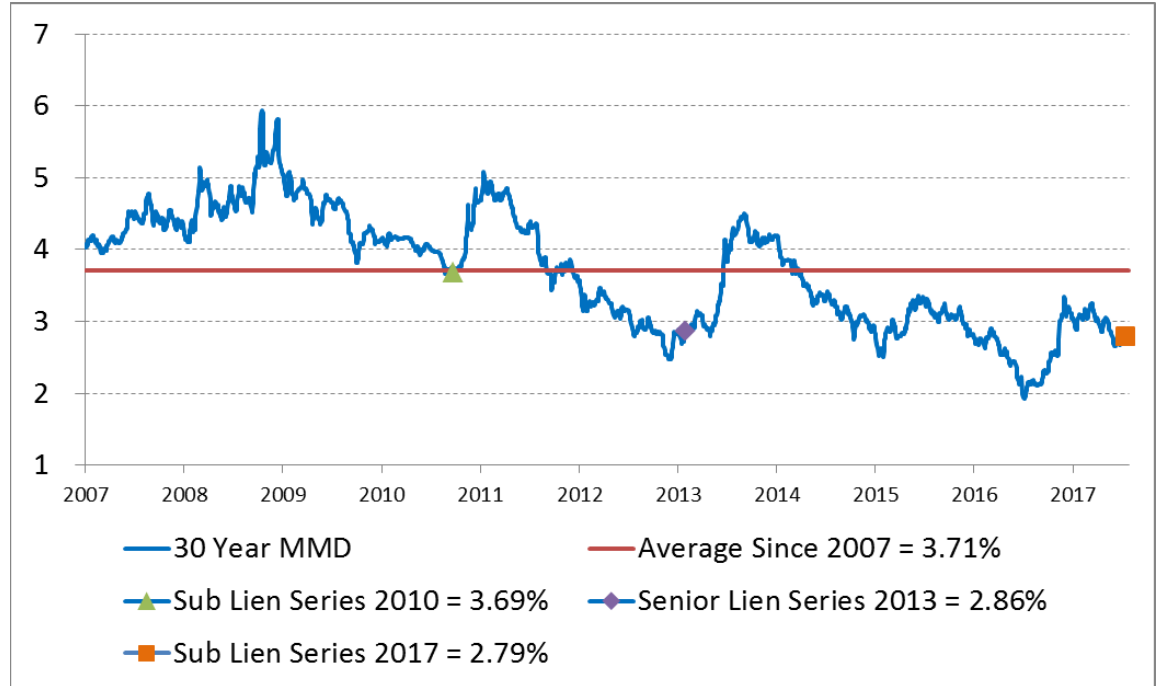
Investor Presentation

* Preliminary, subject to change

Favorable Market Conditions

- ▶ Long term interest rates are close to historic lows
- ▶ Relatively flat yield curve
- ▶ Favorable funds flow environment

30 Year MMD Index



July 18 2017: Pricing

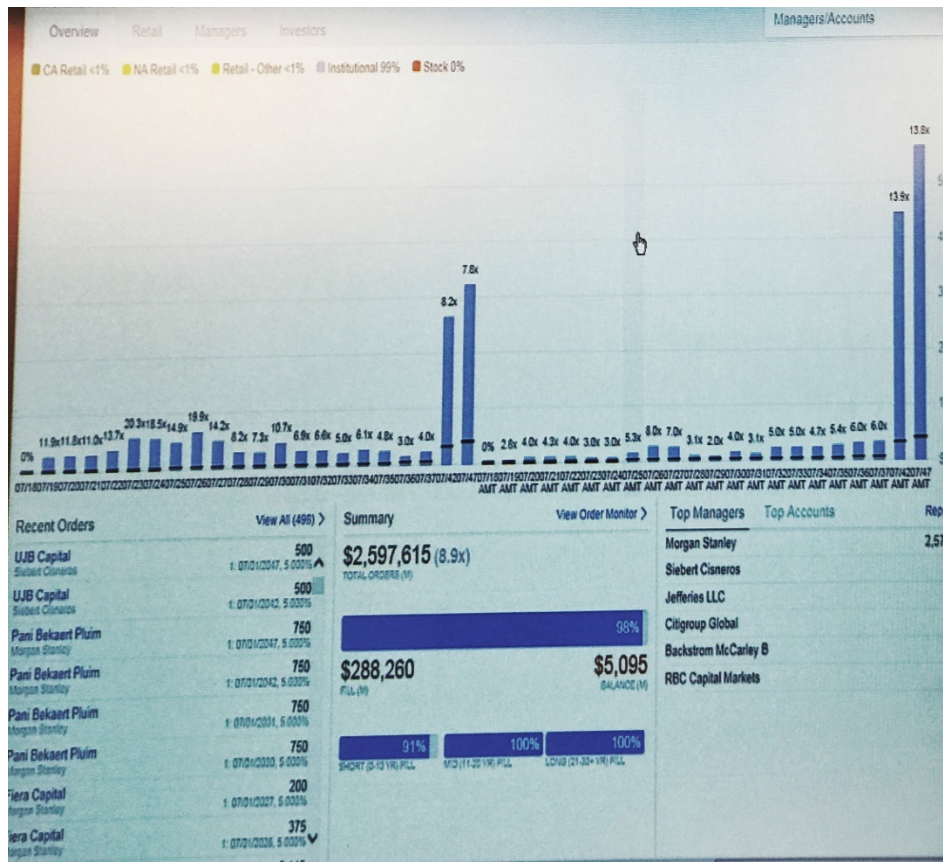
Central Command



Morgan Stanley Trading Floor

Results

- Bonds sold to 80 separate institutional investors
- Bonds were nine times subscribed
- Obtained attractive rates for the transaction resulting in a net present value savings of \$25.9 million vs. the feasibility consultant’s forecast
- Annual debt service \$1.5 million less than the feasibility forecast
- The All-in True Interest Cost for the transaction was 3.74%



GARB Deal Summaries

| Airport | Date | Rating | Tax Status (final Maturity) | Final Maturity Yield | Final Maturity MMD Spread |
|------------|-------------|----------|-----------------------------|----------------------|---------------------------|
| Massport | 7/12 | AA | AMT (2047) | 3.30% | +44 |
| LAX | 7/11 | AA- | AMT (2047) | 3.36% | +50 |
| SAN | 7/18 | A | AMT (2047) | 3.29% | +50 |
| LAX | 7/11 | AA- | Non AMT (2042) | 3.08% | +27 |
| SAN | 7/18 | A | Non AMT (2047) | 3.08% | +29 |

GARB Deal Summaries

- Lowest all in true interest cost compared with any Authority GARB deal

| Deal | Par (000's) | All-in True Interest Cost |
|-------------------------|------------------|---------------------------|
| 2010 Subordinate | \$572,565 | 4.38% |
| 2013 Senior | \$379,585 | 3.92% |
| 2017 Subordinate | \$291,210 | 3.74% |

Closed August 3rd Posting Official Statement (OS) and Closing

**NEW ISSUES
BOOK-ENTRY ONLY**

Rating: See "RATINGS" herein.

In the opinion of Kink Rock LLP, Bond Counsel to the Authority, under existing laws, regulations, rulings and judicial decisions and assuming the accuracy of certain representations and continuing compliance with certain covenants, interest on the Subordinate Series 2017 Bonds is excluded from gross income for federal income tax purposes, except for interest on any Subordinate Series 2017 Bond for any period during which such Subordinate Series 2017 Bond is (a) "a substituted asset" of the facilities financed or refinanced by the Subordinate Series 2017 Bonds or a "related person" within the meaning of Section 147(e) of the Internal Revenue Code of 1954, as amended. Bond Counsel is further of the opinion that (a) interest on the Subordinate Series 2017A Bonds is not a specific item of tax preference for purposes of the federal alternative minimum tax, except that interest on the Subordinate Series 2017A Bonds will be included in a corporation taxpayer's adjusted taxable earnings for purposes of computing its federal alternative minimum tax, and (b) interest on the Subordinate Series 2017B Bonds is a specific item of tax preference for purposes of the federal alternative minimum tax. Bond Counsel is further of the opinion that interest on the Subordinate Series 2017 Bonds is exempt from present State of California personal income taxes. See "TAX MATTERS" herein.

| | | | |
|---|--|---|---|
|  <p>SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY</p> | \$291,210,000 SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY Subordinate Airport Revenue Bonds | |  <p>SAN DIEGO METROPOLITAN COUNCIL OF GOVERNMENTS</p> |
| | \$146,600,000 SERIES 2017A (NON-AMT) | \$145,700,000 SERIES 2017B (AMT) | |

Series: 2017A (NON-AMT) / 2017B (AMT)

Issue Date: July 1 as shown on the inside cover

Interest: The San Diego County Regional Airport Authority (the "Authority") is issuing its Subordinate Airport Revenue Bonds, Series 2017A (the "Subordinate Series 2017A Bonds"), and Subordinate Airport Revenue Bonds, Series 2017B (the "Subordinate Series 2017B Bonds"), and together with the Subordinate Series 2017A Bonds, the "Subordinate Series 2017 Bonds", to (a) pay and/or reimburse the Authority for certain capital improvements at San Diego International Airport, (b) repay a portion of the outstanding Subordinate Revolving Obligations, (c) fund a portion of the interest accruing on the Subordinate Series 2017 Bonds, (d) make a deposit to the Subordinate Reserve Fund, and (e) pay the costs of issuance of the Subordinate Series 2017 Bonds. See "PLAN OF FINANCE AND ESTIMATED SOURCES AND USES OF FUNDS" herein.

Security: The Subordinate Series 2017 Bonds are special obligations of the Authority, payable solely from and secured by a pledge of (a) Subordinate Net Revenues, which include certain income and revenue received by the Authority from the operation of the Airport System, less all amounts that are required to pay the Operation and Maintenance Expenses of the Airport System and less all amounts necessary to pay debt service on and fund the reserves for the Senior Bonds; and (b) certain funds and accounts held by the Subordinate Trustee under the Subordinate Indenture. The Subordinate Series 2017 Bonds will be issued with a pledge of and lien on Subordinate Net Revenues on parity with the Authority's Subordinate Series 2010 Bonds, which, as of July 2, 2017, were outstanding in the aggregate principal amount of \$164,090,000. The Subordinate Series 2017 Bonds Revolving Obligations, which are authorized to be outstanding in the aggregate principal amount of \$15,000,000 at any one time, and the Authority's Subordinate Debtless Bonds, which are authorized to be outstanding in the aggregate principal amount of \$100,000,000 at any one time.

Non-Recourse: NONE OF THE PROPERTIES OF THE AIRPORT SYSTEM ARE SUBJECT TO ANY MORTGAGE OR OTHER LIEN FOR THE BENEFIT OF THE OWNERS OF THE SUBORDINATE SERIES 2017 BONDS, AND NEITHER THE FIDELITY AND CREDIT NOR THE LENDING POWER OF THE AUTHORITY, THE CITY OF SAN DIEGO, THE COUNTY OF SAN DIEGO, THE STATE OF CALIFORNIA OR ANY POLITICAL SUBDIVISION OR AGENCY OF THE STATE OF CALIFORNIA IS PLEDGED FOR THE PAYMENT OF THE PRINCIPAL OR INTEREST ON THE SUBORDINATE SERIES 2017 BONDS. SEE "SECURITY AND SOURCES OF PAYMENT FOR THE SUBORDINATE SERIES 2017 BONDS."

Depository: The Subordinate Series 2017 Bonds will be issued as fully registered bonds in the name of Cede & Co., as registered issuer and nominee of The Depository Trust Company ("DTC"), New York, New York. Individual purchases and sales of the Subordinate Series 2017 Bonds may be made in book entry form on a dematerialized \$1,000 integral multiple basis. Interest on the Subordinate Series 2017 Bonds may be payable on January 1 and July 1, commencing on January 1, 2018. So long as the Subordinate Series 2017 Bonds are held by DTC, the principal and interest on the Subordinate Series 2017 Bonds will be payable by wire transfer to DTC, which in turn will be required to remit such principal and interest to the DTC participants for subsequent distribution to the beneficial owners of the Subordinate Series 2017 Bonds, as more fully described herein. See "APPENDIX F—BOOK-ENTRY-ONLY SYSTEM."

Maturity Schedule on Inside Front Cover

Depository: The Subordinate Series 2017 Bonds are subject to optional and mandatory sinking fund redemption prior to maturity, as more fully described herein. See "DESCRIPTION OF THE SUBORDINATE SERIES 2017 BONDS—Redemption Provisions."

Investment: The purchase and ownership of Subordinate Series 2017 Bonds involve investment risk and may not be suitable for all investors. This cover page contains certain information only. It is not intended to be a summary of the security or terms of the Subordinate Series 2017 Bonds. Investors are advised to read the entire Official Statement, including any portions hereto included by reference, to obtain information required by the making of an informed decision, giving particular attention to the matters discussed under "CERTAIN INVESTMENT CONSIDERATIONS." Capitalized terms used on this cover page and not otherwise defined have the meanings set forth herein.

Legal Matters: The Subordinate Series 2017 Bonds are offered by and/or issued by the Authority, subject to the approval of validity by Kink Rock LLP, Bond Counsel to the Authority, and are offered by the Authority. Certain legal matters will be passed upon for the Underwriters by their counsel, Prudential Investor Capital & Bank, a Professional Corporation. Prudential Investor Capital & Bank, a Professional Corporation is the Authority. It is expected that the delivery of the Subordinate Series 2017 Bonds will be made through the facilities of DTC on or about August 1, 2017.

Book-Entry: Morgan Stanley Backstrom McCarthy Berry & Co., LLC Citigroup RBC Capital Markets Jefferies

Book-Entry Only: Morgan Stanley Backstrom McCarthy Berry & Co., LLC Citigroup RBC Capital Markets Silverstein Clements Shank & Co., L.L.C.

Date of Official Statement: July 18, 2017.

Final Closing Memorandum

Public Finance
1555 Broadway
New York, NY 10036

555 California Street, Suite 2200
San Francisco, California 94114

Morgan Stanley

To: Working Group **Date:** August 1, 2017

From: Morgan Stanley **cc:** Morgan Stanley Syndicate Operations
Ira Smerlakian (212) 761-9059 Sopa Richardson (917) 260-5213
Adam Aranda (415) 576-2087 Zoriana Flores (917) 260-5488
Esther Berg (415) 576-2072 Leo Cheng (917) 260-5216
Kamberly Bacon (212) 761-9027
Stephan Kim (415) 576-8703

Subject: \$291,210,000
San Diego County Regional Airport Authority
Subordinate Airport Revenue Bonds
\$146,600,000 Series 2017A
\$145,170,000 Series 2017B

Below, we describe the flow of funds for the closing of the San Diego County Regional Airport Authority's (the "Authority") Subordinate Airport Revenue Bonds, Series 2017A (Non-AMT) and Series 2017B (AMT) (the "Bonds") on Thursday, August 3, 2017 at 8:00 am PT. As detailed herein, on the day of closing, Morgan Stanley will execute one wire transfer. Morgan Stanley will wire the bond purchase price to the Subordinate Trustee, U.S. Bank. For deposit into the Construction Funds, Non-AMT Revolving Obligations Redemption Account, Capitalized Interest Accounts, Subordinate Reserve Fund, and Cost of Issuance Accounts. Upon confirmation of the above wire transfer and execution and delivery of all closing documents and legal opinions, Morgan Stanley shall contact DTC, Bond Counsel, and U.S. Bank to release the Bonds to Morgan Stanley and the financing will then be closed. This will occur on the conference call below and the entire working group is invited, but is not required to join that call.

L THE OFFERING

Dated: July 18, 2017

Series/Delivery Date: Thursday, August 3, 2017

Pre-Closing Location & Time: Pre-closing will be held at Kink Rock LLP and via conference call on Wednesday, August 2, 2017 at 4:00 pm PT / 7:00 pm ET. Pre-closing will also serve as a check-in call. Please use the dial-in information below:

When: Wednesday, August 2, 2017, 4:00 pm PT / 7:00 pm ET
Where: Kink Rock LLP
1801 California Street, Suite 3000
Denver, CO 80202
Telephone Number: (877) 777-8895
Participant Code: 447-7288

1

Questions



EXECUTIVE COMMITTEE

Meeting Date: **AUGUST 28, 2017**

Subject:

Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel

Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

Background/Justification:

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2017-2018 Budget.

Environmental Review:

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

Application of Inclusionary Policies:

Not applicable

Prepared by:

TONY R. RUSSELL
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

TRAVEL REQUEST

GREG COX

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Greg Cox Dept: 2
Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 06/26/2017 PLANNED DATE OF DEPARTURE/RETURN: 09/24/2017 / 09/27/2017

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

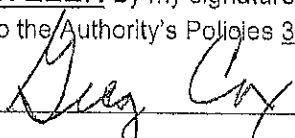
Destination: Washington, DC Purpose: Attend Conference
Explanation: San Diego Regional Chamber of Commerce "Mission to Washington D.C."

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

| | |
|--|--------------------|
| • AIRFARE | \$ 700.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 150.00 |
| B. LODGING | \$ 1,200.00 |
| C. MEALS | \$ 215.00 |
| D. SEMINAR AND CONFERENCE FEES | \$ 1,300.00 |
| E. ENTERTAINMENT (If applicable) | \$ |
| F. OTHER INCIDENTAL EXPENSES | \$ 50.00 |
| TOTAL PROJECTED TRAVEL EXPENSE | \$ 3,615.00 |

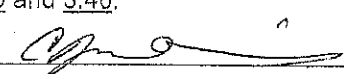
CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/26/17

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 6/26/17

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its _____ meeting.
(Leave blank and we will insert the meeting date.)

San Diego



([HTTP://SDCHAMBER.ORG/](http://SDCHAMBER.ORG/))

« All Events (<http://sdchamber.org/events/>)

MISSION TO WASHINGTON D.C.

September 24 @ 7:00 pm - September 27 @ 12:00 pm



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** elected officials on the local, state and federal level, as well as other community members

Mission Priorities: Transportation & Infrastructure • Healthcare • Energy & Water Reliability • International Trade & Cross Border Commerce • Defense & Veterans • Regulatory & Tax Reform

EVENT DETAILS

Date & Time: Sunday, September 24 (7:00 PM) – Wednesday, September 27 (12:00 PM), 2017

Location: The Mayflower Hotel, 1127 Connecticut Ave NW, Washington, DC 20036

Event Contact: Katie Tran | Ph: 619-544-1370 | Email: ktran@sdchamber.org (<mailto:ktran@sdchamber.org>)

Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Zenia: kzamarripa@sdchamber.org (<mailto:kzamarripa@sdchamber.org>).
(<mailto:ktran@sdchamber.org>)

Click here (</wp-content/uploads/2016/02/Agenda-09-23.pdf>) to view last year's trip itinerary.

San Diego



([HTTP://SDCHAMBER.ORG/](http://SDCHAMBER.ORG/))

HOTEL INFORMATION

The Mayflower Hotel (<http://www.marriott.com/hotels/travel/wasak-the-mayflower-hotel-autograph-collection/>)
1127 Connecticut Avenue, NW | Washington, D.C. 20036

We have secured a special room rate of \$304++ per night for standard rooms between September 24-27, 2017. **Reserve online here** (<https://aws.passkey.com/event/49214914/owner/1261/home>) or call 877-212-5752 and mention the "San Diego Regional Chamber" room block.

Reservations must be made by 3:00 pm (PT), Thursday, September 5, 2017. After September 5, the hotel will confirm reservations based on availability at the current rate.

APPLICATION & FEES

The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.

All applications must be submitted by Tuesday, September 19.

Before 07/28/17:

Chamber members: \$1,800

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

07/29/17 – 09/08/17:

Chamber members: \$2,300

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

09/08/17 – 09/19/17:

All applicants: \$3200

APPLY NOW

([HTTP://WWW.CVENT.COM/D/W5QD2H/4W](http://WWW.CVENT.COM/D/W5QD2H/4W))

THANK YOU SPONSORS

AMY GONZALEZ

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Amy Gonzalez Dept: 15
Position: Board Member President/CEO Gen. Counsel Chief Auditor
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 7/24/17 **PLANNED DATE OF DEPARTURE/RETURN:** 9/15/17 / 9/20/17

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):

Destination: Forth Worth, TX Purpose: ACI-NA Annual Conference & Exhibition
Explanation: ACI-NA Annual Conference & Exhibition

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

| | |
|--|-------------------|
| • AIRFARE | \$ 600.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 0.00 |
| B. LODGING | \$ 1328.00 |
| C. MEALS | \$ 250.00 |
| D. SEMINAR AND CONFERENCE FEES | \$ 795.00 |
| E. ENTERTAINMENT (If applicable) | \$ |
| F. OTHER INCIDENTAL EXPENSES | \$ |
| TOTAL PROJECTED TRAVEL EXPENSE | \$ |

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Amy L Date: 7-18-17

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its _____ meeting.
(Leave blank and we will insert the meeting date.)

MARK KERSEY

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel travelling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Mark Kersey Dept: 2
 Position: Board Member President/CEO Gen. Counsel Chief Auditor
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 08/02/2017 **PLANNED DATE OF DEPARTURE/RETURN:** 09/24/2017 / 09/27/2017

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):

Destination: Washington, DC Purpose: Attend Conference
 Explanation: San Diego Regional Chamber of Commerce "Mission to Washington D.C."

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

| | |
|--|---------------|
| • AIRFARE | \$ 700.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 150.00 |
| B. LODGING | \$ 1,200.00 |
| C. MEALS | \$ 215.00 |
| D. SEMINAR AND CONFERENCE FEES | \$ 1,300.00 |
| E. ENTERTAINMENT (If applicable) | \$ |
| F. OTHER INCIDENTAL EXPENSES | \$ 50.00 |
| TOTAL PROJECTED TRAVEL EXPENSE | \$ \$3,615.00 |

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

→ Travelers Signature:  Date: _____

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

→ Administrator's Signature:  Date: 8/11/17

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)
 by the Executive Committee at its _____ meeting.
 (Leave blank and we will insert the meeting date.)

San Diego



([HTTP://SDCHAMBER.ORG/](http://SDCHAMBER.ORG/))

« All Events (<http://sdchamber.org/events/>)

MISSION TO WASHINGTON D.C.

September 24 @ 7:00 pm - September 27 @ 12:00 pm



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** elected officials on the local, state and federal level, as well as other community members

Mission Priorities: Transportation & Infrastructure • Healthcare • Energy & Water Reliability • International Trade & Cross Border Commerce • Defense & Veterans • Regulatory & Tax Reform

EVENT DETAILS

Date & Time: Sunday, September 24 (7:00 PM) – Wednesday, September 27 (12:00 PM), 2017

Location: The Mayflower Hotel, 1127 Connecticut Ave NW, Washington, DC 20036

Event Contact: Katie Tran | Ph: 619-544-1370 | Email: ktran@sdchamber.org (<mailto:ktran@sdchamber.org>)

Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Zenia: kzamarripa@sdchamber.org (<mailto:kzamarripa@sdchamber.org>).
(<mailto:ktran@sdchamber.org>)

Click here (</wp-content/uploads/2016/02/Agenda-09-23.pdf>) to view last year's trip itinerary.

San Diego



([HTTP://SDCHAMBER.ORG/](http://SDCHAMBER.ORG/))

HOTEL INFORMATION

The Mayflower Hotel (<http://www.marriott.com/hotels/travel/wasak-the-mayflower-hotel-autograph-collection/>)
1127 Connecticut Avenue, NW | Washington, D.C. 20036

We have secured a special room rate of \$304++ per night for standard rooms between September 24-27, 2017. Reserve online here (<https://aws.passkey.com/event/49214914/owner/1261/home>) or call 877-212-5752 and mention the "San Diego Regional Chamber" room block.

Reservations must be made by 3:00 pm (PT), Thursday, September 5, 2017. After September 5, the hotel will confirm reservations based on availability at the current rate.

APPLICATION & FEES

The participation fees below do not include hotel or airfare. Fees include hosted events and meetings.

All applications must be submitted by Tuesday, September 19.

Before 07/28/17:

Chamber members: \$1,800

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

07/29/17 – 09/08/17:

Chamber members: \$2,300

Additional attendee or spouse/companion: \$1,300

Non-members: \$2,800

09/08/17 – 09/19/17:

All applicants: \$3200

APPLY NOW

([HTTP://WWW.CVENT.COM/D/W5QD2H/4W](http://www.cvent.com/d/w5qd2h/4w))

THANK YOU SPONSORS

TRAVEL EXPENSE

MARK BURCHYETT

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REPORT**

(To be completed within 30 days from travel return date)

TRAVELER: Mark Burchyett DEPT. NAME & NO. _____ Audit #16
 DEPARTURE DATE: 6/24/2017 RETURN DATE: 6/30/2017 REPORT DUE: 7/30/17
 DESTINATION: Boston, Massachusetts - Association of Airport Internal Auditors Conference

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

| | Authority Expenses (Prepaid by Authority) | Employee Expenses | | | | | | | TOTALS |
|---|--|-------------------|-------------------|--------------------|----------------------|---------------------|-------------------|---------------------|-----------------|
| | | SUNDAY 6/25/17 | MONDAY 6/26/17 | TUESDAY 6/27/17 | WEDNESDAY 6/28/17 | THURSDAY 6/29/17 | FRIDAY 6/30/17 | SATURDAY 6/24/17 | |
| Air Fare, Railroad, Bus (attach copy of itinerary w/charges) | 540.40 | | | | | | | | 0.00 |
| Conference Fees (provide copy of flyer/registration expenses) | 600.00 | | | | | | | | 0.00 |
| Rental Car* | | | | | | | | | 0.00 |
| Gas and Oil* | | | | | | | | | 0.00 |
| Garage/Parking* | | | | | | | | | 0.00 |
| Mileage - attach mileage form* | | | | | | | | | 0.00 |
| Taxi and/or Shuttle Fare (include tips pd.)* | | | | | 5.50 | | 42.30 | 37.55 | 85.35 |
| Hotel* | | 284.98 | 284.98 | 284.98 | 284.98 | | | 284.98 | 1,424.90 |
| Telephone, Internet and Fax* | | | | | | | | | 0.00 |
| Laundry* | | | | | | | | | 0.00 |
| Tips - separately paid (maids, bellhop, other hotel srvs.) | | | | | 5.00 | | | 5.00 | 10.00 |
| Meals (include tips pd.) | Breakfast* | 6.92 | 4.01 | 4.01 | 4.01 | | | 4.47 | 23.42 |
| | Lunch* | 4.21 | | | 11.72 | | | 10.00 | 25.93 |
| | Dinner* | | 60.86 | | 24.33 | | | 14.97 | 100.16 |
| | Other Meals* | | | | | | | | 0.00 |
| <i>Alcohol is a non-reimbursable expense</i> | | | | | | | | | |
| Hospitality ^{1*} | | | | | | | | | 0.00 |
| Miscellaneous: Baggage Fees | | | | | | | 25.00 | 25.00 | 50.00 |
| | | | | | | | | | 0.00 |
| | | | | | | | | | 0.00 |
| *Provide detailed receipts | | | | | | | | | 0.00 |
| Total Expenses prepaid by Authority | 1,140.40 | 296.11 | 349.85 | 288.99 | 335.54 | 0.00 | 67.30 | 381.97 | 1,719.76 |

| | | |
|--|---|-----------------|
| Explanation: | Total Expenses Prepaid by Authority | 1,140.40 |
| | Total Expenses Incurred by Employee (including cash advances) | 1,719.76 |
| | Grand Trip Total | 2,860.16 |
| | Less Cash Advance (attach copy of Authority ck) | |
| | Less Expenses Prepaid by Authority | 1,140.40 |
| | Due Traveler (positive amount)² | |
| Due Authority (negative amount)³ | 1,719.76 | |
| <i>Note: Send this report to Accounting even if the amount is \$0.</i> | | |

¹ Give names and business affiliations of any persons whose meals were paid by traveler.
² Prepare Check Request
³ Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Mark Burchyett Ext.: 2435
 Traveler Signature: _____ Date: 7/3/17
 Approved By: _____ Date: 7/6/17

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, _____ hereby certify that this document was approved by the Executive Committee at its _____ meeting.
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Mark Burchyett Dept: Chief Auditor
Position: Board Member President/CEO Gen. Counsel Chief Auditor
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/27/17 PLANNED DATE OF DEPARTURE/RETURN: 6/24/17 | 7/1/17

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):

Destination: Boston MA

Purpose: Attend the Association of Airport Internal Auditor Conf.

Explanation: e

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

- AIRFARE \$ 425
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ _____

B. LODGING

\$ 900

C. MEALS

\$ 500

D. SEMINAR AND CONFERENCE FEES

\$ 500

E. ENTERTAINMENT (If applicable)

\$ _____

F. OTHER INCIDENTAL EXPENSES

\$ _____

TOTAL PROJECTED TRAVEL EXPENSE

\$ 2,325

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: _____

Date: 2/27/17

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____

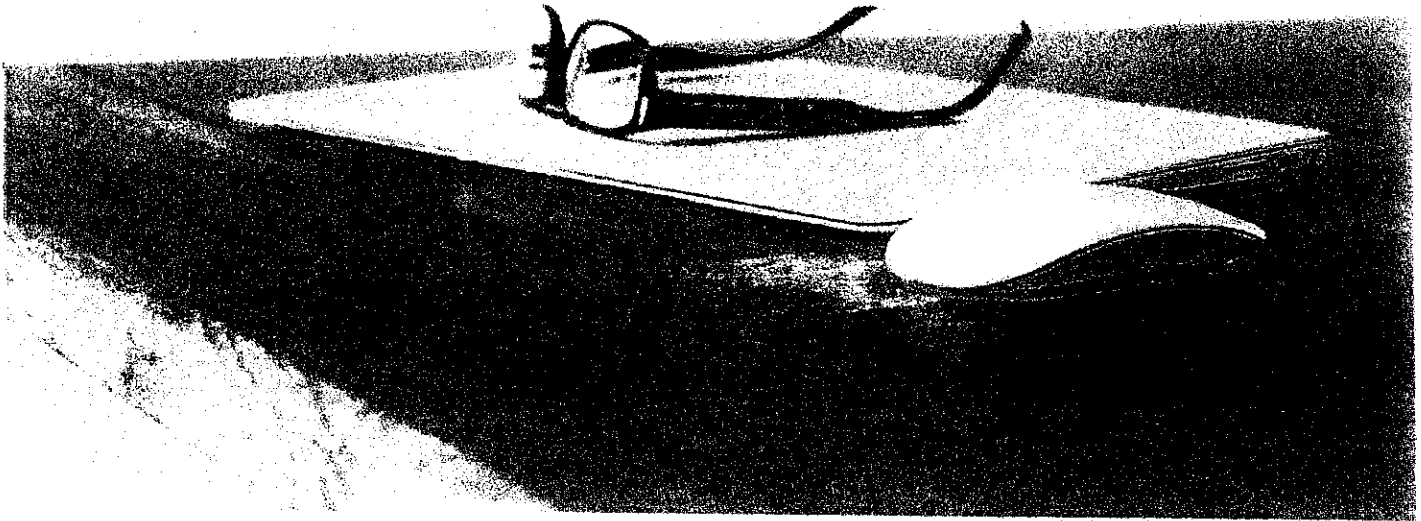
Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)



Invoice

Invoice Number

1948291-101140844

Registration ID:

101140844

Registration Date:

4/11/2017

Invoice Date:

4/11/2017

Issued By:

Association of Airport Internal Auditors

Event:

AAIA Annual Conference

Date/Time:

Sunday, June 25, 2017 6:00 AM - Wednesday, June 28, 2017 6:00 AM (Eastern Time)

Billing Information

Company/Organization

San Diego County Regional Airport Authority

Address:

2722 Truxtun Road

San Diego, CA 92106

United States

Phone:

619-400-2435

Email:

mburchye@san.org

Registrants

| | |
|-----------------------|---|
| Mark Burchyett | |
| Registration ID: | 101140844 |
| Company/Organization | San Diego County Regional Airport Authority |
| Registrant Type | Early Registration |

Fees

| | |
|---|-----------------|
| Early Registrat Event Fee | |
| Quantity: | 1 |
| Unit Price: | \$600.00 |
| Amount: | \$600.00 |
| How many guest will you be bringing --- 1 | |
| Guest | |
| Quantity: | 1 |
| Unit Price: | \$100.00 |
| Amount: | \$100.00 |
| Subtotal: | \$700.00 |
| Total: | \$700.00 |

Transactions

| | |
|---------------------------|-----------------|
| Transaction Amount | |
| Date: | 4/11/2017 |
| Amount: | \$700.00 |
| Balance: | \$700.00 |
| Current Balance: | \$700.00 |

Payment Method:
Check

Payment Instructions

If paying by check, please send to:

Association of Airport Internal Auditors
 Conference Payment
 c/o Laura Tatem, CPA, CIA, CGAP (AAIA Treasurer)
 6803 Pleasant Oaks Place
 Riverside, FL 33578

BOSTON PARK PLAZA

Mark Burchyett
[REDACTED]
San Marcos CA 92078
United States of America

Room Number: 8054
Arrival date: 06/24/17
Departure date: 06/29/17
No. in party: 2 / 0
Account number:
Booking number:
Reference Number: BOSPAR10698

INFORMATION INVOICE

Page # 1 of 1

Cashier: 275

06/30/17

| Date | Description | Charges | Credits |
|----------------|-------------|-----------------|-------------------------------|
| 06/24/17 | Room Charge | 249.00 | |
| 06/24/17 | Room Tax | 35.98 | |
| 06/25/17 | Room Charge | 249.00 | |
| 06/25/17 | Room Tax | 35.98 | |
| 06/26/17 | Room Charge | 249.00 | |
| 06/26/17 | Room Tax | 35.98 | |
| 06/27/17 | Room Charge | 249.00 | |
| 06/27/17 | Room Tax | 35.98 | |
| 06/28/17 | Room Charge | 249.00 | |
| 06/28/17 | Room Tax | 35.98 | |
| 06/29/17 | Visa Card | | 1,424.90 |
| | | | XXXXXXXXXXXX [REDACTED] 12/18 |
| Total | | 1,424.90 | 1,424.90 |
| Balance | | 0.00 | |

Thank you for staying with us at Boston Park Plaza! We hope that you enjoyed your experience with us.

For your convenience, we have the following Express Checkout options:

- Through the guestroom television, simply choose 'Account Review' and opt to checkout
- Through your telephone, simply dial 4688 and leave a message with your room number

Thank you for staying with us! Have a safe trip home!

Signature _____

BOSTON PARK PLAZA

Dear Mark Burchyett,

We are delighted that you will be our guest at Boston Park Plaza and are pleased to provide your confirmation number and reservation details.

Please note that a valid credit card must be presented upon arrival and you must be over 18 years of age.

The Boston Park Plaza Hotel offers Valet Parking for \$51 per night. Valet Parking Entrance Address: 34 Columbus Ave., Boston 02116. Thank you for your reservation and we look forward to your arrival.

Boston Park Plaza
50 PARK PLAZA AT ARLINGTON STREET
BOSTON, Massachusetts 02116, United States
Phone: 1-617-379.7129
E-mail: reservations@bostonparkplaza.com
website: www.bostonparkplaza.com

Superior Queen - Reservation Confirmation #: BOSPAR106982452

| | |
|----------------------------|---|
| Guest Name: | Mark Burchyett |
| E-mail: | solinzoc@san.org |
| Additional Guests: | Additional names not provided |
| Check-in from: | 3:00 PM, Saturday, 24 June, 2017 |
| Check-out by: | 12:00 PM, Thursday, 29 June, 2017 |
| Number of Nights: | 5 |
| Number of Guests: | Adults: 2, Children: 0 |
| Room Type: | Superior Queen |
| Smoking Preference: | Non-smoking |
| Rate Plan | Association of Airport Internal Auditors |
| Room Rate: | Saturday, 24 June, 2017 : \$249.00 per Night Sunday, 25 June, 2017 : \$249.00 per Night Monday, 26 June, 2017 : \$249.00 per Night Tuesday, 27 June, 2017 : \$249.00 per Night Wednesday, 28 June, 2017 : \$249.00 per Night Total Room Price : \$1,245.00 |

| | |
|-----------------------|--|
| Taxes on Room: | City Tax : \$74.70 for all nights |
| | Convention Center Tax : \$34.25 for all nights |
| | Facilities Fee : \$85.85 for all nights |
| | State Tax : \$70.95 for all nights |

Total: \$1,510.75

Reservation Policies: Group Cancellation Policy (With Facilities Fee)
Group Reservations have a 24-hour cancellation policy. The listed Facilities

Fee of \$14.99 plus tax per night will be waived exclusively for all group reservations (may vary per group).

Your credit card is on file as guarantee. In the event you change your plan, you must cancel or change your hotel reservation in accordance with the hotel's cancellation policy to avoid penalties.

Cancellations or changes made after 06/23/17, 3PM will be subject to a charge of \$249.00.*

* Plus any applicable taxes & fees

Billing Details:

Name On Card : Mark A Burchyett
E-mail : mburchye@san.org
Phone : 619-400-2435
Credit Card : MasterCard ending in [REDACTED]
Expiration Date: 12/2018
Address: [REDACTED] San Marcos, California, United States 92078,

Add to Calendar:



To change or cancel your reservation, [click here](#).

Powered by RezTrip - (c)2016, [Travel Engines LLC](#)



BURCHYETT/Mark A
ADDITIONAL FEES RECEIPT

**** PAID BAGS ****

| Flight | From | To | Date |
|--------|-----------|--------|---------|
| 798 L | San Diego | Boston | 24JUN17 |

Ticket
 Date:
 24JUN17

Record
 Locator:
 XGPTDV

Total Charged: \$25.00 USD

Ticket No. 0272144241855
 FOP: VIXXXXXXXXXXX



BURCHYETT/Mark A
 Departure time and gate may change. Check airport monitors.
BOARDING PASS

| Gate | Flight | From | To | Boards | Departs | Seat |
|------|--------|-----------|--------|---------|--------------------|------|
| 16 | 798L | San Diego | Boston | 7:47 am | 8:27 am 24Jun17 | 20B |



Ticket No.: 0277958528454 Conf. Code: XGPTDV

SANTRAS100X03

1 Bag

ALASKA AIRLINES

BURCHYETT/Mark A

ADDITIONAL FEES RECEIPT

** PAID BAGS **

| Flight | From | To | Date |
|--------|----------|-----------|---------|
| 769 | L Boston | San Diego | 30JUN17 |

Ticket Date: 30JUN17

Record Locator: XGPTDV

Total Charged: \$25.00 USD

Ticket No 0272144762417
FOP: VIXXXXXXXXXX

ISA PRECHK
BURCHYETT/Mark A

Departure time and gate may change. Check airport monitors.
BOARDING PASS

ALASKA AIRLINES

| Gate | Flight | From | Boards | Departs | Seat |
|------|--------|--------|---------|---------|------|
| C40 | 769 L | Boston | 5:30 pm | 6:10 pm | 19B |

EXPEDITED
TSA BOSTON

Handwritten signature

Ticket No. 0277958528454

Conf. Code: XGPTDV

BOSCAKA008

1 Bag





Traveltrust Corporation
 374 North Coast Hwy 101, Suite F
 Encinitas, CA 92024
 Phone: (760) 635-1700

ADD TO OUTLOOK

Monday, 27MAR 2017 05:20 PM EDT

Passengers: MARK A BURCHYETT (16)

Agency Reference Number: QDOQHZ

Click here to view your current itinerary or ETicket receipt on-line: tripcase.com

Alaska Airlines Confirmation XGPTDV

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt
 Be sure to visit www.traveltrust.com for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

AIR Saturday, 24JUN 2017

Alaska Airlines

From: San Diego CA, USA

To: Boston MA, USA

Stops: Nonstop

Seats: 20B

Equipment: Boeing 737-900 Jet

DEPARTS SAN TERMINAL 1 - ARRIVES BOS TERMINAL C

Alaska Airlines Confirmation number is XGPTDV

Flight Number: 0798

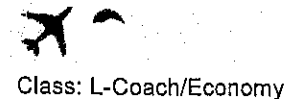
Depart: 08:27 AM

Arrive: 05:08 PM

Duration: 5 hour(s) 41 minute(s)

Status: CONFIRMED

MEAL: FOOD FOR PURCHASE - FOOD FOR PURCHASE



Class: L-Coach/Economy

Miles: 2579 / 4126 KM

AIR Friday, 30JUN 2017

Alaska Airlines

From: Boston MA, USA

To: San Diego CA, USA

Stops: Nonstop

Seats: 19B

Equipment: Boeing 737-800 Jet

DEPARTS BOS TERMINAL C - ARRIVES SAN TERMINAL 1

Alaska Airlines Confirmation number is XGPTDV

Flight Number: 0769

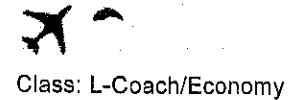
Depart: 06:10 PM

Arrive: 09:43 PM

Duration: 6 hour(s) 33 minute(s)

Status: CONFIRMED

MEAL: FOOD FOR PURCHASE - FOOD FOR PURCHASE



Class: L-Coach/Economy

Miles: 2579 / 4126 KM

A PORTION OF THIS TRIP MAY BE REFUNDABLE. PLEASE RETURN
 UNUSED PORTIONS TO TRAVELTRUST FOR POSSIBLE REFUND.
 ALASKA AIRLINES CONFIRMATION NUMBER - XGPTDV
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

Ticket/Invoice Information

Ticket for: MARK A BURCHYETT

Date issued: 3/27/2017 Invoice Nbr: 5418204

Ticket Nbr: AS7958528454 Electronic Tkt: Yes Amount: 510.40 USD

Base: 448.38 US Tax: 33.62 USD XT Tax: 28.40 USD

Charged to: AX*****1013

Service fee: MARK A BURCHYETT

Date issued: 3/27/2017

Document Nbr: XD0702592778

Amount: 30.00

Charged to: AX*****

Total Tickets: 510.40

Total Fees: 30.00

Total Amount: 540.40

Click here 24 hours in advance to obtain boarding passes:

[ALASKA](#)

Click here to review Baggage policies and guidelines:

[ALASKA](#)

TSA Guidance- a government issued photo id is needed for checkin.
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.
For Additional security information visit www.tsa.gov.

Thank you for choosing Traveltrust!

Our Business Hours are 2am-5:30pm Pacific Monday - Friday.

Saturday from 9am-1pm Pacific.

For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.

You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.

Each call is billable at a minimum \$25.00 per call/reservation

SSP America
Peet's Coffee and Tea T1W
San Diego Int'l. Airport

60152 Alondra

Chk 9073 Jun24'17 07:38A Gst 0

1 Mocha SM 4.15
Espresso SM
2% Milk SM
XXXXXXXXXXXXXXXXXXXX
Visa 4.47

NA Bev 4.15
Tax 0.32
Payment 4.47

Win a \$500 Amazon Gift Card
Go to the website to tell us
about your visit and enter
our prize draw
See website for T&C
www.eatonthemove.com/US

LOCATION: 6253310

Immediate Needs 1-877-325-8777

--COPY--
ELSIE CAB INC
Cab # 0764
HACK: 9178
CUSTOMER COPY
06/24/17 TR 1302
START END MILES
17:07 17:29 7.0
Fare: \$ 23.80
Extra: \$ 7.50
Toll: \$ 0.00
Srch: \$ 0.00
Tip: \$ 6.25
TOTAL: \$ 37.55

Type: VISA
Card:
AUTH: 00456C

TAXI HOTLINE
617-536-TAXI
EMAIL: TAXI.BPD@
CITYOFBOSTON.GOV

aubonpain

the bakery café

STORE # 0009
26 Park Plaza
Boston, MA 02116
(617) 338-8948

QUESTIONS - CONCERNS?
Call us at 1 800 TALK ABP
Visit us at our website:
<http://WWW.AUBONPAIN.COM>

TICKET # 333891
6/24/2017 7:05:51 PM
IN

1 Lobster Sandwich 13.99
~~1 Turkey Club 7.19~~

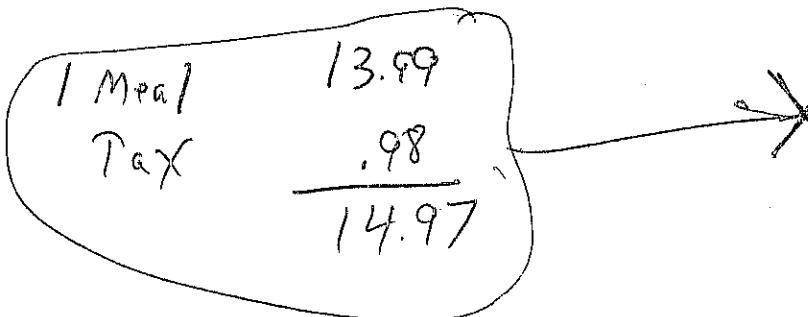
SubTotal 21.18
State 1.32
Local 0.16
Total 22.66

Visa 22.66

Save Time and Order Online!
Try ABP Pickup and skip the line.
Order at aubonpain.com/order

1 Meal 13.99
Tax .98

14.97



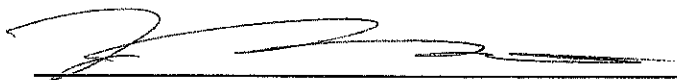
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

MISSING RECEIPT FORM

Employee/Department Head must complete form below.

Date of Purchase/Event: 6/24/17
Description of Item/Event: Meal on Plane to Boston
Vendor/Event Name: Alaska Airlines
Dollar Amount: \$10-
Reason for Missing Receipt: No receipt provided on plane

I hereby certify that the original receipt in question was lost or none was issued to me.


Employee Signature

7/3/17
Date


Department Head Signature

7/6/17
Date

STARBUCKS Store #7564
 62 Roylston St. at
 Boston, MA (617) 338-0067

Chk 658001
 06/25/2017 04:46 PM
 2346435 Drawer: 1 Reg: 2

| | |
|-------------------------|-----------------|
| TI Carml Frapp | 3.95 |
| TI Mocha | 3.75 |
| Sbux Card | 8.24 |
| XXXXXXXXXXXX | |
| Subtotal | \$7.70 |
| Tax 6.25% | \$0.48 |
| Local Tax 0.75% - Sales | \$0.06 |
| Total | \$8.24 |
| Change Due | \$0.00 |

----- Check Closed -----
 06/25/2017 04:46 PM

SBUX Card x4305 New Balance: 5.85
 Card is registered.

1 Drink X 3.95
 Tax 26
4.21

Join our loyalty program
 Starbucks Rewards®
 Sign up for promotional emails
 Visit Starbucks.com/rewards
 Or download our app
 At participating stores
 Some restrictions apply

aubonpain

the bakery café

STORE # 0009
 26 Park Plaza
 Boston, MA 02116
 (617) 338-8948

QUESTIONS - CONCERNS?
 Call us at 1 800 TALK ABP
 Visit us at our website:
<http://WWW.AUBONPAIN.COM>

TICKET # 227873
 6/25/2017 10:14:04 AM
 IN

| | |
|-------------------------------|-----------------|
| 1 Farmhouse Omelet | 4.59 |
| 1 Sprouted Grain | |
| 1 Farmhouse Omelet | 4.59 |
| 1 B_Semolina Loaf | |
| 1 Coffee (SM) | 1.85 |
| \$0.99 Coffee with Any Bre | - 0.86 |
| SubTotal | 10.17 |
| State | 0.64 |
| Local | 0.08 |
| Total | 10.89 |
| Visa | 10.89 |

Save Time and Order Online!
 Try ABP Pickup and skip the line.
 Order at aubonpain.com/order

1 Mocha 4.59
 1 Coffee 1.85
 Tax .48
6.92

STARBUCKS Store #7564
62 Boylston Street
Boston, MA (617) 338-0067

CHK 709547
06/26/2017 11:00 AM
2173214 Drawer: 1 Reg: 1

| | |
|-------------------------|--------|
| T1 Mocha | 3.75 |
| Sbux Card | 4.01 |
| XXXXXXXXXXXX | |
| Subtotal | \$3.75 |
| Tax 6.25% | \$0.23 |
| Local Tax 0.75% - Meals | \$0.03 |
| Total | \$4.01 |
| Change Due | \$0.00 |

----- Check Closed -----
06/26/2017 11:00 AM

SBUX Card x New Balance: 26.64
Card is registered.

Join our loyalty program
Starbucks Rewards®
Sign up for promotional emails
Visit Starbucks.com/rewards
Or download our app
At participating stores
Some restrictions apply

STARBUCKS Store #830
443 Boylston Street
Boston, MA (617) 536-7177

CHK 675483
06/27/2017 09:23 AM
2225518 Drawer: 1 Reg: 3

| | |
|-------------------------|--------|
| T1 Mocha | 3.75 |
| Sbux Card | 4.01 |
| XXXXXXXXXXXX | |
| Subtotal | \$3.75 |
| Tax 6.25% | \$0.23 |
| Local Tax 0.75% - Meals | \$0.03 |
| Total | \$4.01 |
| Change Due | \$0.00 |

----- Check Closed -----
06/27/2017 09:23 AM

SBUX Card x New Balance: 22.63
Card is registered.

Join our loyalty program
Starbucks Rewards®
Sign up for promotional emails
Visit Starbucks.com/rewards
Or download our app
At participating stores
Some restrictions apply

1397

Server: JENNIFER A H (#329) Rec:318
06/26/17 20:04, Swiped T: 299 Term: 12

UNION OYSTER HOUSE
41 UNION STREET
BOSTON, MA
(617)227-2750
MERCHANT #:

UNION OYSTER HOUSE
America's Oldest Restaurant
BOSTON
(617) 227-2750

CARD TYPE ACCOUNT NUMBER
VISA XXXXXXXXXXXX
Name: MARK BURCHYETT
OO TRANSACTION APPROVED
AUTHORIZATION #: 03691C
Reference: 0626050001397
TRANS TYPE: Credit Card SALE

1397a Table 299 #Party 12
Svr: 329 SvrCk: 17 6:14p 06/26/17

CHECK : 96.09

TIP : _____

TOTAL : 116.09

| | |
|---------------------------|--------|
| 5 CUP CLAM CHOWDER L | 34.75 |
| 1 BOWL CLAM CHOWDER | 9.50 |
| 3 LAZY MAN'S LOBSTER | 113.85 |
| 2 SHRIMP & SCALLOPS W/REC | 59.90 |
| 3 SAUTEED SEAFOOD MEDLEY | 89.85 |
| 1 SAUTEED LIL NECKS | 27.95 |
| 1 SEAFOOD NEWBURG | 32.95 |
| 1 CHILD MAC & CHEESE | 5.95 |
| 2 ICED TEA | 5.00 |
| 3 COLONIAL ALE | 19.62 |
| 1 DIET COKE | 2.50 |
| 2 GINGER ALE | 5.00 |
| 1 COLA | 2.50 |

Sub Total: 409.32
ST/LCL TAX : 28.65

06/26 7:43p TOTAL : 437.97

Suggested Gratuity

| | |
|---------|-------|
| GRAT 15 | 61.40 |
| GRAT 18 | 73.68 |
| GRAT 20 | 81.86 |

THANK YOU
PLEASE COME AGAIN!

X _____

PHONE: () -
Duplicate Copy

CARDHOLDER WILL PAY CARD ISSUER ABOVE
AMOUNT PURSUANT TO CARDHOLDER AGREEMENT
sign & total 1 copy > 2nd is your receipt

| | |
|----------------------|-------------------------|
| 1 Clam Chowder | 6.95 |
| 1 Lazy Man's Lobster | 27.95 |
| 1 Ice Tea | 2.50 |
| Tax | 2.50 3.32 |
| Tip | 50.72 |
| | 10.14 |
| Total | <u>60.86</u> |

STARBUCKS Store #807
12 Charles St South
Boston, MA (617) 426-1763

CHK 710864
06/28/2017 10:51 AM
2349799 Drawer: 2 Reg: 1

| | |
|-------------------------|---------------|
| T1 Mocha | 3.75 |
| Sbux Card | 4.01 |
| XXXXXXXXXXXX██████████ | |
| Subtotal | \$3.75 |
| Tax 6.25% | \$0.23 |
| Local Tax 0.75% - Meals | \$0.03 |
| Total | \$4.01 |
| Change Due | \$0.00 |

----- Check Closed -----
06/28/2017 10:51 AM

SBUX Card x██████████ New Balance: 18.62
Card is registered.

Join our loyalty program
Starbucks Rewards®
Sign up for promotional emails
Visit Starbucks.com/rewards
Or download our app
At participating stores
Some restrictions apply



Stored Value CharlieTicket

Expires Tues 28, 2018

Avoid the surcharge - Use
a CharlieCard. Ask for
info or visit mta.com

Initial Value \$5.50
Ticket ID 7185867
Credit
06/28/2017 10:11 PM

Subject to applicable tariff regulations and conditions
of use. Ticket may be confiscated for misuse.
Not replaceable if lost or stolen. Non-refundable.

Massachusetts Bay Transportation Authority

Device 201213
Park St
Schedule & Fare Information: 617-222-3200 Website: www.mta.com © MBTA

MOTHER ANNA'S
RESTAURANT

0054 Table 14 #Party 2
RALUCA M SvrCk: 4 6:45p 06/28/17

1 CHICKEN CREATION FOR 2 34.00
2 ICED TEA 4.00

Sub Total: 38.00
Tax: 2.66

Sub Total: 40.66

06/28 7:19p TOTAL: 40.66

THANK YOU
PLEASE COME AGAIN!

0054

Server: RALUCA M Rec: 22
06/28/17 19:20, Swiped T: 14 Term: 2

MOTHER ANNA'S RESTAURANT
211 HANOVER STREET
BOSTON, MA 02113
(617)523-8496
MERCHANT #:

CARD TYPE ACCOUNT NUMBER
VISA XXXXXXXXXXXX
Name: MARK BURCHYETT
OO TRANSACTION APPROVED
AUTHORIZATION #: 01348C
Refer: e: 0628010000054
TRANS TYPE: Credit Card SALE

CHECK: 40.66

TIP: 10.00

TOTAL: 50.66

1 Meal
Tea

17.00

2.00

19.00

Tax

1.33

20.33

TIPS

4.00

24.33

X _____

Duplicate Copy

CARDHOLDER WILL PAY CARD ISSUER ABOVE
AMOUNT PURSUANT TO CARDHOLDER AGREEMENT
sign & total 1 copy>2nd is your receipt

Cardullo's Gourmet Shoppe, Inc
6 Brattle Street
Cambridge, MA 02138
617-491-8888
617-876-5066

SALES RECEIPT

Transaction #: 1380320
Date: 6/28/2017 Time: 2:13:46 PM
Cashier: 70 Register #: 1

| Item | Description | Amount |
|------|-------------------|---------|
| 4509 | Meals Without Sku | \$10.95 |

Sub Total \$10.95
MEALS 80.77
Total \$11.72

VISA Tendered \$11.72
Card: XXXXXXXXXXXX
Auth: 00352C
Change Due \$0.00



* 1 3 8 0 3 2 0 *

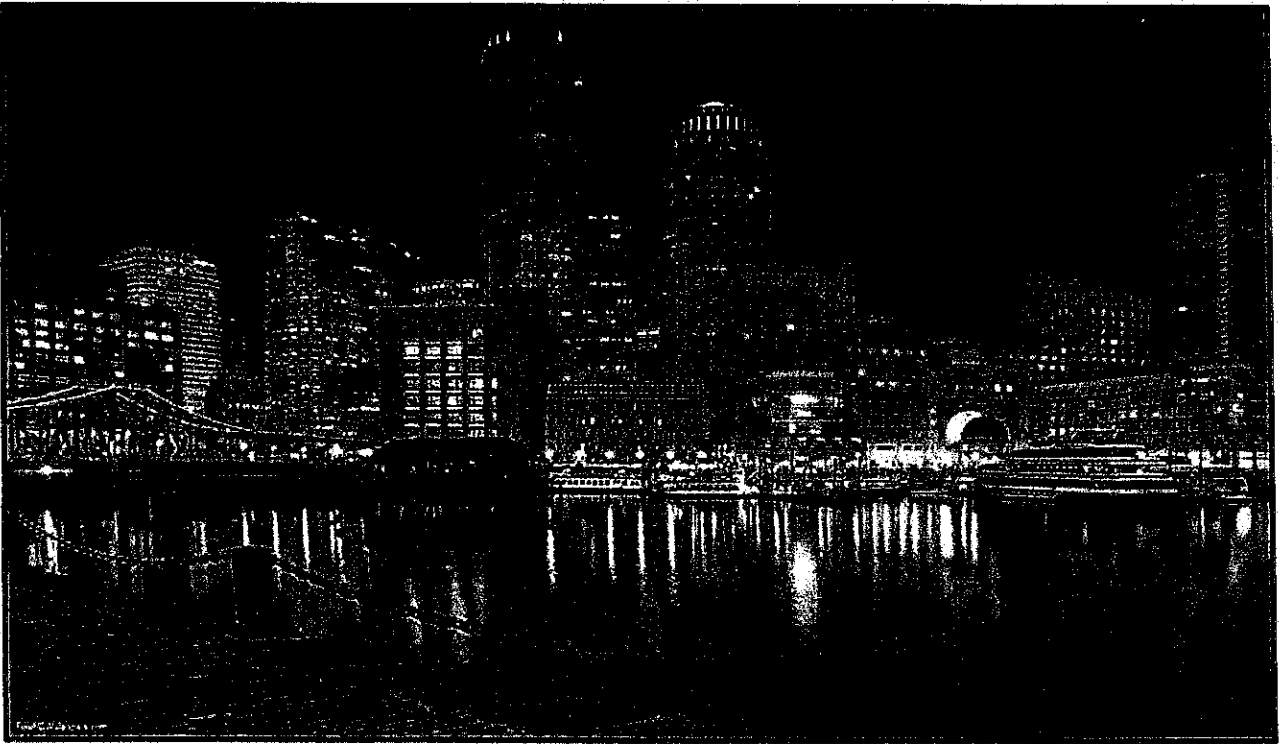
Thank you for shopping

Cardullo's Gourmet Shoppe, Inc
We hope you'll come back soon!

--COPY--
SCOLLY SQUARE CA
CAB # 1155
HACK: 3436
CUSTOMER COPY
06/30/17 TR 5458
START END MILES
16:02 16:46 5.3
FARE: \$ 29.00
EXTRA: \$ 6.25
TOLL: \$ 0.00
SRCH: \$ 0.00
TIP: \$ 7.05
TOTAL: \$ 42.30

TYPE: VISA
CARD:
AUTH: 03364C

TAXI HOTLINE
617-536-TAXI
EMAIL: TAXI.BPD@
CITYOFBOSTON.GOV



**ASSOCIATION OF
AIRPORT INTERNAL
AUDITORS**

28th ANNUAL CONFERENCE

Boston Park Plaza

June 25 - 28, 2017

Boston, Massachusetts



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ASSOCIATION OF
AIRPORT INTERNAL AUDITORS



Pre-Conference Board of Directors Meeting

June 25, 2017

4:00 PM

Board members, and anyone interested, will meet to conduct the pre-conference board meeting. The session will be held in the Hancock Room on the mezzanine level of the Boston Park Plaza Hotel.

STATION
NAME: 11/1/17

WHY ATTEND?

Learn from the Experts

Sessions are led by industry experts and peers with expertise in the presentation subjects – people that you don't just run into every day. Their goal is to share their experiences and focus on the topics that are pertinent to you. Gain insights and inspiration to help you do your job better.



City of Boston as seen from City of Cambridge on the banks of the Charles River

Customized Education

There are concurrent sessions categorized by track, allowing you to choose the ones that are most important for you.

Bring New Energy to Your Work

Gain exposure to new ways of thinking by exchanging ideas and building relationships with people who have faced similar challenges on the job. Find out how issues were resolved and become inspired to try new approaches during our Group Share sessions.

Professional Development

Accreditation and training is a way to separate you from the crowd. This conference qualifies for up to 19 hours of continuing professional education (CPE), with an optional 3 additional hours available during the extended session. Break times and meals are excellent opportunities to network with your fellow auditors in a casual atmosphere.

Enjoy the Surroundings

This conference is not just for feeding your brain. Special events give you the chance to network, relax, and enjoy your surroundings in a great location.

TEN FUN FACTS ABOUT BOSTON

1. Boston was founded in 1630, making it one of the oldest cities in the United States. It was also a key location during the American Revolution.
2. Boston has more neighborhoods than almost any other city in the United States, making it one of the most subdivided in America. This has earned Boston one of its nicknames, the "City of Neighborhoods."
3. Boston's nickname, "The Athens of America," isn't based on any geographical similarities, but because the city features more than one hundred institutes of higher learning within its borders.
4. Boston is one of the youngest cities in America. Almost 75% of the city's population is under 45.
5. Boston was home to the first library on the North American continent, built in 1657.
6. Boston's Kenmore Square features a massive Citgo sign as one of its center-points. The neon tubing in the sign stretches over 5 miles in length.
7. Boston's eponymous dessert, the Boston cream pie, was created at the Parker House Hotel in 1856 by head chef M. Sanzian. The Boston cream pie is, in reality, a cake, not a pie.
8. Boston features the first-ever subway in America. The Tremont Street Subway was built in 1897.
9. Boston is the home of America's first university. Founded as New College in 1636, the institution's name was changed to Harvard College in 1639, and didn't become a full university until 1841.
10. Boston's population represents only 10% of the Commonwealth of Massachusetts, but more than a third of the state's college students go to school in the city.

REGISTRATION INFORMATION

CPE

The AAIA has put together an educational and stimulating agenda which qualifies for 19 hours of continuing professional education (CPE). An additional 3 hours of CPE are available in the extended session.

REGISTRATION FEES

Early registration for the conference is \$600 for AAIA members and \$725 for non-members. Standard registration for the conference is \$700 for AAIA members and \$825 for non-members. In order to qualify for the early registration fee, all conference registration forms must be **completed by Monday, May 15, 2017**. Registration forms entered after May 1, 2017, will be processed at the specified regular fee.

Registration fees must accompany all conference registration forms. Please note you are considered fully registered to the conference only when payment (check or credit card) has been received and you have completed registration forms online.

The AAIA will utilize an online registration service this year, the link is available at www.aaia.org. You will be able to complete your registration on line, and make credit card payment at the same time. If you wish to pay by check, please complete the registration forms on line, and mail your check to Laura Tatem at the address below.

Checks should be made payable to the Association of Airport Internal Auditors, in US dollars, and it should be clearly noted whose registration(s) the check is paying for.

Association of Airport Internal Auditors

Attention: Treasurer, Laura Tatem, CPA, CVA, CMAA, AAIA Treasurer

1000 Piedmont Oaks Place

Atlanta, GA 30328

Phone: 404-251-1100 ext. 2000
Email: treasurer@airportauditors.com



CONFERENCE HOTEL

BOSTON PARK PLAZA

The historic charm and contemporary elegance of the iconic Boston Park Plaza awaits. Following a landmark renovation, the Boston Park Plaza offers guests the charm of a historic hotel with the effortless comforts of a new one. The hotel offers incomparable proximity to everything that makes Boston a treasured destination. The hotel offers an ideal location in downtown Boston, just steps away from the Public Garden, Theater District and many of the city's most popular historical sites.

A block of rooms for single or double occupancy has been reserved at the Boston Park Plaza Hotel at the conference rate of \$249 + tax (14.45%) per night.



Boston Park Plaza Hotel
100 Park Plaza
Boston, MA 02114
Tel: 617.426.2000

To make your room reservation with a credit card by telephone, call 1.617.426.2000 and ask for the **Association of Airport Internal Auditors: Annual Conference** rate. You may also book your room online using the reservation [link](#) :

Important: The cutoff date for guaranteed hotel rates is **Friday, June 2, 2017 at 5:00 pm**. At that time, the remaining rooms in our block will be released and there will be no guarantee of being able to reserve a room at the conference rates. **Check-in time is 3:00 p.m. and check-out time is 12:00 p.m.**

TRANSPORTATION AND PARKING

ARRIVING FROM LOGAN INTERNATIONAL AIRPORT

- Airport Cab Service
- Boston's Subway (the "T") – The Boston Park Plaza Hotel is located at the Arlington stop (Green line) and the Back Bay stop (Orange line).
- Get Boston by bike is available for an additional fee.
- App Ride/TNC: App Ride/Transportation Network Companies (TNCs) Uber and Lyft now offer pick up and drop off transportation service at Boston Logan.
- See Massport website for further information.

TAXI SERVICE: 24-hour taxi service is available at the Boston Park Plaza's Main Entrance.

MBTA (SUBWAY): The Boston Park Plaza Hotel is located one block from the Arlington "T" stop (Green line) and Back Bay stop (Orange line). See MBTA [map](#) for more information.

PARKING: Our hotel offers on-site Valet Parking for an overnight fee of \$51. Parking is not included in the hotel room rate. Self-parking at the Motor Mart Garage is also available across the street from the Boston Park Plaza Valet Entrance. Valet Parking Entrance Address: 34 Columbus Ave, Boston 02116

MASSPORT: Visit Massport website for [parking information](#).

MASSPORT SHUTTLE BUS SERVICE: Massport provides free shuttle bus service between airline terminals and Airport Station on the MBTA Blue line and to the Rental Car Center (during midday hours).

The Concierge will be happy to share their extensive knowledge of Greater Boston, New England and beyond. If you would like to request tickets or transportation services in advance of your stay (48-hours' notice is requested), or if you would like additional information, please feel free to contact our Concierge team at 617.654.1912 or by email.

CONFERENCE EVENTS AND ACTIVITIES

PRE-CONFERENCE ACTIVITIES | SATURDAY/SUNDAY | JUNE 11-12

For those arriving pre-conference, experience the best of Boston with CityPASS, an easy-to-use ticket booklet that gives you admission to a hand-picked collection of Boston's most iconic attractions, all at a great savings.

The pass provides entrance/access to the following:

- Fenway Baseball Stadium
- Aquarium / Science
- New England Aquarium
- either the Museum of Natural History **OR** Boston Harbor Cruises

The CityPASS can be purchased directly from their site or upon arrival.

GOLFING OPPORTUNITIES

For our Golf enthusiasts, there are several public golf courses in the area. See the link for a list of [Boston's Best Golf Courses](#).

THINGS TO DO IN BOSTON

There are many exciting activities in and around Boston; however, there are no activities planned until Sunday evening. For visitor's information and things to do in Boston, please visit [http://www.visitboston.org](#).

WELCOME RECEPTION | JUNE 25 | 6:30 - 9:30 | MAGGIANO'S LITTLE ITALY

We will host a wine/beer/cocktail reception and elegant hors d'oeuvres across the street from the hotel at Maggiano's Little Italy, located at 4 Columbus Avenue.



GUEST ACTIVITIES

No formal guest activities are planned for Monday or Tuesday. For visitor's information and things to do in Boston, please visit <http://www.boston.gov>.

MONDAY NIGHT | JUNE 26 | OPTIONAL ACTIVITIES

Boston Red Sox vs. Minnesota Twins | Fenway Park | 7:10



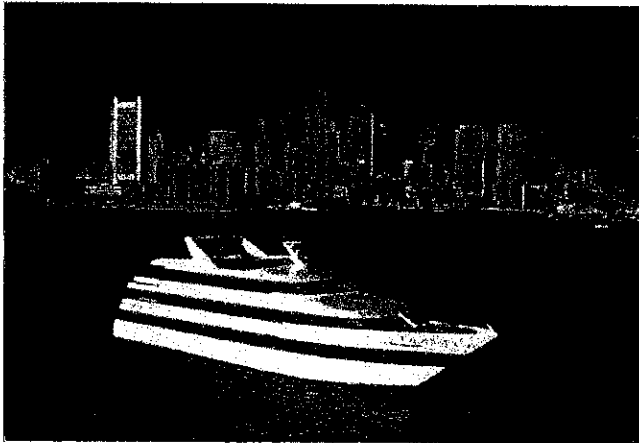
Get a real Boston experience as you join legions of Boston Red Sox fans for a night at iconic Fenway Park to watch the Boston Red Sox take on the Minnesota Twins!

Dinner will not be hosted. There will be sign-up sheets, at the registration table, for those interested in joining a group for dinner at local restaurants.

Follow this [link](#) to purchase tickets.

TUESDAY NIGHT | JUNE 27

Spirit of Boston | 6:00 - 9:00



We will provide transportation to the *Odyssey* for our Spirit of Boston cruise of Boston Harbor.

This event will feature hosted wine, beer, cocktails, elegant dinner buffet, live music and dancing!

ATTIRE

CONFERENCE SESSIONS

Business casual attire is appropriate for conference attendees. Temperatures in hotel meeting rooms tend to be cool, but can vary significantly. Layering with a light jacket or sweater is recommended while attending the conference sessions.

CONFERENCE DINNER

For men, appropriate attire includes slacks and a jacket. For women, nice slacks, a skirt or a dress is recommended. Collarless t-shirts, jeans, shorts or sneakers are not acceptable.

WEATHER

Historical average Boston weather in June:

| SUN 6/25 | MON 6/26 | TUE 6/27 | WED 6/28 | THU 6/29 | FRI 6/30 | SAT 7/1 |
|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Hist Avg 79/62° | Hist Avg 79/63° | Hist Avg 79/63° | Hist Avg 80/63° | Hist Avg 80/63° | Hist Avg 80/64° | Hist Avg 80/64° |

June sees the beginning of hot weather in Boston, yet the city's sea breezes help spare most afternoons from excessive heat. The summer weather also brings an increase in thunderstorm activity.

In most years, Boston averages a daily maximum temperature for June that's between 73 and 79 degrees Fahrenheit (23 to 26 degrees Celsius). The minimum temperature usually falls between 58 and 61 °F (14 to 16 °C). The days at Boston continue to warm quickly during June. By the end of the month, the temperature has climbed over 9 °F (5 °C) above what it was at the start.

June is the most variable month of the year for the amount of rainfall Boston receives. Half the time, it rains 1 to 5 inches (37 to 119 mm) in June. One in four years has drier weather, while another one in four is wetter. None of the precipitation falls as snow.

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE
BOSTON, MA ~ JUNE 25-28, 2017

CONFERENCE AGENDA

Sunday, June 25, 2017

| | |
|--------------------|--|
| 6:30 pm to 9:30 pm | Welcome Reception, Maggiano's Little Italy Boston (across the street from hotel) |
|--------------------|--|

Monday, June 26, 2017

| | |
|----------------------|--|
| 07:00 am to 08:00 am | Registration and Continental Breakfast – <u>Conference Registrants Only</u> |
| 08:00 am to 08:30 am | <p>Opening Remarks and Attendee Introductions</p> <ul style="list-style-type: none"> Wayne E. Robinson, AAIA President, Internal Auditor, Manchester-Boston Regional Airport Joris Jabouin, Director of Internal Audit, MassPort Attendee Introductions Housekeeping Items |
| 08:30 am to 08:45 am | <p>Welcome to Boston</p> <p>Thomas Glynn, Chief Executive Officer (CEO), Massport</p> |
| 08:45 am to 10:00 am | <p>Curing Adultitis: Your Prescription for Less Stress and More Success</p> <p>Adultitis is an epidemic that can infiltrate even the best working environments, producing stress and instigating burnout. Left unchecked, Adultitis will eat your productivity, teamwork, and morale alive. In this light-hearted but hard-hitting program, Jason will arm you with the fresh perspective needed to reclaim your passion and create a better harmony between work and home.</p> <ul style="list-style-type: none"> Jason Kotecki, JBIRD INK, Ltd. <p>Jason is an artist, author, and speaker who considers himself a professional reminder-er and permission granter. Besides making art that inspires and delights people all over the world, Jason is in high demand as a professional speaker. He shares real-world strategies and practical ideas for restoring balance, preventing burnout, and achieving new levels of productivity. His programs are balanced with a refreshing mix of humor and emotion, serving as the perfect antidote for people who find themselves in a personal or professional rut.</p> |
| 10:00 am to 10:15 am | Networking Break |
| 10:15 am to 11:55 am | <p>#Notarule: The Art of Winning at Business and Life by Breaking Rules That Don't Exist</p> <p>Jason uncovers and annihilates the so-called rules that don't exist. He'll reveal some surprising principles that provide a powerful competitive advantage, foster breakthrough levels of innovation, and accomplish what was once thought impossible. This will arm you with tools for getting better at identifying rules that don't exist, and tactics for breaking them with confidence.</p> <ul style="list-style-type: none"> Jason Kotecki, JBIRD INK, Ltd. |

Personal
Development/
Leadership – Time
Management
CPEs = 1.5

Personal
Development/
Leadership – Time
Management
CPEs = 2

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE

BOSTON, MA ~ JUNE 25-28, 2017

| | |
|--|---|
| 12:00 pm to 02:00 pm | Lunch and Annual Business Meeting |
| 02:00 pm to 03:15 pm Specialized Knowledge CPEs = 1.5 | Group Sharing Do you have an audit issue of which you would like advice, clarification of how others perform a procedure, confirmation of your audit approach, or an experience that you would like to share with the group? This is your opportunity to ask, share, and learn from each other. <i>Facilitated by:</i> <ul style="list-style-type: none"> • Laura Tatem, Director of Internal Audit, Tampa Airport • Debbie Mommaerts, Audit Manager, Columbus Regional Airport Authority • Patrick J. Dalton, Director of Internal Audit & Corporate Compliance, Niagara Frontier Transportation Authority |
| 03:15 pm to 03:30 pm | Networking Break |
| 03:30 pm to 04:45 pm Auditing CPEs = 1.5 | TNC Revenue – A Continuous Monitoring Approach MSP utilizes a continuous monitoring approach for auditing several of our revenue streams. I am taking a similar approach to auditing TNC activity. MSP may also be unique because we chose not to utilize the AAAE ABT Clearinghouse. We are in the process of developing a data flow from Uber and Lyft into our proprietary commercial vehicle tracking system (MAVIS – MAC Automatic Vehicle Identification System). This presentation would focus on the use of Data Analysis and Business Intelligence Tools to continuously audit TNC activity. <ul style="list-style-type: none"> • Michael Gee, Minneapolis |

Tuesday, June 27, 2017

| | |
|---|---|
| 07:00 am to 08:00 am | Continental Breakfast ~ Conference Registrants Only |
| 08:00 am to 08:15 am | Massport Air Operations <ul style="list-style-type: none"> • Edward Freni, Director of Aviation, MassPort |
| 08:15 am to 09:30 am Auditing CPEs = 1.5 | Auditing Airport Property Rooms and Evidence Rooms We will go over audits of Airport Property Rooms (Lost and Found) and Airport Police Evidence Rooms. We will discuss the steps performed, any issues found and how they were discovered, along with best practices. <ul style="list-style-type: none"> • Lucy Vanderhoff, Columbus Regional Airport Authority • Laura Tatem, Director of Internal Audit, Tampa Airport |
| 09:30 am to 09:45 am | Networking Break |
| 09:45 am to 10:45 am | Procurement Card Audit – Findings and Future Improvements |

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE
BOSTON, MA ~ JUNE 25-28, 2017

| | |
|--|--|
| <p>Auditing CPEs = 1.2</p> | <ul style="list-style-type: none"> • Sheila Rojas, Sr. Auditor, Orlando • Felicia Carlee, Sr. Internal Audit Manager, Tampa |
| <p>10:45 am to 12:00 pm</p> <p>Specialized Knowledge</p> <p>CPEs = 1.5</p> | <p>Group Sharing</p> <p>Do you have an audit issue of which you would like advice, clarification of how others perform a procedure, confirmation of your audit approach, or an experience that you would like to share with the group? This is your opportunity to ask, share, and learn from each other.</p> <p><i>Facilitated by:</i></p> <ul style="list-style-type: none"> • Laura Tatem, Director of Internal Audit, Tampa Airport • Debbie Mommaerts, Audit Manager, Columbus Regional Airport Authority • Patrick J. Dalton, Director of Internal Audit & Corporate Compliance, Niagara Frontier Transportation Authority |
| <p>12:00 pm to 01:00 pm</p> | <p>Lunch</p> |
| <p>01:00 pm to 02:30 pm</p> <p>Auditing CPEs = 1.8</p> | <p>TRACK A ~ How Construction Cost Auditing and Project Controls Work Together</p> <p>This presentation explores the how construction audit fits within and enhances a project controls program. It discusses what controls are possible and probable by various entities of the project team. The intent is for auditors and project controls professionals to gain an understanding and appreciation of each other's role within the project. It also helps the owner and construction executives understand how audit and controls can work together to help a project reach its budget and schedule goals.</p> <ul style="list-style-type: none"> • Jake Ortego, PE, CCP, CCA, National Association of Construction Auditors <p>TRACK B ~ Auditing the Various Types of In-Airport Concessions</p> <p>For airports, concession revenue is critical as it creates a funding base that is utilized for operations, improvements, debt service, revenue sharing, and other obligations the airport may incur. Many of these agreements are dependent on proper reporting by the concessionaires. The focus of this presentation will be on completeness of revenue reported by concessionaires, proper computation of concession to be paid to the airport, as well as overall financial and nonfinancial compliance with these agreements. Various aspects of source document review and analysis will be discussed as well as report presentation. This course is appropriate for all levels.</p> <ul style="list-style-type: none"> • Rick Shields, CPA, CFE Blue and Co., LLC |
| <p>02:30 pm to 02:45 pm</p> | <p>Networking Break</p> |

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE
 BOSTON, MA ~ JUNE 25-28, 2017

| | |
|---|---|
| <p>02:45 pm to 3:45 pm</p> <p>Auditing CPEs = 1.2</p> | <p>CHOOSE FROM THE FOLLOWING TRACKS:</p> <p>TRACK A ~ Four Ways Your Contractor could be Overbilling You: A Comprehensive Look at Construction Insurance</p> <p>Insurance is confusing, plain and simple. Construction insurance is no exception. In some cases, contractors have been able to use complex insurance programs and policies to hide additional profit. This session will provide attendees with a better understanding of construction insurance and take a closer look at four potential areas where a contractor could be overbilling:</p> <ol style="list-style-type: none"> 1. Coverage not reimbursable per the construction contract 2. Coverage limits not consistent with contract requirements 3. Insurance and bond rates not representing a Contractor's actual cost 4. Insurance and bond rates applied incorrectly to cost basis <p>Technical Level Beginner to Intermediate</p> <p><i>Session attendees do not need to have a construction contract or insurance background.</i></p> <ul style="list-style-type: none"> • Mark McCarthy, Senior Manager, CBIZ Risk & Advisory Services <p>Mark McCarthy, CCA, CFE, is a Senior Manager in the national construction cost review and consulting group for CBIZ. He has more than 10 years of experience in redrafting construction contracts, reviewing project budgets and analyzing bonding and insurance programs, including self-insured programs.</p> <p>TRACK B ~ Auditing Rental Car Activity</p> <p>Other than parking, rental car revenues are typically the most significant source of terminal revenues at an airport. The lease or concession agreements with rental companies include numerous elements which require careful oversight by the airport in order to ensure compliance as well as proper concession reporting and collection. This presentation will include a drill-down of information obtained from rental car companies and comparative analysis of different levels and sources of information. Nonfinancial compliance will also be discussed as well as reporting by the auditor. Examples will be provided throughout the discussion. This course is appropriate for all levels.</p> <ul style="list-style-type: none"> • Rick Shields, CPA, CFE Blue and Co., LLC |
| <p>03:45 pm to 03:55 pm</p> | <p>Networking Break</p> |
| <p>03:55 pm to 4:45 pm</p> <p>Auditing CPEs = 1</p> | <p>Parking Audits</p> <p>Parking is typically one of the largest revenue sources at airports. We will discuss auditing parking revenue and pointers on what to look for.</p> <ul style="list-style-type: none"> • Claire Aboko-Venn, Director, Process Optimization and Improvement, Detroit |
| <p>5:30 pm to 9:30 pm</p> | <p>Networking Event – Spirit of Boston</p> |

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE
BOSTON, MA ~ JUNE 25-28, 2017

Wednesday, June 28, 2017

| | |
|--|--|
| 07:00 am to 08:00 am | Continental Breakfast ~ Conference Registrants Only |
| 08:00 am to 09:40 am Auditing CPEs = 2 | Detection Methods to Uncover Fraud Using actual case studies, various fraud schemes the Plante Moran team has encountered will be described, sharing how the fraud occurred, how it was discovered, and lessons learned. Audience members will learn tools and tests they can perform to help detect fraudulent activity in their organization. <ul style="list-style-type: none"> • Michelle D. McHale-Adams, CPA, CFF, CFE Partner, Plante Moran • Eric Conforti, CPA, CFE Senior Manager, Plante Moran |
| 09:40 am to 09:55 am | Networking Break |
| 09: 55 am to 10:55 am Information Technology CPEs = 1.2 | Cloud Computing Audit at DEN The rise of cloud technologies adoption has been phenomenal in the past few years. The use of such emergent technologies bring a number of significant risks that have important implications on the effectiveness of internal controls. Internal Audit functions can play a key role in helping organizations assess and manage cloud services risks. Each cloud computing audit can be unique; this presentation will review emerging technology of cloud computing in a nontechnical manner and will discuss DEN Internal Audit team's challenges and opportunities during the cloud computing audit at DEN. <ul style="list-style-type: none"> • Usha Yarlagadda, Director, Internal Audit, Denver International Airport • Zaid Mkhalfia, Internal Audit, Denver International Airport |
| 10:55 am to 11:55 am Auditing CPEs = 1.2 | 17 Hot Topics for 2017 and Beyond <ul style="list-style-type: none"> • What should be the focus of Internal Audit • Assessing Emerging Risks • Key Attributes of Successful Auditors • The Importance of Critical Thinking • Implementing Continuous Auditing Techniques Effectively <ul style="list-style-type: none"> • Danny M. Goldberg, CPA, CIA, CISA • GoldSRD |

REGULAR SESSION ENDS

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE

BOSTON, MA ~ JUNE 25-28, 2017

EXTENDED SESSION

| | |
|--|--|
| 12:00 pm to 01:00 pm | Lunch – <i>For EXTENDED Session Participants ONLY</i> |
| <p>01:00 pm to 02:15 pm</p> <p>Personal Development CPEs = 1.5</p> | <p>Molding Tomorrow's Internal Auditors</p> <p>Participants will learn best practices on how to train younger employees, including adult learning techniques and the hot buttons for Generation Y. Additionally, attendees will also learn about using teamwork and project management exercises to teach new employees.</p> <p>Who Should Attend: All employees who mentor younger auditors (NASBA Field of Study: Personal Development).</p> <p>Objectives</p> <ul style="list-style-type: none"> • Understand the differences and generation gaps between different levels/age groups • Learn the motivations of Generation Y and how to tap into their potential • Learn how to distinguish the field of internal auditing and get auditors excited about their careers <p>Agenda</p> <ol style="list-style-type: none"> I. Learn and understand the differences of Generation Y and their motivations II. Getting staff excited about auditing III. Generation Y – Training Characteristics IV. Rewarding Generation Y <ul style="list-style-type: none"> • Danny M. Goldberg, CPA, CIA, CISA • GoldSRD |
| 02:30 pm to 02:45 pm | Break/Networking |
| <p>02:45 pm to 04:00 pm</p> <p>Personal Development CPEs = 1.5</p> | <p>Molding Tomorrow's Internal Auditors (Continued)</p> <ul style="list-style-type: none"> • Danny M. Goldberg, CPA, CIA, CISA • GoldSRD |

ASSOCIATION OF AIRPORT INTERNAL AUDITORS

28TH ANNUAL CONFERENCE
BOSTON, MA ~ JUNE 25-28, 2017

Learning Objectives: Participants will gain an understanding of various airport business practices and learn techniques to monitor or audit various airport tenant activities. The conference sessions will provide ideas of where to focus limited time and resources, tips to improve practices, and will discuss actual approaches to audit airport operations, tenants, and contractors.

Program Content: Speakers from the profession, consulting firms, public accounting, and government will present ideas, concepts, and other industry specific audit content. Topics include audits of concessions, parking, rental cars, construction, risk, fraud, communication skills and tips in using information technology to enhance audit capabilities. See the conference agenda above for more information.

Program Level: Entry level to intermediate. Sessions are designed for auditors or financial staff charged with overseeing the contractual requirements of airport tenants. Material is designed for participants who have experience auditing airport operations and tenants, as well as for participants new to the airport environment.

Prerequisites: None

Advanced Preparation: No advance preparation is required.

Delivery Method: Group Live.

Recommended CPE: All participants are eligible to receive up to 22 CPE credits.

Registration Instructions and conference fees are included in the registration package herein and can also be obtained from the Association's website: www.airport-auditors.com

Refund/Cancellation Policy: Refunds in full must be requested in writing by May 15, 2017. Refund requests should be sent via email to Laura Tatem at L.Tatem@TampaAirport.com. No refunds will be granted after May 15, 2017; however, the remitting organization can send another participant in place of the original registrant.

Contact Information and Complaint Resolution Policy: For more information regarding refunds, complaints, and/or program cancellation policies, please contact Janice Mirarchi at 215.937.6982 or Janice.Mirarchi@phi.org. Written complaints should be addressed to:

Janice Mirarchi

Contracts Audit Supervisor

Division of Aviation

Philadelphia International Airport

Terminal E, 3rd Floor

Philadelphia, PA 19153



The Association of Airport Internal Auditors is registered with the National Association of State Boards of Accountancy (NASBA), as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to the National Registry of CPE Sponsors, 150 Fourth Avenue North, Suite 700, Nashville, TN 37219-2417. NASBA sponsor number: 103126 Web site: www.nasba.org

Speaker Bios

Claire Aboko-Venn

Claire Aboko-Venn comes with over 40 years of experience in auditing both at the external and internal audit levels, and currently works for Wayne County Airport Authority in charge of Performance and Process Improvements in the Operations Division. In this role she performs, among other duties, performance and process audits and ensures efficiencies in contract management. She has been part of the AAIA since 2007 and has been a member of board. Claire Aboko-Venn is a Chartered Accountant.

Felicia Carlee

Felicia Carlee is a Senior Manager of Internal Audit for Hillsborough County Aviation Authority (HCAA). HCAA is an independent special district of the State of Florida with exclusive jurisdiction, control, supervision and management over Tampa International Airport, Peter O. Knight Airport, Plant City Airport, and Tampa Executive Airport. Felicia has approximately 23 years of auditing experience and has been at HCAA for 9 years. Felicia is a Certified Public Accountant, licensed in the States of Florida and Maryland. She also is a Certified Internal Auditor, Certified Information Systems Auditor, and Certified Government Auditing Professional. Felicia is a member of:

- The Association of Airport Internal Auditors (AAIA)
- The American Institute of Certified Public Accountants (AICPA)
- The Florida Institute of Certified Public Accountants (FICPA)
- The Institute of Internal Auditors (IIA)
- The Association of Local Government Auditors (ALGA)
- Information Systems Audit and Control Association (ISACA)

Eric Conforti, CPA, CFE | Senior Manager

Eric is a Senior Manager in our Forensic Investigative Services group, which performs over 100 investigations annually. He specializes in providing forensic investigations, data analytics, and analyses of internal controls. Eric is professionally trained in a variety of interviewing and interrogation methods. He has identified millions in losses due to asset misappropriation and his work has led to a number of successful law enforcement referrals at the federal, state, and local levels. Prior to joining the FVS practice, Eric was an auditor specializing in governmental and compliance audits. Eric is frequently requested to speak at industry conferences on matters related to fraud and data analytics. Eric is a member of Association of Certified Fraud Examiners and the Michigan Association of CPA's Fraud Task Force.

Patrick J. Dalton, CPA

Pat is the Director of Internal Audit & Corporate Compliance for the Niagara Frontier Transportation Authority. The Niagara Frontier Transportation Authority (NFTA) is a regional multi-modal transportation authority responsible for air and surface transportation in Erie and Niagara Counties in New York State. NFTA businesses include Metro bus, Metro-link, a light rail system, ADA paratransit system, two international airports, and transportation centers in Buffalo and Niagara Falls.

Pat has previously worked for Ernst & Young as an audit manager. He has spent the last 24 years with the Niagara Frontier Transportation Authority as its Director of Internal Audit & Corporate Compliance. He is an active member of the Institute of Internal Auditors (IIA), American Institute of Certified Public Accountants (AICPA) and the Association of Airport Internal Auditors (AAIA). Pat serves as a member of the steering committee of the AAIA.

Edward Freni, Director of Aviation

Edward C. Freni was appointed Aviation Director in 2007 after a career at Massport and with American Airlines that spanned 38 years. As director of Massport's aviation assets, Mr. Freni is responsible for administering, coordinating and managing airside and landside activities at Boston Logan International Airport, Hanscom Field in Bedford and Worcester Regional Airport.

Following a successful career at American Airlines where he was responsible for more than 2,000 employees as General Manager in Boston, Mr. Freni started at Massport in 2000 as Logan's Director of Aviation Operations, where he managed daily operations, airport facilities, public services and helped develop the daily security briefing following the attacks of September 11, 2001.

Freni received his Bachelor of Science from the Whittemore School of Business and attended the University of New Hampshire from 1970 to 1974. He was Captain of the University of New Hampshire 1973-74 Championship Hockey Team.

Michael Gee, CFE, MBA

Michael Gee is a Senior Internal Auditor for the Metropolitan Airports Commission (MAC). The MAC owns and operates Minneapolis-St. Paul International Airport (MSP), as well as six general aviation airports within the Twin Cities metropolitan area. Michael has worked in the internal audit profession for over 13 years in various highly-regulated industries, including retail, defense/aerospace and health care. Auditing experience includes Sarbanes-Oxley compliance, Medicare Part D compliance, HIPAA, government contracting and Fraud Risk Management. Michael has been a Certified Fraud Examiner (CFE) since 2007 and has a BS in Finance and Marketing from the University of Wisconsin-La Crosse, as well as an MBA from St. Cloud State University.

Thomas P. Glynn, Ph.D.

Thomas P. Glynn, Ph.D., became Chief Executive Officer of the Massachusetts Port Authority on November 1, 2012. In this role he oversees the 1,300-person agency with a \$700 million budget that owns and operates Boston Logan International Airport, the public container and cruise terminals in the Port of Boston, Hanscom Field, Worcester Regional Airport and real estate holdings in South Boston, East Boston and Charlestown.

Prior to joining Massport, Glynn was Chief Operating Officer of Partners HealthCare System, the Commonwealth of Massachusetts' largest network of teaching hospitals and neighborhood health centers. His previous roles included General Manager of the Massachusetts Bay Transportation Authority, Deputy Secretary of Labor for the Clinton Administration and Deputy Commissioner of Public Welfare in Massachusetts.

Glynn is a fellow of the National Academy of Public Administration and a former board member of the Council for Excellence in Government. A former lecturer at Harvard University's John F. Kennedy School of Government, Glynn earned a B.A. in Economics from Tufts University and a Ph.D. from the Heller School for Social Policy and Management at Brandeis University.

Danny Goldberg

Danny M. Goldberg is the Founder of GOLDSRD (www.GoldSRD.com), a leading provider of Staff Augmentation, Executive Recruiting and Professional Development services. Previously, Danny led the Professional Development and Executive Recruiting Practices at Sunera. Mr. Goldberg re-purchased his practice that he sold to Sunera in 2011.

Prior to joining Sunera in January 2011, Danny founded SOFT GRC, an advisory services and professional development firm. Danny has over 17 years of audit experience, including five as a CAE/Audit Director at two diverse companies.

Danny has served on the audit committee of the Dallas Independent School District and was the Chairman of the North Texas Leadership Council of the American Lung Association in 2012. Danny is also the IIA Dallas and Fort Worth Chapter Programs committee Co-Chairman for the 2012-2013 year and was elected to the Fort Worth IIA Board of Directors in 2013.

Danny co-authored the groundbreaking storybook format publication *People-Centric® Skills: Communication and Interpersonal Skills for Internal Auditors*, which was available from Wiley Publications in August 2014. *People-Centric Skills* is the first publication of its kind that *specifically focuses on communication and interpersonal skills for internal auditors*.

Danny is a well-known speaker across the nation, including numerous keynote presentations. He currently works with over 100 professional associations around the world and numerous Fortune 1000 companies, assisting in their professional development efforts.

Mr. Goldberg has been recognized as a top speaker at numerous events over the past years, including:

- 3rd Ranked Speaker, 2015 IIA All-Star Conference
- 8th rated speaker – 2015 MISTI AuditWorld
- 3rd and 10th rated speaker – 2014 and 2015 ISACA CACS
- One of the Top Ranked Speakers - 2014 IIA All-Star Conference (3.72/4.00 Rating)
- 2014 IIA Southern California District Conference – Keynote Speaker – 4.91/5.00 Rating
- 3rd overall ranked speaker out of 71 – 2014 ISACA CACS Conference
- One of the Top Ranked Speakers – 2014 IIA Gaming Conference

Danny is a Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor, Certified in the Governance of Enterprise Information Technology, Certified in Risk and Information Systems Control, Certified in Risk Management Assurance, has obtained his Certification in Control Self-Assessment and is a Chartered Global Management Accountant.

Jason Kotecki

Jason Kotecki is an artist who speaks. Really, really well! Having presented to over 600 organizations in the last 13 years, he's earned the designation of Certified Speaking Professional (CSP) by the National Speakers Association. Jason is an expert at helping people "Escape Adulthood," in order to restore balance, beat burnout, and become more innovative by breaking rules that don't exist. Jason uses his extraordinary artistic gifts, combined with humor and memorable storytelling, to spark intentional thinking that leads people to become more passionate and productive. Get a sneak peak: <http://EscapeAdulthood.com>

Mark McCarthy

Mark McCarthy, CCA, CFE, is a Senior Manager in the national construction cost review and consulting group for CBIZ. He has more than 10 years of experience in redrafting construction contracts, reviewing project budgets and analyzing bonding and insurance programs, including self-insured programs.

Michelle D. McHale-Adams, CPA/CFE, CFE | Partner

Michelle has over 20 years of experience in forensic accounting and is Plante Moran's Forensic Accounting Practice Leader. She has conducted numerous interviews, located and reviewed key documents, analyzed numerous financial records, traced assets, and quantified the financial losses for many clients in different industries. She has assisted counsel in discovery matters and has testified at trial regarding forensic accounting findings. She has helped organizations prepare economic loss claims that are filed with insurance companies for a variety of claims. Michelle has also provided financial consulting services for many large and small entities related to performing numerous Fraud Risk Assessments whereby vulnerable areas of the controls over cash are identified. These services have spanned many different industries, including the governmental sector. Michelle is the former Chair of the Michigan Association of Accountants' Fraud Task Force and is a frequent presenter on the topics of forensic accounting and internal controls.

Zaid Mkhalfia Zaid has been with Denver International Airport since 2008. He has a BS-Science of Management and an MS-MBA/Accounting degrees. He also holds CIA and CRMA certifications and have recently obtained the CISA certification. During his spare time, I like reading and watching documentaries.

Debbie Mommaerts,

Debbie Mommaerts is the Audit Manager at Columbus Regional Airport Authority, which consists of 3 airports: John Glenn Columbus International Airport, Rickenbacker International Airport, and Bolton Field.

She earned her CPA from the Accountancy Board of Ohio in September of 2000, her Certified Construction Auditor (CCA) from the National Association of Construction Auditors in 2012, her Certified Government Financial Manager (CGFM) from the Association of Government Accountants in 2015, and her Certified Internal Auditor (CIA) from the Institute of Internal Auditors in 2016.

Debbie has 19 years of accounting and auditing experience and has been at Columbus Regional Airport Authority for 5 years. Prior to coming to Columbus she worked as the Chief Financial Officer for a Juvenile Court, State Auditor's Office, a City Finance Director and she served 20 years in the US Navy.

Debbie is a member of the Association of Airport Internal Auditors (AAIA), Association of Government Accountants (AGA), the American Institute of Certified Public Accountants (AICPA), the National Association of Construction Auditors (NACA), Institute of Internal Auditors (IIA), and the Ohio Society of CPAs (OSCPA).

Sheila D. Rojas CPA, CIA, CGAP

Sheila began her auditing career with the Auditor General Office for the State of Florida. She worked as a senior auditor and was the lead in-charge auditor for the Federal, Financial and Operational audits at Higher Education Institutions like the University of Central Florida and Valencia College. Also, she has previously worked as the Assistant Controller for the Florida Polytechnic University. She is a Certified Public Accountant for the state of Florida, Certified Internal Auditor and a Certified Government Auditing Professional and has over 17 years of auditing experience. When she is not auditing, she likes to spend her time baking, painting ceramics and volunteering at church.

Currently, she works as a senior auditor for the Greater Orlando Aviation Authority for the Orlando International Airport and Orlando Executive Airport. OIA is the 2nd busiest airport in Florida, with nearly 42 million passengers visiting each year and generates over \$31 billion in direct and indirect revenue for the regional economy.

Jake Ortego, PE, CCP, CCA

Mr. Ortego is the co-founder and President of JA Cost Engineers and Advisors. Jake has actively been involved on nearly every aspect of capital improvement processes from inception through design, construction, and closeout for project that range for the millions to over \$1B. He is a licensed mechanical engineer with over 22 years of experience in all phases of the design-construction process and extensive involvement in the project controls, scheduling, project management and engineering management of industrial and commercial projects. He is a Licensed Professional Engineer, Certified Construction Auditor, and a Certified Cost Engineer.

Rick Shields

Rick Shields is a CPA with 20 years of experience in public accounting. He began working with airports in 1995 and has performed rentacar, parking, gift shop, food and beverage, and financial statement audits for approximately ten airports.

Mr. Shields has acquired the Certified Fraud Examiner (CFE) designation awarded by The Association of Certified Fraud Examiners (ACFE). He has also acquired the CompTIA A+ certification and has successfully completed the Certified Information Systems Auditor (CISA) examination. He has written for Airport Magazine, published by the American Association of Airport Executives (AAAE).

Mr. Shields is employed by Blue & Co., LLC, a Midwest-based CPA firm with affiliates throughout the United States and North America.

Laura Tatem

Laura Tatem is the Director of Internal Audit for Hillsborough County Aviation Authority (HCAA). HCAA is an independent special district of the State of Florida with exclusive jurisdiction, control, supervision and management over Tampa International Airport, Peter O. Knight Airport, Plant City Airport, and Tampa Executive Airport.

Laura is a Certified Public Accountant, licensed in the States of Florida and Virginia. She is also a Certified Internal Auditor and Certified Government Auditing Professional. She has approximately 13 years of auditing experience and has been at Tampa International Airport for four years. Prior to that, she worked as an external auditor primarily in the fields of government, non-profit, and construction.

Laura is a member of:

- The Association of Airport Internal Auditors (AAIA)
- Airports Council International-North America (ACI-NA)
- Florida Airports Council (FAC)
- The American Institute of Certified Public Accountants (AICPA)
- The Florida Institute of Certified Public Accountants (FICPA)
- The Institute of Internal Auditors (IIA)
- The Association of Local Government Auditors (ALGA)
- The Government Finance Officers Association (GFOA)
- The Florida Government Finance Officers Association (FGFOA)

She also serves as Board Member and Treasurer for AAIA, Board Treasurer and Finance Committee Chair for the Humane Society of Tampa Bay and as a Board Member and Communications Committee Chair for the Florida Audit Forum. She has three dogs, three cats, and a turtle.

Lucy Vanderhoff

Lucy is the Staff Auditor at the Columbus Regional Airport Authority in Columbus, OH. She has been with the Authority since 2015. Prior to coming to the Airport Authority, Lucy worked at Deloitte and most recently for the State Auditor's Office. She has a Bachelor's Degree in Accounting from Ohio Northern University.

Usha Yariagadda

Usha started her auditing career at DEN as a Staff Auditor in 2006. She is now the Internal Audit Director / CAE for Denver International Airport. She has M.S. in Accounting and MBA degrees. She is also a certified Internal Auditor. Denver International Airport is the 15th-busiest airport in the world and the fifth-busiest airport in the United States. With more than 53 million passengers traveling through each year, the airport is the primary economic engine for the state of Colorado, generating more than \$26 billion for the region annually.

AMY GONZALEZ

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REPORT**

(To be completed within 30 days from travel return date)

TRAVELER: Amy Gonzalez DEPT. NAME & NO. General Counsel
 DEPARTURE DATE: 4/26/2017 RETURN DATE: 4/26/2017 REPORT DUE: 5/26/17
 DESTINATION: Palm Springs, CA

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

| | Authority Expenses (Prepaid by Authority) | Employee Expenses | | | | | | | TOTALS | |
|---|--|-------------------|--------|--------------------|----------------------|----------|--------|----------|--------|--------|
| | | SUNDAY | MONDAY | TUESDAY 4/26/17 | WEDNESDAY 4/26/17 | THURSDAY | FRIDAY | SATURDAY | | |
| Air Fare; Railroad, Bus (attach copy of itinerary w/charges) | | | | | | | | | 0.00 | |
| Conference Fees (provide copy of flyer/registration expenses) | | | | | | | | | 0.00 | |
| Rental Car* | | | | | | | | | 0.00 | |
| Gas and Oil* | | | | | | | | | 0.00 | |
| Garage/Parking* | | | | 34.00 | | | | | 34.00 | |
| Mileage - attach mileage form* | | | | 11.10 | 11.10 | | | | 22.20 | |
| Taxi and/or Shuttle Fare (include tips pd.)* | | | | | | | | | 0.00 | |
| Hotel* | | | | 275.74 | | | | | 275.74 | |
| Telephone, Internet and Fax* | | | | | | | | | 0.00 | |
| Laundry* | | | | | | | | | 0.00 | |
| Tips - separately paid (maids, bellhop, other hotel svcs.) | | | | | | | | | 0.00 | |
| Meals (include tips pd.) | Breakfast* | | | | | | | | 0.00 | |
| | Lunch* | | | | | | | | 0.00 | |
| | Dinner* | | | | | | | | 0.00 | |
| | Other Meals* | | | | | | | | 0.00 | |
| <i>Alcohol is a non-reimbursable expense</i> | | | | | | | | | | |
| Hospitality ¹ * | | | | | | | | | 0.00 | |
| Miscellaneous | | | | | | | | | 0.00 | |
| Baggage fee | | | | | | | | | 0.00 | |
| *Provide detailed receipts | | | | | | | | | 0.00 | |
| Total Expenses prepaid by Authority | | 0.00 | 0.00 | 0.00 | 320.84 | 11.10 | 0.00 | 0.00 | 0.00 | 331.94 |

| | | |
|--|---|--------|
| Explanation: | Total Expenses Prepaid by Authority | 0.00 |
| No other receipts were provided for this travel report. | Total Expenses Pd. by Employee (including cash advances) | 331.94 |
| | Grand Total | 331.94 |
| | Less Cash Advance (attach copy of Authority ck) | |
| | Less Expenses Prepaid by Authority | 0.00 |
| | Due Traveler (positive amount) ² | |
| | Due Authority (negative amount) ³ | 331.94 |
| <i>Note: Send this report to Accounting even if the amount is \$0.</i> | | |

| |
|---|
| ¹ Give names and business affiliations of any persons whose meals were paid by traveler. |
| ² Prepare Check Request |
| ³ Attach personal check payable to SDCRAA |

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Kendy Rios Ext: x2424
 Traveler Signature: Amy Gonzalez Date: 7-11-17
 Approved By: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, _____ hereby certify that this document was approved by the Executive Committee at its
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

_____ meeting.
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Amy Gonzalez Dept: 15

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 1/24/17 **PLANNED DATE OF DEPARTURE/RETURN:** 4/23/17 / 4/24/17

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip- continue on extra sheets of paper as necessary):

Destination: Palm Springs, CA Purpose: ACI-NA - Business of Airports Conference
Explanation: Speaker at ACI-NA Conference - Adverstising Policies and Guidelines

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

| | | |
|--|-----------|--------|
| • AIRFARE | \$ | 0.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ | 0.00 |
| B. LODGING | \$ | 190.00 |
| C. MEALS | \$ | 100.00 |
| D. SEMINAR AND CONFERENCE FEES | \$ | 550.00 |
| E. ENTERTAINMENT (If applicable) | \$ | |
| F. OTHER INCIDENTAL EXPENSES | \$ | |
| TOTAL PROJECTED TRAVEL EXPENSE | \$ | |

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Amy Gonzalez* Date: 1/24/17

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Tony R Russell, Authority Clerk, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its 2-21-17 meeting.
(Leave blank and we will insert the meeting date.)

DESERT SPRINGS MARRIOTT

81988 GONZALEZ/A 249.00 04/26/17 11.00 14190 16015
 KGM 04/25/17 22.00
 24
 Room Address Payment MRW#

| DATE | REFERENCE | CHARGES | CREDITS | BALANCE DUE |
|------|-----------|---------|---------|-------------|
|------|-----------|---------|---------|-------------|

| | | | | |
|-------|----------|---------|--|----------|
| 04/25 | RESORT | RESORT | | 1.00 |
| 04/25 | RESORTTX | RESORT | | .14 |
| 04/25 | VALETPK | VALET1 | | 34.00 |
| 04/25 | ROOM-GR | 8198, 1 | | 240.00 |
| 04/25 | TAX/BID | 8198, 1 | | 33.60 |
| 04/25 | CATOUR | 8198, 1 | | 1.00 |
| 04/26 | VS CARD | | | \$309.74 |

SETTLED TO: VISA CARD CURRENT BALANCE .00

THANK YOU FOR CHOOSING MARRIOTT! TO EXPEDITE YOUR CHECK-OUT, PRESS "MENU" ON YOUR TV REMOTE CONTROL TO ACCESS VIDEO CHECK-OUT OR LEAVE A VOICE MAIL MESSAGE AT EXTENSION 87.

AS REQUESTED, A FINAL COPY OF YOUR BILL WILL BE EMAILED TO: KXXX@SAN.ORG
 SEE "INTERNET PRIVACY STATEMENT" ON MARRIOTT.COM

YOUR TRIP TO:

Desert Springs Marketplace



2 HR 30 MIN | 127 MI

Est. fuel cost: \$11.10

Trip time based on traffic conditions as of 3:08 PM on July 10, 2017. Current Traffic: Moderate



1. Start out going **west** on Terminal Access Rd.

Then 0.05 miles

0.05 total miles



2. Take Terminal Access Rd toward **Airport Exit/Terminal Return/Parking**.

Then 0.22 miles

0.27 total miles



3. Turn **slight right** toward **I-5/Downtown/Rental Car Return**.

Then 0.50 miles

0.77 total miles



4. Turn **slight right** onto N Harbor Dr.

Then 1.08 miles

1.85 total miles



5. Turn **left** onto W Grape St.

W Grape St is just past W Hawthorn St.

Then 0.38 miles

2.23 total miles



6. Merge onto I-5 S/San Diego Fwy S.

If you reach Albatross St you've gone a little too far.

Then 0.57 miles

2.80 total miles



7. Merge onto CA-163 N via EXIT 16 toward **Escondido**.

Then 11.02 miles

13.81 total miles



8. CA-163 N becomes I-15 N/Escondido Fwy N.

Then 45.28 miles

59.10 total miles



9. Take the **CA-79 S** exit, EXIT 58, toward **Indio/Temecula**.

Then 0.24 miles

59.34 total miles



10. Keep **right** to take the ramp toward **Indio/Warner Springs/Hwy 79 South**.

Then 0.03 miles









59.37 total miles



11. Turn **right** onto Temecula Pkwy/CA-79. Continue to follow CA-79.

Then 17.87 miles

77.04 total miles

-  12. Turn left onto Cahulla Rd/CA-371. Continue to follow CA-371.
 CA-371 is 0.2 miles past High Point Truck Trl.
 If you reach Old Meadow Dr you've gone about 0.1 miles too far.
 ----- Then 20.67 miles ----- 97.71 total miles
-  13. Turn right onto State Highway 74/CA-74. Continue to follow CA-74.
 CA-74 is 0.6 miles past Old Cahulla Rd.
 If you are on Paradise Dr and reach Wampum Trl you've gone a little too far.
 ----- Then 24.21 miles ----- 121.92 total miles
-  14. CA-74 becomes Monterey Ave.
 ----- Then 2.50 miles ----- 124.42 total miles
-  15. Turn right onto Country Club Dr.
 Country Club Dr is 0.2 miles past Sagewood Dr.
 If you reach Via Barbato you've gone about 0.1 miles too far.
 ----- Then 2.01 miles ----- 126.43 total miles
-  16. Turn left onto Cook St.
 Cook St is 0.2 miles past Desert Springs Dr.
 If you reach The Lakes Dr you've gone about 0.3 miles too far.
 ----- Then 0.10 miles ----- 126.54 total miles
-  17. Make a U-turn onto Cook St.
 ----- Then 0.17 miles ----- 126.71 total miles
-  18. Take the 1st right onto Country Club Dr.
 If you reach Riviera Dr you've gone about 0.4 miles too far.
 ----- Then 0.06 miles ----- 126.77 total miles
-  19. Desert Springs Marketplace, 74884 Country Club Dr, Palm Desert, CA, 74884
 COUNTRY CLUB DR is on the right.
 If you reach Desert Willow Dr you've gone about 0.1 miles too far.

Use of directions and maps is subject to our [Terms of Use](#). We don't guarantee accuracy, route conditions or usability. You assume all risk of use.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

2017

MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

| EMPLOYEE NAME | | | PERIOD COVERED | |
|---------------------|--------------|---------------------------------------|---|--------------|
| Amy Gonzalez | | | April 25, 2017 | |
| DEPARTMENT/DIVISION | | | | |
| General Counsel | | | | |
| DATE | MILES DRIVEN | DESTINATION AND PURPOSE OF TRIP | PARKING FEES & OTHER TRANSPORTATION COSTS | \$\$\$ |
| 4/25/17 | 127.00 | Desert Palm Springs | | 11.10 |
| | | 2017 ACI-NA Business of Airports | | |
| | | Conference | | |
| 4/26/17 | 127.00 | Return to SD from Desert Palm Springs | | 11.10 |
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| | | | | |
| SUBTOTAL | | | 254.00 | 22.20 |

Computation of Reimbursement

| | |
|--|------------------|
| TOTAL MILEAGE DRIVEN (LIMITED TO 200 MILE MONTHLY AVERAGE PER YEAR) | 254.00 |
| REIMBURSEMENT RATE: (see below) * Rate as of January 2013 | X 0.565 |
| TOTAL MILEAGE REIMBURSEMENT | 143.51 |
| PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS) | 22.20 |
| TOTAL REIMBURSEMENT REQUESTED | \$ 165.71 |

I acknowledge that I have read, understand and agree to *Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.
Business Expense Reimbursement Policy 3.30

Amy

SIGNATURE OF EMPLOYEE

DEPT./DIV. HEAD APPROVAL



2017 ACI-NA Business of Airports Conference Agenda (Finance Track)

April 24-26, 2017 • JW Marriott Desert Springs • Palm Springs, CA
(updated as of April 20, 2017)

Monday, April 24, 2017

- 8:00am – 4:30pm **Registration**
Foyer
- 8:00am – 9:00am **Networking Breakfast**
Springs Patio
- 8:30am – 4:00pm **Finance Committee Workshop** (*Open to all registered attendees*)
Salon F
- 8:30am – 9:30am **Welcome and Opening Remarks** by Andy Rountree, Chair, ACI-NA Finance Committee;
1 CPE Credit Vice President and CFO, Metropolitan Washington Airports Authority
- Airport/Airline Business Working Group**, Chaired by Tatiana Starostina, Manager,
Financial Planning, Oakland International Airport
1. Business term survey, Dafang Wu, Associate Director, DWU Consulting LLC
 2. Air carrier incentive program, Randy Flertz, Airport Regional Director, Northwest Region, FAA
- 9:30am – 9:45am **Break**
- 9:45am – 10:45am **Accounting and Financing Working Group**, Chaired by Max Underwood, Vice President,
1 CPE Credit Finance, Dallas/Fort Worth International Airport
1. General Accounting Update:
 - a. Accounting for Leases – Max Underwood, Vice-President, Finance, DFW International Airport (10 minutes)
 - b. US Accounting – Ali H. Hijazi, Senior Audit Manager, Plante Moran, Detroit Michigan (10 minutes)
 - c. Canadian Accounting – Catherine Kloepper, Sr. Vice President Corporate Services & CFO, Winnipeg Airports Authority (5 minutes)
 2. Private Placement Financing
 - a. An Overview – William Case, Director, Public Financial Management, Inc. (5 minutes)
 - b. Recent Airport Placement – Michael Phemister, Vice-President, Treasury Management, DFW International Airport (10 minutes)

- c. A Rating Agency Perspective of Private Placement and other Credit Quality issues – Harvey Zachem, Managing Director, Kroll Bond Ratings (20 minutes)

10:45am – 11:00am **Networking Break**
Foyer

- 11:00am – 12:00pm **Strategic Planning and Performance Management Working Group**, Chaired by Catherine Kloepfer, Senior Vice President/Corporate Services & CFO, Winnipeg Airports Authority Inc.
1 CPE Credit
1. Presentation on the initial results from the 2016 ACI-NA Financial Benchmarking survey
 - a. High level overview of the major metrics, and year over year comparisons for more detailed metrics (20-25 minutes) – Ann Davis, Director of Finance & Tony Conza, Manager of Financial Reporting and Benchmarking, Tampa International Airport
 - b. Understand the correlation between passenger growth with "strength of market economy", and forecasted results over the next 12 months (15 minutes) – Walt Matwijec, Vice President, Continuous Improvement, Nashville International Airport
 - c. Q&A (10 minutes)
 2. Disclaimer language on all ACI-NA surveys – Tom Devine, General Counsel, ACI-NA

12:15pm – 1:30pm **Joint Buffet Lunch**
Springs Patio

- 1:30pm – 2:30pm **Financial Implications of FAA Matters Working Group**, Chaired by Scott Brickner, Vice President, Finance and Asset Management/Treasurer, San Diego County Regional Airport Authority
1 CPE Credit
1. FAA Update, Elliott Black, Director, Office of Airport Planning and Programming (APP-1), Federal Aviation Administration & Randy Fiertz, Airport Regional Director, Northwest Region, FAA

2:30pm – 2:45pm **Break**

- 2:45pm – 4:00pm **Finance Committee Meeting**, chaired by Andy Rountree, Vice President for Finance and Chief Financial Officer, Metropolitan Washington Airports Authority
1.5 CPE Credits
1. Welcome and Opening Remarks (5 minutes)
 2. ACI-NA Legislative Update – Annie Russo, Vice President, Government and Political Affairs, ACI-NA (20 minutes)
 3. Capital Market Overview – DJ Mehigan, Managing Director, Raymond James (20 minutes)
 4. Canadian Update – Catherine Kloepfer, Senior Vice President /Corporate Services & CFO, Winnipeg Airports Authority Inc. (15 minutes)
 5. ACI World Economics Committee Update – Cindy Nichol, CFO, Port of Portland, Chair, ACI World Economics Committee (10 minutes)
 6. Open Discussion and Announcement of 2017 Event Schedule (remaining time)

4:15pm – 5:00pm **Finance Committee Steering Group Meeting**

5:00pm – 6:30pm **Networking Lounge Grand Opening and Welcome Reception**
Salon 1-7

Tuesday, April 25, 2017

8:00am – 4:30pm **Registration**
Foyer

8:00am – 9:15am **Breakfast in Networking Lounge**
Salon 1-7

9:15am – 9:30am **Welcome and Opening Remarks**
Salon 8-14

Speakers: Thomas P. Nolan, Executive Director, Palm Springs International Airport
William R. Vanecek, Chair, ACI-NA and Director of Aviation, Buffalo Niagara International Airport

9:30am – 10:45am
Salon 8-14
1.5 CPE Credit

Keynote Speaker: Jim Knight, Business Culture Catalyst and Former Hard Rock International Executive & Author of *Culture That Rocks!*

Learn from the acclaimed author of *Culture That Rocks!* how people-oriented businesses can achieve rock star status. Sharing lessons from his more than 30-year career in hospitality training, Jim Knight will provide thought-provoking and refreshingly candid advice on organizational culture, customer service, employee branding, building teams, performance management, philanthropy and facilitation training.

10:45am – 11:15am
Desert 1-7
11:15am – 12:30pm
Salon F
1.5 CPE Credits

Networking Break

Session 1C: Disruptive Business Trends: Implications for Airport Operations and Finance

Transportation Network Companies (TNCs), other ridesharing businesses, self-service airline technological trends, sensing technologies (beacons, Bluetooth, and Wi-Fi), and airport apps have created both opportunities and challenges for airports in managing finances, facilities, and operations. Future trends that could be disruptive to airports might include drone package deliveries, personal airborne transportation systems (PATS), and autonomous vehicles. How can airports best address and capitalize on these trends? Learn from a panel that's lived through these changes and continues to seek the best solutions posed by these game changing market dynamics.

Moderator: Sheri Emico, Director, LeighFisher

Speakers: Dale Kirby, Vice President Sales, North America, SITA
Tyler Maheu, C.M., Aviation Superintendent, Operations – Ground Transportation, Phoenix Sky Harbor International Airport
Steve Willer, Business Development Manager, AirMap

12:30pm – 2:00pm
Salon 1-7
2:00pm – 3:15pm
Salon F
1.5 CPE Credits

Lunch in Networking Lounge

Session 2C: Strategic Capital Investment Decisions

As existing airport infrastructure continues to age and traffic volumes continue to rise, airport operators face decisions about how much to invest in maintaining physical assets, renovating facilities, and/or building new facilities. This session will look at ways to make those decisions strategically, provide approaches to getting stakeholder buy-in, and explore tools to help you get there. Questions to be addressed include:

- How can you sell your capital improvement program to the airlines and your community in tough economic times?
- How do you go through the decision-making process? What are the parameters to consider? Are hurdle rate policies effective? How do you evaluate capital projects?
- How do you programmatically maintain your physical assets?
- What financing tools do you use for different projects?

Moderator: Sylvia Ambrogio, Airport Chief Administrative Officer, Finance & Administration, Department of Airports, Sacramento County Airport System

Speakers: Elliott Black, Director, Office of Airport Planning and Programming (APP-1), Federal Aviation Administration
Roy Block, President, RW Block Consulting, Inc.
Sharon Sarmiento, Ph.D., Principal, Unison Consulting, Inc.

3:15pm – 3:45pm
Salon 1-7

Networking Break

3:45pm – 5:00pm
Salon F
1.5 CPE Credits

Session 3C: The Importance of Investor Outreach: Benefits of Directly Engaging with the Investor Community

In the current airport finance landscape, the value of proactively engaging with investors is greater than ever. This session will explore tips and strategies for an effective investor relations program and discuss best practices for providing information to investors.

Moderator: Nadine Mentor, Managing Director, Samuel A. Ramirez & Co., Inc.

Speakers: Marshall Kitain, Executive Director, Head of Credit Analysis & Investor Marketing, J.P. Morgan Securities LLC
Kevin Kone, Managing Director, Finance, San Francisco International Airport
Kathleen Sharman, Chief Financial Officer, Greater Orlando Aviation Authority
Michael Shepard, Vice President & Senior Transportation Credit Analyst, Franklin Funds
Anna Tenaglia, Director of Treasury, Massachusetts Port Authority

Wednesday, April 26, 2017

8:00am – 1:00pm

Registration

Foyer

8:00am – 8:45am

Breakfast in Networking Lounge

Salon 1-7

8:45am – 10:00am

General Session: Roundtable with Airlines

Salon 8-14

1.5 CPE Credits

Moderators: Randy Bush, CFO, Columbus Regional Airport Authority
Tatiana Starostina, Manager, Financial Planning, Oakland International Airport

Panelists: DJ Anderson, Director, Properties, American Airlines
Donnell Harvey, Regional Director, Corporate Real Estate, Delta Air Lines
Mike McNaney, Vice President - Industry, Corporate & Airport Affairs, WestJet

This session features representatives from airlines who will share their perspectives on many issues including industry growth projections, airport privatization and public/private partnerships, new trends in airport-airline agreements, airline input into airport capital programs and much more. And, of course, we'll look to airports in the audience for their questions and discussion with our airline panelists.

10:00am – 10:30am

Networking Break

Salon 1-7

10:30am – 12:30pm

Airport Roundtable by Hub Size

2 CPE Credits

Directors 1

Large Hub Roundtable

Facilitators: Greg Richardson, Assistant General Manager, City of Atlanta Department of Aviation
Hartsfield-Jackson Atlanta International Airport
Max Underwood, Vice President, Finance, Dallas/Fort Worth International Airport

This roundtable will discuss the following questions:

1. Given recent history with interest rate environment what strategies are you employing to hedge or mitigate expected increase in interest rates?
2. What recent strategies have been successful in getting PFC applications through the FAA process?
3. Does today's outlook/complexity for the AMT, non-AMT, Taxable bond market change the characteristics of your future bond issuances?
4. Are you prepared for the next economic downturn? How have you attempted to

- mitigate your exposure?
5. How have you seen your airport/airport industry respond/react to airline mergers over the past 10 years?
 6. Time permitting, discuss the impact of TNCs at your airport (this topic will be discussed in earlier Finance Session)
 7. Other pertinent topics as directed by participants

Directors 2 **Medium Hub Airport Roundtable**

Facilitators: Sylvia Ambrogio, Airport Chief Administrative Officer, Finance & Administration, Department of Airports, Sacramento County Airport System
 Brian McGonagle, Department Director of Finance, Lee County Port Authority Southwest Florida

This roundtable will focus on the following issues:

1. Now that passengers are growing, what's working for your Airport?
2. Are there new trends to grow nonairline revenues?
3. TNC's – How are they impacting your airport?
4. Preparing for the GASB Exposure Draft: Leases. What should we expect?
5. Preparing the CIP is an ongoing effort. What works and what doesn't?
6. How many cost centers are enough? What is the best way to amortize costs to airlines?
7. Sustainability – How are you grooming the next generation of leaders.
8. What is your airport doing to grow air service development? Does a marketing incentive program really work?

Directors 3 **Small/Non Hub Airport Roundtable**

Facilitators: Dave Armstrong, Finance Director, Spokane International Airport
 John Schubert, CPA, Senior Director of Finance and IT, Tucson Airport Authority

Given the staffing constraints and different organization models at the small and non-hub airport, how are you handling these specific topics?

1. What does your Capital Improvement Plan (CIP) process look like including grant and PFC applications? Do you have an annual process?
2. What do you report to your board or governing body? And in what format do you report?
3. Where are you in terms of PCI Compliance, Network Security issues, and Cyber Insurance or other risk management techniques?
4. What is YOUR key issue this year?
5. Please be prepared to discuss these, and any other, topics presented by your colleagues.

Directors 4 **Canadian Airport Roundtable**

Facilitator: Rob Malli, Chief Financial Officer & Vice President, Strategy and Corporate Services, Edmonton Regional Airports Authority

This roundtable will focus on the following issues:

1. Canadian airports privatization & CTA review – update and discussion
2. AIF MOA and airline consultative process – roundtable
3. Fort McMurray update – lessons learned regarding insurance and operations
4. ACI World Economics and Finance conference / committee update

12:30pm – 2:00pm
 Springs Patio

Lunch in Networking Lounge

2:00pm - 5:00pm
Salon F
3 CPE Credits

Airport Financial Benchmarking Workshop

Benchmarking, and understanding an airport's results in the context of its peers, are key to identifying strengths and weaknesses in an airport's performance. This session will allow airports who have completed the ACI-NA Benchmarking survey or the FAA's annual Form-127 Survey for FY2016 results to understand where they rank across multiple commercial metrics with their airport peers through airport-specific analysis provided by Walt Matwijec and Lisa Lankford from Nashville International Airport.

Airports that have not completed either of the surveys and non-airport conference attendees are also welcome to participate in the interactive discussion. After a brief introductory presentation, session attendees will break up into three groups: large hub airports, medium hub airports, and small airports. The individual discussions will revolve around each group's results and factors driving best-in-class performance across the major metrics.

1. Summary presentation on the latest 12-month results of the Financial Benchmarking Survey – Ann Davis, Director of Finance & Tony Conza, Manager of Financial Reporting and Benchmarking, Tampa International Airport
2. Airport roundtable breakout facilitated by Walt Matwijec, Assistant Vice-President – Continuous Improvement, Nashville International Airport; and Lisa Langford, Project Manager – Continuous Improvement, Nashville International Airport

Directors 1
Directors 2
Directors 3

- Large hub airports
- Medium hub airports
- Small airports

5:30pm – 6:00pm Awards Gala Reception (business or cocktail attire suggested)

Springs Patio

6:00pm – 9:00pm Awards Gala Dinner (business or cocktail attire suggested)

Dessert 8-14

Continuing Professional Education (CPE) Information

Conference workshops are all Group-Live.

Not all of the sessions at this conference are eligible for CPE credits. Please check the individual session you wish to attend to ascertain the number of credits available.

Conference Learning Objectives: Participants will gain an understanding of various airport business practices and learn techniques to monitor and audit various activities. Workshops will focus on tips to improve practices and will discuss approaches used by various airports.

Course Level: The course level is intermediate. Conference workshops are designed for individuals with a basic understanding of airport industry concepts and issues.

Prerequisite: No prerequisites and/or advance preparation is required.

Conference participants are eligible to receive up to 18 hours of Finance CPE credits.



ACI-NA is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to the National Registry of CPE Sponsors, 150 Fourth Avenue North, Nashville, TN 37219-2417. Telephone: 615-880-4200. Website: www.nasba.org

For more details or questions, please contact Lying Gu at lgu@aci-na.org.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REPORT**

(To be completed within 30 days from travel return date)

TRAVELER: Amy Gonzalez DEPT. NAME & NO. General Counsel
 DEPARTURE DATE: 7/13/2017 RETURN DATE: 7/14/2017 REPORT DUE: 8/13/17
 DESTINATION: Chicago, IL

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

| | Authority Expenses (Prepaid by Authority) | Employee Expenses | | | | | | | TOTALS |
|---|--|-------------------|-------------|-------------|-------------|---------------|-------------|-------------|---------------|
| | | SUNDAY | MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY | SATURDAY | |
| Air Fare, Railroad, Bus (attach copy of itinerary w/charges) | 506.50 | | | | | 7/13/17 | 7/14/17 | 7/16/17 | 0.00 |
| Conference Fees (provide copy of flyer/registration expenses) | | | | | | | | | 0.00 |
| Rental Car* | | | | | | | | | 0.00 |
| Gas and Oil* | | | | | | | | | 0.00 |
| Garage/Parking* | | | | | | | | | 0.00 |
| Mileage - attach mileage form* | | | | | | | | | 0.00 |
| Taxi and/or Shuttle Fare (include tips pd.)* | | | | | | 57.25 | 3.00 | | 60.25 |
| Hotel* | | | | | | 233.63 | | | 233.63 |
| Telephone, Internet and Fax* | | | | | | | | | 0.00 |
| Laundry* | | | | | | | | | 0.00 |
| Tips - separately paid (maids, bellhop, other hotel svcs.) | | | | | | | | | 0.00 |
| Meals (include tips pd.) | Breakfast* | | | | | | | | 0.00 |
| | Lunch* | | | | | | | | 0.00 |
| | Dinner* | | | | | | | | 0.00 |
| | Other Meals* | | | | | | | | 0.00 |
| <i>Medical is a non-reimbursable expense</i> | | | | | | | | | |
| Hospitality ¹ * | | | | | | | | | 0.00 |
| Miscellaneous | | | | | | | | | 0.00 |
| Baggage fee | | | | | | | | | 0.00 |
| *Provide detailed receipts | | | | | | | | | 0.00 |
| Total Expenses prepaid by Authority | 506.50 | 0.00 | 0.00 | 0.00 | 0.00 | 290.88 | 3.00 | 0.00 | 293.88 |

| | | |
|---|--|---------------|
| Explanation: No other receipts were provided for this travel report. | Total Expenses Prepaid by Authority | 506.50 |
| | Total Expenses Pd. by Employee (including cash advances) | 293.88 |
| | Grand Trip Total | 800.38 |
| | Less Cash Advance (attach copy of Authority ck) | |
| | Less Expenses Prepaid by Authority | 506.50 |
| | Due Traveler (positive amount)² | |
| Due Authority (negative amount)³ | 293.88 | |
| <i>Note: Send this report to Accounting even if the amount is \$0.</i> | | |

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Kendy Rios Ext.: X2424
 Traveler Signature: *Amy Gonzalez* Date: 7/28/17
 Approved By: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, _____ hereby certify that this document was approved by the Executive Committee at its _____ meeting.
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel travelling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Amy Gonzalez Dept: 15

Position: Board Member President/CEO Gen. Counsel Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 6/22/17 PLANNED DATE OF DEPARTURE/RETURN: 7/14/17 | 7/14/17

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

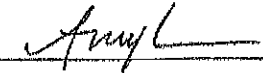
Destination: Chicago, IL Purpose: Legal Steering Committee
Explanation: Legal Steering Committee

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

| | |
|--|-----------|
| • AIRFARE | \$ 600.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 0.00 |
| B. LODGING | \$ 0.00 |
| C. MEALS | \$ 60.00 |
| D. SEMINAR AND CONFERENCE FEES | \$ |
| E. ENTERTAINMENT (If applicable) | \$ |
| F. OTHER INCIDENTAL EXPENSES | \$ |
| TOTAL PROJECTED TRAVEL EXPENSE | \$ |

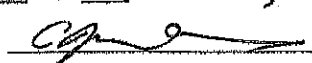
CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/22/17

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature:  Date: 6/22/17

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.
(Leave blank and we will insert the meeting date.)



Traveltrust Corporation
 374 North Coast Hwy 101, Suite F
 Encinitas, CA 92024
 Phone: (760) 635-1700



Monday, 26 JUN 2017 05:50 PM EDT

Passengers: AMY GONZALEZ (15)

Agency Reference Number: SDOJPZ

Click here to view your current Itinerary or ETicket receipt on-line: trjpcase.com

American Airlines Confirmation SDOJPZ

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt
 Be sure to visit www.traveltrust.com for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

AIR Thursday, 13 JUL 2017

| | | |
|--|--|-------------------------------|
| American Airlines | Flight Number: 2624 | Class: L-Coach/Economy |
| From: San Diego CA, USA | Depart: 03:50 PM | |
| To: Chicago O'Hare IL, USA | Arrive: 09:59 PM | |
| Stops: Nonstop | Duration: 4 hour(s) 9 minute(s) | |
| Seats: 28D | Status: CONFIRMED | Miles: 1719 / 2750 KM |
| Equipment: Boeing 737-800 Jet | MEAL: FOOD FOR PURCHASE | |
| DEPARTS SAN TERMINAL 2 - ARRIVES ORD TERMINAL 3 | | |
| American Airlines Confirmation number is SDOJPZ | | |

AIR Friday, 14 JUL 2017

| | | |
|--|---|-------------------------------|
| American Airlines | Flight Number: 1228 | Class: L-Coach/Economy |
| From: Chicago O'Hare IL, USA | Depart: 08:20 PM | |
| To: San Diego CA, USA | Arrive: 10:32 PM | |
| Stops: Nonstop | Duration: 4 hour(s) 12 minute(s) | |
| Seats: 16C | Status: CONFIRMED | Miles: 1719 / 2750 KM |
| Equipment: Boeing 737-800 Jet | MEAL: FOOD FOR PURCHASE | |
| DEPARTS ORD TERMINAL 3 - ARRIVES SAN TERMINAL 2 | | |
| PREMIUM SEAT NONREFUNDABLE | | |
| American Airlines Confirmation number is SDOJPZ | | |

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR
 THE FLIGHTS BOOKED, IF THE RESERVATION IS NOT USED
 OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS
 IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE
 YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.
 AMERICAN AIRLINES CONFIRMATION NUMBER - SDOJPZ
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

Ticket/Invoice Information

Ticket for: AMY GONZALEZ
Date issued: 6/26/2017 Invoice Nbr: 5429067
Ticket Nbr: AA8632196248 Electronic Tkt: Yes Amount: 454.40 USD
Base: 396.28 US Tax: 29.72 USD XT Tax: 28.40 USD
Charged to: AX*****

Ticket for: AMY GONZALEZ
Ticket Nbr: AA4573435576 Electronic Tkt: No
Date issued: 6/26/2017 Amount: 22.10 USD
Base: 22.10 Tax: 0.00
Charged to: AX*****

Service fee: AMY GONZALEZ
Date issued: 6/26/2017
Document Nbr: XD0706449926 Amount: 30.00
Charged to: AX*****

Total Tickets: 476.50
Total Fees: 30.00
Total Amount: 506.50

Click here 24 hours in advance to obtain boarding passes:
[American](#)

Click here to review Baggage policies and guidelines:
[American](#)

TSA Guidance- a government issued photo id is needed for checkin.
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.
For Additional security information visit www.tsa.gov.

Thank you for choosing Traveltrust!
Our Business Hours are 2am-5:30pm Pacific Monday - Friday.
Saturday from 9am-1pm Pacific.
For EMERGENCY AFTERTHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.
Each call is billable at a minimum \$25.00 per call/reservation

The Westin Chicago River North
 320 North Dearborn St.
 Chicago, IL 60654
 United States
 Tel: 312-744-1900 Fax: 312-527-2650



Amy Gonzalez
 TRAVEL ASSOCIATES
 FG13AC - Foley and Lardner LLP - Ju Att

Page Number : 2 Invoice Nbr : 531167
 Guest Number : 4071587
 Folio ID : A
 Arrive Date : 13-JUL-17 22:42
 Depart Date : 14-JUL-17 08:24
 No. Of Guest : 1
 Room Number : 1907
 Club Account :

FIND CLARITY, BOOST HAPPINESS - Like a gym membership for your mind, Headspace gives you simple tools to feel happier, work smarter and sleep better. Get some Headspace at westin.com/headspace

As a Starwood Preferred Guest, you could have earned 398 Starpoints for this visit. Please provide your member number or enroll today.

Tell us about your stay. www.westin.com/reviews

EXPENSE SUMMARY REPORT

Currency: USD

| Date | Room | Tax | Food/Bev | Phone/Int'l | Other | Total | Payment |
|--------------|---------------|--------------|-------------|-------------|-------------|---------------|----------------|
| 07-13-2017 | 199.00 | 32.64 | 0.00 | 0.00 | 1.99 | 233.63 | 0.00 |
| 07-14-2017 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -233.63 |
| Total | 199.00 | 32.64 | 0.00 | 0.00 | 1.99 | 233.63 | -233.63 |

Signature _____

Gonzalez Amy

From: Dispatch Taxi via Square <receipts@messaging.squareup.com>
Sent: Thursday, July 13, 2017 8:44 PM
To: Gonzalez Amy
Subject: Receipt from Dispatch Taxi

*Cab from O'Hare to
Wesley*

Square automatically sends receipts to the email address you used at any Square seller. [Learn more](#)



\$57.25

Custom Amount \$57.25

Total \$57.25

Visa ██████ (Keyed) Jul 13
████████████████████ 2017
 at
 10:38
 PM
 #8vr2
 Auth
 code:
 013021

© 2017 Square, Inc.

1455 Market Street, Suite 600

San Francisco, CA 94103

[Square Privacy Policy](#) [Not your receipt?](#)

[Manage preferences](#) for digital receipts



* RECEIPT *
* NOT VALID FOR TRAVEL *

Blue Line
Thompson Center
TVM #: TVM07001
Fri 14 Jul 17 03:25PM

Payment Type: Debit

Purchase:
New card fee: \$ 0.50
Single Ride Ticket \$ 2.
50

Purchase Amount: \$ 3.00

Ticket #: ***** 7760

Debit Card #: *****

Auth #:
Ref #: 000001123790
Transaction #: 0000029936

For Terms and Conditions
please visit the website
below or call
877-669-8368.

www.VentraChicago.com

ORIGINAL

* RECEIPT *
* NOT VALID FOR TRAVEL *

Blue Line
Thompson Center
TVM #: TVM07001
Fri 14 Jul 17 03:25PM

Payment Type: Debit

Purchase:
New card fee: \$ 0.50
Single Ride Ticket \$ 2.50

Purchase Amount: \$ 3.00

Ticket #: ***** 7760

Debit Card #: *****

Auth #:

Ref #: 000001123790

Transaction #: 0000029936

For Terms and Conditions
please visit the website
below or call
877-669-8368.

www.VenTraChicago.com

copy

ACI-NA Legal Committee Steering Group Meeting Agenda
July 13-14 Chicago, IL
Foley & Lardner Offices
Call-in Number: (415) 655-0002
Access Code: 460 346 62

Thursday July 13

2:45-3:00 PM Meet for Tour of Art Institute of Chicago. <http://www.artic.edu/> Meet at the north side Modern Wing entrance.

6:30 PM Steering Group Dinner at Terzo Piano (the restaurant at the Art Institute)

Friday July 14

Steering Group Meeting

Foley & Lardner

321 North Clark St., Chicago, 28th Floor

(The Westin is attached to the office building by a walkway. You'll need to present ID at the security desk & be issued a pass to enter the building)

8:00-9:00 AM Breakfast (Bagels, fruit, yogurt, beverages), provided by Foley.

9:00 AM Meeting

I. Welcome, Introductory Remarks by Leadership:

Chair: Pierre Gagnon

Vice Chair: Ann Morgan

Immediate Past Chair: Ray Ilgunas

II. Consideration of Current and Upcoming Vacancies on Steering Group and Potential New Members.

Link to Steering Group Standards:

http://aci-na.org/sites/default/files/2015_legal_committee_steering_group_participation_plan.pdf

1. **Upcoming Vacancies –**
 - a. 3 U.S. (Retirements of Tom Anderson, Bob Watson and Carlene McIntyre).
Discussion led by Pierre and Ann.
2. Associate Position, when Dave Bannard's term expires. Discussion led by Pierre and Ann.
3. Any additional upcoming retirements from the Steering Group?

8:30 AM – 10:00 AM Session
10 am- 10:15 -- AM Break (ACI-NA General break is from 10:00 to 10:30)
10:15 AM – 12:15 PM Session
12:15 -- 1:15 Networking Lunch
1:15– 2:45 PM Afternoon Session
2:45 -- 3:00 PM Afternoon Break (ACI-NA Break is 2:45 pm – 3:15 pm)
3:00 -- 5:30 PM Session

Sunday, September 17

8:00 – 9:00 AM Continental Breakfast
9:00 AM -- Noon Morning Session
10:00-10:15 Morning Break (ACI-NA General Break is from 10:00 to 10:30)
Noon – 1:00 PM Lunch
1:00 PM – 2:30 PM Session
2:30 PM – 2:45 PM Afternoon Break
2:45 PM – 4:45 PM Session

BUSINESS EXPENSE

KIMBERLY J BECKER

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
BUSINESS EXPENSE REIMBURSEMENT REPORT**

May-July 2017

Period Covered

| DATE | G/L Account | Description | AMOUNT |
|--------------|-------------|--|-----------------|
| 5/25/2017 | 66290 | Parking for SD Chamber of Commerce Meeting | \$ 20.00 |
| 5/25/2017 | 66290 | Parking for SDTA Golden Watchdog & Fleece Awards | \$ 5.00 |
| 6/22/2017 | 66290 | Parking for SD Chamber of Commerce Meeting | \$ 18.00 |
| 6/22/2017 | 66240.100 | Lunch with COO of San Diego Chamber of Commerce at Coasterra | \$ 57.60 |
| 6/22/2017 | 66290 | Parking for meeting at SANDAG | \$ 15.00 |
| 6/26/2017 | 66290 | Parking for meeting with CEO of SD Convention Center | \$ 10.00 |
| 6/27/2017 | 66290 | Parking for Downtown SD Partnership Meeting | \$ 22.00 |
| 7/24/2017 | 66290 | Lyft ride to P3 Conference in San Diego | \$ 9.25 |
| 7/24/2017 | 66290 | Lyft ride from P3 Conference in San Diego | \$ 9.25 |
| 7/25/2017 | 66290 | Lyft ride to P3 Conference in San Diego | \$ 9.25 |
| 7/25/2017 | 66290 | Lyft ride from P3 Conference in San Diego | \$ 9.25 |
| TOTAL | | | \$184.60 |

I acknowledge that I have read, understand and agree to Authority *Policy 3.30 - Business Expense Reimbursement Policy and that any purchases that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

* Policy 3.30

Kimberly J Becker

NAME Kimberly Becker

DATE 7/28/2017

APPROVED:

NAME

DATE

**BUSINESS EXPENSE RECEIPTS FOR KIMBERLY J. BECKER
MAY - JULY, 2017**

CHAMBER OF COMMERCE
SYMPHONY TOWERS VALET
AMPCO SYSTEM PARKING
UNIT 2 BOARD
MTG.

SALE

MID: 6257 Store: 0001 Term: 0002
REF#: 00000001
Batch #: 198 RRN: 714519603642
05/25/17 08:42:25
Trans ID: 0625MVEN8FIOT
APPR CODE: 067792
MASTERCARD Chip

AMOUNT **\$20.00**

APPROVED

CAPITAL ONE
AID: A0000000041010
TVR: 00 00 00 80 00
TSL: E8 00

CUSTOMER COPY

CHAMBER BOARD MTG
IRVINE COMPANY
Since 1861

Full Statement

P/S #03 A Payment No. 00000202
T/D #01 Ticket No. 046540
Entry Time 06/22/2017 (Thu) 7:03
Exit Time 06/22/2017 (Thu) 8:48
Parking Time 1:43
Parking Fee Rate A \$18.00

MasterCard
Account # *****
Slip # 26713
Auth Code 628674
Credit Card Amount \$18.00
Cash Amount \$0.00

Total **\$18.00**

Thank You for Your Visit
Please Come Again!

SOTA GOLDEN WATCHDOG
AWARDS
DOWNTOWN S.D.

ACE LOT 1068
SAN DIEGO CA
THANK YOU
HAVE A NICE DAY
Rcpt#: 4889
05/25/17 21:06 LH 1 AM 2 Txn# 37204
05/25/17 18:01 In 05/25/17 21:06 Out
Lost Fee 05 \$ 5.00
Total Fee \$ 5.00
CASH PAID \$ 5.00
Cash Tender \$ 5.00
Change Due \$ 0.00

Mtg w/ Gary
G. Hayes

WELCOME TO ACE PARKING
LOT 28 S-04
2 HOUR PARKING

THIS IS YOUR RECEIPT
Meter: 50854405-3010920
Trans: 030377
Purchase Time:
1:53PM JUN 22 17
SPACE: 040
Price \$15.00
Card: *****
Auth: 683821

PERMIT EXPIRES:
3:53PM THU
JUN 22 2017

NO IN/OUT PRIVILEGES
THANKS FOR PARKING
WITH ACE. QUESTIONS
CALL: 800-925-7275

THIS IS YOUR RECEIPT

**BUSINESS EXPENSE RECEIPTS FOR KIMBERLY J. BECKER
MAY - JULY, 2017**

Lunch w/ Chamber
Aimee Falseth
 COO OF SD CHAMBER
 OF CONNECTICUT
 Coasterra
 GM: Charles Schmidt
 880 Harbor Island Drive
 San Diego, CA 92101
 619-814-1300

MTG w/ PRESIDENT OF
Receipt CONVENTION
 CTR.
 880 Harbor Island Drive
 San Diego, CA 92101

Sale

| | |
|---------------------------|------------|
| Server: Kendra | 06/22/2017 |
| 410/1 | 1:20 PM |
| Guests: 2 | 150001 |
| Reprint #: 1 | |
| | |
| Iced Tea (2 @3.95) | 7.90 |
| Coconut-Lime Shrimp Tacos | 18.00 |
| Lunch Swordfish Veracruz | 26.00 |
| | |
| Complete Subtotal | 51.90 |
| | |
| Subtotal | 51.90 |
| Tax | 4.14 |
| | |
| 3% Surcharge* | 1.56 |
| Total | 57.60 |
| | |
| Balance Due | 57.60 |

Receipt # [redacted] 39006400
 Arrived: 26 Jun 2017 06:13 PM
 Paid: 26 Jun 2017 07:09 PM
 Ticket Number: 151139
 Payment Method: MasterCard [redacted]
 Approval Code: 1588452911
 Outlet Fee: \$7.00
 Tip: \$3.00
 Total: **\$10.00**

We appreciate your business.
 Thank you for parking with us

IRVINE COMPANY
 Since 1864
DOWNTOWN SD PARTNERSHIP
MTG (SPOKE)
Full Statement

P/S #03 A Payment No. 00000058
 T/D #01 Ticket No. 045980
 Entry Time 06/27/2017 (Tue) 8:55
 Exit Time 06/27/2017 (Tue) 9:04
 Parking Time 2:09
 Parking Fee Rate A \$22.00

MasterCard
 Account # *****[redacted]
 Slip # 25821
 Auth Code 05845Z
 Credit Card Amount \$22.00
 Cash Amount \$0.00

Total \$22.00
 Thank You for Your Visit
 Please Come Again!

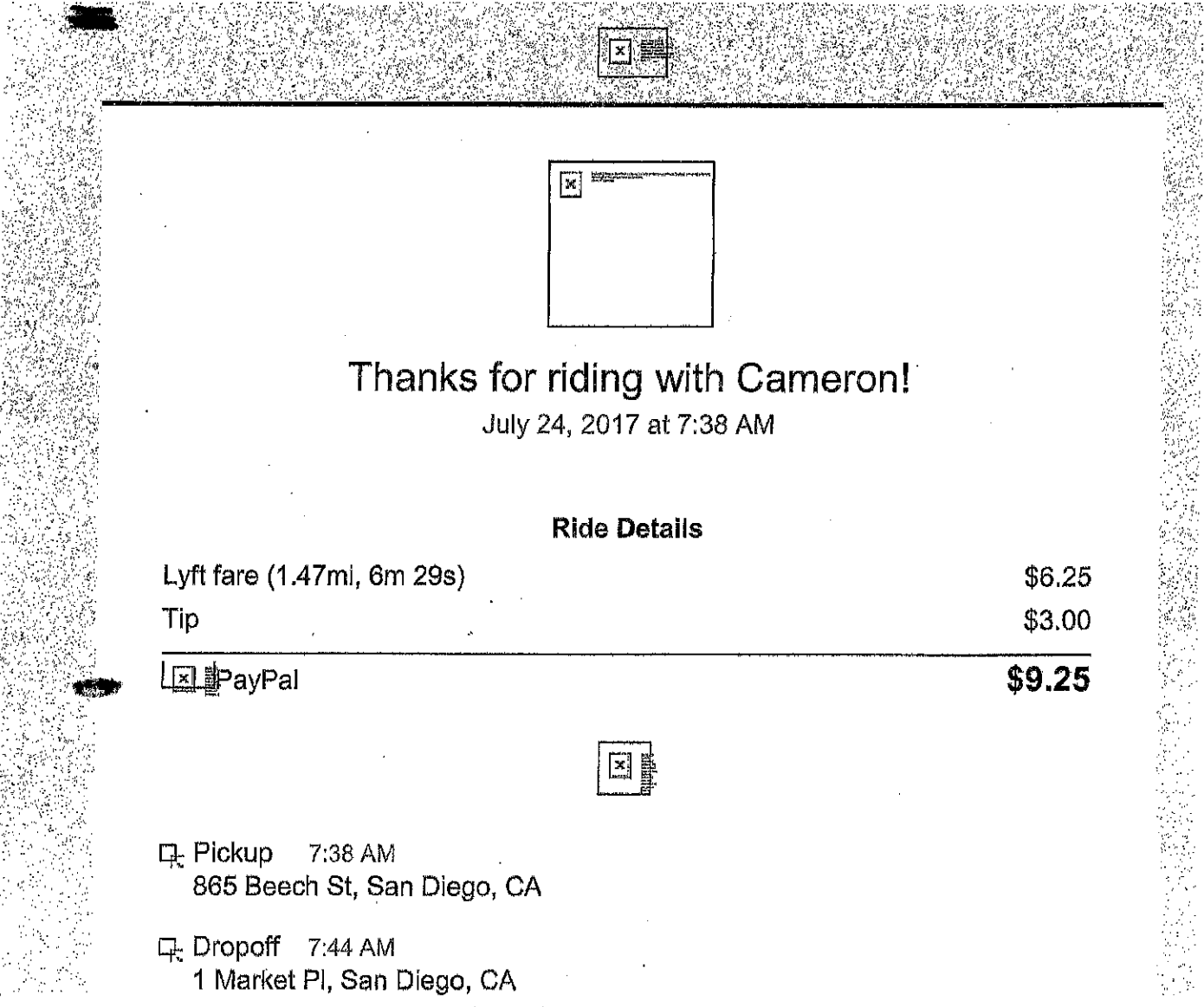
Becker Kimberly

From: Kim Becker <[REDACTED]>
Sent: Thursday, July 27, 2017 4:21 PM
To: Becker Kimberly
Subject: Fwd: Your ride with Cameron on July 24

To P3 Conference Day 1


Begin forwarded message:


From: Lyft Ride Receipt <no-reply@lyftmail.com>
Date: July 24, 2017 at 7:46:08 AM PDT
To: [REDACTED]
Subject: Your ride with Cameron on July 24



Thanks for riding with Cameron!
July 24, 2017 at 7:38 AM

Ride Details

| | |
|--|---------------|
| Lyft fare (1.47mi, 6m 29s) | \$6.25 |
| Tip | \$3.00 |
|  PayPal | \$9.25 |



Pickup 7:38 AM
865 Beech St, San Diego, CA

Dropoff 7:44 AM
1 Market Pl, San Diego, CA

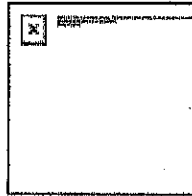
Becker Kimberly

From: Kim Becker [REDACTED]
Sent: Thursday, July 27, 2017 4:20 PM
To: Becker Kimberly
Subject: Fwd: Your ride with Marissa on July 24

Return from P3 Day 1

Begin forwarded message:


From: Lyft Ride Receipt <no-reply@lyftmail.com>
Date: July 24, 2017 at 10:14:17 PM PDT
To: [REDACTED]
Subject: Your ride with Marissa on July 24




Thanks for riding with Marissa!

July 24, 2017 at 10:04 PM

Ride Details

| | |
|--|---------------|
| Lyft fare (1.73mi, 7m 18s) | \$4.00 |
| Service fee | \$2.25 |
| Tip | \$3.00 |
| <hr/> | |
|  PayPal | \$9.25 |



 Pickup 10:04 PM
501 Pacific Hwy, San Diego, CA

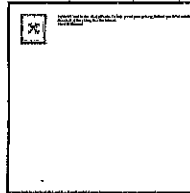
Becker Kimberly

From: Kim Becker <[REDACTED]>
Sent: Thursday, July 27, 2017 4:19 PM
To: Becker Kimberly
Subject: Fwd: Your ride with Cameron on July 25

To P3 Conference Day 2

Begin forwarded message:


From: Lyft Ride Receipt <no-reply@lyftmail.com>
Date: July 25, 2017 at 8:19:48 AM PDT
To: kbeckersj@yahoo.com
Subject: Your ride with Cameron on July 25



Thanks for riding with Cameron!

July 25, 2017 at 8:07 AM

Ride Details

| | |
|--|---------------|
| Lyft fare (1.38mi, 9m 53s) | \$6.25 |
| Tip | \$3.00 |
| <hr/> | |
|  PayPal | \$9.25 |



- Pickup 8:07 AM
856 Beech St, San Diego, CA
- Dropoff 8:17 AM
547 Kettner Blvd, San Diego, CA

Becker Kimberly

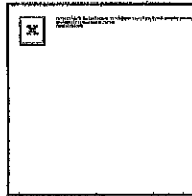
From: Kim Becker [REDACTED]
Sent: Thursday, July 27, 2017 4:18 PM
To: Becker Kimberly
Subject: Fwd: Your ride with Zjoncarlo on July 25

Return from P3 Conference

Day 2

Begin forwarded message:

From: Lyft Ride Receipt <no-reply@lyftmail.com>
Date: July 25, 2017 at 4:02:13 PM PDT
To: [REDACTED]
Subject: Your ride with Zjoncarlo on July 25



Thanks for riding with Zjoncarlo!

July 25, 2017 at 3:29 PM

Ride Details

| | |
|---------------------------|---------------|
| Lyft fare (1.56mi, 8m 0s) | \$4.00 |
| Service fee | \$2.25 |
| Tip | \$3.00 |
| <hr/> | |
| PayPal | \$9.25 |



Pickup 3:29 PM
2 Market Pl, San Diego, CA

APRIL BOLING

RECEIPT

061518

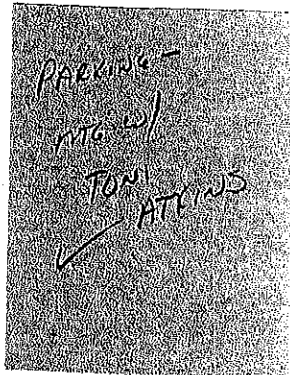
MANCHESTER GRAND HYATT
1 Market Place
San Diego, CA 92101



SOUTHLAND PRINTING - SHREVEPORT, LA.

852559

7903 07/24 08:04 07/24 17:48 \$40.00 7792



100.6234
4:21
07:54

RECEIPT

067902

MANCHESTER GRAND HYATT
1 Market Place
San Diego, CA 92101



SOUTHLAND PRINTING - SHREVEPORT, LA.

852559

3106 07/25 08:36 07/25 13:41 \$40.00 7792

630
1
60
835

MARK BURCHYETT

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

BUSINESS EXPENSE REIMBURSEMENT REPORT

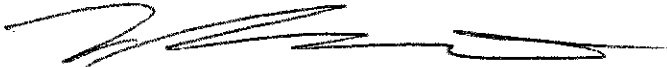
July 2017

Period Covered

| DATE | G/L Account | Description | AMOUNT |
|--------------|-------------|---|-----------------|
| 7/14/17 | 66240 | Annual audit planning retreat and department team building luncheon at the US Grant Hotel for the Office Chief Auditor staff that included Fred Bolger, Marnie Dale, Shane Ellis, Suzanne Olinzock, Scott Thein, Jared Torres, Callie Ullman, and Mark Burchyett. | \$243.57 |
| TOTAL | | | \$243.57 |

I acknowledge that I have read, understand and agree to Authority *Policy 3.30 - Business Expense Reimbursement Policy and that any purchases that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

* Policy 3.30



NAME Mark A. Burchyett, Chief Auditor

7/26/17

DATE

APPROVED:

NAME

DATE

GRANT GRILL
326 Broadway
San Diego, CA 92101
Tel: (619) 232-3121

Grant Grill
The US Grant
San Diego

914880041 John T

Customer Copy

CHK 5459 TBL 46/1

1 Cup Soup 6.00 T1
1 Petite Greens 14.00 T1
1 Cup Mock 6.00 T1
1 Beets Salad 24.00 T1
Add \$ Catch
1 Salmon BLT 16.00 T1
1 Cup Mock 6.00 T1
1 Petite Greens 23.00 T1
Add \$ Catch
1 Cup Soup 6.00 T1
1 Roasted Chicken 17.00 T1
1 Petite Greens 20.00 T1
Add \$ Chicken
1 Salmon BLT 19.00 T1
1 Salmon BLT 19.00 T1
1 Coke 4.00 T1
1 Iced Tea 4.00 T1
1 Arnold Palmer 4.00 T1

\$188.00

Sales Tax \$14.57

Total Due: \$202.57

TIP: _____

TOTAL: _____

ROOM NO: _____

PRINT NAME _____

SIGNATURE: _____

Table # : 46 /1
Server : 914880041 John T
Merchant ID : 001060000019956540
Terminal ID : 1488401
Card No. : XXXXXX
Check No. : 5459
Entry Mode : SWIPE
Card Type : VISA
Trans Type : SALE
Trans Time : 07/14/2017 13:40
Trace No. : 022498
Auth Code : 01280C

Subtotal : USD 202.57

Tip : USD 41-

Total : USD 243.57

SIGNATURE VERIFIED

I agree to the terms of my
credit agreement.

*** CUSTOMER COPY ***


Olinzock Suzanne

Subject: OCA Annual Retreat
Location: The Mess Hall
Start: Fri 7/14/2017 9:00 AM
End: Fri 7/14/2017 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer:  Olinzock Suzanne

Required Attendees:  Burchyett Mark; Bolger Fred; Ullman Callie; Ellis Shane; Thein Scott; Dale Maria; Backo Mustafa; Torres Jared

Lunch off-site will follow the morning meeting.

AMY GONZALEZ

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

BUSINESS EXPENSE REIMBURSEMENT REPORT

July 16, 2017

Period Covered

| DATE | G/L Account | Description | AMOUNT |
|--------|-------------|-------------------------------------|----------|
| 8/4/17 | | Seminar: P3 Conference registration | \$395.00 |
| | | TOTAL | \$395.00 |

I acknowledge that I have read, understand and agree to Authority *Policy 3.30 - Business Expense Reimbursement Policy and that any purchases that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

* Policy 3.30

Approved by the General Counsel

NAME

[Signature]

NAME

DATE

August 7, 2017

DATE



Invoice #450439

Invoice From:
P3C MEDIA, LLC
45-4798848
607 Rockefeller
Irvine, CA 92612

Invoice Date:
Jul 16, 2017

Invoice To:
Billed Contact: Amy Gonzalez

[REDACTED]
City: San Diego
Country: United States
State: CA
[REDACTED]

Paid

Event Name:
PB AIRPORT SUMMIT

| Ticket | Name | Price | Fee | Subtotal |
|-----------------------------------|--------------|---------|-------|-----------------------|
| Government/Airport Representative | Amy Gonzalez | US\$395 | US\$0 | US\$395 |
| | | | | Total: US\$395 |

Payment Date: Jul 16, 2017

Paid Via: Visa - XXXX-XXXX-XXXX-[REDACTED]

Terms:

Payments must be received within 21 days of registration or registration will be cancelled.

To make payment by credit card, please contact Karen Baker at (714) 795-2353.

Please write checks to P3C Media, and send payments to:

P3C Media, LLC
607 Rockefeller
Irvine, CA 92612



THE PUBLIC-PRIVATE PARTNERSHIP
AIRPORT SUMMIT

JULY 24-25, 2017 • SAN DIEGO, CA - MANCHESTER GRAND HYATT HOTEL

www.p3airportsummit.com

Event Schedule

Monday, July 24, 2017

| | | |
|---------------------|--|---|
| 7:00 AM - 9:00 AM | Registration, Check-In, Exhibitor Set-Up <i>Grand Hall Foyer</i> | |
| 7:30 AM - 9:00 AM | P3 101 Breakfast (Open to Owners & Airport Attendees Only Advanced Registration Required) <i>Grand Hall A</i> | |
| 9:00 AM - 9:20 AM | Summit Welcome & Opening Remarks <i>Grand Hall D</i> | |
| 9:20 AM - 9:50 AM | Keynote Address: Deborah Flint, Chief Executive Officer of Los Angeles World Airports <i>Grand Hall D</i> | |
| 10:00 AM - 11:00 AM | Aligning Client, Airline, and Developer Perspectives on the LaGuardia Project <i>Grand Hall D</i> | |
| 11:00 AM - 11:30 AM | Networking and Coffee Break <i>Expo Hall</i> Sponsored by: Husch Blackwell | |
| 11:30 AM - 1:00 PM | Interactive Roundtable Discussions <i>Grand Hall A & B</i> Sponsored by: Jacobs LeighFisher | |
| 1:00 PM - 2:00 PM | Networking Lunch <i>Grand Hall A & B</i> Sponsored by: Stantec Vantage Airport Group | |
| | Grand Hall C | Grand Hall D |
| 2:00 PM - 3:00 PM | Opportunities to Innovate and Implement Operational Best Practices | Comparative Analysis and Value for Money Decisions |
| 3:15 PM - 4:15 PM | The Structure is Key - 360° Considerations for Successful Airport P3s | How to Implement Airport Projects Through a P3 |
| 4:30 PM - 5:30 PM | Mastering the Art of P3 Airports | P3s from the Owners Perspective |
| 5:30 PM - 7:00 PM | Opening Night Welcome Reception <i>Expo Hall</i> Sponsored by: AECOM Kaplan Kirsch Rockwell Lea+Elliott Propeller Airports | |

Event Schedule

Tuesday, July 25, 2017

| | | | |
|---------------------|---|--|--|
| 7:00 AM - 8:30 AM | Summit Networking Breakfast <i>Expo Hall</i> Sponsored by: Goldman Sachs Rutan & Tucker, LLP | | |
| 7:00 AM - 10:00 AM | Site Tour - Central Receiving and Distribution Center Tour at the San Diego International Airport <i>Advanced Registration Required Meet in Lobby of Manchester Grand Hyatt Hotel for Shuttle Pickup</i> | | |
| | Grand Hall A | Grand Hall C | Grand Hall D |
| 8:30 AM - 9:30 AM | Attracting the Right Partner: Best Practices on Procuring Successful Airport P3s | Airport Terminal Redevelopment - How to Build a P3 Program that Fits | Lessons from US Airport P3s: Current and Prospective Projects |
| 9:45 AM - 10:45 AM | Balancing the Tensions - Legal, Financial and Technical | Beyond the Terminal P3: CONRACS, Cargo, Fuel Facilities, FBOs | Comparison of Alternative Delivery Models |
| 10:45 AM - 11:15 AM | Networking and Coffee Break <i>Expo Hall</i> Sponsored by: Husch Blackwell | | |
| 11:15 AM - 11:45 AM | Keynote Address: Jane Garvey, North American Chairman of Meridiam <i>Grand Hall D</i> | | |
| | Grand Hall A | Grand Hall C | Grand Hall D |
| 12:00 PM - 1:00 PM | Unleashing Value at Airports and Terminals | Airports Coming of Age - What's Over the Horizon and What Assets Make Sense for P3 | LaGuardia Central Terminal B: Financing the Largest Aviation P3 in America |
| 1:00 PM - 2:30 PM | Networking Lunch <i>Expo Hall</i> Sponsored by: Nossaman LLP Plenary Group | | |
| | Grand Hall A | Grand Hall C | Grand Hall D |
| 2:30 PM - 3:30 PM | Integration of Airport Property, Linked Transit P3s and Commercial Development: Peña Station Denver | Understanding and Negotiating P3s at Medium and Small Hubs | Why the "F" in DBFOM? |
| 3:45 PM - 4:45 PM | | Eyes Wide Open: Airport Owner P3 Preparedness | Availability Payment & Deductions - What is Different with Airports |
| 4:45 PM | Summit Ends Exhibitor Breakdown | | |

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item 6

DRAFT BOARD AGENDA

Thursday, September 7, 2017
9:00 A.M.

San Diego International Airport
SDCRAA Administration Building – Third Floor
Board Room
3225 N. Harbor Drive
San Diego, California 92101

Board Members

C. April Boling
Chairman

Greg Cox
Jim Desmond
Robert H. Gleason
Jim Janney
Mark Kersey
Paul Robinson
Michael Schumacher
Mary Sessom

Ex-Officio Board Members

Laurie Berman
Eraina Ortega
Col. Jason Woodworth

**Live webcasts of Authority Board meetings can be accessed at
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>**

President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENTATIONS:

A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TWELVE MONTHS ENDED JUNE 30, 2017:

Presented by Kathy Kiefer, Senior Director, Finance & Asset Management

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

STANDING BOARD COMMITTEES

- **AUDIT COMMITTEE:**
Committee Members: Gleason, Hollingworth, Robinson (Chair), Schumacher, Sessom, Tartre, Van Sambeek
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: Gleason, Janney(Chair), Kersey, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: Boling, Cox, Desmond (Chair), Kersey, Schumacher
- **FINANCE COMMITTEE:**
Committee Members: Boling (Chair), Cox, Janney, Sessom

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Robinson (Primary), Boling
- **ART ADVISORY COMMITTEE:**
Committee Member: Gleason

LIAISONS

- **AIRPORT LAND USE COMPATIBILITY PLAN:**
Liaison: Janney
- **CALTRANS:**
Liaison: Berman

- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cox
- **MILITARY AFFAIRS:**
Liaison: Woodworth
- **PORT:**
Liaisons: Boling, Cox, Gleason (Primary), Robinson
- **WORLD TRADE CENTER:**
Representatives: Gleason (Primary)

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Boling (Alternate), Janney (Primary)

CHAIR’S REPORT:

PRESIDENT/CEO’S REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (Items 1-10):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

The Board is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the July 6, 2017, regular meeting.

2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

(Corporate & Information Governance: Tony R. Russell, Director/Authority Clerk)

3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM JUNE 12, 2017 THROUGH AUGUST 13, 2017 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JUNE 12, 2017 THROUGH AUGUST 13, 2017:

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

(Procurement: Jana Vargas, Director)

4. SEPTEMBER 2017 LEGISLATIVE REPORT:

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2017-___, approving the September 2017 Legislative Report.

(Inter-Governmental Relations: Michael Kulis, Director)

5. APPOINTMENT OF AUTHORITY ADVISORY COMMITTEE MEMBERS

The Board is requested to appoint committee members.

RECOMMENDATION: Adopt Resolution No. 2017-____, approving appointments to the Authority Advisory Committee.

(Inter-Governmental Relations: Michael Kulis, Director)

CLAIMS

COMMITTEE RECOMMENDATIONS

6. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TWELVE MONTHS ENDED JUNE 30, 2017:

The Board is requested to accept the report.

RECOMMENDATION: The Finance Committee recommend that the Board accept the report.

(Finance and Asset Management: Kathy Kiefer, Senior Director)

7. ACCEPTANCE OF THE AUTHORITY'S INVESTMENT REPORT FOR THE TWELVE MONTHS ENDED JUNE 30, 2017:

The Board is requested to accept the report.

RECOMMENDATION: The Finance Committee recommend that the Board accept the report.

(Finance and Asset Management: Kathy Kiefer, Senior Director)

CONTRACTS AND AGREEMENTS

8. APPROVE AMENDMENTS TO THE AMENDED AND RESTATED SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY RETIREMENT PLAN AND TRUST OF 2013:

The Board is requested to approve amendments.

RECOMMENDATION: Adopt Resolution No. 2017-_____, approving Amendment No. 4 to the Amended and Restated Retirement Plan and Trust of 2013; and

Adopt Resolution No. 2017-_____, approving Amendment No. 5 to the Amended and Restated Retirement Plan and Trust of 2013.

(Legal: Amy Gonzalez, General Counsel)

9. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AGREEMENTS FOR OUTSIDE LEGAL COUNSEL SERVICES:

The Board is requested to award agreements.

RECOMMENDATION: Adopt Resolution No. 2017-_____, approving and authorizing the President/CEO to negotiate and execute an agreement with Best Best & Krieger for legal services for a term of three years with two one-year options to renew for a maximum amount payable of \$500,000; and

Adopt Resolution No. 2017-_____, approving and authorizing the President/CEO to negotiate and execute an agreement with Gatzke Dillon & Balance for legal services for a term of three years with two one-year options to renew for a maximum amount payable of \$500,000; and

Adopt Resolution No. 2017-_____, approving and authorizing the President/CEO to negotiate and execute an agreement with Kaplan Kirsch for legal services for a term of three years with two one-year options to renew for a maximum amount payable of \$500,000; and

Adopt Resolution No. 2017-_____, approving and authorizing the President/CEO to negotiate and execute an agreement with Morrison & Foerster for legal services for a term of three years with two one-year options to renew for a maximum amount payable of \$500,000.

(Legal: Amy Gonzalez, General Counsel)

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A LICENSING AGREEMENT WITH THE ROCKY MOUNTAIN INSTITUTE FOR THE ADMINISTRATION OF ‘THE GOOD TRAVELER’ CARBON OFFSET PROGRAM AND THE SUPPLY OF CARBON OFFSETS:

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2017-_____, approving and authorizing the President/CEO to execute a licensing agreement with the Rocky Mountain Institute for ‘The Good Traveler’ program administration and the supply of carbon offsets.

(Planning & Environmental Affairs: Brendan Reed, Director)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

11. RENEWAL OF THE HEALTH AND WELFARE BENEFITS PROGRAM FOR 2018:

The Board is requested to approve the program.

RECOMMENDATION: Adopt Resolution No. 2017-_____, approving the renewal of the Health and Welfare Benefits Program for 2018.

(Talent, Culture & Capability: Kurt Gering, Director; and Willis Towers Watson: Jesus Mendoza, Vice President)

12. EDELWEISS AIR REQUEST FOR WAIVER FROM FREQUENCY REQUIREMENTS UNDER SEASONAL AIR SERVICE INCENTIVE PROGRAM:

The Board is requested to approve a waiver.

RECOMMENDATION: Consider the request to waive frequency requirements.

(Air Service Development: Hampton Brown, Senior Director)

CLOSED SESSION:

13. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: GGTW LLC v San Diego County Regional Airport Authority, et al., San Diego Superior Court Case No. 37-2016-00032646-CU-BC-CTL

14. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL

15. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Dryden Oaks, LLC v. San Diego County Regional Airport Authority, et al., San Diego Superior Court, North County, Case No. 37-2014-00004077-CU-EI-NC

16. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: K.S.A.N. L.L.C v. San Diego County Regional Airport Authority, et al.

San Diego Superior Court Case No. 37-2017-00024982-CU-NP-CTL

- 17. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Administrative Draft Investigative Order No. R9-2017-0079 by the California Regional Water Quality Control Board pertaining to an investigation of sediment pollutants in the Laurel Hawthorne Central Embayment of San Diego Bay, San Diego, California
Number of Cases: 1
- 18. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Navy Boat Channel Environmental Remediation
Number of potential cases: 1
- 19. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of potential cases: 2
- 20. CONFERENCE WITH LEGAL COUNSEL –ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
In re Seaport Airlines, Inc., U.S. Bankruptcy Court Case No. 16-30406-rld7
Number of potential cases: 1
- 21. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION**
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of cases: 1
- 22. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
The Receipt of a Government Claim from David Freund and Request for Defense and Indemnity from the San Diego Unified Port District regarding the Claim
- 23. CONFERENCE WITH LABOR NEGOTIATOR:**
Labor negotiations pursuant to Cal. Gov. Code §54957.6
Authority Designated Negotiators: Kimberly Becker, President & CEO and Kurt Gering, Director Talent, Culture & Capability
Employee Organization: Teamsters 911
- 24. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**
Cal. Gov. Code §54957
Title: President/Chief Executive Officer

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a “Request to Speak” form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
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UPCOMING MEETING SCHEDULE

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| October 5 | Thursday | 9:00 a.m. | Regular | Board Room |

DRAFT
AIRPORT LAND USE COMMISSION
AGENDA

Thursday, September 7, 2017
9:00 A.M. or immediately following the Board Meeting

San Diego International Airport
SDCRAA Administration Building – Third Floor
Board Room
3225 N. Harbor Drive
San Diego, California 92101

Board Members

C. April Boling
Chairman

Greg Cox
Jim Desmond
Robert H. Gleason
Jim Janney
Mark Kersey
Paul Robinson
Michael Schumacher
Mary Sessom

Ex-Officio Board Members

Laurie Berman
Eraina Ortega
Col. Jason Woodworth

President / CEO

Kimberly J. Becker

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Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

NON-AGENDA PUBLIC COMMENT:

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Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Commission.

CONSENT AGENDA (Items 1- 6):

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

The Airport Land Use Commission is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of July 6, 2017, regular meeting.

CONSISTENCY DETERMINATIONS

2. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 95 ATTACHED RESIDENTIAL UNITS WITH LEASABLE COMMERCIAL SPACE AT 1425-31 MARKET STREET, CITY OF SAN DIEGO

The Commission is requested to make a consistency determination.

RECOMMENDATION: Adopt Resolution No. 2017-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Planning & Environmental Affairs: Brendan Reed)

3. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 3 DETACHED RESIDENTIAL UNITS AT 1035 SPRUCE STREET, CITY OF SAN DIEGO

The Commission is requested to make a consistency determination.

RECOMMENDATION: Adopt Resolution No. 2017-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Planning & Environmental Affairs: Brendan Reed)

4. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – ESTABLISHMENT OF RETAIL PHARMACY AT 1850 5TH AVENUE, CITY OF SAN DIEGO

The Commission is requested to make a consistency determination.

RECOMMENDATION: Adopt Resolution No. 2017-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Planning & Environmental Affairs: Brendan Reed)

5. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 5 DETACHED RESIDENTIAL UNITS AT 4537 NEWPORT AVENUE, CITY OF SAN DIEGO

The Commission is requested to make a consistency determination.

RECOMMENDATION: Adopt Resolution No. 2017-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Planning & Environmental Affairs: Brendan Reed)

6. CONSISTENCY DETERMINATION – GILLESPIE FIELD AIRPORT LAND USE COMPATIBILITY PLAN – ESTABLISHMENT OF OFFICE AT 8520 RAILROAD AVENUE, CITY OF SANTEE

The Commission is requested to make a consistency determination.

RECOMMENDATION: Adopt Resolution No. 2017-____ ALUC, making the determination that the project is conditionally consistent with the Gillespie Field Airport Land Use Compatibility Plan.

(Planning & Environmental Affairs: Brendan Reed)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

7. STATUS UPDATE AND POSSIBLE POLICY DIRECTION ON AIRPORT LAND USE COMPATIBILITY PLANS

The Commission is requested to receive a status update presentation.

RECOMMENDATION: Receive the presentation and possibly provide policy direction to staff.

(Planning & Environmental Affairs: Brendan Reed)

COMMISSION COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

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UPCOMING MEETING SCHEDULE

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| October 5 | Thursday | 9:00 a.m. | Regular | Board Room |