

The GRAND Tour



Welcome



Robert H. Gleason

Board Chair

Welcome to the Airport Authority's Annual Report for calendar year 2013, presented in a unique on-line format and summarized in this printable booklet brochure. It was a year marked by a major expansion of San Diego International

Airport in The Green Build and the beginning of dramatic enhancements on the north side of the airfield, including a new Rental Car Center opening in 2016 and a new general aviation facility opening in 2014. As a largely self-sustaining public enterprise, most of our revenues are generated by users of our facilities. We use those earnings to improve the airport to better serve the needs of the traveling public and the major business sectors of the region...in a manner that promotes the region's prosperity and protects its quality of life.



Thella F. Bowens

President/CEO

A dominant hallmark of the year was completion of The Green Build Terminal 2 expansion project, the largest construction project in the history of San Diego International Airport. Completed on time and some \$45 million under budget, it stands as

a powerful symbol of the Airport Authority's commitment to economic, social and environmental sustainability. 2013 was also special because it marked the 85th year of San Diego International Airport and the 10th year of the Airport Authority. Great projects like The Green Build are successful because of people – and I would like to thank the legions of professionals – from Airport Authority staff to many external partners and stakeholders – who share responsibility for the successes outlined in this Annual Report.

Executive Staff

Thella F. Bowens
President and CEO

Mark Burchyett
Chief Auditor

Bryan Enarson
Vice President, Development Division

Vernon D. Evans
Vice President, CFO/Treasurer, Finance Division

Matt Harris
Senior Director, Executive Office

Jeff Lindeman
Senior Director, Organizational Performance Group

Breton K. Lobner
General Counsel

Angela Shafer-Payne
Vice President, Operations Division

Jeffrey Woodson
Vice President, Administration Division



Connecting San Diego to the World



Building for the Future

6 New Non-stop Domestic Destinations

Imperial Valley

SeaPort Airlines | launched March 1

Boston

Alaska Airlines | launched March 29

Lihue, Kauai, Hawaii

Alaska Airlines | launched June 7

Miami

American Airlines | launched June 12

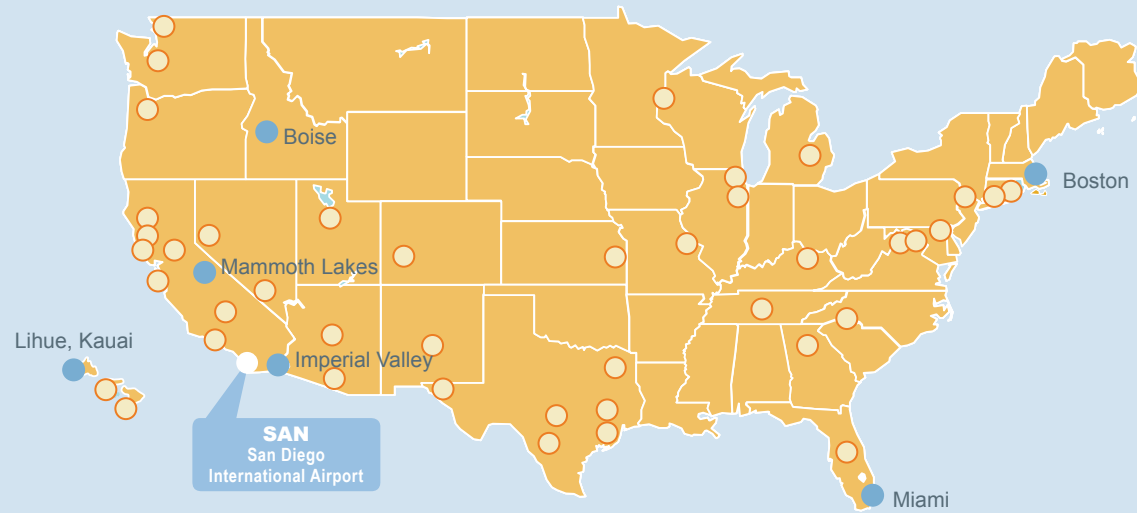
Boise

Alaska Airlines | launched November 1

Mammoth Lakes

Alaska Airlines | launched December 19

46 Non-stop Domestic Destinations



8 Non-stop International Destinations

Canada, Calgary

Canada, Toronto

England, London

Mexico, Guadalajara

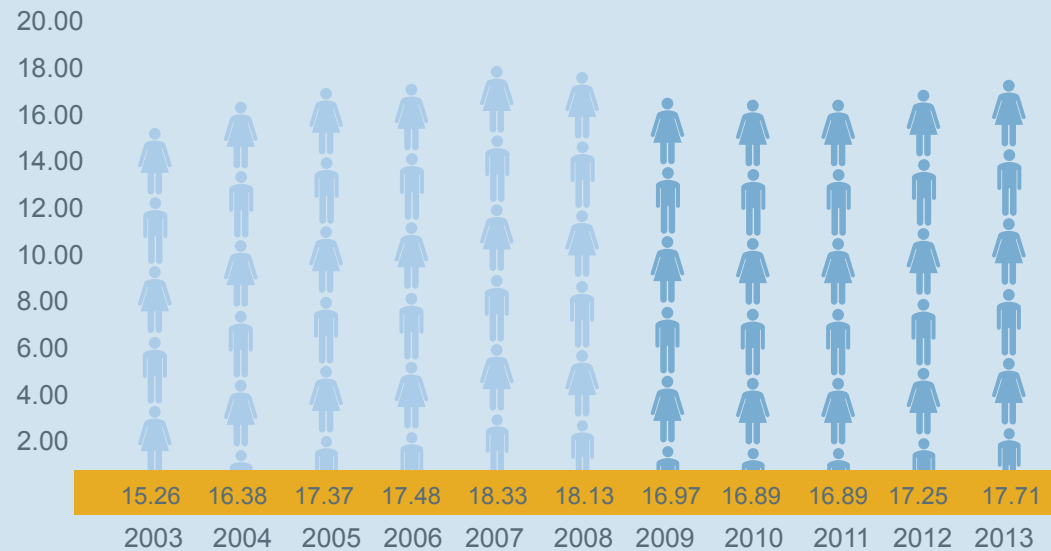
Mexico, Mexico City

Mexico, Los Cobos

Mexico, Puerto Vallarta

Japan, Tokyo

10-YEAR TREND - Passengers in Millions



THE GREEN BUILD

MOVING FORWARD SOARING HIGHER





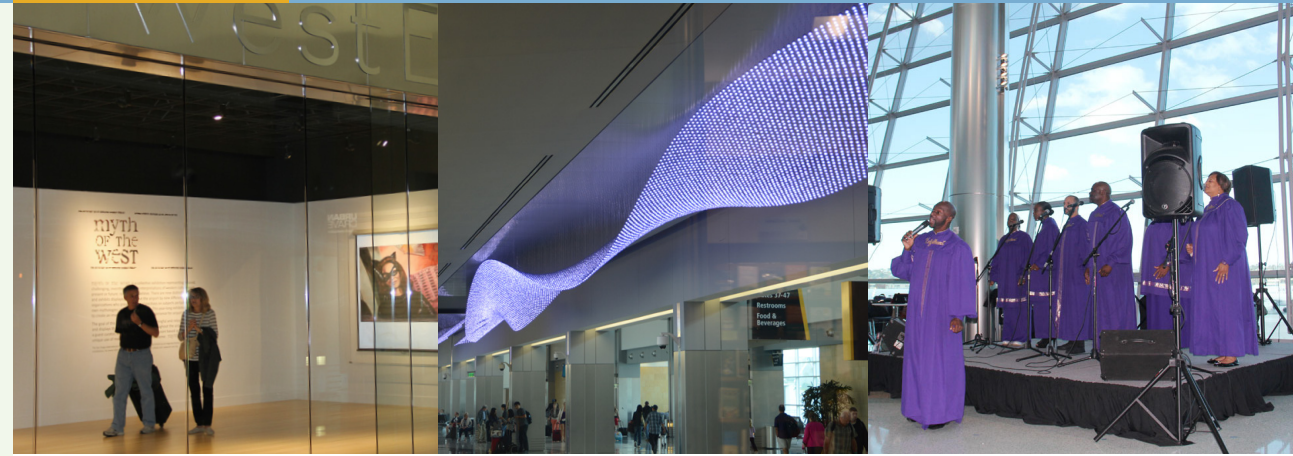
Nurturing Our Airport's Environment

The Airport Authority is committed to pursuing green building practices in all new construction projects at San Diego International Airport. These practices include:

- Energy savings
- Water efficiency
- Emissions reduction
- Improved indoor environment
- Stewardship of resources
- Public education



Arrive, Depart, Be inspired



The Airport Art Program creates an **ambiance unique to San Diego** that welcomes travelers to the Airport and to the region with:

- Live Performances
- Changing Exhibitions
- Permanent Art



Shop, Dine, Relax



By the end of 2013

The Terminal 2 expansion and overall airport concession improvements offered travelers:

Shop, Dine, Relax



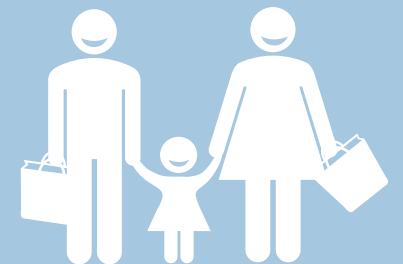
27 NEW
permanent food & beverage locations

+



30 NEW
permanent retail locations

=



57 NEW
concessions at the Airport



Business Highlights

85 10

Experience



Jan

Three major agencies (Fitch Ratings, Moody's Investor Services and Standard & Poor's) give ratings above the median for all U.S. airports for bonds issued by the Airport Authority for continued funding of The Green Build and capital improvement projects for San Diego International Airport.

Jun

The Airport Authority earns a national award for its work with disadvantaged business enterprises from the Airport Minority Advisory Council.

Aug

The Green Build, the largest construction project in the history of the Airport, opens to travelers - on time and \$45 million under budget.

Oct

San Diego International Airport receives the World Routes Award for its air service development efforts, the first time the Airport has won this global competition.



2013

San Diego International Airport celebrated two milestones:

85

Years as an Airport

10

Years with the San Diego County Regional Airport Authority



www.san.org



SAN DIEGO
INTERNATIONAL
AIRPORT

San Diego International Airport, 2013 Annual Report

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