

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
FRIDAY, MARCH 10, 2017 AND SATURDAY, MARCH 11, 2017
SAN DIEGO INTERNATIONAL AIRPORT
ORVILLE AND WILBUR WRIGHT CONFERENCE ROOM**

CALL TO ORDER:

Chairman Boling called the special meeting of the San Diego County Regional Airport Authority Board to order at 10:05 A.M., on Friday, March 10, 2017, in the Orville and Wilbur Wright Conference Room at the San Diego International Airport, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Boling, Cox, Desmond, Gleason, Janney, Kersey, Schumacher, Sessom

ABSENT: Board Members: Berman (Ex Officio), Ortega (Ex Officio), Robinson, Woodworth (Ex Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Corporate & Information Governance/ Authority Clerk

BOARD WORKSHOP:

Trudy Sopp, Ph.D., Co-Director, the Centre for Organization Effectiveness, provided an overview of the agenda and ground rules for the retreat.

1. DISCUSSION REGARDING THE AUTHORITY'S VISION, MISSION, VALUES AND INITIATIVES:

Gary Magenta, Senior Vice President, Root, Inc. facilitated a discussion regarding the Authority's Vision, Mission, Values and Initiatives which included a recap of the Vision and Values; and Decision Matrix: Roles/Responsibility.

2. INDUSTRY UPDATE AND DISCUSSION:

Stephen D. Van Beek, Ph.D., Director & Head of North American Aviation, Steer Davies Gleave provided a presentation on Making Sense of a Dynamic Aviation Industry which included the State of the Industry; San Diego's Place within the Aviation Industry; Commercial Airlines Remain Competitive and Dynamic; Aviation Policy Takes Center Stage; Cool New Trends in the Airport Industry; and A Guide to 2017-2018: My Scorecard for San Diego.

3. REVIEW OF THE AUTHORITY'S FIVE YEAR STRATEGIC FRAMEWORK:

Thella F. Bowens, President/CEO; and Gary Magenta, Senior Vice President, Root, Inc. facilitated a discussion on the Authority's Five Year Strategic Framework which included the Current and Future State Development.

The Board adjourned the meeting at 3:06 p.m. to Saturday, March 11, 2017 at 8:30 a.m.

The Board reconvened at 8:34 a.m. on Saturday, March 11, 2017. Board Members Berman (Ex Officio), Ortega (Ex Officio) Robinson and Woodworth (Ex Officio) were ABSENT. Lee Kaminetz, Director, Counsel Services attended in place of Amy Gonzalez, General Counsel.

4. REVIEW OF THE AUTHORITY'S FIVE YEAR STRATEGIC FRAMEWORK (Continued):

Thella F. Bowens, President/CEO; and Gary Magenta, Senior Vice President, Root, Inc. continued the discussion on the Authority's Five Year Strategic Framework which included the Five Year Strategic Plan Goals and Priorities and the Strategic Framework for the 2022 Plan.

The Board concurred to revisit the revision to the Strategic Framework at a future Board Meeting.

5. REVIEW OF THE BOARD WORK PLAN:

This item was not heard.

CLOSED SESSION: The Board recessed into closed session 12:00 P.M. to discuss Item 6.

6. PUBLIC EMPLOYEE APPOINTMENT:


Cal. Gov. Code §54957
Title: President/Chief Executive Officer

REPORT ON CLOSED SESSION: The meeting was adjourned out of closed session at 12:55 P.M.

BOARD COMMENT: None.

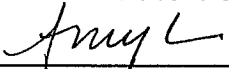
ADJOURNMENT: The meeting was adjourned at 12:55 P.M.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 4th DAY OF MAY, 2017.



TONY R. RUSSELL
DIRECTOR, CORPORATE &
INFORMATION GOVERNANCE/
AUTHORITY CLERK

APPROVED AS TO FORM:



AMY GONZALEZ
GENERAL COUNSEL